



CITY OF
MADISON

2023

Adopted Budget
Operating & Capital Budget
Capital Improvement Plan



Satya Rhodes-Conway, Mayor

CITY OF MADISON, WISCONSIN

Satya Rhodes-Conway, Mayor

FINANCE DEPARTMENT

David Schmiedicke, Finance Director

FINANCE COMMITTEE

Satya Rhodes-Conway, Mayor

Keith Furman, Common Council President

Sheri Carter, Common Council Member

Tag Evers, Common Council Member

Yannette Figueroa Cole, Common Council Member

Michael E. Verveer, Common Council Member

Regina M. Vidaver, Common Council Member

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Patrick W. Heck, District 2

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Grant Foster, District 15

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Keith Furman, District 19, President

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Glossary

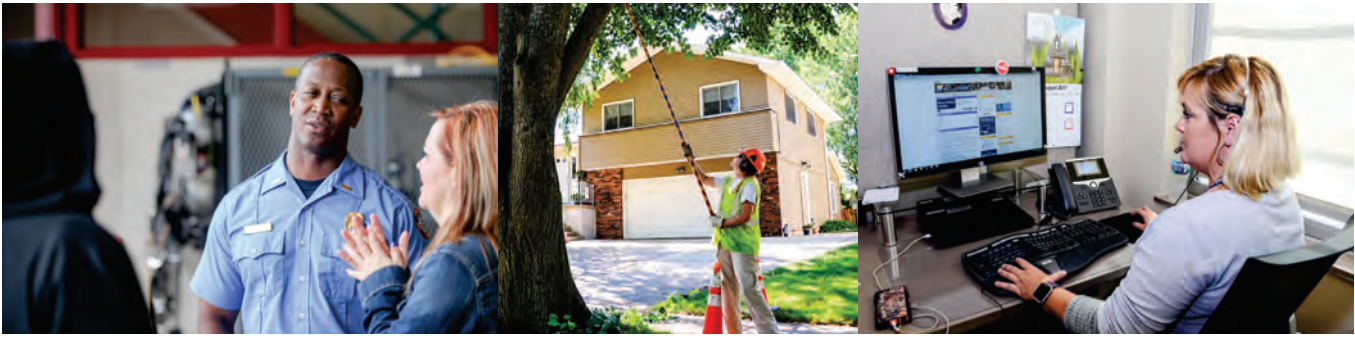
Glossary627



OUR MADISON

INCLUSIVE, INNOVATIVE & THRIVING

OUR MISSION is to provide the highest quality service for the common good of our residents and visitors.



OUR VALUES



Equity

We are committed to fairness, justice, and equal outcomes for all.



Shared Prosperity

We are dedicated to creating a community where all are able to achieve economic success and social mobility.



Civic Engagement

We believe in transparency, openness, and inclusivity. We will protect freedom of expression and engagement.



Stewardship

We will care for our natural, economic, fiscal, and social resources.



Well-Being

We are committed to creating a community where all can thrive and feel safe.



OUR SERVICE PROMISE

I have the highest expectations for myself and my fellow employees. Every day, I will:

- Serve coworkers and members of the public in a kind and friendly manner.
- Listen actively and communicate clearly.
- Involve those who are impacted before making decisions.
- Collaborate with others to learn, improve, and solve problems.
- Treat everyone as they would like to be treated.



CITY OF MADISON

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Introduction & Summaries

2023 Operating Budget:
Adopted Budget

What is included in the Operating Budget?

The City of Madison's Operating Budget is a planning and financial document that pays for daily services for City residents. The Operating Budget appropriates funding to City Agencies to pay for expenses, including but not limited to staff salaries, funding community-based organizations that delivery services on behalf of the City, and other costs such as supplies and equipment. Services included in the operating budget include library and park programs, job training and childcare services, garbage and recycling collection, and public health and public safety.

Financial and Budget Management Policies

To maintain a long-term balanced budget, the City of Madison will avoid using one-time revenue sources to fund ongoing operating expenses.

Consistent with recommended financial and budget management practices, the City of Madison has a goal of maintaining an unassigned general fund balance on December 31st equal to or greater than 15 percent of subsequent year's budgeted general fund appropriations. Excess balances will be used for one-time expenditures and actions will be taken to increase the balance if it falls below the 15 percent goal.

The city will also seek to avoid appropriations outside of its regular budget process other than to respond to emergency situations (as expressed by the Mayor and Common Council through resolution) or to address mid-year and year-end budget sufficiency and expenditure restraint program requirements.

The expenditures within each department for the various major objects of expenditure and capital projects shall not exceed the amounts specified in the budget. The Finance Director is authorized to approve all intradepartmental transfers of unencumbered balances of up to \$50,000, and the Mayor is authorized to approve interdepartmental transfers of up to \$50,000.

Guidelines for Agency Operating Budgets

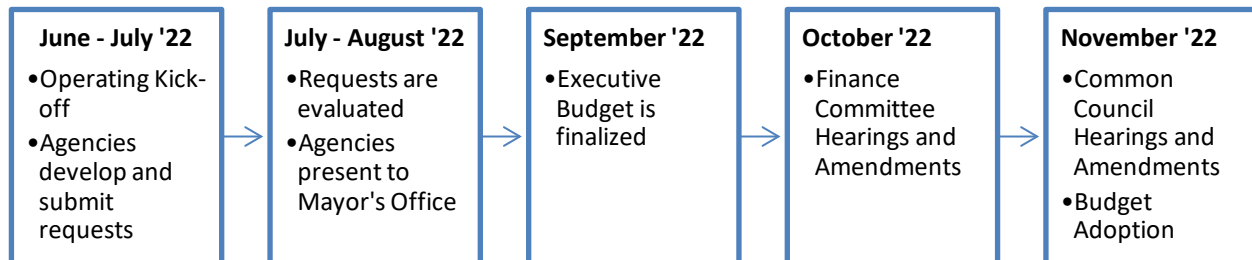
Base Budget: Agency operating budgets start with a "cost to continue" projection, which is the cost to provide the same level of services in the upcoming year. This projection accounts for factors such as planned salary adjustments (step and longevity increases), changes to interdepartmental billings and cost allocations, updated insurance and workers' compensation expenses, and other agency specific adjustments. From this base budget, agencies were allowed to reallocate funding across services so long as the overall amount was consistent with the budget target.

Reduction Scenarios: As part of the budget request process, General and Library Fund agencies (with the exception of Public Health), were asked to develop 1% reduction scenarios to identify permanent cost savings. The 2023 Adopted Budget includes reductions in general fund expenses by adjusting agency revenues and shifting costs to the capital budget (\$1.1 million) and reducing the general fund subsidy for Metro Transit (\$7.7 million) to leverage federal funding. These adjustments are detailed in the agency overview pages for each impacted agency.

Supplemental Requests: Agencies were permitted to submit up to one supplemental request for additional funding to address key priorities and service needs. Agencies were instructed to 1) consider reallocating funds within their base budget before requesting additional funding and 2) include ways to phase in or scale up programs over time, and 3) describe the implications for ongoing increases in the next five years. As with reduction scenarios, supplemental proposals were carefully considered for impact. Proposed supplemental requests are described in the summaries for each impacted agency, and additional details are available in the Executive Summary.

Racial Equity and Social Justice: As part of their operating request, agencies were required to articulate how their services impact marginalized population and address the greatest needs to advance racial equity and social justice (RESJ) goals. Agency requests were submitted to the Finance Department on July 22, 2022, and can be found here: <https://www.cityofmadison.com/finance/budget/2023/operating>

Operating Budget Development Timeline



How to Read Agency Budgets

The “Agency Operating Budgets” section includes all agency budgets, organized in alphabetical order by agency name. The presentation of each agency’s budget includes 2022 actuals, 2022 adopted budget and projected amounts (based on the 2nd quarter projections), and 2023 agency request, executive budget, and adopted budget.

Each agency section includes the following components:

1. **Agency Overview:** High level summary of the agency including mission, overview, and highlights/ major changes for the 2023 budget.
2. **Budget Overview:** A summary of the agency’s budget by fund, service, and major category of expenditure. Revenues presented for General Fund agencies only include revenue budgeted within the General Fund; expenditure amounts represent all funds.
3. **Service Overview:** Presentation of the agency’s budget by service. Each service includes the following:
 - a. Service Description: High level overview of the service and its objectives
 - b. Activities Performed by Service: Description of activities that make of the service’s body of work
 - c. Service Budget: Presentation of the service’s budget by fund and expenditure type. In cases where services are funded by multiple sources, only revenues from the General Fund are presented.
4. **Position Detail:** Includes the count and salary of full-time equivalent (FTE) positions funded in the Adopted Budget.
 - a. The 2023 Adopted Operating Budget includes the following adjustments for general municipal employees: i) a 2% cost of living adjustment effective January 1, 2023, ii) a 2% pay increase effective July 9, 2023, and iii) a 1% pay increase effective October 29, 2023. A detailed description of the mid-year wage increases is included in the “Wage Parity” section below and the highlights for “Direct Appropriations.”
5. **Line Item Detail**
 - a. Outlines line item expenditures within the agency’s primary fund.

TIP: Refer to the Glossary at the end of the budget book for definitions of key budget terms. Common words like “fund,” “major,” and “service” have specific meanings in the budget book.

Internal Service Funds

The Adopted Budget includes three Internal Service Funds: Fleet Service, Insurance, and Workers Compensation. An Internal Service Fund is used to account for enterprise-like operations that provide services, on a user fee basis, primarily or exclusively to City agencies. Budgets for the internal service funds are presented in the Agency Operating Budgets section, and fund statements for Insurance and Workers Compensation are included in the Special Fund Statement section.

Enterprise Funds

The operating budget includes revenue and expenditure information pertaining to Madison’s enterprise funds including:

- Golf Enterprise
- Monona Terrace
- Parking Utility
- Transit Utility (Metro Transit)
- Sewer Utility
- Stormwater Utility
- Water Utility

With the exception of Monona Terrace and Transit Utility, enterprise funds do not receive a subsidy from local sources. Monona Terrace receives a subsidy through the Room Tax Fund as authorized by the Room Tax Commission. The Transit Utility also receives a General Fund subsidy outlined in the proposed budget for Metro Transit. Savings resulting from lower than anticipated expenses and revenues generated in excess of budgeted levels are maintained in the individual enterprise operating funds. This policy affords enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also builds capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.

Town of Madison Final Attachment Operating Costs

On October 31, 2022, the Town of Madison was dissolved and 90% of the remaining Town land and 79% of the population was attached to the City of Madison, with the remainder of the Town absorbed by the City of Fitchburg. The 2022 Adopted Operating Budget included \$1.4 million to support key costs associated with providing services to the Town of Madison following the Final Attachment. These investments included adding full time staff in the Assessor’s office, Police Department, and Streets division to ensure accurate property assessments and equitable access to public safety and public works services. The 2023 Adopted Operating Budget annualizes these ongoing staff costs added in 2022. In addition, the 2023 Adopted Budget includes an additional 2.25 FTE positions, totaling \$191,617, to serve the Town. The following table outlines the costs included in 2023.

Agency	Description	Amount
2023 Adopted Operating Budget		
ATTORNEY	Increase 0.75 FTE Assistant City Attorney to full time to help address increased workload	\$ 10,000
FIRE	Add 1.0 FTE Fire Protection Engineer to meet expanded number of buildings and geographic extent of new area added to the city.	\$ 108,000
POLICE	Add 1.0 FTE Program Assistant for public records processing (includes \$3,000 for supplies costs)	\$ 73,617

American Rescue Plan Act (ARPA)

The City of Madison received \$47.2 million of federal funding through the State and Local Recovery Funds component of the American Rescue Plan Act (ARPA) to recover from the negative public health and economic impacts caused by the COVID-19 pandemic. The City adopted a plan in July 2021 ([Legistar 65935](#)) to use ARPA funds to address critical community issues, support an equitable recovery, and continue to provide government services. Funding for projects was appropriated in 2021 and 2022. Information on the original allocations and proposed changes for the 2023 budget are detailed below.

ORIGINAL ARPA ALLOCATIONS – OPERATING BUDGET (RES-21-00487)

Agency	Project	Amount
2021 Appropriations		
COMMUNITY DEVELOPMENT	Connection to Basic Needs	\$ 150,000
COMMUNITY DEVELOPMENT	Emergency Rental Assistance program operations	\$ 400,000
COMMUNITY DEVELOPMENT	Services to Residents who are Undocumented	\$ 700,000
COMMUNITY DEVELOPMENT	Summer Youth Employment - 2021 Youth Reengagement	\$ 120,000
COMMUNITY DEVELOPMENT	Summer Youth Employment - Summer 2021/ Fall Expansion	\$ 465,000
COMMUNITY DEVELOPMENT	Unsheltered Homeless Support	\$ 2,000,000
ECONOMIC DEVELOPMENT	Public Market Foundation Operating Support	\$ 400,000
ECONOMIC DEVELOPMENT	Downtown Vacant Storefront Art Program	\$ 100,000
ECONOMIC DEVELOPMENT	Neighborhood Business District Support	\$ 300,000
PUBLIC HEALTH	PFAS Education, Outreach and Coordination	\$ 50,000
PUBLIC HEALTH	PHMDC Violence Prevention Initiatives	\$ 160,000
PUBLIC HEALTH	CARES Support and Evaluation	\$ 150,000
2022 Appropriations		
COMMUNITY DEVELOPMENT	Healthy Aging Education and Engagement	\$ 50,000
COMMUNITY DEVELOPMENT	Endowment for Homelessness Operating Funds	\$ 2,000,000
COMMUNITY DEVELOPMENT	Renter's Choice	\$ 1,000,000
COMMUNITY DEVELOPMENT	Summer Youth Employment - Summer 2022	\$ 650,000
COMMUNITY DEVELOPMENT	Unsheltered Homeless Support	\$ 1,500,000
PUBLIC HEALTH	PFAS Education, Outreach and Coordination	\$ 50,000
PUBLIC HEALTH	Violence Prevention Initiatives	\$ 1,040,000

Additional information on ARPA projects in the Capital Budget can be found at:

<https://www.cityofmadison.com/finance/budget/2023/capital>

For more information on ARPA, go to www.cityofmadison.com/arpa.

ARPA in the 2022 Adopted Budget

The 2022 Adopted Budget transferred funding across two ARPA projects:

- Hotels Converted to Housing (Capital): Reduced by \$1.5 million, bringing the total to \$1 million. This change is reflected in the capital budget.
- Unsheltered Homeless Support (Operating): Increased by \$1.5 million, bringing the total budget to \$3.5 million.

ARPA in the 2023 Adopted Budget

Many projects are ongoing, multi-year efforts that have not fully expended their original ARPA allocation. The 2023 Adopted Budget carries forward unspent funding, with the following changes:

- Reallocates \$2 million originally designated for an Endowment for Homelessness Operating Funds to Unsheltered Homeless Support. In the past year, the City has received additional information on eligible uses of ARPA funds that suggest an endowment is not an allowable expense. As such, the 2023 adopted budget shifts funds to continue funding Unsheltered Homeless Support, and funds the endowment through a one-time allocation from the general fund.
- The City’s original local ARPA allocation included 3 projects for expanding youth employment and engagement opportunities: 1) Summer 2021 Youth Reengagement, 2) Summer 2021 Youth Employment/ Fall Expansion, and 3) Summer 2022 Youth Employment. These projects total \$1.2 million. The adopted budget extends the Summer 2022 project to include 2023 (and 2024 if funds are remaining), and transferring unspent funds from the 2021 projects to continue programs that support youth employment and reengagement.

Wage Increases & Wage Parity

The adopted budget includes wage increases for police and fire commissioned staff and general municipal employees (GMEs). RES-21-00638, adopted on September 21, 2021, requires GMEs receive an increase equal to increases received by Police and Fire commissioned staff through collective bargaining. In 2022, a 2% cost of living adjustment (COLA) was adopted for Police and Fire commissioned staff. The 2023 adopted budget includes a 2% COLA for GMEs to equal that of the protective service employees.

In addition to the 2% COLA increase, the adopted budget includes an additional 2% increase for GMEs effective July 2023, and a 1% increase for GMEs effective October 2023. These increases were added via Finance Committee amendment #22 to address a wage parity gap between GMEs and protective service. GMEs are 6% behind protective service employees when comparing the total percentage of wage increases over the past several years. To fund the salary increases, Finance Committee Amendment #22 delayed the start date for multiple new positions. The schedule for delaying positions was updated by Common Council Amendment #7. The final schedule for position delays is detailed in the table below.

Agency – Position	Annualized Salary	# of months vacant	Savings
Engineering – Maintenance Mechanic	\$ 86,462	3	\$ 21,616
Fire – Emergency Management Coordinator	\$ 102,500	3	\$ 25,625
Fire – Fire Protection Engineer	\$ 108,000	5.5	\$ 49,500
Parks – Program Coordinator (Parks Alive)	\$ 80,000	1	\$ 6,667
Police – Program Assistant (Records)	\$ 73,617	3	\$ 18,404
Total			\$ 121,812

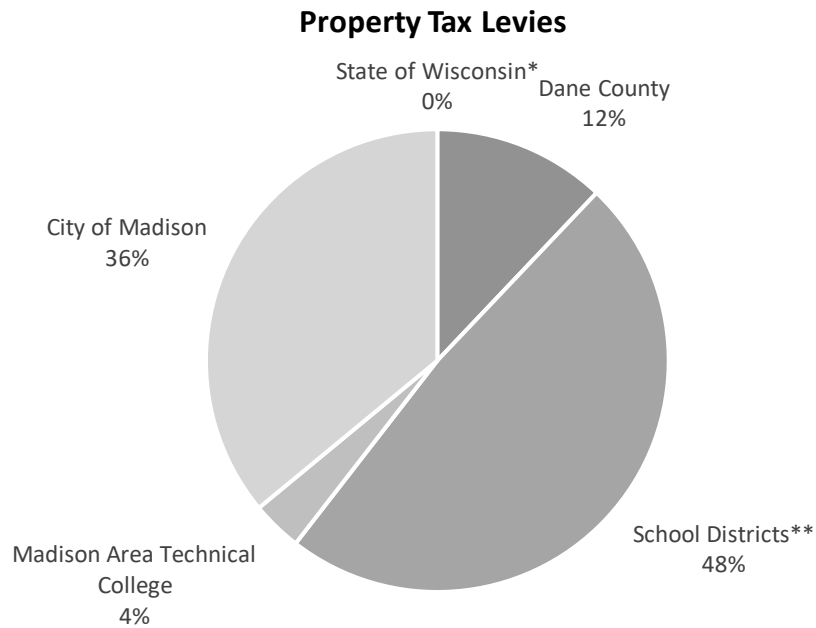
The adopted budget also includes a \$1,000 bonus per employee anticipated to be paid by the end of February 2023. The payment is funded from a surplus in the Premium Stabilization Fund (PSF) for the city’s life insurance and long- / short-term disability insurance programs. The balance in the PSF has increased nearly three-fold since 2018 due to premiums exceeding claims. The proposed withdrawal to pay for the \$1,000 payment to permanent full- and part-time employees will reduce the balance by about 50%. The remaining balance will slightly exceed the recommended level of 75% of annual premiums. Premiums are guaranteed to remain at the current level for at least the next two years.

SUMMARY OF LOCAL PROPERTY TAX LEVIES

Taxing Jurisdiction	2021		2022		2023	
	Levy	Mills	Levy	Mills	Levy	Mills
State of Wisconsin*	-	-	-	-	-	-
Dane County	84,042,021	2.8415	83,949,321	2.6949	91,936,234	2.5854
School Districts**	352,466,919	11.9203	354,790,526	11.4997	368,244,826	10.4295
Madison Area Technical College	27,308,136	0.9233	25,292,483	0.8119	26,789,633	0.7534
City of Madison	<u>255,933,573</u>	<u>8.6533</u>	<u>259,044,042</u>	<u>8.3157</u>	<u>273,679,351</u>	<u>7.6962</u>
Total Tax Levy	\$ 719,750,649	24.3384	\$ 723,076,373	23.3221	\$ 760,650,044	21.4645
State Tax Credit	<u>(57,846,858)</u>	<u>(1.8710)</u>	<u>(59,705,406)</u>	<u>(1.8241)</u>	<u>(61,634,193)</u>	<u>(1.6491)</u>
Net Tax Levy	<u>\$ 661,903,791</u>	<u>22.4674</u>	<u>\$ 663,370,966</u>	<u>21.4980</u>	<u>\$ 699,015,851</u>	<u>19.8154</u>

*The State of Wisconsin repealed the forestry mill tax, effective for property taxes levied in 2017 and collected in 2018.

**Eight different school districts levy taxes on property within the boundaries of the City of Madison. The levy amount shown is the total of all school levies applicable to property within the City. The mill rate shown is that of the Madison Metropolitan School District.



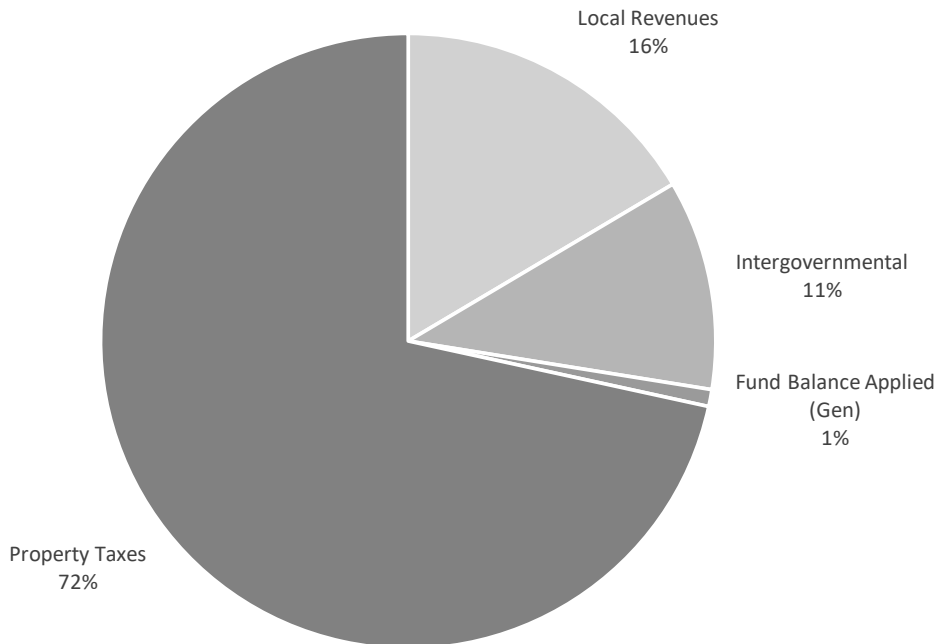
CITY TAX RATE COMPUTATION

	2022 Adopted	2023 Executive	2023 Adopted	\$ Change	Percent Change
ASSESSED VALUE					
Real Property:					
Residential	20,126,192,900	22,688,815,400	22,693,088,300	2,566,895,400	12.75%
Commercial	11,544,661,700	13,258,567,800	13,234,201,300	1,689,539,600	14.63%
Agricultural	9,631,900	20,521,100	12,473,700	2,841,800	29.50%
Manufacturing	385,137,500	398,568,400	378,560,900	(6,576,600)	-1.71%
Total Real Property	\$ 32,065,624,000	\$ 36,366,472,700	\$ 36,318,324,200	\$ 4,252,700,200	13.26%
Personal Property:					
Locally Assessed	591,509,600	583,672,600	584,250,400	(7,259,200)	-1.23%
Manufacturing	73,536,900	75,322,100	71,939,100	(1,597,800)	-2.17%
	665,046,500	658,994,700	656,189,500	(8,857,000)	-1.33%
Town of Madison Assessed Value in City	-	390,909,031	400,452,900	400,452,900	n/a
Manufacturing Adjustments	-	-	-	-	n/a
Board of Review Adjustments	-	-	-	-	n/a
Total Assessable Property	32,730,670,500	37,416,376,431	37,374,966,600	4,644,296,100	14.19%
Less TIF Increment Value	(1,589,496,600)	(1,894,740,800)	(1,894,740,800)	(305,244,200)	19.20%
Net Taxable Property	\$ 31,141,173,900	\$ 35,521,635,631	\$ 35,480,225,800	\$ 4,339,051,900	13.93%
BUDGETED REVENUES AND EXPENDITURES					
General Fund Expenditures	341,254,123	362,455,570	362,559,105	21,304,982	6.24%
Net Library Fund Expenditures	19,066,904	19,443,211	19,770,825	703,921	3.69%
Total Budgeted Expenditures	360,321,027	381,898,781	382,329,930	22,008,903	6.11%
Net Expenditures	\$ 360,321,027	\$ 381,898,781	\$ 382,329,930	\$ 22,008,903	6.11%
Total Revenues	101,276,986	105,250,580	105,250,580	3,973,594	3.92%
Fund Balance Applied	-	3,400,000	3,400,000	3,400,000	n/a
Total Revenues and Fund Balance	101,276,986	108,650,580	108,650,580	7,373,594	7.28%
PROPERTY TAX LEVY	\$ 259,044,041	\$ 273,248,201	\$ 273,679,350	\$ 14,635,309	5.65%
MILL RATE					
	<u>8.3184</u>	<u>7.6925</u>	<u>7.7136</u>	<u>-0.6048</u>	-7.27%
General Fund Portion	7.7061	7.1451	7.1563	-0.5498	-7.13%
Library Portion	0.6123	0.5474	0.5573	-0.0550	-8.98%
Average Home Value	335,200	376,900	376,900	41,700	12.44%
Taxes on Average Home	2,788.33	2,899.30	2,907.26	118.93	4.27%

GENERAL FUND FUNDING SOURCE BY MAJOR CATEGORY

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Payments in Lieu of Tax/Transfer In	17,395,476	26,963,200	26,963,200	15,390,200	24,557,600	24,557,600
Other Local Taxes	2,100,015	1,566,200	1,798,633	1,590,200	1,762,000	1,762,000
Fines And Forfeitures	4,843,905	5,650,000	5,580,000	5,650,000	5,650,000	5,650,000
Licenses And Permits	8,270,861	8,039,120	8,859,470	7,939,120	8,664,120	8,664,120
Ungrouped Revenues	2,338,827	2,010,000	(2,594,500)	2,010,000	5,100,000	5,100,000
Charges for Services	15,344,839	16,062,015	17,737,788	15,712,560	17,286,455	17,286,455
Local Revenues	\$ 50,293,923	\$ 60,290,535	\$ 58,344,591	\$ 48,292,080	\$ 63,020,175	\$ 63,020,175
Intergovernmental	40,452,543	40,986,451	41,104,085	41,643,509	42,230,406	42,230,406
Total Revenues	\$ 90,746,466	\$ 101,276,986	\$ 99,448,676	\$ 89,935,589	\$ 105,250,580	\$ 105,250,580
Fund Balance Applied (Gen)	(6,412,235)		1,828,309	-	3,400,000	3,400,000
Total Revenue & Fund Bal	84,334,231	101,276,986	101,276,986	89,935,589	108,650,580	108,650,580
Property Taxes	255,807,861	259,044,042	259,044,043	270,806,892	273,248,201	273,679,349
Total Sources	\$ 340,142,092	\$ 360,321,028	\$ 360,321,028	\$ 360,742,481	\$ 381,898,781	\$ 382,329,929

General Fund Budget by Funding Source



GENERAL FUND REVENUES

Payments in Lieu of Tax/Transfer In

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Room Tax	2,400,000	4,275,000	4,275,000	5,700,000	5,700,000	5,700,000
CDA	212,264	225,000	225,000	225,000	219,400	219,400
Water Utility	7,625,394	7,700,000	7,700,000	7,777,000	7,900,000	7,900,000
Parking Utility	1,330,284	1,150,000	1,150,000	1,150,000	1,300,000	1,300,000
Monona Terrace	338,200	338,200	338,200	338,200	338,200	338,200
Capital (Finance)	400,000	-	-	-	-	-
Grants Fund (ARPA)	4,900,000	13,075,000	13,075,000	-	2,000,000	2,000,000
Tax Increment Districts	-	-	-	-	6,900,000	6,900,000
Golf Enterprise	189,334	200,000	200,000	200,000	200,000	200,000
Total	\$ 17,395,476	\$ 26,963,200	\$ 26,963,200	\$ 15,390,200	\$ 24,557,600	\$ 24,557,600

Other Local Taxes

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Penalties on Delinquent Taxes	756,971	450,000	561,289	450,000	500,000	500,000
Prior Year Taxes	78,124	80,000	54,540	80,000	80,000	80,000
Payment in Lieu of Taxes	1,108,920	890,200	1,000,000	890,200	1,000,000	1,000,000
Mobile Home Tax	142,804	106,000	142,804	150,000	142,000	142,000
Muni Svc Fee	13,196	40,000	40,000	20,000	40,000	40,000
Other	-	-	-	-	-	-
Total	\$ 2,100,015	\$ 1,566,200	\$ 1,798,633	\$ 1,590,200	\$ 1,762,000	\$ 1,762,000

Fines And Forfeitures

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Moving Violations	413,749	500,000	465,000	500,000	500,000	500,000
Uniform Citations	829,735	900,000	865,000	900,000	900,000	900,000
Parking Violations	3,598,602	4,250,000	4,250,000	4,250,000	4,250,000	4,250,000
Other	1,819	-	-	-	-	-
Total	\$ 4,843,905	\$ 5,650,000	\$ 5,580,000	\$ 5,650,000	\$ 5,650,000	\$ 5,650,000

Licenses And Permits

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Animal Licenses	130,020	125,000	125,000	125,000	130,000	130,000
Bicycle Licenses	1,320	-	350	-	-	-
Clerks Licenses	674,220	1,000,000	1,000,000	900,000	1,000,000	1,000,000
Other Licenses	(4,429)	29,000	29,000	29,000	29,000	29,000
Building Permits	6,261,390	5,800,000	6,400,000	5,800,000	6,200,000	6,200,000
Street Occupancy Permits	482,880	380,000	600,000	380,000	600,000	600,000
Weights and Measures Permits	228,723	225,000	225,000	225,000	225,000	225,000
Street Opening Permit	425,655	420,000	420,000	420,000	420,000	420,000
Fire Permit	17,805	21,000	21,000	21,000	21,000	21,000
Other Permits	53,277	39,120	39,120	39,120	39,120	39,120
Total	\$ 8,270,861	\$ 8,039,120	\$ 8,859,470	\$ 7,939,120	\$ 8,664,120	\$ 8,664,120

Ungrouped Revenues

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Interest on Investments	543,183	1,000,000	3,000,000	1,000,000	4,000,000	4,000,000
Other Interest	(824,211)	-	(9,000,000)	-	-	-
P-Card Rebates	324,781	325,000	325,000	325,000	325,000	325,000
Encroachment Revenue	460,900	370,000	460,000	370,000	460,000	460,000
Easement Revenue	12,850	15,000	15,000	15,000	15,000	15,000
Sale of Surplus Property	12,378	50,000	605,500	50,000	50,000	50,000
TIF Reimbursements	1,543,548	-	1,553,000	-	-	-
Miscellaneous Revenues	265,398	250,000	447,000	250,000	250,000	250,000
Total	\$ 2,338,827	\$ 2,010,000	\$ (2,594,500)	\$ 2,010,000	\$ 5,100,000	\$ 5,100,000

Intergovernmental Revenues

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
St Municipal Aid Program	4,763,269	5,118,269	5,123,063	5,258,449	5,013,149	5,013,149
St Utility Aid Payment	1,446,980	1,412,200	1,412,200	1,412,200	1,397,615	1,397,615
St Video Service Provider Aid	492,901	492,901	492,901	492,901	492,901	492,901
St Expenditure Restraint	6,707,774	6,568,366	6,568,366	6,600,000	7,468,562	7,468,562
St Pmt for Municipal Services	7,805,984	7,891,257	7,932,549	8,078,703	7,950,257	7,950,257
St Gen Transportation Aid	11,960,315	12,024,875	12,024,875	12,318,373	12,318,373	12,318,373
St Connecting Highway Aid	566,868	567,806	567,806	567,806	567,806	567,806
St Recycling Aid	809,300	805,000	806,834	809,300	805,000	805,000
St Exempt Computer Reimb	3,725,756	3,725,756	3,729,459	3,725,756	3,729,459	3,729,459
St Personal Property Exempt Aid	794,092	987,284	1,093,295	987,284	987,284	987,284
Fire Insurance Dues Pmt	1,379,304	1,392,737	1,352,737	1,392,737	1,500,000	1,500,000
Other	-	-	-	-	-	-
Total	\$ 40,452,543	\$ 40,986,451	\$ 41,104,085	\$ 41,643,509	\$ 42,230,406	\$ 42,230,406

Charges for Services

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Court Fees	(8,107)	-	-	-	-	-
Misc Charges	59,111	50,000	50,000	50,000	50,000	50,000
Fire Service	1,862,887	1,568,184	1,568,184	1,568,184	900,000	900,000
Ambulance Conveyance Fees	8,572,680	9,745,000	11,500,000	9,745,000	11,745,000	11,745,000
Police Service Fees	8,819	25,000	25,000	25,000	25,000	25,000
Engineering Service Charges	962,554	1,000,000	1,000,000	962,000	1,000,000	1,000,000
Inspection Fees	10,650	45,000	10,000	45,000	10,000	10,000
Cemetery Fees	319,635	300,000	300,000	300,000	300,000	300,000
Parks Use Charges	509,935	632,376	540,000	632,376	600,000	600,000
Program Principal/Appreciation	7,954	-	87,541	-	-	-
Reimbursement of Expenses	412,128	20,000	20,000	20,000	20,000	20,000
Application Fees	118,210	135,000	135,000	135,000	120,000	120,000
Cable Franchise Fees	1,787,064	2,001,455	1,787,063	1,690,000	1,801,455	1,801,455
Broadband Franchise Fees	104,414	90,000	90,000	90,000	90,000	90,000
Rental of City Property	616,905	450,000	625,000	450,000	625,000	625,000
Total	\$ 15,344,839	\$ 16,062,015	\$ 17,737,788	\$ 15,712,560	\$ 17,286,455	\$ 17,286,455

Operating Budget by Function

General & Library Funds

Budget by Function-General & Library Funds

	2022 Adopted	2023 Adopted	Change	% Change
Administration	27,338,575	27,742,871	404,296	1.48%
Debt Service	56,108,323	61,587,222	5,478,899	9.76%
General Government	2,356,537	2,717,556	361,019	15.32%
Misc & Dir Approp to Cap	9,155,216	15,834,346	6,679,130	72.95%
Planning & Development	25,750,553	30,474,418	4,723,865	18.34%
Public Facilities	19,066,904	19,770,825	703,921	3.69%
Public Safety & Health	155,688,887	165,144,960	9,456,073	6.07%
Public Works	46,767,068	47,808,168	1,041,099	2.23%
Transportation	18,088,965	11,249,564	(6,839,401)	-37.81%
TOTAL	360,321,028	382,329,929	22,008,901	6.11%

Operating Budget by Function

General & Library Funds

Budget by Function & Agency-General & Library Funds

	2022 Adopted	2023 Agency Request			2023 Executive			2023 Adopted			Overall Change	
	Amount	Amount	Δ from Adopted	% Δ	Amount	Δ from Request	% Δ	Amount	Δ from Exec	% Δ	Δ (2022 to 2023)	% Δ
Administration	27,338,575	26,447,064	(891,511)	-3%	27,138,124	691,059	3%	27,742,871	604,747	2%	404,296	1%
Assessor	2,867,419	2,970,868	103,449	4%	3,004,901	34,033	1%	3,079,070	74,169	2%	211,652	7%
Attorney	2,979,123	3,039,635	60,512	2%	3,128,602	88,966	3%	3,209,248	80,647	3%	230,125	8%
Civil Rights	2,171,235	2,320,181	148,946	7%	2,336,734	16,553	1%	2,399,743	63,009	3%	228,508	11%
Clerk	3,541,911	2,210,038	(1,331,873)	-38%	2,255,276	45,238	2%	2,279,693	24,417	1%	(1,262,218)	-36%
Employee Assistance	473,019	462,140	(10,879)	-2%	466,848	4,709	1%	479,113	12,265	3%	6,094	1%
Finance	4,159,134	4,307,118	147,984	4%	4,515,132	208,013	5%	4,645,472	130,340	3%	486,338	12%
Human Resources	1,707,959	1,868,660	160,701	9%	2,021,128	152,467	8%	2,081,158	60,030	3%	373,199	22%
Information Technology	9,438,775	9,268,424	(170,351)	-2%	9,409,503	141,079	2%	9,569,373	159,870	2%	130,598	1%
Debt Service	56,108,323	61,108,323	5,000,000	9%	61,587,222	478,899	1%	61,587,222	-	0%	5,478,899	10%
Gen Fund Debt Service	56,108,323	61,108,323	5,000,000	9%	61,587,222	478,899	1%	61,587,222	-	0%	5,478,899	10%
General Government	2,356,537	2,502,235	145,698	6%	2,546,535	44,300	2%	2,717,556	171,021	7%	361,019	15%
Common Council	984,187	1,049,128	64,941	7%	1,082,050	32,922	3%	1,196,631	114,581	11%	212,444	22%
Mayor	1,142,239	1,210,971	68,732	6%	1,216,019	5,048	0%	1,259,001	42,981	4%	116,762	10%
Municipal Court	230,111	242,136	12,025	5%	248,466	6,330	3%	261,925	13,459	5%	31,814	14%
Misc & Dir Approp to Cap	9,155,216	15,951,451	6,796,235	74%	19,888,622	3,937,171	25%	15,834,346	(4,054,276)	-20%	6,679,130	73%
Capital Projects	840,000	840,000	-	0%	1,110,000	270,000	32%	1,110,000	-	0%	270,000	32%
Citywide Miscellaneous	8,315,216	15,111,451	6,796,235	82%	18,778,622	3,667,171	24%	14,724,346	(4,054,276)	-22%	6,409,130	77%
Planning & Development	25,750,553	25,693,632	(56,921)	0%	30,077,387	4,383,756	17%	30,474,418	397,030	1%	4,723,865	18%
Building Inspection	4,935,448	4,967,199	31,751	1%	4,969,967	2,768	0%	5,116,290	146,323	3%	180,842	4%
Community Development	14,532,182	14,474,238	(57,944)	0%	18,761,490	4,287,252	30%	18,850,950	89,460	0%	4,318,768	30%
Economic Development	2,182,679	2,230,630	47,951	2%	2,259,218	28,589	1%	2,324,802	65,584	3%	142,123	7%
PCED Office of Director	622,820	602,620	(20,200)	-3%	606,736	4,117	1%	620,344	13,607	2%	(2,476)	0%
Planning	3,477,424	3,418,945	(58,479)	-2%	3,479,976	61,031	2%	3,562,032	82,057	2%	84,608	2%
Public Facilities	19,066,904	19,430,821	363,917	2%	19,443,211	12,390	0%	19,770,825	327,614	2%	703,921	4%
Library	19,066,904	19,430,821	363,917	2%	19,443,211	12,390	0%	19,770,825	327,614	2%	703,921	4%
Public Safety & Health	155,688,887	157,865,535	2,176,648	1%	163,042,108	5,176,573	3%	165,144,960	2,102,851	1%	9,456,073	6%
Fire	63,742,785	64,963,342	1,220,557	2%	67,974,148	3,010,806	5%	68,098,376	124,228	0%	4,355,591	7%
Police	83,995,148	84,240,066	244,918	0%	85,079,872	839,806	1%	86,917,117	1,837,245	2%	2,921,969	3%
Independent Monitor	461,884	462,573	689	0%	464,899	2,326	1%	473,168	8,268	2%	11,284	2%
Public Health	7,489,070	8,199,554	710,484	9%	9,523,189	1,323,635	16%	9,656,299	133,110	1%	2,167,229	29%
Public Works	46,767,068	46,872,214	105,146	0%	46,986,436	114,222	0%	47,808,168	821,732	2%	1,041,099	2%
Engineering	4,528,690	5,004,624	475,934	11%	5,029,713	25,089	1%	5,066,401	36,688	1%	537,711	12%
Parks	15,535,002	15,933,797	398,794	3%	15,598,689	(335,108)	-2%	16,007,257	408,568	3%	472,254	3%
Streets	26,703,376	25,933,794	(769,582)	-3%	26,358,034	424,240	2%	26,734,510	376,476	1%	31,134	0%
Transportation	18,088,965	18,061,798	(27,167)	0%	11,189,135	(6,872,662)	-38%	11,249,564	60,428	1%	(6,839,401)	-38%
Metro Transit	9,126,564	9,126,564	-	0%	2,009,664	(7,116,900)	-78%	2,009,664	-	0%	(7,116,900)	-78%
Traffic Engineering	8,429,177	8,380,105	(49,072)	-1%	8,625,421	245,316	3%	8,671,580	46,159	1%	242,403	3%
Transportation	533,224	555,129	21,905	4%	554,051	(1,078)	0%	568,320	14,269	3%	35,096	7%

GENERAL OBLIGATION DEBT SERVICE SUMMARY

	2022 ADOPTED			2023 ADOPTED		
	Principal	Interest	Total	Principal	Interest	Total
TYPE OF DEBT						
Promissory Notes	63,292,500	12,137,149	75,429,649	67,705,000	14,192,318	81,897,318
General Obligation Bonds	20,725,000	3,152,090	23,877,090	22,215,000	3,864,295	26,079,295
Paying Agent Fees	-	10,000	10,000	-	10,000	10,000
TOTAL	84,017,500	15,299,239	99,316,739	89,920,000	18,066,613	107,986,613

SOURCE OF FUNDS

Transit Utility	3,137,297	685,777	3,823,073	3,170,503	655,022	3,825,525
Golf Courses	39,797	4,653	44,451	40,727	3,633	44,361
TIF Districts	7,423,630	801,170	8,224,800	7,074,266	993,454	8,067,720
Impact Fee Funds	118,906	890	119,796	114,528	617	115,144
Madison Public Library	2,184,152	620,267	2,804,419	2,275,805	391,509	2,667,314
Room Tax	113,489	22,983	136,472	163,966	43,755	207,721
CDBG	12,277	129	12,406	12,938	100	13,038
Fleet Service	8,160,216	1,769,677	9,929,892	8,706,643	2,009,696	10,716,340
Stormwater Utility	6,540,645	1,095,368	7,636,013	7,169,599	1,319,086	8,488,685
Water Utility	142,101	1,522	143,623	1,843,138	1,048,635	2,891,773
Monona Terrace	52,265	562	52,826	56,503	438	56,941
**Affordable Housing	-	-	-	504,972	46,100	551,072
CDA Housing Operations	57,131	612	57,742	61,519	477	61,997
*CDA Redevelopment	656,728	114,822	771,550	527,486	97,283	624,769
Madison/Dane Co Health	271,551	55,899	327,450	257,073	45,749	302,822
Special Revenue Fund	100,000	-	100,000	200,000	-	200,000
Special Assessment Fund	207,987	1,946	209,933	200,448	1,468	201,916
*Debt Service Fund Reserves	168,202	(44,948)	123,254	162,000	(50,744)	111,256
General Debt Reserves	7,033,198	1,257,518	8,290,716	5,210,223	940,774	6,150,997
Interest Earnings	-	400,000	400,000	-	1,100,000	1,100,000
TOTAL NON-GENERAL FUND	36,419,569	6,788,846	43,208,415	37,752,338	8,647,053	46,399,391
General Fund Portion	47,597,931	8,510,393	56,108,324	52,167,662	9,419,560	61,587,222

* The Debt Service Fund is paying the Villager debt on the 10 year amortization schedule and CDA Redevelopment is reimbursing the Debt Service Fund on a 20 year amortization schedule.

** The General Fund is paying the debt for the Affordable Housing Fund.

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

Purpose	Principal, 2023		Interest	
	Outstanding January 1	Payable	Outstanding December 31	Payable 2023
General Fund G.O. Promissory Notes, G.O. Bonds & G.O. Refunding Bonds				
Streets	\$ 199,442,838	\$ 30,640,391	\$ 168,802,447	\$ 6,116,742
Parks Improvements	35,939,264	6,295,297	29,643,967	1,054,467
Land Acquisition	4,760	2,317	2,443	18
Public Buildings	26,967,855	5,446,369	21,521,486	843,521
Equipment Purchase	41,737,366	4,564,029	37,173,337	1,202,696
Planning & Development	29,237,505	3,838,232	25,399,273	1,028,771
Refuse Reduction & Landfill	2,382,639	397,107	1,985,532	83,392
Transportation	11,567,928	1,200,534	10,367,394	470,304
Police	11,410,619	2,168,278	9,242,341	352,931
Fire	10,836,597	2,825,333	8,011,264	297,492
Total General Purposes	\$ 369,527,371	\$ 57,377,887	\$ 312,149,484	\$ 11,450,334
Other Funds G.O. Promissory Notes				
TIF Districts	32,369,997	6,080,546	26,289,451	987,237
Library	4,643,045	874,218	3,768,827	144,149
Golf Enterprise	123,106	24,621	98,485	3,509
Fleet Service	40,221,471	6,156,291	34,065,180	1,345,984
Transit Utility	10,490,279	1,798,615	8,691,665	338,907
Stormwater Utility	39,930,971	5,834,350	34,096,621	1,313,235
Public Health of Madison and Dane County	1,383,791	238,903	1,144,888	45,660
Affordable Housing	3,904,917	504,972	3,399,945	46,100
CDA Redevelopment	599,880	94,986	504,894	20,152
Room Tax	1,152,282	143,921	1,008,361	43,608
Brownfield Remediation Revolving Fund	800,000	200,000	600,000	-
Debt Service Reserves	838,330	408,234	430,096	25,546
General Debt Reserves	-	5,518,238	-	996,391
Interest Earnings	-	-	-	1,100,000
Total Other Funds G.O. Promissory Notes	\$ 136,458,069	\$ 27,877,895	\$ 114,098,412	\$ 6,410,477
Other Funds G.O. Bonds				
Library	5,799,304	341,136	5,458,168	173,979
Fleet Service	25,435,723	1,454,748	23,980,975	657,322
Transit Utility	11,734,973	674,116	11,060,857	310,799
Water Utility	22,035,000	1,690,000	20,345,000	1,047,447
Total Other Funds G.O. Bonds	\$ 65,005,000	\$ 4,160,000	\$ 60,845,000	\$ 2,189,547

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

Purpose	Principal, 2023		Interest	
	Outstanding January 1	Payable	Outstanding December 31	Payable 2023
Other Funds G.O. Refunding Bonds				
TIF Districts	1,724,584	993,720	730,864	6,217
Impact Fees	177,484	114,528	62,956	617
Library	8,084,278	1,060,452	7,023,826	73,381
Monona Terrace	116,103	56,503	59,600	438
Golf Enterprise	33,095	16,106	16,989	125
Fleet Service	1,802,656	1,095,604	707,052	6,391
Transit Utility	1,412,986	697,772	715,213	5,315
Stormwater Utility	1,784,689	1,335,248	449,440	5,851
Water Utility	314,671	153,138	161,533	1,188
Public Health of Madison and Dane County	26,298	18,170	8,128	89
CDBG	26,584	12,938	13,647	100
CDA Housing Operations	126,411	61,519	64,892	477
Room Tax	39,336	20,045	19,291	147
Debt Service Reserve	254,027	186,265	67,761	840
Special Assessments	393,357	200,448	192,909	1,468
Total Other Funds G.O. Refunding Bonds	<u>\$ 16,316,559</u>	<u>\$ 6,022,457</u>	<u>\$ 10,294,102</u>	<u>\$ 102,645</u>
Total Non-General Purposes	<u>\$ 217,779,628</u>	<u>\$ 38,060,352</u>	<u>\$ 185,237,514</u>	<u>\$ 8,702,670</u>
TOTAL G.O. Debt	<u>\$ 587,306,999</u>	<u>\$ 95,438,239</u>	<u>\$ 497,386,998</u>	<u>\$ 20,153,004</u>
Paying Agent Fees	-	-	-	10,000
	<u>\$ 587,306,999</u>	<u>\$ 95,438,239</u>	<u>\$ 497,386,998</u>	<u>\$ 20,163,004</u>
Revenue Debt	<u>214,985,000</u>	<u>31,755,000</u>	<u>183,230,000</u>	<u>6,934,513</u>
TOTAL	<u>\$ 802,291,999</u>	<u>\$ 127,193,239</u>	<u>\$ 680,616,998</u>	<u>\$ 27,097,516</u>



Agency Operating Budgets

2023 Operating Budget:
Adopted Budget

Assessor

Agency Overview

Agency Mission

The mission of the Assessor is to establish fair and equitable assessments for all taxable real and personal property and to maintain complete and accurate assessment rolls and property records.

Agency Overview

The Agency assesses all taxable real and personal property and maintains complete and accurate assessment rolls and property information/ownership records. The goal of the Assessor's Office is to determine the most accurate and up-to-date property assessments as possible to ensure the fair and equitable distribution of property taxes. The Assessor's Office advances this goal by maintaining maps with accurate parcel and improvement data, maintaining accurate ownership records, and valuing all taxable property on an annual basis.

2023 Budget Highlights

Service: Assessor

- o Reclassifies a vacant Admin Clerk position to an Admin Analyst to support implementation of a new property assessment system. (Increase: \$15,862)

Assessor

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,816,168	2,867,419	2,623,013	2,970,868	3,004,901	3,079,070
Total	\$ 2,816,168	\$ 2,867,419	\$ 2,623,013	\$ 2,970,868	\$ 3,004,901	\$ 3,079,070

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Assessor	2,816,168	2,867,419	2,623,013	2,970,868	3,004,901	3,079,070
	\$ 2,816,168	\$ 2,867,419	\$ 2,623,013	\$ 2,970,868	\$ 3,004,901	\$ 3,079,070

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	1,836,017	1,976,916	1,700,135	2,027,463	2,043,325	2,108,128
Benefits	739,875	611,435	612,342	640,393	661,723	671,088
Supplies	44,957	51,000	45,171	52,000	52,000	52,000
Purchased Services	167,618	200,366	237,663	216,355	216,355	216,355
Inter Depart Charges	27,702	27,702	27,702	34,657	31,499	31,499
Total	\$ 2,816,168	\$ 2,867,419	\$ 2,623,013	\$ 2,970,868	\$ 3,004,901	\$ 3,079,070

Service Overview

Service: Assessor

Service Description

This service discovers, lists, and values all taxable property within the City of Madison. Activities performed by the service include (1) assessing residential, personal, and commercial properties, (2) listing real property and preparing tax rolls, (3) conducting Boards of Review and Boards of Assessment, and (4) property tax litigation. The goal of this service is to provide accurate, up-to-date property assessments to ensure the fair and equitable distribution of property taxes.

Activities Performed by this Service

- **Discover Property:** Maintain accurate maps identifying each parcel of land in the city, ensure that the data is accurate and up-to-date, and monitor businesses that sell, move, or are created in the City to ensure all property receives an equitable assessment.
- **List Property:** Maintain accurate records of ownership, including contact information, property description, legal description, and the correct classification—Residential, Commercial, Agricultural, Agricultural Forest, Undeveloped, Forest, and Other.
- **Value Property:** Value all taxable property in the City on an annual basis including personal property (e.g., office equipment and fixtures). There are over 75,000 parcels in the City that require accurate valuation each year.
- **Communications and Required Reporting:** Provide effective communications to the public and through required state reporting that includes the Municipal Assessment Report and the Statement of Assessment.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,816,168	2,867,419	2,623,013	2,970,868	3,004,901	3,079,070
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,816,168	\$ 2,867,419	\$ 2,623,013	\$ 2,970,868	\$ 3,004,901	\$ 3,079,070

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	2,575,892	2,588,351	2,312,477	2,667,856	2,705,047	2,779,216
Non-Personnel	212,574	251,366	282,834	268,355	268,355	268,355
Agency Charges	27,702	27,702	27,702	34,657	31,499	31,499
Total	\$ 2,816,168	\$ 2,867,419	\$ 2,623,013	\$ 2,970,868	\$ 3,004,901	\$ 3,079,070

Assessor

Function:

Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	1,799,818	1,913,388	1,676,262	2,050,203	2,050,203	2,115,006
Salary Savings	-	(37,889)	-	(37,889)	(37,889)	(37,889)
Pending Personnel	-	86,268	-	-	15,862	15,862
Premium Pay	4,239	-	1,645	-	-	-
Compensated Absence	26,613	15,149	15,149	15,149	15,149	15,149
Hourly Wages	-	-	6,315	-	-	-
Overtime Wages Permanent	4,788	-	-	-	-	-
Election Officials Wages	559	-	764	-	-	-
Salaries Total	\$ 1,836,017	\$ 1,976,916	\$ 1,700,135	\$ 2,027,463	\$ 2,043,325	\$ 2,108,128
Benefits						
Comp Absence Escrow	156,133	-	-	-	-	-
Health Insurance Benefit	298,120	321,728	363,711	325,903	341,535	341,535
Wage Insurance Benefit	8,016	7,822	7,826	8,696	8,696	8,696
WRS	123,008	124,370	103,926	133,264	139,414	143,821
FICA Medicare Benefits	135,431	140,819	118,401	153,776	153,323	158,281
Post Employment Health Plans	19,167	16,696	18,478	18,755	18,755	18,755
Benefits Total	\$ 739,875	\$ 611,435	\$ 612,342	\$ 640,393	\$ 661,723	\$ 671,088
Supplies						
Office Supplies	1,025	6,000	4,500	6,000	6,000	6,000
Copy Printing Supplies	3,211	5,000	2,500	5,000	5,000	5,000
Furniture	180	-	500	-	-	-
Hardware Supplies	2,726	-	3,171	-	-	-
Postage	35,476	30,000	30,000	31,000	31,000	31,000
Books & Subscriptions	295	1,000	500	1,000	1,000	1,000
Work Supplies	1,646	9,000	4,000	9,000	9,000	9,000
Equipment Supplies	398	-	-	-	-	-
Supplies Total	\$ 44,957	\$ 51,000	\$ 45,171	\$ 52,000	\$ 52,000	\$ 52,000
Purchased Services						
Telephone	1,639	2,148	760	1,415	1,415	1,415
Cellular Telephone	3,464	-	3,292	-	-	-
Systems Comm Internet	2,174	-	970	-	-	-
Custodial Bldg Use Charges	46,561	55,842	55,842	55,842	55,842	55,842
Equipment Mntc	2,322	100	-	100	100	100
System & Software Mntc	39,200	5,000	37,881	74,108	74,108	74,108
Recruitment	421	-	200	-	-	-
Mileage	4,546	20,000	13,845	20,000	20,000	20,000
Conferences & Training	8,424	10,000	11,874	20,000	20,000	20,000
Memberships	3,528	400	3,026	400	400	400
Legal Services	13,337	-	61,469	-	-	-
Storage Services	1,483	1,000	1,449	1,000	1,000	1,000
Consulting Services	2,118	36,000	-	-	-	-
Transcription Services	404	500	970	500	500	500
Other Services & Expenses	10,069	44,990	18,127	14,990	14,990	14,990
Taxes & Special Assessments	27,927	24,386	27,958	28,000	28,000	28,000
Purchased Services Total	\$ 167,618	\$ 200,366	\$ 237,663	\$ 216,355	\$ 216,355	\$ 216,355
Inter Depart Charges						
ID Charge From Insurance	16,429	16,429	16,429	21,852	18,694	18,694
ID Charge From Workers Comp	11,273	11,273	11,273	12,805	12,805	12,805
Inter Depart Charges Total	\$ 27,702	\$ 27,702	\$ 27,702	\$ 34,657	\$ 31,499	\$ 31,499

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
ADMIN CLK 1-20	20	2.00	111,018	2.00	113,268	1.00	61,477	1.00	63,420
ADMIN ANAL 1-18	18	-	-	-	-	1.00	61,752	1.00	53,428
ASSESS TECH 2-16	16	2.00	128,394	1.00	65,114	1.00	65,114	1.00	67,172
ASSESSMENT BUSINESS SYS MGR-18	18	1.00	101,879	1.00	107,310	1.00	107,310	1.00	110,702
ASSESSMENT OPERATIONS MGR-18	18	1.00	119,590	1.00	120,188	1.00	120,188	1.00	123,986
CITY ASSESSOR-21	21	1.00	131,804	1.00	132,463	1.00	132,463	1.00	136,649
DATA ANALYST 2	18	-	-	2.00	143,674	2.00	143,674	2.00	148,216
PROGRAM ASST 1-20	20	1.00	59,415	-	-	-	-	-	-
PROPERTY APPRAISER 2-16	16	1.00	61,224	2.00	114,574	2.00	114,574	2.00	118,196
PROPERTY APPRAISER 3-16	16	9.00	728,238	9.00	695,848	9.00	695,848	9.00	717,842
PROPERTY APPRAISER 4-16	16	6.00	491,552	5.00	430,124	5.00	430,124	5.00	443,720
PROPERTY LISTER 2-20	20	1.00	60,625	1.00	60,928	1.00	60,928	1.00	62,854
PROPERTY LISTER 3-20	20	1.00	65,771	1.00	66,712	1.00	66,712	1.00	68,820
TOTAL		26.00	2,059,510	26.00	2,050,203	26.00	2,060,163	26.00	2,115,006

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Attorney

Agency Overview

Agency Mission

The mission of the Attorney's Office is to provide legal services and representation to the City of Madison, including ordinance enforcement, legislative counsel services, and general counsel services.

Agency Overview

The Agency is responsible for drafting, revising, and enforcing City ordinances; providing legislative counsel to the City, Common Council, City Boards, Committees and Commissions; and providing representation to the City in legal matters. The goal of the Attorney's Office is to increase City-wide efficiency through its legal services. The Attorney's Office will advance this goal through the application of the City's Performance Excellence and Results Madison initiatives.

2023 Budget Highlights

Agency-Wide Changes

- Increase a .75 FTE Assistant City Attorney position to a 1.0 FTE position to help with increased workload including increased volume from the Town of Madison attachment. (Increase: \$10,000)
- Create a new 1.0 FTE Assistant City Attorney position. The position will be located in the Attorney's office, but half of the new position's time and salary will be allocated to Metro Transit to support a variety of legal matters for Metro including contracts, personnel, public records, and advising Metro management. (Increase: Attorney's portion \$54,500)

Service: Counsel and Representation

- Budget maintains current level of service.

Service: Legislative Services

- Budget maintains current level of service.

Service: Ordinance Enforcement

- Budget maintains current level of service.

Attorney

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,905,472	2,979,123	3,004,074	3,039,635	3,128,602	3,209,248
Total	\$ 2,905,472	\$ 2,979,123	\$ 3,004,074	\$ 3,039,635	\$ 3,128,602	\$ 3,209,248

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Counsel And Representation	1,919,086	1,899,438	1,933,079	1,937,682	2,016,803	2,069,915
Legislative Services	121,628	143,709	178,492	121,404	123,374	125,896
Ordinance Enforcement	864,757	935,976	892,503	980,549	988,425	1,013,437
Total	\$ 2,905,472	\$ 2,979,123	\$ 3,004,074	\$ 3,039,635	\$ 3,128,602	\$ 3,209,248

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Misc Revenue	(3,097)	-	(8,383)	-	-	-
Total	\$ (3,097)	\$ -	\$ (8,383)	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	2,315,773	2,286,981	2,298,142	2,297,679	2,362,179	2,434,849
Benefits	620,684	621,846	686,955	641,692	662,126	670,102
Supplies	12,775	18,539	8,925	18,539	18,539	18,539
Purchased Services	132,028	178,685	145,363	177,896	177,896	177,896
Inter Depart Charges	6,690	6,690	6,690	2,049	6,082	6,082
Inter Depart Billing	(179,380)	(133,618)	(133,618)	(98,221)	(98,221)	(98,221)
Total	\$ 2,908,569	\$ 2,979,123	\$ 3,012,457	\$ 3,039,635	\$ 3,128,602	\$ 3,209,248

Attorney

Function:

Administration

*Service Overview***Service:** Counsel And Representation

Service Description

This service assists City officials and agencies with implementing their policies in compliance with legal requirements by preparing, publishing, and distributing formal opinions and reports on legal issues affecting City policy. Specific functions of the service include (1) informing officials and agencies of current legal developments, (2) preparing and presenting formal and informal training sessions for City officials and staff, (3) answering informal legal questions from City officials, staff, and committees, (4) attending meetings of staff teams and public bodies to provide legal advice, and (5) assuring courts uphold the decisions of the Mayor and the Council and of authorized policy decisions made by City agencies that may result in potential liability. The goal of this service is to reduce the City's risk of legal liabilities.

Activities Performed by this Service

- Legal Advice: Provide legal advice to City staff regarding service delivery.
- City Training: Provide training to employees on various topics such as public records, open meetings, and how to conduct employee investigations.
- Contract Development and Review: Assist agencies in drafting of contracts and continuous review of City contracting.
- Labor Law/Equal Employment Opportunity/Affirmative Action: Attend to all aspects of any complaint filed against the City with the Equal Opportunities Commission, Equal Rights Division or Affirmative Action and advise departments regarding the discipline process.
- Public Records: Work with agency records coordinators regarding open records requests.
- Common Council and Mayor's Office Liaison: Attend Common Council, Board, committee and subcommittee meetings as needed
- City Litigator: Attend to all aspects of lawsuits involving the City of Madison.
- Oversee Outside Counsel: Review documents filed by outside counsel, attend meetings and depositions regarding litigation matters, and assist with strategy.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,919,086	1,899,438	1,933,079	1,937,682	2,016,803	2,069,915
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,919,086	\$ 1,899,438	\$ 1,933,079	\$ 1,937,682	\$ 2,016,803	\$ 2,069,915

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	2,012,108	1,923,813	1,978,630	1,928,213	2,005,988	2,059,101
Non-Personnel	84,129	107,013	85,838	107,013	107,013	107,013
Agency Charges	(177,151)	(131,388)	(131,388)	(97,545)	(96,199)	(96,199)
Total	\$ 1,919,086	\$ 1,899,438	\$ 1,933,079	\$ 1,937,682	\$ 2,016,803	\$ 2,069,915

Service Overview

Service: Legislative Services

Service Description

This service ensures that Madison ordinances accurately express Mayoral and Common Council policies, ensures public access to ordinances, advises City officials on legal issues with existing or proposed legislation, and provides parliamentary and procedural advice to the Common Council and other City bodies. The goal of this service is to reduce the City's risk of legal liabilities and improve accessibility to online ordinances.

Activities Performed by this Service

- Write and Review Ordinances: Assist City departments with drafting ordinances.
- Maintain the Code of Ordinances: Provide ordinances for the online tracking system service.
- Legistar Data Entry: Enter legislative data in Legistar for committee and Common Council approval.
- Procedures: Train and advise City staff on proper procedures.
- Research and Analysis: Research ordinance history and provide drafter's analysis on proposed ordinance changes.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	121,628	143,709	178,492	121,404	123,374	125,896
Other-Expenditures	-	-	-	-	-	-
Total	\$ 121,628	\$ 143,709	\$ 178,492	\$ 121,404	\$ 123,374	\$ 125,896

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Personnel	100,833	114,273	154,148	93,522	94,146	96,668
Non-Personnel	18,565	27,206	22,114	27,206	27,206	27,206
Agency Charges	2,230	2,230	2,230	676	2,022	2,022
Total	\$ 121,628	\$ 143,709	\$ 178,492	\$ 121,404	\$ 123,374	\$ 125,896

Service Overview

Service: Ordinance Enforcement

Service Description

This service seeks to improve the quality of life for residents by helping enforcement agencies deter conduct that is dangerous or interferes with public health and welfare. Specific functions of this service include (1) prosecuting civil enforcement actions, including nuisance and injunctive actions, (2) providing advice and training to enforcement staff, (3) researching legal issues raised by new enforcement techniques, (4) reviewing recent case law developments and changes in state law, (5) identifying legal solutions to enforcement problems and drafting appropriate ordinance amendments, and (6) conducting appellate proceedings. The goal of this service is to reduce the City’s risk of legal liabilities and to maintain City services.

Activities Performed by this Service

- Alcohol Enforcement: Advise Alcohol License Review Committee and appear in Municipal and Circuit Court on alcohol related matters.
- Prosecution of Ordinance Violations: Attend to all aspects of prosecuting City of Madison ordinance violations in Municipal and Circuit Court.
- Diversion Programs: Appear in Homeless and Juvenile Courts and attend diversion program meetings.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	864,757	935,976	892,503	980,549	988,425	1,013,437
Other-Expenditures	-	-	-	-	-	-
Total	\$ 864,757	\$ 935,976	\$ 892,503	\$ 980,549	\$ 988,425	\$ 1,013,437

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(3,097)	-	(8,383)	-	-	-
Personnel	823,516	870,741	852,320	917,636	924,171	949,183
Non-Personnel	42,109	63,005	46,336	62,216	62,216	62,216
Agency Charges	2,230	2,230	2,230	697	2,038	2,038
Total	\$ 864,757	\$ 935,976	\$ 892,503	\$ 980,549	\$ 988,425	\$ 1,013,437

Attorney

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Misc Revenue						
Miscellaneous Revenue	(3,097)	-	(8,383)	-	-	-
Misc Revenue Total	\$ (3,097)	\$ -	\$ (8,383)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	2,257,574	2,292,300	2,240,142	2,299,071	2,299,071	2,371,741
Salary Savings	-	(45,392)	-	(45,392)	(45,392)	(45,392)
Pending Personnel	-	-	-	-	64,500	64,500
Furlough Savings	(3,254)	-	-	-	-	-
Compensated Absence	36,913	16,073	34,000	20,000	20,000	20,000
Hourly Wages	24,540	24,000	24,000	24,000	24,000	24,000
Salaries Total	\$ 2,315,773	\$ 2,286,981	\$ 2,298,142	\$ 2,297,679	\$ 2,362,179	\$ 2,434,849
Benefits						
Comp Absence Escrow	-	-	49,187	-	-	-
Health Insurance Benefit	263,207	280,133	287,706	289,645	303,606	303,606
Wage Insurance Benefit	7,413	6,131	10,168	10,054	10,054	10,054
WRS	155,450	145,566	145,685	149,440	156,338	161,278
FICA Medicare Benefits	165,271	163,490	167,765	165,713	165,286	168,323
Moving Expenses	5,202	-	-	-	-	-
Post Employment Health Plans	24,142	26,526	26,444	26,841	26,841	26,841
Benefits Total	\$ 620,684	\$ 621,846	\$ 686,955	\$ 641,692	\$ 662,126	\$ 670,102
Supplies						
Purchasing Card Unallocated	-	-	219	-	-	-
Office Supplies	1,381	3,611	1,045	3,611	3,611	3,611
Copy Printing Supplies	3,740	5,611	3,740	5,611	5,611	5,611
Furniture	370	2,317	-	2,317	2,317	2,317
Hardware Supplies	2,286	3,000	1,660	3,000	3,000	3,000
Postage	3,035	3,000	1,860	3,000	3,000	3,000
Books & Subscriptions	1,963	1,000	401	1,000	1,000	1,000
Supplies Total	\$ 12,775	\$ 18,539	\$ 8,925	\$ 18,539	\$ 18,539	\$ 18,539
Purchased Services						
Telephone	1,958	1,964	1,036	1,175	1,175	1,175
Cellular Telephone	3,064	-	2,174	-	-	-
Systems Comm Internet	22,732	28,350	20,054	28,350	28,350	28,350
Custodial Bldg Use Charges	47,171	56,573	56,573	56,573	56,573	56,573
Comm Device Mntc	-	200	-	200	200	200
System & Software Mntc	26,929	38,000	26,251	38,000	38,000	38,000
Conferences & Training	6,494	16,528	16,528	16,528	16,528	16,528
Memberships	11,037	14,226	11,037	14,226	14,226	14,226
Legal Services	2,865	8,300	2,865	8,300	8,300	8,300
Delivery Freight Charges	180	500	-	500	500	500
Storage Services	2,904	4,200	2,503	4,200	4,200	4,200
Advertising Services	852	500	500	500	500	500
Printing Services	-	1,344	-	1,344	1,344	1,344
Transcription Services	3,322	3,000	3,322	3,000	3,000	3,000
Other Services & Expenses	2,520	5,000	2,520	5,000	5,000	5,000
Purchased Services Total	\$ 132,028	\$ 178,685	\$ 145,363	\$ 177,896	\$ 177,896	\$ 177,896
Inter Depart Charges						
ID Charge From Insurance	5,223	5,223	5,223	455	4,488	4,488
ID Charge From Workers Comp	1,467	1,467	1,467	1,594	1,594	1,594
Inter Depart Charges Total	\$ 6,690	\$ 6,690	\$ 6,690	\$ 2,049	\$ 6,082	\$ 6,082

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Billing						
ID Billing To Monona Terrace	(60,656)	(64,192)	(64,192)	(48,256)	(48,256)	(48,256)
ID Billing to Golf Courses	-	-	-	(10,804)	(10,804)	(10,804)
ID Billing To Parking	(48,614)	(16,541)	(16,541)	(10,669)	(10,669)	(10,669)
ID Billing To Sewer	(6,088)	(4,193)	(4,193)	-	-	-
ID Billing To Stormwater	(7,610)	(4,892)	(4,892)	(341)	(341)	(341)
ID Billing To Transit	(42,645)	(32,671)	(32,671)	(23,710)	(23,710)	(23,710)
ID Billing To Water	(13,767)	(11,129)	(11,129)	(4,441)	(4,441)	(4,441)
Inter Depart Billing Total	\$ (179,380)	\$ (133,618)	\$ (133,618)	\$ (98,221)	\$ (98,221)	\$ (98,221)

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN SUPV-18	18	1.00	72,263	1.00	72,624	1.00	72,624	1.00	74,919
ASST CITY ATTY-23	23	13.75	1,752,297	13.00	1,729,045	15.00	1,881,561	15.00	1,993,216
ASST CITY ATTY-23 PT	23	-	-	0.75	53,087	-	-	-	-
ATTY CITY-21	21	1.00	159,697	1.00	160,495	1.00	160,495	1.00	165,568
CLERK-TYP 2-20	20	1.00	55,328	1.00	56,105	1.00	56,105	1.00	57,879
DEPUTY CITY ATTY-18	18	1.00	163,228	1.00	164,044	1.00	164,044	1.00	169,229
LEGAL ADMIN ASST 2-20	20	3.00	168,452	3.00	181,071	3.00	181,071	3.00	186,794
LEGAL OFFICE ASST-20	20	1.00	55,972	1.00	47,402	1.00	47,402	1.00	48,901
LITIGATION ASST 1-17	17	1.00	76,075	-	-	-	-	-	-
ORD REVISIONS SPEC-20	20	1.00	66,018	1.00	56,430	1.00	56,430	1.00	58,214
PARALEGAL-18	18	-	-	1.00	78,190	1.00	78,190	1.00	80,661
TOTAL		23.75	2,569,330	23.75	2,598,492	25.00	2,697,922	25.00	2,835,380

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Building Inspection

Agency Overview

Agency Mission

The mission of Building Inspection is to ensure the wellbeing of people through ensuring the safety of property. The agency seeks to maintain public trust and confidence by improving the construction and maintenance of structures and property, administering codes and ordinances, continually improving codes, procedures, and regulations, providing information to its customers, and providing high quality services.

Agency Overview

The Agency is responsible for inspection, zoning and code enforcement, and consumer protection. The goal of Building Inspection is to ensure services are efficiently delivered and accessible to residents. Building Inspection will advance this goal by reviewing and updating Madison General Ordinances, proactively completing field observations of blighted areas, maximizing capacity by utilizing inspectors for less traditional roles, and standardizing processes.

2023 Budget Highlights

Service: Consumer Protection

- Budget maintains current level of service.

Service: Health and Welfare

- Increases purchased services by \$20,000 for a blight study in the Allied Drive area, added through Finance Committee Amendment #5.

Service: Inspection

- Restores 2.0 FTE Code Enforcement Officer positions held vacant in the 2022 adopted budget. (Increase: \$174,000)

Service: Systematic Code Enforcement

- Budget maintains current level of service.

Service: Zoning and Signs

- Budget maintains current level of service.

Building InspectionFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	4,876,646	4,935,448	4,841,458	4,967,199	4,969,967	5,116,290
Total	\$ 4,876,646	\$ 4,935,448	\$ 4,841,458	\$ 4,967,199	\$ 4,969,967	\$ 5,116,290

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Consumer Protection	233,886	275,594	265,448	250,270	244,931	250,912
Health And Welfare	418,618	489,313	436,005	453,102	436,931	466,342
Inspection	2,644,312	2,502,192	2,451,788	2,447,766	2,517,252	2,585,334
Systematic Code Enforcement	918,945	890,600	1,014,474	1,080,986	1,038,183	1,062,581
Zoning And Signs	660,886	777,749	673,743	735,076	732,671	751,120
Total	\$ 4,876,646	\$ 4,935,448	\$ 4,841,458	\$ 4,967,199	\$ 4,969,967	\$ 5,116,290

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(25,688)	(76,000)	(74,378)	(76,000)	(76,000)	(76,000)
Licenses And Permits	(10,396)	(10,000)	(7,841)	(10,000)	(10,000)	(10,000)
Transfer In	-	-	-	(18,000)	(18,000)	(18,000)
Total	\$ (36,084)	\$ (86,000)	\$ (82,219)	\$ (104,000)	\$ (104,000)	\$ (104,000)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	3,192,924	3,242,371	3,256,556	3,453,248	3,453,248	3,563,617
Benefits	1,142,040	1,128,437	1,105,517	1,100,355	1,136,463	1,152,416
Supplies	44,616	71,273	27,077	71,273	71,273	71,273
Purchased Services	149,882	204,798	159,957	203,502	203,502	223,502
Inter Depart Charges	383,269	380,569	380,569	242,822	209,481	209,481
Inter Depart Billing	-	(6,000)	(6,000)	-	-	-
Total	\$ 4,912,730	\$ 5,021,448	\$ 4,923,677	\$ 5,071,199	\$ 5,073,967	\$ 5,220,290

Building Inspection

Function:

Planning & Development*Service Overview***Service:** Consumer Protection

Service Description

This service is responsible for inspecting packaging, weighing, and measuring devices in gas stations, grocery stores, pharmacies, bakeries, taxis, fuel trucks, etc. The goal of this service is to complete full inspection and licensure of every business and commerce operation under the City's authority in order to ensure Madison consumers receive the correct amount of product for which they pay.

Activities Performed by this Service

- Scanner Inspection: Annual review of scanners at the point of sale throughout Madison to ensure products are billed at the advertised price and totals calculated represent the correct amount.
- Gas Pump Inspection: Annual review of gas pumps throughout Madison to ensure pumps are delivering correct quantity of fuel and operating in a proper and secure manner.
- Weighing Scale Inspection: Annual review of scales for trade throughout Madison to ensure products weighed for sale are functioning correctly and within appropriate tolerance to be used for trade.
- Packaging Inspection: Continual review of packaging methods throughout establishments in Madison verifying store packaged products on site conform to the appropriate labeling and distribution standards.
- Miscellaneous: Respond to consumer complaints regarding products purchased and method of sale business operations. Interact with state and federal bodies to

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	233,886	275,594	265,448	250,270	244,931	250,912
Other-Expenditures	-	-	-	-	-	-
Total	\$ 233,886	\$ 275,594	\$ 265,448	\$ 250,270	\$ 244,931	\$ 250,912

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	203,771	209,985	205,568	210,275	211,634	217,615
Non-Personnel	3,543	8,486	2,757	8,162	8,162	8,162
Agency Charges	26,571	57,123	57,123	31,833	25,135	25,135
Total	\$ 233,886	\$ 275,594	\$ 265,448	\$ 250,270	\$ 244,931	\$ 250,912

Service Overview

Service: Health And Welfare

Service Description

This service addresses community standards in regard to property maintenance, to ensure a pleasant and safe setting for City residents and visitors. Responsibilities include enforcement and education efforts regarding sidewalk snow removal, trash, junk, and debris removal, tall grass and weed mitigation, and graffiti removal. This service provides property maintenance inspections for all buildings, including owner-occupied residential properties, rental residential properties, and commercial properties. The goal of this service is to enhance the public and private benefits resulting from safe and sanitary maintenance of properties.

Activities Performed by this Service

- **Snow Enforcement:** Inspect and issue tickets for violations of the snow removal ordinance, MGO 10.28. Coordinate snow and ice removal when the violation persists, resulting in the billing of the property owner.
- **Tall Grass and Weeds Enforcement:** Inspect and issue an official notice for violations of tall grass and noxious weeds ordinances, MGOs 27.05 (2)(f) and 23.29. Coordinate grass cutting on vacant properties when the violation persists, resulting in the billing of the property owner.
- **Erosion Control Enforcement:** Ensure compliance with MGO Chapter 37 and SPS 321.125 to prevent disturbed soils from leaving a construction site.
- **Junk, Trash, and Debris Enforcement:** Inspect and issue an official notice for violations of junk, trash, and debris ordinance, MGO's 27.05 (2)(c). Continue with enforcement actions until the violation is corrected.
- **Miscellaneous:** Enforce vision clearance issues, tree concerns, graffiti, inoperable cars, and the abatement of public nuisances.
- **Respond to complaints from residents and referrals from the Mayor's office, Alders, and other agencies regarding inspection and enforcement of the violations listed above; answer questions regarding violations and ordinance enforcement.**

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	418,618	489,313	436,005	453,102	436,931	466,342
Other-Expenditures	-	-	-	-	-	-
Total	\$ 418,618	\$ 489,313	\$ 436,005	\$ 453,102	\$ 436,931	\$ 466,342

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(2,900)	(1,000)	(1,920)	(1,000)	(1,000)	(1,000)
Personnel	348,403	380,301	339,493	372,529	363,133	372,544
Non-Personnel	12,957	29,230	17,650	28,906	28,906	48,906
Agency Charges	60,158	80,782	80,782	52,667	45,892	45,892
Total	\$ 418,618	\$ 489,313	\$ 436,005	\$ 453,102	\$ 436,931	\$ 466,342

Building Inspection

Function:

Planning & Development*Service Overview***Service:** Inspection

Service Description

This service ensures compliance with Madison's building and mechanical system ordinances by reviewing and inspecting construction projects, contractor licensing, permit records, preoccupancy inspections, and underground utilities. The process ensures buildings are constructed according to all applicable codes (zoning, building, plumbing, heating, and electrical) and the building is safe to occupy when the project is completed. This service also ensures copies of all building floor and elevation plans are attached to the building archives and provides access to plans for external customers, including home and building owners, builders, and realtors.

Activities Performed by this Service

- Plan Review and Approval: Review proposed construction projects for compliance with building code and issue permits for work to be completed.
- Building, Electrical, Plumbing, and HVAC Component Inspection: Inspect permitted work to verify construction is in accordance with the approved plans and conforms to applicable codes.
- Contractor Training: Provide contractors the ability to obtain continuing education credits required for maintaining state issued licenses and create a forum for educating individuals about developing industry practices.
- Complaint and Public Inquiry Response: Investigate and answer public questions regarding applicable code and construction practices.

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,644,312	2,502,192	2,451,788	2,447,766	2,517,252	2,585,334
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,644,312	\$ 2,502,192	\$ 2,451,788	\$ 2,447,766	\$ 2,517,252	\$ 2,585,334

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(33,184)	(85,000)	(80,299)	(103,000)	(103,000)	(103,000)
Personnel	2,379,408	2,374,647	2,320,264	2,360,337	2,436,297	2,504,379
Non-Personnel	153,435	137,552	136,829	137,552	137,552	137,552
Agency Charges	144,654	74,993	74,993	52,877	46,403	46,403
Total	\$ 2,644,312	\$ 2,502,192	\$ 2,451,788	\$ 2,447,766	\$ 2,517,252	\$ 2,585,334

Building Inspection

Function:

Planning & Development*Service Overview***Service:** Systematic Code Enforcement*Service Description*

This service inspects commercial and residential properties and provides routine building services, ensuring properties and buildings are in compliance with the City's Minimum Housing and Property Maintenance Code (MGO Chapter 27). Inspection activities are scheduled through the Community Development Authority (CDA) using data gathered by Building Inspection staff and input from the Neighborhood Resource Teams. This service is also responsible for heating and water leakage corrections, infestation eradication, repair of broken railings, windows, and doors, and dozens of other problems associated with keeping the City's housing stock habitable. The goal of this service is to preserve public health, safety, and general welfare of all residents and to help maintain property values by eliminating blighting influences.

Activities Performed by this Service

- Tenant Complaint Response: Inspect and issue official notice after verifying violations in tenant's apartment. Follow-up after due date to ensure compliance. Process rent abatement documents when appropriate.
- General Building Condition Complaint Response: Inspect and issue official notice after verifying violations. Follow-up after due date to ensure compliance.
- Systematic Inspection: Perform systematic inspections in a specified blighted area approved by Common Council in compliance with state requirements. Issue official notices when appropriate and follow-up to ensure compliance.
- Community Team and Committee Staffing: Serve as members and leaders on various teams including Neighborhood Resource Teams.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	918,945	890,600	1,014,474	1,080,986	1,038,183	1,062,581
Other-Expenditures	-	-	-	-	-	-
Total	\$ 918,945	\$ 890,600	\$ 1,014,474	\$ 1,080,986	\$ 1,038,183	\$ 1,062,581

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	807,497	731,726	908,645	950,548	914,270	938,668
Non-Personnel	19,722	77,919	24,875	77,595	77,595	77,595
Agency Charges	91,726	80,955	80,955	52,843	46,318	46,318
Total	\$ 918,945	\$ 890,600	\$ 1,014,474	\$ 1,080,986	\$ 1,038,183	\$ 1,062,581

Service Overview

Service: Zoning And Signs

Service Description

This service reviews and regulates Madison's Zoning and Sign Control ordinances. The goal of the service is to provide timely resolution of land use issues for developers, property owners and the general public. This service provides approvals, inspections, investigation, and maintenance of records, zoning changes, and street sign ordinance administration. The service provides review and approvals prior to issuance of a permit as well as post-construction inspection services to ensure the project was completed in accordance with the approvals.

Activities Performed by this Service

- **Zoning Code Review for Proposed Projects:** Serve as intake point for Plan Commission and Zoning Board of Appeals requests. Review minor alteration requests for zoning compliance and process director approvals. Review commercial and residential building permit requests along with minor improvements not requiring permits but requiring zoning compliance.
- **Citywide Site Plan Review Management:** Intake requests, copies, and digital plans for site plan review and process fees. Coordinate plan distribution and approval to other City agencies.
- **Zoning and Sign Complaint Response:** Investigate complaints, prepare and send notices of violation. Facilitate the process to resolve violations, including re-inspection, citations, and legal intervention when necessary.
- **Sign Application Review:** Intake and process sign permit requests and review for compliance with sign code. Collect fees, issue permits, and inspect for installation compliance.
- **Requests for Information Response, Records Research, and Zoning Letters:** Records research for open records and similar requests, prepare zoning letters, process requests, and collect fees.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	660,886	777,749	673,743	735,076	732,671	751,120
Other-Expenditures	-	-	-	-	-	-
Total	\$ 660,886	\$ 777,749	\$ 673,743	\$ 735,076	\$ 732,671	\$ 751,120

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Personnel	595,885	674,149	588,104	659,914	664,378	682,827
Non-Personnel	4,841	22,884	4,923	22,560	22,560	22,560
Agency Charges	60,160	80,716	80,716	52,602	45,733	45,733
Total	\$ 660,886	\$ 777,749	\$ 673,743	\$ 735,076	\$ 732,671	\$ 751,120

Building Inspection

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Miscellaneous Chrgs For Servic	(22,788)	(75,000)	(72,458)	(75,000)	(75,000)	(75,000)
Graffiti Removal	(2,900)	(1,000)	(1,920)	(1,000)	(1,000)	(1,000)
Charges For Services Total	\$ (25,688)	\$ (76,000)	\$ (74,378)	\$ (76,000)	\$ (76,000)	\$ (76,000)
Licenses And Permits						
Other Permits	(10,396)	(10,000)	(7,841)	(10,000)	(10,000)	(10,000)
Licenses And Permits Total	\$ (10,396)	\$ (10,000)	\$ (7,841)	\$ (10,000)	\$ (10,000)	\$ (10,000)
Transfer In						
Transfer In From CDBG	-	-	-	(18,000)	(18,000)	(18,000)
Transfer In Total	\$ -	\$ -	\$ -	\$ (18,000)	\$ (18,000)	\$ (18,000)
Salaries						
Permanent Wages	3,152,155	3,504,728	3,229,986	3,491,786	3,491,786	3,602,155
Salary Savings	-	(292,008)	-	(68,189)	(68,189)	(68,189)
Pending Personnel	-	-	-	6,300	6,300	6,300
Furlough Savings	(875)	-	-	-	-	-
Premium Pay	445	23,096	2,382	16,796	16,796	16,796
Compensated Absence	27,454	-	14,658	-	-	-
Overtime Wages Permanent	12,712	6,555	7,675	6,555	6,555	6,555
Election Officials Wages	1,033	-	1,855	-	-	-
Salaries Total	\$ 3,192,924	\$ 3,242,371	\$ 3,256,556	\$ 3,453,248	\$ 3,453,248	\$ 3,563,617
Benefits						
Comp Absence Escrow	86,369	-	65,426	-	-	-
Health Insurance Benefit	552,845	590,978	537,232	561,310	588,302	588,302
Wage Insurance Benefit	16,875	16,834	16,949	16,868	16,868	16,868
WRS	215,525	227,804	210,870	226,966	237,442	244,948
FICA Medicare Benefits	236,684	258,174	240,360	260,009	258,650	267,097
Post Employment Health Plans	33,741	34,647	34,680	35,201	35,201	35,201
Benefits Total	\$ 1,142,040	\$ 1,128,437	\$ 1,105,517	\$ 1,100,355	\$ 1,136,463	\$ 1,152,416
Supplies						
Office Supplies	4,206	13,363	4,129	13,363	13,363	13,363
Copy Printing Supplies	7,641	13,960	6,335	13,960	13,960	13,960
Furniture	695	2,500	-	2,500	2,500	2,500
Hardware Supplies	4,715	4,500	-	4,500	4,500	4,500
Postage	12,120	20,000	8,309	20,000	20,000	20,000
Books & Subscriptions	1,216	1,450	2,566	1,450	1,450	1,450
Work Supplies	-	3,500	5,194	3,500	3,500	3,500
Safety Supplies	-	2,000	543	2,000	2,000	2,000
Inventory	14,023	10,000	-	10,000	10,000	10,000
Supplies Total	\$ 44,616	\$ 71,273	\$ 27,077	\$ 71,273	\$ 71,273	\$ 71,273

Building Inspection

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Telephone	8,129	5,152	1,102	3,856	3,856	3,856
Cellular Telephone	12,724	7,362	6,851	7,362	7,362	7,362
Graffiti Removal	11,270	6,500	6,319	6,500	6,500	6,500
Comm Device Mntc	-	3,400	-	3,400	3,400	3,400
System & Software Mntc	1,699	7,183	350	7,183	7,183	7,183
Recruitment	2,289	-	17	-	-	-
Mileage	94,483	128,860	96,171	128,860	128,860	128,860
Conferences & Training	855	6,750	5,523	6,750	6,750	6,750
Memberships	1,723	1,200	1,974	1,200	1,200	1,200
Legal Services	3,752	6,500	6,520	6,500	6,500	6,500
Storage Services	2,843	1,500	2,569	1,500	1,500	1,500
Consulting Services	-	1,221	-	1,221	1,221	1,221
Advertising Services	4,588	7,808	2,956	7,808	7,808	7,808
Interpreters Signing Services	-	500	-	500	500	500
Other Services & Expenses	5,526	19,912	29,605	19,912	19,912	39,912
Permits & Licenses	-	950	-	950	950	950
Purchased Services Total	\$ 149,882	\$ 204,798	\$ 159,957	\$ 203,502	\$ 203,502	\$ 223,502
Inter Depart Charges						
ID Charge From Engineering	113,620	113,620	113,620	113,620	113,620	113,620
ID Charge From Fleet Services	6,449	4,851	4,851	7,675	7,901	7,901
ID Charge From Traffic Eng	2,016	914	914	914	2,216	2,216
ID Charge From Insurance	233,446	233,446	233,446	96,180	61,311	61,311
ID Charge From Workers Comp	27,738	27,738	27,738	24,433	24,433	24,433
Inter Depart Charges Total	\$ 383,269	\$ 380,569	\$ 380,569	\$ 242,822	\$ 209,481	\$ 209,481
Inter Depart Billing						
ID Billing To Community Dev	-	(6,000)	(6,000)	-	-	-
Inter Depart Billing Total	\$ -	\$ (6,000)	\$ (6,000)	\$ -	\$ -	\$ -

Building Inspection Division

Function: Planning & Development

Position Summary

Classification	CG	2022 Budget		2023 Budget					
		Adopted		Request		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLK 1-20	20	5.00	276,208	5.00	270,188	5.00	270,188	5.00	278,728
ADMIN SUPV-18	18	1.00	62,681	1.00	67,390	1.00	67,390	1.00	69,520
BLDG INSPECT DIV DIR-21	21	1.00	144,140	1.00	132,020	1.00	132,020	1.00	136,193
CODE ENFORCE OFF 3-16	16	12.00	943,364	12.00	913,539	12.00	913,539	12.00	942,414
CODE ENFORCE OFF 4-16	16	1.00	82,805	1.00	83,218	1.00	83,218	1.00	85,849
ELEC/HEAT INSPECTOR-16	16	4.00	326,597	4.00	331,979	4.00	331,979	4.00	342,473
HSG INSPECTION SUPV-18	18	1.00	95,720	1.00	103,760	1.00	103,760	1.00	107,040
INFORMATION CLERK-20	20	1.00	54,629	1.00	54,902	1.00	54,902	1.00	56,637
PLAN REV & INSP SUPV-18	18	1.00	115,249	1.00	119,198	1.00	119,198	1.00	122,966
PLAN REVIEW SPEC 2-16	16	1.00	70,972	1.00	71,326	1.00	71,326	1.00	73,580
PLAN REVIEW SPEC 3-16	16	1.00	89,237	1.00	89,682	1.00	89,682	1.00	92,517
PLAN REVIEW SPEC 4-16	16	1.00	93,732	1.00	94,200	1.00	94,200	1.00	97,177
PLUMB/HEAT INSPECTOR-16	16	3.00	248,415	3.00	252,079	3.00	252,079	3.00	260,047
PROPERTY CODE INSP 1-16	16	2.00	126,609	2.00	127,241	2.00	127,241	2.00	131,263
PROPERTY CODE INSP 3-16	16	1.00	64,524	1.00	66,791	1.00	66,791	1.00	68,902
WGTS MEASURES INSP 3-16	16	2.00	161,121	2.00	161,926	2.00	161,926	2.00	167,044
ZONING ADMIN ASST-16	16	2.00	170,434	2.00	173,709	2.00	173,709	2.00	179,199
ZONING ADMINISTRATOR-18	18	1.00	116,387	1.00	97,887	1.00	97,887	1.00	100,981
ZONING CODE OFF 1-16	16	1.00	62,522	-	-	-	-	-	-
ZONING CODE OFF 2-16	16	3.00	199,377	4.00	280,750	4.00	280,750	4.00	289,624
TOTAL		45.00	3,504,723	45.00	3,491,786	45.00	3,491,786	45.00	3,602,155

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

CDA Housing Operations

Agency Overview

Agency Mission

The mission of the Community Development Authority (CDA) Housing Operations is to provide affordable and well-maintained housing for eligible families and individuals in an environment that promotes personal safety, independence, and a sense of community.

Agency Overview

The Agency provides property management, maintenance, and resident supportive services to CDA Public Housing units. The CDA also administers the Section 8 Housing Choice Voucher program. The goal of Housing Operations is to provide stable and safe housing to low-income families throughout the city. This goal is accomplished by increasing the Section 8 Housing Choice Voucher participation to the maximum level as supported by HUD funding and maintaining high public housing occupancy.

2023 Budget Highlights

Service: Housing Vouchers

- Decreases Section 8 Housing Assistance Payments based on HUD's funding formula. (\$2.57 million)
- Continues Mainstream and American Rescue Plan Act Vouchers. (\$1.3 million)

Service: Public Housing

- Decreases operating revenue from the federal government based on the Department of Housing and Urban Development's (HUD) funding formula. (\$132,700)
- Increases rent revenue based on projected occupancy and income levels. (\$215,300)
- Includes a new Property Operations Manager position to support redevelopment of the properties. (\$110,000)
- Includes a new Tenant Service Coordinator position at the Triangle with an emphasis on safety in place of two 0.6 FTE CDA Security Monitor positions that were vacant. (Net Reduction: \$70,000)
- Increases reserves applied as part of a strategy to maximize future HUD operating subsidies. (\$721,000)
- Includes capital improvements to CDA sites funded through the HUD capital fund grant (\$1.91 million). Planned projects in 2023 include: in-unit flooring replacements, heating equipment replacements, accessibility improvements as needed, and parking lot improvements and sidewalk repairs as needed for all public housing sites.

CDA Housing OperationsFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
CDA	26,021,099	31,932,415	32,339,078	29,896,498	30,108,241	30,113,693
Total	\$ 26,021,099	\$ 31,932,415	\$ 32,339,078	\$ 29,896,498	\$ 30,108,241	\$ 30,113,693

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Housing Vouchers	17,332,387	22,485,437	21,560,577	19,694,835	19,752,301	19,753,795
Public Housing	8,688,712	9,446,978	10,778,501	10,201,663	10,355,940	10,359,898
Total	\$ 26,021,099	\$ 31,932,415	\$ 32,339,078	\$ 29,896,498	\$ 30,108,241	\$ 30,113,693

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(20,481,988)	(26,670,821)	(25,423,814)	(23,808,081)	(23,808,081)	(23,808,081)
Charges For Services	(3,814,704)	(3,998,282)	(3,534,455)	(4,198,677)	(4,198,677)	(4,198,677)
Invest Other Contrib	(20,051)	-	(2,531)	(39,531)	(39,531)	(39,531)
Misc Revenue	(126,784)	(93,911)	(118,849)	(46,853)	(46,853)	(46,853)
Other Finance Source	(974,768)	(464,998)	(2,485,025)	(1,157,619)	(1,369,362)	(1,374,815)
Transfer In	(602,805)	(704,404)	(774,404)	(645,737)	(645,737)	(645,737)
Total	\$ (26,021,099)	\$ (31,932,415)	\$ (32,339,078)	\$ (29,896,498)	\$ (30,108,241)	\$ (30,113,693)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	3,171,820	3,696,625	3,293,233	3,905,447	3,942,684	3,931,795
Benefits	751,718	1,113,215	1,262,696	1,248,014	1,288,421	1,304,763
Supplies	511,365	639,202	589,960	698,798	698,798	698,798
Purchased Services	18,864,347	24,807,712	24,875,647	22,486,412	22,486,412	22,486,412
Debt Othr Financing	1,836,207	430,526	1,303,282	450,092	499,600	499,600
Inter Depart Charges	765,314	828,825	820,225	918,527	1,003,118	1,003,118
Inter Depart Billing	(482,476)	(625,333)	(625,333)	(704,216)	(704,216)	(704,216)
Transfer Out	602,805	1,041,644	819,369	893,424	893,424	893,424
Total	\$ 26,021,099	\$ 31,932,415	\$ 32,339,078	\$ 29,896,498	\$ 30,108,241	\$ 30,113,693

Service Overview

Service: Housing Vouchers

Service Description

This service provides Section 8 housing vouchers across the City of Madison. The housing vouchers provide rental assistance to fill the gap between what low-income tenants can afford to pay and the actual cost of decent, safe, and sanitary housing. The voucher program serves households with incomes below 50 percent of area median income: priority is given to the elderly, disabled, families with minor children, chronically homeless veterans, and other targeted groups. The number of households receiving Section 8 housing assistance each month is approximately 1,700. This service also administers Port Housing Assistance Payments, which cover the billing for voucher recipients who are new to Madison or move to another housing authority. The goal of this service is to help chronically homeless individuals and families to become housed in permanently supported housing.

Activities Performed by this Service

- Housing Assistance Payments: Direct Payments made to landlords to subsidize the market rent to an affordable level based on the participant's income.
- Voucher Administration: Expenses incurred to administer the Section 8 program.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	17,332,387	22,485,437	21,560,577	19,694,835	19,752,301	19,753,795
Total	\$ 17,332,387	\$ 22,485,437	\$ 21,560,577	\$ 19,694,835	\$ 19,752,301	\$ 19,753,795

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(17,354,140)	(22,485,437)	(21,560,577)	(19,694,835)	(19,752,301)	(19,753,795)
Personnel	1,007,436	1,283,633	1,386,692	1,340,136	1,389,959	1,391,453
Non-Personnel	16,264,435	21,139,471	20,113,170	18,295,484	18,294,384	18,294,384
Agency Charges	60,517	62,333	60,715	59,215	67,958	67,958
Total	\$ (21,753)	\$ -	\$ 0	\$ -	\$ -	\$ -

Service Overview

Service: Public Housing

Service Description

This service provides public housing assistance across the City of Madison through Community Development Authority (CDA) owned and operated developments. The CDA owns, manages, and maintains 742 units of Low Rent Public Housing with funding from the Federal Department of Housing and Urban Development (HUD). It also owns, manages, and maintains 114 multi-family units with funding from Wisconsin Housing and Economic Development Authority (WHEDA) & 24 Project-Based Voucher Units. This service is available to residents with income below 80 percent of area median income, with priority given to the elderly, disabled, and families with minor children and operates within strict compliance of the Fair Housing Act. Residents in CDA housing pay 30 percent of adjusted gross income for rent and utilities.

Activities Performed by this Service

- Central Operating Cost Center (COCC): Provides administrative support to the Public Housing program. The COCC collects and screens all program applications and provides policy, procurement, and financial oversight.
- The East AMP is comprised of 163 units at 4 different physical locations. This activity includes all expenses to manage and maintain the physical property in accordance with federal regulations.
- The West AMP is comprised of 269 units in 15 different physical locations. This activity includes all expenses to manage and maintain these properties in accordance with federal regulations.
- The Triangle AMP is comprised of 224 units in 7 buildings at 1 physical location. This activity includes all expenses to manage and maintain these properties in accordance with federal regulations.
- Karabis Apartments is comprised of 20 units in 1 building located at the Triangle Site. All of the units in this building are handicapped accessible. This activity includes all expenses needed to manage and maintain this building in accordance with the contract agreement with the Wisconsin Housing and Economic Development Authority (WHEDA).
- Parkside Apartments is comprised of 94 units and 1 commercial space in 5 buildings at the Triangle Site. The commercial space is currently leased to Asian Foods. This activity includes all expenses needed to manage and maintain these buildings in accordance with our contracts agreement with WHEDA.
- The Truax Phase 1 AMP is comprised of 71 units in 6 buildings located on the East site and bordering Wright and Straubel Streets. This property includes 47 public housing units and 24 Project Based Section 8 voucher units, all of which are managed by the East Site Manager. This activity includes all tax credit compliance activities as well as all expenses needed to manage and maintain these properties in accordance with federal regulations.
- The Truax Phase 2 AMP is comprised of 48 units in 3 buildings located on the East Site. This property includes 40 public housing units and 8 Project Based Section 8 Voucher units. The CDA manages 40 units and Porchlight manages 8 units. This activity includes all tax credit compliance activities as well as all expenses needed to manage and maintain these properties in accordance with federal regulations.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	8,688,712	9,446,978	10,778,501	10,201,663	10,355,940	10,359,898
Total	\$ 8,688,712	\$ 9,446,978	\$ 10,778,501	\$ 10,201,663	\$ 10,355,940	\$ 10,359,898

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(8,666,959)	(9,446,978)	(10,778,501)	(10,201,663)	(10,355,940)	(10,359,898)
Personnel	2,916,102	3,526,206	3,169,237	3,813,325	3,841,146	3,845,104
Non-Personnel	5,550,289	5,779,613	7,475,087	6,233,242	6,283,850	6,283,850
Agency Charges	222,320	141,159	134,177	155,096	230,944	230,944
Total	\$ 21,753	\$ 0	\$ (0)	\$ (0)	\$ 0	\$ 0

CDA Housing Operations

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Operating	(18,407,754)	(23,226,956)	(22,985,272)	(20,524,216)	(20,524,216)	(20,524,216)
Federal Revenues Capital	(1,186,047)	(1,913,865)	(1,913,865)	(2,713,865)	(2,713,865)	(2,713,865)
State Revenues Operating	(435,056)	-	(503,676)	(570,000)	(570,000)	(570,000)
Local Revenues Operating	(23,332)	(30,000)	(1,000)	-	-	-
Other Unit Of Gov Revenues Oj	(429,799)	(1,500,000)	(20,000)	-	-	-
Intergov Revenues Total	\$ (20,481,988)	\$ (26,670,821)	\$ (25,423,814)	\$ (23,808,081)	\$ (23,808,081)	\$ (23,808,081)
Charges For Services						
Miscellaneous Chrgs For Servic	(107,960)	(94,633)	(39,485)	(70,170)	(70,170)	(70,170)
Reimbursement Of Expense	(2,725)	(1,000)	-	(1,000)	(1,000)	(1,000)
Dwelling Rent	(3,563,223)	(3,761,852)	(3,396,465)	(3,977,151)	(3,977,151)	(3,977,151)
Non Dwelling Rent	(140,795)	(140,796)	(98,504)	(150,356)	(150,356)	(150,356)
Charges For Services Total	\$ (3,814,704)	\$ (3,998,282)	\$ (3,534,455)	\$ (4,198,677)	\$ (4,198,677)	\$ (4,198,677)
Invest Other Contrib						
Interest	(17,551)	-	(2,531)	(39,531)	(39,531)	(39,531)
Contributions & Donations	(2,500)	-	-	-	-	-
Invest Other Contrib Total	\$ (20,051)	\$ -	\$ (2,531)	\$ (39,531)	\$ (39,531)	\$ (39,531)
Misc Revenue						
Miscellaneous Revenue	(126,784)	(93,911)	(118,849)	(46,853)	(46,853)	(46,853)
Misc Revenue Total	\$ (126,784)	\$ (93,911)	\$ (118,849)	\$ (46,853)	\$ (46,853)	\$ (46,853)
Other Finance Source						
Tax Credit Funding	(25,394)	-	-	(25,394)	(25,394)	(25,394)
Fund Balance Applied	(949,374)	(464,998)	(2,485,025)	(1,132,225)	(1,343,968)	(1,349,421)
Other Finance Source Total	\$ (974,768)	\$ (464,998)	\$ (2,485,025)	\$ (1,157,619)	\$ (1,369,362)	\$ (1,374,815)
Transfer In						
Transfer In From Other Restrict	-	-	(70,000)	-	-	-
Transfer In From CDA	(602,805)	(704,404)	(704,404)	(645,737)	(645,737)	(645,737)
Transfer In Total	\$ (602,805)	\$ (704,404)	\$ (774,404)	\$ (645,737)	\$ (645,737)	\$ (645,737)
Salaries						
Permanent Wages	3,013,989	3,266,852	2,983,143	3,583,046	3,584,525	3,697,826
Salary Savings	-	(33,200)	-	(26,000)	(114,432)	(114,432)
Pending Personnel	-	295,892	36,308	233,838	358,028	233,838
Premium Pay	12,794	12,408	14,187	14,184	14,184	14,184
Workers Compensation Wages	16,207	5,700	589	700	700	700
Compensated Absence	(19,991)	-	96,956	20,000	20,000	20,000
Hourly Wages	21,296	73,922	85,219	20,413	20,413	20,413
Overtime Wages Permanent	127,526	75,000	75,877	59,215	59,215	59,215
Overtime Wages Hourly	-	-	954	-	-	-
Election Officials Wages	-	50	-	50	50	50
Salaries Total	\$ 3,171,820	\$ 3,696,625	\$ 3,293,233	\$ 3,905,447	\$ 3,942,684	\$ 3,931,795

CDA Housing Operations

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Benefits						
Comp Absence Escrow	6,650	-	160,000	-	-	-
Health Insurance Benefit	553,460	562,033	581,777	651,902	683,192	683,192
Wage Insurance Benefit	11,005	10,271	12,573	11,697	11,707	11,707
WRS	213,833	209,143	198,863	232,897	243,748	251,451
FICA Medicare Benefits	237,424	236,984	239,745	265,654	263,910	272,548
Post Employment Health Plans	25,164	19,784	69,738	25,864	25,864	25,864
Other Post Emplmnt Benefit	56,892	75,000	-	60,000	60,000	60,000
Pension Expense	(352,710)	-	-	-	-	-
Benefits Total	\$ 751,718	\$ 1,113,215	\$ 1,262,696	\$ 1,248,014	\$ 1,288,421	\$ 1,304,763
Supplies						
Office Supplies	14,196	18,478	11,493	22,832	22,832	22,832
Copy Printing Supplies	19,121	14,717	7,720	21,255	21,255	21,255
Furniture	18,490	915	6,000	3,915	3,915	3,915
Hardware Supplies	31,639	26,155	33,873	66,799	66,799	66,799
Software Lic & Supplies	17,139	75,495	72,983	30,984	30,984	30,984
Postage	40,560	46,849	30,624	58,415	58,415	58,415
Program Supplies	953	-	638	750	750	750
Books & Subscriptions	148	30	-	100	100	100
Work Supplies	19,664	23,741	18,304	22,868	22,868	22,868
Asphalt Repair Materials	28	600	41	100	100	100
Janitorial Supplies	20,462	27,750	24,369	31,500	31,500	31,500
Safety Supplies	14,268	14,950	8,555	16,450	16,450	16,450
Snow Removal Supplies	7,803	14,000	13,995	12,850	12,850	12,850
Uniform Clothing Supplies	5,596	9,090	8,695	6,400	6,400	6,400
Food And Beverage	265	200	1,500	1,485	1,485	1,485
Building Supplies	60,462	77,500	66,149	74,000	74,000	74,000
Electrical Supplies	26,235	22,530	21,639	26,490	26,490	26,490
HVAC Supplies	26,426	24,440	26,334	27,750	27,750	27,750
Plumbing Supplies	108,150	67,855	62,083	82,600	82,600	82,600
Landscaping Supplies	2,069	6,100	5,476	4,585	4,585	4,585
Machinery And Equipment	24,273	123,800	128,900	127,270	127,270	127,270
Equipment Supplies	53,418	44,008	40,588	59,400	59,400	59,400
Supplies Total	\$ 511,365	\$ 639,202	\$ 589,960	\$ 698,798	\$ 698,798	\$ 698,798

CDA Housing Operations

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	202,254	220,373	322,878	253,584	253,584	253,584
Electricity	364,127	373,769	331,108	375,930	375,930	375,930
Water	241,546	226,917	223,057	244,760	244,760	244,760
Sewer	218,431	194,754	192,899	207,675	207,675	207,675
Stormwater	74,778	66,165	65,152	72,124	72,124	72,124
Telephone	45,236	45,196	28,398	47,217	47,217	47,217
Cellular Telephone	29,721	28,910	29,016	37,146	37,146	37,146
Systems Comm Internet	1,691	1,720	1,192	2,220	2,220	2,220
Building Improv Repair Maint	336,157	1,544,205	1,554,181	1,571,905	1,571,905	1,571,905
Waste Disposal	183,340	148,423	109,919	143,900	143,900	143,900
Fire Protection	31,802	49,650	43,515	42,700	42,700	42,700
Pest Control	90,239	74,975	64,340	102,500	102,500	102,500
Elevator Repair	53,099	42,000	76,985	45,000	45,000	45,000
Grounds Improv Repair Maint	43,190	15,000	49,170	9,500	9,500	9,500
Landscaping	113,081	78,372	10,000	85,940	85,940	85,940
Snow Removal	875	-	-	-	-	-
Equipment Mntc	12,206	16,500	28,894	24,000	24,000	24,000
System & Software Mntc	48,917	56,800	84,925	81,192	81,192	81,192
Rental Of Equipment	-	-	114	-	-	-
Recruitment	337	900	645	750	750	750
Mileage	1,501	999	1,384	1,502	1,502	1,502
Conferences & Training	13,622	64,222	34,173	63,462	63,462	63,462
Memberships	15,077	13,365	13,993	14,433	14,433	14,433
Audit Services	37,336	42,228	51,426	41,042	41,042	41,042
Bank Services	51	60	60	60	60	60
Legal Services	767	4,800	1,764	5,500	5,500	5,500
Collection Services	13	100	50	100	100	100
Storage Services	3,488	2,528	2,422	7,020	7,020	7,020
Consulting Services	12,173	8,363	965,087	307,970	307,970	307,970
Advertising Services	-	600	600	550	550	550
Inspection Services	1,140	7,800	12,770	4,565	4,565	4,565
Investigative Services	32,124	20,402	17,006	16,350	16,350	16,350
Security Services	148,316	197,200	94,649	229,830	229,830	229,830
Interpreters Signing Services	180	350	350	650	650	650
Program Services	-	-	-	870	870	870
Other Services & Expenses	61,405	34,530	201,247	43,420	43,420	43,420
Grants	-	-	6,000	-	-	-
Comm Agency Contracts	476,119	-	468,284	525,000	525,000	525,000
Port Housing Assistance Pmts	693,320	1,339,341	1,339,341	-	-	-
Housing Assistance Payments	14,947,202	19,620,850	18,120,850	17,600,000	17,600,000	17,600,000
Portable Voucher Adm Fees	43,800	40,000	32,657	24,000	24,000	24,000
Bad Debt Expense	52,770	30,350	57,932	47,250	47,250	47,250
Property Insurance	161,055	193,996	206,370	203,945	203,945	203,945
Taxes & Special Assessments	70,989	-	29,335	-	-	-
Permits & Licenses	870	1,000	1,510	850	850	850
Purchased Services Total	\$ 18,864,347	\$ 24,807,712	\$ 24,875,647	\$ 22,486,412	\$ 22,486,412	\$ 22,486,412

CDA Housing Operations

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Othr Financing						
Principal	-	-	-	-	61,519	61,519
Interest	162,967	174,768	173,802	174,488	162,477	162,477
Paying Agent Services	14,822	14,100	14,100	14,400	14,400	14,400
PILOT	212,264	-	212,264	219,400	219,400	219,400
Depreciation	1,446,154	-	745,564	-	-	-
Contingent Reserve	-	241,658	157,552	41,804	41,804	41,804
Debt Othr Financing Total	\$ 1,836,207	\$ 430,526	\$ 1,303,282	\$ 450,092	\$ 499,600	\$ 499,600
Inter Depart Charges						
ID Charge From Engineering	80,430	80,430	80,430	80,430	80,430	80,430
ID Charge From Fleet Services	109,592	62,980	61,362	62,983	106,059	106,059
ID Charge From Insurance	56,022	48,000	48,000	48,000	87,183	87,183
ID Charge From Workers Comp	36,793	52,000	52,000	50,000	25,230	25,230
ID Charge From CDA Managem	414,879	518,905	511,923	609,782	636,655	636,655
ID Charge From CDA Bookkeep	67,598	66,510	66,510	67,332	67,561	67,561
Inter Depart Charges Total	\$ 765,314	\$ 828,825	\$ 820,225	\$ 918,527	\$ 1,003,118	\$ 1,003,118
Inter Depart Billing						
ID Billing To CDA Management	(414,879)	(555,101)	(555,101)	(636,655)	(636,655)	(636,655)
ID Billing To CDA Bookkeeping	(67,598)	(70,232)	(70,232)	(67,561)	(67,561)	(67,561)
Inter Depart Billing Total	\$ (482,476)	\$ (625,333)	\$ (625,333)	\$ (704,216)	\$ (704,216)	\$ (704,216)
Transfer Out						
Transfer Out To General	-	222,275	-	-	-	-
Transfer Out To Debt Service	-	57,742	57,742	-	-	-
Transfer Out To CDA	602,805	761,627	761,627	893,424	893,424	893,424
Transfer Out Total	\$ 602,805	\$ 1,041,644	\$ 819,369	\$ 893,424	\$ 893,424	\$ 893,424

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
ADMIN ANAL 2-18	18	1.00	77,120	1.00	81,082	1.00	81,082	1.00	83,645
ADMIN SUPV-18	18	4.00	240,199	4.00	243,454	4.00	243,454	4.00	251,149
BUILDING MAINT COORD-16	16	3.00	215,708	3.00	219,902	3.00	219,902	3.00	226,852
CDA SECURITY MONITOR-16 PT	16	1.20	62,654	-	-	-	-	-	-
CLERK-TYP 2-20	20	1.00	43,648	1.00	47,402	1.00	47,402	1.00	48,901
CUSTODIAL WKR 2-16	16	4.00	220,063	4.00	228,025	4.00	228,025	4.00	235,232
HEARINGS/ACCOM SPEC2-18	18	1.00	62,681	1.00	71,082	1.00	71,082	1.00	73,329
HSG ASST PROGRAM SUPV-18	18	1.00	76,147	1.00	87,569	1.00	87,569	1.00	90,336
HSG MAINT WKR-16	16	5.00	286,487	5.00	296,081	5.00	296,081	5.00	305,440
HSG MOD GRTS MGR-18	18	1.00	73,802	1.00	77,505	1.00	77,505	1.00	79,954
HSG OPER ANALYST-18	18	1.00	87,940	1.00	89,190	1.00	89,190	1.00	92,009
HSG OPER PROG MGR-18	18	1.00	120,843	1.00	112,451	1.00	112,451	1.00	116,006
HSG SITE MGR-18	18	3.00	240,160	3.00	250,597	3.00	250,597	3.00	258,518
HSG SPEC 1-20	20	1.00	62,768	-	-	-	-	-	-
HSG SPEC 2-20	20	5.00	253,463	6.00	354,323	6.00	354,323	6.00	365,523
HSG SPEC 3-20	20	1.00	56,150	1.00	56,537	1.00	56,537	1.00	58,324
HSG SPEC OUTREACH COORD-20	20	0.50	33,538	0.50	34,011	0.50	34,011	0.50	35,086
INFORMATION CLERK-20	20	3.00	96,028	3.00	139,239	3.00	139,239	3.00	143,640
MAINT MECH 1-16	16	1.00	53,106	1.00	55,096	1.00	55,096	1.00	56,837
MAINT MECH 2-16	16	3.00	183,520	3.00	181,517	3.00	181,517	3.00	187,255
NEW POSITION	xx	-	-	2.00	179,921	2.00	179,921	2.00	179,921
PAINTER-71	71	1.00	64,904	1.00	67,127	1.00	67,127	1.00	69,249
PROGRAM ASST 1-20	20	5.00	237,014	5.00	295,579	5.00	295,579	5.00	304,922
SECTION 8 INSPECTOR-16	16	2.00	127,378	2.00	128,013	2.00	128,013	2.00	132,060
TENANT SVS AIDE-20	20	4.00	222,750	4.00	232,129	4.00	232,129	4.00	239,467
TOTAL		53.70	3,198,071	54.50	3,527,832	54.50	3,527,832	54.50	3,633,655

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

CDA Redevelopment

Agency Overview

Agency Mission

The mission of Community Development Authority (CDA) Redevelopment is to carry out various housing and redevelopment initiatives on behalf of the City, with powers and duties provided by State Statutes.

Agency Overview

The Agency provides housing development, management, financing, redevelopment, and rehabilitation as well as neighborhood revitalization. As the City's Housing Authority the CDA is charged with redeveloping areas of unsafe housing to provide appropriate dwelling accommodations for people of various income levels.

2023 Budget Highlights

Service: Redevelopment

- Reduces federal revenue and related expenses to reflect transferring the Madison Revitalization and Community Development Corporation (MRCDC) units to a third party. (Net neutral: \$391,000)
- Final sales at Mosaic Ridge occurred in 2022. The 2023 Adopted Budget reflects lower revenue (\$650,000) than the 2022 Adopted Budget due to the end of sales.

CDA RedevelopmentFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
CDA	446,137	1,590,594	983,593	597,468	1,232,193	1,232,636
Total	\$ 446,137	\$ 1,590,594	\$ 983,593	\$ 597,468	\$ 1,232,193	\$ 1,232,636

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Redevelopment	446,137	1,590,594	983,593	597,468	1,232,193	1,232,636
Total	\$ 446,137	\$ 1,590,594	\$ 983,593	\$ 597,468	\$ 1,232,193	\$ 1,232,636

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	-	(391,188)	-	-	-	-
Charges For Services	(23,300)	(252,600)	(42,192)	(116,317)	(116,317)	(116,317)
Invest Other Contrib	(96,527)	(73,566)	(73,188)	(100,218)	(100,218)	(100,218)
Misc Revenue	(27,650)	(35,650)	(47,200)	(164,933)	(164,933)	(164,933)
Other Finance Source	(298,659)	(681,590)	(665,014)	-	(634,725)	(635,168)
Transfer In	-	(156,000)	(156,000)	(216,000)	(216,000)	(216,000)
Total	\$ (446,137)	\$ (1,590,594)	\$ (983,593)	\$ (597,468)	\$ (1,232,193)	\$ (1,232,636)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	222,776	230,823	231,280	321,412	329,760	328,920
Benefits	25,251	82,652	44,518	71,165	72,772	74,056
Supplies	1,121	26,840	1,065	1,300	1,300	1,300
Purchased Services	115,896	127,050	63,093	72,859	72,859	72,859
Debt Othr Financing	81,094	276,679	588,638	130,732	755,501	755,501
Inter Depart Charges	-	-	(20,000)	-	-	-
Transfer Out	-	846,550	75,000	-	-	-
Total	\$ 446,137	\$ 1,590,594	\$ 983,593	\$ 597,468	\$ 1,232,193	\$ 1,232,636

CDA Redevelopment

Function:

Planning & Development

*Service Overview***Service:** Redevelopment*Service Description*

This service is responsible for the Community Development Authority's (CDA) housing, economic, and redevelopment initiatives in the City of Madison. CDA Redevelopment manages Monona Shores Apartments, Burr Oaks Senior Housing, Revival Ridge Apartments, Reservoir Apartments, and commercial space at the Village on Park. Active CDA Redevelopment projects include single-family home construction in the Allied Drive neighborhood and redevelopment of aging public housing units. The goals of this service are to provide high-quality housing for low-income households and to undertake redevelopment activities that strengthen low and moderate-income neighborhoods.

Activities Performed by this Service

- **Housing Asset Management:** Oversee contracts with property managers to administer housing projects.
- **Commercial Asset Management:** Oversee operations at The Village on Park by managing a contract with a property management company.
- **Staffing the CDA Board:** As a separate public entity, the CDA is governed by a Board of Commissioners. CDA staff and assigned City staff support the operation of the Board and its committees.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General						
Other-Expenditures	446,137	1,590,594	983,593	597,468	1,232,193	1,232,636
Total	\$ 446,137	\$ 1,590,594	\$ 983,593	\$ 597,468	\$ 1,232,193	\$ 1,232,636

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(446,137)	(1,590,594)	(983,593)	(597,468)	(1,232,193)	(1,232,636)
Personnel	248,027	313,475	275,798	392,577	402,533	402,976
Non-Personnel	198,110	1,277,119	727,796	204,891	829,660	829,660
Agency Charges	-	-	(20,000)	-	-	-
Total	\$ 0	\$ -	\$ 0	\$ (0)	\$ 0	-

CDA Redevelopment

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Operating	-	(391,188)	-	-	-	-
Intergov Revenues Total	\$ -	\$ (391,188)	\$ -	\$ -	\$ -	\$ -
Charges For Services						
Miscellaneous Chrgs For Servic	(13,759)	(32,400)	(32,400)	(39,317)	(39,317)	(39,317)
Development Fees	(9,515)	-	(9,792)	-	-	-
Reimbursement Of Expense	(26)	(77,000)	-	(77,000)	(77,000)	(77,000)
Dwelling Rent	-	(143,200)	-	-	-	-
Charges For Services Total	\$ (23,300)	\$ (252,600)	\$ (42,192)	\$ (116,317)	\$ (116,317)	\$ (116,317)
Invest Other Contrib						
Interest	(96,527)	(73,566)	(73,188)	(100,218)	(100,218)	(100,218)
Invest Other Contrib Total	\$ (96,527)	\$ (73,566)	\$ (73,188)	\$ (100,218)	\$ (100,218)	\$ (100,218)
Misc Revenue						
Miscellaneous Revenue	(27,650)	(35,650)	(47,200)	(164,933)	(164,933)	(164,933)
Misc Revenue Total	\$ (27,650)	\$ (35,650)	\$ (47,200)	\$ (164,933)	\$ (164,933)	\$ (164,933)
Other Finance Source						
Sale Of Assets	(2,043,534)	(2,100,000)	(2,100,000)	(100,000)	(100,000)	(100,000)
(Gain) Loss On Sale Of Asset	2,394,658	1,450,000	1,450,000	100,000	100,000	100,000
General Obligation Bond Issue	-	(2,066)	(2,066)	(2,066)	(2,066)	(2,066)
General Obligation Bond Alloc	-	2,066	2,066	2,066	2,066	2,066
Capital Contributions	(76,076)	-	(15,014)	-	-	-
Fund Balance Applied	(573,708)	(31,590)	-	-	(634,725)	(635,168)
Other Finance Source Total	\$ (298,659)	\$ (681,590)	\$ (665,014)	\$ -	\$ (634,725)	\$ (635,168)
Transfer In						
Transfer In From CDA	-	(156,000)	(156,000)	(216,000)	(216,000)	(216,000)
Transfer In Total	\$ -	\$ (156,000)	\$ (156,000)	\$ (216,000)	\$ (216,000)	\$ (216,000)
Salaries						
Permanent Wages	206,187	322,818	211,209	285,812	284,333	293,320
Salary Savings	-	(112,565)	-	-	-	-
Pending Personnel	-	20,070	20,070	35,000	44,827	35,000
Premium Pay	32	-	0	-	-	-
Compensated Absence	16,190	-	-	-	-	-
Overtime Wages Permanent	367	500	-	600	600	600
Salaries Total	\$ 222,776	\$ 230,823	\$ 231,280	\$ 321,412	\$ 329,760	\$ 328,920

CDA Redevelopment

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Benefits						
Health Insurance Benefit	19,185	37,508	21,539	29,791	30,802	30,802
Wage Insurance Benefit	1,078	850	1,289	1,235	1,224	1,224
WRS	13,919	20,586	10,091	18,578	19,335	19,946
FICA Medicare Benefits	15,564	23,708	11,598	21,562	21,411	22,084
Pension Expense	(24,495)	-	-	-	-	-
Benefits Total	\$ 25,251	\$ 82,652	\$ 44,518	\$ 71,165	\$ 72,772	\$ 74,056

Supplies						
Office Supplies	-	500	5	-	-	-
Copy Printing Supplies	456	700	37	100	100	100
Hardware Supplies	-	500	-	1,000	1,000	1,000
Software Lic & Supplies	-	100	-	-	-	-
Postage	-	250	23	-	-	-
Work Supplies	665	1,100	1,000	200	200	200
Asphalt Repair Materials	-	100	-	-	-	-
Janitorial Supplies	-	1,000	-	-	-	-
Safety Supplies	-	500	-	-	-	-
Snow Removal Supplies	-	250	-	-	-	-
Uniform Clothing Supplies	-	140	-	-	-	-
Building Supplies	-	1,000	-	-	-	-
Electrical Supplies	-	200	-	-	-	-
HVAC Supplies	-	10,000	-	-	-	-
Plumbing Supplies	-	5,000	-	-	-	-
Machinery And Equipment	-	500	-	-	-	-
Equipment Supplies	-	5,000	-	-	-	-
Supplies Total	\$ 1,121	\$ 26,840	\$ 1,065	\$ 1,300	\$ 1,300	\$ 1,300

Purchased Services						
Natural Gas	-	2,500	-	-	-	-
Electricity	-	3,500	-	-	-	-
Water	4,479	10,200	5,200	-	-	-
Sewer	-	5,000	-	-	-	-
Stormwater	-	3,400	2,084	400	400	400
Telephone	-	200	-	-	-	-
Cellular Telephone	45	255	34	55	55	55
Building Improv Repair Maint	-	1,250	-	4	4	4
Fire Protection	-	250	-	-	-	-
Pest Control	-	775	-	-	-	-
Grounds Improv Repair Maint	-	2,000	-	-	-	-
Landscaping	9,047	23,220	5,000	-	-	-
Equipment Mntc	-	500	-	-	-	-
System & Software Mntc	1,720	-	1,760	1,800	1,800	1,800
Conferences & Training	542	3,000	3,000	3,000	3,000	3,000
Appraisal Services	500	1,000	1,000	2,000	2,000	2,000
Audit Services	15,247	23,000	14,000	14,000	14,000	14,000
Other Services & Expenses	20,421	5,500	29,555	25,000	25,000	25,000
Grants	59,055	35,000	960	11,600	11,600	11,600
Property Insurance	4,738	6,500	500	15,000	15,000	15,000
Taxes & Special Assessments	102	-	-	-	-	-
Purchased Services Total	\$ 115,896	\$ 127,050	\$ 63,093	\$ 72,859	\$ 72,859	\$ 72,859

CDA Redevelopment

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Othr Financing						
Principal	-	-	-	-	527,486	527,486
Interest	80,594	33,458	33,458	33,458	130,741	130,741
Paying Agent Services	500	28,500	1,500	1,500	1,500	1,500
PILOT	-	-	-	62,000	62,000	62,000
Fund Balance Generated	-	214,721	553,680	33,774	33,774	33,774
Debt Othr Financing Total	\$ 81,094	\$ 276,679	\$ 588,638	\$ 130,732	\$ 755,501	\$ 755,501
Inter Depart Charges						
ID Charge From CDA Managem	-	-	(20,000)	-	-	-
Inter Depart Charges Total	\$ -	\$ -	\$ (20,000)	\$ -	\$ -	\$ -
Transfer Out						
Transfer Out To General	-	75,000	75,000	-	-	-
Transfer Out To Debt Service	-	771,550	-	-	-	-
Transfer Out Total	\$ -	\$ 846,550	\$ 75,000	\$ -	\$ -	\$ -

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CDA EXECUTIVE DIR-21	21	1.00	92,932	1.00	93,396	1.00	93,396	1.00	96,348
REAL ESTATE DEV SPEC 4-18	18	1.00	84,690	1.00	89,139	1.00	89,139	1.00	91,956
TOTAL		2.00	177,622	2.00	182,535	2.00	182,535	2.00	188,304

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Civil Rights

Agency Overview

Agency Mission

The Department of Civil Rights is responsible for ensuring that the rights of all people are respected and that all persons are given equal opportunities to succeed based upon their personal merits. To this end, the Department of Civil Rights vigorously pursues the policies and principles of affirmative action, equal opportunities, disability rights, racial equity, social justice, and environmental justice as an employer and as a community of people who respect the rights and the contributions of every community member.

Agency Overview

The goals of the Department of Civil Rights are to assist City agencies and contractors to further diversify their workforces and reduce underrepresentation among women, people of color, and individuals with disabilities; provide additional training venues, subjects, and opportunities for City employees, community members, contractors and their employees; provide more direct contact with under-served segments of the community; and reduce case processing time and increase the number of contracted cases from the Equal Employment Opportunity Commission (EEOC). The department will advance these goals by creating inclusion and meaningful access to resources for all; addressing discrimination by education, investigating, and taking corrective action; and advancing shared prosperity by leveraging resources equitably.

2023 Budget Highlights

Service: Civil Rights

- Includes \$85,000 to support a contract and other costs related to the Associates in Commercial Real Estate program. This program seeks to expand diversity and inclusion in the commercial real estate industry. These costs will be funded by payments Civil Rights receives from contractors who have failed to meet affirmative action plan requirements.

Civil Rights

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,642,610	2,171,235	2,040,166	2,320,181	2,336,734	2,399,743
Other Grants	24,428	17,400	34,800	28,760	28,760	28,760
Total	\$ 1,667,038	\$ 2,188,635	\$ 2,074,966	\$ 2,348,941	\$ 2,365,494	\$ 2,428,503

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Civil Rights	1,667,038	2,188,635	2,074,966	2,348,941	2,365,494	2,428,503
Total	\$ 1,667,038	\$ 2,188,635	\$ 2,074,966	\$ 2,348,941	\$ 2,365,494	\$ 2,428,503

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	-	(4,000)	(4,000)	-	-	-
Invest Other Contrib	(337,000)	-	(500)	-	(85,000)	(85,000)
Total	\$ (337,000)	\$ (4,000)	\$ (4,500)	\$ -	\$ (85,000)	\$ (85,000)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	1,560,472	1,687,277	1,610,182	1,775,301	1,775,301	1,830,937
Benefits	440,766	432,678	439,088	466,847	481,927	489,301
Supplies	8,163	12,552	8,598	12,552	12,552	12,552
Purchased Services	176,361	267,375	228,845	294,789	379,789	379,789
Inter Depart Charges	6,631	6,631	6,631	6,736	8,209	8,209
Inter Depart Billing	(188,355)	(213,878)	(213,878)	(207,284)	(207,284)	(207,284)
Total	\$ 2,004,038	\$ 2,192,635	\$ 2,079,466	\$ 2,348,941	\$ 2,450,494	\$ 2,513,503

Civil Rights

Function:

Administration

*Service Overview***Service:** Civil Rights*Service Description*

This service is responsible for Affirmative Action, Disability Rights, and Equal Opportunities. The goals of this service are to (1) assist City agencies to further diversify workforce and reduce under-representation among women, people of color, and individuals with disabilities, (2) assist City contractors to further diversify workforce and reduce under-representation among women, people of color, and individuals with disabilities, (3) provide additional training venues, subjects and opportunities, (4) provide more direct contact with under-served segments of the community, and (5) reduce case processing time and increase the number of contracted cases from the Equal Employment Opportunities Commission.

Activities Performed by this Service

- Administration: Manage Civil Rights personnel, initiatives, and budget.
- Language Access: Implement city-wide language access program and coordinate all language requests.
- Disability Rights Compliance: Ensure Americans with Disabilities Act compliance for City assets including playgrounds, polling places, and Metro Transit.
- Employment Opportunities: Operate internship programs and Job Skills Bank, and report on City employee demographics.
- Contractor Responsibilities: Review Affirmative Action Plans, audit contractor affirmative action compliance, and provide technical assistance on affirmative action contract requirements.
- Racial Equity and Social Justice: Provide equity training to City employees, and develop and maintain tools and policy to advance equity in the City.
- Discrimination Complaints: Investigate and process complaints and appeals, and conduct mediation and hearings.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,642,610	2,171,235	2,040,166	2,320,181	2,336,734	2,399,743
Other-Expenditures	24,428	17,400	34,800	28,760	28,760	28,760
Total	\$ 1,667,038	\$ 2,188,635	\$ 2,074,966	\$ 2,348,941	\$ 2,365,494	\$ 2,428,503

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(337,000)	(4,000)	(4,500)	-	(85,000)	(85,000)
Personnel	2,001,238	2,119,955	2,049,270	2,242,148	2,257,228	2,320,237
Non-Personnel	184,524	279,927	237,443	307,341	392,341	392,341
Agency Charges	(181,724)	(207,247)	(207,247)	(200,548)	(199,075)	(199,075)
Total	\$ 1,667,038	\$ 2,188,635	\$ 2,074,966	\$ 2,348,941	\$ 2,365,494	\$ 2,428,503

Civil Rights

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
State Revenues Operating	-	(4,000)	(4,000)	-	-	-
Intergov Revenues Total	\$ -	\$ (4,000)	\$ (4,000)	\$ -	\$ -	\$ -
Invest Other Contrib						
Contributions & Donations	(337,000)	-	(500)	-	(85,000)	(85,000)
Invest Other Contrib Total	\$ (337,000)	\$ -	\$ (500)	\$ -	\$ (85,000)	\$ (85,000)
Salaries						
Permanent Wages	1,489,672	1,559,038	1,528,732	1,760,151	1,760,151	1,815,786
Salary Savings	-	(30,872)	-	(30,872)	(30,872)	(30,872)
Pending Personnel	-	103,551	-	-	-	-
Furlough Savings	(2,562)	-	-	-	-	-
Premium Pay	235	-	2,148	-	-	-
Compensated Absence	15,882	7,533	6,012	7,533	7,533	7,533
Hourly Wages	34,004	38,489	38,489	38,489	38,489	38,489
Overtime Wages Permanent	228	-	-	-	-	-
Overtime Wages Hourly	87	-	-	-	-	-
Salaries Total	\$ 1,537,546	\$ 1,677,739	\$ 1,575,382	\$ 1,775,301	\$ 1,775,301	\$ 1,830,937
Benefits						
Health Insurance Benefit	209,434	208,545	216,480	220,324	230,808	230,808
Wage Insurance Benefit	5,514	4,511	7,511	7,446	7,446	7,446
WRS	102,819	101,339	97,942	109,589	114,646	118,270
FICA Medicare Benefits	115,485	114,650	113,082	125,354	124,893	128,643
Moving Expenses	3,500	-	-	-	-	-
Post Employment Health Plans	4,014	3,633	4,073	4,134	4,134	4,134
Benefits Total	\$ 440,766	\$ 432,678	\$ 439,088	\$ 466,847	\$ 481,927	\$ 489,301
Supplies						
Purchasing Card Unallocated	-	-	(9)	-	-	-
Office Supplies	602	1,700	542	1,700	1,700	1,700
Copy Printing Supplies	994	2,157	994	2,157	2,157	2,157
Hardware Supplies	554	600	554	600	600	600
Software Lic & Supplies	-	400	-	400	400	400
Postage	5,003	3,800	5,003	3,800	3,800	3,800
Books & Subscriptions	-	308	-	308	308	308
Work Supplies	348	500	853	500	500	500
Food And Beverage	662	-	662	-	-	-
Supplies Total	\$ 8,163	\$ 9,465	\$ 8,598	\$ 9,465	\$ 9,465	\$ 9,465
Purchased Services						
Telephone	1,695	1,496	1,695	820	820	820
Cellular Telephone	242	-	1,300	-	-	-
Custodial Bldg Use Charges	32,004	38,383	38,383	38,383	38,383	38,383
Comm Device Mntc	-	2,070	-	2,070	2,070	2,070
System & Software Mntc	6,548	7,000	3,100	7,000	7,000	7,000
Mileage	-	50	-	50	50	50
Conferences & Training	12,773	51,000	20,000	51,000	51,000	51,000
Memberships	6,552	1,758	6,552	4,450	4,450	4,450
Legal Services	-	-	5,000	-	-	-
Storage Services	14	150	5	150	150	150
Advertising Services	673	1,193	810	1,193	1,193	1,193
Interpreters Signing Services	111,822	132,000	132,000	132,000	132,000	132,000
Program Services	-	-	-	-	85,000	85,000
Other Services & Expenses	2,538	27,500	20,000	32,000	32,000	32,000
Purchased Services Total	\$ 174,859	\$ 262,600	\$ 228,845	\$ 269,116	\$ 354,116	\$ 354,116

Civil Rights

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Insurance	5,708	5,708	5,708	5,634	7,107	7,107
ID Charge From Workers Comp	923	923	923	1,102	1,102	1,102
Inter Depart Charges Total	\$ 6,631	\$ 6,631	\$ 6,631	\$ 6,736	\$ 8,209	\$ 8,209
Inter Depart Billing						
ID Billing To Landfill	(736)	(757)	(757)	(754)	(754)	(754)
ID Billing To Monona Terrace	(16,122)	(16,589)	(16,589)	(16,527)	(16,527)	(16,527)
ID Billing To Golf Courses	(2,207)	(2,271)	(2,271)	(2,262)	(2,262)	(2,262)
ID Billing To Parking	(19,530)	(20,096)	(20,096)	(27,851)	(27,851)	(27,851)
ID Billing To Sewer	(13,976)	(14,381)	(14,381)	(4,273)	(4,273)	(4,273)
ID Billing To Stormwater	(7,356)	(7,569)	(7,569)	(3,016)	(3,016)	(3,016)
ID Billing To Transit	(94,346)	(117,145)	(117,145)	(117,662)	(117,662)	(117,662)
ID Billing To Water	(34,082)	(35,070)	(35,070)	(34,939)	(34,939)	(34,939)
Inter Depart Billing Total	\$ (188,355)	\$ (213,878)	\$ (213,878)	\$ (207,284)	\$ (207,284)	\$ (207,284)

Civil Rights

Function: Administration

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
AA MGR-18	18	1.00	118,606	1.00	119,198	1.00	119,198	1.00	122,966
ADMIN CLK 1-20	20	1.00	49,846	1.00	51,791	1.00	51,791	1.00	53,428
ADMIN SUPV-18	18	1.00	62,681	1.00	67,390	1.00	67,390	1.00	69,520
AFF ACTION SPEC-18	18	1.00	84,690	1.00	89,139	1.00	89,139	1.00	91,956
CIVIL RIGHTS DIR-21	21	1.00	131,898	1.00	144,446	1.00	144,446	1.00	149,012
CONTRACT COMP SPEC 3	18	3.00	214,920	3.00	215,208	3.00	215,208	3.00	222,010
DIS RGTS & SVS PRG COORD-18	18	1.00	91,357	1.00	74,170	1.00	74,170	1.00	76,514
EO INVESTIGATOR 3	18	3.00	223,977	3.00	227,893	3.00	227,893	3.00	235,097
EQT SOC JUSTICE MGR-18	18	1.00	97,400	1.00	102,387	1.00	102,387	1.00	105,624
EQUAL OPPT MGR-18	18	1.00	114,130	1.00	115,825	1.00	115,825	1.00	119,486
EQUITY COORD-18	18	1.00	91,357	1.00	94,487	1.00	94,487	1.00	97,474
HEARING EXAM-EOC-23	23	1.00	165,473	1.00	166,301	1.00	166,301	1.00	171,557
MKTG/COMMUN SPEC PT-18	18	1.80	102,999	1.80	177,754	1.80	177,754	1.80	183,372
PARALEGAL-MEDIATOR 2-18	18	1.00	77,120	1.00	77,505	1.00	77,505	1.00	79,954
PROGRAM ASST 1-20	20	2.00	107,593	2.00	109,670	2.00	109,670	2.00	113,136
TOTAL		20.80	1,734,047	20.80	1,833,164	20.80	1,833,164	20.80	1,891,107

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Clerk

Agency Overview

Agency Mission

The mission of the Clerk's Office is to provide equitable access to open government by promoting inclusion and full participation of all residents in the democratic process.

Agency Overview

The Agency facilitates the right to vote, provides access to open meetings and open records, offers impartial license administration, and supports the legislative process. The goal of the Clerk's Office is to increase access to open government. The Clerk's Office will advance this goal by remaining engaged in the Racial Equity and Social Justice Initiative (RESJI) and Neighborhood Resource Teams; streamlining City agency approvals of license applications; continuing computer-free voter registration at community centers, food pantries, and community events; developing informative materials to increase compliance with the city's lobbying ordinance; and posting committee meeting agendas more than 48 hours in advance.

2023 Budget Highlights

Service: Clerk

- Removes \$1.4 million in costs associated with administering two fewer scheduled elections in 2023 compared to 2022.
- Creates a 1.0 FTE Bilingual (Spanish) Municipal Clerk position. Funding assumes hiring the position mid-year in 2023. (Increase: \$35,000)
- Adds \$20,000 to rent moving trucks from a third-party to transport election equipment. This funding was removed in the 2022 Adopted Budget with the expectation that Fleet Services would transport the equipment; however, the types of vehicles needed for moving the election equipment are not available within the City fleet.

Clerk

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,983,759	3,541,911	3,281,418	2,210,038	2,255,276	2,279,693
Total	\$ 1,983,759	\$ 3,541,911	\$ 3,281,418	\$ 2,210,038	\$ 2,255,276	\$ 2,279,693

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Clerk	1,983,759	3,541,911	3,281,418	2,210,038	2,255,276	2,279,693
Total	\$ 1,983,759	\$ 3,541,911	\$ 3,281,418	\$ 2,210,038	\$ 2,255,276	\$ 2,279,693

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(480)	-	-	-	-	-
Invest Other Contrib	(20,100)	-	-	-	-	-
Total	\$ (20,580)	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	1,243,419	2,332,984	2,021,862	1,297,151	1,332,155	1,353,490
Benefits	247,639	226,236	274,533	233,469	241,282	244,365
Supplies	325,142	734,998	731,498	404,000	404,000	404,000
Purchased Services	181,017	240,400	246,197	265,755	265,755	265,755
Inter Depart Charges	7,122	7,293	7,330	9,662	12,083	12,083
Total	\$ 2,004,339	\$ 3,541,911	\$ 3,281,418	\$ 2,210,038	\$ 2,255,276	\$ 2,279,693

Clerk

Function:

Administration

Service Overview

Service: Clerk

Service Description

This service administers elections for the City of Madison and processes license applications for alcohol sales, bartenders, health licenses, and other City licenses. Campaign finance reports, lobbyist filings, and any claims or lawsuits filed against the City are filed with the Clerk's Office. The goal of this service is to improve access to the democratic process, open government, and licensed business establishments.

Activities Performed by this Service

- **Election Administration:** Administer elections for the City of Madison, including voter registration, issuing absentee ballots, hiring and training poll workers, setting up polling locations, testing election equipment to ensure accurate vote counts, certifying local nomination papers, auditing campaign finance reports, certifying local election results, and managing the quality of data within the state's voter registration system.
- **Council and Committee Support:** Provide impartial staff support to the Common Council, Alcohol License Review Committee, and Police & Fire Commission; posts City meeting agendas to comply with the open meetings law; and train committee staff on how use the legislative software.
- **Licensing Administration:** Act as the filing officer for many types of city licenses, including alcohol sales, secondhand stores, door-to-door salespersons, taxicab companies, theaters, tobacco sales, and transient merchants; and process license applications for Public Health for Madison and Dane County, including restaurants, hotels, swimming pools, campground sites, temporary food establishments, and tattoo and body piercing establishments.
- **Public Records Retention:** Act as records custodian for City records, including contracts, Council proceedings, and the minutes of committee, board, and commission meetings.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,983,759	3,541,911	3,281,418	2,210,038	2,255,276	2,279,693
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,983,759	\$ 3,541,911	\$ 3,281,418	\$ 2,210,038	\$ 2,255,276	\$ 2,279,693

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(20,580)	-	-	-	-	-
Personnel	1,491,058	2,559,220	2,296,394	1,530,621	1,573,438	1,597,855
Non-Personnel	506,159	975,398	977,695	669,755	669,755	669,755
Agency Charges	7,122	7,293	7,330	9,662	12,083	12,083
Total	\$ 1,983,759	\$ 3,541,911	\$ 3,281,418	\$ 2,210,038	\$ 2,255,276	\$ 2,279,693

Clerk

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Reimbursement Of Expense	(480)	-	-	-	-	-
Charges For Services Total	\$ (480)	\$ -	\$ -	\$ -	\$ -	\$ -
Invest Other Contrib						
Contributions & Donations	(20,100)	-	-	-	-	-
Invest Other Contrib Total	\$ (20,100)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	634,811	647,112	689,862	674,965	674,965	696,300
Salary Savings	-	(12,814)	-	(12,814)	(12,814)	(12,814)
Pending Personnel	-	-	-	-	35,004	35,004
Premium Pay	662	-	1,000	-	-	-
Compensated Absence	12,858	-	-	-	-	-
Hourly Wages	123,552	260,000	260,000	100,000	100,000	100,000
Overtime Wages Permanent	62,748	65,000	65,000	30,000	30,000	30,000
Overtime Wages Hourly	5,272	6,000	6,000	5,000	5,000	5,000
Election Officials Wages	403,516	1,367,686	1,000,000	500,000	500,000	500,000
Salaries Total	\$ 1,243,419	\$ 2,332,984	\$ 2,021,862	\$ 1,297,151	\$ 1,332,155	\$ 1,353,490
Benefits						
Health Insurance Benefit	120,312	123,592	148,325	123,593	129,524	129,524
Wage Insurance Benefit	3,432	3,285	3,329	3,693	3,693	3,693
IATSE Health Benefit	2,544	5,000	5,389	5,000	5,000	5,000
WRS	48,901	42,062	46,419	43,873	45,898	47,349
FICA Medicare Benefits	64,464	47,791	64,211	50,348	50,205	51,838
Post Employment Health Plans	7,986	4,506	6,859	6,962	6,962	6,962
Benefits Total	\$ 247,639	\$ 226,236	\$ 274,533	\$ 233,469	\$ 241,282	\$ 244,365
Supplies						
Office Supplies	2,658	2,500	2,500	2,500	2,500	2,500
Copy Printing Supplies	29,155	177,498	177,498	50,000	50,000	50,000
Election Supplies	98,958	300,000	300,000	200,000	200,000	200,000
Hardware Supplies	3,611	5,000	1,500	1,500	1,500	1,500
Software Lic & Supplies	348	-	-	-	-	-
Postage	190,162	250,000	250,000	150,000	150,000	150,000
Work Supplies	250	-	-	-	-	-
Supplies Total	\$ 325,142	\$ 734,998	\$ 731,498	\$ 404,000	\$ 404,000	\$ 404,000
Purchased Services						
Telephone	1,102	1,429	1,429	978	978	978
Cellular Telephone	7,351	13,310	13,310	13,310	13,310	13,310
Facility Rental	39,887	39,024	39,347	41,775	41,775	41,775
Custodial Bldg Use Charges	40,840	48,981	48,981	48,981	48,981	48,981
Equipment Mntc	16,015	13,882	15,885	19,566	19,566	19,566
System & Software Mntc	22,246	32,074	32,945	32,945	32,945	32,945
Rental Of Equipment	101	-	-	30,000	30,000	30,000
Mileage	891	-	2,000	-	-	-
Conferences & Training	7,891	7,500	7,500	8,500	8,500	8,500
Memberships	818	1,200	1,300	1,700	1,700	1,700
Delivery Freight Charges	19,026	10,000	10,000	-	-	-
Storage Services	4,312	3,000	3,500	3,000	3,000	3,000
Advertising Services	20,450	50,000	50,000	45,000	45,000	45,000
Other Services & Expenses	87	20,000	20,000	20,000	20,000	20,000
Purchased Services Total	\$ 181,017	\$ 240,400	\$ 246,197	\$ 265,755	\$ 265,755	\$ 265,755

Clerk

Function:

Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Traffic Eng	1,029	1,200	1,237	1,200	1,000	1,000
ID Charge From Insurance	5,373	5,373	5,373	7,616	10,237	10,237
ID Charge From Workers Comp	720	720	720	846	846	846
Inter Depart Charges Total	\$ 7,122	\$ 7,293	\$ 7,330	\$ 9,662	\$ 12,083	\$ 12,083

Clerk

Function: Administration

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
ADMIN SUPV-18	18	1.00	65,102	-	-	-	-	-	-
CERT MUNI CLK-20	20	8.00	456,552	4.00	244,064	4.00	244,064	4.00	251,778
CITY CLERK-21	21	1.00	125,458	1.00	132,149	1.00	132,149	1.00	136,326
DEPUTY CITY CLERK-18	18	-	-	1.00	76,395	1.00	76,395	1.00	78,810
MUNI CLK 1-20	20	-	-	-	-	1.00	47,857	1.00	47,857
MUNI CLK 2-20	20	-	-	4.00	222,358	4.00	222,358	4.00	229,386
TOTAL		10.00	647,112	10.00	674,965	11.00	722,822	11.00	744,157

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Common Council

Agency Overview

Agency Mission

The mission of the Common Council is to represent the residents of Madison by promoting the safety, health, and general well-being of the community by incorporating the City's core values into their work with currently available resources. The Council Office staff supports the alders in these efforts.

Agency Overview

Alders represent the City's 20 aldermanic districts and are led by a Council President and Council Vice President that are elected annually in the spring.

2023 Budget Highlights

Service: Common Council

- Decreases hourly wages (\$4,000) to partially fund an increase in conferences and training (\$5,000) and memberships (\$250) for Council Office staff. (Ongoing increase: net \$1,250)
- Increases individual alder expense account budgets by \$250 per alder to be used as stipends for alder interns. This funding is prioritized for intern stipends but can be used for other allowed alder expenses. (Ongoing increase: \$5,000)
- Adds funding for consulting services to fund alder training on topics including communication, respectful interaction, and racial equity, as well as to fund a professional conflict mediator to be used if there are conflicts that require additional resources. (Ongoing increase: \$25,000)
- Provides funding for a proposed increase to alder pay effective April 18, 2023, via Common Council amendment #13-SUB. Per the amendment, alder pay would increase from an effective hourly rate of \$13.77 (\$14,904 annual salary) to an effective hourly rate of \$19.04 (\$20,604 annual salary). The Vice President and President would continue to receive a premium (\$20.54 and \$23.17 new effective hourly rates respectively) based on current hourly rate differentials. While the budget included funding for the pay increase, per Wisconsin Statutes, the increase must also be codified in ordinance passed by a three-fourths vote of all members of the Council. Passage of the ordinance failed, therefore, although funding is included in the Common Council adopted budget, alder pay rates are not increased. (Ongoing increase: \$91,078)
- Adds funding for a University of Wisconsin UniverCity Alliance student affordable housing study via Common Council amendment #16-SUB. The budget covers the cost of surveying students for the affordable housing study, which would include paying for incentives. (One-time: \$9,300)

Common Council

Function: General Government

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	717,402	984,187	824,078	1,049,128	1,082,050	1,196,631
Total	\$ 717,402	\$ 984,187	\$ 824,078	\$ 1,049,128	\$ 1,082,050	\$ 1,196,631

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Common Council	717,402	984,187	824,078	1,049,128	1,082,050	1,196,631
	\$ 717,402	\$ 984,187	\$ 824,078	\$ 1,049,128	\$ 1,082,050	\$ 1,196,631

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Misc Revenue	(11,615)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
Total	\$ (11,615)	\$ (14,000)	\$ (14,000)	\$ (14,000)	\$ (14,000)	\$ (14,000)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	506,597	704,536	598,532	783,614	783,614	887,101
Benefits	167,831	200,718	134,580	136,526	144,874	146,668
Supplies	28,556	62,065	68,800	62,065	62,065	62,065
Purchased Services	24,268	29,102	34,400	32,902	59,152	68,452
Inter Depart Charges	1,766	1,766	1,766	48,022	46,345	46,345
Total	\$ 729,017	\$ 998,187	\$ 838,078	\$ 1,063,128	\$ 1,096,050	\$ 1,210,631

Service Overview

Service: Common Council

Service Description

This service, established by State Statute, is responsible for policy determination for the City of Madison. The Council is comprised of 20 elected members, meets generally on the first and third Tuesdays of each month, and acts on proposed legislation, policy matters, and other City business. Council members also meet many times throughout the month in board, commission, and committee meetings. Information is received from and disseminated to constituents through meetings, newsletters, correspondence, phone calls, surveys, and questionnaires. The Council Office includes administrative staff who perform various administrative, management, and clerical functions for Council members.

Activities Performed by this Service

- Policy and Budget Authorization: Adopt policies and budgets that support the Imagine Madison - Comprehensive Plan.
- Staff Committee and Work Group Meetings: Disseminate agendas and meeting information, schedule and mail notices for neighborhood meetings.
- Legislative Research and Analysis: Conducted by Council Chief of Staff and Council Legislative Analyst per the request of Council Members.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	717,402	984,187	824,078	1,049,128	1,082,050	1,196,631
Other-Expenditures	-	-	-	-	-	-
Total	\$ 717,402	\$ 984,187	\$ 824,078	\$ 1,049,128	\$ 1,082,050	\$ 1,196,631

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(11,615)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
Personnel	674,428	905,254	733,112	920,139	928,488	1,033,769
Non-Personnel	52,823	91,167	103,200	94,967	121,217	130,517
Agency Charges	1,766	1,766	1,766	48,022	46,345	46,345
Total	\$ 717,402	\$ 984,187	\$ 824,078	\$ 1,049,128	\$ 1,082,050	\$ 1,196,631

Common Council

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Misc Revenue						
Miscellaneous Revenue	(11,615)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
Misc Revenue Total	\$ (11,615)	\$ (14,000)	\$ (14,000)	\$ (14,000)	\$ (14,000)	\$ (14,000)
Salaries						
Permanent Wages	207,462	339,488	280,670	392,595	392,595	405,004
Salary Savings	-	(35,423)	-	(6,723)	(6,723)	(6,723)
Pending Personnel	-	83,110	-	81,600	81,600	172,678
Premium Pay	-	25	-	25	25	25
Workers Compensation Wages	-	232	-	232	232	232
Compensated Absence	4,148	5,700	5,285	5,700	5,700	5,700
Hourly Wages	291,800	310,204	309,454	308,985	308,985	308,985
Overtime Wages Permanent	3,188	1,200	3,123	1,200	1,200	1,200
Salaries Total	\$ 506,597	\$ 704,536	\$ 598,532	\$ 783,614	\$ 783,614	\$ 887,101
Benefits						
Comp Absence Escrow	46,295	-	-	-	-	-
Health Insurance Benefit	59,962	119,750	60,000	79,050	81,362	81,362
Wage Insurance Benefit	689	721	859	907	907	907
WRS	22,900	32,834	26,372	25,519	26,697	27,540
FICA Medicare Benefits	36,257	47,413	45,788	29,466	29,325	30,274
Tuition	-	-	-	-	5,000	5,000
Post Employment Health Plans	1,728	-	1,561	1,584	1,584	1,584
Benefits Total	\$ 167,831	\$ 200,718	\$ 134,580	\$ 136,526	\$ 144,874	\$ 146,668
Supplies						
Office Supplies	7,659	26,500	26,500	26,500	26,500	26,500
Copy Printing Supplies	3,771	5,800	5,800	5,800	5,800	5,800
Furniture	-	-	1,000	-	-	-
Hardware Supplies	1,590	2,800	5,500	2,800	2,800	2,800
Software Lic & Supplies	384	-	-	-	-	-
Postage	14,306	26,765	30,000	26,765	26,765	26,765
Books & Subscriptions	845	200	-	200	200	200
Supplies Total	\$ 28,556	\$ 62,065	\$ 68,800	\$ 62,065	\$ 62,065	\$ 62,065
Purchased Services						
Telephone	745	1,020	1,020	820	820	820
Cellular Telephone	1,142	-	75	-	-	-
Systems Comm Internet	262	-	-	-	-	-
Custodial Bldg Use Charges	10,616	12,732	12,732	12,732	12,732	12,732
System & Software Mntc	-	-	2,320	-	-	-
Recruitment	349	-	2,776	-	-	-
Conferences & Training	999	14,500	14,500	18,500	19,500	19,500
Memberships	58	500	256	500	750	750
Delivery Freight Charges	714	250	579	250	250	250
Storage Services	46	100	100	100	100	100
Consulting Services	-	-	-	-	25,000	25,000
Advertising Services	524	-	-	-	-	-
Other Services & Expenses	8,812	-	42	-	-	9,300
Purchased Services Total	\$ 24,268	\$ 29,102	\$ 34,400	\$ 32,902	\$ 59,152	\$ 68,452
Inter Depart Charges						
ID Charge From Insurance	1,417	1,417	1,417	47,735	46,058	46,058
ID Charge From Workers Comp	349	349	349	287	287	287
Inter Depart Charges Total	\$ 1,766	\$ 1,766	\$ 1,766	\$ 48,022	\$ 46,345	\$ 46,345

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
CC CHIEF OF STAFF-21	21	1.00	117,005	1.00	125,000	1.00	125,000	1.00	128,951
COMM CO LEG ANAL-18	18	1.00	80,679	1.00	81,082	1.00	81,082	1.00	83,645
LEGIS MGMT SYSTEM SPEC-20	20	1.00	76,075	1.00	61,203	1.00	61,203	1.00	63,138
MKTG/COMMUN SPEC-18	18	1.00	66,000	-	-	-	-	-	-
PROGRAM ASST 2-20	20	1.00	65,729	1.00	66,057	1.00	66,057	1.00	68,145
PUBLIC INFORMATION OFFICER 1	18	-	-	1.00	59,252	1.00	59,252	1.00	61,125
TOTAL		5.00	405,488	5.00	392,595	5.00	392,595	5.00	405,004

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Community Development Division

Agency Overview

Agency Mission

The mission of the Community Development Division (CDD) is to collaborate with residents, neighborhoods, and other community stakeholders to remove barriers to opportunity in order to support a more vibrant community, shared prosperity, and resident and community wellbeing.

Agency Overview

The Agency accomplishes this mission by helping to expand access to affordable housing, improving economic opportunities, promoting and supporting healthy, thriving neighborhoods, expanding access to quality childcare for all children, supporting programming designed to enhance the quality of life for children and families, and promoting successful aging of Madison's older adults.

2023 Budget Highlights

Service: Affordable Housing

- Adds \$2 million from the general fund to seed an endowment to continuously fund operational costs relating to services for unsheltered individuals. This endowment was originally included in the 2022 Adopted Budget, funded from an allocation of local ARPA funds. In the past year, the City has received additional information on eligible uses of ARPA funds that suggest an endowment is not an allowable expense. As such, the 2023 adopted budget continues funding the endowment by using a one-time allocation from the general fund.
- Reallocates \$2 million of local ARPA funds originally designated for an endowment for unsheltered operating funds to directly fund unsheltered homeless support and operating costs for the temporary men's shelter. Funds will be used to continue operations of the City's temporary homeless shelters, including the urban campground at 3202 Dairy Drive and temporary men's shelter.
- Includes \$100,000 for homeownership classes in south Madison. Classes are funded through a transfer in from the capital fund, using proceeds from Owl Creek lot sales that have been deposited in the General Land Acquisition Fund. Proceeds for homeownership classes will be available for 2023 and 2024.
- Recognizes a \$40,000 donation from MG&E for operating costs at the Dairy Drive campground.
- Recognizes \$363,377 in CDBG-CV2 revenues, previously awarded through the State, and commensurate expenses for unsheltered homeless operating costs.
- Increases intergovernmental revenues from Dane County and purchased services by \$4,512 to reflect Dane County's contribution to the City's tenant services program. The total County contribution for 2023 is \$54,643. This amount was updated via Finance Committee Amendment #1.
- Accepts a \$30.9 million grant from the U.S. Treasury for the Emergency Rental Assistance 2 Program (ERA2). Funds will be used for program administration, housing stability services, and direct rental assistance, as allowable under Treasury guidelines. Funds were accepted via Common Council Amendment #4.

Service: Community Support Services

- Increases contributions and miscellaneous revenue from the Senior Center Foundation by \$30,000. Funding will be used for various supplies and purchased services supporting the Senior Center. Finance Committee Amendment #6 adds language to the budget to clarify that providers for older adult services will be selected through an RFP, to be conducted in 2023.
- Reallocates \$30,000 from childcare tuition assistance, which has been historically underspent, to a contract for services that will support family-based childcare providers.

Service: Community Support Services (continued)

- The City's original local ARPA allocation included 3 projects for expanding youth employment and engagement opportunities: 1) Summer 2021 Youth Reengagement (Project 13974), 2) Summer 2021/ Fall Expansion (Project 13972) and 3) Summer 2022 (Project 13985), totaling \$1.2 million. These projects have not fully expended their allocations as of September 2022. The Adopted Budget extends the Summer 2022 project to include 2023 (and 2024 if funds are remaining), and transfer unspent funds from the 2021 projects to continue programs that support youth employment and reengagement.

Service: Economic Development & Employment Opportunities

- Adds \$250,000 in funding to expand employment programming to young adults, ages 18-26. This population has historically been underserved by existing program structures. Funding will be administered through purchase of service contracts with community providers. An RFP to identify providers serving this age group, as well as providers for ongoing youth and adult employment programs, is currently underway.

Service: Overall Program Administration

- Budget maintains current level of service.

Service: Strong Healthy Neighborhoods

- Budget maintains current level of service.

Community DevelopmentFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	14,400,409	14,532,182	14,141,995	14,474,238	18,761,490	18,850,950
Community Development Grant	9,760,881	5,134,341	8,516,982	8,687,479	9,097,605	9,098,745
Other Grants	18,277,287	5,621,042	51,645,762	272,568	281,995	31,160,920
Total	\$ 42,438,578	\$ 25,287,565	\$ 74,304,739	\$ 23,434,286	\$ 28,141,090	\$ 59,110,616

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Affordable Housing	27,835,455	10,231,946	59,485,623	9,360,386	13,671,897	44,575,622
Community Support Services	7,885,087	8,544,511	8,108,479	8,190,092	8,204,692	8,258,097
Econ Dev And Emp Opportuniti	2,371,505	3,407,875	3,634,318	2,770,870	3,022,297	3,027,538
Overall Program Administration	2,580,086	1,112,846	1,124,615	1,063,268	1,123,029	1,122,249
Strong Healthy Neighborhoods	1,766,446	1,990,387	1,951,704	2,049,670	2,119,175	2,127,110
Total	\$ 42,438,578	\$ 25,287,565	\$ 74,304,739	\$ 23,434,286	\$ 28,141,090	\$ 59,110,616

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	-	(80,131)	(155,131)	(80,131)	(80,131)	(84,643)
Charges For Services	(10,088)	(21,000)	(13,710)	(21,000)	(21,000)	(21,000)
Invest Other Contrib	(80,729)	(74,030)	(224,030)	(160,280)	(196,280)	(196,280)
Misc Revenue	(77,804)	(79,000)	(116,641)	(79,000)	(113,000)	(113,000)
Transfer In	-	-	-	-	(100,000)	(100,000)
Total	\$ (168,621)	\$ (254,161)	\$ (509,512)	\$ (340,411)	\$ (510,411)	\$ (514,923)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	2,870,551	3,175,076	3,060,790	3,381,197	3,412,625	3,488,102
Benefits	894,201	965,198	935,665	1,017,213	1,053,644	1,069,094
Supplies	556,730	43,391	5,292,301	40,400	40,400	40,400
Purchased Services	37,501,330	21,273,000	65,485,434	19,275,144	24,054,730	54,937,840
Debt Othr Financing	681,746	45,000	-	35,248	48,286	48,286
Inter Depart Charges	243,353	265,782	265,782	274,821	291,142	291,142
Inter Depart Billing	(177,448)	(238,127)	(238,127)	(279,732)	(279,732)	(279,732)
Transfer Out	36,736	12,406	12,406	30,406	30,406	30,406
Total	\$ 42,607,199	\$ 25,541,726	\$ 74,814,251	\$ 23,774,697	\$ 28,651,501	\$ 59,625,539

Service: Affordable Housing

Service Description

This service supports partnerships with non-profit partners to preserve, improve, and expand the supply of affordable housing for homeowners and renters by supporting the rehabilitation of existing owner-occupied housing and development of new owner-occupied and rental housing. These funds are also used to help improve housing stability for homebuyers, renters, homeless, and special needs populations through the provision of homebuyer assistance, homeless services, and other housing resources. The goal of this service is to provide decent, safe, sanitary, and affordable housing opportunities for low and moderate-income households in order to enhance the stability of households, neighborhoods, and communities.

Activities Performed by this Service

- Housing Supply: Offering loans to help finance the development of new rental and owner-occupied housing and the rehabilitation of existing housing stock.
- Housing Assistance: Home-buying assistance, homebuyer education, tenant services, overseeing fair housing practices, and other services that assist tenants, homeless, and special needs populations.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,073,666	2,440,923	2,497,012	2,425,955	6,391,018	6,399,749
Other-Expenditures	25,761,788	7,791,023	56,988,610	6,934,431	7,280,879	38,175,873
Total	\$ 27,835,455	\$ 10,231,946	\$ 59,485,623	\$ 9,360,386	\$ 13,671,897	\$ 44,575,622

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(28,027)	(85,131)	(160,841)	(85,131)	(225,131)	(229,643)
Personnel	861,130	775,674	912,592	1,126,763	1,074,898	1,100,024
Non-Personnel	27,002,351	9,541,403	58,733,871	8,318,754	12,822,131	43,705,241
Agency Charges	-	-	-	-	-	-
Total	\$ 27,835,455	\$ 10,231,946	\$ 59,485,623	\$ 9,360,386	\$ 13,671,897	\$ 44,575,622

Service Overview

Service: Community Support Services

Service Description

This service supports the network of community services providers in Madison and, primarily through them, seeks to improve residents' access to resources and opportunities that can help them reach their full potential. The service includes multiple program areas: (1) Child Care Services and Support, (2) Child and Youth Programming, (3) Madison Senior Center and Older Adult Services, (4) Crisis Intervention and Prevention Services, and (5) Community Engagement Activities such as those initiated by a targeted grant awarded by the Department of Justice's Bureau of Justice Assistance (BJA) to support data-driven, comprehensive, and community-oriented strategies to reduce crime in a specified part of the City. Agencies funded under this service also receive technical assistance, collaborative planning, and consultative support from CDD staff. Through this service, CDD seeks to foster and support a continuum of services that promote positive youth development, enhance individual and household stability, and ensure equitable access to resources.

Activities Performed by this Service

- **Crisis Intervention & Prevention:** Administer contracts with community-based organizations that provide services and resources supporting persons affected by domestic violence, childhood trauma, sexual assault, youth homelessness, prison re-entry, and community violence prevention and intervention.
- **Child Care:** Provision of child care accreditation, support and training to improve the quality and capacity of child care programs, and subsidies to help low-income households pay for quality child care.
- **Children and Families:** Contracts with community-based organizations to provide early childhood and elementary school aged programming, childcare accreditation, support and training to improve the quality and capacity of childcare programs; and offers subsidies to help low-income households pay for childcare.
- **Youth Services:** Administer contracts with community partners to provide out-of-school time programming for middle and high school youth and coordinate the Madison-Area Out-of-School Time (MOST) initiative.
- **Older Adults and Aging:** Administer and monitor social service grants to non-profit agencies that provide essential services to older adults.
- **Madison Senior Center:** Support activities, events, and services that promote successful aging to adults, aged 55 and older, in the community.
- **Byrne Criminal Justice Initiative:** Administer a U.S. Department of Justice grant to develop a multi-stakeholder, cross-sector plan to improve public safety in Downtown Madison and to implement evidence-based programming & activities to achieve project goals.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	7,832,485	8,073,469	7,921,864	8,090,374	8,101,556	8,154,756
Other-Expenditures	52,602	471,042	186,615	99,719	103,136	103,341
Total	\$ 7,885,087	\$ 8,544,511	\$ 8,108,479	\$ 8,190,092	\$ 8,204,692	\$ 8,258,097

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(18,189)	(108,030)	(84,171)	(108,030)	(138,030)	(138,030)
Personnel	1,728,878	2,122,138	1,900,616	2,055,328	2,073,718	2,127,123
Non-Personnel	6,166,521	6,522,526	6,284,157	6,234,917	6,261,127	6,261,127
Agency Charges	7,877	7,877	7,877	7,877	7,877	7,877
Total	\$ 7,885,087	\$ 8,544,511	\$ 8,108,479	\$ 8,190,092	\$ 8,204,692	\$ 8,258,097

Service Overview

Service: Econ Dev And Emp Opportunities

Service Description

This service supports small businesses and entrepreneurs through technical assistance and loans. It also assists youth and adults facing barriers to employment by supporting a network of local partners offering job and career training, skill development, and other related services. The goal of this service is to improve economic opportunities for job seekers, entrepreneurs, and small business owners.

Activities Performed by this Service

- Job Creation and Community Business Development: Provide loans to small businesses for projects that result in the creation of new jobs.
- Small Business (Micro-enterprise) Development: Provide technical assistance and small loans to entrepreneurs seeking to start new businesses.
- Adult Workforce Preparedness: Support community partners that offer a range of employment training, job readiness and career development services to persons who face obstacles to gainful employment.
- Youth Employment Opportunities and training: Support community partners providing age appropriate youth employment training, youth employment, and job coaching support.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,902,479	1,975,443	1,793,030	1,965,063	2,216,208	2,220,442
Other-Expenditures	469,025	1,432,432	1,841,288	805,806	806,090	807,096
Total	\$ 2,371,505	\$ 3,407,875	\$ 3,634,318	\$ 2,770,870	\$ 3,022,297	\$ 3,027,538

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(50,000)	(40,000)	(190,000)	(126,250)	(126,250)	(126,250)
Personnel	149,844	197,564	165,730	187,807	189,234	194,475
Non-Personnel	2,386,411	3,403,311	3,811,588	2,873,023	3,123,023	3,123,023
Agency Charges	(114,750)	(153,000)	(153,000)	(163,710)	(163,710)	(163,710)
Total	\$ 2,371,505	\$ 3,407,875	\$ 3,634,318	\$ 2,770,870	\$ 3,022,297	\$ 3,027,538

Service Overview

Service: Overall Program Administration

Service Description

This service supports general management and administrative functions for the Community Development Division, including staff's participation in citywide efforts and initiatives not specifically tied to one of the other services. The goal of this service is to respond to community needs by strengthening collaboration among community partners and providing effective and efficient coordination of City funding and resources.

Activities Performed by this Service

- Direct Administration and Support Services: Provide overall staffing, budgeting, and operational support to the division within the Community Development Block Grant (CDBG), childcare, community resources, and administration units.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,427,832	807,121	702,348	756,769	777,612	794,331
Other-Expenditures	1,152,254	305,725	422,267	306,499	345,417	327,918
Total	\$ 2,580,086	\$ 1,112,846	\$ 1,124,615	\$ 1,063,268	\$ 1,123,029	\$ 1,122,249

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(51,662)	-	(53,500)	-	-	-
Personnel	857,308	823,313	820,282	815,533	845,935	845,155
Non-Personnel	1,643,162	158,255	226,555	143,313	156,351	156,351
Agency Charges	131,278	131,278	131,278	104,422	120,743	120,743
Total	\$ 2,580,086	\$ 1,112,846	\$ 1,124,615	\$ 1,063,268	\$ 1,123,029	\$ 1,122,249

Service Overview

Service: Strong Healthy Neighborhoods

Service Description

This service focuses on strengthening neighborhoods through strategic investments in physical assets and amenities, including neighborhood centers and other facilities that provide public benefit. This service also assists other neighborhood-based planning and revitalization efforts. The goal of this service is to strengthen neighborhoods and build communities that bring people of diverse backgrounds together.

Activities Performed by this Service

- **Neighborhood Centers:** provide non-program specific support to neighborhood centers and for other community focal points.
- **Capital Improvements for Community Organizations:** offer loans to non-profit community partners to help finance capital projects that develop or improve community facilities that benefit public users.
- **Neighborhood Revitalization Plans and Projects:** work with neighborhood residents to develop specialized neighborhood plans that contribute to revitalization efforts and/or community improvements.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,163,946	1,235,226	1,227,740	1,236,077	1,275,096	1,281,672
Other-Expenditures	602,500	755,161	723,964	813,593	844,078	845,438
Total	\$ 1,766,446	\$ 1,990,387	\$ 1,951,704	\$ 2,049,670	\$ 2,119,175	\$ 2,127,110

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(20,743)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
Personnel	167,592	221,585	197,235	212,979	282,484	290,419
Non-Personnel	1,578,098	1,748,302	1,733,969	1,811,191	1,811,191	1,811,191
Agency Charges	41,500	41,500	41,500	46,500	46,500	46,500
Total	\$ 1,766,446	\$ 1,990,387	\$ 1,951,704	\$ 2,049,670	\$ 2,119,175	\$ 2,127,110

Community Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Other Unit Of Gov Revenues Op	-	(80,131)	(155,131)	(80,131)	(80,131)	(84,643)
Intergov Revenues Total	\$ -	\$ (80,131)	\$ (155,131)	\$ (80,131)	\$ (80,131)	\$ (84,643)
Charges For Services						
Facility Rental	(488)	(16,000)	(8,000)	(16,000)	(16,000)	(16,000)
Application Service Fees	(9,600)	(5,000)	(5,710)	(5,000)	(5,000)	(5,000)
Charges For Services Total	\$ (10,088)	\$ (21,000)	\$ (13,710)	\$ (21,000)	\$ (21,000)	\$ (21,000)
Invest Other Contrib						
Contributions & Donations	(80,729)	(74,030)	(224,030)	(160,280)	(196,280)	(196,280)
Invest Other Contrib Total	\$ (80,729)	\$ (74,030)	\$ (224,030)	\$ (160,280)	\$ (196,280)	\$ (196,280)
Misc Revenue						
Miscellaneous Revenue	(77,804)	(79,000)	(116,641)	(79,000)	(113,000)	(113,000)
Misc Revenue Total	\$ (77,804)	\$ (79,000)	\$ (116,641)	\$ (79,000)	\$ (113,000)	\$ (113,000)
Transfer In						
Transfer In From Capital Proj	-	-	-	-	(100,000)	(100,000)
Transfer In Total	\$ -	\$ -	\$ -	\$ -	\$ (100,000)	\$ (100,000)
Salaries						
Permanent Wages	2,098,534	2,487,125	2,260,843	2,472,891	2,472,891	2,551,055
Salary Savings	-	(144,545)	-	(63,589)	(63,589)	(63,589)
Furlough Savings	(1,094)	-	-	-	-	-
Premium Pay	137	-	2,293	-	-	-
Compensated Absence	42,774	-	9,074	-	-	-
Hourly Wages	21,608	54,500	29,884	55,000	55,000	55,000
Overtime Wages Permanent	199	7,618	-	7,618	7,618	7,618
Salaries Total	\$ 2,162,158	\$ 2,404,698	\$ 2,302,094	\$ 2,471,920	\$ 2,471,920	\$ 2,550,084
Benefits						
Comp Absence Escrow	15,188	-	-	-	-	-
Health Insurance Benefit	361,956	404,963	370,448	378,272	396,427	396,427
Wage Insurance Benefit	8,799	8,636	10,776	10,681	10,681	10,681
WRS	142,375	161,670	146,972	160,738	168,156	173,472
FICA Medicare Benefits	159,624	182,595	170,804	184,754	183,902	189,881
Post Employment Health Plans	4,800	7,985	7,385	7,495	7,495	7,495
Benefits Total	\$ 692,742	\$ 765,849	\$ 706,385	\$ 741,939	\$ 766,660	\$ 777,956

Community Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	4,624	4,650	4,650	3,000	2,650	2,650
Copy Printing Supplies	3,576	2,900	2,900	2,600	2,700	2,700
Furniture	214	250	250	250	250	250
Hardware Supplies	17,168	14,500	14,500	14,500	14,500	14,500
Software Lic & Supplies	448	100	100	100	100	100
Postage	4,435	3,391	3,391	3,350	3,400	3,400
Program Supplies	330	2,000	2,000	2,000	2,200	2,200
Books & Subscriptions	556	1,000	1,000	1,000	1,000	1,000
Work Supplies	1,205	900	900	900	1,100	1,100
Janitorial Supplies	2,698	3,200	3,200	3,200	3,200	3,200
Food And Beverage	261	1,800	1,800	1,800	1,200	1,200
Building Supplies	433	150	150	150	550	550
Equipment Supplies	111	-	-	-	-	-
Supplies Total	\$ 36,057	\$ 34,841	\$ 34,841	\$ 32,850	\$ 32,850	\$ 32,850
Purchased Services						
Natural Gas	2,523	1,800	5,012	2,660	2,660	2,660
Electricity	25,444	26,500	19,520	27,825	27,825	27,825
Water	3,575	3,000	2,596	3,000	3,000	3,000
Telephone	2,085	3,622	2,355	1,500	1,500	1,500
Cellular Telephone	1,948	-	1,728	-	-	-
Building Improv Repair Maint	16,701	20,500	25,667	15,500	15,500	15,500
Waste Disposal	-	-	-	1,596	1,596	1,596
Pest Control	285	270	288	360	360	360
Elevator Repair	1,750	1,750	1,750	1,920	1,920	1,920
Facility Rental	60,748	80,872	80,872	82,957	82,957	82,957
Custodial Bldg Use Charges	11,880	12,780	13,200	14,688	14,688	14,688
Equipment Mntc	3,888	3,500	3,796	3,500	4,000	4,000
System & Software Mntc	6,871	6,400	6,400	5,400	1,780	1,780
Rental Of Equipment	46	-	48	-	50	50
Recruitment	963	2,972	1,000	4,000	4,100	4,100
Mileage	-	175	-	50	50	50
Conferences & Training	15,664	22,727	22,688	23,144	23,394	23,394
Memberships	2,440	2,065	1,997	1,450	1,650	1,650
Medical Services	3,370	-	-	-	-	-
Credit Card Services	180	180	259	180	180	180
Storage Services	1,015	285	830	285	285	285
Consulting Services	3,384	1,785	285	1,860	360	360
Advertising Services	1,975	7,350	1,400	6,950	7,000	7,000
Printing Services	1,718	1,000	2,274	1,000	1,600	1,600
Parking Towing Services	-	-	-	-	500	500
Transportation Services	13	-	675	-	3,000	3,000
Catering Vending Services	-	2,350	1,253	2,350	2,000	2,000
Program Services	603,382	583,000	575,515	551,000	549,500	549,500
Other Services & Expenses	33,042	88,700	164,410	13,000	2,050,900	2,050,900
Grants	100,377	178,007	178,007	178,007	2,208,007	2,208,007
Comm Agency Contracts	10,728,893	10,497,670	10,497,670	10,634,382	10,884,382	10,888,894
Loans	-	-	-	-	100,000	100,000
Taxes & Special Assessments	11,220	-	9,994	-	-	-
Permits & Licenses	487	540	542	540	570	570
Purchased Services Total	\$ 11,645,869	\$ 11,549,800	\$ 11,622,032	\$ 11,579,104	\$ 15,995,314	\$ 15,999,826

Community Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Othr Financing						
Interest	7,800	45,000	-	35,248	35,248	35,248
Debt Othr Financing Total	\$ 7,800	\$ 45,000	\$ -	\$ 35,248	\$ 35,248	\$ 35,248
Inter Depart Charges						
ID Charge From Engineering	97,677	97,677	97,677	102,677	102,677	102,677
ID Charge From Insurance	38,384	38,384	38,384	11,620	27,941	27,941
ID Charge From Workers Comp	3,094	3,094	3,094	3,002	3,002	3,002
Inter Depart Charges Total	\$ 139,155	\$ 139,155	\$ 139,155	\$ 117,299	\$ 133,620	\$ 133,620
Inter Depart Billing						
ID Billing To Stormwater	(114,750)	(153,000)	(153,000)	(163,710)	(163,710)	(163,710)
Inter Depart Billing Total	\$ (114,750)	\$ (153,000)	\$ (153,000)	\$ (163,710)	\$ (163,710)	\$ (163,710)

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 3-20	20	1.00	74,874	1.00	75,248	1.00	75,248	1.00	77,627
ADMIN SUPV-18	18	1.00	68,949	1.00	72,624	1.00	72,624	1.00	74,919
CHILD CARE PROG SPEC 2-18	18	4.00	326,162	4.00	333,787	4.00	333,787	4.00	344,338
CHILD CARE PROG SPEC 3-18	18	2.00	160,220	2.00	164,596	2.00	164,596	2.00	169,799
CLERK 1-20	20	-	-	2.00	79,832	2.00	79,832	2.00	82,356
CLERK-TYP 2-20	20	1.00	53,833	1.00	54,102	1.00	54,102	1.00	55,812
COM DEV TECH 2-20	20	3.00	216,600	3.00	218,354	3.00	218,354	3.00	225,256
COMM DEV DIV DIR-21	21	1.00	139,123	1.00	139,818	1.00	139,818	1.00	144,238
COMM DEV GRTS SUPV-18	18	1.00	118,606	1.00	119,198	1.00	119,198	1.00	122,966
COMM DEV PROG MGR-18	18	2.00	201,844	2.00	191,283	2.00	191,283	2.00	197,329
COMM DEV SPEC 1-18	18	1.00	62,681	2.00	125,986	2.00	125,986	2.00	129,969
COMM DEV SPEC 2-18	18	11.00	834,217	10.00	728,542	10.00	728,542	10.00	751,570
COMM DEV SPEC 3-18	18	2.00	152,335	3.00	233,070	3.00	233,070	3.00	240,437
COMM DEV SPEC 4-18	18	1.00	109,089	1.00	109,634	1.00	109,634	1.00	113,099
CUSTODIAL WKR 2-16	16	1.00	60,853	1.00	49,104	1.00	49,104	1.00	50,656
HSG REHAB SPEC-18	18	2.00	158,349	2.00	159,140	2.00	159,140	2.00	164,170
MENTAL HEALTH SPECIALIST	18	1.00	73,071	1.00	74,170	1.00	74,170	1.00	76,514
PLANNER 2-18	18	1.00	77,120	1.00	81,082	1.00	81,082	1.00	83,645
PROGRAM ASST 1-20	20	2.00	116,834	3.00	171,031	3.00	171,031	3.00	176,437
S.C. VOLUNTEER COORD-20	20	1.00	60,992	1.00	61,297	1.00	61,297	1.00	63,234
SENIOR CTR DIR-18	18	1.00	108,114	1.00	108,655	1.00	108,655	1.00	112,089
SR CTR PROG COORD-18	18	1.00	70,028	1.00	70,377	1.00	70,377	1.00	72,602
TOTAL		41.00*	3,243,894	45.00	3,420,931	45.00	3,420,931	45.00	3,529,061

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

*The CDD 2022 adopted budget included 4.0 full-time, limited term positions to support emergency rental assistance program operations. These positions are funded through the City's allocation of American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF). The use of ARPA SLFRF funds for this purpose was approved by the Common Council through RES-21-00487. These positions were inadvertently excluded from the 2022 adopted budget. The correct number of positions in the 2022 adopted budget is 45.0 FTEs.

Debt Service

Agency Overview

Agency Overview

The agency accounts for citywide appropriations that support general obligation loan authorization principal and interest payments for the City other than Tax Increment District (TID) or enterprise debt. All general obligation notes and bonds payable are backed by the full faith and credit of the City. Notes and bonds in the governmental funds will be retired by future property tax levies or tax increments accumulated by the debt service fund. General obligation long-term debt comprises the largest share of outstanding debt to the City.

The 2023 Adopted Budget appropriation for general obligation borrowing for new projects is \$187.4 million, \$43.4 million more than the 2022 appropriation. The General Fund general obligation debt service for 2023 is \$52,167,662 in principal and \$9,419,560 in interest for a total of \$61,587,222, a \$5,478,898 increase from 2022, or 9.8 %. The General Fund general obligation debt service for 2022 was \$47,597,931 in principal and \$8,510,393 in interest for a total of \$56,108,324.

As a result of the annual debt review by rating agencies, the City has a Aaa bond rating, the highest quality rating available with Moody's Investors Services.

The debt service fund has advanced amounts to various enterprise funds and component units to fund the repayment of long-term liabilities. Repayment schedules have been established and interest is being charged based on the repayment schedules.

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3).

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Under Wisconsin State Statutes, the outstanding general obligation long-term debt of a municipality may not exceed 5% of the equalized property value of all taxable property within the city's jurisdiction. At the end of 2021, applicable debt of the City totaled \$564.4 million or 34% of the maximum legal limit of \$1.6 billion.

Revenue bonds are payable only from revenues derived from the operation of the responsible fund. This agency does not include revenue obligations for the enterprise operations of the Water Utility or the Sewer Utility. Revenue obligations of the City's enterprise operations are provided in the respective budgets for these funds.

2023 Budget Highlights

Service: Debt Service

- Includes General Fund general obligation debt service of \$52,167,662 in principal and \$9,419,560 in interest for a total of \$61,587,222.
- Under the General Obligation Debt Service Schedule, general debt reserves reflect \$6.1 million of reoffering premium received from the 2022 debt issuance. Under Wisconsin Statutes, reoffering premium amounts must be used to pay debt service. The \$6.1 million of 2022 premium is allocated in the Debt Service Schedule to pay General Fund debt service in 2023.
- Under MGO 4.17, whenever an amount is applied in general debt reserves to reduce general fund debt service, an equal amount must be directly appropriated in the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds of all members during approval of the budget, votes to do otherwise. The 2023 Adopted Operating Budget appropriates \$1,110,000 from the general fund for capital projects (see Direct Appropriations). This is \$5.04 million less than the amount applied in general debt reserves to reduce general fund debt service. As such, approval of the lower direct appropriation amount for capital projects was adopted by a separate two-thirds vote of the Council during adoption of the 2023 operating budget.

Debt Service

Function: Debt Service

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Service	101,737,675	99,316,739	99,316,739	104,316,739	107,986,613	107,986,613
Total	\$ 101,737,675	\$ 99,316,739	\$ 99,316,739	\$ 104,316,739	\$ 107,986,613	\$ 107,986,613

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Service	101,737,675	99,316,739	99,316,739	104,316,739	107,986,613	107,986,613
Total	\$ 101,737,675	\$ 99,316,739	\$ 99,316,739	\$ 104,316,739	\$ 107,986,613	\$ 107,986,613

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(147)	-	-	-	-	-
Invest Other Contrib	(165,055)	(400,000)	(400,000)	(400,000)	(1,100,000)	(1,100,000)
Other Finance Source	(27,896,079)	(8,413,971)	(4,413,971)	(8,413,971)	(6,262,253)	(6,262,253)
Transfer In	(73,676,395)	(90,502,768)	(94,502,768)	(95,502,768)	(100,624,360)	(100,624,360)
Total	\$ (101,737,675)	\$ (99,316,739)	\$ (99,316,739)	\$ (104,316,739)	\$ (107,986,613)	\$ (107,986,613)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services	150,049	-	-	-	-	-
Debt Othr Financing	98,840,949	99,316,739	99,316,739	104,316,739	107,986,613	107,986,613
Transfer Out	2,746,677	-	-	-	-	-
Total	\$ 101,737,675	\$ 99,316,739	\$ 99,316,739	\$ 104,316,739	\$ 107,986,613	\$ 107,986,613

Debt Service

Function:

Debt Service*Service Overview***Service:** Debt Service

Service Description

This service accounts for the interest and principal costs and payments of the general obligation notes and bonds issued by the City to fund capital projects other than TID or enterprise debt.

Activities Performed by this Service

- Details of the projects funded by the Debt Service Fund are included in the 2023 Adopted Capital Budget.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	101,737,675	99,316,739	99,316,739	104,316,739	107,986,613	107,986,613
Total	\$ 101,737,675	\$ 99,316,739	\$ 99,316,739	\$ 104,316,739	\$ 107,986,613	\$ 107,986,613

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(101,737,675)	(99,316,739)	(99,316,739)	(104,316,739)	(107,986,613)	(107,986,613)
Non-Personnel	101,737,675	99,316,739	99,316,739	104,316,739	107,986,613	107,986,613
Total	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -

Debt Service

Function: Debt Service

Line Item Detail

Agency Primary Fund: Debt Service

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Operating	(147)	-	-	-	-	-
Intergov Revenues Total	\$ (147)	\$ -	\$ -	\$ -	\$ -	\$ -
Invest Other Contrib						
Interest	(165,055)	(400,000)	(400,000)	(400,000)	(1,100,000)	(1,100,000)
Invest Other Contrib Total	\$ (165,055)	\$ (400,000)	\$ (400,000)	\$ (400,000)	\$ (1,100,000)	\$ (1,100,000)
Other Finance Source						
General Obligation Bond Alloc	(188,644)	-	-	-	-	-
Premium On Bonds Sold	(8,647,860)	-	-	-	-	-
Fund Balance Applied	(19,059,575)	(8,413,971)	(4,413,971)	(8,413,971)	(6,262,253)	(6,262,253)
Other Finance Source Total	\$ (27,896,079)	\$ (8,413,971)	\$ (4,413,971)	\$ (8,413,971)	\$ (6,262,253)	\$ (6,262,253)
Transfer In						
Transfer In From General	(55,912,824)	(56,108,323)	(56,108,323)	(61,108,323)	(61,587,222)	(61,587,222)
Transfer In From Library	(2,885,756)	(2,804,419)	(2,804,419)	(2,804,419)	(2,667,314)	(2,667,314)
Transfer In From CDBG	(11,736)	(12,406)	(12,406)	(12,406)	(13,038)	(13,038)
Transfer In From Loans	(100,000)	(100,000)	(100,000)	(100,000)	(200,000)	(200,000)
Transfer In From Other Restrict	(120,718)	(136,472)	(136,472)	(136,472)	(758,793)	(758,793)
Transfer In From Impact Fees	(237,583)	(119,796)	(119,796)	(119,796)	(115,144)	(115,144)
Transfer In From Capital Proj	(2,432,882)	-	-	-	-	-
Transfer In From Special Asses	(231,978)	(209,932)	(209,932)	(209,932)	(201,916)	(201,916)
Transfer In From Tax Increment	(11,742,918)	(8,224,800)	(12,224,800)	(8,224,800)	(8,067,720)	(8,067,720)
Transfer In From Water Utility	-	(143,623)	(143,623)	(143,623)	(2,891,773)	(2,891,773)
Transfer In From Stormwater	-	(7,636,013)	(7,636,013)	(7,636,013)	(8,488,685)	(8,488,685)
Transfer In From Cnvt Center	-	(52,826)	(52,826)	(52,826)	(56,941)	(56,941)
Transfer In From Transit	-	(3,823,073)	(3,823,073)	(3,823,073)	(3,825,525)	(3,825,525)
Transfer In From Golf Courses	-	(44,451)	(44,451)	(44,451)	(44,361)	(44,361)
Transfer In From Fleet Service	-	(9,929,892)	(9,929,892)	(9,929,892)	(10,716,340)	(10,716,340)
Transfer In From CDA	-	(829,292)	(829,292)	(829,292)	(686,766)	(686,766)
Transfer In From Public Health	-	(327,450)	(327,450)	(327,450)	(302,822)	(302,822)
Transfer In Total	\$ (73,676,395)	\$ (90,502,768)	\$ (94,502,768)	\$ (95,502,768)	\$ (100,624,360)	\$ (100,624,360)
Purchased Services						
Financial Actuary Services	82,500	-	-	-	-	-
Audit Services	4,000	-	-	-	-	-
Legal Services	63,549	-	-	-	-	-
Purchased Services Total	\$ 150,049	\$ -	\$ -	\$ -	\$ -	\$ -

Debt Service

Function:

Debt Service

Line Item Detail

Agency Primary Fund: Debt Service

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Othr Financing						
Principal	85,834,779	84,017,500	84,017,500	89,017,500	89,920,000	89,920,000
Interest	12,600,726	15,289,239	15,289,239	15,289,239	18,056,613	18,056,613
Bond Notes Issuance Services	392,144	-	-	-	-	-
Paying Agent Services	13,300	10,000	10,000	10,000	10,000	10,000
Debt Othr Financing Total	\$ 98,840,949	\$ 99,316,739	\$ 99,316,739	\$ 104,316,739	\$ 107,986,613	\$ 107,986,613
Transfer Out						
Transfer Out to Tax Increment	2,746,677	-	-	-	-	-
Transfer Out Total	\$ 2,746,677	\$ -	\$ -	\$ -	\$ -	\$ -

Transfer In 2021 Actual Note: Enterprise fund general obligation debt is charged directly to the enterprise agencies in the city's financial statements. The offset for these charges is shown in Fund Balance Applied.

Direct Appropriations

Agency Overview

Agency Overview

This Agency includes funding for various benefits that are not included in the individual agency budgets. These include Compensated Absence Escrow (sick leave payouts), Flexible Spending, Unemployment Insurance, Life Insurance, and the Bus Pass Subsidy. The Agency also includes funding for various costs that are not readily identifiable with a single agency, including the Contingent Reserve.

2023 Budget Highlights

Service: Direct Appropriations

- Increases the General Fund debt service payment to reflect actual 2023 debt service payments (Increase: \$5.5 million).
- Increases the Contingent Reserve to maintain 0.5% of budgeted expenditures in accordance with City policy. Funding budgeted here may be reallocated to various agencies throughout the year to fund unanticipated expenses or revenue shortfalls. Use of these funds requires Common Council approval. (Increase: \$85,000)
- Employee Pay
 - Includes an anticipated cost of living adjustment (COLA) pay increase for Police and Fire supervisor bargaining groups for 2022 - 2024 contracts not settled by the time the budget was adopted (\$243,000). Funding of \$93,068 was added for 2022 retroactive pay, to be disbursed in 2023, via Finance Committee amendment #3.
 - Includes COLAs for overtime, premium pay, and hourly wages that will be allocated to agencies as needed (\$382,431).
 - The executive budget included a 3% COLA for general municipal employees (GMEs). This included a 2% COLA increase, which is equal to an increase received by Police and Fire commissioned staff through collective bargaining (General Fund: \$1.7 million; Other Funds: \$1.2 million).¹ There was an additional 1% increase for GMEs to address a wage parity gap between GMEs and protective service employees (General Fund: \$850,000; Other Funds: \$589,900).²
 - The schedule of the wage parity “catch up” increases for GMEs was updated via Finance Committee amendment #22. The amendment 1) delayed the 1% increase to begin mid-year (effective July 9, 2023) and increased the amount from 1% to 2% (net neutral change), 2) added an additional 1% wage parity increase for the last two months of the year (effective October 29, 2023), and 3) offset the costs in the general fund by delaying hiring for new positions. In total, the GME wage parity increase is 3% instead of the 1% proposed in the executive budget (General and Library funds \$119,865; Other funds \$83,296).
 - The schedule for delaying new positions was updated via Common Council amendment #7 by reducing the delay for the Fire Emergency Management coordinator from 5.5 months to 3 months and increasing the delay for the Fire Protection Engineering from 3 months to 5.5 months. See table on following page for final schedule of position delays. (Increased savings: \$1,145)
 - The Executive Budget included a placeholder for the GME COLAs in Direct Appropriations. In the Adopted Budget, these costs have been allocated to agency budgets.
 - Includes a \$1,000 bonus per employee anticipated to be paid by the end of February 2023. The payment is funded from a surplus in the Premium Stabilization Fund (PSF) for the city’s life insurance and long- / short-term disability insurance programs. The balance in the PSF has increased nearly three-fold since 2018 due to

¹ RES-21-00638, adopted on September 21, 2021, requires that GMEs receive an increase equal to increases received by Police and Fire commissioned staff through collective bargaining. In 2022, a 2% COLA was adopted for Police and Fire commissioned staff. The executive budget reflected this by including a 2% COLA for GMEs.

² GMEs are 6% behind protective service employees when comparing the total percentage of wage increases over the past several years. The 1% increase in the executive budget was proposed to begin closing the gap.

premiums exceeding claims. The proposed withdrawal to pay for the \$1,000 payment to permanent full- and part-time employees will reduce the balance by about 50%. The remaining balance will slightly exceed the recommended level of 75% of annual premiums. Premiums are guaranteed to remain at the current level for at least the next two years. (Increase: \$3.4 million)

Final Schedule of position delays adopted via Finance Committee Amendment #22 and Common Council Amendment #7 to address wage parity			
Agency – Position	Annualized Salary	# of months vacant	Savings
Engineering – Maintenance Mechanic	\$86,462	3	\$21,616
Fire – Emergency Management Coordinator	\$102,500	3	\$25,625
Fire – Fire Protection Engineer	\$108,000	5.5	\$49,500
Parks – Program Coordinator (Parks Alive)	\$80,000	1	\$6,667
Police – Program Assistant (Records)	\$73,617	3	\$18,404
		Total	\$121,811

- Adds one-time funding for a compensation study to evaluate the city's compensation policies and procedures, including market and peer government comparisons, position reclassification, benefit structure, and administrative review processes. The study will be conducted with input and consultation with labor unions and associations. (Increase: \$350,000)
- Increases Compensated Absence Escrow to reflect current trends. (Increase: \$750,000)
- Adds a transfer to the Affordable Housing fund for debt service payments in 2022 and 2023. GO debt issued for the Affordable Housing fund in 2021 does not have an on-going revenue source to support the debt service. This transfer will cover the first two years of debt service payments. Debt service for GO debt issued after 2021 has been General Fund-supported. (Increase: \$1.1 million)
- Includes \$1.1 million for capital projects funded by a Direct Appropriation from the General Fund. These projects are outlined in the Adopted Capital Budget. (Increase \$270,000)
- Adds a transfer from the General Fund to the Insurance Fund which experienced high levels of claim payouts in 2022 due primarily to various legal settlements and associated legal counsel costs; this supplement will help address the cash balance in the fund. (Increase \$1.5 million)
- Makes a one-time reduction of \$7.7 million in Metro's General Fund subsidy (from \$9.7 million to \$2.0 million) with Metro utilizing its remaining federal economic recovery funds in 2023. This reduction will be restored in the 2024 budget, along with the first year of a three year repayment of the one-time reduction. Estimated 2024 subsidy is \$14 million. (Decrease: \$7.7m)
- Increases the transfer to the Public Health to fund:
 - The expansion of Sexual and Reproductive Health services authorized in 2022. The expansion includes seven full-time positions, including a Public Health Supervisor, a Nurse Practitioner, three Public Health Nurses, a Public Health Aide, a Clerk, and supplies for a total of \$799,365 in personnel costs and \$298,072 in supplies in 2023. The 2023 costs are included in the City and County adopted budgets. The City's share in 2023 is \$475,600.
 - 2.0 FTE Patient Navigator positions and related supplies and services via Finance Committee amendment #19. The funding is based on the equalized values per the Intergovernmental Agreement (City: \$104,332 and County: \$133,268). Dane County included funding for the two positions in its adopted budget. The positions will be focused on prenatal care coordination within the Sexual and Reproductive Health Care program. The amendment funds the cost for the positions (\$225,398) and miscellaneous supplies and services (\$12,202).
 - \$28,778 in salaries and benefits for a 0.35 FTE Environmental Health Specialist in the Public Health budget via Finance Committee amendment #18. The Dane County adopted budget includes an \$186,000 PFAS initiative to be housed in Public Health. The funding will be used to create a testing program. The County funding also supports the creation of a 0.65 FTE (\$53,445) Environmental Health Specialist. The City's amendment increases the position to 1.0 FTE.

Direct Appropriations

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	58,256,934	65,263,539	60,744,073	75,559,774	81,475,844	77,421,568
Total	\$ 58,256,934	\$ 65,263,539	\$ 60,744,073	\$ 75,559,774	\$ 81,475,844	\$ 77,421,568

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Direct Appropriations	58,256,934	65,263,539	60,744,073	75,559,774	81,475,844	77,421,568
Total	\$ 58,256,934	\$ 65,263,539	\$ 60,744,073	\$ 75,559,774	\$ 81,475,844	\$ 77,421,568

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	27,511	727,126	912,125	3,922,300	8,172,300	4,118,024
Benefits	407,152	3,631,226	446,488	6,131,226	4,381,226	4,381,226
Supplies	(3,659)	-	9,878	-	-	-
Purchased Services	1,097,966	2,215,895	2,501,290	1,813,425	1,793,596	1,793,596
Debt Othr Financing	-	1,815,000	-	1,815,000	1,900,000	1,900,000
Inter Depart Billing	(119,860)	(124,031)	(124,031)	(120,500)	(120,500)	(120,500)
Transfer Out	56,847,824	56,998,323	56,998,323	61,998,323	65,349,222	65,349,222
Total	\$ 58,256,934	\$ 65,263,539	\$ 60,744,073	\$ 75,559,774	\$ 81,475,844	\$ 77,421,568

Direct Appropriations

Function:

Administration

Service Overview

Service: Direct Appropriations

Service Description

This service provides funding for activities that do not relate to any specific agency or service. Highlights of what is included here are outlined below.

	2022 Adopted	2023 Adopted	\$ Change
Misc Employee Compensation			
Compensation	727,126	4,118,024	3,390,898
Compensated Absence Escrow	3,250,000	4,000,000	750,000
Flexible Spending	35,600	35,600	-
Unemployment	150,000	150,000	-
Life Insurance	45,626	45,626	-
Bus Pass Subsidy	150,000	150,000	-
Citywide Expenses			
City Memberships	103,157	103,157	-
Compensation Study	-	350,000	350,000
Cost Allocation Charges	(124,031)	(120,500)	3,531
Federal Liaison	40,000	37,000	(3,000)
Henry Vilas Zoo	840,000	588,548	(251,452)
Legal Services	100,000	100,000	-
License Suspension	55,000	55,000	-
Martin Luther King Awards	600	600	-
Martin Luther King Holiday	7,100	7,100	-
Prior Year Encumbrances	233,568	233,568	-
Revenue Sharing Payments	303,470	222,623	(80,847)
Special Assessments	50,000	50,000	-
State Liaison	33,000	36,000	3,000
Town of Madison Final Attachment	500,000	60,000	(440,000)
Debt Service, Capital, & Contingent Reserve			
Debt Service	56,108,324	61,587,222	5,478,898
Transfer to Affordable Housing	-	1,102,000	1,102,000
Transfer to Capital	840,000	1,110,000	270,000
Transfer to Insurance	-	1,500,000	1,500,000
Contingent Reserve	1,815,000	1,900,000	85,000
TOTAL	\$ 65,263,540	\$ 77,421,568	\$ 12,158,028

Employee Benefits & Compensation

- **Compensation:** The 2023 Adopted Budget includes a cost of living adjustment (COLA) and retroactive pay for Police and Fire supervisor bargaining groups for 2022 - 2024 contracts not settled by the time the budget was adopted, COLAs for overtime, premium pay, and hourly wages that will be allocated to agencies as needed, and funding for a \$1,000 bonus per employee anticipated to be paid by the end of February 2023.
- **Compensated Absence Escrow:** These funds are for the City's contribution for retiree health insurance when employees retire converting sick leave into health insurance coverage. General Fund costs associated with this expense are budgeted centrally and distributed to agencies in the mid-year and year-end appropriation adjustments based on actual expenditures. Actual expenditures for this benefit appear in agency budgets. This amount was increased to reflect current trends.
- **Bus Pass Subsidy:** This funding represents the City share of providing bus passes for City employees.
- **Miscellaneous Benefits:** Flexible Spending, Unemployment and Life Insurance. This amount represents miscellaneous benefit charges that are budgeted centrally. This amount was increased to reflect current trends.

Citywide Expenses

- City Memberships: Specific memberships include: Dane County Cities and Villages Association, League of Wisconsin Municipalities, LWM Urban Alliance, Mayor’s Innovation Project, National League of Cities, US Conference of Mayors, Wheeler Report, WI Coalition Against Homelessness, and the WI Diversity Procurement Network.
- Compensation Study: The 2023 Adopted Budget includes \$350,000 for a compensation study to evaluate the city's compensation policies and procedures, including market and peer government comparisons, position reclassification, benefit structure, and administrative review processes. The study will be conducted with input and consultation with labor unions and associations.
- Cost Allocation: This represents interdepartmental billings charged to enterprise agencies for building and equipment depreciation. The 2023 amounts are based on the update to the cost allocation plan that was performed in 2022.
- Federal & State Liaisons: These funds support contracts with firms that represent the City’s legislative interests at the state and federal levels.
- Henry Vilas Zoo: These funds are for the City’s share of costs at the Henry Vilas Zoo. The annual amount is driven by a formula that shares costs between the City and Dane County. The change in 2023 is driven by an increase in 2023 operating costs (\$65,900) and a reduction in City cost due to Room Tax funding (\$317,352).
- Legal Services: These funds are for legal services for the Police and Fire Commission and for appraisal consulting services for the Assessor’s Office.
- License Suspension: The City pays fees to the Wisconsin Department of Transportation to suspend licenses as a method to collect on delinquent accounts.
- Martin Luther King Awards: The Rev. Dr. Martin Luther King Jr. Humanitarian Award is presented annually to the person or persons who have demonstrated leadership and volunteerism while making significant contributions in the areas of: promoting peace, understanding, and improving communication and cooperation between diverse populations in Dane County. The award process is overseen by the Department of Civil Rights.
- Martin Luther King Holiday: These funds provide transportation services and child care for the Martin Luther King Jr Holiday celebration.
- Prior Year Encumbrances: Financial reporting standards require that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the budget includes an appropriation of funds for the payment of prior year encumbrances. This spending authority is later reallocated to the various agencies with prior year encumbrances through a Common Council resolution, and the corresponding expenditures are recorded in the appropriate agencies.
- Revenue Sharing Payments: When municipalities are annexed to the City the agreements include revenue sharing for a period of time (usually five years) during which the City pays a portion of the city taxes to the annexed municipality. The amount was decreased based on estimates for 2023 including the end of Town of Madison revenue sharing agreements due to its dissolution and attachment to the City of Madison.
- Special Assessments: Funding is for assessments levied on city-owned property. Funding is consistent with the 2022 Adopted Budget.
- Town of Madison Final Attachment: The City of Madison attached portions of the Town of Madison effective October 31, 2022. This amount represents one-time costs for accounting and payroll transition activities.

Debt Service, Contingent Reserve, & Capital

- Debt Service: This amount represents the General Fund portion of debt service payments for 2023.
- Transfer to Affordable Housing: Funding for the Affordable Housing fund's 2022 and 2023 debt service.
- Transfer to Capital: The 2023 Executive Budget includes \$1,110,000 for projects funded by a Direct Appropriation from the General Fund. These projects are outlined in the Executive Capital Budget.
- Transfer to Insurance Fund: Funding to address higher than budgeted claim payouts and legal counsel costs in 2022.
- Contingent Reserve: It is the City’s policy to appropriate 0.5% of budget expenditures in the Contingent Reserve. Funding budgeted here may be reallocated to various agencies throughout the year to fund unanticipated expenses or revenue shortfalls. Use of these funds requires Common Council approval.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	58,256,934	65,263,539	60,744,073	75,559,774	81,475,844	77,421,568
Other-Expenditures	-	-	-	-	-	-
Total	\$ 58,256,934	\$ 65,263,539	\$ 60,744,073	\$ 75,559,774	\$ 81,475,844	\$ 77,421,568

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	434,663	4,358,352	1,358,613	10,053,526	12,553,526	8,499,250
Non-Personnel	57,942,131	61,029,218	59,509,491	65,626,748	69,042,818	69,042,818
Agency Charges	(119,860)	(124,031)	(124,031)	(120,500)	(120,500)	(120,500)
Total	\$ 58,256,934	\$ 65,263,539	\$ 60,744,073	\$ 75,559,774	\$ 81,475,844	\$ 77,421,568

Direct Appropriations

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	24,985	-	125	-	-	-
Pending Personnel	-	727,126	912,000	3,922,300	8,172,300	4,118,024
Furlough Savings	(1,857)	-	-	-	-	-
Hourly Wages	4,384	-	-	-	-	-
Salaries Total	\$ 27,511	\$ 727,126	\$ 912,125	\$ 3,922,300	\$ 8,172,300	\$ 4,118,024
Benefits						
Comp Absence Escrow	-	3,250,000	-	3,250,000	4,000,000	4,000,000
Flexible Spending Benefits	(61,435)	35,600	35,229	35,600	35,600	35,600
Unemployment Benefits	289,762	150,000	150,000	150,000	150,000	150,000
Health Insurance Benefit	26,958	-	-	2,500,000	-	-
Life Insurance Benefit	42,674	45,626	40,313	45,626	45,626	45,626
Wage Insurance Benefit	19,256	-	43,682	-	-	-
WRS	1,879	-	8	-	-	-
FICA Medicare Benefits	11,698	-	27,256	-	-	-
Bus Pass Subsidy	76,699	150,000	150,000	150,000	150,000	150,000
Death Benefits	(340)	-	-	-	-	-
Benefits Total	\$ 407,152	\$ 3,631,226	\$ 446,488	\$ 6,131,226	\$ 4,381,226	\$ 4,381,226
Supplies						
Work Supplies	(3,882)	-	9,878	-	-	-
Medical Supplies	222	-	-	-	-	-
Supplies Total	\$ (3,659)	\$ -	\$ 9,878	\$ -	\$ -	\$ -
Purchased Services						
Conferences & Training	138	-	-	-	-	-
Memberships	103,466	103,157	90,671	103,157	103,157	103,157
Legal Services	69,925	100,000	100,000	100,000	100,000	100,000
Collection Services	28,063	55,000	41,818	55,000	55,000	55,000
Consulting Services	68,141	73,000	85,000	73,000	423,000	423,000
Other Services & Expenses	(87,109)	733,568	1,035,331	413,568	293,568	293,568
Grants	722,742	847,700	845,000	847,700	596,248	596,248
Taxes & Special Assessments	7,068	-	-	-	-	-
Tax Revenue Sharing	185,533	303,470	303,470	221,000	222,623	222,623
Purchased Services Total	\$ 1,097,966	\$ 2,215,895	\$ 2,501,290	\$ 1,813,425	\$ 1,793,596	\$ 1,793,596
Debt Othr Financing						
Contingent Reserve	-	1,815,000	-	1,815,000	1,900,000	1,900,000
Debt Othr Financing Total	\$ -	\$ 1,815,000	\$ -	\$ 1,815,000	\$ 1,900,000	\$ 1,900,000
Inter Depart Billing						
ID Billing To Landfill	(26,771)	(25,104)	(25,104)	(14,086)	(14,086)	(14,086)
ID Billing To Golf Courses	(10,054)	(10,724)	(10,724)	(10,724)	(10,724)	(10,724)
ID Billing To Parking	(50,813)	(53,833)	(53,833)	(53,836)	(53,836)	(53,836)
ID Billing To Sewer	(28,739)	(30,655)	(30,655)	(38,138)	(38,138)	(38,138)
ID Billing To Stormwater	(387)	(413)	(413)	(413)	(413)	(413)
ID Billing To Water	(3,096)	(3,302)	(3,302)	(3,303)	(3,303)	(3,303)
Inter Depart Billing Total	\$ (119,860)	\$ (124,031)	\$ (124,031)	\$ (120,500)	\$ (120,500)	\$ (120,500)
Transfer Out						
Transfer Out To Other Restrict	-	-	-	-	1,102,000	1,102,000
Transfer Out To Debt Service	55,912,824	56,108,323	56,108,323	61,108,323	61,587,222	61,587,222
Transfer Out To Capital	905,000	840,000	840,000	840,000	1,110,000	1,110,000
Transfer Out To Special Assess	30,000	50,000	50,000	50,000	50,000	50,000
Transfer Out To Insurance	-	-	-	-	1,500,000	1,500,000
Transfer Out Total	\$ 56,847,824	\$ 56,998,323	\$ 56,998,323	\$ 61,998,323	\$ 65,349,222	\$ 65,349,222

Economic Development Division

Agency Overview

Agency Mission

The mission of the Economic Development Division is to promote the economic growth and competitiveness of the City of Madison to maintain and enhance the City's fiscal sustainability, job base, and business environment. This work aims to foster prosperity and ensure it is broadly shared.

Agency Overview

The Agency is responsible for overseeing all City real estate transactions and providing financial and technical assistance to businesses. The goal of the Economic Development Division is to manage City real estate projects and the expansion of economic development initiatives. The Economic Development Division will advance this goal by improving business assistance programs, particularly in response to economic effects of COVID-19, and supporting an increasing number of real estate projects.

2023 Budget Highlights

Service: Food Policy & Programming

- Increases funding for the Double Dollars program by \$25,000. The increase includes \$12,500 added in the 2023 executive operating budget and \$12,500 added via Finance Committee amendment #8. This brings total City funding to \$62,500.
- Continues funding for the Summer Meals Program (\$15,000), Community Gardens (\$35,000), Madison Food Policy Council (\$3,000), and SEED Grants (\$50,000)

Service: Office of Business Resources

- Budget maintains current level of service.

Service: Office of Real Estate Services

- Reorganizes the Office of Real Estate Services into two offices: Office of Real Estate Services (ORES) and Office of Real Estate Development (ORED). ORES has historically housed two distinct functions. The first includes real estate acquisition, disposal, and asset management, often for City purposes. This body of work requires expertise in negotiation in the context of condemnation law and right-of-way best practices. The second function includes real estate development project management and finance, including Tax Increment Finance (TIF). This body of work requires knowledge of private real estate trends, with a heavy emphasis on development finance. The goals of reorganizing ORES into two offices include 1) improving recruitment and retention of staff, 2) meeting the growing demands of the office as infrastructure and land use projects become more complex, 3) adjusting the manager to staff ratio of the office to better support staff, and 4) being more competitive with the private sector to fill these positions.
 - The ORES will be managed by the existing Office of Real Estate Services Manager position.
 - A new Office of Real Estate Development Manager position is created to manage the ORED. This position is funded by eliminating a vacant Real Estate Development Specialist position and charging a portion of the new position's time to the Community Development Authority, tax increment finance districts, and capital projects. No additional General Fund appropriation is required for the new position.
- Common Council amendment #6 authorizes \$75,000 in TID funds to support legal consulting services related to several Economic Development projects including Truman Olson, Centro Hispano, and All Metals redevelopment projects. Additionally, the amendment authorizes a sole source contract with the law firm of Reinhart Boerner Van Deuren for the services.

Economic DevelopmentFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,005,281	2,182,679	1,990,438	2,230,630	2,259,218	2,324,802
Other Grants	-	-	153,750	-	-	-
Total	\$ 2,005,281	\$ 2,182,679	\$ 2,144,188	\$ 2,230,630	\$ 2,259,218	\$ 2,324,802

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Food Policy & Programming	247,361	297,342	291,099	299,699	313,480	330,234
Office Of Business Resources	850,429	911,364	1,033,689	933,436	938,772	961,152
Office Of Real Estate Services	907,491	973,973	819,400	997,495	1,006,967	1,033,416
Total	\$ 2,005,281	\$ 2,182,679	\$ 2,144,188	\$ 2,230,630	\$ 2,259,218	\$ 2,324,802

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	1,281,036	1,414,669	1,265,847	1,456,802	1,456,802	1,503,182
Benefits	369,305	405,381	375,077	413,830	427,351	434,054
Supplies	6,581	18,025	6,732	17,100	17,100	17,100
Purchased Services	287,755	284,000	435,928	284,250	296,750	309,250
Inter Depart Charges	60,604	60,604	60,604	58,648	61,216	61,216
Total	\$ 2,005,281	\$ 2,182,679	\$ 2,144,188	\$ 2,230,630	\$ 2,259,218	\$ 2,324,802

Service Overview

Service: Food Policy & Programming

Service Description

This service oversees food policy and programming for the City, including the Summer Meals program, Community Gardens Partnership, the Madison Food Policy Council, MadMarket, and the SEED Grants. The goal of the service is to improve food access and the food system in the City.

Activities Performed by this Service

- Summer Meals Program: Provide support for summer food programming offered through the Parks system.
- Community Gardens Partnership: Work with Community GroundWorks and Dane County UW-Extension to provide operations and support of community gardens programming.
- Double Dollar Program: Oversee the contract to administer Electronic Benefits Transfer (EBT) programming for Supplemental Nutritional Assistance Program (SNAP) participants at farmers' markets and the MadMarket Double Dollars program at participating markets. This service is carried out through a partnership with Dane County. Community Action Coalition is the current vendor.
- SEED Grants: Coordinate with the Madison Food Policy Council's grant program providing funding for projects geared towards improving Madison's regional food system through improving food access.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	247,361	297,342	291,099	299,699	313,480	330,234
Other-Expenditures	-	-	-	-	-	-
Total	\$ 247,361	\$ 297,342	\$ 291,099	\$ 299,699	\$ 313,480	\$ 330,234

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	116,357	150,842	150,428	152,924	154,205	158,459
Non-Personnel	131,004	146,500	140,671	146,775	159,275	171,775
Agency Charges	-	-	-	-	-	-
Total	\$ 247,361	\$ 297,342	\$ 291,099	\$ 299,699	\$ 313,480	\$ 330,234

Economic Development

Function:

Planning & Development*Service Overview***Service:** Office Of Business Resources

Service Description

This service helps businesses locate, open, or expand within the City of Madison by directing businesses toward financial and technical assistance programs available through the City and other sources. This service also guides businesses through City permitting and approval processes, facilitates appropriate space for business development through participation in City land-use planning efforts, and maintains and provides demographic/community information to businesses. The goal of this service is to be a point of contact for all businesses, assist in economic development programs and initiatives, and grow the local economy.

Activities Performed by this Service

- Vending: Management of the City's Street Vending and Sidewalk Cafe programs.
- Economic Development Assistance: Direct work with entrepreneurs and businesses interested in investing in Madison, as well as managing economic development programs and projects.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	850,429	911,364	879,939	933,436	938,772	961,152
Other-Expenditures	-	-	153,750	-	-	-
Total	\$ 850,429	\$ 911,364	\$ 1,033,689	\$ 933,436	\$ 938,772	\$ 961,152

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	695,696	764,265	739,459	791,262	796,598	818,978
Non-Personnel	130,359	122,725	269,857	117,800	117,800	117,800
Agency Charges	24,374	24,374	24,374	24,374	24,374	24,374
Total	\$ 850,429	\$ 911,364	\$ 1,033,689	\$ 933,436	\$ 938,772	\$ 961,152

Service Overview

Service: Office Of Real Estate Services

Service Description

This service acquires all real estate needed by City agencies, including real estate for road construction projects. This service also leases property needed for City services, provides relocation assistance to individuals and businesses displaced by acquisitions, manages private use of public property (often street right of way) through leases, easements, and encroachment agreements, maintains and sells property within City business parks, manages and sells surplus City property, and administers the City's Tax Increment Financing (TIF) program. The goals of this service are transparent and efficient acquisition and management of property for City purposes, maximizing return on investment of public dollars (e.g., tax base, jobs, and infrastructure), and balancing the needs and wants of businesses, developers, residents, and policy makers.

Activities Performed by this Service

- Real Estate Acquisition and Disposal: Acquire all real estate needed by City agencies; expedite the implementation of redevelopment activities; lease and manage City buildings and land held for future projects; inventory City lands and sell surplus properties in concert with neighborhood sale criteria committees; investigate, evaluate, and protect the titles to City lands through numerous permitting, appraisal, and authorization procedures.
- Tax Incremental Financing (TIF) Administration: Coordinate the City's TIF program and the financial assistance towards public infrastructure construction and development opportunities.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	907,491	973,973	819,400	997,495	1,006,967	1,033,416
Other-Expenditures	-	-	-	-	-	-
Total	\$ 907,491	\$ 973,973	\$ 819,400	\$ 997,495	\$ 1,006,967	\$ 1,033,416

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	838,288	904,943	751,037	926,446	933,350	959,799
Non-Personnel	32,973	32,800	32,133	36,775	36,775	36,775
Agency Charges	36,230	36,230	36,230	34,274	36,842	36,842
Total	\$ 907,491	\$ 973,973	\$ 819,400	\$ 997,495	\$ 1,006,967	\$ 1,033,416

Economic Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	1,260,791	1,425,212	1,255,535	1,467,345	1,467,345	1,513,725
Salary Savings	-	(29,741)	-	(29,741)	(29,741)	(29,741)
Furlough Savings	(867)	-	-	-	-	-
Premium Pay	32	17,090	55	17,090	17,090	17,090
Compensated Absence	10,197	-	-	-	-	-
Overtime Wages Permanent	9,977	2,108	9,500	2,108	2,108	2,108
Election Officials Wages	907	-	757	-	-	-
Salaries Total	\$ 1,281,036	\$ 1,414,669	\$ 1,265,847	\$ 1,456,802	\$ 1,456,802	\$ 1,503,182
Benefits						
Health Insurance Benefit	180,156	200,367	186,610	200,367	209,977	209,977
Wage Insurance Benefit	4,525	4,545	4,649	5,064	5,064	5,064
WRS	86,377	92,636	81,712	95,378	99,779	102,934
FICA Medicare Benefits	95,156	105,825	93,152	109,700	109,210	112,758
Post Employment Health Plans	3,090	2,008	8,955	3,321	3,321	3,321
Benefits Total	\$ 369,305	\$ 405,381	\$ 375,077	\$ 413,830	\$ 427,351	\$ 434,054
Supplies						
Office Supplies	1,288	2,625	800	2,750	2,750	2,750
Copy Printing Supplies	30	3,700	-	1,350	1,350	1,350
Furniture	-	1,000	1,000	1,500	1,500	1,500
Hardware Supplies	899	850	500	1,100	1,100	1,100
Software Lic & Supplies	-	300	1,100	700	700	700
Postage	4,113	3,550	3,332	3,700	3,700	3,700
Work Supplies	250	6,000	-	6,000	6,000	6,000
Supplies Total	\$ 6,581	\$ 18,025	\$ 6,732	\$ 17,100	\$ 17,100	\$ 17,100
Purchased Services						
Electricity	298	-	173	-	-	-
Telephone	2,441	675	1,689	-	-	-
Cellular Telephone	484	-	360	480	480	480
System & Software Mntc	5,241	3,500	5,680	6,300	6,300	6,300
Recruitment	1,446	-	750	1,000	1,000	1,000
Mileage	39	325	75	325	325	325
Conferences & Training	5,956	17,425	10,768	17,425	17,425	17,425
Memberships	33,211	23,500	24,036	24,400	24,400	24,400
Storage Services	2,949	3,000	2,755	3,000	3,000	3,000
Mortgage & Title Services	3,765	6,000	6,500	6,000	6,000	6,000
Management Services	4,483	1,275	1,818	1,275	1,275	1,275
Advertising Services	2,939	9,075	8,350	7,820	7,820	7,820
Printing Services	-	-	-	1,500	1,500	1,500
Other Services & Expenses	134,004	169,225	169,225	164,725	177,225	189,725
Grants	90,500	50,000	50,000	50,000	50,000	50,000
Purchased Services Total	\$ 287,755	\$ 284,000	\$ 282,178	\$ 284,250	\$ 296,750	\$ 309,250
Inter Depart Charges						
ID Charge From Engineering	55,395	55,395	55,395	55,395	55,395	55,395
ID Charge From Insurance	3,746	3,746	3,746	1,687	4,255	4,255
ID Charge From Workers Comp	1,463	1,463	1,463	1,566	1,566	1,566
Inter Depart Charges Total	\$ 60,604	\$ 60,604	\$ 60,604	\$ 58,648	\$ 61,216	\$ 61,216

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 3-20	20	1.00	72,200	1.00	73,233	1.00	73,233	1.00	75,547
BUSINESS DEV SPEC 3-18	18	1.00	94,018	1.00	94,487	1.00	94,487	1.00	97,474
BUSINESS DEV SPEC 4-18	18	1.00	100,322	1.00	103,760	1.00	103,760	1.00	107,040
CLERK-TYP 2-20	20	1.00	48,576	1.00	51,597	1.00	51,597	1.00	53,228
ECON DEV DIV DIR-21	21	1.00	139,091	1.00	139,786	1.00	139,786	1.00	144,205
ECON DEV SPEC-18	18	1.00	100,322	1.00	100,824	1.00	100,824	1.00	104,011
ECONOMIC DEVELOPMENT PROG COOR	16	1.00	73,576	1.00	76,769	1.00	76,769	1.00	79,195
FOOD POLICY ADMIN-18	18	1.00	91,357	1.00	91,813	1.00	91,813	1.00	94,715
NEW POSITION	18	-	-	-	-	1.00	93,396	1.00	93,396
PRINCIPAL PLANNER-18	18	1.00	92,932	1.00	107,310	1.00	107,310	1.00	110,702
REAL ESTATE DEV SPEC 3-18	18	2.00	165,159	2.00	165,983	1.00	91,813	1.00	94,715
REAL ESTATE DEV SPEC 4-18	18	2.00	214,281	2.00	216,331	2.00	216,331	2.00	223,169
REAL ESTATE SPECIALIST 2-18	18	4.00	299,124	4.00	312,861	4.00	312,861	4.00	322,750
REAL ESTATE SPECIALIST 4-18	18	1.00	102,271	1.00	103,760	1.00	103,760	1.00	107,040
REAL ESTATE SUPERV-18	18	1.00	92,932	1.00	93,396	1.00	93,396	1.00	96,348
STREET VENDING MONITOR-16	16	1.00	61,373	1.00	61,679	1.00	61,679	1.00	63,629
TOTAL		20.00	1,747,534	20.00	1,793,590	20.00	1,812,815	20.00	1,867,163

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Employee Assistance Program

Agency Overview

Agency Mission

The mission of the Employee Assistance Program is to provide free, confidential services to help prevent or resolve personal, family, and workplace problems affecting employee wellbeing and job performance.

Agency Overview

The Agency offers confidential assistance through external and internal staff to provide coverage and resources for current and retired City of Madison employees, families of employees, and significant others of employees at no charge for use of services. Services provided by the agency include, but are not limited to, critical incident stress management services, consultation services for managers and union stewards, and ongoing education and training. The goal of the agency is to collaborate with other City agencies, insurance providers, and the external EAP provider to improve service delivery. The Employee Assistance Program will advance this goal by improving technological tools and data, continuing support of First Responder Peer Support Teams, and expanding training.

2023 Budget Highlights

Service: EAP Services

- Budget maintains current level of service.

Employee Assistance Program

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	396,380	473,019	474,966	462,140	466,848	479,113
Total	\$ 396,380	\$ 473,019	\$ 474,966	\$ 462,140	\$ 466,848	\$ 479,113

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
EAP Services	396,380	473,019	474,966	462,140	466,848	479,113
	\$ 396,380	\$ 473,019	\$ 474,966	\$ 462,140	\$ 466,848	\$ 479,113

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	288,585	332,960	334,497	342,050	342,050	352,767
Benefits	96,838	110,549	111,939	113,420	117,448	118,997
Supplies	4,742	3,250	3,344	3,250	3,250	3,250
Purchased Services	50,286	69,271	68,198	66,445	66,445	66,445
Inter Depart Charges	826	825	825	252	932	932
Inter Depart Billing	(44,896)	(43,836)	(43,836)	(63,277)	(63,277)	(63,277)
Total	\$ 396,380	\$ 473,019	\$ 474,966	\$ 462,140	\$ 466,848	\$ 479,113

Employee Assistance Program

Function: Administration

Service Overview

Service: EAP Services

Service Description

This service provides 24-hour professional and confidential assistance, information, resource referral, and support. Key activities performed by the service include, but are not limited to, critical incident stress management services (CISM), consultation services for supervisors and union stewards, ongoing education and training, and supervision of Madison Police and Fire Peer Support Teams and the EAP Facilitator Network. The goals of this service are to increase employee productivity, attendance, and overall well-being, encourage a culture of wellness and prevention among Madison's First Responders, and provide equitable access to EAP service for city staff.

Activities Performed by this Service

- Employee Assistance Program (EAP): Provides 24-hour professional and confidential assistance, information, resource referral, and support to employees and their families. The purpose is to ensure a productive workforce that can do their best work for stakeholders and community members.
- Critical Incident Stress Management (CISM): Helps employees prepare for, and recover from, traumatic events at work. Activities include pre-incident education and training, defusing, debriefing, follow up, management consultation, and policy and procedure development.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	396,380	473,019	474,966	462,140	466,848	479,113
Other-Expenditures	-	-	-	-	-	-
Total	\$ 396,380	\$ 473,019	\$ 474,966	\$ 462,140	\$ 466,848	\$ 479,113

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	385,423	443,509	446,436	455,470	459,498	471,763
Non-Personnel	55,027	72,521	71,542	69,695	69,695	69,695
Agency Charges	(44,070)	(43,011)	(43,011)	(63,025)	(62,345)	(62,345)
Total	\$ 396,380	\$ 473,019	\$ 474,966	\$ 462,140	\$ 466,848	\$ 479,113

Employee Assistance Program

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	284,917	332,960	331,061	339,050	339,050	349,767
Compensated Absence	3,435	-	3,435	3,000	3,000	3,000
Election Officials Wages	233	-	-	-	-	-
Salaries Total	\$ 288,585	\$ 332,960	\$ 334,497	\$ 342,050	\$ 342,050	\$ 352,767
Benefits						
Health Insurance Benefit	54,202	63,511	63,511	63,511	66,577	66,577
Wage Insurance Benefit	1,616	1,186	1,182	1,182	1,182	1,182
WRS	19,324	21,643	21,567	22,038	23,056	23,784
FICA Medicare Benefits	20,937	24,209	24,055	25,040	24,985	25,805
Post Employment Health Plans	759	-	1,625	1,649	1,649	1,649
Benefits Total	\$ 96,838	\$ 110,549	\$ 111,939	\$ 113,420	\$ 117,448	\$ 118,997
Supplies						
Office Supplies	1,555	350	350	350	350	350
Copy Printing Supplies	102	500	102	500	500	500
Furniture	118	-	-	-	-	-
Postage	2,400	2,400	2,400	2,400	2,400	2,400
Program Supplies	558	-	-	-	-	-
Work Supplies	9	-	492	-	-	-
Supplies Total	\$ 4,742	\$ 3,250	\$ 3,344	\$ 3,250	\$ 3,250	\$ 3,250
Purchased Services						
Telephone	266	141	176	-	-	-
Cellular Telephone	626	720	720	720	720	720
Systems Comm Internet	408	-	-	-	-	-
Facility Rental	6,369	8,800	6,557	6,757	6,757	6,757
Custodial Bldg Use Charges	2,100	2,100	2,104	2,280	2,280	2,280
System & Software Mntc	-	7,800	7,840	-	-	-
Mileage	-	-	-	250	250	250
Conferences & Training	915	5,710	2,392	8,335	8,335	8,335
Memberships	649	700	727	1,365	1,365	1,365
Storage Services	16	-	-	-	-	-
Consulting Services	38,488	43,000	46,000	46,000	46,000	46,000
Security Services	224	300	1,682	558	558	558
Permits & Licenses	225	-	-	180	180	180
Purchased Services Total	\$ 50,286	\$ 69,271	\$ 68,198	\$ 66,445	\$ 66,445	\$ 66,445
Inter Depart Charges						
ID Charge From Insurance	684	684	684	77	757	757
ID Charge From Workers Comp	142	141	141	175	175	175
Inter Depart Charges Total	\$ 826	\$ 825	\$ 825	\$ 252	\$ 932	\$ 932
Inter Depart Billing						
ID Billing To Landfill	(116)	(159)	(159)	(190)	(190)	(190)
ID Billing To Monona Terrace	(13,810)	(6,121)	(6,121)	(11,391)	(11,391)	(11,391)
ID Billing To Golf Courses	-	(476)	(476)	(571)	(571)	(571)
ID Billing To Parking	(3,775)	(3,680)	(3,680)	(7,744)	(7,744)	(7,744)
ID Billing To Sewer	-	(3,013)	(3,013)	(1,079)	(1,079)	(1,079)
ID Billing To Stormwater	(693)	(1,586)	(1,586)	(762)	(762)	(762)
ID Billing To Transit	(18,875)	(21,453)	(21,453)	(32,715)	(32,715)	(32,715)
ID Billing To Water	(7,627)	(7,348)	(7,348)	(8,825)	(8,825)	(8,825)
Inter Depart Billing Total	\$ (44,896)	\$ (43,836)	\$ (43,836)	\$ (63,277)	\$ (63,277)	\$ (63,277)

Employee Assistance Program

Function: Administration

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
EAP PROG MGR-18	18	1.00	120,843	1.00	123,696	1.00	123,696	1.00	127,606
EMP ASST SPEC 2-18	18	2.00	149,817	2.00	152,164	2.00	152,164	2.00	156,973
PROGRAM ASST 1-20	20	1.00	62,300	1.00	63,190	1.00	63,190	1.00	65,187
TOTAL		4.00	332,960	4.00	339,050	4.00	339,050	4.00	349,767

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Engineering Division

Agency Overview

Agency Mission

The mission of the Engineering Division is to provide Public Works services to the City's residents and visitors in a fair and consistent manner that encourages public input.

Agency Overview

The Agency is responsible for: (1) design, supervision, inspection, and construction of the City's transportation system infrastructure; (2) construction, maintenance, repair, and energy efficient retrofits to City-owned facilities; and (3) City surveying and mapping operations. The goal of the Engineering Division is to ensure the effective delivery of Public Works services to the City. The Engineering Division will advance this goal by investing in critical transportation infrastructure, public buildings, and records management to ensure consistent provision of Public Works services to City residents and visitors.

2023 Budget Highlights

Agency-Wide Changes

- Includes a package of position changes, including new positions and reclassifications of existing positions, that are cost-neutral to the general fund. These changes are general-fund neutral by charging time to the capital budget, sewer utility, stormwater utility, reducing hourly wages, and making other allocation changes. The list of all Engineering position changes, including changes to Sewer and Stormwater, are listed below.

Positions with a General Fund Allocation

- Recreate Principal Engineer 1 as 2.0 FTE Engineer 1s
- Convert hourly funds to create 2.0 FTE Engineer 1s
- Recreate 1.0 Maintenance Mechanic 1 as Maintenance Mechanic 2
- Create a new 1.0 FTE Maintenance Mechanic
- Reclassify the Engineering Financial Manager
- Recreate a Program Assistant 1 as a HR Analyst Trainee
- Recreate an IT specialist 3 as a Comp Mapping/ GIS Coordinator

Positions with no General Fund Allocation

- Create 2.0 FTE Leadworker 1s and 1.0 FTE Operator 2 position. (50% capital; 25% stormwater; 25% sewer)
 - Reduce hourly wages in Sewer and Stormwater utilities to create 1.0 FTE GIS Specialist (20% capital, 40% sewer, 40% stormwater)
 - Recreates 3.0 Engineer 3s as Engineer 4s
 - Recreate an Operations Clerk to an Account Technician or Accountant Trainee
 - Recreates a 1.0 IT Specialist 3 as a Landscape Architect 4
- Finance Committee amendment #22 delays the start date of the new Maintenance Mechanic position created in the executive budget by 3 months.
 - Reallocates \$181,000 in funding for a joint Public Works staffing pool. Streets, Parks, and Engineering are pooling funding to hire 10 additional laborers and recreate 2 existing positions as leadworkers to provide year-round staffing for work that was historically performed by hourly staff. The new positions will be located in the Streets Division. The adopted budget includes reductions in multiple accounts, including hourly wages, supplies, and revenues, and transfers funding to the Streets Division. The new positions are net neutral to the general fund.

Service: Engineering & Administration

- Transfers \$50,000 in funding for PFAS investigation from the operating budget to the Engineering Capital budget (project # 14352, PFAS Testing and Planning).
- Includes funding and positions transferred from the Mapping & Records service, which is being phased out.

Service: Facilities Management

- Budget maintains current level of service.

Service: Facilities Operations & Maintenance

- Budget maintains current level of service.

Service: Mapping & Records

- Eliminates the service and reallocates budget and positions to Engineering and Administration. This change was requested by the agency to have the budget align more closely with the organizational structure. The Mapping & Records service is shown in the budget book to show historic budget and actuals but will be phased out.

EngineeringFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	4,398,998	4,528,690	4,442,567	5,004,624	5,029,713	5,066,401
Total	\$ 4,398,998	\$ 4,528,690	\$ 4,442,567	\$ 5,004,624	\$ 5,029,713	\$ 5,066,401

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Engineering And Administrator	3,541,619	3,386,431	3,306,569	4,111,392	4,124,100	4,101,019
Facilities Management	485,448	523,764	403,058	501,717	505,376	518,649
Facilities Operations & Maintenance	(63,696)	138,535	302,820	391,514	400,237	446,732
Mapping And Records	435,627	479,960	430,119	-	-	-
Total	\$ 4,398,998	\$ 4,528,690	\$ 4,442,567	\$ 5,004,624	\$ 5,029,713	\$ 5,066,401

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(51,109)	(202,000)	(137,175)	(52,500)	(52,500)	(52,500)
Invest Other Contrib	(12,000)	-	-	-	-	-
Misc Revenue	(251,176)	(244,990)	(250,000)	(244,990)	(244,990)	(195,000)
Transfer In	(4,980)	-	(3,359)	-	-	-
Total	\$ (319,264)	\$ (446,990)	\$ (390,534)	\$ (297,490)	\$ (297,490)	\$ (247,500)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	3,846,374	4,043,245	3,836,055	4,015,714	4,268,380	4,326,909
Benefits	1,293,700	1,331,224	1,367,194	1,537,439	1,403,800	1,421,390
Supplies	202,187	232,300	249,065	208,800	208,800	205,800
Purchased Services	761,174	749,754	763,036	749,739	699,739	613,317
Inter Depart Charges	451,467	473,338	471,932	611,605	572,667	572,667
Inter Depart Billing	(1,836,641)	(1,854,181)	(1,854,181)	(1,821,183)	(1,826,183)	(1,826,183)
Total	\$ 4,718,262	\$ 4,975,680	\$ 4,833,101	\$ 5,302,114	\$ 5,327,203	\$ 5,313,901

Engineering

Function:

Public Works

*Service Overview***Service:** Engineering And Administration

Service Description

This service is responsible for design, management, contract administration, and administrative support to the Engineering Division's transportation and pedestrian infrastructure projects. This service oversees projects pertaining to: 1) streets and bridges, 2) sidewalks, 3) bike paths, and 4) environmental improvements for remediating soil and groundwater contamination.

Beginning in 2023, the Engineering and Administration service will also include activities that were previously budgeted under the "Mapping & Records" service. These services are being combined to better reflect the organizational structure of the agency. The goal of Mapping & Records is to protect the land interests of the City of Madison and to accurately maintain the City's official maps. This service provides land management support services, maintain's the City's official map and agency maps (e.g. Assessor's parcel maps, Fire Department and Police Department maps, utility records), assigns street names and addresses, and conducts aerial imagery and electronic mapping projects.

Activities Performed by this Service

- Division Management & Administration: Plan, direct, and implement the City public works design, construction, operations, and maintenance.
- Design, Project Management & Construction Inspection: Plan, design, and manage new and reconstructed transportation infrastructure. Oversee the annual process to inspect and rate infrastructure. Coordinate and manage projects including on-site construction inspection activities.
- Private Development: Review and coordinate plans for private development.
- Public Works Construction Inspection: Manage construction of Public Works projects ensuring construction complies with plans and specifications.
- Operations and Maintenance: Support the Streets Division in snow and ice control during winter weather events, and site work and construction for in-house facilities projects.
- Environmental Remediation: Perform site inspections, provide technical assistance in clean-up negotiations, and apply for and manage Environmental Protection Agency and Department of Natural Resources grants.
- Land Management: Provide land management support services to City agencies and private developers including plan review, address validation, and Public Land Survey System.
- GIS: Create and maintain the City's map data, including land base, parcels, easements, and assets, and fulfill requests for data, analysis, and maps.
- Official Map: Maintain the official City map per requirements of Madison General Ordinance 16.25.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	3,541,619	3,386,431	3,306,569	4,111,392	4,124,100	4,101,019
Other-Expenditures	-	-	-	-	-	-
Total	\$ 3,541,619	\$ 3,386,431	\$ 3,306,569	\$ 4,111,392	\$ 4,124,100	\$ 4,101,019

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(264,444)	(244,990)	(253,525)	(244,990)	(244,990)	(195,000)
Personnel	2,956,788	2,774,513	2,857,949	3,330,802	3,430,609	3,446,960
Non-Personnel	553,578	554,663	400,880	553,895	503,895	414,473
Agency Charges	295,696	302,245	301,265	471,685	434,586	434,586
Total	\$ 3,541,619	\$ 3,386,431	\$ 3,306,569	\$ 4,111,392	\$ 4,124,100	\$ 4,101,019

Service Overview

Service: Facilities Management

Service Description

This service is responsible for the design and project management of City-owned facilities, including supervision of remodeling and construction projects. The goal of this service is to implement projects that decrease energy use, conserve water, use renewable sources of energy, and provide high quality facilities.

Activities Performed by this Service

- Project Management and Design: Project planning, site selection, design, budget, procurement, and construction.
- Construction Management: Manage the construction portion of projects to assure they are constructed per plans and specifications.
- Energy Analysis: Identify opportunities for energy savings and renewable energy utilization, perform site assessments and design for energy efficiency projects, and oversee energy efficiency activities for new and existing buildings.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	485,448	523,764	403,058	501,717	505,376	518,649
Other-Expenditures	-	-	-	-	-	-
Total	\$ 485,448	\$ 523,764	\$ 403,058	\$ 501,717	\$ 505,376	\$ 518,649

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	(87,611)	-	-	-
Personnel	458,552	485,862	453,517	477,460	481,119	494,392
Non-Personnel	16,684	14,430	13,681	14,015	14,015	14,015
Agency Charges	10,211	23,472	23,472	10,242	10,242	10,242
Total	\$ 485,448	\$ 523,764	\$ 403,058	\$ 501,717	\$ 505,376	\$ 518,649

Service Overview

Service: Facilities Operations & Maintenance

Service Description

This service is responsible for the maintenance and operational oversight of City-owned facilities including: the Madison Municipal Building (MMB), the Fairchild Building, six district police stations, the police training center, 14 fire stations, seven Public Works facilities, the Madison Senior Center, six parking ramps, three leased facilities, and various storage buildings. The goals of this service are to 1) improve the operational efficiency of the facilities by implementing energy savings components to the scheduled facility improvements and 2) optimize municipal investment by increasing the useful life of the City's facilities.

Activities Performed by this Service

- Custodial Services: Provide green cleaning services for the Engineering Operations Facility, Madison Municipal Building, six police stations, Police Training Facility, and Fire Administration.
- Preventative Maintenance & Repairs: Perform scheduled preventative maintenance and repair of building systems and components to assure reliable operation, maximize energy efficiency, and maximize useful life.
- GreenPower Solar Installer Training Program: Install solar power systems on City facilities while providing employment training.
- Service Requests: Respond to customer service requests for repairs at City-owned buildings.
- Systems Administration and Maintenance: Manage and administer the system used to track maintenance activities, including providing training and assistance to users.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	(63,696)	138,535	302,820	391,514	400,237	446,732
Other-Expenditures	-	-	-	-	-	-
Total	\$ (63,696)	\$ 138,535	\$ 302,820	\$ 391,514	\$ 400,237	\$ 446,732

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(54,820)	(202,000)	(49,398)	(52,500)	(52,500)	(52,500)
Personnel	1,310,547	1,653,034	1,482,063	1,744,890	1,760,452	1,806,947
Non-Personnel	373,302	398,211	581,292	390,629	390,629	390,629
Agency Charges	(1,692,725)	(1,710,710)	(1,711,136)	(1,691,505)	(1,698,344)	(1,698,344)
Total	\$ (63,696)	\$ 138,535	\$ 302,820	\$ 391,514	\$ 400,237	\$ 446,732

Engineering

Function:

Public Works*Service Overview***Service:** Mapping And Records

Service Description

Beginning in 2023, the activities and budget for this service are being consolidated with "Engineering and Administration." This service is included in the 2023 budget to show historic actuals and budget amounts and will be phased out of future budget presentations.

Activities Performed by this Service

- See "Engineering and Administration."

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	435,627	479,960	430,119	-	-	-
Other-Expenditures	-	-	-	-	-	-
Total	\$ 435,627	\$ 479,960	\$ 430,119	\$ -	\$ -	\$ -

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	414,187	461,060	409,721	-	-	-
Non-Personnel	19,796	14,750	16,248	-	-	-
Agency Charges	1,644	4,150	4,150	-	-	-
Total	\$ 435,627	\$ 479,960	\$ 430,119	\$ -	\$ -	\$ -

Engineering

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Sale Of Recyclables	(2,785)	(2,000)	(4,398)	(2,500)	(2,500)	(2,500)
Reimbursement Of Expense	(48,324)	(200,000)	(132,777)	(50,000)	(50,000)	(50,000)
Charges For Services Total	\$ (51,109)	\$ (202,000)	\$ (137,175)	\$ (52,500)	\$ (52,500)	\$ (52,500)
Invest Other Contrib						
Contributions & Donations	(12,000)	-	-	-	-	-
Invest Other Contrib Total	\$ (12,000)	\$ -	\$ -	\$ -	\$ -	\$ -
Misc Revenue						
Miscellaneous Revenue	(251,176)	(244,990)	(250,000)	(244,990)	(244,990)	(195,000)
Misc Revenue Total	\$ (251,176)	\$ (244,990)	\$ (250,000)	\$ (244,990)	\$ (244,990)	\$ (195,000)
Transfer In						
Transfer In From Insurance	(4,980)	-	(3,359)	-	-	-
Transfer In Total	\$ (4,980)	\$ -	\$ (3,359)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	3,435,986	3,639,061	3,488,901	4,416,837	3,851,496	3,973,236
Salary Savings	-	(74,546)	-	(73,814)	(73,814)	(126,624)
Salary Reimbursed	-	-	-	(726,145)	-	-
Pending Personnel	-	-	-	46,941	319,803	138,803
Furlough Savings	(54)	-	-	-	-	-
Premium Pay	20,395	20,000	26,322	20,000	20,000	20,000
Workers Compensation Wages	13,365	-	372	-	-	-
Compensated Absence	80,344	60,000	124,432	80,000	80,000	80,000
Hourly Wages	170,638	214,330	107,101	118,695	28,195	108,295
Overtime Wages Permanent	115,427	176,200	86,612	125,000	34,500	125,000
Overtime Wages Hourly	8,756	8,200	100	8,200	8,200	8,200
Election Officials Wages	1,517	-	2,215	-	-	-
Salaries Total	\$ 3,846,374	\$ 4,043,245	\$ 3,836,055	\$ 4,015,714	\$ 4,268,380	\$ 4,326,909
Benefits						
Comp Absence Escrow	64,833	65,000	106,313	65,000	65,000	65,000
Benefit Savings	-	-	-	-	-	-
Health Insurance Benefit	618,204	661,196	653,989	737,404	675,305	675,305
Wage Insurance Benefit	14,911	15,365	16,291	18,449	15,651	15,651
WRS	251,318	248,950	237,524	296,151	270,959	279,238
FICA Medicare Benefits	282,504	297,073	282,490	350,432	306,881	316,193
Licenses & Certifications	166	1,000	96	500	500	500
Post Employment Health Plans	61,765	42,640	70,493	69,503	69,503	69,503
Benefits Total	\$ 1,293,700	\$ 1,331,224	\$ 1,367,194	\$ 1,537,439	\$ 1,403,800	\$ 1,421,390

Engineering

Function:

Public Works

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	3,412	7,000	2,462	3,500	3,500	3,500
Copy Printing Supplies	3,262	8,000	4,298	4,000	4,000	4,000
Furniture	1,047	2,000	2,000	1,500	1,500	1,500
Hardware Supplies	7,162	7,500	6,119	7,500	7,500	7,500
Software Lic & Supplies	374	2,500	2,289	5,000	5,000	5,000
Postage	11,479	15,000	16,822	15,000	15,000	15,000
Books & Subscriptions	167	1,000	70	500	500	500
Work Supplies	34,852	38,300	32,777	38,300	38,300	38,300
Janitorial Supplies	35,408	40,000	37,007	35,000	35,000	35,000
Safety Supplies	5,960	5,000	10,485	6,000	6,000	6,000
Snow Removal Supplies	68	1,000	2,000	1,000	1,000	1,000
Uniform Clothing Supplies	2,635	2,000	3,187	3,000	3,000	3,000
Food And Beverage	31	-	156	-	-	-
Building Supplies	7,695	15,000	13,842	10,000	10,000	10,000
Electrical Supplies	15,906	20,000	21,139	15,000	15,000	15,000
HVAC Supplies	38,464	30,000	51,586	30,000	30,000	30,000
Plumbing Supplies	17,824	15,000	20,314	12,500	12,500	12,500
Landscaping Supplies	3,276	4,000	3,396	4,000	4,000	1,000
Machinery And Equipment	760	5,000	14,118	3,000	3,000	3,000
Equipment Supplies	12,403	14,000	4,997	14,000	14,000	14,000
Supplies Total	\$ 202,187	\$ 232,300	\$ 249,065	\$ 208,800	\$ 208,800	\$ 205,800

Engineering

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	32,102	33,740	47,773	47,020	47,020	47,020
Electricity	78,008	85,310	85,800	81,040	81,040	81,040
Water	13,531	9,740	13,310	6,240	6,240	6,240
Sewer	1,660	1,990	1,808	2,010	2,010	2,010
Stormwater	24,892	26,650	25,522	27,690	27,690	27,690
Telephone	2,737	2,516	2,146	2,230	2,230	2,230
Cellular Telephone	11,937	11,360	10,533	12,650	12,650	12,650
Building Improv Repair Maint	27,370	31,900	65,665	30,000	30,000	30,000
Waste Disposal	3,344	4,000	5,225	4,000	4,000	4,000
Pest Control	7,006	7,000	8,000	7,000	7,000	7,000
Elevator Repair	5,719	5,250	6,000	6,830	6,830	6,830
Custodial Bldg Use Charges	37,310	44,747	44,747	44,747	44,747	44,747
Process Fees Recyclables	277	700	-	500	500	500
Grounds Improv Repair Maint	5,638	2,900	2,880	2,900	2,900	2,900
Landscaping	124,475	86,422	-	86,422	86,422	-
Equipment Mntc	18,428	5,000	11,409	7,000	7,000	7,000
System & Software Mntc	102,395	44,788	48,207	49,940	49,940	49,940
Vehicle Repair & Mntc	386	2,000	-	-	-	-
Rental Of Equipment	89	3,000	2,016	3,000	3,000	3,000
Street Mntc	(5,683)	-	-	-	-	-
Bridge Mntc	(276)	-	-	-	-	-
Traffic Signal Mntc	(1,218)	-	-	-	-	-
Street Light Mntc	(1,030)	-	-	-	-	-
Bike Path Mntc	28	-	-	-	-	-
Plant In Service Mntc	(11)	-	-	-	-	-
Recruitment	-	500	119	500	500	500
Mileage	7,454	9,500	2,514	7,500	7,500	7,500
Conferences & Training	6,217	10,000	10,000	10,000	10,000	10,000
Memberships	7,611	8,051	8,146	7,590	7,590	7,590
Medical Services	-	450	-	-	-	-
Delivery Freight Charges	466	1,000	546	750	750	750
Storage Services	1,150	900	1,071	1,320	1,320	1,320
Consulting Services	63,625	117,600	62,897	114,300	64,300	64,300
Advertising Services	3,789	3,800	4,405	3,800	3,800	3,800
Inspection Services	6,580	11,360	-	6,590	6,590	6,590
Parking Towing Services	10	50	-	50	50	50
Security Services	1,767	2,020	116,750	1,750	1,750	1,750
Other Services & Expenses	142,158	140,900	140,895	138,900	138,900	138,900
Taxes & Special Assessments	29,172	32,110	31,704	33,420	33,420	33,420
Permits & Licenses	2,058	2,500	2,946	2,050	2,050	2,050
Purchased Services Total	\$ 761,174	\$ 749,754	\$ 763,036	\$ 749,739	\$ 699,739	\$ 613,317

Engineering

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Engineering	18,079	18,079	18,079	18,079	18,079	18,079
ID Charge From Fleet Services	46,713	39,095	38,753	69,050	70,345	70,345
ID Charge From Landfill	9,318	8,500	8,500	9,300	9,300	9,300
ID Charge From Traffic Eng	2,752	6,936	5,873	6,221	6,221	6,221
ID Charge From Insurance	71,579	71,579	71,579	163,261	123,719	123,719
ID Charge From Workers Comp	137,109	137,110	137,110	170,694	170,003	170,003
ID Charge From Parking	-	17,039	17,039	-	-	-
ID Charge From Sewer	99,844	100,000	100,000	100,000	100,000	100,000
ID Charge From Stormwater	66,074	75,000	75,000	75,000	75,000	75,000
Inter Depart Charges Total	\$ 451,467	\$ 473,338	\$ 471,932	\$ 611,605	\$ 572,667	\$ 572,667
Inter Depart Billing						
ID Billing To Human Resources	(66,104)	(66,104)	(66,104)	(66,104)	(66,104)	(66,104)
ID Billing To Information Tec	(969)	(969)	(969)	(969)	(969)	(969)
ID Billing To Fire	(290,883)	(290,883)	(290,883)	(290,883)	(290,883)	(290,883)
ID Billing To Police	(579,674)	(579,674)	(579,674)	(579,674)	(579,674)	(579,674)
ID Billing To Public Health	(13,130)	(13,130)	(13,130)	(13,130)	(13,130)	(13,130)
ID Billing To Engineering	(18,079)	(18,079)	(18,079)	(18,079)	(18,079)	(18,079)
ID Billing To Fleet Services	(66,942)	(66,942)	(66,942)	(66,942)	(66,942)	(66,942)
ID Billing To Landfill	(19,556)	(16,383)	(16,383)	(17,220)	(17,220)	(17,220)
ID Billing To Public Works	(10,236)	(10,236)	(10,236)	(10,236)	(10,236)	(10,236)
ID Billing To Streets	(55,153)	(55,153)	(55,153)	(55,153)	(55,153)	(55,153)
ID Billing To Traffic Eng	(62,060)	(62,060)	(62,060)	(62,060)	(62,060)	(62,060)
ID Billing To Library	(3,537)	(3,537)	(3,537)	(3,537)	(3,537)	(3,537)
ID Billing To Parks	(14,111)	(14,111)	(14,111)	(14,111)	(14,111)	(14,111)
ID Billing To Bldg Inspection	(113,620)	(113,620)	(113,620)	(113,620)	(113,620)	(113,620)
ID Billing To Community Dev	(97,677)	(97,677)	(97,677)	(97,677)	(102,677)	(102,677)
ID Billing To Economic Dev	(55,395)	(55,395)	(55,395)	(55,395)	(55,395)	(55,395)
ID Billing To Office Of Dir PI	(15,388)	(15,388)	(15,388)	(15,388)	(15,388)	(15,388)
ID Billing To Planning	(80,304)	(80,304)	(80,304)	(80,304)	(80,304)	(80,304)
ID Billing To Parking	(55,570)	(55,570)	(55,570)	(55,570)	(55,570)	(55,570)
ID Billing To Sewer	(87,360)	(95,531)	(95,531)	(76,504)	(76,504)	(76,504)
ID Billing To Stormwater	(50,463)	(63,005)	(63,005)	(48,197)	(48,197)	(48,197)
ID Billing To CDA	(80,430)	(80,430)	(80,430)	(80,430)	(80,430)	(80,430)
Inter Depart Billing Total	\$ (1,836,641)	\$ (1,854,181)	\$ (1,854,181)	\$ (1,821,183)	\$ (1,826,183)	\$ (1,826,183)

Position Summary

Classification	CG	2022 Budget		2023 Budget					
		Adopted		Request		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 2-18	18	1.00	77,120	1.00	83,515	1.00	83,515	1.00	86,154
ACCOUNTANT 3-18	18	1.00	90,470	1.00	94,487	1.00	94,487	1.00	97,474
ADMIN ASST-20	20	1.00	69,132	1.00	69,477	1.00	69,477	1.00	71,673
ARCHITECT 1-18	18	-	-	1.00	67,390	1.00	67,390	1.00	69,520
ARCHITECT 3-18	18	3.00	291,810	2.00	199,671	2.00	199,671	2.00	205,982
ARCHITECT 4-18	18	1.00	107,526	2.00	203,142	2.00	203,142	2.00	209,563
ARCHITECT AIDE 1-16	16	1.00	62,969	-	-	-	-	-	-
ASST CITY ENGINEER-18	18	2.00	272,762	4.00	530,219	4.00	530,219	4.00	546,978
BUILDING & TRADES FOREPERS-71	71	2.00	167,950	2.00	169,616	2.00	169,616	2.00	174,977
CCTV INSPEC TECH	15	3.00	205,164	3.00	208,654	3.00	208,654	3.00	215,249
CITY ENGINEER-21	21	1.00	181,323	1.00	120,445	1.00	120,445	1.00	124,252
CIVIL TECH 2-16	16	1.00	70,922	1.00	71,277	1.00	71,277	1.00	73,530
COMP MAP/GIS COORD-18	18	1.00	114,104	2.00	179,599	2.00	179,599	2.00	185,276
CONSTRUCT INSP 1-15	15	5.00	347,683	5.00	319,280	5.00	319,280	5.00	329,372
CONSTRUCT INSP 2-15	15	7.00	511,017	7.00	538,666	7.00	538,666	7.00	555,692
CONSTRUCTION MGR 2-18	18	2.00	199,671	2.00	174,994	2.00	174,994	2.00	180,525
CONSTRUCTION SUPV-18	18	1.00	93,158	1.00	94,475	1.00	94,475	1.00	97,461
CUSTODIAL SERV COORD-16	16	1.00	54,822	-	-	-	-	-	-
CUSTODIAL WKR 1-16	16	0.50	21,671	0.50	43,557	0.50	43,557	0.50	44,934
CUSTODIAL WKR 2-16	16	10.00	491,980	10.00	499,953	10.00	499,953	10.00	515,756
ELECTRICIAN-71	71	3.00	208,557	3.00	209,949	3.00	209,949	3.00	216,585
ENGINEER 1-18	18	-	-	4.00	247,008	4.00	247,008	4.00	251,948
ENGINEER 2-18	18	5.00	400,883	5.00	401,108	5.00	401,108	5.00	413,787
ENGINEER 3-18	18	7.00	615,735	6.00	507,075	6.00	507,075	6.00	523,102
ENGINEER 4-18	18	11.00	1,053,095	13.00	1,283,275	13.00	1,283,275	13.00	1,323,837
ENGR FIELD AIDE-15	15	3.00	195,583	3.00	197,181	3.00	197,181	3.00	203,413
ENGR FINANCIAL MGR	18	1.00	116,387	-	-	-	-	-	-
ENGR FINANCIAL MGR 18-15	18	-	-	1.00	118,042	1.00	118,042	1.00	121,773
ENGR OPR LDWKR 1-15	15	1.00	62,816	3.00	169,570	3.00	169,570	3.00	174,760
ENGR OPR LDWKR 2-15	15	1.00	68,929	1.00	69,273	1.00	69,273	1.00	71,463
ENGR OPR LDWKR 3-15	15	2.00	146,898	2.00	150,430	2.00	150,430	2.00	155,185
ENGR PROG SPEC 1-16	16	2.00	147,820	1.00	76,768	1.00	76,768	1.00	79,196
ENGR PROG SPEC 2-16	16	1.00	89,237	1.00	90,490	1.00	90,490	1.00	93,350
FACILITY MAINT WKR-15*	15	-	-	1.00	51,224	1.00	51,224	1.00	52,843
FACILITY MAINT WKR-16	16	1.00	53,106	3.00	130,671	3.00	130,671	3.00	134,801
HRA 1	16	-	-	1.00	61,752	1.00	61,752	1.00	61,752
HYDROGEOLOGIST 3-18 PT	18	0.60	56,411	0.60	56,692	0.60	56,692	0.60	58,484
IT SPEC 1	18	-	-	1.00	61,752	1.00	61,752	1.00	61,752
IT SPEC 3-18	18	3.00	274,071	1.00	89,139	1.00	89,139	1.00	91,956
IT SPEC 4	18	-	-	1.00	94,487	1.00	94,487	1.00	97,474
LANDSCAPE ARCHITECT 2-18	18	1.00	76,016	1.00	83,515	1.00	83,515	1.00	86,154
MAINT MECH 1-15	15	1.00	71,128	1.00	57,041	1.00	57,041	1.00	57,041
MAINT MECH 1-16	16	1.00	68,395	-	-	-	-	-	-
MAINT MECH 2-16	16	3.00	192,734	5.00	339,501	5.00	339,501	5.00	350,232
NEW POSITION	18	2.00	147,604	-	-	-	-	-	-
PRINCIPAL ARCHITECT 2-18	18	1.00	124,421	-	-	-	-	-	-
PRINCIPAL ENGR 1-18	18	3.00	370,364	3.00	374,463	3.00	374,463	3.00	386,300
PRINCIPAL ENGR 2-18	18	3.00	386,175	2.00	263,061	2.00	263,061	2.00	271,376
PROGRAM ASST 1-20	20	3.00	160,226	1.00	54,890	1.00	54,890	1.00	56,625
PROGRAM ASST 2-20	20	1.00	58,850	2.00	118,080	2.00	118,080	2.00	121,812
PROGRAM ASST 3-20	20	1.00	67,598	1.00	67,936	1.00	67,936	1.00	70,083
PUB WKS DEV MGR 2-18	18	2.00	204,542	2.00	206,542	2.00	206,542	2.00	213,071
PUB WKS FORE-18**	18	2.00	125,668	4.00	281,588	4.00	281,588	4.00	290,488
PUB WKS GEN FORE-18	18	2.00	158,566	2.00	165,085	2.00	165,085	2.00	170,303
PUB WKS GEN SUPV-18	18	1.00	97,565	1.00	98,944	1.00	98,944	1.00	102,072
PUBLIC INFORMATION OFF 2-18	18	1.00	88,696	1.00	89,139	1.00	89,139	1.00	91,956
S/D MAINT TECH 2	15	5.00	323,443	5.00	324,262	5.00	324,262	5.00	334,511
SIDEWALK PROG SUPERV-18	18	1.00	90,617	1.00	92,772	1.00	92,772	1.00	95,705

Engineering Division

Function: Public Works

Position Summary

Classification	CG	2022 Budget		2023 Budget				Adopted	
		Adopted		Request		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
SSMO 1-15	15	16.00	884,715	16.00	904,920	16.00	904,920	16.00	933,523
SSMO 2-15	15	4.00	229,264	5.00	324,390	5.00	324,390	5.00	331,550
SSMO 3-15	15	3.00	185,627	3.00	192,797	3.00	192,797	3.00	198,891
SURVEYOR 2-18	18	3.00	251,387	3.00	257,030	3.00	257,030	3.00	265,154
TOTAL		146.10	11,284,383	157.10	12,030,256	157.10	12,030,256	157.10	12,398,676

* Facility Maintenance Worker-15 (Green Power Trainee position) was approved in the 2022 adopted budget but was not reflected in the published budget.

** One Public Works Foreperson position was added via resolution (File 70585) mid-year in 2022.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Finance

Agency Overview

Agency Mission

The Agency's mission is to enhance the financial health of Madison and serve as the steward of the City's resources through financial information, advice and support to the public, employees, City agencies and policymakers.

Agency Overview

The Agency is responsible for citywide financial services including general accounting, financial reporting, budgeting, internal audit, risk management, purchasing, payroll, treasury services, investment management, and debt management. The goal of the Finance Department is to provide quality services to City agencies and facilitate processes that contribute to the quality of financial information for internal and external stakeholders. The Finance Department will advance this goal by continuing to support full implementation of enterprise resources planning system modules, fulfilling the reporting requirements of updated Governmental Accounting Standards Board (GASB) standards, continuing transition to more transparency and equity in budget decision-making and resource allocation, strengthening internal audit and grants management procedures, mitigating citywide risk and ensuring employee safety, and assisting agencies with administrative support and document services needs.

2023 Budget Highlights

Service: Accounting

- Increases the ambulance billing provider's transaction fee based on estimated ambulance revenues. (Increase: \$40,700)
- Adds funding for an Accounting Technician 2 position added in June 2022 in the Payroll section. (Increase: \$58,000)

Service: Administrative Support

- Budget maintains current level of service.

Service: Budget & Program Management

- Budget maintains current level of service.

Service: Internal Audit

- Moves the Grant Manager position from the Accounting Service and the Internal Audit Manager position from the Administrative Support service to the Internal Audit Service. (No net general fund impact)
- Adds a new Grant Writer position (\$84,100), a new Grant Accountant position (\$84,100) and related supplies (\$10,000). The Grant Writer will assist city agencies with identifying and applying for federal, state and private grants. The Accountant will assist with grant accounting, reporting, single audit responsibilities and help perform internal audits consistent with the city's internal audit work plan. The positions will be funded by the Grants Special Revenue Fund. (No net general fund impact)

Service: Risk Management

- Budget maintains current level of service.

Service: Treasury

- Budget maintains current level of service.

Finance

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	3,733,504	4,159,134	4,170,540	4,307,118	4,515,132	4,645,472
Other Grants	-	-	-	-	178,200	178,200
Total	\$ 3,733,504	\$ 4,159,134	\$ 4,170,540	\$ 4,307,118	\$ 4,693,332	\$ 4,823,672

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Accounting	2,084,260	2,296,856	2,423,629	2,267,993	2,385,458	2,450,113
Administrative Support	431,008	421,810	333,119	393,703	403,508	414,787
Budget & Prgm Mgmt	494,532	639,044	570,209	714,782	693,743	723,036
Internal Audit	-	58,400	30,644	231,292	417,845	424,410
Risk Mgmt	2,382	-	2,646	-	0	0
Treasury	721,322	743,024	810,293	699,348	792,777	811,326
Total	\$ 3,733,504	\$ 4,159,134	\$ 4,170,540	\$ 4,307,118	\$ 4,693,332	\$ 4,823,672

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Misc Revenue	(16,500)	(31,500)	(31,500)	(33,000)	(38,000)	(38,000)
Transfer In	(370,000)	(370,000)	(370,000)	(370,000)	(178,200)	(178,200)
Total	\$ (386,500)	\$ (401,500)	\$ (401,500)	\$ (403,000)	\$ (216,200)	\$ (216,200)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	3,219,175	3,359,387	3,273,346	3,481,268	3,776,064	3,890,208
Benefits	1,039,414	1,001,673	1,052,667	1,001,468	1,060,792	1,076,988
Supplies	120,584	123,675	130,444	131,610	141,610	141,610
Purchased Services	886,654	1,095,903	1,135,587	1,159,318	1,178,996	1,178,996
Inter Depart Charges	9,511	9,511	9,511	2,795	10,211	10,211
Inter Depart Billing	(1,155,334)	(1,029,515)	(1,029,515)	(1,066,341)	(1,436,341)	(1,436,341)
Transfer Out	-	-	-	-	178,200	178,200
Total	\$ 4,120,004	\$ 4,560,634	\$ 4,572,040	\$ 4,710,118	\$ 4,909,532	\$ 5,039,872

Service Overview

Service: Accounting

Service Description

This service is responsible for the accounting, payroll, and procurement operations of the City of Madison. The service develops and maintains accounting-related internal controls, oversees the annual financial statement and audit preparation, and develops, coordinates and implements the City’s accounting and financial reporting systems. The goal of the service is to mitigate risk for financial losses and to ensure adherence to Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board Statements (GASB).

Activities Performed by this Service

- **Accounting:** Responsible for overseeing, approving, and processing financial transactions according to GAAP and GASB reporting standards. Prepares the Annual Comprehensive Financial Report and liaisons to external audit teams. Ensure debit and arbitrage compliance for the governmental funds including payments for debt service principal and interest. Administer Tyler MUNIS city-wide.
- **Payroll Accounting:** Process bi-weekly payroll, approve time entry batches for agency staff. Assist HR staff to administer benefits and annual enrollments. Administer the Tyler MUNIS Employee Self Service portal.
- **Procurement and Contracting:** Assist city staff to procure and contract for goods and services. Administer the Vendor Self Service portal of the financial system.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,084,260	2,296,856	2,423,629	2,267,993	2,385,458	2,450,113
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,084,260	\$ 2,296,856	\$ 2,423,629	\$ 2,267,993	\$ 2,385,458	\$ 2,450,113

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(129,365)	(144,365)	(144,365)	(145,865)	(38,000)	(38,000)
Personnel	2,267,236	2,258,807	2,390,131	2,252,292	2,347,663	2,412,318
Non-Personnel	538,006	734,578	730,027	752,766	772,444	772,444
Agency Charges	(591,617)	(552,164)	(552,164)	(591,200)	(696,649)	(696,649)
Total	\$ 2,084,260	\$ 2,296,856	\$ 2,423,629	\$ 2,267,993	\$ 2,385,458	\$ 2,450,113

Service Overview

Service: Administrative Support

Service Description

This service provides clerical and office services to City agencies. In addition to the Administrative Support Team staff who are assigned to various City agencies to assist with both special projects and day-to-day operations, a centralized Document Services Unit provides confidential word processing services, as well as software support to City agencies, application conversion, website administration, and assistance with agency budget preparation. This Unit develops and prepares newsletters and brochures, complex financial schedules, database management, routine documents, and can provide Braille output of a variety of documents upon request.

Activities Performed by this Service

- Administrative Support Team: Centralized team that provides administrative support to City agencies upon request.
- Document Services: Provides assistance to City agencies in document presentation, database management, and website administration.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	431,008	421,810	333,119	393,703	403,508	414,787
Other-Expenditures	-	-	-	-	-	-
Total	\$ 431,008	\$ 421,810	\$ 333,119	\$ 393,703	\$ 403,508	\$ 414,787

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	412,638	398,032	318,955	392,254	402,059	413,338
Non-Personnel	31,141	27,367	17,754	23,367	23,367	23,367
Agency Charges	(12,771)	(3,589)	(3,589)	(21,918)	(21,918)	(21,918)
Total	\$ 431,008	\$ 421,810	\$ 333,119	\$ 393,703	\$ 403,508	\$ 414,787

Service Overview

Service: Budget & Prgm Mgmt

Service Description

This service is responsible for preparing the City's annual capital and operating budgets, as well as providing assistance to City agencies with budget development and analysis. The service performs financial, compliance and performance reviews of City agencies, and supports city-wide efforts to coordinate, manage and use data effectively in support of racial equity, social justice, and performance goals. The goal of the service is to continue to expand data visualization tools allowing policymakers and residents to interact with the budget, implement a new service structure for budget development, execute projects as part of the Data Management work plan, and execute data projects as part of an annual research agenda.

Activities Performed by this Service

- **Operating & Capital Budget Development:** Facilitate all phases of the budget planning and development process including: forecasting budget trends for the upcoming year, establishing processes for agency proposals, analyzing budget data to develop finance recommendations, and facilitating the legislative amendment process.
- **Budget Monitoring:** Conduct mid-year and year-end projections to monitor actual expenditures and revenues against the adopted budget. This work effort allows City policymakers and Managers to make necessary adjustments throughout the year based on actual budgetary trends. In addition to projections, review and approve budget amendments and transfers throughout the year to ensure agency compliance with the adopted budget and the State Expenditure Restraint program.
- **Fiscal Analysis:** Perform fiscal analysis on all legislation introduced to the Common Council.
- **Data Governance:** Serve as staff to the City's data governance team, lead efforts around citywide data visualization and collection, and convene data users from City departments.
- **Ad Hoc Data Projects:** Perform ad hoc research at the request of policy makers and agencies. Examples of projects include analyzing the City CARES program, eviction trends, and housing data.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	494,532	639,044	570,209	714,782	693,743	723,036
Other-Expenditures	-	-	-	-	-	-
Total	\$ 494,532	\$ 639,044	\$ 570,209	\$ 714,782	\$ 693,743	\$ 723,036

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(257,135)	(257,135)	(257,135)	(257,135)	-	-
Personnel	894,826	1,000,431	925,375	1,044,393	1,023,354	1,052,647
Non-Personnel	48,220	55,459	61,680	59,459	59,459	59,459
Agency Charges	(191,380)	(159,711)	(159,711)	(131,935)	(389,070)	(389,070)
Total	\$ 494,532	\$ 639,044	\$ 570,209	\$ 714,782	\$ 693,743	\$ 723,036

Service Overview

Service: Internal Audit

Service Description

This service is responsible for developing and administering the City’s comprehensive internal audit program including internal control systems, program, performance accomplishments of city agencies, determining if agencies carried out policies directed or approved by the Common Council, and grant facilitation, oversight, accounting, auditing, reporting, and single audit preparation activities.

Activities Performed by this Service

- Internal Audit: Plan, supervise and perform internal audits to assess the effectiveness of the city’s internal controls. Perform the internal audits in accordance with an annual audit work plan presented to and approved by the Finance Committee. Prepare audit risk assessment plans to ensure legal and procedural requirements are met to ensure the financial accountability of city departments, manage grants that support City operations, and confirm that programs are functioning as intended by the Common Council.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	58,400	30,644	231,292	239,645	246,210
Other-Expenditures	-	-	-	-	178,200	178,200
Total	\$ -	\$ 58,400	\$ 30,644	\$ 231,292	\$ 417,845	\$ 424,410

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	(178,200)	(178,200)
Personnel	-	58,400	30,644	226,292	402,845	409,410
Non-Personnel	-	-	-	5,000	193,200	193,200
Total	\$ -	\$ 58,400	\$ 30,644	\$ 231,292	\$ 417,845	\$ 424,410

Service Overview

Service: Risk Mgmt

Service Description

This service is responsible for administration of the City's general liability, auto liability, property and other miscellaneous insurance programs, and acts as the liaison between the City and the Wisconsin Municipal Mutual Insurance Company (WMMIC). Risk Management also monitors the insurance requirements of City contracts and investigates the appropriateness of claims against the City. Risk Management is also responsible for the implementation, administration and continued enhancement of the City Safety and Worker's Compensation programs.

Activities Performed by this Service

- Claim payment: Payment of City liability property and subrogation claims.
- Safety Program: Administer the City's Safety program focused on ensuring the City is providing a safe workspace for all employees.
- Workers Compensation & Insurance Fund Administration: Administer funds including setting annual rates billed to agencies, and coordinate with insurers, agents, and outside providers.
- Risk Management Services: Contract review, employee trainings, policy development and other risk services.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,382	-	2,646	-	-	-
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,382	\$ -	\$ 2,646	\$ -	\$ -	\$ -

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	243	-	-	-	-	-
Non-Personnel	2,139	-	2,646	-	-	-
Total	\$ 2,382	\$ -	\$ 2,646	\$ -	\$ -	\$ -

Service Overview

Service: Treasury

Service Description

This service processes over one million payments per year with an increasing number of payments received through electronic payment channels which requires the development of new processes and procedures. The primary customers of this service are the general public and City agencies that rely on the service. The goals of this service are to enhance the ability of the taxpayer to avoid delinquency, while at the same time maximizing the collection of delinquent taxes by July 31st; and to meet or exceed the budget goal for interest earnings. The major initiatives planned for this service include the continued development and expansion of electronic payments.

Activities Performed by this Service

- Revenue Processing: Calculate and receipt all revenue including personal and real estate tax bills.
- Citywide Investments and Reconciliation: Oversee citywide investments, reconciliation of bank accounts and report of investment holdings and revenue earnings.
- Parking Revenue Processing: Receive and count all Parking Utility receipts.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	721,322	743,024	810,293	699,348	792,777	811,326
Other-Expenditures	-	-	-	-	-	-
Total	\$ 721,322	\$ 743,024	\$ 810,293	\$ 699,348	\$ 792,777	\$ 811,326

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	683,645	645,390	660,908	567,505	660,934	679,483
Non-Personnel	387,732	402,174	453,925	450,336	450,336	450,336
Agency Charges	(350,055)	(304,540)	(304,540)	(318,493)	(318,493)	(318,493)
Total	\$ 721,322	\$ 743,024	\$ 810,293	\$ 699,348	\$ 792,777	\$ 811,326

Finance

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Misc Revenue						
Miscellaneous Revenue	(16,500)	(31,500)	(31,500)	(33,000)	(38,000)	(38,000)
Misc Revenue Total	\$ (16,500)	\$ (31,500)	\$ (31,500)	\$ (33,000)	\$ (38,000)	\$ (38,000)
Transfer In						
Transfer In From Grants	-	-	-	-	(178,200)	(178,200)
Transfer In From Capital Proj	(370,000)	(370,000)	(370,000)	(370,000)	-	-
Transfer In Total	\$ (370,000)	\$ (370,000)	\$ (370,000)	\$ (370,000)	\$ (178,200)	\$ (178,200)
Salaries						
Permanent Wages	3,140,780	3,435,928	3,207,000	3,484,591	3,611,187	3,725,331
Salary Savings	-	(173,574)	-	(294,192)	(71,260)	(71,260)
Pending Personnel	-	58,400	-	234,869	180,137	180,137
Premium Pay	6	5,133	85	-	-	-
Compensated Absence	36,694	-	37,000	22,500	22,500	22,500
Hourly Wages	32,037	25,000	22,261	25,000	25,000	25,000
Overtime Wages Permanent	9,474	8,500	7,000	8,500	8,500	8,500
Election Officials Wages	184	-	-	-	-	-
Salaries Total	\$ 3,219,175	\$ 3,359,387	\$ 3,273,346	\$ 3,481,268	\$ 3,776,064	\$ 3,890,208
Benefits						
Comp Absence Escrow	85,018	-	87,301	-	-	-
Health Insurance Benefit	471,321	500,113	476,606	488,339	519,764	519,764
Wage Insurance Benefit	13,760	12,732	15,000	14,835	15,163	15,163
IATSE Health Benefit	219	-	-	-	-	-
WRS	214,096	223,336	211,322	226,499	245,560	253,323
FICA Medicare Benefits	237,084	252,141	250,411	259,589	268,099	276,532
Moving Expenses	4,909	-	-	-	-	-
Post Employment Health Plans	13,008	13,351	12,026	12,207	12,207	12,207
Benefits Total	\$ 1,039,414	\$ 1,001,673	\$ 1,052,667	\$ 1,001,468	\$ 1,060,792	\$ 1,076,988
Supplies						
Office Supplies	3,769	7,580	7,351	7,400	7,400	7,400
Copy Printing Supplies	15,503	12,375	16,117	19,375	19,375	19,375
Furniture	3,116	5,300	13,468	5,300	5,300	5,300
Hardware Supplies	3,172	3,745	633	6,845	16,845	16,845
Software Lic & Supplies	725	600	452	1,100	1,100	1,100
Postage	93,014	86,105	86,105	86,105	86,105	86,105
Books & Subscriptions	727	3,225	1,400	1,950	1,950	1,950
Work Supplies	558	4,745	4,918	3,535	3,535	3,535
Supplies Total	\$ 120,584	\$ 123,675	\$ 130,444	\$ 131,610	\$ 141,610	\$ 141,610

Finance

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Telephone	4,126	3,150	3,150	1,600	1,600	1,600
Custodial Bldg Use Charges	98,539	118,180	118,180	118,180	118,180	118,180
Comm Device Mntc	-	1,221	1,221	555	555	555
Equipment Mntc	-	1,200	1,200	1,200	1,200	1,200
System & Software Mntc	31,842	81,210	85,210	85,210	85,210	85,210
Recruitment	1,511	1,550	1,550	1,500	1,500	1,500
Mileage	278	300	200	100	100	100
Conferences & Training	9,246	35,790	29,300	33,621	33,621	33,621
Memberships	8,768	5,133	3,826	3,533	3,533	3,533
Financial Actuary Services	9,250	5,000	4,150	10,000	10,000	10,000
Audit Services	77,755	104,570	94,570	104,570	104,570	104,570
Bank Services	89,992	85,000	85,000	95,000	95,000	95,000
Credit Card Services	147,616	120,000	120,000	155,000	155,000	155,000
Collection Services	79,109	90,000	97,000	90,000	90,000	90,000
Armored Car Services	9,360	8,000	12,992	8,000	8,000	8,000
Delivery Freight Charges	-	150	-	-	-	-
Storage Services	5,213	10,135	6,700	6,135	6,135	6,135
Management Services	269,143	364,000	364,000	385,000	404,678	404,678
Consulting Services	17,250	20,000	66,589	20,000	20,000	20,000
Advertising Services	-	200	-	200	200	200
Printing Services	21,398	38,520	38,400	38,520	38,520	38,520
Other Services & Expenses	6,248	2,444	2,200	1,244	1,244	1,244
Permits & Licenses	10	150	150	150	150	150
Purchased Services Total	\$ 886,654	\$ 1,095,903	\$ 1,135,587	\$ 1,159,318	\$ 1,178,996	\$ 1,178,996
Inter Depart Charges						
ID Charge From Insurance	7,384	7,384	7,384	644	8,060	8,060
ID Charge From Workers Comp	2,127	2,127	2,127	2,151	2,151	2,151
Inter Depart Charges Total	\$ 9,511	\$ 9,511	\$ 9,511	\$ 2,795	\$ 10,211	\$ 10,211
Inter Depart Billing						
ID Billing to Capital	-	-	-	-	(370,000)	(370,000)
ID Billing To Landfill	(13,738)	(10,240)	(10,240)	(9,994)	(9,994)	(9,994)
ID Billing To Monona Terrace	(71,753)	(59,417)	(59,417)	(63,664)	(63,664)	(63,664)
ID Billing To Golf Courses	(35,403)	(42,994)	(42,994)	(40,676)	(40,676)	(40,676)
ID Billing To Parking	(265,252)	(215,903)	(215,903)	(257,150)	(257,150)	(257,150)
ID Billing To Sewer	(148,315)	(136,686)	(136,686)	(116,633)	(116,633)	(116,633)
ID Billing To Stormwater	(146,762)	(128,296)	(128,296)	(99,533)	(99,533)	(99,533)
ID Billing To Transit	(237,027)	(210,024)	(210,024)	(248,889)	(248,889)	(248,889)
ID Billing To Water	(237,084)	(225,955)	(225,955)	(229,802)	(229,802)	(229,802)
Inter Depart Billing Total	\$ (1,155,334)	\$ (1,029,515)	\$ (1,029,515)	\$ (1,066,341)	\$ (1,436,341)	\$ (1,436,341)

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 2-18	18	2.00	147,395	2.00	151,842	3.00	218,823	3.00	223,623
ACCOUNTANT 3-18	18	5.00	375,938	5.00	403,462	5.00	403,462	5.00	416,214
ACCOUNTANT 4-18	18	6.00	529,187	6.00	555,253	6.00	555,253	6.00	572,803
ACCT CLERK 3-20	20	3.00	182,018	2.00	107,957	2.00	107,957	2.00	111,369
ACCT SERVICES MGR-18	18	1.00	133,924	1.00	137,062	1.00	137,062	1.00	141,395
ACCT TECH 3-20	20	3.00	206,682	5.00	326,541	5.00	326,541	5.00	336,862
ADMIN ANAL 3-18	18	1.00	77,120	1.00	81,082	1.00	81,082	1.00	83,645
ADMIN ANAL 4-18	18	2.00	192,915	2.00	194,857	2.00	194,857	2.00	201,016
ADMIN ASST-20	20	1.00	66,018	1.00	67,599	1.00	67,599	1.00	69,736
ADMIN CLK 1-20	20	2.00	98,422	2.00	100,610	2.00	100,610	2.00	103,790
ADMIN SUPPORT CLK 2-20	20	2.00	110,521	2.00	105,694	2.00	105,694	2.00	109,035
BUDGET/PROG EVAL MGR-18	18	1.00	101,879	1.00	117,965	1.00	117,965	1.00	121,693
BUYER 2-16	16	3.00	213,673	2.00	139,361	2.00	139,361	2.00	143,766
BUYER 3-16	16	-	-	1.00	83,218	1.00	83,218	1.00	85,849
DATA ANALYST 3	18	2.00	147,604	2.00	132,390	2.00	132,390	2.00	136,575
DATA ANALYST 4	18	1.00	97,400	1.00	97,887	1.00	97,887	1.00	100,981
DOC SERVS LDWKR-20	20	1.00	68,207	1.00	68,548	1.00	68,548	1.00	70,714
DOC SERVS SPEC 2-20	20	1.00	62,326	1.00	53,348	1.00	53,348	1.00	55,034
FIN OPER LDWKR-20	20	1.00	66,322	1.00	66,653	1.00	66,653	1.00	68,759
FINANCE DIR-21	21	1.00	180,226	1.00	182,079	1.00	182,079	1.00	187,834
GRANT WRITER	18	-	-	-	-	1.00	66,981	1.00	66,981
INTERNAL AUDIT MANAGER	18	1.00	99,050	1.00	93,396	1.00	93,396	1.00	96,348
PRINCIPAL ACCOUNTANT-18	18	3.00	312,068	3.00	334,178	3.00	334,178	3.00	344,741
PROGRAM ASST 1-20	20	2.00	116,918	2.00	114,402	2.00	114,402	2.00	118,018
RISK MANAGER-18	18	1.00	119,725	1.00	121,448	1.00	121,448	1.00	125,286
SAFETY COORDINATOR-18	18	1.00	70,728	1.00	74,170	1.00	74,170	1.00	76,514
TREASURY REV MGR-18	18	1.00	130,290	1.00	132,121	1.00	132,121	1.00	136,297
TOTAL		48.00	3,906,556	49.00	4,043,121	51.00	4,177,083	51.00	4,304,878

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Fire Department

Agency Overview

Agency Mission

The mission of the Madison Fire Department is to protect life and property from the dangers of fire and major disaster through education, prevention, and emergency service delivery to all members of the community.

Agency Overview

The Agency is responsible for emergency responses to fires and other disasters, emergency medical services, fire safety education, fire and elevator inspection, and fire investigation. The goal of the Department is to ensure quality emergency response services across the City of Madison. The department will advance this goal by seeking to: (1) meet the standards established by the National Fire Protection Association Standard 1710, “For Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations, and Special Operations”; (2) ensure buildings comply with local and state regulations to confine fires, reduce losses, ensure proper exiting, and provide early warning for occupants; and (3) change unsafe behaviors through education and by providing individuals with the information to make safe decisions.

2023 Budget Highlights

Agency-Wide Changes

- Includes funding for provisions adopted in the labor agreement between the City of Madison and the International Association of Fire Fighters Local 311 in May 2022.
 - A 2% cost of living wage adjustment in 2023 (\$945,000)
 - Premium pay for Juneteenth (\$55,000)
 - A 1% longevity pay increase for employees with 25 or more years of service giving Local 311 employees the same longevity schedule as other City employees (\$51,000)
 - Peer support training (\$10,000)
 - Changes to tiller pay (\$9,000)

Service: Fire Operations

- Funds one Firefighter recruit class of ten recruits in 2023. The class will include additional recruits for commissioned positions vacant at the time the class begins. (\$167,500)
- Increases funding for Overtime to continue to address issues due to increased unplanned daily absences (sick leave, parental leave, military leave, injury on duty, etc.). The 2022 Adopted Budget funded a second recruit class in 2022 to address overtime. Given the timing of the classes and annual turnover, it will be 2024 before the Department realizes the full benefit of the additional positions. (Increase: \$1.6 million)
- Adds funding to expand the Community Alternative Response Emergency Services (CARES) program. The executive budget added funding for an additional community paramedic position (\$77,800), one contracted crisis worker (\$82,000) and one-time supplies (\$3,700) in order to provide the same level of service on weekends that is currently provided during the week, transforming the program into a 12 hours a day, 7 days a week service. Common Council amendment #8-SUB added \$100,000 in additional funding to expand the CARES program in the fourth quarter of 2023. The amendment added an additional Community Paramedic position, a Program Manager position, related supplies, and a contracted Crisis Worker for three months in 2023. The positions are effective October 1, 2023. (Increase: \$263,500 in 2023; annual cost \$520,500)

Service: Fire Prevention

- Adds a new Emergency Management Coordinator position. The position will be responsible for researching best practices, developing thorough plans, and implementing effective strategies to assure that the City can manage

and mitigate issues (including flooding, extended power outages, heat warnings, winter weather warnings, environmental threats, and active shooter incidents) threatening the safety and security of the community. The position will collaborate with and serve multiple City agencies. (Increase: \$102,000)

- Adds a new Fire Protection Engineer position to allow the department to reduce plan review turn-around time, reallocate Code Enforcement Officers to field inspections, and address the ongoing needs of code enforcement for the former Town of Madison properties. (Increase: \$108,000)
- Finance Committee amendment #22 and Common Council Amendment #7 delay the start dates of the Emergency Management Coordinator by 3 months and the Fire Protection Engineering by 5.5 months. The position delays were adopted to generate one-time salary savings to fund a wage parity increase for general municipal employees. Additional details on the position delays can be found in the “Direct Appropriations” agency section.

Grants: The Adopted Budget includes \$229,153 in anticipated grant and restricted revenues and expenditures.

- HAZMAT Team: The Dane County and the State of Wisconsin Emergency Management Division HAZMAT Team provides specialized response to incidents involving hazardous materials. (\$160,085)
- Metropolitan Medical Response System: This federal grant from the Department of Homeland Security supports and enhances the integration of local emergency management, health, and medical systems into a coordinated, sustained local capability to respond effectively to a mass casualty incident. (\$26,000)
- Comprehensive Opioid Abuse Program: This three-year federal grant from the US Department of Justice was authorized in 2020 and will continue through 2023. Specifically, the grant funds an Addiction Resource Team to facilitate the delivery of harm reduction messaging, distribution of naloxone, and a direct link to assessment and treatment referrals. The Fire Operations service budget includes grant funding for an LTE Community Paramedic position through September 2023 (\$43,068). The Madison Police Department and Public Health of Madison Dane County are also participants in the grant.

Fire

Function:

Public Safety & Health

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	62,971,170	63,742,785	65,403,416	64,963,342	67,974,148	68,098,376
Other Grants	351,127	240,022	2,928,016	227,256	227,401	229,153
Total	\$ 63,322,297	\$ 63,982,807	\$ 68,331,432	\$ 65,190,598	\$ 68,201,549	\$ 68,327,529

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Fire Operations	62,430,267	62,870,825	67,381,935	64,101,685	66,884,659	66,949,816
Fire Prevention	892,029	1,111,982	949,497	1,088,912	1,316,890	1,377,712
Total	\$ 63,322,297	\$ 63,982,807	\$ 68,331,432	\$ 65,190,598	\$ 68,201,549	\$ 68,327,529

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(210,364)	(242,408)	(216,534)	(223,408)	(223,408)	(223,408)
Charges For Services	(153,293)	(344,100)	(265,041)	(344,100)	(344,100)	(344,100)
Licenses And Permits	(1,237,220)	(1,335,543)	(1,264,920)	(1,329,843)	(1,329,843)	(1,329,843)
Invest Other Contrib	(6,415)	(5,250)	(4,350)	(5,250)	(5,250)	(5,250)
Misc Revenue	(160,184)	(113,100)	(125,457)	(113,100)	(113,100)	(113,100)
Total	\$ (1,767,477)	\$ (2,040,401)	\$ (1,876,302)	\$ (2,015,701)	\$ (2,015,701)	\$ (2,015,701)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	42,539,267	43,789,754	43,369,821	44,675,615	46,528,006	46,609,093
Benefits	15,602,265	13,907,401	16,066,615	14,692,110	15,632,614	15,645,507
Supplies	953,529	1,172,397	1,084,738	1,151,341	1,157,741	1,169,241
Purchased Services	1,360,522	1,872,440	1,770,319	1,917,356	1,999,356	2,019,856
Debt Othr Financing	36,388	116	2,635,142	-	-	-
Inter Depart Charges	4,487,936	5,179,100	5,179,100	4,667,877	4,797,533	4,797,533
Transfer Out	109,865	102,000	102,000	102,000	102,000	102,000
Total	\$ 65,089,773	\$ 66,023,208	\$ 70,207,734	\$ 67,206,299	\$ 70,217,250	\$ 70,343,230

Fire

Function:

Public Safety & Health

*Service Overview***Service:** Fire Operations

Service Description

This service is responsible for emergency responses to: fires, emergency medical care, lake rescue, hazardous materials, technical rescue, fire investigation, and other disaster responses. Specific non-emergency functions include: semi-annual fire inspections of commercial properties, fire safety education, participating in community events, community paramedicine, and the CARES program. The goal of this service to ensure quality emergency response services across the City of Madison.

Activities Performed by this Service

- Fire Suppression and Emergency Medical Service: Respond to emergency Fire and EMS incidents including field operations for Fire and EMS service, 14 fire stations, and fire maintenance.
- Fire Administration: Provide overall leadership (Fire Chiefs) and manage budget and fiscal services, including payroll, purchasing, billing, receipts, information technology, and grant management.
- Training and Recruitment: Provide ongoing fire and EMS education, drills, and competencies to ensure professional excellence and firefighter safety; recruit and hire new employees, oversee fitness and wellness of personnel, provide Fire and EMS training for recruits and personnel.
- Specialized Operations: Provide specialty services including Lake Rescue, Heavy Urban Rescue, Hazardous Materials, fire investigation, special event staffing for emergency response, and Tactical EMS.
- Community Alternative Response Emergency Services (CARES) and Community Paramedicine: Provide an additional resource for behavioral health emergencies that occur in the community by ensuring that behavioral healthcare is addressed primarily as a medical situation, by medical personnel, increasing patient satisfaction, and diverting patients away from emergency rooms and jails.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	62,079,140	62,630,803	64,453,918	63,874,430	66,657,258	66,720,664
Other-Expenditures	351,127	240,022	2,928,016	227,256	227,401	229,153
Total	\$ 62,430,267	\$ 62,870,825	\$ 67,381,935	\$ 64,101,685	\$ 66,884,659	\$ 66,949,816

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(348,799)	(570,608)	(464,278)	(570,608)	(570,608)	(570,608)
Personnel	55,933,599	55,228,290	57,218,004	56,967,029	59,534,647	59,567,804
Non-Personnel	2,357,532	3,034,043	5,449,109	3,037,387	3,123,087	3,155,087
Agency Charges	4,487,936	5,179,100	5,179,100	4,667,877	4,797,533	4,797,533
Total	\$ 62,430,267	\$ 62,870,825	\$ 67,381,935	\$ 64,101,685	\$ 66,884,659	\$ 66,949,816

Fire

Function:

Public Safety & Health

*Service Overview***Service:** Fire Prevention*Service Description*

This service is responsible for fire prevention operations. Specific functions of the service include providing: (1) fire safety education, (2) fire inspections, (3) fire protection engineering, (4) public information, (5) elevator inspections, and (6) fire/arson investigation services. The goal of this service is to proactively prevent fires through education and inspections.

Activities Performed by this Service

- Fire Safety and Community Education: Provide presentations, community events, scheduled programs, and information seminars focused on fire safety to reduce fires and related injuries through education.
- Fire Inspection: Verify all commercial buildings in the City are operated and maintained safely through fire safety inspections in all multi-residential and commercial properties.
- Code Enforcement: Mitigate code violations through the issuance of orders, referrals to the City Attorney, and citations.
- Fire Protection Engineering: Ensure site development, new construction, and alteration projects comply with building and fire codes and Madison General Ordinances, work with owners, developers, and contractors during design to review construction documents, and inspect and test installation of site access, fire suppression, fire alarm, smoke control, and fire command centers.
- Public Information: Disseminate information through news releases, public reports, and social media, connect affected individuals with resources through the occupant services unit.
- Elevator Inspections: Ensure safe installation, alteration, and operation of conveyances including elevators, escalators, chair lifts, and dumbwaiters through timely plan review, annual inspections, and permitting.
- Fire/Arson Investigation: Investigate and determine the origin, cause, and circumstances of structure fires, vehicles fires, outside fires, and unknown cause fires; train field personnel on fire investigation aspects of a fire scene and conduct pre-employment background investigations.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	892,029	1,111,982	949,497	1,088,912	1,316,890	1,377,712
Other-Expenditures	-	-	-	-	-	-
Total	\$ 892,029	\$ 1,111,982	\$ 949,497	\$ 1,088,912	\$ 1,316,890	\$ 1,377,712

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(1,418,677)	(1,469,793)	(1,412,024)	(1,445,093)	(1,445,093)	(1,445,093)
Personnel	2,207,933	2,468,865	2,218,432	2,400,695	2,625,973	2,686,795
Non-Personnel	102,773	112,910	143,089	133,310	136,010	136,010
Agency Charges	-	-	-	-	-	-
Total	\$ 892,029	\$ 1,111,982	\$ 949,497	\$ 1,088,912	\$ 1,316,890	\$ 1,377,712

Fire

Function:

Public Safety & Health

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Operating	(40,857)	(55,308)	(55,308)	(55,308)	(55,308)	(55,308)
State Revenues Operating	(18,430)	(49,000)	(23,126)	(30,000)	(30,000)	(30,000)
Payment For Municipal Service	(20,000)	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)
Local Revenues Operating	(83,577)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Other Unit Of Gov Revenues Oj	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
Intergov Revenues Total	\$ (210,364)	\$ (242,408)	\$ (216,534)	\$ (223,408)	\$ (223,408)	\$ (223,408)
Charges For Services						
Reproduction Services	(123)	(2,100)	(26)	(2,100)	(2,100)	(2,100)
Special Duty	(43,100)	(170,500)	(128,320)	(170,500)	(170,500)	(170,500)
Inspect & Reinspect Fees	(12,200)	(10,000)	(12,200)	(10,000)	(10,000)	(10,000)
Reimbursement Of Expense	(97,870)	(161,500)	(124,496)	(161,500)	(161,500)	(161,500)
Charges For Services Total	\$ (153,293)	\$ (344,100)	\$ (265,041)	\$ (344,100)	\$ (344,100)	\$ (344,100)
Licenses And Permits						
Elevator Permits And Inspects	(668,550)	(819,828)	(700,000)	(819,828)	(819,828)	(819,828)
Fire Permits	(568,670)	(515,715)	(564,920)	(510,015)	(510,015)	(510,015)
Licenses And Permits Total	\$ (1,237,220)	\$ (1,335,543)	\$ (1,264,920)	\$ (1,329,843)	\$ (1,329,843)	\$ (1,329,843)
Invest Other Contrib						
Contributions & Donations	(6,415)	(5,250)	(4,350)	(5,250)	(5,250)	(5,250)
Invest Other Contrib Total	\$ (6,415)	\$ (5,250)	\$ (4,350)	\$ (5,250)	\$ (5,250)	\$ (5,250)
Misc Revenue						
Miscellaneous Revenue	(160,184)	(113,100)	(125,457)	(113,100)	(113,100)	(113,100)
Misc Revenue Total	\$ (160,184)	\$ (113,100)	\$ (125,457)	\$ (113,100)	\$ (113,100)	\$ (113,100)
Salaries						
Permanent Wages	35,408,093	36,960,459	36,174,732	39,588,272	39,698,763	39,785,445
Salary Savings	-	(400,000)	-	(400,000)	(400,000)	(475,125)
Pending Personnel	-	3,030,422	-	1,137,030	1,278,930	1,346,930
Furlough Savings	(3,475)	-	-	-	-	-
Premium Pay	1,182,681	1,359,911	1,182,681	1,429,911	1,429,911	1,429,911
Workers Compensation Wages	138,612	-	136,083	-	-	-
Compensated Absence	1,362,397	1,148,522	1,240,010	1,189,065	1,189,065	1,189,065
Hourly Wages	-	3,010	27,240	3,010	3,010	3,010
Overtime Wages Permanent	4,304,564	1,554,093	4,468,213	1,608,952	3,208,952	3,208,952
Election Officials Wages	339	-	499	-	-	-
Salaries Total	\$ 42,393,210	\$ 43,656,417	\$ 43,229,458	\$ 44,556,240	\$ 46,408,631	\$ 46,488,188
Benefits						
Comp Absence Escrow	736,575	-	899,115	-	-	-
Health Insurance Benefit	5,995,120	6,103,421	6,217,199	6,322,412	6,635,027	6,635,027
Wage Insurance Benefit	179,762	166,149	175,908	168,493	169,041	169,041
Health Insurance Retiree	471,386	419,960	477,727	453,947	455,184	455,184
Health Ins Police Fire Retiree	36,772	90,000	71,303	90,000	90,000	90,000
Accident Death Dismember Ins	474,289	435,331	482,716	490,000	490,000	490,000
WRS	6,815,409	5,872,993	6,839,816	6,301,229	6,928,720	6,935,220
WRS-Prior Service	10,563	16,000	6,589	10,000	10,000	10,000
FICA Medicare Benefits	718,217	665,319	745,671	714,836	713,305	719,477
Tuition	69,562	80,000	94,849	80,000	80,000	80,000
Post Employment Health Plans	17,395	18,536	20,087	20,388	20,388	20,388
Benefits Total	\$ 15,525,050	\$ 13,867,709	\$ 16,030,980	\$ 14,651,306	\$ 15,591,665	\$ 15,604,336

Fire

Function:

Public Safety & Health

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	2,750	8,400	2,750	8,400	8,400	8,400
Copy Printing Supplies	6,130	9,950	6,130	9,950	9,950	9,950
Furniture	2,541	19,000	27,950	19,000	19,000	20,000
Hardware Supplies	20,949	17,656	29,782	20,000	25,200	30,200
Software Lic & Supplies	15,172	9,700	10,126	9,700	9,700	9,700
Postage	14,076	11,500	14,076	11,500	11,500	11,500
Books & Subscriptions	6,624	16,200	10,763	16,200	16,200	16,200
Work Supplies	111,044	145,264	111,044	147,764	147,764	150,264
Medical Supplies	346,725	350,500	391,114	350,500	350,500	350,500
Safety Supplies	66,902	196,545	101,776	168,145	168,145	168,145
Uniform Clothing Supplies	228,182	242,691	254,675	242,691	243,891	246,891
Food And Beverage	12,157	14,070	12,157	14,070	14,070	14,070
Equipment Supplies	82,611	120,044	82,611	122,544	122,544	122,544
Supplies Total	\$ 915,862	\$ 1,161,520	\$ 1,054,954	\$ 1,140,464	\$ 1,146,864	\$ 1,158,364
Purchased Services						
Natural Gas	55,918	67,000	55,918	77,050	77,050	77,050
Electricity	180,915	180,000	180,915	189,000	189,000	189,000
Water	62,683	61,903	62,683	61,903	61,903	61,903
Telephone	15,197	22,083	22,083	14,893	14,893	14,893
Cellular Telephone	44,084	63,091	44,084	63,547	63,547	63,547
Building Improv Repair Maint	71,629	126,434	100,057	126,434	126,434	126,434
Facility Rental	7,413	18,200	18,200	18,200	18,200	18,200
Comm Device Mntc	54,173	60,000	55,000	60,000	60,000	60,000
Equipment Mntc	84,715	74,000	77,520	96,000	96,000	96,000
System & Software Mntc	64,488	127,838	113,620	127,838	127,838	127,838
Recruitment	7	-	-	-	-	-
Mileage	25,381	32,260	25,381	32,260	32,260	32,260
Conferences & Training	12,259	42,151	21,674	42,151	42,151	42,151
In Service Training	80,216	105,118	95,228	128,118	128,118	128,118
Memberships	7,596	6,160	7,596	6,160	6,160	6,160
Uniform Laundry	60,335	60,000	60,335	60,000	60,000	60,000
Medical Services	106,915	103,000	120,650	103,000	103,000	103,000
Armored Car Services	3,243	-	535	-	-	-
Storage Services	1,981	1,500	1,680	1,500	1,500	1,500
Consulting Services	207,979	276,260	241,607	276,260	276,260	276,260
Advertising Services	1,958	3,102	2,855	3,102	3,102	3,102
Parking Towing Services	-	5,200	827	5,200	5,200	5,200
Other Services & Expenses	157,638	380,040	374,778	367,040	449,040	469,540
Permits & Licenses	-	1,100	-	1,500	1,500	1,500
Purchased Services Total	\$ 1,306,722	\$ 1,816,440	\$ 1,683,226	\$ 1,861,156	\$ 1,943,156	\$ 1,963,656
Inter Depart Charges						
ID Charge From Engineering	290,883	290,883	290,883	290,883	290,883	290,883
ID Charge From Fleet Services	3,089,581	3,757,684	3,757,684	3,176,250	3,268,140	3,268,140
ID Charge From Traffic Eng	80,843	103,904	103,904	103,904	101,552	101,552
ID Charge From Insurance	178,853	178,853	178,853	157,704	197,822	197,822
ID Charge From Workers Comp	847,776	847,776	847,776	939,136	939,136	939,136
Inter Depart Charges Total	\$ 4,487,936	\$ 5,179,100	\$ 5,179,100	\$ 4,667,877	\$ 4,797,533	\$ 4,797,533
Transfer Out						
Transfer Out To Grants	58,865	-	-	-	-	-
Transfer Out To Public Health	51,000	102,000	102,000	102,000	102,000	102,000
Transfer Out Total	\$ 109,865	\$ 102,000	\$ 102,000	\$ 102,000	\$ 102,000	\$ 102,000

Fire Department

Function: Public Safety & Health

Position Summary

Civilian Positions

Classification	CG	2022 Budget		2023 Budget					
		Adopted		Request		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 3-18	18	1.00	65,102	1.00	62,993	1.00	62,993	1.00	64,984
ACCT TECH 2-20	20	1.00	57,684	1.00	56,430	1.00	56,430	1.00	58,214
ADMIN CLK 1-20	20	3.00	176,731	3.00	174,265	3.00	174,265	3.00	179,773
ADMIN SUPV-18	18	1.00	72,263	1.00	72,624	1.00	72,624	1.00	74,919
CLERK-TYP 2-20	20	1.00	45,403	1.00	39,916	1.00	39,916	1.00	41,178
COMM PARA 2-16	16	5.00	281,293	5.00	294,543	6.00	354,543	7.00	425,653
COMM PARA 2-16-PT	16	0.75	46,691	0.75	48,423	0.75	48,423	0.75	49,954
ELEVATOR CODE ENFC OFF 1-16	16	3.00	230,458	2.00	154,891	2.00	154,891	2.00	159,787
ELEVATOR CODE ENFC OFF 2-16	16	1.00	86,199	2.00	155,879	2.00	155,879	2.00	160,806
EMERGENCY MANAGEMENT COOR	xx	-	-	-	-	1.00	79,484	1.00	79,484
FIRE ADM SERV MGR-18	18	1.00	99,349	1.00	81,082	1.00	81,082	1.00	83,645
FIRE CODE ENFORCE 3-16	16	8.00	629,253	8.00	650,982	8.00	650,982	8.00	671,558
FIRE CODE ENFORCE 4-16	16	2.00	187,464	2.00	188,400	2.00	188,400	2.00	194,355
FIRE ED/ENFC OFF 2-16	16	1.00	80,005	1.00	80,405	1.00	80,405	1.00	82,946
FIRE MARSHAL-18	18	1.00	131,464	1.00	132,121	1.00	132,121	1.00	136,297
FIRE PROTECTION ENGR-18	18	1.00	109,010	1.00	110,578	2.00	194,013	2.00	197,509
IT SPEC 3-18	18	1.00	93,130	1.00	96,270	1.00	96,270	1.00	99,313
NEW POSITION		-	-	-	-	-	-	1.00	152,800
PROGRAM ASST 1-20	20	1.00	64,030	1.00	64,349	1.00	64,349	1.00	66,383
PUBLIC INFORMATION OFF 2-18	18	1.00	90,452	1.00	91,813	1.00	91,813	1.00	94,715
TOTAL		33.75	2,545,981	33.75	2,555,962	36.75	2,778,881	38.75	3,074,273

Sworn Positions

Classification	CG	2022 Budget		2023 Budget					
		Adopted		Request		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DIVISION FIRE CHIEF-14	14	6.00	767,641	6.00	767,639	6.00	767,639	6.00	767,639
FIRE APPARATUS ENGR 2-13	13	3.00	282,577	3.00	294,140	3.00	294,140	3.00	294,140
FIRE APPARATUS ENGR-13	13	66.00	5,825,693	66.00	5,958,444	66.00	5,958,444	66.00	5,958,444
FIRE CAPT-13	13	6.00	564,253	6.00	577,173	6.00	577,173	6.00	577,173
FIRE CHIEF-21	21	1.00	167,073	1.00	167,908	1.00	167,908	1.00	173,216
FIRE CHIEF-ASST-14	14	4.00	605,238	4.00	603,878	4.00	603,878	4.00	603,878
FIRE LIEUTENANT-13	13	71.00	7,168,999	71.00	7,456,502	71.00	7,456,502	71.00	7,456,502
FIREFIGHTER PARAMEDIC-13	13	81.00	6,546,757	82.00	7,065,007	82.00	7,065,007	82.00	7,065,007
FIREFIGHTER/PARAMEDIC 2-13	13	25.00	2,406,340	25.00	2,440,152	25.00	2,440,152	25.00	2,440,152
FIREFIGHTER-13	13	141.00	11,422,695	140.00	11,673,466	140.00	11,673,466	140.00	11,673,466
TOTAL		404.00	35,757,266	404.00	37,004,309	404.00	37,004,309	404.00	37,009,617
TOTAL FTEs		437.75	38,303,247	437.75	39,560,271	440.75	39,783,190	442.75	40,083,890

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Fleet Service

Agency Overview

Agency Mission

The mission of the Fleet Service Division is to provide a safe and reliable fleet of diverse equipment for all user agencies and to provide a concentrated effort toward a comprehensive preventative maintenance program at a competitive cost.

Agency Overview

The Agency manages and administers the municipal fleet through maintenance, inspection, repair, and replacement of vehicles for City agencies. The goal of the Fleet Service Division is to purchase and maintain the most reliable, efficient, safest, and environmentally sustainable vehicles and equipment for all City agencies. Fleet will advance this goal with state of the art systems analysis.

2023 Budget Highlights

Service: Fleet Maintenance and Procurement

- Increases the Fleet agency billings by \$2.37 million. The increased rate is primarily driven by increased supply and services costs, including fuel, due to inflation (\$1.7 million) and increased debt service (\$528,600).
- Recreates an Administrative Assistant position to a Public Works General Supervisor via Finance Committee amendment #9. The annual cost of recreating the position is \$20,000, and will be absorbed through salary savings.

Fleet Services

Function: Internal Services

Budget Overview

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	-	(35,500)	-	(35,500)	(35,500)	(35,500)
Charges For Services	(12,325)	(25,000)	(8,363)	(25,000)	(25,000)	(25,000)
Invest Other Contrib	(45,000)	-	-	-	-	-
Misc Revenue	(89,055)	(155,000)	(21,298)	(155,000)	(155,000)	(155,000)
Other Finance Source	(1,460,672)	(968,312)	(2,771,791)	(958,273)	(958,273)	(961,942)
Transfer In	(382,413)	-	(1,272)	-	-	-
Total	\$ (1,989,466)	\$ (1,183,812)	\$ (2,802,724)	\$ (1,173,773)	\$ (1,173,773)	\$ (1,177,442)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	2,495,576	2,727,712	2,543,229	2,663,740	2,754,463	2,746,215
Benefits	822,143	1,019,346	896,457	985,150	1,015,752	1,027,670
Supplies	5,873,031	5,109,305	5,702,208	6,566,245	6,566,245	6,566,245
Purchased Services	1,134,570	1,106,949	1,942,355	1,323,224	1,323,224	1,323,224
Debt Othr Financing	10,740,620	-	879,173	10,025,837	10,458,473	10,458,473
Inter Depart Charges	189,791	111,482	168,664	193,076	247,248	247,248
Transfer Out	-	9,929,892	9,929,892	-	-	-
Total	\$ 21,255,730	\$ 20,004,686	\$ 22,061,977	\$ 21,757,272	\$ 22,365,404	\$ 22,369,074

Agency Billings

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Billing	(19,266,265)	(18,820,874)	(19,259,252)	(20,583,499)	(21,191,632)	(21,191,632)
Total	\$ (19,266,265)	\$ (18,820,874)	\$ (19,259,252)	\$ (20,583,499)	\$ (21,191,632)	\$ (21,191,632)

NET BUDGET \$ - \$ - \$ - \$ - \$ - \$ -

Fleet Services

Function:

Internal Services

*Service Overview***Service:** Fleet Maintenance Procurement

Service Description

This service is responsible for fueling the city fleet along with the development of a comprehensive maintenance and repair program. This service includes 21 using agencies with an active asset count of 1,400 vehicles and equipment.

Activities Performed by this Service

- City Fleet Fueling Operations: Fuel procurement, fleet fueling operations and fuel site maintenance.
- Fleet Asset Maintenance and Repair: Maintain and repair the city fleet including procurement of replacement parts and vendor repairs.

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(1,989,466)	(1,183,812)	(2,802,724)	(1,173,773)	(1,173,773)	(1,177,442)
Personnel	3,317,718	3,747,058	3,439,686	3,648,890	3,770,214	3,773,884
Non-Personnel	17,748,221	16,146,146	18,453,628	17,915,306	18,347,942	18,347,942
Total	\$ 19,076,474	\$ 18,709,392	\$ 19,090,589	\$ 20,390,423	\$ 20,944,384	\$ 20,944,384

Agency Billings

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Agency Charges	(19,076,474)	(18,709,392)	(19,090,589)	(20,390,423)	(20,944,384)	(20,944,384)
Total	\$ (19,076,474)	\$ (18,709,392)	\$ (19,090,589)	\$ (20,390,423)	\$ (20,944,384)	\$ (20,944,384)

Fleet Services

Function:

Internal Services

Line Item Detail

Agency Primary Fund: Fleet Services

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Operating	-	(35,500)	-	(35,500)	(35,500)	(35,500)
Intergov Revenues Total	\$ -	\$ (35,500)	\$ -	\$ (35,500)	\$ (35,500)	\$ (35,500)
Charges For Services						
Reimbursement Of Expense	(12,325)	(25,000)	(8,363)	(25,000)	(25,000)	(25,000)
Charges For Services Total	\$ (12,325)	\$ (25,000)	\$ (8,363)	\$ (25,000)	\$ (25,000)	\$ (25,000)
Invest Other Contrib						
Contributions & Donations	(45,000)	-	-	-	-	-
Invest Other Contrib Total	\$ (45,000)	\$ -	\$ -	\$ -	\$ -	\$ -
Misc Revenue						
Fuel Tax Refund	(63,732)	(70,000)	-	(70,000)	(70,000)	(70,000)
Miscellaneous Revenue	(25,324)	(85,000)	(21,298)	(85,000)	(85,000)	(85,000)
Misc Revenue Total	\$ (89,055)	\$ (155,000)	\$ (21,298)	\$ (155,000)	\$ (155,000)	\$ (155,000)
Other Finance Source						
Sale Of Assets	(1,576,697)	(520,000)	(1,042,311)	(520,000)	(520,000)	(520,000)
Trade In Allowance	(287,275)	(435,780)	(435,780)	(435,780)	(435,780)	(435,780)
(Gain) Loss On Sale Of Asset	403,301	-	-	-	-	-
Capital Contributions	(0)	-	-	-	-	-
Fund Balance Applied	-	(12,532)	(1,293,700)	(2,493)	(2,493)	(6,162)
Other Finance Source Total	\$ (1,460,672)	\$ (968,312)	\$ (2,771,791)	\$ (958,273)	\$ (958,273)	\$ (961,942)
Transfer In						
Transfer In From General	(255,961)	-	-	-	-	-
Transfer In From Insurance	(126,452)	-	(1,272)	-	-	-
Transfer In Total	\$ (382,413)	\$ -	\$ (1,272)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	2,388,844	2,705,364	2,434,425	2,609,267	2,609,267	2,691,742
Salary Savings	-	(199,232)	-	(53,572)	(53,572)	(53,572)
Pending Personnel	-	13,535	-	-	90,723	-
Premium Pay	12,676	11,690	15,667	11,690	11,690	11,690
Compensated Absence	17,579	125,400	1,027	25,400	25,400	25,400
Hourly Wages	49,744	45,955	61,448	45,955	45,955	45,955
Overtime Wages Permanent	26,401	25,000	30,662	25,000	25,000	25,000
Election Officials Wages	331	-	-	-	-	-
Salaries Total	\$ 2,495,576	\$ 2,727,712	\$ 2,543,229	\$ 2,663,740	\$ 2,754,463	\$ 2,746,215

Fleet Services

Function:

Internal Services

Line Item Detail

Agency Primary Fund: Fleet Services

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Benefits						
Comp Absence Escrow	39,623	100,000	-	100,000	100,000	100,000
Benefit Savings	-	(50,000)	-	(50,000)	(50,000)	(50,000)
Health Insurance Benefit	475,171	519,864	481,275	504,657	528,984	528,984
Wage Insurance Benefit	12,185	12,116	12,090	11,962	11,962	11,962
WRS	166,689	175,843	162,389	169,602	177,430	183,039
FICA Medicare Benefits	187,452	198,259	188,188	193,341	191,788	198,098
Licenses & Certifications	-	-	165	-	-	-
Post Employment Health Plans	34,232	42,144	33,958	34,467	34,467	34,467
Tool Allowance	21,405	21,120	18,392	21,120	21,120	21,120
Other Post Emplmnt Benefit	81,234	-	-	-	-	-
Pension Expense	(195,848)	-	-	-	-	-
Benefits Total	\$ 822,143	\$ 1,019,346	\$ 896,457	\$ 985,150	\$ 1,015,752	\$ 1,027,670
Supplies						
Office Supplies	3,902	2,000	1,628	2,000	2,000	2,000
Copy Printing Supplies	770	2,000	144	2,000	2,000	2,000
Hardware Supplies	12	-	1,571	-	-	-
Software Lic & Supplies	5,347	14,388	-	14,388	14,388	14,388
Postage	2,447	1,550	1,486	1,550	1,550	1,550
Books & Subscriptions	-	3,000	3,427	3,000	3,000	3,000
Work Supplies	84,790	92,000	40,678	92,000	92,000	92,000
Safety Supplies	11,340	5,000	1,856	5,000	5,000	5,000
Building Supplies	20,418	5,900	3,745	5,900	5,900	5,900
Machinery And Equipment	427,551	-	-	-	-	-
Equipment Supplies	1,949,209	1,529,968	1,637,959	1,829,968	1,829,968	1,829,968
Tires	384,332	285,689	652,057	335,689	335,689	335,689
Gasoline	1,067,998	1,038,060	1,080,000	1,389,750	1,389,750	1,389,750
Diesel	1,749,532	1,835,050	1,835,320	2,307,500	2,307,500	2,307,500
Oil	41,669	124,700	205,223	382,500	382,500	382,500
Lubricants	123,715	170,000	237,114	195,000	195,000	195,000
Supplies Total	\$ 5,873,031	\$ 5,109,305	\$ 5,702,208	\$ 6,566,245	\$ 6,566,245	\$ 6,566,245

Fleet Services

Function:

Internal Services

Line Item Detail

Agency Primary Fund: Fleet Services

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	17,016	61,500	132,009	78,200	78,200	78,200
Electricity	73,388	80,000	158,871	120,750	120,750	120,750
Water	25,165	38,760	33,095	25,000	25,000	25,000
Telephone	1,599	1,150	551	535	535	535
Cellular Telephone	3,563	3,300	2,112	3,300	3,300	3,300
Building Improv Repair Maint	11,012	10,000	32,339	10,000	10,000	10,000
Process Fees Recyclables	4,439	4,320	4,914	4,320	4,320	4,320
Comm Device Mntc	23,200	24,500	-	24,500	24,500	24,500
Equipment Mntc	29,333	52,500	11,820	25,000	25,000	25,000
System & Software Mntc	-	168,840	890	168,840	168,840	168,840
Vehicle Repair & Mntc	848,976	575,204	1,453,425	775,204	775,204	775,204
Rental Of Equipment	4	5,000	15	5,000	5,000	5,000
Recruitment	21	-	34	-	-	-
Conferences & Training	7,659	10,000	12,182	10,000	10,000	10,000
Memberships	1,962	2,500	4,891	2,500	2,500	2,500
Uniform Laundry	15,498	11,600	7,407	11,600	11,600	11,600
Medical Services	-	-	293	-	-	-
Arbitrator	-	200	-	200	200	200
Audit Services	2,000	1,300	4,800	2,000	2,000	2,000
Delivery Freight Charges	30	3,000	-	3,000	3,000	3,000
Consulting Services	1,409	1,375	3,300	1,375	1,375	1,375
Advertising Services	100	400	374	400	400	400
Inspection Services	-	3,500	1,980	3,500	3,500	3,500
Parking Towing Services	43,038	45,000	60,402	45,000	45,000	45,000
Other Services & Expenses	19,307	-	7,241	-	-	-
Permits & Licenses	5,848	3,000	9,409	3,000	3,000	3,000
Purchased Services Total	\$ 1,134,570	\$ 1,106,949	\$ 1,942,355	\$ 1,323,224	\$ 1,323,224	\$ 1,323,224
Debt Othr Financing						
Interest	1,762,677	-	879,173	1,577,060	2,009,696	2,009,696
Depreciation	8,302,331	-	-	8,448,777	8,448,777	8,448,777
Fund Balance Generated	675,612	-	-	-	-	-
Debt Othr Financing Total	\$ 10,740,620	\$ -	\$ 879,173	\$ 10,025,837	\$ 10,458,473	\$ 10,458,473
Inter Depart Charges						
ID Charge From Engineering	66,942	27,065	66,942	27,065	66,942	66,942
ID Charge From Fleet Services	38,349	-	16,048	80,551	80,551	80,551
ID Charge From Traffic Eng	3,682	3,599	4,855	3,599	4,999	4,999
ID Charge From Insurance	46,050	46,050	46,050	51,873	64,768	64,768
ID Charge From Workers Comp	34,768	34,768	34,768	29,988	29,988	29,988
Inter Depart Charges Total	\$ 189,791	\$ 111,482	\$ 168,664	\$ 193,076	\$ 247,248	\$ 247,248

Fleet Services

Function:

Internal Services

Line Item Detail

Agency Primary Fund: Fleet Services

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Billing						
ID Billing To Fire	-	-	(3,089,581)	-	-	-
ID Billing To Police	-	-	(2,651,107)	-	-	-
ID Billing To Public Health	-	-	(71,804)	-	-	-
ID Billing To Engineering	-	-	(46,713)	-	-	-
ID Billing To Fleet Services	(19,266,265)	(18,820,874)	(38,349)	(20,583,499)	(21,191,632)	(21,191,632)
ID Billing To Landfill	-	-	(27,300)	-	-	-
ID Billing To Streets	-	-	(9,948,419)	-	-	-
ID Billing To Traffic Eng	-	-	(461,753)	-	-	-
ID Billing To Library	-	-	(30,423)	-	-	-
ID Billing To Parks	-	-	(2,096,238)	-	-	-
ID Billing To Bldg Inspection	-	-	(6,449)	-	-	-
ID Billing To Monona Terrace	-	-	(2,059)	-	-	-
ID Billing To Golf Courses	-	-	(185,152)	-	-	-
ID Billing To Parking	-	-	(49,940)	-	-	-
ID Billing To Sewer	-	-	(281,111)	-	-	-
ID Billing To Stormwater	-	-	(153,199)	-	-	-
ID Billing To Water	-	-	(10,064)	-	-	-
ID Billing To CDA Management	-	-	(109,592)	-	-	-
Inter Depart Billing Total	\$ (19,266,265)	\$ (18,820,874)	\$ (19,259,252)	\$ (20,583,499)	\$ (21,191,632)	\$ (21,191,632)
Transfer Out						
Transfer Out To Debt Service	-	9,929,892	9,929,892	-	-	-
Transfer Out Total	\$ -	\$ 9,929,892	\$ 9,929,892	\$ -	\$ -	\$ -

Fleet Services

Function: Internal Services

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	FTEs
AUTO MAINT WKR 2-15	15	1.00	49,665	1.00	49,912	1.00	49,912	1.00	51,490
FACILITY MAINT WKR-15	15	1.00	61,732	1.00	62,040	1.00	62,040	1.00	64,001
FLEET PARTS TECH-15	15	3.00	193,951	3.00	195,525	3.00	195,525	3.00	201,705
FLEET SERVICE PARTS LDWKR-15	15	1.00	66,001	1.00	66,331	1.00	66,331	1.00	68,428
FLEET TECH-15	15	21.00	1,378,930	21.00	1,383,284	21.00	1,383,284	21.00	1,427,008
MASTER AUTO BODY TEC-15	15	1.00	72,944	1.00	73,309	1.00	73,309	1.00	75,626
OPERATIONS CLERK-15	15	1.00	53,646	1.00	52,095	1.00	52,095	1.00	53,742
FLEET MAINT PROG ADMIN-15	15	1.00	74,817	1.00	75,190	1.00	75,190	1.00	77,567
FLEET OPER MGR-18	18	1.00	108,114	1.00	109,634	1.00	109,634	1.00	113,099
FLEET PROG MGR-18	18	1.00	105,193	1.00	107,676	1.00	107,676	1.00	111,080
PUB WKS GEN FORE-18	18	2.00	154,240	2.00	157,334	2.00	157,334	2.00	162,307
PUB WKS GEN SUPV-18	18	-	-	-	-	-	-	1.00	63,138
DATA ANALYST 2	18	1.00	73,802	1.00	77,505	1.00	77,505	1.00	79,954
ADMIN ASST-20	20	1.00	59,215	1.00	61,203	1.00	61,203	-	-
FLEET SERVS SUPT-21	21	1.00	137,541	1.00	138,228	1.00	138,228	1.00	142,597
TOTAL		37.00	2,589,791	37.00	2,609,267	37.00	2,609,267	37.00	2,691,742

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Golf Enterprise

Agency Overview

Agency Mission

The mission of the Golf Enterprise is to provide the Madison area golfing public with the finest possible golfing conditions at reasonable prices and for all levels of play.

Agency Overview

The Agency is responsible for golf course maintenance and operations at Madison's four golf courses. The goal of the agency is to operate a golf system that is fully self-sustaining and provides affordable, accessible, and quality golfing opportunities while maintaining a high level of customer service. The Golf Enterprise will advance this goal by working with The First Tee to improve the lives and opportunities for Madison's youth who participate in their programming and stakeholders to develop an actionable plan to ensure the mission of the Golf Enterprise is met.

2023 Budget Highlights

Service: Golf Enterprise

- Funds an expansion of the Golf Enterprise via Common Council amendment #10. The amendment reclassifies a Golf Clubhouse Operations Supervisor position to a Golf Program Supervisor position (\$12,600), creates two permanent Program Assistant positions (\$134,500), and creates four limited term employment (LTE) positions including one Golf Project Manager (\$91,200), one Equipment Operator 3/ Greenskeeper position (\$72,700), and two Parks Maintenance Worker positions (\$135,200) bringing the total number of positions in the Golf Enterprise to 14.0 FTE. The annual cost of the new positions in 2023 is \$343,000 in salaries and \$103,200 in benefits for a total of \$446,200. The permanent positions (\$147,100 annually) are funded by an ongoing increase in charges for services revenue and reduction in hourly wages. The LTE positions (\$299,100 annually) are funded by the Park Land Improvements capital project which includes \$2,550,000 of funding from golf reserves in 2023 – 2027 for golf infrastructure improvements. This level of reserve funding is dependent on the land sale of portions of Yahara Hills Golf Course (RES-22-00319, Legistar file 70597, adopted in May 2022). The LTEs will not be hired until the Yahara land sale is final.
- Adds a 1.0 FTE Parks Volunteer Coordinator position in the Parks Division budget via Common Council amendment #11. The position is 90% funded by the general fund and 10% funded by the Golf Enterprise to oversee land management and event activities at the City's four golf courses. (Golf Enterprise Ongoing Increase: \$7,240)

Golf CoursesFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Golf Courses	4,294,299	3,559,688	4,005,371	3,730,586	3,764,729	3,847,732
Total	\$ 4,294,299	\$ 3,559,688	\$ 4,005,371	\$ 3,730,586	\$ 3,764,729	\$ 3,847,732

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Golf Operations	4,294,299	3,559,688	4,005,371	3,730,586	3,764,729	3,847,732
Total	\$ 4,294,299	\$ 3,559,688	\$ 4,005,371	\$ 3,730,586	\$ 3,764,729	\$ 3,847,732

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(4,283,640)	(3,481,792)	(3,770,231)	(3,653,091)	(3,653,091)	(3,798,829)
Invest Other Contrib	-	(20,000)	(20,000)	-	-	-
Misc Revenue	(10,659)	(48,000)	7,415	(48,000)	(48,000)	(48,000)
Other Finance Source	-	(9,896)	(222,554)	(29,495)	(63,638)	(903)
Total	\$ (4,294,299)	\$ (3,559,688)	\$ (4,005,371)	\$ (3,730,586)	\$ (3,764,729)	\$ (3,847,732)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	-	-	(89,040)	-	-	-
Salaries	1,328,206	1,508,677	1,594,502	1,510,432	1,529,771	1,610,218
Benefits	297,727	276,588	299,030	280,085	287,099	289,655
Supplies	559,269	621,179	829,494	629,329	629,329	629,329
Purchased Services	723,730	687,810	818,134	767,840	767,840	767,840
Debt Othr Financing	887,012	1	87,818	-	44,360	44,360
Inter Depart Charges	309,021	220,983	220,983	298,450	306,331	306,331
Transfer Out	189,334	244,451	244,451	244,451	200,000	200,000
Total	\$ 4,294,299	\$ 3,559,688	\$ 4,005,371	\$ 3,730,586	\$ 3,764,729	\$ 3,847,732

Golf Courses

Function:

Public Works

*Service Overview***Service:** Golf Operations

Service Description

This service oversees the operation and maintenance of the Yahara Hills, Odana Hills, Monona and Glenway Golf Courses, which provide a total of 72 holes of play. The goal of the service is a golf enterprise fund that is fully self-sustaining and provides affordable, accessible, and quality golfing opportunities.

Activities Performed by this Service

- Golf Course Maintenance: Maintain the four golf courses by irrigating and mowing the greens and fairways, repairing and caring for mowing equipment and vehicles, and providing tee and green supplies.
- Golf Clubhouses: Provide clubhouses and staff to set up tee times, check in, rent golf carts, accept payment of greens fees, purchase concessions at the snack bars, and purchase golf accessories at the pro shops.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	4,294,299	3,559,688	4,005,371	3,730,586	3,764,729	3,847,732
Total	\$ 4,294,299	\$ 3,559,688	\$ 4,005,371	\$ 3,730,586	\$ 3,764,729	\$ 3,847,732

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(4,294,299)	(3,559,688)	(4,094,411)	(3,730,586)	(3,764,729)	(3,847,732)
Personnel	1,625,933	1,785,264	1,893,532	1,790,517	1,816,870	1,899,873
Non-Personnel	2,359,345	1,553,440	1,979,896	1,641,619	1,641,529	1,641,529
Agency Charges	309,021	220,983	220,983	298,450	306,331	306,331
Total	\$ 0	\$ -	\$ (0)	\$ (0)	\$ 0	\$ 0

Golf Courses

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Golf Courses

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Catering Concessions	(487,081)	(480,000)	(431,468)	(504,000)	(504,000)	(504,000)
Facility Rental	(875,170)	(670,000)	(798,807)	(675,000)	(675,000)	(675,000)
Memberships	(328,135)	(320,000)	(334,673)	(327,600)	(327,600)	(327,600)
Reimbursement Of Expense	(90,393)	(2,000)	(89,323)	(2,000)	(2,000)	(2,000)
Golf Courses	(2,502,862)	(2,009,792)	(2,205,000)	(2,144,491)	(2,144,491)	(2,290,229)
Charges For Services Total	\$ (4,283,640)	\$ (3,481,792)	\$ (3,859,272)	\$ (3,653,091)	\$ (3,653,091)	\$ (3,798,829)
Invest Other Contrib						
Contributions & Donations	-	(20,000)	(20,000)	-	-	-
Invest Other Contrib Total	\$ -	\$ (20,000)	\$ (20,000)	\$ -	\$ -	\$ -
Misc Revenue						
Miscellaneous Revenue	(10,659)	(48,000)	7,415	(48,000)	(48,000)	(48,000)
Misc Revenue Total	\$ (10,659)	\$ (48,000)	\$ 7,415	\$ (48,000)	\$ (48,000)	\$ (48,000)
Other Finance Source						
Fund Balance Applied	-	(9,896)	(222,554)	(29,495)	(63,638)	(903)
Other Finance Source Total	\$ -	\$ (9,896)	\$ (222,554)	\$ (29,495)	\$ (63,638)	\$ (903)
Salaries						
Permanent Wages	453,195	556,029	561,486	559,515	559,515	577,201
Salary Savings	-	(6,314)	-	(11,190)	(11,190)	(11,190)
Pending Personnel	-	64,017	-	67,017	86,356	221,357
Premium Pay	24,696	2,564	22,740	2,709	2,709	2,709
Workers Compensation Wages	19,597	-	-	-	-	-
Compensated Absence	(49,790)	16,467	1,455	16,467	16,467	16,467
Hourly Wages	781,196	836,809	896,189	836,809	836,809	764,569
Overtime Wages Permanent	60,621	14,375	72,193	14,375	14,375	14,375
Overtime Wages Hourly	38,691	24,730	40,438	24,730	24,730	24,730
Salaries Total	\$ 1,328,206	\$ 1,508,677	\$ 1,594,502	\$ 1,510,432	\$ 1,529,771	\$ 1,610,218
Benefits						
Unemployment Benefits	80,136	71,184	-	71,183	71,183	71,183
Health Insurance Benefit	97,375	108,386	155,705	115,989	121,568	121,568
Wage Insurance Benefit	2,414	2,392	2,393	2,387	2,387	2,387
WRS	58,172	36,141	49,800	36,369	38,047	39,250
FICA Medicare Benefits	106,784	41,091	78,576	41,409	41,166	42,519
Licenses & Certifications	95	-	-	-	-	-
Post Employment Health Plans	13,687	17,394	12,557	12,747	12,747	12,747
Other Post Emplmnt Benefit	5,712	-	-	-	-	-
Pension Expense	(66,647)	-	-	-	-	-
Benefits Total	\$ 297,727	\$ 276,588	\$ 299,030	\$ 280,085	\$ 287,099	\$ 289,655

Golf Courses

Function:

Public Works

Line Item Detail

Agency Primary Fund: Golf Courses

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	2,502	10,350	5,497	10,500	10,500	10,500
Copy Printing Supplies	186	400	300	400	400	400
Hardware Supplies	280	1,929	9,601	1,929	1,929	1,929
Work Supplies	62,175	43,900	34,816	45,900	45,900	45,900
Janitorial Supplies	7,044	7,300	6,103	7,300	7,300	7,300
Safety Supplies	1,331	3,500	5,209	3,500	3,500	3,500
Building	-	300	-	300	300	300
Building Supplies	3,060	11,650	4,232	11,650	11,650	11,650
Landscaping Supplies	11,488	16,150	17,656	16,150	16,150	16,150
Trees Shrubs Plants	563	500	-	500	500	500
Fertilizers And Chemicals	138,871	136,000	144,796	140,500	140,500	140,500
Machinery And Equipment	57,536	72,000	168,656	72,000	72,000	72,000
Equipment Supplies	82,861	91,600	177,839	91,600	91,600	91,600
Oil	-	100	-	100	100	100
Inventory	191,371	225,500	254,789	227,000	227,000	227,000
Supplies Total	\$ 559,269	\$ 621,179	\$ 829,494	\$ 629,329	\$ 629,329	\$ 629,329
Purchased Services						
Natural Gas	13,363	12,000	39,321	13,800	13,800	13,800
Electricity	70,717	68,000	79,637	71,401	71,401	71,401
Water	219,782	149,000	219,782	164,000	164,000	164,000
Stormwater	78,663	90,500	87,897	98,000	98,000	98,000
Telephone	1,851	2,000	2,208	2,515	2,515	2,515
Cellular Telephone	453	220	400	470	470	470
Systems Comm Internet	5,064	2,000	4,838	2,000	2,000	2,000
Building Improv Repair Maint	1,649	5,100	1,591	5,100	5,100	5,100
Pest Control	1,340	2,280	1,290	2,280	2,280	2,280
Comm Device Mntc	-	2,000	-	2,000	2,000	2,000
Equipment Mntc	6,363	25,120	12,261	18,620	18,620	18,620
System & Software Mntc	75	16,078	2,128	16,078	16,078	16,078
Rental Of Equipment	128,219	145,000	147,668	182,064	182,064	182,064
Memberships	29	-	67	-	-	-
Uniform Laundry	197	700	429	700	700	700
Audit Services	1,525	1,525	1,525	1,525	1,525	1,525
Credit Card Services	123,215	117,000	144,757	140,000	140,000	140,000
Management Services	2,233	9,850	2,790	9,850	9,850	9,850
Consulting Services	13,963	-	16,325	-	-	-
Advertising Services	697	17,000	7,146	17,000	17,000	17,000
Security Services	2,676	1,670	2,600	1,670	1,670	1,670
Other Services & Expenses	49,502	18,000	40,905	16,000	16,000	16,000
Permits & Licenses	2,152	2,767	2,568	2,767	2,767	2,767
Purchased Services Total	\$ 723,730	\$ 687,810	\$ 818,134	\$ 767,840	\$ 767,840	\$ 767,840
Debt Othr Financing						
Principal	-	-	-	-	40,727	40,727
Interest	6,928	-	5,584	-	3,633	3,633
Depreciation	102,792	-	82,234	-	-	-
Fund Balance Generated	777,292	1	-	-	-	-
Debt Othr Financing Total	\$ 887,012	\$ 1	\$ 87,818	\$ -	\$ 44,360	\$ 44,360

Golf Courses

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Golf Courses

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From GF	10,054	20,778	20,778	10,724	10,724	10,724
ID Charge From Attorney	-	-	-	10,804	10,804	10,804
ID Charge From Civil Rights	2,207	2,271	2,271	2,262	2,262	2,262
ID Charge From Finance	35,403	42,995	42,995	40,677	40,677	40,677
ID Charge From Human Resourc	18,299	20,485	20,485	4,286	4,286	4,286
ID Charge From Information Tec	30,508	14,419	14,419	18,328	18,328	18,328
ID Charge From Mayor	4,276	3,941	3,941	4,086	4,086	4,086
ID Charge from EAP	-	476	476	571	571	571
ID Charge From Fleet Services	184,359	92,259	92,259	175,219	180,368	180,368
ID Charge From Traffic Eng	555	-	-	-	-	-
ID Charge From Insurance	9,430	9,430	9,430	7,140	9,872	9,872
ID Charge From Workers Comp	13,929	13,929	13,929	24,351	24,351	24,351
Inter Depart Charges Total	\$ 309,021	\$ 220,983	\$ 220,983	\$ 298,450	\$ 306,331	\$ 306,331
Transfer Out						
Transfer Out To General	189,334	200,000	200,000	200,000	200,000	200,000
Transfer Out To Debt Service	-	44,451	44,451	44,451	-	-
Transfer Out Total	\$ 189,334	\$ 244,451	\$ 244,451	\$ 244,451	\$ 200,000	\$ 200,000

Golf Courses

Function: Public Works

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
GREENSKEEPER 1-16	16	2.00	122,633	2.00	123,245	2.00	123,245	2.00	127,140
GREENSKEEPER 2-16	16	1.00	71,621	1.00	71,979	1.00	71,979	1.00	74,254
GREENSKEEPER 3-16	16	1.00	73,599	1.00	73,966	1.00	73,966	1.00	76,304
MAINT MECH 1-16	16	1.00	71,621	1.00	71,979	1.00	71,979	1.00	74,254
NEW POSITIONS		-	-	-	-	-	-	6.00	343,000
PKS EQUIP MECH 1-16	16	1.00	68,395	1.00	68,737	1.00	68,737	1.00	70,910
GOLF PROGRAM SUPV-18	18	1.00	72,143	1.00	73,214	1.00	73,214	2.00	154,338
GOLF CLUB OPER SUPV 2-18	18	1.00	76,016	1.00	76,395	1.00	76,395	-	-
TOTAL		8.00	556,028	8.00	559,515	8.00	559,515	14.00	920,200

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Human Resources

Agency Overview

Agency Mission

The mission of Human Resources is to move Our Madison forward by hiring, developing, and sustaining a diverse and engaged workforce.

Agency Overview

The Agency supports other City agencies in recruiting, hiring, training, and retaining the City's active workforce. Human Resources' goal is to support agencies in organizational development to ensure quality City services, oversee compliance with Madison's personnel rules, and support agencies in recruitment efforts. Human Resources works to advance this goal by continuing to build programs and cultivate relationships in order to develop city staff as well as make investments to reward and retain personnel.

2023 Budget Highlights

Service: Employee & Labor Relations

- Budget maintains current level of service.

Service: HR Services

- Creates a 1.0 FTE Talent Acquisition Specialist position to design and innovate strategies to improve hiring outcomes and to further equity work by strengthening outreach efforts to marginalized communities. (Increase: \$75,959)
- Creates a 1.0 FTE Program Assistant 1 position to perform administrative work currently performed by HR Analysts allowing HR Analysts to focus efforts on higher level responsibilities related to hiring, equity analyses, development of trainee positions, and career pathways. (Increase: \$70,041)

Service: Organizational and Health Development

- Removes \$4,000 in agency revenues as staff focus on meeting the training needs of City staff rather than developing educational sessions for outside organizations.

Human Resources

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,615,348	1,707,959	1,715,689	1,868,660	2,021,128	2,081,158
Total	\$ 1,615,348	\$ 1,707,959	\$ 1,715,689	\$ 1,868,660	\$ 2,021,128	\$ 2,081,158

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Employee & Labor Relations	445,547	654,911	699,285	673,008	678,709	700,304
HR Services	552,515	411,480	483,323	517,981	660,781	680,376
Organizational & Health Devel	617,285	641,568	533,081	677,672	681,638	700,478
Total	\$ 1,615,348	\$ 1,707,959	\$ 1,715,689	\$ 1,868,660	\$ 2,021,128	\$ 2,081,158

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(3,250)	-	-	-	-	-
Misc Revenue	(10)	(4,000)	-	(4,000)	-	-
Total	\$ (3,260)	\$ (4,000)	\$ -	\$ (4,000)	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	1,554,733	1,615,056	1,629,833	1,675,685	1,821,685	1,874,395
Benefits	442,486	460,942	461,609	480,577	496,544	503,864
Supplies	11,940	18,950	21,672	18,950	18,950	18,950
Purchased Services	128,926	210,411	195,975	246,951	242,951	242,951
Inter Depart Charges	84,625	84,625	84,625	80,753	71,253	71,253
Inter Depart Billing	(604,103)	(678,025)	(678,025)	(630,255)	(630,255)	(630,255)
Total	\$ 1,618,608	\$ 1,711,959	\$ 1,715,689	\$ 1,872,660	\$ 2,021,128	\$ 2,081,158

Service Overview

Service: Employee & Labor Relations

Service Description

This service fulfills the City's obligations for contract negotiation and management; works with Employee Associations in developing and implementing employee handbooks; administers the Family and Medical Leave Act (FMLA), disability leave, layoffs, and occupational accommodations; and develops and implements the employee benefits program. The goals of this service are effective use of the Meet and Confer process with employee associations, successful negotiation of all outstanding labor contracts, and effective implementation of employee benefits programs.

Activities Performed by this Service

- **Employee Benefits Planning and Implementation:** Research, develop, and maintain the employee benefits package for City staff, including insurance, retirement, and wellness programs.
- **Occupational Accommodations and Disability Leave:** Administration of the occupational accommodations program and tracking employee leave and layoff processes due to disabilities.
- **Administration of Family Medical Leave Act (FMLA) Requests:** Consult with employees on the FMLA process, review FMLA requests for eligibility, contact medical providers for required information, and coordinate with employees and departments as staff resume their duties.
- **Meet and Confer with Employee Groups:** Negotiate with employee unions and work with employee associations to develop and implement employee handbooks and contracts.
- **Coordinating Grievance Investigations:** Review complaints and coordinate investigation of grievances filed against City employees and work with Attorney's Office to negotiate separation agreements, when necessary.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	445,547	654,911	699,285	673,008	678,709	700,304
Other-Expenditures	-	-	-	-	-	-
Total	\$ 445,547	\$ 654,911	\$ 699,285	\$ 673,008	\$ 678,709	\$ 700,304

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Personnel	725,862	792,557	817,779	787,704	793,405	815,000
Non-Personnel	41,316	91,096	110,248	104,616	104,616	104,616
Agency Charges	(321,630)	(228,742)	(228,742)	(219,312)	(219,312)	(219,312)
Total	\$ 445,547	\$ 654,911	\$ 699,285	\$ 673,008	\$ 678,709	\$ 700,304

Human Resources

Function:

Administration*Service Overview***Service:** HR Services*Service Description*

This service provides Human Resources support to all City departments, helping them achieve their goals by developing and implementing recruitment and selection strategies; assisting in the implementation of organizational changes, including the classification and reclassification of employees and positions; working with the Personnel Board; and providing general human resources support. The goals of this service are to increase diversity of applicants for City jobs across all classifications, identify positions struggling to attract qualified applicants, and implement strategies to increase the number of qualified applicants.

Activities Performed by this Service

- **Workforce Recruitment:** Developing and implementing strategies to recruit and select diverse and appropriately skilled new staff members.
- **Workforce Modification:** Assist City departments with modifications to their staffing structure through reclassifications, internal promotions, and development of new employment exams and position descriptions.
- **Maintain Position Control:** Assist the Personnel Board and Finance Committee with answers to inquiries and maintain control of positions allocated throughout the year, ensuring departments do not recruit for positions which have not been approved by the Personnel Board and Finance Committee.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	552,515	411,480	483,323	517,981	660,781	680,376
Other-Expenditures	-	-	-	-	-	-
Total	\$ 552,515	\$ 411,480	\$ 483,323	\$ 517,981	\$ 660,781	\$ 680,376

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	707,132	632,890	709,977	715,706	868,006	887,601
Non-Personnel	38,610	53,989	48,744	54,835	54,835	54,835
Agency Charges	(193,227)	(275,399)	(275,399)	(252,560)	(262,060)	(262,060)
Total	\$ 552,515	\$ 411,480	\$ 483,323	\$ 517,981	\$ 660,781	\$ 680,376

Service Overview

Service: Organizational & Health Devel

Service Description

This service works with key stakeholders to develop a healthy, high-performing, self-renewing organization that successfully manages change by integrating results oriented capacity building. This includes: systems decision making, continuous improvement, employee learning and development and growth and asset based best practices.

Activities Performed by this Service

- **Organizational Capacity:** Build and support organizational capacity through a focus on the organization's: health; effectiveness; ability to create a positive employee experience; ability to adapt, change and self-renew; and capacity to solve problems.
- **Employee & Leadership Development:** Build leadership through five key components: communicating and sharing a vision and framework for what good leadership (and followership) looks like within the City; build key management and supervisory skills; orienting and connecting leaders to the City's vision, mission, values, and service promise; cultivating leader identity and capacity; and creating support and growth networks for current and emerging leaders.
- **Employee Learning & Development:** Help employees become better at their job and improve confidence and performance throughout the entire employee lifecycle.
- **Performance Excellence:** Support Performance Excellence to collaboratively design the City of Madison's integrated approach to organizational performance management to deliver standardized processes that lead to organizational sustainability, improvement of overall organizational effectiveness, and improved organizational capacity for meeting its vision.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	617,285	641,568	533,081	677,672	681,638	700,478
Other-Expenditures	-	-	-	-	-	-
Total	\$ 617,285	\$ 641,568	\$ 533,081	\$ 677,672	\$ 681,638	\$ 700,478

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(3,260)	(4,000)	-	(4,000)	-	-
Personnel	564,226	650,551	563,686	652,852	656,818	675,658
Non-Personnel	60,940	84,276	58,654	106,450	102,450	102,450
Agency Charges	(4,621)	(89,259)	(89,259)	(77,630)	(77,630)	(77,630)
Total	\$ 617,285	\$ 641,568	\$ 533,081	\$ 677,672	\$ 681,638	\$ 700,478

Human Resources

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Miscellaneous Chrgs For Servic	(3,250)	-	-	-	-	-
Charges For Services Total	\$ (3,250)	\$ -	\$ -	\$ -	\$ -	\$ -
Misc Revenue						
Miscellaneous Revenue	(10)	(4,000)	-	(4,000)	-	-
Misc Revenue Total	\$ (10)	\$ (4,000)	\$ -	\$ (4,000)	\$ -	\$ -
Salaries						
Permanent Wages	1,513,939	1,619,967	1,562,886	1,667,596	1,667,596	1,720,306
Salary Savings	-	(32,088)	-	(32,088)	(32,088)	(32,088)
Pending Personnel	-	-	-	-	146,000	146,000
Premium Pay	49	8,661	-	8,661	8,661	8,661
Compensated Absence	19,148	-	19,000	13,000	13,000	13,000
Hourly Wages	13,061	18,516	40,000	18,516	18,516	18,516
Overtime Wages Permanent	7,741	-	7,593	-	-	-
Overtime Wages Hourly	460	-	-	-	-	-
Election Officials Wages	335	-	354	-	-	-
Salaries Total	\$ 1,554,733	\$ 1,615,056	\$ 1,629,833	\$ 1,675,685	\$ 1,821,685	\$ 1,874,395
Benefits						
Health Insurance Benefit	213,814	228,548	229,215	236,153	247,463	247,463
Wage Insurance Benefit	8,114	6,620	8,810	9,079	9,079	9,079
WRS	103,749	105,297	102,096	108,394	113,396	116,981
FICA Medicare Benefits	114,867	119,577	119,404	124,836	124,492	128,228
Post Employment Health Plans	1,943	900	2,084	2,115	2,115	2,115
Benefits Total	\$ 442,486	\$ 460,942	\$ 461,609	\$ 480,577	\$ 496,544	\$ 503,864
Supplies						
Purchasing Card Unallocated	-	-	(417)	-	-	-
Office Supplies	4,019	5,200	2,751	5,200	5,200	5,200
Copy Printing Supplies	2,999	5,500	2,999	5,500	5,500	5,500
Hardware Supplies	1,137	-	1,393	-	-	-
Software Lic & Supplies	1,303	-	1,644	-	-	-
Postage	2,235	1,000	1,564	1,000	1,000	1,000
Books & Subscriptions	190	1,750	262	1,750	1,750	1,750
Work Supplies	58	5,500	11,476	5,500	5,500	5,500
Supplies Total	\$ 11,940	\$ 18,950	\$ 21,672	\$ 18,950	\$ 18,950	\$ 18,950
Purchased Services						
Telephone	2,595	3,376	2,595	2,700	2,700	2,700
Facility Rental	7,002	10,240	7,813	10,456	10,456	10,456
Custodial Bldg Use Charges	66	-	-	-	-	-
Comm Device Mntc	-	6,500	1,074	6,500	6,500	6,500
System & Software Mntc	15,622	64,100	65,622	64,100	64,100	64,100
Recruitment	445	1,000	938	1,000	1,000	1,000
Conferences & Training	47,845	50,212	45,000	64,160	60,160	60,160
Memberships	5,753	4,200	4,810	4,200	4,200	4,200
Medical Services	24,159	24,000	43,063	36,000	36,000	36,000
Arbitrator	-	1,000	-	1,000	1,000	1,000
Storage Services	1,248	2,500	1,550	2,500	2,500	2,500
Consulting Services	21,489	39,783	20,808	50,835	50,835	50,835
Advertising Services	2,703	3,500	2,703	3,500	3,500	3,500
Purchased Services Total	\$ 128,926	\$ 210,411	\$ 195,975	\$ 246,951	\$ 242,951	\$ 242,951

Human Resources

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Engineering	66,104	66,104	66,104	66,104	66,104	66,104
ID Charge From Insurance	17,560	17,560	17,560	13,618	4,118	4,118
ID Charge From Workers Comp	961	961	961	1,031	1,031	1,031
Inter Depart Charges Total	\$ 84,625	\$ 84,625	\$ 84,625	\$ 80,753	\$ 71,253	\$ 71,253
Inter Depart Billing						
ID Billing To Landfill	(1,098)	(1,335)	(1,335)	(904)	(904)	(904)
ID Billing To Monona Terrace	(86,516)	(93,770)	(93,770)	(98,265)	(98,265)	(98,265)
ID Billing To Golf Courses	(18,299)	(20,485)	(20,485)	(4,287)	(4,287)	(4,287)
ID Billing To Parking	(60,652)	(63,936)	(63,936)	(62,373)	(62,373)	(62,373)
ID Billing To Sewer	(19,523)	(26,623)	(26,623)	(5,124)	(5,124)	(5,124)
ID Billing To Stormwater	(9,296)	(12,544)	(12,544)	(3,617)	(3,617)	(3,617)
ID Billing To Transit	(328,490)	(376,982)	(376,982)	(374,019)	(374,019)	(374,019)
ID Billing To Water	(80,229)	(82,350)	(82,350)	(81,666)	(81,666)	(81,666)
Inter Depart Billing Total	\$ (604,103)	\$ (678,025)	\$ (678,025)	\$ (630,255)	\$ (630,255)	\$ (630,255)

Human Resources

Function: Administration

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
ADMIN CLK 1-20	20	1.00	49,352	1.00	48,818	1.00	48,818	1.00	50,362
DATA ANALYST 2	18	1.00	73,802	1.00	77,505	1.00	77,505	1.00	79,954
EE & LABOR MGR-18	18	1.00	130,237	1.00	130,889	1.00	130,889	1.00	135,026
HR SERV MGR-18	18	1.00	107,991	1.00	119,198	1.00	119,198	1.00	122,966
HRA 2-18	18	1.00	84,713	1.00	80,104	1.00	80,104	1.00	82,636
HRA 3-18	18	4.00	309,259	4.00	347,463	4.00	347,463	4.00	358,445
HUMAN RESOURCE DIR-21	21	1.00	150,476	1.00	151,228	1.00	151,228	1.00	156,008
LABOR RELATIONS SPEC-18	18	1.00	103,245	1.00	109,634	1.00	109,634	1.00	113,099
NEW POSITION		-	-	-	-	2.00	112,523	2.00	112,523
OCC/ACC SPEC 3-18	18	1.00	99,340	1.00	99,836	1.00	99,836	1.00	102,991
ORG HEALTH/DEV MGR-18	18	1.00	111,892	1.00	107,310	1.00	107,310	1.00	110,702
ORGAN DEV/TRAIN OFF-18	18	3.00	277,944	3.00	288,930	3.00	288,930	3.00	298,063
PROGRAM ASST 1-20	20	2.00	121,715	2.00	106,681	2.00	106,681	2.00	110,053
TOTAL		18.00	1,619,966	18.00	1,667,596	20.00	1,780,119	20.00	1,832,829

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Information Technology

Agency Overview

Agency Mission

The mission of the Information Technology (IT) Department is to provide IT services to all City agencies and connect the public to City of Madison services and information through people-focused technology solutions.

Agency Overview

The Agency supports the City's hardware, software, and telecommunications network. The goal of the agency is to provide a forum for residents and IT customers to engage with the City in an efficient, equitable manner with positive outcomes. Information Technology will advance this goal by supporting the City's network operations, security, risk and compliance, fiber and wireless, workstation equipment, and database infrastructure and provide more opportunities for digital engagement and access to City services, creating a more connected, equitable Madison.

2023 Budget Highlights

Service: Application Development and Support

- Centralizes the costs of CiscoFlex telephone maintenance (\$58k) and RecTrac (\$8k) which were previously included in user agency budgets.

Service: Technical Services

- Increases budget for system and software maintenance costs. Increased costs were partially offset by reducing various purchased service accounts for services and products that are no longer utilized. (Net increase of \$69k)
- Reduces revenues for Media Team services; IT anticipates providing fewer Media Team services to Monona Terrace and Dane County, based on recent trends. (Agency Revenue Reduction: \$37,000)

Information Technology

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	7,076,217	9,438,775	9,482,865	9,268,424	9,409,503	9,569,373
Total	\$ 7,076,217	\$ 9,438,775	\$ 9,482,865	\$ 9,268,424	\$ 9,409,503	\$ 9,569,373

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Application Dev And Support	4,050,309	4,248,122	4,369,146	4,301,154	4,318,022	4,397,855
Technical Services	3,025,908	5,190,653	5,113,720	4,967,270	5,091,481	5,171,518
Total	\$ 7,076,217	\$ 9,438,775	\$ 9,482,865	\$ 9,268,424	\$ 9,409,503	\$ 9,569,373

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(11,350)	(17,000)	(4,800)	(17,000)	(5,000)	(5,000)
Charges For Services	(3,050)	(30,000)	-	(30,000)	(5,000)	(5,000)
Other Finance Source	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Total	\$ (22,400)	\$ (55,000)	\$ (12,800)	\$ (55,000)	\$ (18,000)	\$ (18,000)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	4,194,438	4,492,326	4,533,331	4,606,436	4,606,436	4,746,427
Benefits	1,247,993	1,250,901	1,232,554	1,251,316	1,292,005	1,311,884
Supplies	22,552	23,850	23,850	23,850	23,850	23,850
Purchased Services	2,379,357	4,676,050	4,655,283	4,677,283	4,727,290	4,727,290
Inter Depart Charges	25,377	26,814	26,814	14,571	27,954	27,954
Inter Depart Billing	(771,100)	(976,166)	(976,166)	(1,250,032)	(1,250,032)	(1,250,032)
Total	\$ 7,098,617	\$ 9,493,775	\$ 9,495,665	\$ 9,323,424	\$ 9,427,503	\$ 9,587,373

Service Overview

Service: Application Dev And Support

Service Description

This service provides management, support and maintenance of critical enterprise and department software application systems. These range from large enterprise-wide systems such as City’s financial system (MUNIS), property management system (CAMA), the centralized Geographic Information System (GIS), licensing, asset management, and land/planning system (Accela), workforce management (Kronos and Telestaff), to the City’s website and ePayment system, and collaboration tools such as Microsoft 365, Sharepoint and Zoom. The goal of this service is increase focus on the use of new application and data analysis to integrate systems and provide new, online services and digital information for residents and customers to engage with the City in an efficient, equitable manner with positive outcomes.

Activities Performed by this Service

- **Application Development and Support:** This service is responsible for maintaining database management, developing and supporting enterprise applications, and maintaining enterprise web application infrastructure.
- **Project Management:** This service provides the project management and process and business analysis for Information Technology related projects.
- **Security:** This service protects the City’s information technology assets and systems by training employees, establishing secure practices and processes, and overseeing technologies to detect, analyze, respond, report, and prevent Cyber security incidents.
- **Administration:** This service provides all administrative functions to the Information Technology department, such as legal and contract compliance, purchasing, payroll, budget, records management, and implementation of Racial Equity and Social Justice Initiative (RESJI) analysis.
- **IT Infrastructure:** This service delivers, maintains, and supports the City’s network infrastructure, servers, backup, recovery, storage, firewalls, data center operations, user directory and Exchange, domain name system (DNS), fiber and wireless, telephony, upgrades/ patching, and system administration & configuration.
- **Customer Service and Communication:** This service manages the IT Help Desk that provides onsite and remote support for staff, oversees the Workstation Lifecycle Management Progrma, supports hybrid and virtual meetings, camera management program, Madison City Channel, and the AV lifecycle management program.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	4,050,309	4,248,122	4,369,146	4,301,154	4,318,022	4,397,855
Other-Expenditures	-	-	-	-	-	-
Total	\$ 4,050,309	\$ 4,248,122	\$ 4,369,146	\$ 4,301,154	\$ 4,318,022	\$ 4,397,855

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	2,740,147	2,876,743	2,974,580	2,875,485	2,895,825	2,975,658
Non-Personnel	1,441,741	1,747,581	1,770,768	1,853,908	1,843,825	1,843,825
Agency Charges	(131,579)	(376,202)	(376,202)	(428,239)	(421,628)	(421,628)
Total	\$ 4,050,309	\$ 4,248,122	\$ 4,369,146	\$ 4,301,154	\$ 4,318,022	\$ 4,397,855

Service Overview

Service: Technical Services

Service Description

This service delivers, maintains and supports the City’s network and fiber and wireless network infrastructure, provides the overall architecture and standards for network security, manages data center operations, system administration & configuration, and is responsible for managing the Help Desk that provides both onsite and remote support and oversees the Workstation Lifecycle Management Program. These funds also support the delivery of hybrid and virtual meetings, the camera management program, Madison City Channel, and the management of the AV Lifecycle Management Program. The goal of this service is to provide a secure digital workplace, for continual improvement of processes, tools, and operational efficiencies to meet our employees’ and residents needs, as well as, support the City’s strategic priorities through technology.

Activities Performed by this Service

- **IT Infrastructure:** This service delivers, maintains, and supports the City's network infrastructure, servers, backup, recovery, storage, firewalls, data center operations, user directory and Exchange, domain name system (DNS), fiber and wireless, telephony, upgrades/ patching, and system administration & configuration.
- **Customer Service and Communication:** This service manages the IT Help Desk that provides onsite and remote support for staff, oversees the Workstation Lifecycle Management Program, supports hybrid and virtual meetings, camera management program, Madison City Channel, and the AV lifecycle management program.
- **Security:** This service protects the City's information technology assets and systems by training employees, establishing secure practices and processes, and overseeing technologies to detect, analyze, respond, report, and prevent Cyber security incidents.
- **Administration:** This service provides all administrative functions to the Information Technology department, such as legal and contract compliance, purchasing, payroll, budget, records management, and implementation of Racial Equity and Social Justice Initiative (RESJI) analysis.
- **Application Development and Support:** This service is responsible for maintaining database management, developing and supporting enterprise applications, and maintaining enterprise web application infrastructure.
- **Project Management:** This service provides the project management and process and business analysis for Information Technology related projects.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	3,025,908	5,190,653	5,113,720	4,967,270	5,091,481	5,171,518
Other-Expenditures	-	-	-	-	-	-
Total	\$ 3,025,908	\$ 5,190,653	\$ 5,113,720	\$ 4,967,270	\$ 5,091,481	\$ 5,171,518

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(22,400)	(55,000)	(12,800)	(55,000)	(18,000)	(18,000)
Personnel	2,702,284	2,866,484	2,791,305	2,982,267	3,002,616	3,082,653
Non-Personnel	960,168	2,952,319	2,908,365	2,847,225	2,907,315	2,907,315
Agency Charges	(614,144)	(573,150)	(573,150)	(807,222)	(800,450)	(800,450)
Total	\$ 3,025,908	\$ 5,190,653	\$ 5,113,720	\$ 4,967,270	\$ 5,091,481	\$ 5,171,518

Information Technology

Function: **Administration**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Other Unit Of Gov Revenues Op	(11,350)	(17,000)	(4,800)	(17,000)	(5,000)	(5,000)
Intergov Revenues Total	\$ (11,350)	\$ (17,000)	\$ (4,800)	\$ (17,000)	\$ (5,000)	\$ (5,000)
Charges For Services						
Miscellaneous Chrgs For Servic	(3,050)	(30,000)	-	(30,000)	(5,000)	(5,000)
Charges For Services Total	\$ (3,050)	\$ (30,000)	\$ -	\$ (30,000)	\$ (5,000)	\$ (5,000)
Other Finance Source						
Sale Of Assets	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Other Finance Source Total	\$ (8,000)	\$ (8,000)	\$ (8,000)	\$ (8,000)	\$ (8,000)	\$ (8,000)
Salaries						
Permanent Wages	4,077,072	4,407,783	4,293,275	4,428,933	4,428,933	4,568,925
Salary Savings	-	(152,650)	-	(88,579)	(88,579)	(88,579)
Pending Personnel	-	114,793	114,793	143,681	143,681	143,681
Furlough Savings	(12,509)	-	-	-	-	-
Premium Pay	13,146	14,000	14,000	14,000	14,000	14,000
Compensated Absence	41,471	43,400	45,100	43,400	43,400	43,400
Hourly Wages	31,673	30,000	30,000	30,000	30,000	30,000
Overtime Wages Permanent	43,134	35,000	35,000	35,000	35,000	35,000
Election Officials Wages	451	-	1,162	-	-	-
Salaries Total	\$ 4,194,438	\$ 4,492,326	\$ 4,533,331	\$ 4,606,436	\$ 4,606,436	\$ 4,746,427
Benefits						
Comp Absence Escrow	55,908	-	21,915	-	-	-
Health Insurance Benefit	584,865	617,063	604,006	614,068	643,390	643,390
Wage Insurance Benefit	15,158	14,188	17,712	17,400	17,400	17,400
WRS	277,713	286,502	271,681	283,997	297,105	306,497
FICA Medicare Benefits	309,723	326,841	313,062	331,610	329,870	340,356
Post Employment Health Plans	4,626	6,307	4,178	4,241	4,241	4,241
Benefits Total	\$ 1,247,993	\$ 1,250,901	\$ 1,232,554	\$ 1,251,316	\$ 1,292,005	\$ 1,311,884
Supplies						
Office Supplies	4,438	10,000	1,089	10,000	10,000	10,000
Copy Printing Supplies	182	1,050	50	1,050	1,050	1,050
Furniture	1,094	-	-	-	-	-
Hardware Supplies	9,258	4,500	9,500	4,500	4,500	4,500
Software Lic & Supplies	4,790	2,700	8,089	2,700	2,700	2,700
Postage	2,438	900	1,422	900	900	900
Books & Subscriptions	-	500	-	500	500	500
Work Supplies	351	4,200	3,700	4,200	4,200	4,200
Supplies Total	\$ 22,552	\$ 23,850	\$ 23,850	\$ 23,850	\$ 23,850	\$ 23,850

Information Technology

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Telephone	(43,461)	12,818	21,650	15,625	15,625	15,625
Cellular Telephone	4,289	5,000	6,425	5,100	5,100	5,100
Television	964	1,000	1,150	1,500	1,500	1,500
Systems Comm Internet	6,600	6,000	7,225	7,500	7,500	7,500
Facility Rental	20,404	20,965	20,965	21,600	-	-
Custodial Bldg Use Charges	136,913	164,203	164,203	164,203	164,203	164,203
System & Software Mntc	2,217,254	4,416,481	4,375,000	4,414,650	4,485,507	4,485,507
Recruitment	21	1,000	450	1,000	1,000	1,000
Conferences & Training	22,483	30,000	30,000	30,000	30,000	30,000
Memberships	1,419	7,783	6,167	4,455	2,955	2,955
Storage Services	70	500	48	500	500	500
Consulting Services	4,367	-	-	-	-	-
Other Services & Expenses	8,034	10,300	22,000	11,150	13,400	13,400
Purchased Services Total	\$ 2,379,357	\$ 4,676,050	\$ 4,655,283	\$ 4,677,283	\$ 4,727,290	\$ 4,727,290
Inter Depart Charges						
ID Charge From Engineering	969	969	969	969	969	969
ID Charge From Fleet Services	7,013	8,450	8,450	6,969	7,173	7,173
ID Charge From Insurance	12,797	12,797	12,797	2,082	15,261	15,261
ID Charge From Workers Comp	4,598	4,598	4,598	4,551	4,551	4,551
Inter Depart Charges Total	\$ 25,377	\$ 26,814	\$ 26,814	\$ 14,571	\$ 27,954	\$ 27,954
Inter Depart Billing						
ID Billing To Landfill	(8,645)	(1,460)	(1,460)	(2,514)	(2,514)	(2,514)
ID Billing To Monona Terrace	(80,291)	(65,215)	(65,215)	(92,449)	(92,449)	(92,449)
ID Billing To Golf Courses	(30,508)	(14,420)	(14,420)	(18,328)	(18,328)	(18,328)
ID Billing To Parking	(157,532)	(193,249)	(193,249)	(227,229)	(227,229)	(227,229)
ID Billing To Sewer	(18,186)	(39,156)	(39,156)	(28,374)	(28,374)	(28,374)
ID Billing To Stormwater	(18,011)	(28,423)	(28,423)	(25,796)	(25,796)	(25,796)
ID Billing To Transit	(237,369)	(347,279)	(347,279)	(534,871)	(534,871)	(534,871)
ID Billing To Water	(220,558)	(286,964)	(286,964)	(320,471)	(320,471)	(320,471)
Inter Depart Billing Total	\$ (771,100)	\$ (976,166)	\$ (976,166)	\$ (1,250,032)	\$ (1,250,032)	\$ (1,250,032)

Position Summary

Classification	CG	2022 Budget		2023 Budget					
		Adopted		Request		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CC ENGR-16	16	1.00	64,524	1.00	67,242	1.00	67,242	1.00	69,367
DIGITAL EQUITY COORDINATOR*	18	1.00	72,347	-	-	-	-	-	-
DIGITAL MEDIA SPECIALIST-16	16	4.00	261,612	4.00	272,223	4.00	272,223	4.00	280,827
DIGITAL MEDIA SPECIALIST-16 PT	16	0.70	51,098	1.00	59,738	1.00	59,738	1.00	61,626
DIGITAL MEDIA SUPERVISOR-18	18	1.00	98,452	1.00	98,944	1.00	98,944	1.00	102,072
IT ADMIN SVRS MGR-18	18	1.00	82,293	1.00	87,666	1.00	87,666	1.00	90,437
IT APP DEV MGR-18	18	1.00	131,464	1.00	132,121	1.00	132,121	1.00	136,297
IT DIRECTOR-21	21	1.00	148,279	1.00	149,021	1.00	149,021	1.00	153,731
IT SPEC 2-18	18	9.00	668,731	9.00	694,269	9.00	694,269	9.00	716,214
IT SPEC 3-18	18	16.00	1,368,313	16.00	1,391,617	16.00	1,391,617	16.00	1,433,260
IT SPEC 4-18	18	14.00	1,348,500	15.00	1,395,242	15.00	1,395,242	15.00	1,439,343
IT TECH SVRS MGR-18	18	1.00	119,726	1.00	97,887	1.00	97,887	1.00	100,981
PRINCIPAL IT SPEC-18	18	4.00	467,683	4.00	473,239	4.00	473,239	4.00	488,197
PROGRAM ASST 2-20	20	1.00	56,150	1.00	57,972	1.00	57,972	1.00	59,805
RECORDS MGT COORD 2-18	18	1.00	81,919	1.00	82,329	1.00	82,329	1.00	84,931
TOTAL		56.70	5,021,091	57.00	5,059,509	57.00	5,059,509	57.00	5,217,087

*The 1.0 FTE Digital Equity Coordinator position is classified as an IT Specialist 3. The position and salary have been added to the line labeled "IT SPEC 3-18."

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Insurance

Agency Overview

Agency Mission

The mission of the Insurance Fund is to protect the assets of the City through the purchase of insurance and the utilization of other risk management techniques such as loss control, risk transfer, and avoidance.

Agency Overview

The Insurance Fund is one of the City's three Internal Service Funds and is overseen by Risk Management in the Finance Department. Through this fund the City purchases insurance and implements other risk management techniques to protect the assets of the City. The goal of the Insurance Fund is to provide a cost-effective manner of protecting the assets of the City. The Insurance Fund advances this goal through risk transfer, where the City shifts exposure/risk to another entity either through purchase of insurance or in a contract. If neither of those techniques are possible or reasonable, risk avoidance or loss control techniques (i.e., training and other programs designed to mitigate risk) may be used.

2023 Budget Highlights

Service: Insurance

- Increases funding for general liability insurance, property, and other insurance premiums. (Increase: \$334,000)
- Increases funding added to reserves from a transfer in from the General Fund. The City experienced high levels of claim payouts in 2022 due primarily to various legal settlements and associated legal counsel costs; this supplement will help address the cash balance in the fund. (Increase: \$1.5 million)
- Maintains the rates charged to agencies based on anticipated claims. (\$2.75 million)

Insurance

Function: Internal Services

Budget Overview

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Invest Other Contrib	(128,280)	(132,000)	(154,120)	(128,000)	(128,000)	(128,000)
Misc Revenue	(112,328)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Other Finance Source	(88,523)	-	(811,008)	(503,284)	-	-
Transfer In	-	-	-	-	(1,500,000)	(1,500,000)
Total	\$ (329,131)	\$ (332,000)	\$ (1,165,128)	\$ (831,284)	\$ (1,828,000)	\$ (1,828,000)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	183,218	195,045	195,045	214,785	214,785	220,750
Benefits	50,719	264,231	264,231	264,369	266,645	267,489
Supplies	1,697	10,250	10,250	10,250	10,250	10,250
Purchased Services	2,623,691	2,607,880	3,445,602	3,091,880	3,091,880	3,091,880
Debt Othr Financing	-	4,594	-	-	994,440	987,632
Transfer Out	319,807	-	-	-	-	-
Total	\$ 3,179,133	\$ 3,082,000	\$ 3,915,128	\$ 3,581,284	\$ 4,578,000	\$ 4,578,000

Agency Billings

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Billing	(2,850,002)	(2,750,000)	(2,750,000)	(2,750,000)	(2,750,000)	(2,750,000)
Total	\$ (2,850,002)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)

NET BUDGET \$ - \$ - \$ - \$ - \$ - \$ -

Insurance

Function:

Internal Services

Service Overview

Service: Insurance

Service Description

This service purchases insurance and implements other risk management techniques to protect the assets of the City. Protection of City assets is accomplished by minimizing the City's exposure/risk by purchasing insurance or through a contract. If neither option is possible or reasonable, risk avoidance and loss control techniques (i.e., training and other programs designed to mitigate risk) may be used.

Activities Performed by this Service

- Insurance premiums: Payment of City property and liability premiums.

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(329,131)	(332,000)	(1,165,128)	(831,284)	(1,828,000)	(1,828,000)
Personnel	233,937	459,276	459,276	479,154	481,430	488,238
Non-Personnel	2,945,195	2,622,724	3,455,852	3,102,130	4,096,570	4,089,762
Total	\$ 2,850,002	\$ 2,750,000	\$ 2,750,000	\$ 2,750,000	\$ 2,750,000	\$ 2,750,000

Agency Billings

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Agency Charges	(2,850,002)	(2,750,000)	(2,750,000)	(2,750,000)	(2,750,000)	(2,750,000)
Total	\$ (2,850,002)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)

Insurance

Function: Internal Services

Line Item Detail

Agency Primary Fund: Insurance

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Invest Other Contrib						
Interest	(7,282)	(12,000)	(12,000)	(8,000)	(8,000)	(8,000)
Dividend	(120,998)	(120,000)	(142,120)	(120,000)	(120,000)	(120,000)
Invest Other Contrib Total	\$ (128,280)	\$ (132,000)	\$ (154,120)	\$ (128,000)	\$ (128,000)	\$ (128,000)
Misc Revenue						
Insurance Recoveries	(111,482)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Miscellaneous Revenue	(846)	-	-	-	-	-
Misc Revenue Total	\$ (112,328)	\$ (200,000)	\$ (200,000)	\$ (200,000)	\$ (200,000)	\$ (200,000)
Other Finance Source						
Fund Balance Applied	(88,523)	-	(811,008)	(503,284)	-	-
Other Finance Source Total	\$ (88,523)	\$ -	\$ (811,008)	\$ (503,284)	\$ -	\$ -
Transfer In						
Transfer In From General	-	-	-	-	(1,500,000)	(1,500,000)
Transfer In Total	\$ -	\$ -	\$ -	\$ -	\$ (1,500,000)	\$ (1,500,000)
Salaries						
Permanent Wages	180,111	184,955	184,955	188,695	188,695	194,660
Pending Personnel	-	10,090	10,090	16,000	16,000	16,000
Compensated Absence	(1,067)	-	-	-	-	-
Hourly Wages	4,062	-	-	10,090	10,090	10,090
Overtime Wages Hourly	112	-	-	-	-	-
Salaries Total	\$ 183,218	\$ 195,045	\$ 195,045	\$ 214,785	\$ 214,785	\$ 220,750
Benefits						
Health Insurance Benefit	36,602	37,652	37,652	37,652	39,479	39,479
Wage Insurance Benefit	568	535	535	632	632	632
WRS	12,162	12,022	12,022	12,265	12,831	13,237
FICA Medicare Benefits	13,376	13,297	13,297	13,820	13,703	14,141
Post Employment Health Plans	804	725	725	-	-	-
Other Post Emplmnt Benefit	5,543	-	-	-	-	-
Loss Runs	-	200,000	200,000	200,000	200,000	200,000
Pension Expense	(18,336)	-	-	-	-	-
Benefits Total	\$ 50,719	\$ 264,231	\$ 264,231	\$ 264,369	\$ 266,645	\$ 267,489
Supplies						
Office Supplies	171	2,250	2,250	2,250	2,250	2,250
Hardware Supplies	1,283	-	-	-	-	-
Work Supplies	244	8,000	8,000	8,000	8,000	8,000
Supplies Total	\$ 1,697	\$ 10,250	\$ 10,250	\$ 10,250	\$ 10,250	\$ 10,250
Purchased Services						
Telephone	1,041	250	250	250	250	250
Cellular Telephone	116	130	130	130	130	130
Conferences & Training	-	1,000	1,000	1,000	1,000	1,000
Memberships	696	1,000	1,000	1,000	1,000	1,000
Medical Services	-	7,500	7,500	7,500	7,500	7,500
Audit Services	1,000	-	-	-	-	-
Consulting Services	245	8,000	8,000	8,000	8,000	8,000
Other Services & Expenses	3,902	4,000	4,000	4,000	4,000	4,000
General Liability Insurance	791,955	885,000	922,722	1,150,000	1,150,000	1,150,000
Property Insurance	734,809	803,000	803,000	850,000	850,000	850,000
Other Insurance	82,362	98,000	98,000	120,000	120,000	120,000
Insurance Claims	1,007,564	800,000	1,600,000	950,000	950,000	950,000
Purchased Services Total	\$ 2,623,691	\$ 2,607,880	\$ 3,445,602	\$ 3,091,880	\$ 3,091,880	\$ 3,091,880

Insurance

Function: Internal Services

Line Item Detail

Agency Primary Fund: Insurance

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Othr Financing						
Fund Balance Generated	-	4,594	-	-	994,440	987,632
Debt Othr Financing Total	\$ -	\$ 4,594	\$ -	\$ -	\$ 994,440	\$ 987,632
Inter Depart Billing						
ID Billing To Assessor	(16,429)	(24,307)	(24,307)	(24,307)	(18,694)	(18,694)
ID Billing To Attorney	(5,223)	(1,519)	(1,519)	(1,519)	(4,488)	(4,488)
ID Billing To Civil Rights	(5,708)	(6,572)	(6,572)	(6,572)	(7,107)	(7,107)
ID Billing To Clerk	(5,373)	(8,284)	(8,284)	(8,284)	(10,237)	(10,237)
ID Billing To Common Council	(1,417)	(10,387)	(10,387)	(10,387)	(46,058)	(46,058)
ID Billing To Finance	(7,384)	(2,148)	(2,148)	(2,148)	(8,060)	(8,060)
ID Billing To Human Resources	(17,560)	(43,150)	(43,150)	(43,150)	(4,118)	(4,118)
ID Billing To Information Tec	(12,797)	(6,386)	(6,386)	(6,386)	(15,261)	(15,261)
ID Billing To Mayor	(2,435)	(708)	(708)	(708)	(29,355)	(29,355)
ID Billing To Municipal Court	(1,051)	(306)	(306)	(306)	(952)	(952)
ID Billing To EAP	(684)	(217)	(217)	(217)	(757)	(757)
ID Billing To Fire	(178,853)	(182,428)	(182,428)	(182,428)	(197,822)	(197,822)
ID Billing To Police	(1,064,887)	(796,531)	(796,531)	(796,531)	(859,703)	(859,703)
ID Billing To OIM	-	-	-	-	(666)	(666)
ID Billing To Engineering	(71,579)	(152,905)	(152,905)	(152,905)	(123,719)	(123,719)
ID Billing To Fleet Services	(46,050)	(53,160)	(53,160)	(53,160)	(64,768)	(64,768)
ID Billing To Landfill	-	(756)	(756)	(756)	(5,284)	(5,284)
ID Billing To Public Works	(834)	(242)	(242)	(242)	(769)	(769)
ID Billing To Streets	(170,181)	(305,569)	(305,569)	(305,569)	(272,245)	(272,245)
ID Billing To Traffic Eng	(38,902)	(39,514)	(39,514)	(39,514)	(33,140)	(33,140)
ID Billing To Library	(102,996)	(97,932)	(97,932)	(97,932)	(95,900)	(95,900)
ID Billing To Parks	(144,675)	(208,391)	(208,391)	(208,391)	(120,775)	(120,775)
ID Billing To Bldg Inspection	(233,446)	(140,392)	(140,392)	(140,392)	(61,311)	(61,311)
ID Billing To Community Dev	(38,384)	(17,396)	(17,396)	(17,396)	(27,941)	(27,941)
ID Billing To Economic Dev	(3,746)	(1,930)	(1,930)	(1,930)	(4,255)	(4,255)
ID Billing To Office Of Dir Pl	(1,403)	(408)	(408)	(408)	(898)	(898)
ID Billing To Planning	(7,788)	(2,430)	(2,430)	(2,430)	(6,208)	(6,208)
ID Billing To Monona Terrace	(112,874)	(115,622)	(115,622)	(115,622)	(95,813)	(95,813)
ID Billing To Golf Courses	(9,430)	(8,000)	(8,000)	(8,000)	(9,872)	(9,872)
ID Billing To Parking	(100,979)	(119,040)	(119,040)	(119,040)	(101,073)	(101,073)
ID Billing To Sewer	(81,292)	(28,080)	(28,080)	(28,080)	(75,859)	(75,859)
ID Billing To Stormwater	(5,836)	(12,332)	(12,332)	(12,332)	(35,493)	(35,493)
ID Billing To Transit	(144,915)	(116,966)	(116,966)	(116,966)	(162,476)	(162,476)
ID Billing To Water	(158,869)	(135,789)	(135,789)	(135,789)	(161,740)	(161,740)
ID Billing To CDA Management	(56,022)	(110,203)	(110,203)	(110,203)	(87,183)	(87,183)
Inter Depart Billing Total	\$ (2,850,002)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)
Transfer Out						
Transfer Out To General	124,052	-	-	-	-	-
Transfer Out To Library	2,000	-	-	-	-	-
Transfer Out To Capital	9,475	-	-	-	-	-
Transfer Out To Stormwater	2,753	-	-	-	-	-
Transfer Out To Parking	40,023	-	-	-	-	-
Transfer Out To Cnvt Center	9,227	-	-	-	-	-
Transfer Out To Transit	5,825	-	-	-	-	-
Transfer Out To Fleet Services	126,452	-	-	-	-	-
Transfer Out Total	\$ 319,807	\$ -	\$ -	\$ -	\$ -	\$ -

Landfill

Agency Overview

Agency Mission

The mission of the Landfill is to protect the City's public health and the environment by monitoring the operation and maintenance of Madison's five closed landfills.

Agency Overview

The Agency is responsible for the maintenance of the City's five closed landfill sites at Mineral Point, Greentree, Demetral, Sycamore, and Olin. The Agency's goal is to control and eliminate gas and groundwater contamination to maintain a clean environment in the City.

2023 Budget Highlights

Service: Landfill Management and Maintenance

- Includes funding for the current level of service with no anticipated change to the Landfill Remediation Fee.

LandfillFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Other Restricted	1,018,330	1,280,062	1,283,587	933,569	960,598	961,152
Total	\$ 1,018,330	\$ 1,280,062	\$ 1,283,587	\$ 933,569	\$ 960,598	\$ 961,152

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Landfill Management Maintena	1,018,330	1,280,062	1,283,587	933,569	960,598	961,152
Total	\$ 1,018,330	\$ 1,280,062	\$ 1,283,587	\$ 933,569	\$ 960,598	\$ 961,152

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(731,780)	(650,000)	(654,796)	(650,000)	(650,000)	(650,000)
Fine Forfeiture Asmt	(2,697)	(3,000)	(1,729)	(3,000)	(3,000)	(3,000)
Invest Other Contrib	(14,141)	(37,300)	(37,300)	(12,400)	(12,400)	(12,400)
Other Finance Source	(269,712)	(589,762)	(589,762)	(268,169)	(295,198)	(295,752)
Total	\$ (1,018,330)	\$ (1,280,062)	\$ (1,283,587)	\$ (933,569)	\$ (960,598)	\$ (961,152)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	314,049	317,643	313,972	325,629	341,845	340,990
Benefits	97,655	100,542	97,448	100,639	104,406	105,814
Supplies	61,758	108,500	78,312	88,500	88,500	88,500
Purchased Services	403,659	604,812	543,063	305,245	305,245	305,245
Debt Othr Financing	-	-	102,227	-	-	-
Inter Depart Charges	137,913	153,565	153,565	121,856	128,903	128,903
Inter Depart Billing	(106,687)	(102,000)	(102,000)	(109,300)	(109,300)	(109,300)
Transfer Out	109,982	97,000	97,000	101,000	101,000	101,000
Total	\$ 1,018,330	\$ 1,280,062	\$ 1,283,587	\$ 933,569	\$ 960,598	\$ 961,152

Landfill

Function:

Public Works

*Service Overview***Service:** Landfill Management Maintenanc

Service Description

This service manages the five closed landfills overseen by the City. The goal of this service is to eliminate the migration of landfill contamination and gas to protect the health and safety of our residents and environment.

Activities Performed by this Service

- **Monitoring & Sampling:** Monitor landfill gas extraction and migration control systems and perform sampling.
- **Maintenance & Repair:** Perform scheduled maintenance and repair to Landfill systems to assure reliable operation, maximize energy efficiency, and protect taxpayers investment by maximizing useful life.
- **Landfill Management and Regulatory Compliance:** Plan, direct, and implement landfill management programs per the WI-DNR-approved plan, and prepare and submit reports demonstrating regulatory compliance.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	1,018,330	1,280,062	1,283,587	933,569	960,598	961,152
Total	\$ 1,018,330	\$ 1,280,062	\$ 1,283,587	\$ 933,569	\$ 960,598	\$ 961,152

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(1,018,330)	(1,280,062)	(1,283,587)	(933,569)	(960,598)	(961,152)
Personnel	411,704	418,185	411,421	426,268	446,250	446,804
Non-Personnel	575,399	810,312	820,601	494,745	494,745	494,745
Agency Charges	31,227	51,565	51,565	12,556	19,603	19,603
Total	\$ 0	\$ -	\$ 0	\$ -	\$ -	(0)

Landfill

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Other Restricted

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Landfill Remediation	(727,028)	(650,000)	(654,761)	(650,000)	(650,000)	(650,000)
Reimbursement Of Expense	(4,752)	-	(35)	-	-	-
Charges For Services Total	\$ (731,780)	\$ (650,000)	\$ (654,796)	\$ (650,000)	\$ (650,000)	\$ (650,000)
Fine Forfeiture Asmt						
Late Fees	(2,697)	(3,000)	(1,729)	(3,000)	(3,000)	(3,000)
Fine Forfeiture Asmt Total	\$ (2,697)	\$ (3,000)	\$ (1,729)	\$ (3,000)	\$ (3,000)	\$ (3,000)
Invest Other Contrib						
Interest	(14,141)	(37,300)	(37,300)	(12,400)	(12,400)	(12,400)
Invest Other Contrib Total	\$ (14,141)	\$ (37,300)	\$ (37,300)	\$ (12,400)	\$ (12,400)	\$ (12,400)
Other Finance Source						
Sale Of Assets	(21,160)	-	-	-	-	-
Fund Balance Applied	(248,552)	(589,762)	(589,762)	(268,169)	(295,198)	(295,752)
Other Finance Source Total	\$ (269,712)	\$ (589,762)	\$ (589,762)	\$ (268,169)	\$ (295,198)	\$ (295,752)
Salaries						
Permanent Wages	297,491	301,343	302,839	302,966	308,373	318,120
Salary Reimbursed	-	-	-	3,618	3,618	3,618
Pending Personnel	-	-	-	1,235	12,044	1,442
Premium Pay	864	800	984	860	860	860
Workers Compensation Wages	4	-	-	-	-	-
Compensated Absence	1,631	3,000	3,185	3,000	3,000	3,000
Hourly Wages	2,989	2,500	130	2,850	2,850	2,850
Overtime Wages Permanent	11,071	10,000	6,833	11,100	11,100	11,100
Salaries Total	\$ 314,049	\$ 317,643	\$ 313,972	\$ 325,629	\$ 341,845	\$ 340,990
Benefits						
Health Insurance Benefit	50,825	54,524	51,955	54,859	57,096	57,096
Wage Insurance Benefit	881	914	545	556	516	516
WRS	21,096	20,271	20,227	20,415	21,691	22,354
FICA Medicare Benefits	23,342	23,283	23,604	23,675	23,968	24,713
Post Employment Health Plans	1,511	1,550	1,117	1,134	1,134	1,134
Benefits Total	\$ 97,655	\$ 100,542	\$ 97,448	\$ 100,639	\$ 104,406	\$ 105,814

Landfill

Function: Public Works

Line Item Detail

Agency Primary Fund: Other Restricted

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	212	500	170	500	500	500
Copy Printing Supplies	202	500	239	500	500	500
Furniture	1	50	5	50	50	50
Hardware Supplies	8	500	528	500	500	500
Software Lic & Supplies	-	500	116	500	500	500
Postage	712	1,000	1,045	1,000	1,000	1,000
Books & Subscriptions	3	-	-	-	-	-
Work Supplies	48,397	10,000	1,695	10,000	10,000	10,000
Safety Supplies	414	1,500	1,517	1,500	1,500	1,500
Uniform Clothing Supplies	118	100	-	100	100	100
Food And Beverage	2	-	13	-	-	-
Building Supplies	-	3,850	-	3,850	3,850	3,850
Electrical Supplies	-	-	-	20,000	20,000	20,000
Landscaping Supplies	-	20,000	-	-	-	-
Machinery And Equipment	-	25,000	25,173	5,000	5,000	5,000
Equipment Supplies	11,689	45,000	47,810	45,000	45,000	45,000
Supplies Total	\$ 61,758	\$ 108,500	\$ 78,312	\$ 88,500	\$ 88,500	\$ 88,500
Purchased Services						
Natural Gas	1,687	2,120	2,800	3,250	3,250	3,250
Electricity	61,900	64,510	56,000	74,020	74,020	74,020
Water	280	350	280	350	350	350
Sewer	80,118	128,960	120,000	74,040	74,040	74,040
Stormwater	12,853	13,820	13,250	14,390	14,390	14,390
Telephone	157	156	72	95	95	95
Cellular Telephone	1,119	1,390	720	1,266	1,266	1,266
Building Improv Repair Maint	286	2,350	212	52,350	52,350	52,350
Custodial Bldg Use Charges	2,315	2,776	3,332	2,776	2,776	2,776
Grounds Improv Repair Maint	176,790	300,000	300,000	-	-	-
Landscaping	-	2,000	-	-	-	-
Equipment Mntc	6,636	10,000	3,761	10,000	10,000	10,000
System & Software Mntc	116	105	-	1,530	1,530	1,530
Vehicle Repair & Mntc	19	1,000	-	500	500	500
Rental Of Equipment	6	500	91	500	500	500
Recruitment	-	250	6	250	250	250
Conferences & Training	430	500	633	500	500	500
Memberships	210	215	37	223	223	223
Uniform Laundry	703	780	1,098	780	780	780
Medical Services	55	1,250	1,238	1,000	1,000	1,000
Delivery Freight Charges	30	50	-	50	50	50
Storage Services	71	60	66	85	85	85
Consulting Services	-	1,000	-	1,000	1,000	1,000
Inspection Services	40	40	-	40	40	40
Lab Services	47,814	50,000	32,796	50,000	50,000	50,000
Parking Towing Services	25	100	-	50	50	50
Program Services	-	-	-	2,400	2,400	2,400
Other Services & Expenses	4,313	10,000	62	5,000	5,000	5,000
Grants	3,406	7,500	1,771	5,000	5,000	5,000
Bad Debt Expense	139	400	44	400	400	400
Taxes & Special Assessments	2,008	2,230	2,152	3,000	3,000	3,000
Permits & Licenses	133	400	2,640	400	400	400
Purchased Services Total	\$ 403,659	\$ 604,812	\$ 543,063	\$ 305,245	\$ 305,245	\$ 305,245

Landfill

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Other Restricted

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Othr Financing						
Fund Balance Generated	-	-	102,227	-	-	-
Debt Othr Financing Total	\$ -	\$ -	\$ 102,227	\$ -	\$ -	\$ -
Inter Depart Charges						
ID Charge From GF	26,771	26,771	26,771	14,086	14,086	14,086
ID Charge From Civil Rights	736	757	757	754	754	754
ID Charge From Finance	13,738	35,344	35,344	9,994	9,994	9,994
ID Charge From Human Resourc	1,098	1,335	1,335	904	904	904
ID Charge From Information Tec	8,645	1,460	1,460	2,514	2,514	2,514
ID Charge From Mayor	1,425	1,314	1,314	1,362	1,362	1,362
ID Charge From EAP	116	159	159	190	190	190
ID Charge From Engineering	19,556	17,383	17,383	17,220	17,220	17,220
ID Charge From Fleet Services	27,300	28,675	28,675	36,472	37,544	37,544
ID Charge From Traffic Eng	241	367	367	360	360	360
ID Charge From Insurance	-	-	-	-	5,284	5,284
ID Charge From Workers Comp	-	-	-	-	691	691
ID Charge From Sewer	18,732	20,000	20,000	20,000	20,000	20,000
ID Charge From Stormwater	10,284	10,000	10,000	10,000	10,000	10,000
ID Charge From Water	9,272	10,000	10,000	8,000	8,000	8,000
Inter Depart Charges Total	\$ 137,913	\$ 153,565	\$ 153,565	\$ 121,856	\$ 128,903	\$ 128,903
Inter Depart Billing						
ID Billing To Engineering	(9,318)	(8,500)	(8,500)	(9,300)	(9,300)	(9,300)
ID Billing To Sewer	(67,576)	(65,000)	(65,000)	(70,000)	(70,000)	(70,000)
ID Billing To Stormwater	(29,793)	(28,500)	(28,500)	(30,000)	(30,000)	(30,000)
Inter Depart Billing Total	\$ (106,687)	\$ (102,000)	\$ (102,000)	\$ (109,300)	\$ (109,300)	\$ (109,300)
Transfer Out						
Transfer Out To Capital	109,982	97,000	97,000	101,000	101,000	101,000
Transfer Out Total	\$ 109,982	\$ 97,000	\$ 97,000	\$ 101,000	\$ 101,000	\$ 101,000

Landfill

Function: Public Works

Position Summary

Classification	CG	2022 Budget Adopted		2023 Budget				Adopted	
		FTEs	Amount	Request		Executive		FTEs	Amount
ENGR OPER MAINT WKR-15	15	2.00	120,858	2.00	123,277	2.00	123,277	2.00	127,173
TOTAL		2.00	120,858	2.00	123,277	2.00	123,277	2.00	127,173

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Library

Agency Overview

Agency Mission

The mission of the Madison Public Library is to provide free and equitable access to cultural and educational experiences.

Agency Overview

The Agency is responsible for the operation of Madison's nine library branches and the Library Maintenance Support Center. The Agency's goal is to support literacy and community engagement opportunities. The Library will advance this goal by providing programming, including maintaining book collections and reference services, access to technology and training, online branch services, and literacy programming.

2023 Budget Highlights

Service: Admin & Marketing

- Includes a reduction in debt service for 2023. (Reduction: \$137,100)
- Librarian's Toolkit: This three year federal grant from the Institute for Museum and Library Services funds the development, testing, and iterative design process of the Librarian's Toolkit for Digital Observation, Assessment and Analysis of Library program participation, for which there currently is no digital observation solution. The resulting application will be available for use by librarians nation-wide. (\$20,334)

Service: Collection Resources & Access

- Budget maintains current level of service.

Service: Community Engagement

- Budget maintains current level of service.

Service: Facilities:

- Budget maintains current level of service.

Service: Public Service

- Adds funding for two hourly security monitors at Hawthorne Library. (Increase: \$30,000)

LibraryFunction: **Public Facilities***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Library	18,372,081	19,066,904	19,455,752	19,430,821	19,443,211	19,770,825
Permanent	15,223	15,000	15,000	9,000	9,000	9,000
Total	\$ 18,387,304	\$ 19,081,904	\$ 19,470,752	\$ 19,439,821	\$ 19,452,211	\$ 19,779,825

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Admin & Marketing	4,443,125	4,298,190	4,311,886	4,338,633	4,213,587	4,251,531
Col Res & Access	2,894,581	2,765,236	3,014,904	2,978,958	2,995,023	3,044,024
Community Engagement	1,532,330	1,727,054	1,925,547	1,855,794	1,964,453	2,011,836
Facilities	2,312,422	2,381,492	2,692,721	2,453,435	2,462,204	2,491,738
Public Service	7,204,846	7,909,932	7,525,694	7,813,000	7,816,944	7,980,696
Total	\$ 18,387,304	\$ 19,081,904	\$ 19,470,752	\$ 19,439,821	\$ 19,452,211	\$ 19,779,825

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(1,424,912)	(1,331,460)	(1,335,007)	(1,331,460)	(1,331,460)	(1,331,460)
Charges For Services	(840,531)	(803,768)	(761,680)	(743,939)	(743,939)	(743,939)
Fine Forfeiture Asmt	(28,057)	(23,700)	(9,542)	(30,000)	(30,000)	(30,000)
Invest Other Contrib	(455,475)	(299,513)	(492,437)	(347,646)	(347,646)	(349,380)
Misc Revenue	(250)	-	(86)	(250)	(250)	(250)
Other Finance Source	(111)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Transfer In	(21,000)	(16,000)	(157,334)	(150,034)	(29,034)	(29,034)
Total	\$ (2,770,337)	\$ (2,544,441)	\$ (2,826,085)	\$ (2,673,329)	\$ (2,552,329)	\$ (2,554,063)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	10,041,372	10,911,602	10,575,538	10,985,821	10,944,200	11,232,332
Benefits	3,217,371	3,020,964	3,359,871	3,089,961	3,223,412	3,264,628
Supplies	952,308	817,220	1,058,207	889,849	884,103	884,103
Purchased Services	3,888,540	3,925,930	4,299,006	4,201,039	4,141,175	4,141,175
Inter Depart Charges	157,294	131,210	157,386	133,361	135,636	135,636
Transfer Out	2,900,756	2,819,419	2,846,829	2,813,119	2,676,014	2,676,014
Total	\$ 21,157,640	\$ 21,626,345	\$ 22,296,837	\$ 22,113,150	\$ 22,004,540	\$ 22,333,888

Service Overview

Service: Admin & Marketing

Service Description

This service provides for the system-wide leadership of the library across all departments, along with marketing and web services promoting the library's nine locations. The goal of this service is to provide strategic direction, fiscal responsibility, and general leadership and management to all areas of library operations.

Activities Performed by this Service

- **Budget and Fiscal Management:** Prepare and monitor the capital and operating budgets for the Library; prepare financial reports for the Library Board, management staff, and the MPL Foundation; process billing, receipts, and payroll; and review and maintain Library projects.
- **System-wide Management:** Oversee system-wide services; participate in City programs and committees; oversee Library policies and procedures; oversee personnel, including hiring, training, and performance management; and represent Madison in the South Central Library System and Statewide projects and services.
- **Marketing and Web Services:** Prepare print and online marketing of Library services, programs, and events; maintain Library public and internal websites and social media outlets; and perform in-house printing for advertising and marketing purposes.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	4,443,125	4,298,190	4,311,886	4,338,633	4,213,587	4,251,531
Other-Expenditures	-	-	-	-	-	-
Total	\$ 4,443,125	\$ 4,298,190	\$ 4,311,886	\$ 4,338,633	\$ 4,213,587	\$ 4,251,531

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(19,115)	(54,400)	(175,731)	(164,334)	(43,334)	(43,334)
Personnel	1,363,426	1,332,976	1,318,500	1,421,798	1,376,687	1,414,631
Non-Personnel	2,979,285	2,900,086	3,049,589	2,971,947	2,769,232	2,769,232
Agency Charges	119,528	119,528	119,528	109,222	111,002	111,002
Total	\$ 4,443,125	\$ 4,298,190	\$ 4,311,886	\$ 4,338,633	\$ 4,213,587	\$ 4,251,531

Library

Function:

Public Facilities

*Service Overview***Service:** Col Res & Access

Service Description

This service is responsible for the acquisition, cataloging, and processing of all materials in all formats in the library collection. The Madison Public Library is the resource library and largest member of the South Central Library System (SCLS). SCLS libraries share their collection resources through an integrated library system that provides access to the public through the LINKcat online library catalog.

Activities Performed by this Service

- Collection Ordering: Select materials using data from a variety of sources and place orders with vendors.
- Collection Cataloging: Provide access to the collection through cataloging and classification according to national and local standards.
- Collection Processing: Perform online receipt, linking and invoicing of collection items and prepare the items for lending by applying jackets, cases, labels, etc.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,894,581	2,765,236	3,014,904	2,978,958	2,995,023	3,044,024
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,894,581	\$ 2,765,236	\$ 3,014,904	\$ 2,978,958	\$ 2,995,023	\$ 3,044,024

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(1,986,603)	(1,960,130)	(1,999,354)	(1,986,051)	(1,986,051)	(1,986,051)
Personnel	1,873,922	1,892,759	2,082,198	1,933,513	1,949,578	1,998,579
Non-Personnel	3,007,262	2,832,607	2,932,060	3,031,496	3,031,496	3,031,496
Total	\$ 2,894,581	\$ 2,765,236	\$ 3,014,904	\$ 2,978,958	\$ 2,995,023	\$ 3,044,024

Service Overview

Service: Community Engagement

Service Description

This service is responsible for program providers and performers associated with community engagement activities and collaborative projects for all ages. The goal of the service is to foster a diverse patron and partner base and programs and services that are based directly on residents' needs and wants.

Activities Performed by this Service

- **Programming:** Manage contracts with local artists, entrepreneurs, experts, and organizations to provide classes and procure supplies for programs. The Bubbler program is part of this service.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,532,330	1,727,054	1,925,547	1,855,794	1,964,453	2,011,836
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,532,330	\$ 1,727,054	\$ 1,925,547	\$ 1,855,794	\$ 1,964,453	\$ 2,011,836

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(223,275)	(169,675)	(324,508)	(185,469)	(185,469)	(187,203)
Personnel	1,474,165	1,604,913	1,720,409	1,726,308	1,834,967	1,884,083
Non-Personnel	281,440	291,816	529,646	314,955	314,955	314,955
Total	\$ 1,532,330	\$ 1,727,054	\$ 1,925,547	\$ 1,855,794	\$ 1,964,453	\$ 2,011,836

Library

Function:

Public Facilities

*Service Overview***Service:** Facilities

Service Description

This service is responsible for all activities and services associated with the operation of Madison Public Library's nine public libraries and the Library Maintenance Support Center. The goal of this service is to provide a safe, pleasant, and welcoming environment at the Central and neighborhood libraries.

Activities Performed by this Service

- Building Maintenance: Perform repairs, respond to user requests, coordinate preventative maintenance, and coordinate vendor assistance.
- Custodial Tasks: Clean Central Library, maintain janitorial supplies, and respond to custodial emergencies at Central and neighborhood libraries.
- Building Projects: Schedule, coordinate, and complete major building projects such as renovations, refurbishments, and new construction.
- Planning: Plan and design new facilities and engage the public and staff on future library facility needs.
- Library Technology Infrastructure: Maintain and replace library technology infrastructure and systems.
- Central Library Events Management and Planning: Manage paid and unpaid events at Central Library.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	2,312,422	2,381,492	2,692,721	2,453,435	2,462,204	2,491,738
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,312,422	\$ 2,381,492	\$ 2,692,721	\$ 2,453,435	\$ 2,462,204	\$ 2,491,738

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(170,972)	(51,412)	(38,851)	(15,500)	(15,500)	(15,500)
Personnel	1,140,753	1,122,429	1,272,445	1,108,188	1,116,462	1,145,996
Non-Personnel	1,304,874	1,298,793	1,421,269	1,336,608	1,336,608	1,336,608
Agency Charges	37,766	11,682	37,858	24,139	24,634	24,634
Total	\$ 2,312,422	\$ 2,381,492	\$ 2,692,721	\$ 2,453,435	\$ 2,462,204	\$ 2,491,738

Library

Function:

Public Facilities*Service Overview***Service:** Public Service

Service Description

This service is responsible for the delivery of services to the Library's patrons and members of the community both in and outside of library facilities. Public Service focuses on direct provision of reference and research assistance, reader's advisory, literacy support, technology training, collection management, and participatory learning and creation. The goal of the service is to provide individualized library services to meet patrons' needs.

Activities Performed by this Service

- Reference and User Services: Provide reference services, reader's advisory services, and program planning for adults.
- Circulation: Check materials in and out, help customers with library cards and problem items, and handle other library material procedures.
- Neighborhood Library Management: Supervise nine Library locations.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	7,189,623	7,894,932	7,510,694	7,804,000	7,807,944	7,971,696
Other-Expenditures	15,223	15,000	15,000	9,000	9,000	9,000
Total	\$ 7,204,846	\$ 7,909,932	\$ 7,525,694	\$ 7,813,000	\$ 7,816,944	\$ 7,980,696

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(370,372)	(308,824)	(287,641)	(321,975)	(321,975)	(321,975)
Personnel	7,406,476	7,979,489	7,541,858	7,885,974	7,889,918	8,053,671
Non-Personnel	168,741	239,267	271,477	249,001	249,001	249,001
Agency Charges	-	-	-	-	-	-
Total	\$ 7,204,846	\$ 7,909,932	\$ 7,525,694	\$ 7,813,000	\$ 7,816,944	\$ 7,980,696

Library

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Library

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Operating	(88,873)	-	(2,947)	-	-	-
Other Unit Of Gov Revenues Op	(1,336,039)	(1,331,460)	(1,332,060)	(1,331,460)	(1,331,460)	(1,331,460)
Intergov Revenues Total	\$ (1,424,912)	\$ (1,331,460)	\$ (1,335,007)	\$ (1,331,460)	\$ (1,331,460)	\$ (1,331,460)
Charges For Services						
Reproduction Services	(32,253)	(85,829)	(58,249)	(58,000)	(58,000)	(58,000)
Appliance Collection	(6,821)	-	(3)	-	-	-
Catering Concessions	-	(9,500)	(3,957)	(500)	(500)	(500)
Facility Rental	(5,000)	(35,000)	(27,982)	(15,000)	(15,000)	(15,000)
Southcentral Library Services	(266,184)	(266,184)	(266,184)	(266,184)	(266,184)	(266,184)
AV & Book Rentals	(98)	-	-	-	-	-
Cataloging Services	(404,255)	(404,255)	(404,255)	(404,255)	(404,255)	(404,255)
Reimbursement Of Expense	(125,920)	(3,000)	(1,050)	-	-	-
Charges For Services Total	\$ (840,531)	\$ (803,768)	\$ (761,680)	\$ (743,939)	\$ (743,939)	\$ (743,939)
Fine Forfeiture Asmt						
Library Lost And Damaged Fees	(28,057)	(23,700)	(9,542)	(30,000)	(30,000)	(30,000)
Fine Forfeiture Asmt Total	\$ (28,057)	\$ (23,700)	\$ (9,542)	\$ (30,000)	\$ (30,000)	\$ (30,000)
Invest Other Contrib						
Contributions & Donations	(455,475)	(299,513)	(492,437)	(347,646)	(347,646)	(349,380)
Invest Other Contrib Total	\$ (455,475)	\$ (299,513)	\$ (492,437)	\$ (347,646)	\$ (347,646)	\$ (349,380)
Misc Revenue						
Miscellaneous Revenue	(250)	-	(86)	(250)	(250)	(250)
Misc Revenue Total	\$ (250)	\$ -	\$ (86)	\$ (250)	\$ (250)	\$ (250)
Other Finance Source						
Sale Of Assets	(111)	-	-	-	-	-
Fund Balance Applied	-	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Other Finance Source Total	\$ (111)	\$ (70,000)	\$ (70,000)	\$ (70,000)	\$ (70,000)	\$ (70,000)
Transfer In						
Transfer In From Grants	(4,000)	-	(141,334)	(141,334)	(20,334)	(20,334)
Transfer In From Permanent	(15,000)	(16,000)	(16,000)	(8,700)	(8,700)	(8,700)
Transfer In From Insurance	(2,000)	-	-	-	-	-
Transfer In Total	\$ (21,000)	\$ (16,000)	\$ (157,334)	\$ (150,034)	\$ (29,034)	\$ (29,034)

Library

Function: **Public Facilities**

Line Item Detail

Agency Primary Fund: Library

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	8,521,684	9,100,393	8,834,423	9,122,085	9,183,354	9,472,181
Salary Savings	-	(272,990)	-	(182,500)	(224,944)	(224,944)
Pending Personnel	-	335,718	-	297,755	207,309	206,614
Furlough Savings	(3,929)	-	-	-	-	-
Premium Pay	36,886	48,589	46,881	48,589	48,589	48,589
Compensated Absence	79,917	70,000	68,122	70,000	70,000	70,000
Hourly Wages	1,362,182	1,542,948	1,449,551	1,542,948	1,572,948	1,572,948
Overtime Wages Permanent	44,401	86,944	89,110	86,944	86,944	86,944
Overtime Wages Hourly	-	-	87,451	-	-	-
Election Officials Wages	233	-	-	-	-	-
Salaries Total	\$ 10,041,372	\$ 10,911,602	\$ 10,575,538	\$ 10,985,821	\$ 10,944,200	\$ 11,232,332
Benefits						
Comp Absence Escrow	195,606	101,338	226,528	101,338	101,338	101,338
Unemployment Benefits	28,430	-	-	-	-	-
Health Insurance Benefit	1,504,297	1,537,811	1,597,301	1,593,733	1,685,898	1,685,898
Wage Insurance Benefit	24,424	22,123	28,855	26,141	26,358	26,358
Health Insurance Retiree	-	7,330	7,330	7,330	7,330	7,330
WRS	618,838	586,489	619,579	582,319	617,526	636,952
FICA Medicare Benefits	743,494	665,552	776,015	673,272	679,134	700,924
Post Employment Health Plans	102,281	100,321	104,262	105,828	105,828	105,828
Benefits Total	\$ 3,217,371	\$ 3,020,964	\$ 3,359,871	\$ 3,089,961	\$ 3,223,412	\$ 3,264,628
Supplies						
Office Supplies	9,885	13,275	6,132	13,275	13,275	13,275
Copy Printing Supplies	25,522	44,330	24,281	44,330	44,330	44,330
Furniture	57,486	6,612	37,252	-	-	-
Hardware Supplies	55,361	114,900	118,423	134,856	129,110	129,110
Software Lic & Supplies	12,619	20,573	16,259	16,205	16,205	16,205
Postage	27,394	34,496	26,671	31,605	31,605	31,605
Program Supplies	124,216	117,500	202,385	107,137	107,137	107,137
Work Supplies	71,011	78,925	52,275	86,358	86,358	86,358
Janitorial Supplies	18,530	44,000	20,124	39,720	39,720	39,720
Library Materials	445,934	261,036	385,302	315,136	315,136	315,136
Safety Supplies	35,603	34,200	66,222	36,255	36,255	36,255
Uniform Clothing Supplies	-	317	317	317	317	317
Food And Beverage	967	2,000	5,065	7,080	7,080	7,080
Building Supplies	10,787	6,600	7,542	10,355	10,355	10,355
Electrical Supplies	19,382	21,656	19,875	20,385	20,385	20,385
HVAC Supplies	8,588	2,600	3,545	13,810	13,810	13,810
Plumbing Supplies	5,875	4,700	9,509	4,825	4,825	4,825
Machinery And Equipment	14,351	3,500	50,297	3,500	3,500	3,500
Equipment Supplies	8,796	6,000	6,731	4,700	4,700	4,700
Supplies Total	\$ 952,308	\$ 817,220	\$ 1,058,207	\$ 889,849	\$ 884,103	\$ 884,103

Library

Function: **Public Facilities**

Line Item Detail

Agency Primary Fund: Library

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	43,334	46,900	58,214	53,935	53,935	53,935
Electricity	241,151	298,500	310,648	313,425	313,425	313,425
Water	10,382	13,525	12,314	14,760	14,760	14,760
Sewer	9,317	10,690	10,869	10,690	10,690	10,690
Stormwater	6,416	5,470	7,152	5,470	5,470	5,470
Telephone	16,803	19,800	6,065	17,294	17,294	17,294
Cellular Telephone	12,619	12,228	12,175	11,432	11,432	11,432
Systems Comm Internet	621,611	620,120	620,261	631,222	631,222	631,222
Building Improv Repair Maint	281,290	231,500	261,583	227,680	227,680	227,680
Waste Disposal	10,431	9,630	10,946	13,670	13,670	13,670
Fire Protection	18,990	7,390	14,057	11,410	11,410	11,410
Pest Control	2,933	3,640	2,800	2,576	2,576	2,576
Elevator Repair	4,425	8,000	4,066	4,500	4,500	4,500
Facility Rental	217,283	225,172	222,730	260,792	260,792	260,792
Custodial Bldg Use Charges	152,572	156,397	154,293	157,034	157,034	157,034
Process Fees Recyclables	8,658	11,456	11,534	11,390	11,390	11,390
Office Equipment Repair	75	170	170	170	170	170
Comm Device Mntc	20,246	36,086	31,284	22,805	22,805	22,805
Equipment Mntc	143,543	101,576	152,597	102,044	102,044	102,044
System & Software Mntc	4,080	-	1,600	-	-	-
Rental Of Equipment	458	510	474	510	510	510
Recruitment	1,220	2,000	2,000	2,000	2,000	2,000
Mileage	1,859	3,000	3,000	3,000	3,000	3,000
Conferences & Training	16,392	54,000	75,174	74,350	54,000	54,000
Memberships	13,247	14,154	14,973	14,498	14,498	14,498
Uniform Laundry	7,268	6,995	7,087	7,700	7,700	7,700
Audit Services	2,000	2,000	2,000	2,000	2,000	2,000
Credit Card Services	1,671	4,000	1,882	3,000	3,000	3,000
Armored Car Services	11,179	-	-	-	-	-
Management Services	-	-	540	-	-	-
Consulting Services	15,613	-	134,944	39,514	-	-
Advertising Services	25,257	8,000	15,218	8,000	8,000	8,000
Printing Services	225	-	-	-	-	-
Parking Towing Services	-	500	500	500	500	500
Security Services	4,781	6,595	7,471	6,595	6,595	6,595
Interpreters Signing Services	178	-	-	-	-	-
Transportation Services	5,559	5,000	11,228	4,800	4,800	4,800
Program Services	128,422	157,450	270,151	189,450	189,450	189,450
Other Services & Expenses	4,200	-	6,937	8,000	8,000	8,000
Comm Agency Contracts	1,799,213	1,803,076	1,803,076	1,937,523	1,937,523	1,937,523
Taxes & Special Assessments	23,404	39,800	36,390	26,400	26,400	26,400
Permits & Licenses	12	600	600	600	600	600
Purchased Services Total	\$ 3,888,317	\$ 3,925,930	\$ 4,299,006	\$ 4,200,739	\$ 4,140,875	\$ 4,140,875

Library

Function:

Public Facilities

Line Item Detail

Agency Primary Fund: Library

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Engineering	3,537	3,537	3,537	3,537	3,537	3,537
ID Charge From Fleet Services	30,423	4,379	30,555	16,836	17,331	17,331
ID Charge From Traffic Eng	3,806	3,766	3,766	3,766	3,766	3,766
ID Charge From Insurance	102,996	102,996	102,996	94,120	95,900	95,900
ID Charge From Workers Comp	16,532	16,532	16,532	15,102	15,102	15,102
Inter Depart Charges Total	\$ 157,294	\$ 131,210	\$ 157,386	\$ 133,361	\$ 135,636	\$ 135,636
Transfer Out						
Transfer Out To Debt Service	2,885,756	2,804,419	2,804,419	2,804,419	2,667,314	2,667,314
Transfer Out To Capital	-	-	27,410	-	-	-
Transfer Out Total	\$ 2,885,756	\$ 2,804,419	\$ 2,831,829	\$ 2,804,419	\$ 2,667,314	\$ 2,667,314

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 2-18	18	1.00	78,230	1.00	85,947	1.00	85,947	1.00	88,663
ACCT TECH 1-32	32	1.00	68,221	1.00	59,725	1.00	59,725	1.00	61,613
ADMIN CLK 1-32	32	4.00	229,501	4.00	228,718	4.00	228,718	4.00	235,947
ADMIN CLK 1-32 PT	32	0.70	42,198	0.70	42,408	0.70	42,408	0.70	43,748
CLERK 2-32	32	14.00	701,573	12.00	518,167	12.00	518,167	12.00	534,541
CLERK 2-32 PT	32	5.05	261,909	7.05	429,732	7.05	429,732	7.05	443,311
CUSTODIAL WORKER 2-15	15	3.00	106,611	3.00	157,940	3.00	157,940	3.00	162,933
CUSTODIAL WORKER 3-15	15	1.00	60,589	1.00	60,891	1.00	60,891	1.00	62,816
FACILITY MAINT WKR-15	15	1.00	62,875	1.00	63,189	1.00	63,189	1.00	65,186
* LIB COMP TECH-32	32	2.00	115,069	3.00	168,248	3.00	168,248	3.00	173,566
LIB COMPT SPEC 2-33	33	2.00	154,674	2.00	135,559	2.00	135,559	2.00	139,844
LIB FAC AND MAINT COORD-15	15	-	-	1.00	75,190	1.00	75,190	1.00	77,567
LIB MAINT COORD-15	15	1.00	70,760	-	-	-	-	-	-
LIB MEDIA COORD-18	18	1.00	98,452	1.00	99,836	1.00	99,836	1.00	102,991
LIBRARIAN 1-33	33	1.00	58,918	-	-	-	-	-	-
* LIBRARIAN 2-33	33	31.00	2,246,530	32.00	2,391,877	32.00	2,391,877	32.00	2,467,480
* LIBRARIAN 2-33 PT	33	5.30	395,339	4.50	414,387	4.50	414,387	4.50	427,486
LIBRARIAN 3-18	18	6.00	505,651	6.00	515,859	6.00	515,859	6.00	532,165
* LIBRARIAN 3-33	33	2.00	144,382	1.00	85,891	1.00	85,891	1.00	88,606
LIBRARIAN SUPV-18	18	3.00	289,149	3.00	290,592	3.00	290,592	3.00	299,778
LIBRARY ASSOC DIR-18	18	1.00	125,595	1.00	128,582	1.00	128,582	1.00	132,646
* LIBRARY ASST 1-32	32	26.00	1,491,486	26.00	1,509,093	26.00	1,509,093	26.00	1,556,793
* LIBRARY ASST 1-32 PT	32	8.70	485,977	8.70	465,497	8.70	465,497	8.70	480,211
LIBRARY BUS OPER MGR-18	18	1.00	119,590	1.00	120,188	1.00	120,188	1.00	123,986
LIBRARY DIRECTOR-21	21	1.00	155,357	1.00	156,134	1.00	156,134	1.00	161,069
LIBRARY FACILITIES MGR-18	18	1.00	106,167	1.00	107,676	1.00	107,676	1.00	111,080
LIBRARY PRESS OPR-32	32	1.00	60,770	1.00	61,072	1.00	61,072	1.00	63,003
LIBRARY PROGRAM SUPV-18	18	2.00	194,243	2.00	196,105	2.00	196,105	2.00	202,304
MAINT MECH 1-15	15	1.00	60,881	1.00	55,734	1.00	55,734	1.00	57,496
MAINT MECH 2-15	15	1.00	59,252	1.00	61,185	1.00	61,185	1.00	63,119
MKTG/COMMUN SPEC-18	18	1.00	61,004	1.00	62,993	1.00	62,993	1.00	64,984
NEW POSITION	xx	0.70	33,526	-	-	-	-	-	-
PLANNER 2-18	18	1.00	67,988	1.00	77,505	1.00	77,505	1.00	79,954
PROG ASST 1-32	32	5.00	295,670	5.00	297,721	5.00	297,721	5.00	307,132
PROGRAM ASST 1-20	20	1.00	56,150	1.00	59,712	1.00	59,712	1.00	61,599
TOTAL		137.45	9,064,287	135.95	9,183,354	135.95	9,183,354	135.95	9,473,618

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

* FTEs Request and Executive columns have been updated from the 2023 Executive Budget to correctly reflect the authorized positions.

Library Results Madison Indicators

Results Madison is a program to help align city services with the outcomes that matter most to Madison residents. Imagine Madison, the city's comprehensive plan, lays out a twenty year vision for the city's growth. It has seven areas of focus, called the Elements of a Great City. City agencies, through the services they deliver, help achieve the strategies and goals of each Element. In Results Madison, city agencies use service indicators to measure, understand, and share the work they do. This budget book contains a selection of indicators for the first participating agencies, the Streets Division and the Library. These show how much work they did, how well they did it, and the outcomes for residents.

Citywide Element(s)	Indicator	Background			Year			Trend	Data Source
		Measurement Notes	Why are we measuring it?	Context	2019	2020	2021		
Culture & Character, Effective Government	Total number of programs	Library offers virtual and in-person programs. In-person programs happen in the library or outside the library through outreach events. The total number of programs indicator counts all program modes.	The total number of programs shows how many library-related offerings are available to residents in a given year. It is also a measure of what programming librarians are doing and opportunities created for community members.	The total number of programs indicator trended down during the pandemic due to shutdown. However, we expect it will trend upward going forward.	5,416 programs	1,309 programs	1,243 programs		MPLnet Library intranet
	Total number of visits	Before July 2022, gate counters were used to count Library visits; Since July 2022, visits have been counted through SenSource technologies. This indicator does not include visits to the Dream Bus.	The total number of visits indicates the total traffic at Madison's libraries and shows how many residents use libraries for a variety of services.	The total number of visits indicator trended down during pandemic due to shutdown. However, we expect it will trend upward going forward.	1,836,354 visits	279,673 visits	539,254 visits		Library Dashboard (public.tableau.com/app/profile/madison_public.library)
	Total number of physical items	The number of physical items reflects books in print, audio materials, video materials, magazine subscriptions (not individual issues), and other physical items currently managed by the Library.	The total number of physical items helps the library ensure it is meeting resident demand and offering collection materials that reflect the spaces and needs of the community. It is a subset of all materials available to Madison residents through resource-sharing with other area public libraries.	The total number of physical items has increased slightly, but it remains mostly flat.	735,108 items	777,078 items	776,248 items		South Central Library System Reports, MPLnet Library intranet
	Total number of electronic items	The number of electronic items reflects ebooks, downloadable audiobooks, online magazines, and other electronic items currently managed by the Library. It does not include database use.	This number shows the library's investment in online books, audiobooks, and magazines. It shows the amount of resources available to Madison residents and is a subset of all materials available to Madison residents through resource-sharing with other area public libraries.	The total number of electronic items has increased slightly due to extra purchasing of online resources during the pandemic. We expect this number to decrease or remain flat in future years.	213,547 items	212,458 items	240,591 items		South Central Library System Reports, Wisconsin Public Library Consortium digital collection website
	Total number of cardholders	Cardholders reflect anyone with an active card that has been used at least once in the last four years.	The total number of cardholders shows the number of residents who have library cards and serves as a measure of resident engagement with library services.	The total number of cardholders dipped during the pandemic when libraries were closed or offered reduced services; we expect this number to increase slowly in future years in keeping with population increases.	157,557 cardholders	144,831 cardholders	149,795 cardholders		South Central Library System Reports, MPLnet (Library's intranet)
	Total number of physical checkouts	The total number of checkouts includes physical checkouts of books, DVDs, etc.	Checkouts show how often library materials are used. This data is used for internal planning, including collection development and annual reporting, and shows the value residents receive from library resources.	Access to physical materials dropped during the pandemic, and checkout numbers dropped accordingly (though online checkout increased, both in numbers and in overall percentage). We expect checkouts to return to their former numbers in future years.	3,023,384 checkouts	1,316,519 checkouts	1,993,771 checkouts		South Central Library System Reports

Mayor

Agency Overview

Agency Mission

The mission of the Mayor's Office is to provide leadership for the organization to deliver the highest quality services and provide a fair and orderly system of governance for residents and visitors.

Agency Overview

The Agency ensures and directs the provision of municipal services by proposing, promoting, and reviewing policies to be adopted by the City, establishing administrative procedures, and providing direction for existing City procedures and policies.

2023 Budget Highlights

Service: Mayor

- Includes a pay raise for the Mayor in accordance with Madison General Ordinances Subchapter 3C, Section 3.50. (Increase: \$5,500)

Service: Sustainability

- Includes reductions of \$12,230 (or 1%) from the Mayor's Office cost to continue budget to the adopted budget. These reductions reflect personnel costs charged to the capital budget for administering the Sustainability Improvements project and various supply and service reductions. (Ongoing reduction: \$12,230)
- Adds a 1.0 FTE three year limited-term (LTE) Sustainability Program Coordinator to the Mayor's Office budget via Amendment #9 adopted by the Common Council. The position is funded by the existing budget in the Sustainability Improvements capital project and from grants that will be received in the future. (Ongoing: \$91,200)

Mayor**Function: General Government***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,070,876	1,142,239	1,189,836	1,210,971	1,216,019	1,259,001
Total	\$ 1,070,876	\$ 1,142,239	\$ 1,189,836	\$ 1,210,971	\$ 1,216,019	\$ 1,259,001

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Mayor	937,574	975,905	1,018,992	1,039,887	1,050,451	1,088,519
Sustainability	133,302	166,334	170,844	171,084	165,568	170,481
Total	\$ 1,070,876	\$ 1,142,239	\$ 1,189,836	\$ 1,210,971	\$ 1,216,019	\$ 1,259,001

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(90)	-	-	-	-	-
Total	\$ (90)	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	1,134,537	1,137,518	1,180,845	1,172,392	1,167,027	1,204,858
Benefits	286,165	281,400	297,168	300,202	308,647	313,796
Supplies	5,561	14,322	6,060	8,818	8,818	8,818
Purchased Services	44,308	77,074	73,838	75,892	75,892	75,892
Inter Depart Charges	3,123	3,123	3,123	28,069	30,038	30,038
Inter Depart Billing	(402,727)	(371,198)	(371,198)	(374,402)	(374,402)	(374,402)
Total	\$ 1,070,966	\$ 1,142,239	\$ 1,189,836	\$ 1,210,971	\$ 1,216,019	\$ 1,259,001

Service Overview

Service: Mayor

Service Description

This service provides overall administrative guidance for City officers and agencies. The service submits an annual Executive Budget to the Common Council, encourages citizen participation in City government, monitors State and national issues that affect the welfare of City residents, and provides public information for various organizations and individuals.

Activities Performed by this Service

- Administration: Specific functions of this service include: (1) direct City officers in the performance of their duties and responsibilities, (2) supervise the development and implementation of operational goals, (3) appoint and evaluate agency heads as provided by ordinance, (4) review agency plans, policies and procedures for soundness and proper coordination, and (5) provide direct guidance to agencies experiencing significant policy or organizational difficulties.
- Inter-Agency Staff Teams: Direct inter-agency staff teams in the identification and resolution of management problems that affect more than one City agency.
- Budget Development: Submit an annual Executive Budget to the Common Council after establishing guidelines and considering the capital and operating budget requests of City agencies.
- Resident Participation: Specific functions include: (1) encouraging resident participation in City government by making resident appointments to City committees, (2) training committee members on "open meetings" requirements, parliamentary procedure, and ethics requirements, (3) maintaining a database of resident candidates interested in appointment to City committees, and (4) responding to concerns and initiatives presented by residents and assisting them in their relations with City agencies.
- State and Federal Monitoring: Monitor State and national issues that affect the welfare of City residents including representing the City's interests in the State budget process, legislation, and administration, acting as liaison with the City's State legislative delegation, and maintaining contact with State and Federal legislators and administrators.
- Public Information: Provide public information through the preparation and distribution of press releases, position papers and correspondence, scheduling and conducting press conferences and interviews, representing the City at civic meetings and official functions and responding to inquiries from the press, organizations, and individuals.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	937,574	975,905	1,018,992	1,039,887	1,050,451	1,088,519
Other-Expenditures	-	-	-	-	-	-
Total	\$ 937,574	\$ 975,905	\$ 1,018,992	\$ 1,039,887	\$ 1,050,451	\$ 1,088,519

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(90)	-	-	-	-	-
Personnel	1,290,150	1,258,834	1,313,419	1,311,916	1,320,511	1,358,579
Non-Personnel	47,119	85,146	73,648	74,304	74,304	74,304
Agency Charges	(399,604)	(368,075)	(368,075)	(346,333)	(344,364)	(344,364)
Total	\$ 937,574	\$ 975,905	\$ 1,018,992	\$ 1,039,887	\$ 1,050,451	\$ 1,088,519

Service Overview

Service: Sustainability

Service Description

This service is for implementation of the City of Madison's sustainability and climate resilience projects. This program's goals include: (1) reaching the City's goal of 100% renewable energy and net zero carbon emissions for City operations by 2030 and communitywide by 2050; (2) improving the City's resilience to the direct and indirect impacts of climate change; (3) and reducing the City's overall environmental impact, all while centering equity and environmental justice. Projects funded in this program are included in the City's Sustainability Plan, recommendations of the 100% Renewable Madison Report, and the Climate Forward agenda.

Activities Performed by this Service

- Sustainability Policy and Plan Development and Implementation: Plan and direct the programs, services, and staff to implement City sustainability, climate, and resilience goals. Oversee implementation of the Sustainability Plan and the 100% Renewable Energy Plan.
- Outreach, Engagement, and Citywide Programs: Coordinate with City staff and community partners to develop sustainability initiatives.
- Sustainable Madison Committee Administration: Provide staff support, including meeting minutes and agendas, for this Committee.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	133,302	166,334	170,844	171,084	165,568	170,481
Other-Expenditures	-	-	-	-	-	-
Total	\$ 133,302	\$ 166,334	\$ 170,844	\$ 171,084	\$ 165,568	\$ 170,481

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	130,552	160,084	164,594	160,678	155,162	160,075
Non-Personnel	2,750	6,250	6,250	10,406	10,406	10,406
Total	\$ 133,302	\$ 166,334	\$ 170,844	\$ 171,084	\$ 165,568	\$ 170,481

Mayor

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Reimbursement Of Expense	(90)	-	-	-	-	-
Charges For Services Total	\$ (90)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	1,131,886	1,161,493	1,180,845	1,202,251	1,196,886	1,234,717
Salary Savings	-	(23,975)	-	(23,975)	(23,975)	(29,859)
Furlough Savings	-	-	-	(5,884)	(5,884)	-
Compensated Absence	2,520	-	-	-	-	-
Overtime Wages Permanent	130	-	-	-	-	-
Salaries Total	\$ 1,134,537	\$ 1,137,518	\$ 1,180,845	\$ 1,172,392	\$ 1,167,027	\$ 1,204,858
Benefits						
Health Insurance Benefit	119,853	115,981	125,104	125,106	131,065	131,065
Wage Insurance Benefit	4,801	3,609	6,856	6,856	6,847	6,847
WRS	76,231	75,497	76,755	78,146	81,387	83,961
FICA Medicare Benefits	84,652	86,313	87,793	89,425	88,678	91,254
Post Employment Health Plans	628	-	660	669	669	669
Benefits Total	\$ 286,165	\$ 281,400	\$ 297,168	\$ 300,202	\$ 308,647	\$ 313,796
Supplies						
Office Supplies	535	3,240	1,000	1,736	1,736	1,736
Copy Printing Supplies	633	4,082	1,000	3,082	3,082	3,082
Furniture	-	3,000	-	-	-	-
Hardware Supplies	87	-	-	-	-	-
Postage	3,055	3,000	3,000	3,000	3,000	3,000
Books & Subscriptions	928	1,000	1,000	1,000	1,000	1,000
Work Supplies	324	-	-	-	-	-
Food And Beverage	-	-	60	-	-	-
Supplies Total	\$ 5,561	\$ 14,322	\$ 6,060	\$ 8,818	\$ 8,818	\$ 8,818
Purchased Services						
Telephone	1,005	1,638	1,638	1,300	1,300	1,300
Cellular Telephone	-	1,000	-	-	-	-
Facility Rental	95	-	-	-	-	-
Custodial Bldg Use Charges	31,031	37,216	37,216	37,216	37,216	37,216
Office Equipment Repair	-	144	144	144	144	144
Comm Device Mntc	-	226	226	226	226	226
Mileage	82	-	-	-	-	-
Conferences & Training	2,464	24,000	20,000	24,156	24,156	24,156
Memberships	4,550	6,250	6,750	6,250	6,250	6,250
Storage Services	63	500	500	500	500	500
Advertising Services	795	-	1,264	-	-	-
Security Services	-	600	600	600	600	600
Other Services & Expenses	4,223	5,500	5,500	5,500	5,500	5,500
Purchased Services Total	\$ 44,308	\$ 77,074	\$ 73,838	\$ 75,892	\$ 75,892	\$ 75,892

Mayor

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Insurance	2,435	2,435	2,435	27,386	29,355	29,355
ID Charge From Workers Comp	688	688	688	683	683	683
Inter Depart Charges Total	\$ 3,123	\$ 3,123	\$ 3,123	\$ 28,069	\$ 30,038	\$ 30,038
Inter Depart Billing						
ID Billing To Landfill	(1,425)	(1,314)	(1,314)	(1,362)	(1,362)	(1,362)
ID Billing To Monona Terrace	(31,237)	(28,791)	(28,791)	(29,851)	(29,851)	(29,851)
ID Billing To Golf Courses	(4,276)	(3,941)	(3,941)	(4,086)	(4,086)	(4,086)
ID Billing To Parking	(37,841)	(34,878)	(34,878)	(50,305)	(50,305)	(50,305)
ID Billing To Sewer	(27,080)	(24,960)	(24,960)	(7,718)	(7,718)	(7,718)
ID Billing To Stormwater	(14,252)	(13,137)	(13,137)	(5,448)	(5,448)	(5,448)
ID Billing To Transit	(220,580)	(203,311)	(203,311)	(212,524)	(212,524)	(212,524)
ID Billing To Water	(66,036)	(60,866)	(60,866)	(63,108)	(63,108)	(63,108)
Inter Depart Billing Total	\$ (402,727)	\$ (371,198)	\$ (371,198)	\$ (374,402)	\$ (374,402)	\$ (374,402)

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
DEPUTY MAYOR 2-19	19	5.00	615,951	5.00	640,797	5.00	640,797	5.00	661,051
FAC/SUS MGR-18	18	1.00	97,400	1.00	107,310	1.00	107,310	1.00	110,702
MAYOR-19	19	1.00	157,158	1.00	162,669	1.00	162,669	1.00	162,669
MAYORAL OFF CLK-17	17	1.00	57,817	1.00	58,106	1.00	58,106	1.00	59,942
MAYORAL OFF CLK-20	20	1.00	51,534	1.00	50,094	1.00	50,094	1.00	51,677
MAYOR'S OFF ADMIN COORD-18	18	1.00	85,520	1.00	85,947	1.00	85,947	1.00	88,663
SECY TO MAYOR-19	19	1.00	63,152	1.00	63,468	1.00	63,468	1.00	65,474
SUSTAIN PROG COORD-18	18	1.00	80,679	1.00	85,112	1.00	85,112	2.00	160,510
TOTAL		12.00	1,209,211	12.00	1,253,503	12.00	1,253,503	13.00	1,360,688

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Metro Transit

Agency Overview

Agency Mission

The mission of Metro Transit is to provide safe, reliable, convenient, and efficient public transportation to the residents and visitors of the Metro service area.

Agency Overview

The Agency is responsible for the operation, planning, development, and coordination of the public transit system in the Madison metropolitan area.

2023 Budget Highlights

Agency-Wide Changes

- Creates 21.0 FTE positions and 3.0 FTE limited-term positions within Metro Transit at a 2023 cost of \$1.5 million and an annualized cost of \$2.1 million.
 - 3.0 FTE High Voltage Tech positions to support the implementation and maintenance of new electric buses and charging infrastructure.
 - 1.0 FTE Maintenance Supervisor to support the maintenance of electrical equipment.
 - 1.0 FTE Information Systems Specialist to maintain IT assets across new BRT stations and Metro's satellite facility.
 - 1.0 FTE Capital Program Manager to develop major capital projects including future phases of BRT, bus stops, and other capital expenditures intended to reduce Metro's operating budget.
 - 1.0 FTE Capital Project Manager to provide support in developing major capital projects including future phases of BRT, bus stops, and other capital expenditures intended to reduce Metro's operating budget.
 - 9.0 FTE Bus Operator positions to provide additional service requested by partners.
 - 1.0 FTE Operations Supervisor to support the new operator positions across multiple shifts and dispatch from a second location.
 - 1.0 FTE Administrative Support position to offload much of the day-to-day paperwork tracking from other staff that must currently work overtime to complete.
 - 1.0 FTE Training Coordinator to provide broad training for the organization.
 - 2.0 FTE Data Analyst positions.
 - 1.0 FTE limited-term Outreach Specialist to perform outreach around major capital projects.
 - 2.0 FTE limited-term Call Center Reps to provide customer support for significant project rollouts planned for the next several years.
- A new 1.0 FTE Assistant City Attorney position created within the Attorney's office will allocate half of its costs to Metro and will support a variety of legal matters for Metro. (Increase: \$54,500)
- Makes a one-time reduction of \$7.7 million in Metro's General Fund subsidy (from \$9.7 million to \$2.0 million) with Metro utilizing its remaining federal economic recovery funds in 2023. This reduction will be restored in the 2024 budget, along with the first year of a three year repayment of the one-time reduction. Estimated 2024 subsidy is \$14 million.

Service: Fixed Route

- Service changes are included in agency-wide changes listed above.
- Increases fuel costs due to price increases and Metro's favorable 2022 fuel contracts expiring. (Increase: \$1.7 million)

Service: Paratransit

- Increases contracted paratransit services anticipating higher per hour contractor prices and increased hours from the Network Redesign and additional service requested from partners. (Increase: \$100,000)

Metro TransitFunction: **Transportation***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Metro Transit	56,320,261	63,875,096	62,265,557	72,523,542	68,014,237	68,023,312
Total	\$ 56,320,261	\$ 63,875,096	\$ 62,265,557	\$ 72,523,542	\$ 68,014,237	\$ 68,023,312

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Fixed Route	52,937,670	59,117,759	58,790,305	67,565,741	63,411,639	63,411,737
Paratransit	3,382,591	4,757,337	3,475,252	4,957,801	4,602,598	4,611,576
Total	\$ 56,320,261	\$ 63,875,096	\$ 62,265,557	\$ 72,523,542	\$ 68,014,237	\$ 68,023,312

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General Revenues	(6,902,604)	(6,000,000)	(6,764,552)	(6,000,000)	(6,833,578)	(6,833,578)
Intergov Revenues	(31,020,055)	(31,302,945)	(31,116,875)	(45,406,730)	(47,814,239)	(47,823,314)
Charges For Services	(9,462,864)	(12,045,587)	(9,672,557)	(12,045,587)	(10,716,334)	(10,716,334)
Misc Revenue	(51,888)	(200,000)	(387,801)	(200,000)	(640,422)	(640,422)
Other Finance Source	(5,800)	(5,200,000)	(5,197,208)	-	-	-
Transfer In	(8,877,050)	(9,126,564)	(9,126,564)	(8,871,225)	(2,009,664)	(2,009,664)
Total	\$ (56,320,261)	\$ (63,875,096)	\$ (62,265,557)	\$ (72,523,542)	\$ (68,014,237)	\$ (68,023,312)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	28,389,786	31,490,209	30,948,316	37,018,796	34,350,176	34,334,325
Benefits	11,967,777	12,274,011	12,300,951	12,814,596	13,136,436	13,161,362
Supplies	4,151,740	4,817,183	4,447,204	6,819,200	5,864,000	5,864,000
Purchased Services	5,981,196	8,693,678	7,116,173	9,119,664	7,810,000	7,810,000
Debt Othr Financing	3,740,521	360,025	1,182,756	360,025	359,910	359,910
Inter Depart Charges	2,089,240	2,416,917	2,447,085	2,568,188	2,668,190	2,668,190
Transfer Out	-	3,823,073	3,823,073	3,823,073	3,825,525	3,825,525
Total	\$ 56,320,261	\$ 63,875,096	\$ 62,265,557	\$ 72,523,542	\$ 68,014,237	\$ 68,023,312

Metro TransitFunction: **Transportation***Service Overview***Service:** Fixed Route*Service Description*

This service is responsible for: (1) planning and coordinating all fixed route transit improvements and programs and (2) the repair and maintenance of the Metro transit bus fleet. The goal of this service is to provide transportation for customers to a comprehensive network of destinations throughout the City.

Activities Performed by this Service

- Transit Service: Provide transit services to Metro's routes on a daily basis.
- Marketing, Advertising, & Community Outreach: Staff the customer support call center and Metro front counter, manage advertising campaigns, and oversee Metro's branding campaign.
- Planning & Scheduling: Schedule Metro's routes, oversee shelter maintenance and improvements, coordinate route detours when necessary, and analyze feasibility of route adjustments.
- Bus & Facilities Maintenance: Service, clean, and repair Metro's fleet of transit coaches.
- Administration & Finance: Oversee general management of the Department and coordinate finances including management of federal and state grant awards.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	52,937,670	59,117,759	58,790,305	67,565,741	63,411,639	63,411,737
Total	\$ 52,937,670	\$ 59,117,759	\$ 58,790,305	\$ 67,565,741	\$ 63,411,639	\$ 63,411,737

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(51,224,549)	(59,032,790)	(57,184,630)	(67,565,741)	(66,254,309)	(66,263,384)
Personnel	39,890,204	43,194,645	42,820,101	49,267,446	46,923,966	46,924,064
Non-Personnel	10,969,763	13,577,734	13,594,657	15,802,327	13,896,264	13,896,264
Agency Charges	2,077,703	2,345,380	2,375,548	2,495,968	2,591,409	2,591,409
Total	\$ 1,713,121	\$ 84,969	\$ 1,605,676	\$ -	\$ (2,842,670)	\$ (2,851,648)

Metro TransitFunction: **Transportation***Service Overview*

Service: Paratransit

Service Description

This service provides paratransit services for customers with disabilities in need of transportation services for work, post-secondary education, medical needs, sheltered workshops, and other personal purposes.

Activities Performed by this Service

- Transportation of Individuals with Disabilities: Through contracted service, provide transit services to individuals with disabilities.
- Planning and Scheduling: Schedule and coordinate rides for clients, perform eligibility assessment for potential clients, and oversee contracted service.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,382,591	4,757,337	3,475,252	4,957,801	4,602,598	4,611,576
Total	\$ 3,382,591	\$ 4,757,337	\$ 3,475,252	\$ 4,957,801	\$ 4,602,598	\$ 4,611,576

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(5,095,713)	(4,842,306)	(5,080,928)	(4,957,801)	(1,759,928)	(1,759,928)
Personnel	467,359	569,575	429,166	565,946	562,646	571,624
Non-Personnel	2,903,695	4,116,225	2,974,549	4,319,635	3,963,171	3,963,171
Agency Charges	11,537	71,537	71,537	72,220	76,781	76,781
Total	\$ (1,713,121)	\$ (84,969)	\$ (1,605,676)	\$ -	\$ 2,842,670	\$ 2,851,648

Metro Transit

Function: **Transportation**

Line Item Detail

Agency Primary Fund: Metro Transit

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General Revenues						
Vehicle Registration	(6,902,604)	(6,000,000)	(6,764,552)	(6,000,000)	(6,833,578)	(6,833,578)
General Revenues Total	\$ (6,902,604)	\$ (6,000,000)	\$ (6,764,552)	\$ (6,000,000)	\$ (6,833,578)	\$ (6,833,578)
Intergov Revenues						
Federal Revenues Operating	(6,676,311)	(15,480,245)	(15,571,901)	(19,979,530)	(22,407,033)	(22,416,108)
State Revenues Operating	(17,721,470)	(8,922,700)	(8,922,700)	(18,027,200)	(17,721,470)	(17,721,470)
Local Revenues Operating	(6,622,274)	(6,900,000)	(6,622,274)	(7,400,000)	(7,685,736)	(7,685,736)
Intergov Revenues Total	\$ (31,020,055)	\$ (31,302,945)	\$ (31,116,875)	\$ (45,406,730)	\$ (47,814,239)	\$ (47,823,314)
Charges For Services						
Reimbursement Of Expense	(71,375)	-	-	-	-	-
Advertising	(469,581)	(675,000)	(620,178)	(675,000)	(675,000)	(675,000)
Transit Farebox	(861,898)	(954,284)	(923,269)	(954,284)	(1,104,721)	(1,104,721)
Adult Passes	(898,954)	(1,240,355)	(1,087,786)	(1,240,355)	(1,216,661)	(1,216,661)
Senior/Disabled Passes	(841,812)	(1,097,901)	(805,131)	(1,097,901)	(1,013,837)	(1,013,837)
Youth Passes	(929,795)	(1,231,422)	(1,231,422)	(1,231,422)	(1,843,736)	(1,843,736)
Unlimited Ride Pass	(5,389,449)	(6,846,625)	(5,004,771)	(6,846,625)	(4,862,379)	(4,862,379)
Charges For Services Total	\$ (9,462,864)	\$ (12,045,587)	\$ (9,672,557)	\$ (12,045,587)	\$ (10,716,334)	\$ (10,716,334)
Misc Revenue						
Insurance Recoveries	(3,096)	-	-	-	-	-
Miscellaneous Revenue	(48,791)	(200,000)	(387,801)	(200,000)	(640,422)	(640,422)
Misc Revenue Total	\$ (51,888)	\$ (200,000)	\$ (387,801)	\$ (200,000)	\$ (640,422)	\$ (640,422)
Other Finance Source						
Sale Of Assets	(5,800)	-	-	-	-	-
General Obligation Bond Issue	-	-	2,792	-	-	-
Fund Balance Applied	-	(5,200,000)	(5,200,000)	-	-	-
Other Finance Source Total	\$ (5,800)	\$ (5,200,000)	\$ (5,197,208)	\$ -	\$ -	\$ -
Transfer In						
Transfer In From General	(8,871,225)	(9,126,564)	(9,126,564)	(8,871,225)	(2,009,664)	(2,009,664)
Transfer In From Insurance	(5,825)	-	-	-	-	-
Transfer In Total	\$ (8,877,050)	\$ (9,126,564)	\$ (9,126,564)	\$ (8,871,225)	\$ (2,009,664)	\$ (2,009,664)
Salaries						
Permanent Wages	25,285,024	29,209,751	26,969,882	32,870,316	32,870,316	33,044,225
Salary Savings	-	(1,300,000)	-	(1,300,000)	(3,411,015)	(3,411,015)
Pending Personnel	-	441,103	-	2,309,125	2,000,875	1,811,115
Furlough Savings	(1,258)	-	-	-	-	-
Premium Pay	504,655	526,507	672,226	526,507	595,000	595,000
Workers Compensation Wages	265,305	200,000	202,971	200,000	190,999	190,999
Compensated Absence	(170,109)	465,116	271,667	465,116	194,967	194,967
Hourly Wages	11	-	-	-	-	-
Overtime Wages Permanent	2,505,814	1,947,732	2,831,569	1,947,732	1,909,034	1,909,034
Election Officials Wages	344	-	-	-	-	-
Salaries Total	\$ 28,389,786	\$ 31,490,209	\$ 30,948,316	\$ 37,018,796	\$ 34,350,176	\$ 34,334,325

Metro Transit

Function: Transportation

Line Item Detail

Agency Primary Fund: Metro Transit

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Benefits						
Comp Absence Escrow	440,109	400,000	400,000	400,000	400,000	400,000
Unemployment Benefits	43,743	25,000	43,743	25,000	25,000	25,000
Health Insurance Benefit	6,056,984	6,522,830	6,209,067	6,529,159	6,770,017	6,770,017
Wage Insurance Benefit	864,665	827,065	907,559	844,834	844,834	844,834
Health Insurance Retiree	471,909	463,000	463,000	463,000	463,000	463,000
WRS	1,940,358	1,879,298	1,994,928	2,085,569	2,181,823	2,193,646
FICA Medicare Benefits	2,147,228	2,156,818	2,281,679	2,467,035	2,451,762	2,464,865
Moving Expenses	2,000	-	-	-	-	-
Licenses & Certifications	781	-	974	-	-	-
Benefits Total	\$ 11,967,777	\$ 12,274,011	\$ 12,300,951	\$ 12,814,596	\$ 13,136,436	\$ 13,161,362
Supplies						
Office Supplies	1,016	25,000	19,789	25,000	15,000	15,000
Copy Printing Supplies	15,078	14,983	14,000	16,000	15,000	15,000
Hardware Supplies	66,746	222,000	14,037	222,000	75,000	75,000
Software Lic & Supplies	30,434	25,000	29,178	40,000	35,000	35,000
Postage	11,508	14,000	11,192	14,000	14,000	14,000
Work Supplies	175,978	350,000	209,680	350,000	235,000	235,000
Janitorial Supplies	2,630	3,200	2,630	3,200	-	-
Safety Supplies	150	-	-	-	-	-
Snow Removal Supplies	2,728	-	-	-	-	-
Uniform Clothing Supplies	17,291	90,000	90,000	90,000	135,000	135,000
Building Supplies	43,764	200,000	43,764	200,000	15,000	15,000
Machinery And Equipment	641	75,000	905	75,000	-	-
Equipment Supplies	158,064	10,000	220,689	10,000	180,000	180,000
Tires	58,989	264,000	107,678	100,000	100,000	100,000
Gasoline	26,566	24,000	35,425	24,000	35,000	35,000
Diesel	2,000,875	1,860,000	1,965,864	4,000,000	3,600,000	3,600,000
Lubricants	179,442	140,000	157,177	150,000	160,000	160,000
Inventory	1,359,841	1,500,000	1,525,195	1,500,000	1,250,000	1,250,000
Supplies Total	\$ 4,151,740	\$ 4,817,183	\$ 4,447,204	\$ 6,819,200	\$ 5,864,000	\$ 5,864,000

Metro Transit

Function: Transportation

Line Item Detail

Agency Primary Fund: Metro Transit

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	137,516	385,000	302,299	442,750	250,000	250,000
Electricity	175,100	523,200	369,181	549,360	360,000	360,000
Water	23,215	15,000	29,076	26,000	33,000	33,000
Sewer	8,599	10,000	8,764	10,000	7,500	7,500
Stormwater	29,773	20,000	20,178	31,600	23,000	23,000
Telephone	6,259	10,788	8,214	8,364	10,000	10,000
Cellular Telephone	14,219	11,000	10,806	15,900	10,000	10,000
Building Improv Repair Maint	8,081	11,000	6,885	11,000	9,000	9,000
Waste Disposal	16,371	14,800	12,222	17,800	16,000	16,000
Pest Control	7,064	8,000	7,000	8,000	4,000	4,000
Elevator Repair	2,118	-	3,248	-	2,000	2,000
Facility Rental	449,155	465,000	465,000	510,000	400,000	400,000
Grounds Improv Repair Maint	7,560	5,000	8,536	5,000	7,500	7,500
Snow Removal	50,926	75,000	50,000	75,000	65,000	65,000
Office Equipment Repair	455	-	-	-	-	-
Comm Device Mntc	509,517	560,000	514,223	560,000	550,000	550,000
Equipment Mntc	2,941	30,000	9,055	30,000	2,000	2,000
System & Software Mntc	954	-	-	-	-	-
Vehicle Repair & Mntc	80,952	100,000	50,889	100,000	135,000	135,000
Sidewalk Mntc	-	150,000	24,477	150,000	-	-
Recruitment	2,852	-	907	5,000	-	-
Conferences & Training	24,301	42,000	49,725	102,000	55,000	55,000
Memberships	62,126	65,000	62,126	65,000	65,000	65,000
Uniform Laundry	15,354	18,000	27,222	18,000	14,000	14,000
Medical Services	45,152	75,000	39,555	75,000	55,000	55,000
Audit Services	17,010	22,000	22,000	22,000	18,000	18,000
Bank Services	758	2,290	675	2,290	1,000	1,000
Credit Card Services	15,625	16,900	11,858	16,900	14,000	14,000
Armored Car Services	11,587	9,000	13,210	13,000	13,000	13,000
Delivery Freight Charges	1,067	2,500	2,514	2,500	1,500	1,500
Storage Services	2,946	2,200	1,936	2,200	1,500	1,500
Consulting Services	30,387	400,000	437,944	400,000	400,000	400,000
Advertising Services	24,311	175,000	215,769	175,000	275,000	275,000
Printing Services	65,895	100,000	62,529	100,000	55,000	55,000
Inspection Services	1,170	-	9,432	-	4,000	4,000
Parking Towing Services	8,880	10,000	19,676	10,000	24,000	24,000
Transportation Services	2,354,261	3,700,000	2,680,000	3,900,000	3,800,000	3,800,000
Other Services & Expenses	440,901	350,000	375,000	350,000	200,000	200,000
Comm Agency Contracts	548,672	210,000	265,714	210,000	30,000	30,000
General Liability Insurance	777,139	1,100,000	918,328	1,100,000	900,000	900,000
Permits & Licenses	26	-	-	-	-	-
Purchased Services Total	\$ 5,981,196	\$ 8,693,678	\$ 7,116,173	\$ 9,119,664	\$ 7,810,000	\$ 7,810,000
Debt Othr Financing						
Principal	-	359,910	359,910	359,910	359,910	359,910
Interest	765,437	-	822,731	-	-	-
Amortization	(497,488)	-	-	-	-	-
Fund Balance Generated	3,472,572	115	115	115	-	-
Debt Othr Financing Total	\$ 3,740,521	\$ 360,025	\$ 1,182,756	\$ 360,025	\$ 359,910	\$ 359,910

Metro Transit

Function: **Transportation**

Line Item Detail

Agency Primary Fund: Metro Transit

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Attorney	42,645	32,671	32,671	23,710	23,710	23,710
ID Charge From Civil Rights	94,346	117,145	117,145	117,662	117,662	117,662
ID Charge From Finance	237,027	210,024	210,024	248,889	248,889	248,889
ID Charge From Human Resour	328,490	376,982	376,982	374,019	374,019	374,019
ID Charge From Information Te	237,369	347,279	347,279	534,871	534,871	534,871
ID Charge From Mayor	220,580	203,311	203,311	212,524	212,524	212,524
ID Charge from EAP	18,875	21,453	21,453	32,715	32,715	32,715
ID Charge From Fleet Services	11,437	-	30,168	9,501	9,780	9,780
ID Charge From Traffic Eng	33,065	244,389	244,389	165,141	207,858	207,858
ID Charge From Insurance	144,915	144,915	144,915	105,470	162,476	162,476
ID Charge From Workers Comp	688,748	688,748	688,748	708,686	708,686	708,686
ID Charge From Stormwater	31,743	30,000	30,000	35,000	35,000	35,000
Inter Depart Charges Total	\$ 2,089,240	\$ 2,416,917	\$ 2,447,085	\$ 2,568,188	\$ 2,668,190	\$ 2,668,190
Transfer Out						
Transfer Out To Debt Service	-	3,823,073	3,823,073	3,823,073	3,825,525	3,825,525
Transfer Out Total	\$ -	\$ 3,823,073	\$ 3,823,073	\$ 3,823,073	\$ 3,825,525	\$ 3,825,525

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
NEW POSITIONS		-	-	30.00	1,294,000	21.00	939,000	21.00	939,000
DATA ANALYST 2	18	1.00	60,494	1.00	68,328	1.00	68,328	1.00	70,487
PARA PROG MGR-44	44	1.00	100,293	-	-	-	-	-	-
PARA SCHEDULING COOR-42	42	2.00	112,600	2.00	123,683	2.00	123,683	2.00	123,683
PLANNER 2-18	18	1.00	66,648	1.00	68,328	1.00	68,328	1.00	70,487
TRANS ACCT 2-44	44	1.00	67,293	1.00	62,974	1.00	62,974	1.00	64,964
TRANS ACCT 3-44	44	1.00	96,646	1.00	97,129	1.00	97,129	1.00	100,199
TRANS ACCT 4-44	44	1.00	102,239	1.00	103,729	1.00	103,729	1.00	107,008
TRANS ACCT CLK 1-42	42	2.00	90,394	-	-	-	-	-	-
TRANS ACCT CLK 2-42	42	-	-	2.00	117,235	2.00	117,235	2.00	117,235
TRANS ACCT CLK 3-42	42	3.00	174,852	2.00	127,684	2.00	127,684	2.00	127,684
TRANS ACCTG TECH 3-42	42	1.00	54,441	1.00	69,310	1.00	69,310	1.00	69,310
TRANS ADMIN SUPV-44	44	1.00	70,936	-	-	-	-	-	-
TRANS ADV/SALES ASSOC-19	19	1.00	62,997	1.00	63,311	1.00	63,311	1.00	65,313
TRANS BLD MT GEN SUPV-44	44	1.00	96,646	-	-	-	-	-	-
TRANS BUS CLEANER-41	41	5.00	223,067	5.00	329,565	5.00	329,565	5.00	329,565
TRANS CHIEF ADMIN OFFICER-21	21	-	-	1.00	104,672	1.00	104,672	1.00	104,672
TRANS CHIEF DEV OFFICER-21	21	-	-	1.00	104,672	1.00	104,672	1.00	104,672
TRANS CHIEF MAINT OFFICER-21	21	-	-	1.00	104,672	1.00	104,672	1.00	104,672
TRANS CHIEF OPERATING OFFICER	21	-	-	1.00	104,672	1.00	104,672	1.00	104,672
TRANS CLASS A MECH-41	41	13.00	878,410	13.00	1,045,378	13.00	1,045,378	13.00	1,045,378
TRANS CLASS B MECH-41	41	15.00	894,707	15.00	1,034,066	15.00	1,034,066	15.00	1,034,066
TRANS CLASS C MECH-41	41	17.00	860,112	17.00	1,035,086	17.00	1,035,086	17.00	1,035,086
TRANS CUS SERV SUPV-44	44	1.00	72,120	1.00	61,288	1.00	61,288	1.00	63,225
TRANS CUST SERV REPR-42	42	8.00	388,191	7.00	376,201	7.00	376,201	7.00	376,201
TRANS CUST SERV REPR-42 PT	42	1.20	50,722	1.80	106,077	1.80	106,077	1.80	106,077
TRANS EMPL REL ASST-43	43	2.00	119,488	2.00	116,159	2.00	116,159	2.00	119,831
TRANS FINANCE MGR-44	44	1.00	113,147	1.00	102,357	1.00	102,357	1.00	105,592
TRANS GARAGE DISPAT-41	41	1.00	63,280	2.00	150,115	2.00	150,115	2.00	150,115
TRANS GENERAL MGR-21	21	1.00	146,304	1.00	147,034	1.00	147,034	1.00	151,682
TRANS GRAPHICS TECH-42	42	1.00	46,197	2.00	106,252	2.00	106,252	2.00	106,252
TRANS GRAPHICS TECH-42 PT	42	0.60	27,313	-	-	-	-	-	-
TRANS HR COORDINATOR	44	-	-	1.00	71,945	1.00	71,945	1.00	74,219
TRANS INFO SYS COORD-44	44	1.00	92,904	1.00	97,858	1.00	97,858	1.00	100,951
TRANS INFO SYS SPEC 2-44	44	1.00	85,491	1.00	87,539	1.00	87,539	1.00	90,306
TRANS INFO SYS SPEC 3-44	44	2.00	171,335	2.00	166,326	2.00	166,326	2.00	171,583
TRANS JANITOR-41	41	3.00	148,926	3.00	189,830	3.00	189,830	3.00	189,830
TRANS MAINT GEN SUPV-44	44	2.00	187,972	-	-	-	-	-	-
TRANS MAINT MGR-44	44	1.00	88,666	3.00	287,819	3.00	287,819	3.00	296,917
TRANS MAINT SUPERV-44	44	8.00	622,916	8.00	631,354	8.00	631,354	8.00	651,310
TRANS MARKETING GEN SUPV-44	44	1.00	91,326	1.00	94,456	1.00	94,456	1.00	97,441
TRANS MECH LEADWKR-41	41	1.00	69,018	1.00	82,237	1.00	82,237	1.00	82,237
TRANS MK/CU SERV MGR-44	44	1.00	117,417	2.00	209,258	2.00	209,258	2.00	215,872
TRANS MKT SPEC 1-44	44	1.00	70,006	1.00	73,190	1.00	73,190	1.00	75,504
TRANS OPER GEN SUPV-44	44	3.00	248,035	-	-	-	-	-	-
TRANS OPER MGR-44	44	1.00	113,147	3.00	291,931	3.00	291,931	3.00	301,158
TRANS OPER OFF COOR-42	42	1.00	54,966	1.00	62,134	1.00	62,134	1.00	62,134
TRANS OPER SUPER-44	44	17.00	1,437,298	17.00	1,453,376	17.00	1,453,376	17.00	1,499,315
TRANS OPERATOR-41	41	302.00	18,271,371	302.00	20,119,491	302.00	20,119,491	302.00	20,119,491
TRANS OPERATOR-41 PT	41	4.80	222,628	4.80	710,908	4.80	710,908	4.80	710,908
TRANS PAINT & BODY-41	41	2.00	134,271	2.00	158,548	2.00	158,548	2.00	158,548
TRANS PARTS SPEC-42	42	2.00	107,669	2.00	99,561	2.00	99,561	2.00	99,561
TRANS PARTS SUPER-44	44	1.00	41,201	1.00	69,901	1.00	69,901	1.00	72,110
TRANS PLAN&SCH MGR-44	44	1.00	119,552	1.00	93,367	1.00	93,367	1.00	96,319
TRANS PLANNER 2-44	44	1.00	88,717	1.00	89,161	1.00	89,161	1.00	91,979
TRANS PLANNER 3-44	44	1.00	98,419	1.00	98,911	1.00	98,911	1.00	102,038
TRANS SAFETY COORD - 44	44	1.00	73,802	1.00	65,404	1.00	65,404	1.00	67,472
TRANS SCHED PLANNER-44	44	1.00	84,662	1.00	89,109	1.00	89,109	1.00	91,926
TRANS SERVICE MGR-44	44	1.00	130,248	-	-	-	-	-	-
TRANS SERVICE WKR-41	41	13.00	707,537	12.00	725,429	12.00	725,429	12.00	725,429
TRANS SERVICE WKR-41 PT	41	0.50	30,091	0.50	35,532	0.50	35,532	0.50	35,532
TRANS UTIL WKR-41	41	8.00	466,260	8.00	560,210	8.00	560,210	8.00	560,210
TOTAL		467.10	29,215,388	497.10	33,938,763	488.10	33,583,763	488.10	33,737,429

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Monona Terrace

Agency Overview

Agency Mission

The mission of the Monona Terrace Community and Convention Center is to deliver exceptional and inspirational experiences for visitors and event attendees.

Agency Overview

The Agency strives to be a high quality, customer-focused convention and meeting facility that serves as a community gathering place, a tourism destination, and a catalyst for economic activity for the City of Madison, Dane County, and the State of Wisconsin. The goals for Monona Terrace include efficiency in operations, optimization of revenue, and cost management.

2023 Budget Highlights

Service: Community Convention Center

- Reduces budgeted salary savings as the agency plans to fill an Associate Director position held vacant since 2020. (Increase: \$117,260)
- Increases the Room Tax net operating subsidy as approved by the Room Tax Commission. (Increase: \$863,625)
- Assumes facility rental revenues of \$3.6 million, which is \$191,000 below the 2022 Adopted Budget.

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Convention Center	10,097,373	13,311,155	12,162,766	13,723,424	13,907,638	13,913,314
Total	\$ 10,097,373	\$ 13,311,155	\$ 12,162,766	\$ 13,723,424	\$ 13,907,638	\$ 13,913,314

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Community Convention Center	10,097,373	13,311,155	12,162,766	13,723,424	13,907,638	13,913,314
Total	\$ 10,097,373	\$ 13,311,155	\$ 12,162,766	\$ 13,723,424	\$ 13,907,638	\$ 13,913,314

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(2,748,797)	(8,918,600)	(8,060,866)	(8,734,200)	(8,734,200)	(8,734,200)
Invest Other Contrib	(0)	(23,700)	-	(23,700)	(23,700)	(23,700)
Misc Revenue	(158,371)	(139,800)	(139,800)	(139,800)	(139,800)	(139,800)
Other Finance Source	-	(266,955)	-	(363,624)	(184,213)	(189,889)
Transfer In	(7,190,205)	(3,962,100)	(3,962,100)	(4,462,100)	(4,825,725)	(4,825,725)
Total	\$ (10,097,373)	\$ (13,311,155)	\$ (12,162,766)	\$ (13,723,424)	\$ (13,907,638)	\$ (13,913,314)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	3,072,680	3,848,975	3,746,800	4,123,079	4,275,076	4,263,970
Benefits	1,112,865	1,329,464	1,194,485	1,338,918	1,382,434	1,399,216
Supplies	333,834	418,019	308,875	449,059	449,059	449,059
Purchased Services	2,337,606	6,838,349	5,703,273	6,911,599	6,911,599	6,911,599
Debt Othr Financing	2,389,532	-	332,985	-	-	-
Inter Depart Charges	512,655	485,322	485,322	509,743	494,328	494,328
Transfer Out	338,200	391,026	391,026	391,026	395,141	395,141
Total	\$ 10,097,373	\$ 13,311,155	\$ 12,162,766	\$ 13,723,424	\$ 13,907,638	\$ 13,913,314

Service Overview

Service: Community Convention Center

Service Description

This service is responsible for operating the Monona Terrace Community and Convention Center. Specific activities provided by this service include maintenance, sales and marketing, and event services. The goal of this service is to host hundreds of events annually and function as an economic catalyst for downtown Madison, the City of Madison, Dane County, and the State of Wisconsin.

Activities Performed by this Service

- **Community Center:** Host community based events, including rooftop concerts and educational and health related events at Monona Terrace and within Madison schools.
- **Conferences and Conventions:** Host conventions, conferences, consumer shows, banquets, meetings, entertainment events, and community use events.
- **Tourism:** Operate a Frank Lloyd Wright facility, which includes promotion of the history of the building, providing tours, and operating a themed gift shop for clients, visitors, and event attendees.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	10,097,373	13,311,155	12,162,766	13,723,424	13,907,638	13,913,314
Total	\$ 10,097,373	\$ 13,311,155	\$ 12,162,766	\$ 13,723,424	\$ 13,907,638	\$ 13,913,314

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(10,097,373)	(13,311,155)	(12,162,766)	(13,723,424)	(13,907,638)	(13,913,314)
Personnel	4,185,545	5,178,439	4,941,284	5,461,997	5,657,511	5,663,187
Non-Personnel	5,399,172	7,647,394	6,736,160	7,751,684	7,755,799	7,755,799
Agency Charges	512,655	485,322	485,322	509,743	494,328	494,328
Total	\$ (0)	\$ -	\$ 0	\$ (0)	\$ 0	\$ 0

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Convention Center

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Catering Concessions	(1,098,710)	(5,000,000)	(4,200,000)	(5,000,000)	(5,000,000)	(5,000,000)
Facility Rental	(1,474,233)	(3,797,600)	(3,797,600)	(3,606,200)	(3,606,200)	(3,606,200)
Reimbursement Of Expense	(130,701)	-	-	-	-	-
Gift Shop Sales	(43,071)	(111,000)	(53,266)	(120,000)	(120,000)	(120,000)
Building Tours	(2,082)	(10,000)	(10,000)	(8,000)	(8,000)	(8,000)
Charges For Services Total	\$ (2,748,797)	\$ (8,918,600)	\$ (8,060,866)	\$ (8,734,200)	\$ (8,734,200)	\$ (8,734,200)
Invest Other Contrib						
Interest	(0)	-	-	-	-	-
Contributions & Donations	-	(23,700)	-	(23,700)	(23,700)	(23,700)
Invest Other Contrib Total	\$ (0)	\$ (23,700)	\$ -	\$ (23,700)	\$ (23,700)	\$ (23,700)
Misc Revenue						
Miscellaneous Revenue	(158,371)	(139,800)	(139,800)	(139,800)	(139,800)	(139,800)
Misc Revenue Total	\$ (158,371)	\$ (139,800)	\$ (139,800)	\$ (139,800)	\$ (139,800)	\$ (139,800)
Other Finance Source						
Fund Balance Applied	-	(266,955)	-	(363,624)	(184,213)	(189,889)
Other Finance Source Total	\$ -	\$ (266,955)	\$ -	\$ (363,624)	\$ (184,213)	\$ (189,889)
Transfer In						
Transfer In From Grants	(2,000,000)	-	-	-	-	-
Transfer In From Other Restrict	(3,680,978)	(3,962,100)	(3,962,100)	(4,462,100)	(4,825,725)	(4,825,725)
Transfer In From Tax Increment	(1,500,000)	-	-	-	-	-
Transfer In From Insurance	(9,227)	-	-	-	-	-
Transfer In Total	\$ (7,190,205)	\$ (3,962,100)	\$ (3,962,100)	\$ (4,462,100)	\$ (4,825,725)	\$ (4,825,725)
Salaries						
Permanent Wages	2,814,704	3,638,765	3,160,269	3,735,745	3,757,856	3,876,636
Salary Savings	-	(376,415)	-	(259,155)	(259,155)	(259,155)
Pending Personnel	-	-	-	24,381	154,267	24,381
Premium Pay	12,167	28,974	16,533	25,807	25,807	25,807
Compensated Absence	(38,428)	45,201	45,201	45,201	45,201	45,201
Hourly Wages	234,491	482,350	464,495	519,500	519,500	519,500
Overtime Wages Permanent	13,395	30,100	24,101	31,600	31,600	31,600
Overtime Wages Hourly	36,351	-	36,200	-	-	-
Salaries Total	\$ 3,072,680	\$ 3,848,975	\$ 3,746,800	\$ 4,123,079	\$ 4,275,076	\$ 4,263,970
Benefits						
Comp Absence Escrow	-	54,531	-	54,531	54,531	54,531
Unemployment Benefits	62,877	-	-	-	-	-
Health Insurance Benefit	557,704	711,883	641,904	711,887	746,017	746,017
Wage Insurance Benefit	12,600	11,783	13,880	13,674	13,674	13,674
IATSE Health Benefit	18,343	21,780	21,583	21,780	21,780	21,780
WRS	202,278	230,853	220,385	234,379	245,198	252,947
FICA Medicare Benefits	232,916	267,956	273,153	278,734	277,301	286,334
Moving Expenses	6,000	-	-	-	-	-
Post Employment Health Plans	20,148	30,678	23,580	23,933	23,933	23,933
Benefits Total	\$ 1,112,865	\$ 1,329,464	\$ 1,194,485	\$ 1,338,918	\$ 1,382,434	\$ 1,399,216

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Convention Center

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Purchasing Card Unallocated	-	-	(95)	-	-	-
Office Supplies	5,370	14,044	5,370	14,044	14,044	14,044
Copy Printing Supplies	1,262	3,500	897	2,500	2,500	2,500
Hardware Supplies	-	8,500	4,804	8,500	8,500	8,500
Software Lic & Supplies	16,434	11,720	12,400	11,720	11,720	11,720
Postage	4,863	7,850	2,694	7,650	7,650	7,650
Books & Subscriptions	384	650	48	650	650	650
Work Supplies	23,558	47,868	23,558	47,868	47,868	47,868
Janitorial Supplies	32,168	59,000	26,026	64,000	64,000	64,000
Safety Supplies	921	3,000	449	5,000	5,000	5,000
Uniform Clothing Supplies	619	6,900	-	5,900	5,900	5,900
Food And Beverage	7,678	21,855	21,955	21,895	21,895	21,895
Building Supplies	6,754	31,017	7,953	36,017	36,017	36,017
Electrical Supplies	11,019	30,103	8,145	35,103	35,103	35,103
HVAC Supplies	14,449	20,000	14,449	20,000	20,000	20,000
Plumbing Supplies	16,546	12,000	5,674	12,000	12,000	12,000
Trees Shrubs Plants	5,410	10,000	-	10,000	10,000	10,000
Equipment Supplies	161,515	54,112	168,000	59,112	59,112	59,112
Inventory	24,886	75,900	6,550	87,100	87,100	87,100
Supplies Total	\$ 333,834	\$ 418,019	\$ 308,875	\$ 449,059	\$ 449,059	\$ 449,059
Purchased Services						
Natural Gas	4,845	7,000	3,117	8,000	8,000	8,000
Fuel Oil	1,121	1,500	1,687	4,000	4,000	4,000
Electricity	272,889	350,000	321,516	350,000	350,000	350,000
Water	40,032	50,000	36,000	50,000	50,000	50,000
Steam	188,255	200,000	179,656	200,000	200,000	200,000
Telephone	12,204	12,000	15,500	10,000	10,000	10,000
Cellular Telephone	7,464	4,800	4,976	5,000	5,000	5,000
Building Improv Repair Maint	110,080	100,000	142,812	105,000	105,000	105,000
Waste Disposal	20,624	35,000	26,518	40,000	40,000	40,000
Pest Control	2,120	2,500	3,655	2,800	2,800	2,800
Elevator Repair	79,228	100,000	82,994	100,000	100,000	100,000
Facility Rental	26,238	27,000	26,763	30,000	30,000	30,000
Landscaping	22,569	20,000	1,828	25,000	25,000	25,000
Snow Removal	242	300	-	-	-	-
Comm Device Mntc	66,386	40,000	71,173	80,000	80,000	80,000
Equipment Mntc	40,581	37,208	21,010	42,208	42,208	42,208
System & Software Mntc	17,344	9,250	8,783	9,450	9,450	9,450
Rental Of Equipment	34,790	66,500	32,775	68,500	68,500	68,500
Recruitment	85	500	50	500	500	500
Mileage	-	250	-	200	200	200
Conferences & Training	378	31,000	3,648	27,300	27,300	27,300
Memberships	6,888	8,715	13,509	8,715	8,715	8,715
Uniform Laundry	24,316	80,000	24,316	80,000	80,000	80,000
Audit Services	4,000	4,000	4,000	4,000	4,000	4,000
Credit Card Services	34,034	75,000	40,604	70,000	70,000	70,000
Delivery Freight Charges	272	600	-	600	600	600
Storage Services	311	300	291	400	400	400
Management Services	34,448	80,000	72,417	90,000	90,000	90,000
Consulting Services	21,854	30,500	44,860	27,500	27,500	27,500
Advertising Services	46,400	234,726	133,177	234,726	234,726	234,726
Printing Services	269	11,900	1,785	11,900	11,900	11,900
Security Services	41,989	70,000	48,072	75,000	75,000	75,000
Catering Vending Services	1,098,710	5,000,000	4,200,000	5,000,000	5,000,000	5,000,000
Other Services & Expenses	72,336	140,800	131,477	144,300	144,300	144,300
Permits & Licenses	4,304	7,000	4,304	6,500	6,500	6,500
Purchased Services Total	\$ 2,337,606	\$ 6,838,349	\$ 5,703,273	\$ 6,911,599	\$ 6,911,599	\$ 6,911,599
Debt Othr Financing						
Interest	23,786	-	-	-	-	-
Fund Balance Generated	2,365,747	-	332,985	-	-	-
Debt Othr Financing Total	\$ 2,389,532	\$ -	\$ 332,985	\$ -	\$ -	\$ -

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Convention Center

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Attorney	60,656	64,192	64,192	48,256	48,256	48,256
ID Charge From Civil Rights	16,122	16,589	16,589	16,527	16,527	16,527
ID Charge From Finance	71,753	59,417	59,417	63,664	63,664	63,664
ID Charge From Human Resources	86,516	93,770	93,770	98,265	98,265	98,265
ID Charge From Information Tec	80,291	65,215	65,215	92,449	92,449	92,449
ID Charge From Mayor	31,237	28,791	28,791	29,851	29,851	29,851
ID Charge From EAP	13,810	6,121	6,121	11,391	11,391	11,391
ID Charge From Fleet Services	2,059	1,016	1,016	2,670	2,749	2,749
ID Charge From Streets	-	-	-	-	10,000	10,000
ID Charge From Traffic Eng	-	-	-	10,000	-	-
ID Charge From Insurance	112,874	112,874	112,874	111,307	95,813	95,813
ID Charge From Workers Comp	37,337	37,337	37,337	25,363	25,363	25,363
Inter Depart Charges Total	\$ 512,655	\$ 485,322	\$ 485,322	\$ 509,743	\$ 494,328	\$ 494,328
Transfer Out						
Transfer Out To General	338,200	338,200	338,200	338,200	338,200	338,200
Transfer Out To Debt Service	-	52,826	52,826	52,826	56,941	56,941
Transfer Out Total	\$ 338,200	\$ 391,026	\$ 391,026	\$ 391,026	\$ 395,141	\$ 395,141

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 2-20	20	2.00	112,302	2.00	114,401	2.00	114,401	2.00	118,017
ADMIN CLK 1-20	20	3.00	168,188	3.00	169,576	3.00	169,576	3.00	174,936
COMM EVENTS COORD-18	18	1.00	68,949	1.00	69,922	1.00	69,922	1.00	72,133
CUSTODIAL WKR 2-16	16	5.00	268,146	5.00	276,353	5.00	276,353	5.00	285,088
CUSTODIAL WKR 2-16 PT	16	0.50	24,430	0.50	49,104	0.50	49,104	0.50	50,656
FACILITY MAINT WKR-16	16	2.00	119,089	2.00	121,229	2.00	121,229	2.00	125,061
GARDENER-16	16	1.00	61,373	1.00	62,843	1.00	62,843	1.00	64,829
IT SPEC 2-18	18	1.00	67,988	1.00	59,738	1.00	59,738	1.00	61,626
IT SPEC 3-18	18	1.00	97,565	1.00	98,053	1.00	98,053	1.00	101,152
M.T. ASSOC DIRECTOR-18	18	2.00	217,133	2.00	219,341	2.00	219,341	2.00	226,275
M.T. ASST OPERATIONS SUPV-18	18	1.00	75,467	1.00	75,844	1.00	75,844	1.00	78,241
M.T. BLDG MAINT SUPV-18	18	1.00	80,679	1.00	81,082	1.00	81,082	1.00	83,645
M.T. BOOKING COORD-20	20	1.00	64,030	1.00	64,349	1.00	64,349	1.00	66,383
M.T. COM.REL.SUPV-18	18	1.00	80,679	1.00	81,082	1.00	81,082	1.00	83,645
M.T. COMMAND CTR OPER-16	16	4.00	241,766	4.00	244,075	4.00	244,075	4.00	251,789
M.T. DIRECTOR-21	21	1.00	139,091	1.00	139,786	1.00	139,786	1.00	144,205
M.T. EVENT COORD-20	20	3.00	186,769	3.00	187,701	3.00	187,701	3.00	193,634
M.T. EVENT SERVS MGR-18	18	1.00	81,182	1.00	82,329	1.00	82,329	1.00	84,931
M.T. GIFT SHOP MGR-18	18	1.00	71,612	1.00	75,844	1.00	75,844	1.00	78,241
M.T. OPER LDWKR-16	16	4.00	243,476	4.00	248,462	4.00	248,462	4.00	256,316
M.T. OPERATIONS MGR-18	18	1.00	89,554	1.00	90,812	1.00	90,812	1.00	93,682
M.T. OPERS WKR-16	16	6.00	300,767	6.00	326,856	6.00	326,856	6.00	337,187
M.T. SALES ASSOC-19	19	2.00	119,243	2.00	122,094	2.00	122,094	2.00	125,954
M.T. SALES MGR-19	19	1.00	91,041	1.00	91,496	1.00	91,496	1.00	94,388
M.T. TECH SERVS SPEC 1-16	16	1.00	68,915	1.00	69,259	1.00	69,259	1.00	71,448
M.T. VOL/TOUR COORD-18	18	1.00	72,263	1.00	72,624	1.00	72,624	1.00	74,919
MAINT MECH 1-16	16	2.00	143,242	2.00	130,167	2.00	130,167	2.00	134,281
MAINT MECH 1-16 PT	16	0.50	28,950	0.50	58,189	0.50	58,189	0.50	60,028
MAINT MECH 2-16	16	1.00	57,899	1.00	61,203	1.00	61,203	1.00	63,138
MKTG/COMMUN SPEC-18	18	1.00	70,028	1.00	70,377	1.00	70,377	1.00	72,602
QJ & OPER MGR-18	18	1.00	93,158	1.00	98,944	1.00	98,944	1.00	102,072
SALES CLERK-20 PT	20	0.75	33,791	1.00	44,722	1.00	44,722	1.00	46,135
TOTAL		54.75	3,638,765	55.00	3,757,856	55.00	3,757,856	55.00	3,876,636

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Municipal Court

Agency Overview

Agency Mission

The mission of the Municipal Court is to provide an independent and neutral forum for resolution of alleged ordinance violations where the penalty includes primarily a forfeiture.

Agency Overview

The Agency represents the judicial branch of government and provides a neutral setting for resolving alleged City ordinance violations. The goal of the Court is to provide an impartial forum for hearing cases brought by the City for violations of the Madison General Ordinances. The Court will advance this goal by using restorative practices to effect positive change with the individuals charged with violations and the community as a whole.

2023 Budget Highlights

Service: Court Services

- Budget maintains current level of service.

Municipal Court

Function: General Government

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	230,102	230,111	239,118	242,136	248,466	261,925
Total	\$ 230,102	\$ 230,111	\$ 239,118	\$ 242,136	\$ 248,466	\$ 261,925

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Court Services	230,102	230,111	239,118	242,136	248,466	261,925
Total	\$ 230,102	\$ 230,111	\$ 239,118	\$ 242,136	\$ 248,466	\$ 261,925

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(377,721)	(430,000)	(403,000)	(430,000)	(430,000)	(430,000)
Fine Forfeiture Asmt	5,934	-	6,150	6,500	6,500	6,500
Misc Revenue	897	-	42	-	-	-
Total	\$ (370,890)	\$ (430,000)	\$ (396,808)	\$ (423,500)	\$ (423,500)	\$ (423,500)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	368,764	373,935	377,902	379,261	379,261	391,021
Benefits	147,237	148,595	150,659	150,018	155,488	157,187
Supplies	23,720	23,000	23,000	23,000	23,000	23,000
Purchased Services	60,013	113,324	83,108	113,042	113,042	113,042
Inter Depart Charges	1,257	1,257	1,257	315	1,175	1,175
Total	\$ 600,991	\$ 660,111	\$ 635,926	\$ 665,636	\$ 671,966	\$ 685,425

Municipal Court

Function: General Government

*Service Overview***Service:** Court Services

Service Description

This service handles cases involving traffic, parking, first offense drunk driving, disorderly conduct, trespassing, retail theft, battery, building and health code violations, and juvenile violations. The Municipal Court may issue arrest warrants and inspection warrants if legally appropriate. The court offers payment plan options and community service options for persons who need that accommodation.

Activities Performed by this Service

- Court Appearances, Motions, and Trials: Provide a neutral forum for hearing ordinance violation cases.
- Court Administration: Respond to and manage communications relating to case dispositions and the tasks involved in the day-to-day operation of the court.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	230,102	230,111	239,118	242,136	248,466	261,925
Other-Expenditures	-	-	-	-	-	-
Total	\$ 230,102	\$ 230,111	\$ 239,118	\$ 242,136	\$ 248,466	\$ 261,925

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(370,890)	(430,000)	(396,808)	(423,500)	(423,500)	(423,500)
Personnel	516,001	522,530	528,561	529,279	534,749	548,208
Non-Personnel	83,733	136,324	106,108	136,042	136,042	136,042
Agency Charges	1,257	1,257	1,257	315	1,175	1,175
Total	\$ 230,102	\$ 230,111	\$ 239,118	\$ 242,136	\$ 248,466	\$ 261,925

Municipal Court

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Court Fees	(377,721)	(430,000)	(403,000)	(430,000)	(430,000)	(430,000)
Charges For Services Total	\$ (377,721)	\$ (430,000)	\$ (403,000)	\$ (430,000)	\$ (430,000)	\$ (430,000)
Fine Forfeiture Asmt						
Moving Violations	310	-	1,000	1,500	1,500	1,500
Uniform Citations	5,534	-	5,000	5,000	5,000	5,000
Parking Violations	91	-	150	-	-	-
Fine Forfeiture Asmt Total	\$ 5,934	\$ -	\$ 6,150	\$ 6,500	\$ 6,500	\$ 6,500
Misc Revenue						
Miscellaneous Revenue	897	-	42	-	-	-
Misc Revenue Total	\$ 897	\$ -	\$ 42	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	359,388	368,760	364,041	372,071	372,071	383,831
Salary Savings	-	(7,325)	-	(7,325)	(7,325)	(7,325)
Premium Pay	-	-	1,861	2,015	2,015	2,015
Compensated Absence	9,022	11,000	11,000	11,000	11,000	11,000
Hourly Wages	354	1,000	1,000	1,000	1,000	1,000
Overtime Wages Permanent	-	500	-	500	500	500
Salaries Total	\$ 368,764	\$ 373,935	\$ 377,902	\$ 379,261	\$ 379,261	\$ 391,021
Benefits						
Health Insurance Benefit	90,579	93,180	93,178	93,179	97,702	97,702
Wage Insurance Benefit	2,051	2,029	2,048	2,048	2,048	2,048
WRS	24,815	23,970	24,499	24,184	25,301	26,101
FICA Medicare Benefits	26,722	26,367	27,788	27,413	27,244	28,143
Post Employment Health Plans	3,069	3,049	3,146	3,193	3,193	3,193
Benefits Total	\$ 147,237	\$ 148,595	\$ 150,659	\$ 150,018	\$ 155,488	\$ 157,187
Supplies						
Office Supplies	1,417	4,000	4,000	4,000	4,000	4,000
Copy Printing Supplies	5,756	4,000	4,000	4,000	4,000	4,000
Furniture	-	1,000	1,000	1,000	1,000	1,000
Postage	15,883	13,000	13,000	13,000	13,000	13,000
Books & Subscriptions	664	1,000	1,000	1,000	1,000	1,000
Supplies Total	\$ 23,720	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000

Municipal Court

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Telephone	1,002	1,132	1,132	850	850	850
Custodial Bldg Use Charges	21,742	26,076	26,076	26,076	26,076	26,076
System & Software Mntc	24,104	27,000	25,000	27,000	27,000	27,000
Conferences & Training	700	1,500	1,500	1,500	1,500	1,500
Memberships	448	1,300	1,300	1,300	1,300	1,300
Collection Services	10,926	20,000	15,000	20,000	20,000	20,000
Storage Services	1,041	1,000	1,000	1,000	1,000	1,000
Security Services	-	33,216	10,000	33,216	33,216	33,216
Interpreters Signing Services	-	2,000	2,000	2,000	2,000	2,000
Transcription Services	-	100	100	100	100	100
Other Services & Expenses	50	-	-	-	-	-
Purchased Services Total	\$ 60,013	\$ 113,324	\$ 83,108	\$ 113,042	\$ 113,042	\$ 113,042
Inter Depart Charges						
ID Charge From Insurance	1,051	1,051	1,051	92	952	952
ID Charge From Workers Comp	206	206	206	223	223	223
Inter Depart Charges Total	\$ 1,257	\$ 1,257	\$ 1,257	\$ 315	\$ 1,175	\$ 1,175

Municipal Court

Function: General Government

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
		JUD SUPPORT CLK 1-20	20	2.00	119,612	2.00	120,209	2.00	120,209
JUD SUPPORT CLK 2-20	20	1.00	64,030	1.00	64,349	1.00	64,349	1.00	66,383
JUD SUPPORT CLK 3-20	20	1.00	68,207	1.00	68,548	1.00	68,548	1.00	70,714
MUNI JUDGE-19	19	1.00	116,911	1.00	118,965	1.00	118,965	1.00	122,725
TOTAL		5.00	368,760	5.00	372,071	5.00	372,071	5.00	383,831

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Office of the Independent Monitor

Agency Overview

Agency Mission

The mission of the Office of the Independent Monitor (OIM) is to provide oversight on behalf of the community to the Madison Police Department.

Agency Overview

This Office will work to ensure the Madison Police Department is accountable and responsive to the needs and concerns of all segments of the community, thereby building and strengthening trust in the MPD throughout the community. This Office also includes the Police Oversight Board to serve as an independent body authorized to hire and supervise the Independent Police Monitor. The Board also works collaboratively with the OIM and the community to review and make recommendations regarding police discipline, use of force, and other policies and activities, including related to rules, hiring, training, community relations, and complaint processes.

2023 Budget Highlights

Service: Independent Monitor

- Funding for the Office's three positions, including non-personnel costs (\$385,600).
- Funding for the Police Civilian Oversight Board (\$37,600).
- Funding for legal services to provide representation to aggrieved individuals in presenting and litigating complaints against Madison Police Department personnel with the Police and Fire Commission (\$50,000).

Office Of Independent Monitor

Function: Public Safety and Health

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	39,941	461,884	228,814	462,573	464,899	473,168
Total	\$ 39,941	\$ 461,884	\$ 228,814	\$ 462,573	\$ 464,899	\$ 473,168

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Independent Monitor	39,941	461,884	228,814	462,573	464,899	473,168
Total	\$ 39,941	\$ 461,884	\$ 228,814	\$ 462,573	\$ 464,899	\$ 473,168

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	-	223,430	63,996	224,033	224,033	231,257
Benefits	-	54,854	11,398	54,941	56,601	57,645
Supplies	-	30,000	30,000	30,000	30,000	30,000
Purchased Services	39,941	153,600	123,420	153,600	153,600	153,600
Inter Depart Charges	-	-	-	-	666	666
Total	\$ 39,941	\$ 461,884	\$ 228,814	\$ 462,573	\$ 464,899	\$ 473,168

Service Overview

Service: Independent Monitor

Service Description

This service is responsible for providing oversight to the Madison Police Department. Creation of this new Office was approved by the Common Council in September 2020.

Activities Performed by this Service

- Office of the Independent Police Monitor: Provide civilian oversight of the Madison Police Department and provide support to the Civilian Oversight Board.
- Police Civilian Oversight Board: The mission of the Civilian Oversight Board is to provide support to the Office of the Independent Monitor, facilitate community input into the operations of the Madison Police Department, and provide oversight on behalf of the community.
- Legal Representation: Provide funding for legal costs of individuals that bring complaints before the Police and Fire Commission, if the claims are deemed to have merit by the Independent Police Monitor.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	39,941	461,884	228,814	462,573	464,899	473,168
Other-Expenditures	-	-	-	-	-	-
Total	\$ 39,941	\$ 461,884	\$ 228,814	\$ 462,573	\$ 464,899	\$ 473,168

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Personnel	-	278,284	75,394	278,973	280,633	288,902
Non-Personnel	39,941	183,600	153,420	183,600	183,600	183,600
Agency Charges	-	-	-	-	666	666
Total	\$ 39,941	\$ 461,884	\$ 228,814	\$ 462,573	\$ 464,899	\$ 473,168

Office Of Independent Monitor

Function: Public Safety and Health

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	-	227,944	51,300	228,547	228,547	235,771
Salary Savings	-	(4,514)	-	(4,514)	(4,514)	(4,514)
Hourly Wages	-	-	12,696	-	-	-
Salaries Total	\$ -	\$ 223,430	\$ 63,996	\$ 224,033	\$ 224,033	\$ 231,257
Benefits						
Health Insurance Benefit	-	22,809	3,167	22,810	23,866	23,866
WRS	-	14,816	3,335	14,856	15,541	16,032
FICA Medicare Benefits	-	17,229	4,896	17,275	17,194	17,747
Benefits Total	\$ -	\$ 54,854	\$ 11,398	\$ 54,941	\$ 56,601	\$ 57,645
Supplies						
Program Supplies	-	30,000	30,000	30,000	30,000	30,000
Supplies Total	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Purchased Services						
Memberships	400	-	-	-	-	-
Legal Services	-	50,000	50,000	50,000	50,000	50,000
Consulting Services	10,743	-	5,820	-	-	-
Advertising Services	824	-	-	-	-	-
Program Services	17,475	37,600	37,600	37,600	37,600	37,600
Other Services & Expenses	10,500	66,000	30,000	66,000	66,000	66,000
Purchased Services Total	\$ 39,941	\$ 153,600	\$ 123,420	\$ 153,600	\$ 153,600	\$ 153,600
Inter Depart Charges						
ID Charge From Insurance	-	-	-	-	666	666
Inter Depart Charges Total	\$ -	\$ -	\$ -	\$ -	\$ 666	\$ 666

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DATA ANALYST 2	18	1.00	67,988	1.00	68,328	1.00	68,328	1.00	70,487
INDEPENDENT POLICE AUDITOR	21	1.00	107,152	1.00	107,152	1.00	107,152	1.00	110,539
PROGRAM ASST 2-20	20	1.00	52,804	1.00	53,067	1.00	53,067	1.00	54,744
TOTAL		3.00	227,944	3.00	228,547	3.00	228,547	3.00	235,770

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Parking

Agency Overview

Agency Mission

The Parking Division manages Madison's on- and off-street parking supply to support sustainable transportation choices while providing equitable access to Madison businesses, events, and residents.

Agency Overview

The Agency is responsible for providing services across garage parking, lot parking, on street parking, parking operations, and parking enforcement. The goal of the Agency is to provide continuous improvement for the customer experience and to improve the City's parking infrastructure. The Parking Utility will advance this goal through system efficiencies, expanding cross-training for continuity of operations, and completion of an on-street meter replacement project.

2023 Budget Highlights

Agency-Wide Changes

- Increases charge revenues by \$4.7 million compared to the 2022 Adopted Budget anticipating recovery to 85% of pre-pandemic levels.
- Increases permit revenues by \$652,000 compared to the 2022 Adopted Budget anticipating revenues to be at 100% of pre-pandemic levels.
- Utilizes \$2.6 million in Parking reserves to offset continued revenue losses.
- Lowers hourly funding by reducing the number of hourly cashiers, not filling 11 hourly Parking Enforcement Officers, and reducing the number of seasonal hourly laborers in the maintenance section. (Reduction: \$192,000)

Service: Garage Parking

- Similar to the 2022 Adopted Budget, maintains authorization but removes funding for three vacant part-time cashier positions. (Reduction: \$163,267)

Service: Lot Parking

- In 2023, the Brayton Lot will be closed and used for construction staging for the Bus Rapid Transit project. The value of the property is serving as part of the local match for federal dollars supporting Bus Rapid Transit.

Service: On Street Parking

- Budget maintains current level of service.

Service: Parking Enforcement

- Creates 2.0 FTE Enforcement Officer positions, a 1.0 Lead Worker position, and funds associated equipment for the positions. (Increase: \$236,611)
- Includes increased budget for towing services to reflect increased contract costs. (Increase: \$357,000)
- Parking will conduct a study to assess an appropriate increase in towing fees

Service: Parking Operations

- Creates a 1.0 FTE Code Enforcement Officer to administer the proposed Traffic Demand Management program. (Increase: \$85,000)

Parking

Function: Transportation

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Parking Utility	12,692,565	14,950,429	12,755,564	16,384,505	16,692,102	16,701,376
Total	\$ 12,692,565	\$ 14,950,429	\$ 12,755,564	\$ 16,384,505	\$ 16,692,102	\$ 16,701,376

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Garage Parking	5,492,421	8,833,910	6,902,360	9,840,872	10,117,709	10,041,336
Lot Parking	225,002	236,084	180,753	243,594	244,496	244,496
On Street Parking	1,019,327	430,891	1,058,225	435,857	414,301	416,721
Parking Enforcement	2,901,121	3,391,490	3,051,403	3,919,032	3,943,725	4,018,741
Parking Operations	3,054,693	2,058,054	1,562,824	1,945,150	1,971,872	1,980,081
Total	\$ 12,692,565	\$ 14,950,429	\$ 12,755,564	\$ 16,384,505	\$ 16,692,102	\$ 16,701,376

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(6,571,243)	(6,758,000)	(8,501,034)	(11,469,235)	(11,469,235)	(11,469,235)
Licenses And Permits	(2,222,841)	(1,953,000)	(3,073,878)	(2,605,114)	(2,605,114)	(2,605,114)
Invest Other Contrib	(42,454)	(40,000)	(4,756)	(40,000)	(40,000)	(40,000)
Misc Revenue	(9,275)	(10,000)	(51,872)	(10,000)	(10,000)	(10,000)
Other Finance Source	(3,806,728)	(6,189,429)	(1,123,943)	(2,260,156)	(2,567,753)	(2,577,027)
Transfer In	(40,023)	-	(80)	-	-	-
Total	\$ (12,692,565)	\$ (14,950,429)	\$ (12,755,564)	\$ (16,384,505)	\$ (16,692,102)	\$ (16,701,376)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	5,389,284	6,673,016	5,398,115	7,184,641	7,413,747	7,394,156
Benefits	2,063,746	2,168,918	1,980,444	2,341,116	2,415,455	2,444,320
Supplies	248,585	368,750	178,440	447,825	452,825	452,825
Purchased Services	2,728,166	3,634,374	3,093,194	4,054,550	4,054,550	4,054,550
Inter Depart Charges	932,500	972,410	972,410	1,089,890	1,055,525	1,055,525
Inter Depart Billing	-	(17,039)	(17,039)	(33,517)	-	-
Transfer Out	1,330,284	1,150,000	1,150,000	1,300,000	1,300,000	1,300,000
Total	\$ 12,692,565	\$ 14,950,429	\$ 12,755,564	\$ 16,384,505	\$ 16,692,102	\$ 16,701,376

Parking

Function:

Transportation

*Service Overview***Service:** Garage Parking*Service Description*

This service operates six city garages: Capitol Square North Garage, Wilson Street Garage, Overture Center Garage, South Livingston Street (Capitol East) Garage, State Street Campus Garage, and State Street Capitol Garage. The goals of the service are to provide a high quality user experience; serve and balance the parking needs of residents, visitors, businesses, and events; and continuously improve operations and efficiency.

Activities Performed by this Service

- Facility Operations: Manage six public parking garages.
- Monthly and Long-term Leases: Manage monthly parking permits at the garages.
- Structural Maintenance and Repair: Oversee the structural repairs and engineering consulting services at the garages.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	5,492,421	8,833,910	6,902,360	9,840,872	10,117,709	10,041,336
Total	\$ 5,492,421	\$ 8,833,910	\$ 6,902,360	\$ 9,840,872	\$ 10,117,709	\$ 10,041,336

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(6,484,881)	(6,393,000)	(8,800,547)	(10,061,974)	(10,061,974)	(10,061,974)
Personnel	3,588,378	5,384,251	3,848,249	6,048,312	6,324,227	6,247,854
Non-Personnel	1,887,064	3,410,421	3,014,874	3,747,562	3,747,562	3,747,562
Agency Charges	16,980	39,238	39,238	44,998	45,920	45,920
Total	\$ (992,460)	\$ 2,440,910	\$ (1,898,187)	\$ (221,102)	\$ 55,735	\$ (20,638)

Parking

Function:

Transportation

Service Overview

Service: Lot Parking

Service Description

This service operates six parking lots: Blair Lot, Brayton Lot, Buckeye Lot, Evergreen Lot, Wilson Lot, and Wingra Lot. The goals of the service are to continue to meet the unique parking demands that each surface lot serves, increase utilization during off-peak timeframes, and encourage the use of surface lots before using on-street parking to accommodate special event parking needs.

Activities Performed by this Service

- Monthly Permits: Manage monthly parking permits at the parking lots.
- Facility Operations: Oversee the operation and maintenance of six parking lots.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	225,002	236,084	180,753	243,594	244,496	244,496
Total	\$ 225,002	\$ 236,084	\$ 180,753	\$ 243,594	\$ 244,496	\$ 244,496

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(509,373)	(620,000)	(570,411)	(839,596)	(839,596)	(839,596)
Personnel	92,244	1,500	74,371	1,500	1,500	1,500
Non-Personnel	115,761	209,700	81,498	211,422	211,422	211,422
Agency Charges	16,997	24,884	24,884	30,672	31,574	31,574
Total	\$ (284,371)	\$ (383,916)	\$ (389,659)	\$ (596,002)	\$ (595,100)	\$ (595,100)

Parking

Function:

Transportation

*Service Overview***Service:** On Street Parking

Service Description

This service operates on-street parking through meters in the downtown area and through a residential permit process in the nearby neighborhoods. The goals of the service are to manage on-street parking restrictions, rates, and programs to address the needs of the location and to provide convenient and available parking in accordance with transportation policies.

Activities Performed by this Service

- On-Street Meters: Manage approximately 1,300 on-street metered spaces.
- Residential Parking Permit Program (RP3): Administer the program.
- Other On-Street Restrictions: Administer loading zone, ADA, time limit restrictions (non-RP3), and temporary no-parking restrictions.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	1,019,327	430,891	1,058,225	435,857	414,301	416,721
Total	\$ 1,019,327	\$ 430,891	\$ 1,058,225	\$ 435,857	\$ 414,301	\$ 416,721

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(1,879,849)	(1,738,000)	(2,208,952)	(3,212,779)	(3,212,779)	(3,212,779)
Personnel	457,267	16,000	436,784	96,733	97,260	99,680
Non-Personnel	545,580	353,179	559,729	271,821	271,821	271,821
Agency Charges	16,480	61,712	61,712	67,302	45,220	45,220
Total	\$ (860,522)	\$ (1,307,109)	\$ (1,150,727)	\$ (2,776,922)	\$ (2,798,478)	\$ (2,796,058)

Parking

Function:

Transportation

*Service Overview***Service:** Parking Enforcement

Service Description

This service ensures safe and efficient movement of vehicular and pedestrian traffic related to public and private parking along the City's streets and highways. Beginning in 2020 the full cost of this service began to be funded by the Parking Utility, while remaining operationally within the Police Department. The 2021 Adopted Budget moved the Parking Enforcement service from the Police Department to the Parking Utility. The Parking Enforcement section is to be fully merged into the Parking Division by the end of 2023.

Activities Performed by this Service

- Enforcement: Monitor and enforcement for on-street parking meters and Residential Parking Permit Program time-limit restrictions.
- Other Enforcement: Monitor and enforcement activities related to peak-hour, loading zones, time-limits, private lots, and abandonments.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	2,901,121	3,391,490	3,051,403	3,919,032	3,943,725	4,018,741
Total	\$ 2,901,121	\$ 3,391,490	\$ 3,051,403	\$ 3,919,032	\$ 3,943,725	\$ 4,018,741

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	(1,034)	-	-	-
Personnel	2,530,908	2,785,690	2,516,474	2,989,532	3,014,225	3,089,241
Non-Personnel	370,213	605,800	534,928	929,500	929,500	929,500
Total	\$ 2,901,121	\$ 3,391,490	\$ 3,050,369	\$ 3,919,032	\$ 3,943,725	\$ 4,018,741

Parking

Function:

Transportation

*Service Overview***Service:** Parking Operations

Service Description

This service includes administrative staff in the Parking Division, the overall management and supervision of maintenance and revenue staff, and all areas of parking not included above. The goals of the service are continuous improvement and flexibility to adapt to changes in transportation demand and behavior, changing technology, and user expectations; maintaining financial sustainability, while balancing strategies to provide affordable access; encourage the use of other forms of transportation; balance parking demand across the system to provide reliable availability; and generate sufficient revenue to fund operating and capital costs.

Activities Performed by this Service

- Management: General management and administrative support for the Parking Division.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,054,693	2,058,054	1,562,824	1,945,150	1,971,872	1,980,081
Total	\$ 3,054,693	\$ 2,058,054	\$ 1,562,824	\$ 1,945,150	\$ 1,971,872	\$ 1,980,081

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(3,818,461)	(6,199,429)	(1,174,620)	(2,270,156)	(2,577,753)	(2,587,027)
Personnel	784,233	654,493	502,682	389,679	391,991	400,200
Non-Personnel	1,388,418	574,024	230,605	642,070	647,070	647,070
Agency Charges	882,043	829,537	829,537	913,401	932,811	932,811
Total	\$ (763,768)	\$ (4,141,375)	\$ 388,204	\$ (325,006)	\$ (605,881)	\$ (606,945)

Parking

Function: **Transportation**

Line Item Detail

Agency Primary Fund: Parking Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Reimbursement Of Expense	(83,755)	-	(1,034)	-	-	-
Cashiered Revenue	(4,563,705)	(4,988,000)	(6,505,700)	(8,068,193)	(8,068,193)	(8,068,193)
Metered Revenue	(1,923,783)	(1,770,000)	(1,994,300)	(3,401,042)	(3,401,042)	(3,401,042)
Charges For Services Total	\$ (6,571,243)	\$ (6,758,000)	\$ (8,501,034)	\$ (11,469,235)	\$ (11,469,235)	\$ (11,469,235)
Licenses And Permits						
Parking Permits	(2,217,551)	(1,938,000)	(3,073,878)	(2,598,914)	(2,598,914)	(2,598,914)
Other Permits	(5,290)	(15,000)	-	(6,200)	(6,200)	(6,200)
Licenses And Permits Total	\$ (2,222,841)	\$ (1,953,000)	\$ (3,073,878)	\$ (2,605,114)	\$ (2,605,114)	\$ (2,605,114)
Invest Other Contrib						
Interest	(42,454)	(40,000)	(4,756)	(40,000)	(40,000)	(40,000)
Invest Other Contrib Total	\$ (42,454)	\$ (40,000)	\$ (4,756)	\$ (40,000)	\$ (40,000)	\$ (40,000)
Misc Revenue						
Easements	(439)	-	-	-	-	-
Miscellaneous Revenue	(8,836)	(10,000)	(51,872)	(10,000)	(10,000)	(10,000)
Misc Revenue Total	\$ (9,275)	\$ (10,000)	\$ (51,872)	\$ (10,000)	\$ (10,000)	\$ (10,000)
Other Finance Source						
Sale Of Assets	(3,627,813)	-	(675)	-	-	-
Fund Balance Applied	(178,914)	(6,189,429)	(1,123,268)	(2,260,156)	(2,567,753)	(2,577,027)
Other Finance Source Total	\$ (3,806,728)	\$ (6,189,429)	\$ (1,123,943)	\$ (2,260,156)	\$ (2,567,753)	\$ (2,577,027)
Transfer In						
Transfer In From Insurance	(40,023)	-	(80)	-	-	-
Transfer In Total	\$ (40,023)	\$ -	\$ (80)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	5,395,814	6,137,934	5,151,574	6,628,467	6,628,467	6,837,982
Salary Savings	-	(205,718)	-	(295,837)	(295,837)	(295,837)
Pending Personnel	-	-	-	293,211	522,317	293,211
Furlough Savings	(6,568)	-	-	-	-	-
Premium Pay	27,328	60,000	25,899	60,000	60,000	60,000
Workers Compensation Wages	3,271	9,000	827	9,000	9,000	9,000
Compensated Absence	(118,716)	238,500	47,151	238,500	238,500	238,500
Hourly Wages	56,436	392,000	144,276	200,000	200,000	200,000
Overtime Wages Permanent	31,153	40,000	27,693	50,000	50,000	50,000
Overtime Wages Hourly	67	500	-	500	500	500
Election Officials Wages	498	800	694	800	800	800
Salaries Total	\$ 5,389,284	\$ 6,673,016	\$ 5,398,115	\$ 7,184,641	\$ 7,413,747	\$ 7,394,156
Benefits						
Comp Absence Escrow	66,033	100,000	139,511	100,000	100,000	100,000
Unemployment Benefits	85,885	10,000	-	40,000	40,000	40,000
Health Insurance Benefit	1,057,166	1,135,051	1,022,427	1,239,878	1,298,970	1,298,970
Wage Insurance Benefit	19,971	19,231	20,349	20,260	20,260	20,260
WRS	372,325	398,970	343,388	388,261	406,184	419,022
FICA Medicare Benefits	408,709	450,666	395,553	492,613	489,937	505,963
Post Employment Health Plans	53,657	55,000	59,217	60,105	60,105	60,105
Benefits Total	\$ 2,063,746	\$ 2,168,918	\$ 1,980,444	\$ 2,341,116	\$ 2,415,455	\$ 2,444,320

Parking

Function: Transportation

Line Item Detail

Agency Primary Fund: Parking Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	8,590	10,500	8,590	11,550	11,550	11,550
Copy Printing Supplies	23,840	25,000	23,840	27,500	27,500	27,500
Furniture	3,720	6,000	106	6,600	6,600	6,600
Hardware Supplies	25,244	60,000	23,338	87,300	87,300	87,300
Software Lic & Supplies	2,313	5,000	6,400	5,500	5,500	5,500
Postage	3,714	6,500	3,714	7,150	7,150	7,150
Books & Subscriptions	-	750	-	825	825	825
Work Supplies	25,934	60,000	25,934	75,600	80,600	80,600
Janitorial Supplies	15,454	18,000	5,709	19,800	19,800	19,800
Medical Supplies	60	500	-	550	550	550
Safety Supplies	3,603	5,500	2,617	6,050	6,050	6,050
Snow Removal Supplies	2,485	5,000	3,334	5,500	5,500	5,500
Uniform Clothing Supplies	1,082	7,500	870	19,550	19,550	19,550
Building	2,002	500	500	550	550	550
Building Supplies	13,749	15,000	6,728	16,500	16,500	16,500
Electrical Supplies	52,798	12,000	2,659	13,200	13,200	13,200
HVAC Supplies	1,219	4,000	240	4,400	4,400	4,400
Plumbing Supplies	1,788	2,000	87	2,200	2,200	2,200
Machinery And Equipment	23,166	15,000	15,000	16,500	16,500	16,500
Equipment Supplies	37,823	110,000	48,773	121,000	121,000	121,000
Supplies Total	\$ 248,585	\$ 368,750	\$ 178,440	\$ 447,825	\$ 452,825	\$ 452,825
Purchased Services						
Natural Gas	31,376	57,000	24,245	70,580	70,580	70,580
Electricity	227,122	390,000	227,122	440,924	440,924	440,924
Water	21,196	26,000	17,350	27,995	27,995	27,995
Stormwater	20,728	20,200	20,728	21,751	21,751	21,751
Telephone	7,734	11,374	7,734	10,500	10,500	10,500
Cellular Telephone	8,348	24,000	8,348	24,000	24,000	24,000
Systems Comm Internet	61,303	46,500	88,300	46,500	46,500	46,500
Building Improv Repair Maint	696,569	800,000	696,569	800,000	800,000	800,000
Waste Disposal	968	-	-	-	-	-
Elevator Repair	38,485	36,000	95,789	36,000	36,000	36,000
Facility Rental	-	125,000	-	5,000	5,000	5,000
Landfill	60	500	-	500	500	500
Snow Removal	130,340	345,000	345,000	345,000	345,000	345,000
Comm Device Mntc	5,775	20,000	-	20,000	20,000	20,000
Equipment Mntc	161,608	84,000	99,881	100,000	100,000	100,000
System & Software Mntc	149,984	147,800	147,800	147,800	147,800	147,800
Rental Of Equipment	4,170	5,000	-	5,000	5,000	5,000
Sidewalk Mntc	2,534	30,000	2,534	30,000	30,000	30,000
Recruitment	28	500	101	500	500	500
Mileage	2,861	10,000	1,533	10,000	10,000	10,000
Conferences & Training	259	10,000	360	10,000	10,000	10,000
Memberships	-	2,000	-	2,000	2,000	2,000
Uniform Laundry	42,485	40,000	40,000	40,000	40,000	40,000
Arbitrator	1,800	-	750	-	-	-
Audit Services	8,000	8,000	8,000	8,000	8,000	8,000
Bank Services	4,638	10,000	4,132	10,000	10,000	10,000
Credit Card Services	490,463	500,000	512,733	550,000	550,000	550,000
Delivery Freight Charges	2,100	500	-	500	500	500
Storage Services	122	-	118	-	-	-
Consulting Services	62,211	200,000	58,326	250,000	250,000	250,000
Advertising Services	-	6,000	-	6,000	6,000	6,000
Inspection Services	3,957	-	2,105	-	-	-
Architectural Services	640	-	-	-	-	-
Parking Towing Services	265,691	343,000	420,929	700,000	700,000	700,000
Security Services	216,962	290,000	260,360	290,000	290,000	290,000
Other Services & Expenses	17,759	15,000	2,347	15,000	15,000	15,000
Taxes & Special Assessments	39,888	30,000	-	30,000	30,000	30,000
Permits & Licenses	3	1,000	-	1,000	1,000	1,000
Purchased Services Total	\$ 2,728,166	\$ 3,634,374	\$ 3,093,194	\$ 4,054,550	\$ 4,054,550	\$ 4,054,550

Parking

Function: Transportation

Line Item Detail

Agency Primary Fund: Parking Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From GF	50,813	53,833	53,833	53,836	53,836	53,836
ID Charge From Attorney	48,614	16,541	16,541	10,669	10,669	10,669
ID Charge From Civil Rights	19,530	20,096	20,096	27,851	27,851	27,851
ID Charge From Finance	265,252	215,903	215,903	257,150	257,150	257,150
ID Charge From Human Resour	60,652	63,936	63,936	62,373	62,373	62,373
ID Charge From Information Te	157,532	193,249	193,249	227,229	227,229	227,229
ID Charge From Mayor	37,841	34,878	34,878	50,305	50,305	50,305
ID Charge from EAP	3,775	3,680	3,680	7,744	7,744	7,744
ID Charge From Engineering	55,570	55,570	55,570	55,570	55,570	55,570
ID Charge From Fleet Services	52,435	75,508	75,508	93,357	96,101	96,101
ID Charge From Traffic Eng	11,828	70,559	70,559	81,924	58,946	58,946
ID Charge From Insurance	100,979	100,979	100,979	115,204	101,073	101,073
ID Charge From Workers Comp	67,678	67,678	67,678	46,678	46,678	46,678
Inter Depart Charges Total	\$ 932,500	\$ 972,410	\$ 972,410	\$ 1,089,890	\$ 1,055,525	\$ 1,055,525
Inter Depart Billing						
ID Billing To Engineering	-	(17,039)	(17,039)	(33,517)	-	-
Inter Depart Billing Total	\$ -	\$ (17,039)	\$ (17,039)	\$ (33,517)	\$ -	\$ -
Transfer Out						
Transfer Out To General	1,330,284	1,150,000	1,150,000	1,300,000	1,300,000	1,300,000
Transfer Out Total	\$ 1,330,284	\$ 1,150,000	\$ 1,150,000	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000

Parking Utility

Function: Transportation

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
NEW POSITION		-	-	4.00	229,346	4.00	229,346	4.00	229,346
ACCOUNTANT 2-18	18	1.00	60,836	1.00	68,328	1.00	68,328	1.00	70,487
ADMIN CLK 1-20	20	3.00	168,397	3.00	170,674	3.00	170,674	3.00	176,069
ADMIN SUPV-18	18	1.00	66,404	1.00	67,390	1.00	67,390	1.00	69,520
ASST PKG UTIL MGR-18	18	1.00	130,237	1.00	125,946	1.00	125,946	1.00	129,927
CIVIL TECH 2-16	16	1.00	57,899	1.00	56,640	1.00	56,640	1.00	58,431
CUSTODIAL WKR 2-16	16	1.00	61,401	1.00	49,104	1.00	49,104	1.00	50,656
CUSTOMER SERVICE AMBASSADOR	16	1.00	52,964	1.00	53,228	1.00	53,228	1.00	54,911
CUSTOMER SVC AMBASSADOR-16 PT	16	4.50	226,247	4.50	248,044	4.50	248,044	4.50	255,885
ENGINEER 4-18	18	1.00	108,114	1.00	108,655	1.00	108,655	1.00	112,089
INFORMATION CLERK-20	20	1.00	53,084	2.00	111,357	2.00	111,357	2.00	114,877
INFORMATION CLERK-20 PT	20	1.55	83,420	0.80	42,679	0.80	42,679	0.80	44,028
MAINT ELECTR 1-16	16	1.00	73,576	1.00	76,097	1.00	76,097	1.00	78,503
PKG ANALYST-18	18	1.00	83,100	1.00	83,515	1.00	83,515	1.00	86,154
PKG ASSET GIS COOR-18	18	1.00	84,690	1.00	89,139	1.00	89,139	1.00	91,956
PKG CASHIER-16	16	8.00	348,909	8.00	395,774	8.00	395,774	8.00	408,284
PKG CASHIER-16 PT	16	13.05	201,118	13.05	693,710	13.05	693,710	13.05	715,637
PKG COMM OUTREACH SPEC-18	18	1.00	69,348	1.00	70,377	1.00	70,377	1.00	72,602
PKG ENFC FIELD SUPV-18	18	-	-	1.00	71,082	1.00	71,082	1.00	73,329
PKG ENFC LDWKR-16	16	-	-	1.00	68,737	1.00	68,737	1.00	70,910
PKG ENFC OFF-16	16	-	-	28.00	1,795,083	28.00	1,795,083	28.00	1,851,823
PKG ENFC SUPV-18	18	-	-	1.00	90,001	1.00	90,001	1.00	92,846
PKG EQUIP MECH-16	16	3.00	193,777	3.00	194,745	3.00	194,745	3.00	200,901
PKG EQUIP TECH 1-16	16	2.00	129,963	2.00	134,170	2.00	134,170	2.00	138,411
PKG MAINT SUPV-18	18	1.00	82,657	-	-	-	-	-	-
PKG MAINT SUPV-18	18	-	-	1.00	65,427	1.00	65,427	1.00	67,495
PKG MAINT WKR 1-16	16	9.00	523,442	9.00	508,577	9.00	508,577	9.00	524,652
PKG MAINT WKR 2-16	16	1.00	71,621	1.00	71,979	1.00	71,979	1.00	74,254
PKG OPER ASST-20	20	1.00	71,983	1.00	75,248	1.00	75,248	1.00	77,627
PKG OPER SUPV-18	18	1.00	94,852	1.00	71,082	1.00	71,082	1.00	73,329
PKG REVENUE CLK-20	20	1.00	46,182	1.00	46,413	1.00	46,413	1.00	47,880
PKG REVENUE LDWKR-16	16	4.00	267,160	4.00	269,722	4.00	269,722	4.00	278,247
PKG REVENUE LDWKR-16 PT	16	0.90	60,523	0.80	44,076	0.80	44,076	0.80	45,470
PKG REVENUE SUPV-18	18	1.00	72,263	1.00	75,844	1.00	75,844	1.00	78,241
PKG SERVICE WKR-16	16	4.00	239,873	4.00	243,397	4.00	243,397	4.00	251,091
PKG TECH AIDE-16	16	1.00	68,471	1.00	68,813	1.00	68,813	1.00	70,988
PROGRAM ASST 1-20	20	3.00	160,871	3.00	169,134	3.00	169,134	3.00	174,480
TOTAL		75.00	4,013,382	110.15	6,803,533	110.15	6,803,533	110.15	7,011,332

Note: The 2021 Adopted Budget moved the Parking Enforcement service from the Police Department to the Parking Utility. The Parking Enforcement section is to be fully merged into the Parking Division by the end of 2023. The 2021 and 2022 Adopted Budgets continued to present Parking Enforcement positions operationally within the Police Department but funded by the Parking Utility. The 2023 Budget presentation updates the positions to show a Parking Utility location.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Parks Division

Agency Overview

Agency Mission

The mission of the Parks Division is to provide a quality system of parks, natural resources, and recreational opportunities, improving connectivity and ensuring equitable access to quality park amenities while investing in our natural environment.

Agency Overview

The Agency is responsible for managing 5,600 acres of parkland and 50 facilities that make up Madison's park system. The goal of the Division is a safe, accessible, affordable and equitable park system. The Parks Division will advance this goal by managing and maintaining park-owned facilities and planning for future park investment.

2023 Budget Highlights

Agency-Wide Changes

- Reallocates \$220,000 in funding for a joint Public Works staffing pool. Streets, Parks, and Engineering are pooling funding to hire 10 additional laborers and recreate 2 existing positions as leadworkers to provide year-round staffing for work that was historically performed by hourly staff. The new positions will be located in the Streets division. The adopted budget includes a placeholder for the Parks allocation by reducing hourly wages and increasing pending personnel. However, the final allocation for the positions is to be determined. The Finance Director, in collaboration with the Streets Superintendent, Parks Superintendent, and City Engineer, will determine the final allocation for the positions in the adopted budget. The allocations will be net neutral to the general fund.
- Includes a package of position changes, including new positions and reclassifications of existing positions that are cost-neutral to the general fund. These changes are general-fund neutral by charging time to the capital budget, reducing hourly wages, increasing revenues, and making other allocation changes. The list of all Parks position changes are listed below.
 - Recreate a 0.75 FTE Parks Worker as a 1.0 FTE Parks Worker
 - Recreate a 1.0 FTE Parks Maintenance Worker to a 1.0 FTE Parks Worker
 - Increase an Admin Clerk from 0.6 FTE to 1.0 FTE
 - Create a new 1.0 FTE GIS Specialist
 - Create a new 1.0 FTE Facility Maintenance Worker
- Adds a 1.0 FTE Parks Volunteer Coordinator position via Common Council amendment #11. The position is 90% funded by the general fund and 10% funded by the Golf Enterprise to oversee land management and event activities at the City's four golf courses. With this position, the Parks Division will seek to increase volunteer hours in parks to 15,000 hours per year by 2025 and increase volunteer hours by 4,000 annually in subsequent years. (Parks Division Ongoing Increase: \$65,160; Golf Enterprise Ongoing Increase: \$7,240)
- Reallocates a Traffic Control Maintenance Worker position from 100% Traffic Engineering to 50% Traffic Engineering and 50% Parks via Finance Committee amendment #4 to properly reflect the shared position. (Ongoing Increase: \$37,000)

Service: Community Recreation

- Adds funding for Parks Alive! including a 1.0 FTE Program Coordinator (\$74,500), hourly wages for an AASPIRE intern (\$5,500), supplies (\$30,000) and services (\$50,000). (Ongoing Increase: \$160,000)
- Finance Committee amendment #22 delays the start date of the new Program Coordinator position created in the executive budget by one month.

Service: Olbrich Botanical Gardens

- Restores Room Tax funding (Revenue Increase: \$325,000)

Service: Park Maintenance

- Service changes are included in agency-wide changes listed above.

Service: Planning and Development

- Budget maintains current level of service.

Service: Warner Park & Community Center

- Budget maintains current level of service.

Restricted Funds: The Adopted Budget includes \$448,198 in anticipated restricted revenues and expenditures.

- The continuation of the Dog Park (\$266,128) and Disc Golf (\$136,870) programs funded through user fees and reserves.
- The Madison Ultimate Frisbee Association program fully funded through user fees and reserves (\$45,200).

ParksFunction: **Public Works****Budget Overview**

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	15,076,272	15,535,002	15,540,090	15,933,797	15,598,687	16,007,257
Other Restricted	425,434	395,988	361,724	443,145	443,477	448,198
Permanent	379,656	279,200	300,259	279,200	279,200	279,200
Total	\$ 15,881,362	\$ 16,210,190	\$ 16,202,073	\$ 16,656,142	\$ 16,321,364	\$ 16,734,655

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Community Recreation Service:	1,022,077	1,267,087	1,456,446	1,222,188	1,389,385	1,483,070
Olbrich Botanical Gardens	1,362,197	1,463,016	1,506,125	1,471,194	1,154,384	1,187,935
Park Maintenance	12,242,083	12,239,518	11,974,729	12,704,156	12,541,978	12,793,041
Planning And Development	748,859	772,730	816,973	793,400	845,965	867,967
Warner Park & Community Cen	506,146	467,839	447,800	465,204	389,651	402,642
Total	\$ 15,881,362	\$ 16,210,190	\$ 16,202,073	\$ 16,656,142	\$ 16,321,364	\$ 16,734,655

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(92,473)	(93,000)	(93,000)	(96,000)	(96,000)	(96,000)
Charges For Services	(1,232,724)	(1,490,670)	(1,230,797)	(1,607,820)	(1,607,820)	(1,607,820)
Licenses And Permits	(83,810)	(48,000)	(73,462)	(66,000)	(66,000)	(66,000)
Fine Forfeiture Asmt	(691,335)	(773,000)	(691,335)	(773,000)	(773,000)	(773,000)
Invest Other Contrib	(13,162)	(115,000)	(49,662)	(115,000)	(115,000)	(115,000)
Misc Revenue	(55,556)	(52,500)	(52,267)	(52,500)	(52,500)	(52,500)
Other Finance Source	(47,900)	(45,800)	(45,800)	(52,400)	(52,400)	(52,400)
Transfer In	(248,674)	(201,500)	(201,500)	(201,500)	(526,500)	(526,500)
Total	\$ (2,465,634)	\$ (2,819,470)	\$ (2,437,823)	\$ (2,964,220)	\$ (3,289,220)	\$ (3,289,220)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	9,197,724	10,470,635	9,914,092	10,753,438	10,588,310	10,961,891
Benefits	3,236,299	2,965,183	2,937,854	2,959,797	3,010,879	3,050,589
Supplies	979,015	1,020,282	1,105,825	1,088,212	1,118,212	1,118,212
Purchased Services	2,056,078	1,930,172	2,029,939	2,032,852	2,078,725	2,078,725
Debt Othr Financing	310,500	84,004	33,899	74,376	73,127	73,127
Inter Depart Charges	2,288,755	2,232,884	2,232,884	2,330,187	2,359,831	2,359,831
Transfer Out	278,625	326,500	385,402	381,500	381,500	381,500
Total	\$ 18,346,997	\$ 19,029,660	\$ 18,639,897	\$ 19,620,362	\$ 19,610,584	\$ 20,023,875

Parks**Function:****Public Works***Service Overview***Service:** Community Recreation Services

Service Description

This service is responsible for programming, volunteers, aquatics, rangers, permits, and community events. This service includes City-provided services as well as regulating private and non-profit services and events. The goal of the service is a safe, accessible, affordable, and equitable park system.

Activities Performed by this Service

- Facility Rental: Manage Park reservations, permits and usage for athletic, recreational, cultural, musical, culinary, and other event purposes.
- Pool and Beaches: Manage beach, pool, and splash park usage for the community.
- Programs: Oversee recreational programming for all residents.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,022,077	1,267,087	1,456,446	1,222,188	1,389,385	1,483,070
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,022,077	\$ 1,267,087	\$ 1,456,446	\$ 1,222,188	\$ 1,389,385	\$ 1,483,070

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(862,059)	(1,022,620)	(784,137)	(1,107,470)	(1,107,470)	(1,107,470)
Personnel	1,584,677	1,941,403	1,916,901	1,964,810	2,054,532	2,148,217
Non-Personnel	213,899	266,602	241,980	276,813	355,703	355,703
Agency Charges	85,560	81,702	81,702	88,035	86,620	86,620
Total	\$ 1,022,077	\$ 1,267,087	\$ 1,456,446	\$ 1,222,188	\$ 1,389,385	\$ 1,483,070

Parks

Function:

Public Works*Service Overview***Service:** Olbrich Botanical Gardens

Service Description

This service oversees all operations at Olbrich Botanical Gardens. The City works in partnership with the Olbrich Botanical Society to provide a well maintained facility that includes 16 acres of gardens and a diverse array of educational programming. The goal of the service is to provide a quality and well-maintained public garden, learning center and conservatory.

Activities Performed by this Service

- Native Plant Conservation: Maintain sustainable design and plant collections hardy to the American Midwest for study, enjoyment, and public benefit.
- Community Programs: Provide enrichment, cultural and interpretive opportunities centered around the gardens in clean, safe, and accessible public spaces provided for visitors.
- Exotic Plant Conservation: Maintain plant collections native to the world's tropical forests for study, enjoyment, and public benefit.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,362,197	1,463,016	1,506,125	1,471,194	1,154,384	1,187,935
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,362,197	\$ 1,463,016	\$ 1,506,125	\$ 1,471,194	\$ 1,154,384	\$ 1,187,935

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(347,519)	(349,500)	(345,515)	(368,500)	(693,500)	(693,500)
Personnel	1,338,360	1,398,024	1,346,379	1,403,364	1,415,321	1,448,872
Non-Personnel	323,293	368,378	459,147	387,363	385,816	385,816
Agency Charges	48,063	46,114	46,114	48,967	46,747	46,747
Total	\$ 1,362,197	\$ 1,463,016	\$ 1,506,125	\$ 1,471,194	\$ 1,154,384	\$ 1,187,935

Parks

Function:

Public Works

*Service Overview***Service:** Park Maintenance

Service Description

This service is responsible for the maintenance of all park facilities, open spaces and parkland, dog parks, and disc golf courses. Specific functions of this service include (1) general park maintenance, (2) facilities maintenance, (3) conservation park maintenance, (4) Mall/Concourse park maintenance, (5) park construction, and (6) the operation of the Forest Hill Cemetery. The goal of the service is a well-maintained and well-used park system.

Activities Performed by this Service

- **Maintain Parks Infrastructure:** Maintain parks buildings, pool, splash pads, refuse/recycling management, amenities, electrical and plumbing needs throughout the systems. Amenities include playgrounds, sport courts, athletic fields, drinking fountains, beaches, field lighting, irrigation, and ice rinks as well as snow removal from streets, bike paths, bus stops, sidewalks and parking lots. Other infrastructure includes year-round maintenance of Mall Concourse Maintenance Service area.
- **Land Stewardship:** Maintain general parkland and conservation areas and other city-owned property and manage turf on medians and other city-owned property.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	11,436,993	11,564,330	11,312,746	11,981,811	11,819,302	12,065,643
Other-Expenditures	805,091	675,188	661,983	722,345	722,677	727,398
Total	\$ 12,242,083	\$ 12,239,518	\$ 11,974,729	\$ 12,704,156	\$ 12,541,978	\$ 12,793,041

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(1,168,750)	(1,194,550)	(1,109,581)	(1,235,450)	(1,235,450)	(1,235,450)
Personnel	8,306,419	8,820,533	8,291,365	9,055,424	8,857,927	9,108,989
Non-Personnel	2,971,520	2,535,398	2,714,807	2,717,398	2,716,149	2,716,150
Agency Charges	2,132,894	2,078,137	2,078,137	2,166,783	2,203,352	2,203,352
Total	\$ 12,242,083	\$ 12,239,518	\$ 11,974,729	\$ 12,704,156	\$ 12,541,978	\$ 12,793,041

Parks

Function:

Public Works

*Service Overview***Service:** Planning And Development*Service Description*

This service is responsible for all park planning, design, and construction of park improvements for over 6,000 acres of parks and open space in the City's park system. Specific functions of this service include (1) developing the Capital Improvement Plan for the parks system, (2) assessing and managing park impact fees on new residential development, (3) maintaining data on park inventory, and (4) preparing the five-year Park and Open Space Plan that is required by the Wisconsin Department of Natural Resources. The goal of the service is a quality, equitably planned and developed park system.

Activities Performed by this Service

- Capital Improvement Program: Prepare the capital improvement program for Parks and complete projects in the capital budget each year.
- Planning: Develop park master plans and park policies; participate in City Planning efforts such as neighborhood plan updates and Planning grants; update the Capital Improvement Program as part of the capital budget process; manage and coordinate requests for use of parkland including Temporary Land Use permits; and participation on Neighborhood Resource Teams.
- Development Review: Review development designs and plans to assess park impact fees, including evaluating potential parkland dedication and coordinating with developers regarding phasing and potential park development.
- Land Records Management: Maintain accurate records for city land administered by Parks and coordinate and maintain Diggers Hotline information and utility marking in parks.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	748,859	772,730	816,973	793,400	845,965	867,967
Other-Expenditures	-	-	-	-	-	-
Total	\$ 748,859	\$ 772,730	\$ 816,973	\$ 793,400	\$ 845,965	\$ 867,967

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(3,825)	(1,500)	(2,538)	(1,500)	(1,500)	(1,500)
Personnel	712,311	713,712	783,790	732,913	785,977	807,979
Non-Personnel	29,913	49,277	24,480	51,277	51,277	51,277
Agency Charges	10,459	11,241	11,241	10,710	10,211	10,211
Total	\$ 748,859	\$ 772,730	\$ 816,973	\$ 793,400	\$ 845,965	\$ 867,967

Parks

Function:

Public Works*Service Overview***Service:** Warner Park & Community Center*Service Description*

This service oversees operations at Warner Park Community Recreation Center (WPCRC), a 31,750 square foot community recreational facility serving youth, families and senior citizens through a variety of recreation and social services. The goal of the service is to provide an indoor facility for the Northside and provide multi-generational programming to support all members of the community.

Activities Performed by this Service

- **Facility Maintenance and Rental:** Maintain and make various spaces within WPCRC available for use and rent to the community for meetings, classes, parties, weddings, and various other uses.
- **Programming:** Provide programming for individuals of all ages and abilities through private, public and other partnerships including teen activities, after-school, family fun night, and various recreational, social, and cultural programs that reach some of the community's most vulnerable populations.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	506,146	467,839	447,800	465,204	389,651	402,642
Other-Expenditures	-	-	-	-	-	-
Total	\$ 506,146	\$ 467,839	\$ 447,800	\$ 465,204	\$ 389,651	\$ 402,642

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(83,481)	(251,300)	(196,052)	(251,300)	(251,300)	(251,300)
Personnel	492,255	562,147	513,510	556,724	485,432	498,423
Non-Personnel	85,593	141,302	114,652	144,088	142,618	142,618
Agency Charges	11,779	15,690	15,690	15,692	12,901	12,901
Total	\$ 506,146	\$ 467,839	\$ 447,800	\$ 465,204	\$ 389,651	\$ 402,642

Parks

Function:

Public Works

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Local Revenues Operating	(92,473)	(93,000)	(93,000)	(96,000)	(96,000)	(96,000)
Intergov Revenues Total	\$ (92,473)	\$ (93,000)	\$ (93,000)	\$ (96,000)	\$ (96,000)	\$ (96,000)
Charges For Services						
Parks Use Charges	(67,249)	(60,000)	(68,958)	(77,000)	(77,000)	(77,000)
Boat Launch	(269,295)	(225,000)	(224,736)	(245,000)	(245,000)	(245,000)
Catering Concessions	(124,016)	(194,650)	(108,159)	(194,650)	(194,650)	(194,650)
Facility Rental	(361,035)	(471,670)	(398,185)	(525,420)	(525,420)	(525,420)
Admissions	(236,960)	(312,100)	(247,383)	(322,100)	(322,100)	(322,100)
Lessons	(64,279)	(72,600)	(50,000)	(68,600)	(68,600)	(68,600)
Program Revenue	2,494	-	(80)	-	-	-
Memberships	(33,912)	(45,000)	(33,912)	(45,000)	(45,000)	(45,000)
Reimbursement Of Expense	(78,471)	(108,800)	(99,383)	(129,200)	(129,200)	(129,200)
Service Charges Commissions	-	(850)	-	(850)	(850)	(850)
Charges For Services Total	\$ (1,232,724)	\$ (1,490,670)	\$ (1,230,797)	\$ (1,607,820)	\$ (1,607,820)	\$ (1,607,820)
Licenses And Permits						
Other Permits	(83,810)	(48,000)	(73,462)	(66,000)	(66,000)	(66,000)
Licenses And Permits Total	\$ (83,810)	\$ (48,000)	\$ (73,462)	\$ (66,000)	\$ (66,000)	\$ (66,000)
Fine Forfeiture Asmt						
Spec Assessments Service	(691,335)	(773,000)	(691,335)	(773,000)	(773,000)	(773,000)
Fine Forfeiture Asmt Total	\$ (691,335)	\$ (773,000)	\$ (691,335)	\$ (773,000)	\$ (773,000)	\$ (773,000)
Invest Other Contrib						
Contributions & Donations	(13,162)	(115,000)	(49,662)	(115,000)	(115,000)	(115,000)
Invest Other Contrib Total	\$ (13,162)	\$ (115,000)	\$ (49,662)	\$ (115,000)	\$ (115,000)	\$ (115,000)
Misc Revenue						
Miscellaneous Revenue	(55,556)	(52,500)	(52,267)	(52,500)	(52,500)	(52,500)
Misc Revenue Total	\$ (55,556)	\$ (52,500)	\$ (52,267)	\$ (52,500)	\$ (52,500)	\$ (52,500)
Other Finance Source						
Trade In Allowance	(47,900)	(45,800)	(45,800)	(52,400)	(52,400)	(52,400)
Other Finance Source Total	\$ (47,900)	\$ (45,800)	\$ (45,800)	\$ (52,400)	\$ (52,400)	\$ (52,400)
Transfer In						
Transfer In From Other Restric	-	-	-	-	(325,000)	(325,000)
Transfer In From Permanent	(199,383)	(201,500)	(201,500)	(201,500)	(201,500)	(201,500)
Transfer In From Insurance	(49,291)	-	-	-	-	-
Transfer In Total	\$ (248,674)	\$ (201,500)	\$ (201,500)	\$ (201,500)	\$ (526,500)	\$ (526,500)

Parks

Function:

Public Works

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	7,723,937	8,529,339	8,153,099	8,921,641	8,692,431	8,966,814
Salary Savings	-	(186,851)	-	(186,851)	(186,851)	(193,518)
Pending Personnel	-	346,065	-	264,640	548,723	650,461
Furlough Savings	(10,898)	-	-	-	-	-
Premium Pay	42,209	57,510	50,382	57,510	57,510	57,510
Workers Compensation Wages	8,883	-	4,874	-	-	-
Compensated Absence	113,186	82,600	124,338	82,600	82,600	82,600
Hourly Wages	1,125,992	1,363,369	1,346,176	1,335,900	1,115,899	1,115,901
Overtime Wages Permanent	74,891	141,900	102,665	141,900	141,900	141,900
Overtime Wages Hourly	10,942	5,000	14,145	5,000	5,000	5,000
Election Officials Wages	929	600	1,267	600	600	600
Salaries Total	\$ 9,090,071	\$ 10,339,532	\$ 9,796,946	\$ 10,622,939	\$ 10,457,812	\$ 10,827,268
Benefits						
Comp Absence Escrow	369,833	-	183,347	-	-	-
Benefit Savings	-	(6,127)	-	(6,127)	(6,127)	(6,127)
Health Insurance Benefit	1,495,670	1,623,492	1,478,322	1,579,227	1,633,538	1,633,538
Wage Insurance Benefit	31,133	31,647	29,479	29,413	28,247	28,247
Health Insurance Retiree	39	-	-	-	-	-
WRS	546,641	554,409	502,793	577,626	583,885	602,311
FICA Medicare Benefits	670,955	625,414	612,457	654,777	644,876	665,563
Moving Expenses	2,377	-	3,755	-	-	-
Licenses & Certifications	71	-	40	-	-	-
Post Employment Health Plans	80,661	89,467	80,207	81,409	81,409	81,409
Benefits Total	\$ 3,197,379	\$ 2,918,302	\$ 2,890,401	\$ 2,916,326	\$ 2,965,828	\$ 3,004,941

Parks

Function:

Public Works

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	10,746	15,250	11,716	15,250	15,250	15,250
Copy Printing Supplies	27,943	33,993	37,184	38,093	38,093	38,093
Furniture	12,845	3,200	29	3,200	3,200	3,200
Hardware Supplies	20,132	7,500	31,256	7,500	7,500	7,500
Software Lic & Supplies	4,105	1,000	5,015	700	700	700
Postage	41,328	33,000	28,751	37,458	37,458	37,458
Program Supplies	15,995	33,800	32,596	26,300	26,300	26,300
Books & Subscriptions	153	-	295	-	-	-
Work Supplies	168,469	124,443	155,781	127,475	127,475	127,475
Janitorial Supplies	47,893	58,500	46,919	62,000	62,000	62,000
Medical Supplies	1,116	1,500	482	1,500	1,500	1,500
Safety Supplies	23,972	24,380	22,633	23,080	23,080	23,080
Snow Removal Supplies	19,655	13,000	18,818	17,000	17,000	17,000
Uniform Clothing Supplies	18,889	24,720	30,080	21,190	21,190	21,190
Food And Beverage	994	6,400	1,741	5,900	35,900	35,900
Building	81	-	-	-	-	-
Building Supplies	60,358	66,600	67,578	70,300	70,300	70,300
HVAC Supplies	5,695	11,000	6,392	13,000	13,000	13,000
Plumbing Supplies	6,755	6,000	7,281	7,500	7,500	7,500
Landscaping Supplies	81,944	73,850	96,224	85,550	85,550	85,550
Trees Shrubs Plants	59,175	77,283	58,837	73,983	73,983	73,983
Fertilizers And Chemicals	45,140	45,260	56,298	45,260	45,260	45,260
Machinery And Equipment	117,039	86,430	131,973	94,230	94,230	94,230
Equipment Supplies	144,810	167,800	173,009	199,070	199,070	199,070
Tires	3,477	6,000	3,737	6,000	6,000	6,000
Gasoline	-	600	-	600	600	600
Diesel	-	500	639	500	500	500
Propane Gas	7,029	15,100	12,029	16,600	16,600	16,600
Oil	4,648	4,900	3,520	4,900	4,900	4,900
Inventory	7,949	43,423	35,677	43,423	43,423	43,423
Supplies Total	\$ 958,332	\$ 985,432	\$ 1,076,492	\$ 1,047,562	\$ 1,077,562	\$ 1,077,562

Parks

Function:

Public Works

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	138,727	112,700	333,058	141,680	141,680	141,680
Electricity	447,983	439,095	401,795	488,925	488,925	488,925
Water	505,196	469,247	521,072	500,730	500,730	500,730
Stormwater	356,213	287,000	360,000	350,000	350,000	350,000
Telephone	17,237	17,641	13,763	14,965	14,965	14,965
Cellular Telephone	10,547	4,430	13,195	10,363	10,363	10,363
Systems Comm Internet	4,980	4,400	6,477	6,000	6,000	6,000
Building Improv Repair Maint	21,261	25,000	6,311	23,747	23,747	23,747
Pest Control	3,682	4,770	1,977	4,770	4,770	4,770
Elevator Repair	7,312	5,000	18,019	6,800	6,800	6,800
Facility Rental	432	6,000	-	5,500	5,500	5,500
Custodial Bldg Use Charges	64,598	77,474	77,474	-	-	-
Landfill	28,708	44,500	43,917	29,000	29,000	29,000
Grounds Improv Repair Maint	35,917	-	-	-	-	-
Landscaping	-	500	-	9,922	9,922	9,922
Equipment Mntc	18,601	32,660	4,106	28,320	28,320	28,320
System & Software Mntc	31,235	45,877	25,492	50,707	46,580	46,580
Rental Of Equipment	104,191	104,050	59,605	106,100	106,100	106,100
Recruitment	2,318	4,000	1,358	2,420	2,420	2,420
Mileage	1,610	2,200	1,006	2,200	2,200	2,200
Conferences & Training	2,650	18,180	16,022	20,420	20,420	20,420
Memberships	10,129	9,450	12,824	9,950	9,950	9,950
Uniform Laundry	1,893	2,150	1,563	2,150	2,150	2,150
Bank Services	64	30	57	30	30	30
Credit Card Services	1,241	910	1,792	910	910	910
Storage Services	507	630	539	630	630	630
Consulting Services	1,556	1,800	774	1,800	1,800	1,800
Advertising Services	3,769	3,600	180	3,600	3,600	3,600
Printing Services	-	1,180	-	680	680	680
Engineering Services	18,647	32,907	9,284	34,277	34,277	34,277
Security Services	5,035	7,108	11,456	7,703	7,703	7,703
Program Services	701	9,800	9,278	9,800	9,800	9,800
Other Services & Expenses	103,620	82,983	28,392	85,353	135,353	135,353
Comm Agency Contracts	-	17,000	-	17,000	17,000	17,000
Taxes & Special Assessments	52,564	-	-	-	-	-
Permits & Licenses	4,244	4,050	407	4,550	4,550	4,550
Purchased Services Total	\$ 2,007,369	\$ 1,878,322	\$ 1,981,191	\$ 1,981,002	\$ 2,026,875	\$ 2,026,875
Inter Depart Charges						
ID Charge From Engineering	14,111	14,111	14,111	14,111	14,111	14,111
ID Charge From Fleet Services	1,865,107	1,798,051	1,798,051	1,941,917	1,998,996	1,998,996
ID Charge From Traffic Eng	26,750	22,424	22,424	22,424	31,043	31,043
ID Charge From Insurance	129,164	144,675	144,675	156,829	120,775	120,775
ID Charge From Workers Comp	253,623	253,623	253,623	194,906	194,906	194,906
Inter Depart Charges Total	\$ 2,288,755	\$ 2,232,884	\$ 2,232,884	\$ 2,330,187	\$ 2,359,831	\$ 2,359,831

Parks Division

Function: Public Works

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
ACCOUNTANT 3-18	18	1.00	90,470	-	-	-	-	-	-
ACCT CLERK 3-20	20	1.00	52,804	1.00	53,067	1.00	53,067	1.00	54,744
ADMIN ASST-20	20	1.00	69,755	1.00	70,103	1.00	70,103	1.00	72,319
ADMIN CLK 1-20	20	4.00	224,794	4.00	221,721	4.00	221,721	4.00	228,974
ADMIN CLK 1-20 PT	20	0.60	32,770	-	-	-	-	-	-
ADMIN SUPV-18	18	1.00	69,008	1.00	57,378	1.00	57,378	1.00	59,191
ARBORIST 1-16	16	2.00	122,448	2.00	123,060	2.00	123,060	2.00	126,949
ARBORIST 2-16	16	1.00	69,400	1.00	69,746	1.00	69,746	1.00	71,951
ASST PKS SUPERINTENDENT-18	18	2.00	217,126	2.00	237,494	2.00	237,494	2.00	245,001
BOTANICAL CENTER DIR-18	18	1.00	110,028	1.00	93,396	1.00	93,396	1.00	96,348
BUILDING & TRADES FOREPERS-71	71	1.00	81,318	1.00	86,025	1.00	86,025	1.00	88,745
CARPENTER-71	71	2.00	145,273	2.00	130,054	2.00	130,054	2.00	134,165
CEMETERY OPRS LDWKR-16	16	1.00	68,915	1.00	69,259	1.00	69,259	1.00	71,448
CONS CURATOR ASST-16	16	1.00	59,635	1.00	59,933	1.00	59,933	1.00	61,828
CONS RESOURCE SUPV-18	18	1.00	83,100	1.00	83,515	1.00	83,515	1.00	86,154
CONSERVATION TECH-16	16	3.00	193,197	3.00	189,850	3.00	189,850	3.00	195,850
CUSTODIAL WKR 1-16	16	1.00	44,333	1.00	45,546	1.00	45,546	1.00	46,985
ENGINEER 3-18	18	1.00	95,791	1.00	97,161	1.00	97,161	1.00	100,232
EQPT OPR 2-16	16	3.00	189,024	3.00	191,758	3.00	191,758	3.00	197,820
EQPT OPR 3-16	16	4.00	273,224	4.00	277,101	4.00	277,101	4.00	285,859
FACILITY MAINT WKR-16	16	2.00	103,662	3.00	156,524	3.00	156,524	3.00	159,857
GARDENER-16	16	6.00	300,314	6.00	296,561	6.00	296,561	6.00	305,935
GARDENER-LEAD-16	16	1.00	69,400	1.00	69,746	1.00	69,746	1.00	71,951
GIS SPECIALIST	18	-	-	1.00	69,681	1.00	69,681	1.00	71,883
HORTICULTURE SUPV-18	18	1.00	90,361	1.00	90,812	1.00	90,812	1.00	93,682
HORTICULTURIST-16	16	1.00	66,656	1.00	71,326	1.00	71,326	1.00	73,580
LANDSCAPE ARCHITECT 2-18	18	1.00	77,120	1.00	83,515	1.00	83,515	1.00	86,154
LANDSCAPE ARCHITECT 3-18	18	1.00	91,357	1.00	91,813	1.00	91,813	1.00	94,715
LANDSCAPE ARCHITECT 4-18	18	2.00	181,001	2.00	184,842	2.00	184,842	2.00	190,685
LANDSCAPE CONSTR SUP-18	18	1.00	84,713	1.00	87,569	1.00	87,569	1.00	90,336
MAINT MECH 2-16	16	3.00	199,795	3.00	204,662	3.00	204,662	3.00	211,131
MAINT PAINTER-16	16	1.00	66,459	1.00	66,791	1.00	66,791	1.00	68,902
NEW POSITION	-	-	-	-	-	-	-	1.00	56,250
OLBR FAC/VOL COORD-18	18	1.00	72,263	1.00	72,624	1.00	72,624	1.00	74,919
PARKS PROG COORD-18	18	2.00	117,916	2.00	118,504	3.00	176,588	3.00	180,333
PARKS SUPT-21	21	1.00	153,657	1.00	154,426	1.00	154,426	1.00	159,307
PARKS WORKER-16	16	-	-	3.00	146,814	3.00	146,814	3.00	151,454
PARKS WORKER16-PT	16	4.00	190,516	2.25	112,207	2.25	112,207	2.25	115,753
PKS COMM SERV MGR-18	18	1.00	80,679	1.00	91,813	1.00	91,813	1.00	94,715
PKS EQUIP MECH 1-16	16	2.00	140,016	2.00	140,068	2.00	140,068	2.00	144,495
PKS EQUIP MECH 2-16	16	1.00	77,173	1.00	77,558	1.00	77,558	1.00	80,010
PKS FAC/MAINT SUPV-18	18	1.00	88,696	1.00	89,139	1.00	89,139	1.00	91,956
PKS FIN/ADMIN MGR-18	18	-	-	1.00	100,824	1.00	100,824	1.00	104,011
PKS GEN SUPV-18	18	3.00	241,922	3.00	227,489	3.00	227,489	3.00	234,679
PKS MAINT MECHANIC-16	16	4.00	293,726	4.00	270,098	4.00	270,098	4.00	278,635
PKS MAINT WKR-16	16	40.00	2,434,405	39.00	2,357,554	39.00	2,357,554	39.00	2,433,719
PKS OPER MGR-18	18	1.00	106,777	1.00	107,310	1.00	107,310	1.00	110,702
PKS OPR LDWKR-16	16	3.00	203,294	3.00	207,007	3.00	207,007	3.00	213,550
PKS PLAN/DEV MGR-18	18	1.00	106,777	1.00	107,310	1.00	107,310	1.00	110,702
PKS RANGER LDWKR-16	16	1.00	64,399	1.00	61,440	1.00	61,440	1.00	63,382
PKS RANGER-16	16	3.00	136,091	3.00	160,113	3.00	160,113	3.00	165,174
PLAYGROUND TECH-16	16	1.00	68,915	1.00	69,259	1.00	69,259	1.00	71,448
PLUMBER-71	71	1.00	67,307	1.00	69,990	1.00	69,990	1.00	72,202

Parks Division

Function: Public Works

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	
PROGRAM ASST 1-20	20	1.00	59,415	2.00	116,249	2.00	116,249	2.00	118,136
PROGRAM ASST 1-20 PT	20	1.60	81,593	1.60	94,622	1.60	94,622	1.60	97,613
PROGRAM ASST 2-20	20	2.00	129,090	2.00	129,735	2.00	129,735	2.00	133,835
PUB WKS FORE-18	18	1.00	75,679	1.00	77,479	1.00	77,479	1.00	79,928
PUB WKS LEADWKR-16	16	4.00	272,920	4.00	273,668	4.00	273,668	4.00	282,318
PUBLIC INFORMATION OFF 2-18	18	1.00	91,357	1.00	91,813	1.00	91,813	1.00	94,715
RECR SERV COORD-18	18	2.00	167,813	2.00	163,618	2.00	163,618	2.00	168,790
STS USE STAFF TEAM COORD-18	18	1.00	75,467	1.00	61,030	1.00	61,030	1.00	62,959
SURVEYOR 2-18	18	1.00	87,134	1.00	87,569	1.00	87,569	1.00	90,336
WARNER PK FACILITY MGR-18	18	1.00	77,120	1.00	68,328	1.00	68,328	1.00	70,487
WELDER-16	16	1.00	74,937	1.00	67,242	1.00	67,242	1.00	69,367
TOTAL		140.20	9,460,305	142.85	9,602,906	143.85	9,660,990	144.85	10,019,253

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

PCED Office of the Director

Agency Overview

Agency Mission

The mission of the Office of the Director (OOD) is to provide leadership to the Department of Planning, Community, and Economic Development (PCED).

Agency Overview

The Agency is responsible for the overall leadership and management of PCED divisions (Building Inspection, CDA Housing Operations, CDA Redevelopment, Community Development, Economic Development, and Planning). The PCED Director also serves as the Executive Director of the Community Development Authority (CDA). The Office supports the Director and department initiatives. The goal of PCED Office of the Director is to enhance the efficient, effective, and equitable operation of the department. The agency will advance this goal by assisting divisions with implementing the City's Performance Excellence system, advancing the community priorities defined in the Comprehensive Plan, supporting racial equity initiatives, and leading the City's response to COVID-19 with colleagues across the department and City.

2023 Budget Highlights

Service: PCED Administration

- Budget maintains current level of service.

PCED Office Of DirectorFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	357,800	622,820	461,533	602,620	606,736	620,344
Total	\$ 357,800	\$ 622,820	\$ 461,533	\$ 602,620	\$ 606,736	\$ 620,344

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
PCED Administration	357,800	622,820	461,533	602,620	606,736	620,344
Total	\$ 357,800	\$ 622,820	\$ 461,533	\$ 602,620	\$ 606,736	\$ 620,344

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	242,418	418,554	294,969	411,885	411,885	424,005
Benefits	72,387	113,637	76,701	101,766	105,107	106,595
Supplies	313	7,800	4,520	5,504	5,504	5,504
Purchased Services	25,566	65,712	68,226	67,783	67,783	67,783
Inter Depart Charges	17,117	17,117	17,117	15,681	16,457	16,457
Total	\$ 357,800	\$ 622,820	\$ 461,533	\$ 602,620	\$ 606,736	\$ 620,344

Service Overview

Service: PCED Administration

Service Description

This service supports the overall administration of the Department of Planning, Community, and Economic Development (DPCED). The DPCED Director also serves as the Executive Director of the Community Development Authority (CDA), which includes both Housing Operations and Redevelopment. The office provides centralized services to DPCED divisions, advances department-wide initiatives, and aligns agency activities with City priorities. The goal is to reduce the time that department heads and professional staff spend on administrative functions such as communications support, document management, budgeting, and financial management.

Activities Performed by this Service

- **Communications and Marketing Support:** Support the communication and design needs for DPCED divisions, prioritizing projects that engage residents, improve access to City services, and increase transparency.
- **Department Leadership:** The DPCED Director leads, facilitates, and coordinates the strategic direction and vision of the five divisions. This activity includes staff administrative support for the director.
- **Supporting DPCED Projects and Activities:** As needed, Office of the Director (OOD) staff provide additional administrative support for projects led by DPCED divisions. This may include meeting scheduling, clerical responsibilities, communication, and meeting logistics.
- **Operations and Development:** This category includes efforts invested in professional development, new employee on boarding, processing financial transactions, and other professional activities.
- **Supporting Citywide Initiatives:** The OOD provides coordination, leadership, and staff to support citywide initiatives like the annual budget process, Results Madison, Performance Excellence, Data Governance, and Recovery efforts.
- **Racial Equity and Social Justice Initiative (RESJI) Team and Civil Rights Coordinators:** OOD will continue its work on this initiative and look to further incorporate equity into the work it performs.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	357,800	622,820	461,533	602,620	606,736	620,344
Other-Expenditures	-	-	-	-	-	-
Total	\$ 357,800	\$ 622,820	\$ 461,533	\$ 602,620	\$ 606,736	\$ 620,344

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	314,804	532,191	371,670	513,652	516,992	530,600
Non-Personnel	25,879	73,512	72,746	73,287	73,287	73,287
Agency Charges	17,117	17,117	17,117	15,681	16,457	16,457
Total	\$ 357,800	\$ 622,820	\$ 461,533	\$ 602,620	\$ 606,736	\$ 620,344

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	234,668	369,600	294,969	383,420	383,420	395,540
Salary Savings	-	(7,318)	-	(7,318)	(7,318)	(7,318)
Pending Personnel	-	20,489	-	-	-	-
Compensated Absence	7,750	2,935	-	2,935	2,935	2,935
Hourly Wages	-	31,848	-	31,848	31,848	31,848
Overtime Wages Permanent	-	1,000	-	1,000	1,000	1,000
Salaries Total	\$ 242,418	\$ 418,554	\$ 294,969	\$ 411,885	\$ 411,885	\$ 424,005
Benefits						
Health Insurance Benefit	38,006	57,920	32,671	46,888	49,130	49,130
Wage Insurance Benefit	1,174	1,669	1,483	1,188	1,188	1,188
WRS	14,842	24,024	19,660	24,922	26,073	26,897
FICA Medicare Benefits	18,000	26,720	22,500	28,377	28,325	28,989
Post Employment Health Plans	364	3,304	386	392	392	392
Benefits Total	\$ 72,387	\$ 113,637	\$ 76,701	\$ 101,766	\$ 105,107	\$ 106,595
Supplies						
Office Supplies	-	3,000	500	1,704	1,704	1,704
Copy Printing Supplies	298	1,000	250	500	500	500
Furniture	-	1,000	500	500	500	500
Hardware Supplies	-	2,250	3,270	2,250	2,250	2,250
Software Lic & Supplies	-	400	-	400	400	400
Postage	15	150	-	150	150	150
Supplies Total	\$ 313	\$ 7,800	\$ 4,520	\$ 5,504	\$ 5,504	\$ 5,504
Purchased Services						
Telephone	426	225	184	-	-	-
Cellular Telephone	771	-	900	765	765	765
System & Software Mntc	735	900	2,264	2,300	2,300	2,300
Recruitment	7	2,000	2,000	2,000	2,000	2,000
Conferences & Training	-	5,000	5,000	5,000	5,000	5,000
Memberships	29	50	165	165	165	165
Storage Services	76	60	76	76	76	76
Consulting Services	20,840	47,477	51,637	47,477	47,477	47,477
Other Services & Expenses	2,682	10,000	6,000	10,000	10,000	10,000
Purchased Services Total	\$ 25,566	\$ 65,712	\$ 68,226	\$ 67,783	\$ 67,783	\$ 67,783
Inter Depart Charges						
ID Charge From Engineering	15,388	15,388	15,388	15,388	15,388	15,388
ID Charge From Insurance	1,403	1,403	1,403	122	898	898
ID Charge From Workers Comp	326	326	326	171	171	171
Inter Depart Charges Total	\$ 17,117	\$ 17,117	\$ 17,117	\$ 15,681	\$ 16,457	\$ 16,457

Position Summary

Classification	CG	2022 Budget Adopted		2023 Budget				Adopted	
		FTEs	Amount	Request		Executive		FTEs	Amount
ADMIN SUPV-18	18	1.00	61,004	1.00	57,378	1.00	57,378	1.00	59,191
DIRECTOR PLAN COMM ECON DEV-21	21	1.00	157,637	1.00	158,424	1.00	158,424	1.00	163,432
DPCED ADMIN SERVS MGR-18	18	1.00	111,893	1.00	107,310	1.00	107,310	1.00	110,702
GRAPHICS TECH-20 PT	20	0.60	30,920	0.60	31,840	0.60	31,840	0.60	32,847
PUBLIC INFORMATION OFF 2-18	18	1.00	66,648	1.00	68,328	1.00	68,328	1.00	70,487
TOTAL		4.60	428,102	4.60	423,281	4.60	423,281	4.60	436,660

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Planning Division

Agency Overview

Agency Mission

The mission of the Planning Division is to develop and recommend urban development policies, improve the quality of the downtown and existing neighborhoods, and plan for new neighborhoods and peripheral growth management.

Agency Overview

The Agency compiles and analyzes statistical data relating to urban planning and management and implements adopted City land-use and development policies through maintaining development regulations and reviewing specific development proposals. The goal of the Planning Division is to prepare and maintain plan elements as guidance and management for City growth and development and to manage long-range transportation planning and programming for the City and metropolitan area. Planning will advance this goal by monitoring progress on Comprehensive Plan recommendations and continuing a Citywide long-range facilities plan.

2023 Budget Highlights

Service: Comprehensive Planning and Development Review

- Budget maintains current level of service.

Service: Metropolitan Planning Organization

- Provides additional General Fund support of \$40,380 to the Metropolitan Planning Organization (MPO) to leverage an additional \$161,523 in newly available federal funds. The City's additional contribution will be reduced if the MPO receives additional support from other municipalities. Additional funds will be used to:
 - Create a new 1.0 FTE MPO Communications position to support outreach to local units of government and the public
 - Support a consultant to complete a regional safety action plan
 - Provide continued access to mobility and employment data services
 - Prepare an annual vehicle miles traveled estimate for the City and region

Service: Neighborhood Planning, Preservation and Design

- Includes anticipated Wisconsin Arts Grants revenues and expenditures (\$10,500)
- Continues funding for the following programs:
 - Placemaking activities (\$7,000)
 - Neighborhood Grant Program (\$30,000)
 - Annual Municipal Arts Grant Program (\$80,500)
 - BLINK temporary art program (\$10,000)
 - Poet Laureate Program (\$1,500)

PlanningFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	3,332,833	3,477,424	3,271,548	3,418,945	3,479,976	3,562,032
Other Grants	1,458,739	1,138,941	1,138,941	1,200,839	1,402,742	1,402,742
Total	\$ 4,791,572	\$ 4,616,365	\$ 4,410,489	\$ 4,619,784	\$ 4,882,718	\$ 4,964,774

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Comp Planning And Dev Review	1,933,018	1,918,273	1,891,511	1,908,251	1,921,854	1,972,866
Metropolitan Planning Org	1,569,157	1,281,245	1,287,589	1,343,347	1,585,630	1,585,630
Neigh Planning Pres And Design	1,289,397	1,416,847	1,231,389	1,368,186	1,375,234	1,406,278
Total	\$ 4,791,572	\$ 4,616,365	\$ 4,410,489	\$ 4,619,784	\$ 4,882,718	\$ 4,964,774

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	-	(23,323)	-	(36,748)	(36,748)	(36,748)
Charges For Services	(24,209)	(5,457)	(28,780)	-	-	-
Invest Other Contrib	(7,517)	(1,500)	(1,068)	(1,500)	(1,500)	(1,500)
Transfer In	(3,000)	-	-	-	-	-
Total	\$ (34,726)	\$ (30,280)	\$ (29,848)	\$ (38,248)	\$ (38,248)	\$ (38,248)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	2,775,223	2,960,933	2,822,241	2,947,022	3,009,165	3,078,755
Benefits	881,349	863,059	824,631	856,538	884,205	897,717
Supplies	86,965	75,350	71,064	208,131	77,130	77,130
Purchased Services	608,334	517,076	446,676	396,955	673,246	672,201
Debt Othr Financing	249,494	-	45,498	13,535	-	-
Inter Depart Charges	90,278	90,495	90,495	88,150	89,140	89,140
Inter Depart Billing	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)
Transfer Out	176,155	181,232	181,232	189,200	229,580	229,580
Total	\$ 4,826,298	\$ 4,646,645	\$ 4,440,337	\$ 4,658,032	\$ 4,920,966	\$ 5,003,022

Service Overview

Service: Comp Planning And Dev Review

Service Description

This service maintains the City's urban development and growth management policy through the preparation and maintenance of long-range and Comprehensive Plan elements and subarea plans, maintains the City's land development regulations (primarily zoning and subdivision regulations) through the review and evaluation of specific land development proposals, and provides data, information, and mapping services, and maintains the City's geographic database. The goal of this service is to plan for equitable and sustainable growth, efficient use of land, efficient and equitable transportation systems, and complete neighborhoods.

Activities Performed by this Service

- Plan Creation: Creation of citywide and subarea plans to guide development and manage growth and change.
- Plan Implementation and Design: Implementation of recommendations in the Comprehensive Plan and other adopted plans, including coordination with and support for the work of other City agencies.
- Development Review: Review and evaluation of development proposals, support for development teams and others interested in development review processes, and staff support for the Plan Commission and Urban Design Commission.
- Data and Mapping: Maintenance of GIS data for the Planning Division and provision of maps, data, and data analysis to internal and external partners.
- Community Connections and Partnerships: Coordination of planning efforts with surrounding cities, villages, and towns, Dane County, the Capital Area Regional Planning Commission (CARPC), UW-Madison, area school districts, and other regional partners.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,925,444	1,918,273	1,891,511	1,908,251	1,921,854	1,972,866
Other-Expenditures	7,574	-	-	-	-	-
Total	\$ 1,933,018	\$ 1,918,273	\$ 1,891,511	\$ 1,908,251	\$ 1,921,854	\$ 1,972,866

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	1,752,444	1,789,779	1,786,669	1,784,100	1,797,734	1,848,746
Non-Personnel	136,926	84,945	61,293	81,775	81,775	81,775
Agency Charges	43,648	43,549	43,549	42,376	42,345	42,345
Total	\$ 1,933,018	\$ 1,918,273	\$ 1,891,511	\$ 1,908,251	\$ 1,921,854	\$ 1,972,866

Service Overview

Service: Metropolitan Planning Org

Service Description

This service provides staff for the Metropolitan Planning Organization (MPO), which is the designated policy body responsible for cooperative and comprehensive regional transportation planning and decision making for the Madison Metropolitan Planning Area. The responsibilities of the MPO include conducting a planning process for making transportation investment decisions in the metropolitan area, preparing and maintaining a long-range multi-modal transportation plan, and preparing a five-year transportation improvement program to provide transportation investments that meet metropolitan transportation needs. The role of the MPO is to facilitate coordinated and comprehensive regional transportation planning and decision-making that is fair and impartial.

Activities Performed by this Service

- Long-range Multimodal System Wide Planning: Maintain and refine the Regional Transportation Plan through more detailed studies, including sub-elements of the plan such as the Bicycle Transportation Plan, as part of the continuing, comprehensive, multimodal transportation process for the metro area in accordance with federal rules.
- Data Collection and Analysis: Collect, monitor, and analyze data related to land use development, socioeconomic characteristics of the population, travel patterns, and other factors affecting travel, as well as environmental indicators and issues.
- Transportation System/Congestion Management Planning: Monitor transportation system performance and plan and prioritize investments to improve overall system efficiency and safety with an emphasis on use of technology and lower cost strategies.
- Short-range Transit and Specialized Transportation Planning: Plan near term (5-10 years) improvements to the public transit system as well as specialized transportation services designed to meet the needs of the elderly and persons with disabilities. Assist in coordinating transit and specialized transportation services provided by Metro Transit, Dane County, and other public and private providers.
- Transportation Improvement Program: Approve use of federal funding for transportation projects and services in the metro area through the TIP, which is updated annually. Monitor other major transportation projects and assist in coordinating projects where needed.
- Roadway and Transit Corridor and Special Studies: Lead or assist in planning for roadway and transit investments in major corridors or undertaking special studies that result in more detailed, project specific recommendations that refine the Regional Transportation Plan.
- Ridesharing/Travel Demand Management: Coordinate and implement programs and services designed to promote and encourage increased use of transit, car/vanpooling, bicycling, and walking.
- Administration: Manage the transportation planning program, including program development, administration, and reporting, staffing the MPO Board and committees, and involving policymakers and the public in the planning process.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	154,072	152,814	159,158	153,018	193,398	193,398
Other-Expenditures	1,415,085	1,128,431	1,128,431	1,190,329	1,392,232	1,392,232
Total	\$ 1,569,157	\$ 1,281,245	\$ 1,287,589	\$ 1,343,347	\$ 1,585,630	\$ 1,585,630

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(24,209)	(28,780)	(28,780)	(36,748)	(36,748)	(36,748)
Personnel	851,277	872,157	868,211	886,012	955,107	956,152
Non-Personnel	739,110	434,471	444,761	490,686	662,821	661,776
Agency Charges	2,980	3,397	3,397	3,397	4,450	4,450
Total	\$ 1,569,157	\$ 1,281,245	\$ 1,287,589	\$ 1,343,347	\$ 1,585,630	\$ 1,585,630

Service Overview

Service: Neigh Planning Pres And Design

Service Description

This service maintains and strengthens existing residential and commercial neighborhoods focusing on the downtown, isthmus, and central city, as well as protecting and enhancing the City's natural, cultural, aesthetic, and historic resources. This service provides neighborhood planning services and technical services to neighborhoods, carries out the City's preservation planning program, administers the Madison Arts program, develops and maintains urban design guidelines, prepares development concept plans, and monitors and recommends changes to the City's land development regulations. The goal of this service is planning for efficient and equitable land use and complete neighborhoods in developed, mature parts of the City, balancing the growth and change in Madison with integration of art and cultural/historic preservation, and building leadership and capacity in neighborhoods.

Activities Performed by this Service

- **Plan Creation:** Creation of citywide topic area plans and subarea plans to guide development and manage growth and change, particularly in existing neighborhoods.
- **Plan Implementation and Design:** Implementation of recommendations in adopted plans, including coordination with and support for the work of other city agencies.
- **Development Review:** Review and evaluation of proposals for development and modifications, particularly to historic properties. Support for property owners, developers, and others interested in development review processes, and staff support for the Landmarks Commission.
- **Support for the Arts:** Administration of the Municipal Art Fund, Art Grant Program, Percent for the Arts, and staff support for the Madison Arts Commission.
- **Community Connections and Partnerships:** Support for and coordination of planning efforts with community organizations such as neighborhood associations, non-profit organizations, and other groups of residents and business owners across the city.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,253,317	1,406,337	1,220,879	1,357,676	1,364,724	1,395,768
Other-Expenditures	36,080	10,510	10,510	10,510	10,510	10,510
Total	\$ 1,289,397	\$ 1,416,847	\$ 1,231,389	\$ 1,368,186	\$ 1,375,234	\$ 1,406,278

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(10,517)	(1,500)	(1,068)	(1,500)	(1,500)	(1,500)
Personnel	1,052,852	1,162,056	991,992	1,133,449	1,140,529	1,171,573
Non-Personnel	244,912	254,242	238,416	235,360	235,360	235,360
Agency Charges	2,149	2,049	2,049	877	845	845
Total	\$ 1,289,397	\$ 1,416,847	\$ 1,231,389	\$ 1,368,186	\$ 1,375,234	\$ 1,406,278

Planning

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Local Revenues Operating	-	(23,323)	-	(36,748)	(36,748)	(36,748)
Intergov Revenues Total	\$ -	\$ (23,323)	\$ -	\$ (36,748)	\$ (36,748)	\$ (36,748)
Charges For Services						
Reimbursement Of Expense	(24,209)	(5,457)	(28,780)	-	-	-
Charges For Services Total	\$ (24,209)	\$ (5,457)	\$ (28,780)	\$ -	\$ -	\$ -
Invest Other Contrib						
Contributions & Donations	(7,517)	(1,500)	(1,068)	(1,500)	(1,500)	(1,500)
Invest Other Contrib Total	\$ (7,517)	\$ (1,500)	\$ (1,068)	\$ (1,500)	\$ (1,500)	\$ (1,500)
Transfer In						
Transfer In From Grants	(3,000)	-	-	-	-	-
Transfer In Total	\$ (3,000)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	2,069,161	2,285,330	2,111,571	2,301,954	2,268,269	2,339,966
Salary Savings	-	(62,465)	-	(94,925)	(53,465)	(53,465)
Pending Personnel	-	15,964	-	15,964	15,964	15,964
Furlough Savings	(3,137)	-	-	-	-	-
Premium Pay	4	-	1,233	-	-	-
Compensated Absence	31,054	24,001	31,633	24,001	24,001	24,001
Hourly Wages	1,877	17,000	7,767	14,000	14,000	14,000
Overtime Wages Permanent	5,992	-	1,761	-	-	-
Election Officials Wages	301	-	330	-	-	-
Salaries Total	\$ 2,105,252	\$ 2,279,830	\$ 2,154,294	\$ 2,260,994	\$ 2,268,769	\$ 2,340,466
Benefits						
Comp Absence Escrow	65,664	-	-	-	-	-
Health Insurance Benefit	316,329	333,939	323,415	317,120	326,852	326,852
Wage Insurance Benefit	11,363	12,310	10,919	11,404	11,404	11,404
WRS	141,701	148,549	137,461	147,438	154,242	159,119
FICA Medicare Benefits	156,221	175,488	156,744	178,264	174,665	180,149
Post Employment Health Plans	3,103	1,719	2,424	2,460	2,460	2,460
Benefits Total	\$ 694,380	\$ 672,005	\$ 630,964	\$ 656,686	\$ 669,624	\$ 679,985
Supplies						
Office Supplies	1,262	4,000	1,262	2,500	2,500	2,500
Copy Printing Supplies	6,639	16,000	2,731	7,500	7,500	7,500
Furniture	-	500	-	500	500	500
Hardware Supplies	1,704	3,500	108	3,500	3,500	3,500
Software Lic & Supplies	659	1,000	990	1,000	1,000	1,000
Postage	23,232	16,000	20,000	24,000	24,000	24,000
Program Supplies	19,134	-	-	-	-	-
Books & Subscriptions	-	250	-	250	250	250
Food And Beverage	-	1,500	156	500	500	500
Building Supplies	-	1,000	-	1,500	1,500	1,500
Supplies Total	\$ 52,630	\$ 43,750	\$ 25,247	\$ 41,250	\$ 41,250	\$ 41,250

Planning

Function:

Planning & Development

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Telephone	2,078	3,464	3,464	2,450	2,450	2,450
Cellular Telephone	471	600	407	500	500	500
Facility Rental	95	3,000	-	3,000	3,000	3,000
System & Software Mntc	10,747	15,000	10,000	12,000	12,000	12,000
Recruitment	1,783	500	-	1,200	1,200	1,200
Conferences & Training	2,381	17,000	10,808	15,500	15,500	15,500
Memberships	6,544	8,000	6,358	6,435	6,435	6,435
Storage Services	555	725	517	725	725	725
Consulting Services	44,691	105,000	95,840	90,000	90,000	90,000
Advertising Services	5,371	5,000	5,000	5,000	5,000	5,000
Other Services & Expenses	110,544	5,000	23,580	7,000	7,000	7,000
Grants	108,086	122,000	108,086	122,000	122,000	122,000
Purchased Services Total	\$ 293,344	\$ 285,289	\$ 264,061	\$ 265,810	\$ 265,810	\$ 265,810
Inter Depart Charges						
ID Charge From Engineering	80,304	80,304	80,304	80,304	80,304	80,304
ID Charge From Insurance	5,192	5,192	5,192	1,820	2,558	2,558
ID Charge From Workers Comp	1,802	1,602	1,602	2,629	1,828	1,828
Inter Depart Charges Total	\$ 87,298	\$ 87,098	\$ 87,098	\$ 84,753	\$ 84,690	\$ 84,690
Inter Depart Billing						
ID Billing To Community Dev	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)
Inter Depart Billing Total	\$ (41,500)	\$ (41,500)	\$ (41,500)	\$ (41,500)	\$ (41,500)	\$ (41,500)
Transfer Out						
Transfer Out To Grants	176,155	181,232	181,232	189,200	229,580	229,580
Transfer Out Total	\$ 176,155	\$ 181,232	\$ 181,232	\$ 189,200	\$ 229,580	\$ 229,580

Planning Division

Function: Planning & Development

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLK 1-20	20	2.00	117,428	2.00	118,014	2.00	118,014	2.00	121,744
ADMIN CLK 1-20 PT	20	0.50	24,288	0.50	48,819	0.50	48,819	0.50	50,362
MAD ARTS PROG ADMIN-18	18	1.00	94,905	1.00	97,161	1.00	97,161	1.00	100,232
NEW POSITION		-	-	-	-	1.00	60,000	1.00	60,000
PLAN GIS SPECIALIST-18	18	2.00	180,388	2.00	182,140	2.00	182,140	2.00	187,897
PLANNER 1-18	18	1.00	81,919	1.00	82,329	1.00	82,329	1.00	84,931
PLANNER 2-18	18	9.00	713,907	9.00	731,110	9.00	731,110	9.00	754,219
PLANNER 3-18	18	9.00	801,468	8.00	691,527	8.00	691,527	8.00	713,385
PLANNER 4-18	18	3.00	299,330	4.00	369,948	4.00	369,948	4.00	381,642
PLANNING DIV DIR-21	21	1.00	130,163	1.00	139,786	1.00	139,786	1.00	144,205
PRINCIPAL PLANNER-18	18	3.00	364,769	3.00	369,965	3.00	369,965	3.00	381,659
PROGRAM ASST 2-20	20	1.00	66,322	1.00	66,653	1.00	66,653	1.00	68,759
TRANSP PLANNING MGR-18	18	1.00	130,290	1.00	130,941	1.00	130,941	1.00	135,080
TOTAL		33.50	3,005,177	33.50	3,028,393	34.50	3,088,393	34.50	3,184,116

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Police Department

Agency Overview

Agency Mission

The mission of the Madison Police Department is to provide high-quality police services that are responsive to and accessible by all members of the community.

Agency Overview

The Agency believes in the dignity of all people and respects individual and constitutional rights in fulfilling this mission. The department is committed to the core values of integrity, human dignity, service, community partnerships, proficiency and continuous improvement, diversity and leadership.

2023 Budget Highlights

Service: Police Field

- The 2023 Preservice Academy. Each year the Academy includes recruits hired to fill all commissioned positions vacant at that time, as well as an estimated overhire for anticipated vacancies based on an average three-year attrition, which is 39 for 2023. (Increase: \$60,000)
- Funding for six additional police officer positions which will start in the 2023 Preservice Academy. The Department was awarded a Community Oriented Policing Services (COPS) 2021 Cops Hiring Program grant in November 2021 to hire six new police officers to help the Department enhance and improve upon the existing legitimacy and trust building efforts in the community. The Common Council authorized the acceptance of the grant in February 2022 (RES-22-00149) with the contingency that the required local match is provided for in the 2023 Operating Budget. The Adopted Budget includes funding for the match (\$60,722) and other City costs related to the grant (\$34,180).
- Grant revenue from the 2022 Wisconsin Department of Administration Law Enforcement Agencies Safer Communities grant which will fund a portion of the 2023 recruit class payroll expenses. The Department is allocating this grant revenue to the General Fund to offset the City's cost of the COPS grant in 2023. (Increased Revenue: \$125,000)
- \$50,000 for a one-time pilot of third party transports to and from Winnebago Mental Health Institute funded through salary savings via Finance Committee amendment #14. At the conclusion of the pilot, the Department will provide an evaluation of the pilot to the Finance Committee which will include any estimated savings that might occur from using a third party service. The pilot will occur in 2023 after a competitive RFP process. (Net neutral)

Service: Police Support

- A new Program Assistant position to respond more promptly to requests made for Town of Madison records and to address a growing backlog of records requests. (Ongoing Increase: \$73,617)
- Finance Committee amendment #22 delays the start date of the new Program Assistant position created in the executive budget by three months.

Grants: The Adopted Budget includes \$2,998,345 in anticipated grant and restricted revenues and expenditures. The Police Department is authorized to spend the grant funds in accordance with the grant application, with modifications upon appropriate approvals from the funder.

- The 2023 Beat Patrol grant (\$241,416). The grant covers \$126,714 of the expenditures. The General Fund budget includes \$114,702 as the match for non-grant eligible expenses.
- Dane County Narcotics Task Force (\$290,000).
- Federal equitable sharing funds as part of the asset forfeiture program (\$246,320).
- The Department of Justice Officer Recertification program (\$211,945).

- US Department of Transportation traffic enforcement grants (\$375,000).
- Comprehensive Opioid, Stimulant and Substances Abuse Program (formerly named the Comprehensive Opioid Abuse Program): This four-year federal grant from the US Department of Justice was authorized in 2020 and will continue through 2023. Specifically, the grant funds an Addiction Resource Team to facilitate the delivery of harm reduction messaging, distribution of naloxone, and a direct link to assessment and treatment referrals. The Police Field service budget includes grant funding for a Police Officer, a Data Analyst position, and grant related supplies and services (\$288,209). In 2023, the grant will fund the positions through September 30, 2023 and then positions will be funded by the general fund (\$43,000). The Madison Fire Department and Public Health of Madison Dane County are also participants in the grant.
- Community Oriented Policing Services (COPS) De-escalation Training for Law Enforcement Agencies: This two-year grant will fund a US Department of Justice approved, nationally certified de-escalation train-the-trainer course, upgrades to virtual reality equipment to improve officer safety, and personnel overtime and fringe benefits to allow all sworn officers to receive this advanced training (\$126,420).
- Community Oriented Policing Services (COPS) Community Violence Intervention — Breaking the Cycle of Youth Violence Microgrant: The grant funds a two-year youth services pilot project to offer creative ideas to advance crime fighting, community engagement, problem solving or organizational changes to support community policing. This is a partnership with RISE Wisconsin, Inc. (local community based organization) and will occur in the South District (\$125,000).
- Community Oriented Policing Services (COPS) 2021 Cops Hiring Program: This three-year grant will fund six new police officer positions to help the Department enhance and improve upon the existing legitimacy and trust building efforts in the community. The grant will pay \$750,000 toward the officers' salaries and benefits over a 36 month period and requires a 25% match of City funds. After the grant period, the full cost of the six positions would be borne by the City (\$574,100). In 2023, the grant will fund \$182,167 with the City match of \$60,722 and other City costs of \$34,180 for a total of \$277,069.
- 2022 Wisconsin Department of Administration Law Enforcement Agencies Safer Communities: This grant will reimburse expenditures from March 15, 2022 through June 30, 2023 for certain costs associated with Madison Police Department (MPD) hiring, training, testing, and equipping law enforcement officers; updating technology and policies; and implementing new crime-reduction initiatives (\$833,338). The grant does not require any city matching funds and there is no impact on the levy. In 2022, RES-22-00633 identified a variety of uses for the funding including providing recruitment bonuses, officer training in a stratified policing supervisory and operational model, the purchase of ShotSpotter Connect patrol management software, electric bicycles, ballistic helmets, and some officer initial issue supplies, equipment and uniform costs. The recruitment bonuses were authorized in RES-22-00633, so that the Department could offer the bonus during the recruitment process and will be paid in 2023 when the new recruits begin employment. In 2023, the remaining \$163,400 will be used to cover portions of the 2023 recruit class payroll (\$125,000) and initial issue for the recruits (\$34,800).
- Other Federal and State grants (\$135,066).
- COPS Community Policing Development Microgrant – Community Policing Advisory Boards: This grant, added via Finance Committee amendment #13, will fund a two-year initiative to develop Community Policing Advisory Boards in each of the six police districts in partnership with the Madison Community Policing Foundation (MCPF). MCPF is a 501(c)(3) nonprofit organization that is an “Affiliated Organization” of MPD, pursuant to Madison General Ordinance 4.29, providing both financial and volunteer support to MPD community policing activities throughout the year. The Community Policing Advisory Boards will provide community outreach coordination services and facilitate development of the Advisory Boards. Residents will work with other community members and District officers to discuss public safety and create community activities to build neighborhood cohesion (\$175,000).
- COPS Police Wellness Coordination Services – Law Enforcement Mental Health and Wellness Act: This grant, added via Finance Committee amendment #16, will fund a two-year initiative to expand peer support, training, family resources, suicide prevention, and other practices for wellness programs, under a Wellness Coordinator contract. City Employee Assistance Program staff will be involved in implementing the initiative (\$175,000).

PoliceFunction: **Public Safety and Health***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	80,737,991	83,995,148	82,508,252	84,240,066	85,079,872	86,917,117
Other Grants	2,039,452	2,476,034	2,578,018	2,578,018	2,466,588	2,829,845
Other Restricted	245,209	159,500	215,600	168,500	168,500	168,500
Total	\$ 83,022,652	\$ 86,630,682	\$ 85,301,870	\$ 86,986,584	\$ 87,714,960	\$ 89,915,461

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Police Field	73,764,514	76,893,354	75,868,991	77,216,654	77,816,357	79,857,713
Police Support	9,258,138	9,737,328	9,432,879	9,769,930	9,898,603	10,057,748
Total	\$ 83,022,652	\$ 86,630,682	\$ 85,301,870	\$ 86,986,584	\$ 87,714,960	\$ 89,915,461

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(312,308)	(333,099)	(333,099)	(337,617)	(337,617)	(337,617)
Charges For Services	(524,411)	(833,350)	(590,250)	(833,350)	(833,350)	(833,350)
Invest Other Contrib	(61,128)	(197,900)	(47,900)	(202,700)	(202,700)	(202,700)
Misc Revenue	(11,900)	(21,700)	(16,700)	(21,700)	(21,700)	(21,700)
Transfer In	(21,202)	-	-	-	(125,000)	(125,000)
Total	\$ (930,950)	\$ (1,386,049)	\$ (987,949)	\$ (1,395,367)	\$ (1,520,367)	\$ (1,520,367)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	52,967,803	59,272,186	55,209,243	59,329,268	59,332,092	60,857,098
Benefits	20,980,121	18,275,763	20,630,219	18,234,971	19,141,061	19,458,556
Supplies	1,495,132	1,697,788	1,705,469	1,684,122	1,725,522	1,725,522
Purchased Services	2,750,851	3,184,538	3,152,432	3,186,108	3,186,108	3,544,108
Debt Othr Financing	417,558	-	-	-	-	-
Inter Depart Charges	5,299,898	5,255,923	5,261,923	5,547,681	5,526,179	5,526,179
Transfer Out	42,238	330,533	330,533	399,800	324,365	324,365
Total	\$ 83,953,602	\$ 88,016,731	\$ 86,289,819	\$ 88,381,951	\$ 89,235,327	\$ 91,435,828

Police

Function:

Public Safety and Health

*Service Overview***Service:** Police Field

Service Description

This service is responsible for patrol and specialty operations within the Police Department. Specific functions of the service include: (1) patrol operations across Madison's six districts, (2) investigative operations and forensics, (3) community policing including Neighborhood Officers, (4) crime prevention and gang units, and (5) traffic enforcement. The goals of the service are timely and efficient response to crime and calls for service and unallocated time for officers to engage in problem-solving efforts and to be involved in various community engagement efforts.

Activities Performed by this Service

- Patrol Operations and Traffic Services: Respond to public safety concerns and emergencies, including general field operations, community engagement, traffic safety and enforcement, and pedestrian safety and enforcement.
- Criminal Investigative Services: Apply a broad range of professional investigative and analytical skills toward examining criminal activities with the goal of holding offenders accountable to promote public safety and prevent further harm to victims.
- Special Operations: Deploy specialized resources and/or teams during significant or special events, emergencies or disasters, including providing crowd management and control, special event staffing, and safe resolution to high-risk situations.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	71,479,852	74,257,820	73,075,373	74,470,136	75,181,269	76,859,369
Other-Expenditures	2,284,661	2,635,534	2,793,618	2,746,518	2,635,088	2,998,345
Total	\$ 73,764,514	\$ 76,893,354	\$ 75,868,991	\$ 77,216,654	\$ 77,816,357	\$ 79,857,713

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(756,796)	(1,180,605)	(788,205)	(1,185,405)	(1,310,405)	(1,310,405)
Personnel	65,793,983	68,866,717	67,435,283	68,768,087	69,533,949	71,217,305
Non-Personnel	3,806,117	4,258,498	4,267,169	4,391,205	4,354,170	4,712,170
Agency Charges	4,921,210	4,948,744	4,954,744	5,242,767	5,238,643	5,238,643
Total	\$ 73,764,514	\$ 76,893,354	\$ 75,868,991	\$ 77,216,654	\$ 77,816,357	\$ 79,857,713

Police

Function:

Public Safety and Health*Service Overview***Service:** Police Support

Service Description

This service provides planning, financial and grants management, recordkeeping, information access, property processing and storage, transcription of reports, services to municipal courts, technology services, and continuing education and skill development.

Activities Performed by this Service

- **Training:** Provide training to, and continuously improve, all internal personnel as well as external customers in law enforcement and the community at large, including improving and maintaining the Forward Police Training Center, recruiting a diverse officer pool, developing leadership skills at all levels, keeping personnel proficient across a host of topics, such as de-escalation, use of force, and trust-based community policing, problem solving, quality improvement, and innovation and leadership.
- **Administrative Services and Facilities Management:** Provide administrative support including Records, Technology, Public Records, Property, Professional Standards and Internal Affairs, Finance and Personnel, and facilities management.
- **Community Support Services:** Provide district- specific complaint and incident response, mental health support and response, individual neighborhood service and support, community outreach initiatives and trust building, restorative justice coordination and criminal justice diversion, crime prevention, and use of force documentation. In emergent situations, these units supplement patrol resources, special operations services, and investigative services.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	9,258,138	9,737,328	9,432,879	9,769,930	9,898,603	10,057,748
Other-Expenditures	-	-	-	-	-	-
Total	\$ 9,258,138	\$ 9,737,328	\$ 9,432,879	\$ 9,769,930	\$ 9,898,603	\$ 10,057,748

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(174,153)	(205,444)	(199,744)	(209,962)	(209,962)	(209,962)
Personnel	8,153,941	8,681,232	8,404,179	8,796,152	8,939,203	9,098,348
Non-Personnel	899,662	954,361	921,265	878,825	881,825	881,825
Agency Charges	378,688	307,179	307,179	304,914	287,536	287,536
Total	\$ 9,258,138	\$ 9,737,328	\$ 9,432,879	\$ 9,769,930	\$ 9,898,603	\$ 10,057,748

Police

Function: Public Safety and Health

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
State Revenues Operating	(150,055)	(150,055)	(150,055)	(150,055)	(150,055)	(150,055)
Local Revenues Operating	(162,253)	(183,044)	(183,044)	(187,562)	(187,562)	(187,562)
Intergov Revenues Total	\$ (312,308)	\$ (333,099)	\$ (333,099)	\$ (337,617)	\$ (337,617)	\$ (337,617)
Charges For Services						
Police Services	(264,377)	(321,100)	(280,000)	(321,100)	(321,100)	(321,100)
Special Duty	(194,529)	(442,000)	(250,000)	(442,000)	(442,000)	(442,000)
Background Checks	-	(250)	(250)	(250)	(250)	(250)
Facility Rental	(41,432)	(65,000)	(55,000)	(65,000)	(65,000)	(65,000)
Reimbursement Of Expense	(24,073)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Charges For Services Total	\$ (524,411)	\$ (833,350)	\$ (590,250)	\$ (833,350)	\$ (833,350)	\$ (833,350)
Invest Other Contrib						
Contributions & Donations	(61,128)	(197,900)	(47,900)	(202,700)	(202,700)	(202,700)
Invest Other Contrib Total	\$ (61,128)	\$ (197,900)	\$ (47,900)	\$ (202,700)	\$ (202,700)	\$ (202,700)
Misc Revenue						
Miscellaneous Revenue	(11,900)	(21,700)	(16,700)	(21,700)	(21,700)	(21,700)
Misc Revenue Total	\$ (11,900)	\$ (21,700)	\$ (16,700)	\$ (21,700)	\$ (21,700)	\$ (21,700)
Transfer In						
Transfer In From Grants	-	-	-	-	(125,000)	(125,000)
Transfer In From Insurance	(21,202)	-	-	-	-	-
Transfer In Total	\$ (21,202)	\$ -	\$ -	\$ -	\$ (125,000)	\$ (125,000)
Salaries						
Permanent Wages	45,609,252	48,439,435	46,540,528	48,684,232	49,108,561	50,655,883
Salary Savings	-	(1,141,944)	-	(967,644)	(967,644)	(1,036,048)
Pending Personnel	-	3,057,549	-	2,700,693	2,485,510	2,485,510
Furlough Savings	(491,360)	-	-	-	-	-
Premium Pay	1,254,839	1,239,688	1,178,895	1,239,688	1,239,688	1,239,688
Workers Compensation Wages	54,208	-	55,000	-	-	-
Compensated Absence	1,674,094	1,968,500	1,650,000	1,968,500	1,968,500	1,968,500
Hourly Wages	30,119	51,182	24,610	51,182	51,182	51,182
Overtime Wages Permanent	4,172,134	4,141,099	4,232,302	4,125,209	4,125,209	4,125,209
Election Officials Wages	-	-	500	-	-	-
Salaries Total	\$ 52,303,286	\$ 57,755,509	\$ 53,681,835	\$ 57,801,860	\$ 58,011,006	\$ 59,489,924

Police

Function: Public Safety and Health

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Benefits						
Comp Absence Escrow	1,235,320	-	1,100,000	-	-	-
Health Insurance Benefit	7,634,815	7,258,911	7,254,603	7,091,957	7,491,481	7,491,481
Wage Insurance Benefit	201,719	197,531	203,752	200,463	201,904	201,904
Health Insurance Retiree	580,895	574,635	556,460	572,000	576,225	576,225
Health Ins Police Fire Retiree	330,186	300,000	306,150	300,000	300,000	300,000
Accident Death Dismember Insu	671,136	625,000	660,300	662,300	662,300	662,300
WRS	6,118,850	5,571,810	6,175,246	5,590,689	6,143,299	6,337,382
WRS-Prior Service	12,911	20,000	12,000	12,000	12,000	12,000
FICA Medicare Benefits	3,940,980	3,476,041	4,111,361	3,554,568	3,571,485	3,685,729
Moving Expenses	14,139	-	-	-	-	-
Tuition	18,729	51,290	51,290	51,290	51,290	51,290
Post Employment Health Plans	52,178	62,933	43,158	43,805	43,805	43,805
Benefits Total	\$ 20,811,858	\$ 18,138,151	\$ 20,474,320	\$ 18,079,072	\$ 19,053,789	\$ 19,362,115
Supplies						
Office Supplies	27,498	50,000	40,000	45,000	45,000	45,000
Copy Printing Supplies	34,969	59,000	42,000	57,000	57,000	57,000
Hardware Supplies	31,450	65,500	66,140	26,500	29,500	29,500
Software Lic & Supplies	46	-	-	-	-	-
Postage	59,468	65,000	59,000	64,000	64,000	64,000
Books & Subscriptions	724	1,100	600	560	560	560
Work Supplies	189,829	262,063	232,543	266,287	266,287	266,287
Gun Ammunition Supplies	135,409	168,050	210,246	168,050	168,050	168,050
Lab And Photo Supplies	19,403	24,775	22,000	24,775	24,775	24,775
Medical Supplies	9,975	10,000	10,000	10,000	10,000	10,000
Uniform Clothing Supplies	441,798	527,320	541,000	530,520	530,520	530,520
Food And Beverage	8,102	9,060	8,000	9,060	9,060	9,060
Building Supplies	19	800	710	800	800	800
Trees Shrubs Plants	-	800	250	800	800	800
Machinery And Equipment	46,044	60,600	16,600	44,000	44,000	44,000
Equipment Supplies	167,076	198,425	221,835	202,225	202,225	202,225
Gasoline	5,851	7,000	7,000	7,000	7,000	7,000
Supplies Total	\$ 1,177,660	\$ 1,509,493	\$ 1,477,924	\$ 1,456,577	\$ 1,459,577	\$ 1,459,577

Police

Function: Public Safety and Health

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	29,151	30,765	40,000	35,380	35,380	35,380
Electricity	123,135	128,370	120,000	134,789	134,789	134,789
Water	33,931	31,760	34,000	31,760	31,760	31,760
Stormwater	250	-	-	-	-	-
Telephone	34,176	39,055	30,000	26,430	26,430	26,430
Cellular Telephone	125,812	138,880	135,000	138,880	138,880	138,880
Systems Comm Internet	74,184	79,706	73,000	80,080	80,080	80,080
Building Improv Repair Maint	55,818	51,095	43,750	45,595	45,595	45,595
Pest Control	881	1,125	795	1,125	1,125	1,125
Elevator Repair	1,327	-	-	-	-	-
Facility Rental	113,699	135,486	125,000	138,786	138,786	138,786
Custodial Bldg Use Charges	462,712	554,943	554,943	554,943	554,943	554,943
Comm Device Mntc	19,023	18,700	1,000	-	-	-
Equipment Mntc	6,768	19,667	7,445	19,167	19,167	19,167
System & Software Mntc	369,193	398,583	66,852	411,855	411,855	411,855
Vehicle Repair & Mntc	2,268	2,300	346,276	2,300	2,300	2,300
Rental Of Equipment	21,901	25,850	22,000	24,650	24,650	24,650
Conferences & Training	70,056	133,090	93,090	133,090	133,090	133,090
Memberships	8,569	7,995	8,175	8,224	8,224	8,224
Medical Services	35,914	55,338	78,000	57,138	57,138	57,138
Arbitrator	-	500	-	-	-	-
Delivery Freight Charges	230	1,000	280	1,000	1,000	1,000
Storage Services	2,318	1,800	2,310	1,800	1,800	1,800
Consulting Services	17,300	3,615	14,000	4,637	4,637	4,637
Advertising Services	13,157	13,000	13,000	13,000	13,000	13,000
Printing Services	6,578	20,500	9,000	19,000	19,000	19,000
Prisoner Holding Services	10,861	20,500	17,000	20,500	20,500	20,500
Investigative Services	10,742	17,000	13,000	17,000	17,000	17,000
Security Services	14,980	36,750	36,750	36,750	36,750	36,750
Interpreters Signing Services	-	500	-	500	500	500
Transcription Services	1,967	500	-	500	500	500
Transportation Services	-	-	-	-	-	50,000
Other Services & Expenses	283,320	337,215	305,000	311,563	311,563	311,563
Comm Agency Contracts	60,000	60,000	60,000	60,000	60,000	60,000
Taxes & Special Assessments	17,328	19,500	19,500	19,500	19,500	19,500
Permits & Licenses	12,237	7,500	7,500	7,500	7,500	7,500
Purchased Services Total	\$ 2,039,786	\$ 2,392,588	\$ 2,276,666	\$ 2,357,442	\$ 2,357,442	\$ 2,407,442
Inter Depart Charges						
ID Charge From Engineering	579,674	579,674	579,674	579,674	579,674	579,674
ID Charge From Fleet Services	2,647,731	2,669,493	2,669,493	2,970,343	3,064,575	3,064,575
ID Charge From Traffic Eng	285,790	224,839	224,839	224,839	224,839	224,839
ID Charge From Insurance	1,064,887	1,064,887	1,064,887	975,556	859,702	859,702
ID Charge From Workers Comp	716,030	716,030	716,030	790,269	790,269	790,269
Inter Depart Charges Total	\$ 5,294,112	\$ 5,254,923	\$ 5,254,923	\$ 5,540,681	\$ 5,519,059	\$ 5,519,059
Transfer Out						
Transfer Out To Grants	42,238	330,533	330,533	399,800	199,365	199,365
Transfer Out Total	\$ 42,238	\$ 330,533	\$ 330,533	\$ 399,800	\$ 199,365	\$ 199,365

Position Summary

Civilian Positions

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 2-18	18	1.00	78,230	1.00	80,104	1.00	80,104	1.00	82,636
ACCT TECH 2-20	20	1.00	57,684	1.00	61,203	1.00	61,203	1.00	63,138
ADMIN ASST-17	17	1.00	64,739	1.00	65,062	1.00	65,062	1.00	67,119
ADMIN CLK 1-20	20	2.00	116,881	4.00	199,987	4.00	199,987	4.00	206,309
ADMIN CLK 1-20 PT	20	1.50	79,040	-	-	-	-	-	-
ADMIN SUPV-18	18	1.00	67,055	1.00	67,390	1.00	67,390	1.00	69,520
CRIME ANALYST 2-18	18	3.00	244,035	3.00	251,020	3.00	251,020	3.00	258,954
DATA ANALYST 2	18	1.00	62,681	1.00	65,427	1.00	65,427	1.00	67,495
POLICE DIRECTOR	18	1.00	97,610	1.00	97,887	1.00	97,887	1.00	100,981
FORENSIC VIDEO ANALYST-18	18	1.00	87,940	1.00	90,001	1.00	90,001	1.00	92,846
GRANTS ADMIN 3-18	18	1.00	94,018	-	-	-	-	-	-
GRANTS ADMIN 4-18	18	-	-	1.00	103,760	1.00	103,760	1.00	107,040
HRA 2-18	18	1.00	73,802	1.00	79,830	1.00	79,830	1.00	82,353
INFORMATION CLERK-20	20	6.00	303,743	6.00	296,121	6.00	296,121	6.00	305,481
IT SPEC 2-18	18	5.00	413,462	5.00	398,808	5.00	398,808	5.00	411,410
MKTG/COMMUN SPEC-18	18	1.00	59,085	1.00	59,252	1.00	59,252	1.00	61,124
PKG ENFC FIELD SUPV-18	18	1.00	67,988	-	-	-	-	-	-
PKG ENFC LDWKR-16	16	1.00	68,395	-	-	-	-	-	-
PKG ENFC OFF-16	16	28.00	1,779,097	-	-	-	-	-	-
PKG ENFC SUPV-18	18	1.00	88,747	-	-	-	-	-	-
PO RECORDS CUSTOD-18	18	1.00	88,696	1.00	89,139	1.00	89,139	1.00	91,956
POLICE ADMIN SERVS MGR-18	18	1.00	106,777	1.00	107,310	1.00	107,310	1.00	110,702
POLICE CASE PROCESS SUPV-18	18	1.00	82,518	1.00	84,480	1.00	84,480	1.00	87,150
POLICE CASE REPORT LEADWKR-20	20	2.00	125,175	2.00	121,313	2.00	121,313	2.00	125,147
POLICE COURT SERVS SUPV-18	18	-	-	-	-	-	-	-	-
POLICE COURT SERVS SUPV-18	18	1.00	77,120	1.00	79,830	1.00	79,830	1.00	82,353
POLICE INFO SYS COORD-18	18	1.00	105,193	1.00	106,697	1.00	106,697	1.00	110,070
POLICE PROPERTY CLK 2-16	16	5.00	266,438	5.00	277,082	5.00	277,082	5.00	285,840
POLICE PROPERTY SUPERVISOR-18	18	1.00	88,747	1.00	90,001	1.00	90,001	1.00	92,846
POLICE RCDS SVS CLK-20	20	15.00	829,012	15.00	818,067	15.00	818,067	15.00	843,925
POLICE RECORDS SEC MGR-18	18	1.00	117,487	1.00	107,310	1.00	107,310	1.00	110,702
POLICE RECORDS SVCS CLERK PT	20	0.60	27,742	0.60	28,442	0.60	28,442	0.60	29,341
POLICE RPT TYPIST 2-20	20	21.00	1,130,650	21.00	1,113,314	21.00	1,113,314	21.00	1,148,504
POLICE RPT TYPIST 2-20 PT	20	0.50	30,621	0.50	21,676	0.50	21,676	0.50	22,362
PROGRAM ASST 1-20	20	9.00	559,937	9.00	567,701	10.00	618,472	10.00	636,416
PUBLIC INFORMATION OFF 2-18	18	1.00	85,520	1.00	81,082	1.00	81,082	1.00	83,645
TRAINING CTR COORD-18	18	1.00	67,988	1.00	71,082	1.00	71,082	1.00	73,329
TOTAL		120.60	7,693,853	90.10	5,680,378	91.10	5,731,149	91.10	5,910,694

The 2021 Adopted Budget moved the Parking Enforcement service from the Police Department to the Parking Utility. The Parking Enforcement section is to be fully merged into the Parking Division by the end of 2023. The 2021 and 2022 Adopted Budgets continued to present Parking Enforcement positions operationally within the Police Department but funded by the Parking Utility. The 2023 Budget presentation updates the positions to show a Parking Utility location.

Police Department

Function: Public Safety & Health

Position Summary

Sworn Positions

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ASST POLICE CHIEF-12	12	3.00	437,494	3.00	438,782	3.00	438,782	3.00	438,782
DETECTIVE 1-11	11	67.00	6,301,465	67.00	6,163,621	67.00	6,163,621	67.00	6,381,197
DETECTIVE SERGEANT	11	5.00	408,862	5.00	491,435	5.00	491,435	5.00	508,783
POLICE CAPT-12	12	11.00	1,402,550	11.00	1,391,572	11.00	1,391,572	11.00	1,391,572
POLICE CHIEF-21	21	1.00	181,173	1.00	182,079	1.00	182,079	1.00	187,834
POLICE INVESTIGATOR-11	11	13.00	1,213,822	13.00	1,210,149	13.00	1,210,149	13.00	1,252,867
POLICE LT.-12	12	23.00	2,552,946	23.00	2,561,557	23.00	2,561,557	23.00	2,561,557
POLICE OFFICER-11	11	315.00	24,574,564	315.00	24,804,812	321.00	25,143,584	321.00	25,894,770
POLICE SGT-11	11	48.00	4,475,508	48.00	4,622,559	48.00	4,622,559	48.00	4,785,736
TOTAL		486.00	41,548,384	486.00	41,866,567	492.00	42,205,339	492.00	43,403,098
TOTAL FTEs		606.60	49,242,237	576.10	47,546,945	583.10	47,936,488	583.10	49,313,792

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Public Health

Agency Overview

Agency Mission

The mission of Public Health Madison and Dane County (PHMDC) is to work with the community to enhance, protect, and promote the health of the environment and the well-being of all people.

Agency Overview

The Agency is a joint venture between the City of Madison and Dane County with funding divided between the City and County based on equalized value. The Agency is responsible for promoting wellness, preventing disease and fostering a healthful environment. The goal of Public Health is to reduce the incidence and prevalence of death and disease. The Department advances this goal by providing services that focus on decreasing the transmission of disease and on engagement with clients and community members increasing their capacity to achieve optimal health and wellbeing.

2023 Budget Highlights

Agency-Wide Changes

- Jointly funds \$19.9 million net of revenues received from grants and fees. The City levy support is \$8.7 million (44%); County general purpose revenue is \$11.2 million (56%). The City has elected to fund additional priorities, described below, totaling \$905,173. The County funds additional priorities totaling \$398,508 to provide Narcan spray to businesses within Dane County identified as hotspots for public overdoses, violence prevention activities, the Healthy Communities grant, and a PFAS initiative.
- Assumes utilizing unassigned fund balance to fund the continuation of COVID response limited term employees (\$850,000), to purchase lab equipment with Licensed Establishment's restricted reserves (\$125,000), and to fund the addition of a bilingual clerk for the Licensed Establishment service (\$96,000).
- Funds a 9% cost of living adjustment for Public Health employees, as County employees, in 2023 (\$1.698 million)
- Continues funding for Covering Wisconsin, a program to match federal Medicaid funding so that as long as the Affordable Care Act Insurance Marketplace continues as per Federal Law, Navigators are available to Dane County residents to support them choosing health plans (\$50,000).
- Fully funds the following City priorities:
 - Violence Prevention Team (\$215,725)
 - A Public Health Specialist position that serves as Community Alternative Response Emergency Services (CARES) program coordinator and is responsible for ongoing program planning, program evaluation and strategic management of CARES team operations. The position is funded by the Madison Fire Department (Increase: \$102,000).
 - A 0.35 FTE Environmental Health Specialist in the Public Health budget via Finance Committee amendment #18 (\$28,778).
 - Contracts that include:
 - Focused Interruption Coalition - violence prevention programming (\$200,000)
 - Access Community Health Center (\$188,000);
 - Safe Communities Coalition (\$20,000);
 - Safe Communities Substance Use Prevention and Injury Prevention (\$78,276);
 - Equity tools (\$10,000);
 - Wellness initiatives (\$10,000);
 - Vivent Health (\$27,394);
 - Violence Prevention (\$10,000);
 - Narcan for Businesses (\$15,000).

Service: Administration

- Budget maintains current level of service.

Service: Animal Services

- Budget maintains current level of service.

Service: Community Health

- Funds an increase in Sexual and Reproductive Health services authorized in 2022. The expansion includes seven full-time positions, including a Public Health Supervisor, a Nurse Practitioner, three Public Health Nurses, a Public Health Aide, a Clerk, and supplies for a total of \$799,365 in personnel costs and \$298,072 in supplies in 2023. The 2023 costs are included in the City and County adopted budgets. The City's share in 2023 is \$475,600.
- Creates 2.0 FTE Patient Navigator positions in the Public Health budget and adds funding for the positions and related supplies and services via Finance Committee amendment #19. The funding is based on the equalized values per the Intergovernmental Agreement (City: \$104,332 and County: \$133,268). Dane County included funding for the two positions in its adopted budget. The positions will be focused on prenatal care coordination within the Sexual and Reproductive Health Care program. The amendment funds the cost for the positions (\$225,398) and miscellaneous supplies and services (\$12,202).

Service: Emergency Response Planning

- Service changes are included in agency-wide changes listed above.

Service: Environmental Protection

- Funds \$28,778 in salaries and benefits for a 0.35 FTE Environmental Health Specialist in the Public Health budget via Finance Committee amendment #18. The Dane County adopted budget includes an \$186,000 PFAS initiative to be housed in Public Health. The funding will be used to create a testing program. Testing may be cost prohibitive for some private well owners and \$100,000 will be set up for subsidizing testing based on equitable sliding scale and administered through an application process. The intent is to encourage more households to participate in sampling and testing their private well water. The County funding also supports the creation of a 0.65 FTE (\$53,445) Environmental Health Specialist with responsibilities for outreach, education, mailing, delivery/pickup of sample kits, supportive interpretation of PFAS results, mitigation resources, and data collection. The City's amendment increases the position to 1.0 FTE. The remaining County funding will support miscellaneous program expenses (e.g., mileage) and supplies (mailings, sample kits at \$10/kit) and website development and translation to improve communication on PFAS.

Service: Laboratory

- Budget maintains current level of service.

Service: Licensed Establishments

- Includes a 20% fee increase for Licensed Establishments (\$477,000) which will in part support the addition of a bilingual clerk for the Licensed Establishment service (\$96,000).

Service: Policy Planning and Evaluation

- Budget maintains current level of service.

State and Federal Funds: The following federal and state funded programs are included in the Adopted Budget.

- American Rescue Plan Act (ARPA): The City's plan for ARPA funding focuses on five priority areas: Violence Prevention & Youth Engagement, Homelessness Support, Affordable Housing, Emerging Needs, and Economic Development. PHMDC's 2023 Adopted Budget continues funding from 2022 for PFAS Education, Outreach and Coordination which is included in the Emerging Needs priority area (\$50,000) and Violence Prevention Initiatives (\$682,500).

Public Health Madison Dane

Function: **Public Safety and Health**

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	7,489,070	7,489,070	8,199,554	9,523,189	9,656,299
Permanent	30,835	-	-	-	-	-
Public Health Madison Dane	33,015,007	19,138,972	27,797,678	20,609,935	22,178,593	22,497,169
Total	\$ 33,045,842	\$ 26,628,042	\$ 35,286,748	\$ 28,809,489	\$ 31,701,782	\$ 32,153,468

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Administration	(3,585,955)	4,205,798	3,663,497	5,355,678	5,617,783	5,617,206
Animal Services	938,311	1,267,192	1,108,030	1,183,394	1,236,310	1,236,195
Community Health	10,690,493	9,780,396	10,593,514	10,400,893	12,174,960	12,412,560
Emergency Response Planning	17,210,184	2,055,627	11,101,295	3,079,094	3,302,515	3,302,515
Environmental Protection	1,362,535	1,022,688	1,042,051	1,015,136	1,078,752	1,293,530
Laboratory	701,329	624,701	692,058	704,403	735,807	735,807
Licensed Establishments	2,508,415	2,531,156	2,569,271	2,668,395	2,950,711	2,950,711
Policy Planning and Eval	3,220,529	5,140,485	4,517,032	4,402,496	4,604,944	4,604,944
Total	\$ 33,045,842	\$ 26,628,042	\$ 35,286,748	\$ 28,809,489	\$ 31,701,782	\$ 32,153,468

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(22,521,821)	(13,494,596)	(21,695,422)	(14,467,740)	(15,939,342)	(16,258,610)
Charges For Services	(475,066)	(897,158)	(875,658)	(916,846)	(916,846)	(916,846)
Licenses And Permits	(2,783,444)	(2,718,635)	(2,661,331)	(3,195,753)	(3,195,753)	(3,195,753)
Invest Other Contrib	(275,496)	(39,000)	(84,895)	(309,596)	(309,596)	(309,596)
Misc Revenue	(1,385)	(12,500)	(5,000)	(12,500)	(12,500)	(12,500)
Other Finance Source	-	(887,083)	(1,085,373)	(975,000)	(1,072,056)	(1,071,364)
Transfer In	(6,988,630)	(8,579,070)	(8,879,070)	(8,932,054)	(10,255,689)	(10,388,799)
Total	\$ (33,045,842)	\$ (26,628,042)	\$ (35,286,748)	\$ (28,809,489)	\$ (31,701,782)	\$ (32,153,468)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	14,642,496	15,603,969	17,414,419	16,094,735	18,671,169	18,898,032
Benefits	5,888,735	6,084,004	7,462,324	7,170,622	7,171,200	7,276,822
Supplies	819,192	659,137	2,160,368	1,036,802	1,355,085	1,363,585
Purchased Services	9,613,705	3,775,067	7,743,772	4,001,465	4,001,465	4,112,167
Debt Othr Financing	1,994,166	-	-	-	302,822	302,822
Inter Depart Charges	87,547	68,415	68,415	68,415	90,041	90,041
Transfer Out	-	437,450	437,450	437,450	110,000	110,000
Total	\$ 33,045,842	\$ 26,628,042	\$ 35,286,748	\$ 28,809,489	\$ 31,701,782	\$ 32,153,468

Service Overview

Service: Administration

Service Description

This service provides overall leadership and administrative support for Public Health. The goal of this service is clear, accessible, and efficient systems and well-documented processes for all administrative functions.

Activities Performed by this Service

- **Budget and Finance:** Manage all budgeting and accounting functions including development and monitoring of budgets, purchasing, payroll, billing, and contract monitoring.
- **Administrative and Facilities Support:** Manage operations and administrative support for all office locations.
- **Communications and Strategic Initiatives:** Develop and implement internal and external communications, lead quality improvement and performance management activities, and provide project management in pursuit of Public Health Accreditation Board accreditation for the department.
- **Epidemiology and Data Science:** Collect, analyze, and translate health-related data to assess community health status, track trends, prevent diseases, and inform policies and programs to improve health.
- **Workforce Development:** Manage all human resources and workforce development functions, including the hiring process, orientation and on boarding, professional development, and performance management.
- **Health and Racial Equity:** Develop, implement, and support a framework to build agency capacity so that (1) Public Health will be a highly effective organization that operates with health and racial equity as a guiding principle; and (2) health outcomes in Dane County will not be determined by race, class, gender, income, or other group status.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	(3,585,955)	4,205,798	3,663,497	5,355,678	5,617,783	5,617,206
Total	\$ (3,585,955)	\$ 4,205,798	\$ 3,663,497	\$ 5,355,678	\$ 5,617,783	\$ 5,617,206

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(7,650,926)	(16,024,782)	(16,163,072)	(17,989,877)	(20,782,112)	(21,233,798)
Personnel	1,648,574	3,161,938	2,376,075	4,112,102	4,377,208	4,376,631
Non-Personnel	(5,306,333)	990,161	1,233,723	1,189,877	1,165,249	1,165,249
Agency Charges	71,804	53,699	53,699	53,699	75,325	75,325
Total	\$ (11,236,881)	\$ (11,818,984)	\$ (12,499,575)	\$ (12,634,199)	\$ (15,164,329)	\$ (15,616,593)

Service Overview

Service: Animal Services

Service Description

This service is responsible for enforcing animal-related laws, educating the public about responsible animal ownership, and providing pickup services for the stray, abandoned, impounded, injured, and orphaned animals of Madison and Dane County. The goals of the service are immediate follow-up on all reported bites, mitigation and prevention of dangerous animal issues, reduced numbers of stray cats and dogs in the community, and prevention of animal neglect and cruelty.

Activities Performed by this Service

- Domestic Animal Bite Investigation and Quarantine: Respond to reports of bites to people or other domestic animals to ensure proper rabies vaccination, quarantine, and enforcement of laws related to controlling animal behavior and licensing.
- Stray animal response: Collect domestic animals found running at large and return them to their owner or deliver them to the shelter for care until they are claimed. Enforce regulations on licensing and containing domestic animals as appropriate.
- Wild Animal Bites and Rabies Exposure: Respond to calls related to bites or potential exposure to potentially rabid wild animals. Advise victims and medical providers on rabies risk. Facilitate testing of wild animals for rabies.
- Animal Welfare Complaints: Respond to complaints of mistreatment of domestic and wild animals. Response includes investigation, education of persons involved and enforcement of local and state laws as appropriate.
- Dangerous Animals: Act to eliminate the threat to public health and safety from dangerous animals by investigating potential dangerous animals and ordering restrictions or euthanasia of the animal as appropriate.
- Stray Animal Response: Collect domestic animals found running at large and return to their owner or deliver to the shelter for care until they are claimed. Enforce regulations on licensing and containing domestic animals as appropriate.
- Other Response: Respond to general complaints and requests for information from the public.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	938,311	1,267,192	1,108,030	1,183,394	1,236,310	1,236,195
Total	\$ 938,311	\$ 1,267,192	\$ 1,108,030	\$ 1,183,394	\$ 1,236,310	\$ 1,236,195

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(273,018)	(515,095)	(457,791)	(485,073)	(485,651)	(485,651)
Personnel	706,053	837,442	765,755	755,326	808,242	808,127
Non-Personnel	229,645	428,164	340,690	426,482	426,482	426,482
Agency Charges	2,613	1,586	1,586	1,586	1,586	1,586
Total	\$ 665,293	\$ 752,097	\$ 650,240	\$ 698,321	\$ 750,659	\$ 750,544

Service Overview

Service: Community Health

Service Description

This service incorporates a variety of program areas which work collectively to positively impact and improve the health of the Madison and Dane County residents. Program areas include: (1) communicable disease monitoring, surveillance and intervention; (2) immunizations; (3) Women, Infants, and Children Supplemental Nutrition Program (WIC); (4) Maternal and Child Health services (MCH); (5) sexual and reproductive health; (6) Fetal and Infant Mortality Review (FIMR); and (6) perinatal nurse home visiting programs.

Activities Performed by this Service

- Women Infants and Children (WIC) Supplemental Nutrition Program: Improve the health of women, infants and children who may be nutritionally at risk by providing healthy foods, health information, and referrals to health care.
- Wisconsin Well Woman Program: Coordinate programs that provide free or low cost breast and cervical cancer screenings and treatment for people with limited income and little or no health insurance.
- Immunizations: Provide immunizations to reduce the spread of disease in our community and to protect the health of current and future generations.
- Sexual and Reproductive Health: Provide testing and treatment for sexually transmitted infections in an inclusive, stigma-free environment for people of all ages, gender identities, gender expressions, and sexual orientations.
- Communicable Disease: Monitor, treat and prevent the spread of infectious disease.
- Perinatal: Provide programs for people who are pregnant living in Dane County that give support and information needed to have a healthy pregnancy and healthy baby.
- Fetal and Infant Mortality: Coordinate a Fetal and Infant Mortality Review (FIMR) process to improve understanding of the conditions that contribute to stillbirth and infant death.
- Maternal and Child Health: Address barriers women face in their decision, ability, and desire to breastfeed in order to provide equal opportunities for everyone to live the healthiest life possible.
- Community Based Public Health Nursing Team: Partnership between Dane County Human Services and Public Health that entails the placement of three public health nurses into various Joining Forces for Families (JFF) offices throughout the county to be rooted in community engagement, strengthen linkages between available services and infuse more data and evaluation into practice.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	10,690,493	9,780,396	10,593,514	10,400,893	12,174,960	12,412,560
Total	\$ 10,690,493	\$ 9,780,396	\$ 10,593,514	\$ 10,400,893	\$ 12,174,960	\$ 12,412,560

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(4,229,404)	(2,534,457)	(3,218,828)	(2,885,666)	(2,885,666)	(2,885,666)
Personnel	5,987,954	8,578,884	9,040,689	8,784,620	10,253,884	10,479,282
Non-Personnel	4,689,410	1,188,382	1,539,695	1,603,144	1,907,947	1,920,149
Agency Charges	13,130	13,130	13,130	13,130	13,130	13,130
Total	\$ 6,461,090	\$ 7,245,939	\$ 7,374,687	\$ 7,515,227	\$ 9,289,294	\$ 9,526,894

Service Overview

Service: Emergency Response Planning

Service Description

This service plans for and implements response activities during an emergency or disaster using existing emergency operations, plans, procedures, guidelines, resources, assets and incident management systems. The service coordinates trainings and exercises and disseminates information to the public and incident management responders in the case of a public health emergency using a whole community approach. COVID response efforts, including contact tracing and community testing, are managed by this service.

Activities Performed by this Service

- Emergency Plan and Policy Creation: Create and update mass care, medical countermeasure dispensing and administration, medical material management and distribution, and medical surge plans.
- Emergency Response Training and Exercises: Participate in exercises and trainings with community partners and hold exercises for Public Health staff to test response plans.
- Risk Communications Planning and Response: Coordinate and disseminate information to the public regarding emergency response.
- Coordinate with Community Agencies/Businesses: Work with businesses and community partners to leverage their resources in an emergency response to improve overall response to the entire community and to ensure the businesses and critical infrastructure agencies are prepared for public health emergencies.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	17,210,184	2,055,627	11,101,295	3,079,094	3,302,515	3,302,515
Total	\$ 17,210,184	\$ 2,055,627	\$ 11,101,295	\$ 3,079,094	\$ 3,302,515	\$ 3,302,515

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(16,450,549)	(1,993,735)	(9,306,547)	(2,824,821)	(2,824,821)	(2,824,821)
Personnel	7,789,458	1,976,247	6,551,320	2,846,733	3,070,154	3,070,154
Non-Personnel	9,420,726	79,380	4,549,975	232,361	232,361	232,361
Agency Charges	-	-	-	-	-	-
Total	\$ 759,634	\$ 61,892	\$ 1,794,747	\$ 254,272	\$ 477,693	\$ 477,693

Service Overview

Service: Environmental Protection

Service Description

This service protects environmental health. The goals of the service are the prevention of groundwater contamination by improperly installed, abandoned or neglected wells and private waste water treatment systems in Dane County and clean up and prevention of human health hazards such as household hygiene, mold, lead and radon.

Activities Performed by this Service

- Sanitary Permit Review and Inspection: Review permits and perform onsite inspections to ensure systems are built to comply with state laws.
- Onsite Soil Test: Perform onsite evaluation and review of soil test reports to confirm proper waste water disposal for the site.
- Well Location Permitting and Inspection: Review permits and perform onsite inspections to ensure wells are constructed in appropriate locations and follow-up on complaints of unused or contaminated wells that require abandonment.
- Transient Non-community Well Regulation: Inspect wells and monitor private wells that serve the community through churches, commercial establishments, and other public facilities.
- Environmental Nuisance and Hazardous Materials Investigation: Investigate childhood lead hazard investigations, household hygiene, mold, indoor air quality, etc.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	1,362,535	1,022,688	1,042,051	1,015,136	1,078,752	1,293,530
Total	\$ 1,362,535	\$ 1,022,688	\$ 1,042,051	\$ 1,015,136	\$ 1,078,752	\$ 1,293,530

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(993,177)	(845,330)	(845,330)	(811,412)	(811,412)	(811,412)
Personnel	812,526	904,886	918,039	897,158	960,774	960,774
Non-Personnel	550,009	117,802	124,013	117,979	117,979	332,757
Agency Charges	-	-	-	-	-	-
Total	\$ 369,358	\$ 177,358	\$ 196,721	\$ 203,724	\$ 267,340	\$ 482,118

Service Overview

Service: Laboratory

Service Description

This service provides sample collection, analysis, interpretation and advice on environmental sample quality; responds to environmental spills and hazardous materials releases; and collaborates with other municipal, state and federal agencies on environmental projects. The goal of the service is to prevent waterborne illness from surface water contamination, prevent disease or illness by surveilling common vectors such as mosquitoes and ticks, identify sources of contamination and trends that will impact human health, and prevent illegal discharge of harmful substances.

Activities Performed by this Service

- Water Sampling: Sample and analyze private water well samples, sample public water, sample and monitor beaches.
- Illicit Discharge Detection and Elimination program: Monitor and sample outfalls, respond to illicit discharge complaints, and elimination of illicit discharges.
- Hazardous Spills/Application Follow up: Respond to complaints of hazardous spills, PAH applications, and sales/use of phosphorus containing materials.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	701,329	624,701	692,058	704,403	735,807	735,807
Total	\$ 701,329	\$ 624,701	\$ 692,058	\$ 704,403	\$ 735,807	\$ 735,807

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(259,826)	(119,381)	(179,381)	(225,900)	(225,900)	(225,900)
Personnel	426,818	492,003	499,169	439,108	470,512	470,512
Non-Personnel	274,511	132,698	192,888	265,295	265,295	265,295
Agency Charges	-	-	-	-	-	-
Total	\$ 441,503	\$ 505,320	\$ 512,677	\$ 478,503	\$ 509,907	\$ 509,907

Service Overview

Service: Licensed Establishments

Service Description

This service licenses, educates, consults, regulates and inspects all restaurants, retail food stores, school food programs, public pools, hotels, motels, Bed and Breakfasts, short term rentals, recreational-educational camps, campgrounds, body art establishments, beaches and mobile home parks in Madison and Dane County. The goal of this service is prevention of foodborne and other communicable disease outbreaks.

Activities Performed by this Service

- Food Program: License, regulate, and enforce all restaurant and retail food establishments; promote health and racial equity within the program, with operators, and within the community; and administer support for licensing, complaints, and operator inquiries.
- Pool Program: License, regulate, and enforce all public pools, including sampling and testing of pool water; promote health and racial equity within program, with operators, and within community; administer support for licensing, complaints, and operator inquiries.
- Lodging Program: License, regulate, and enforce hotels, motels, bed and breakfast, and tourist rooming houses; promote health and racial equity within program, with operators, and within community; and administer support for licensing, complaints, and operator inquiries.
- Tattoo and Body Piercing: License, regulate, and enforce tattoo and body piercing establishments; promote health and racial equity within program, with operators, and within community; and administer support for licensing, complaints, and operator inquiries.
- Other Licensed Establishments: License and regulate campgrounds, recreational and educational camps, manufactured home communities and beaches; promote health and racial equity within program, with operators, and within community, and administer support for licensing, complaints, and operator inquiries.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	2,508,415	2,531,156	2,569,271	2,668,395	2,950,711	2,950,711
Total	\$ 2,508,415	\$ 2,531,156	\$ 2,569,271	\$ 2,668,395	\$ 2,950,711	\$ 2,950,711

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(2,452,720)	(2,444,434)	(2,444,434)	(2,524,029)	(2,623,509)	(2,623,509)
Personnel	1,699,017	2,381,603	2,415,297	2,484,895	2,753,731	2,753,731
Non-Personnel	809,398	149,553	153,974	183,500	196,980	196,980
Agency Charges	-	-	-	-	-	-
Total	\$ 55,696	\$ 86,722	\$ 124,837	\$ 144,366	\$ 327,202	\$ 327,202

Service Overview

Service: Policy Planning and Eval

Service Description

This service provides program planning, research, and evaluation to internal and external PHMDC stakeholders. The goal of this service is to ensure that Public Health has the information and support needed to guide its work. Program areas include: (1) Substance Use Prevention; (2) Community Health Assessment and Community Health Improvement Plan (CHA/CHIP); and (3) Violence Prevention.

Activities Performed by this Service

- Policy Analysis/Planning/Evaluation: Provide policy analysis and position statement support, program planning and coordination, and evaluation services to Public Health staff, other government entities and community stakeholders.
- Community Health Assessment/Health Improvement Plan: Gather input from community on health issues, analyze health data, and prioritize health issues to guide development of a Community Health Improvement Plan (CHIP).
- Substance Use Prevention: Provide harm reduction and overdose prevention primary prevention strategies by working with partners on trainings and narcan/fentanyl test strip distribution.
- Violence Prevention: Provide strategy, planning, and prevention services to reduce and prevent violence in our community.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,220,529	5,140,485	4,517,032	4,402,496	4,604,944	4,604,944
Total	\$ 3,220,529	\$ 5,140,485	\$ 4,517,032	\$ 4,402,496	\$ 4,604,944	\$ 4,604,944

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(736,223)	(2,150,828)	(2,671,366)	(1,062,711)	(1,062,711)	(1,062,711)
Personnel	1,460,830	3,354,971	2,310,399	2,945,417	3,147,865	3,147,865
Non-Personnel	1,759,699	1,785,513	2,206,633	1,457,079	1,457,079	1,457,079
Agency Charges	-	-	-	-	-	-
Total	\$ 2,484,306	\$ 2,989,657	\$ 1,845,666	\$ 3,339,785	\$ 3,542,233	\$ 3,542,233

Public Health Madison Dane

Function: Public Health and Safety

Line Item Detail

Agency Primary Fund: Public Health Madison Dane

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Operating	(14,111,067)	(2,050,007)	(9,690,250)	(2,200,248)	(2,200,248)	(2,200,248)
State Revenues Operating	(336,491)	(2,583,058)	(3,143,641)	(2,470,169)	(2,470,169)	(2,470,169)
Payment For Municipal Service	(7,995)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
Local Revenues Operating	(46,575)	-	-	-	-	-
Other Unit Of Gov Revenues Oj	(8,019,693)	(8,850,031)	(8,850,031)	(9,785,823)	(11,257,425)	(11,576,693)
Intergov Revenues Total	\$ (22,521,821)	\$ (13,494,596)	\$ (21,695,422)	\$ (14,467,740)	\$ (15,939,342)	\$ (16,258,610)
Charges For Services						
Reproduction Services	(26)	-	-	-	-	-
Lab Fees	(93,791)	(112,150)	(112,150)	(112,150)	(112,150)	(112,150)
Clinic Fees	(145,105)	(267,000)	(247,000)	(267,000)	(267,000)	(267,000)
Inspect & Reinspect Fees	(23,800)	(129,031)	(129,031)	(137,349)	(137,349)	(137,349)
Reimbursement Of Expense	(10,526)	(3,000)	(1,500)	(14,370)	(14,370)	(14,370)
Application Service Fees	(201,818)	(385,977)	(385,977)	(385,977)	(385,977)	(385,977)
Charges For Services Total	\$ (475,066)	\$ (897,158)	\$ (875,658)	\$ (916,846)	\$ (916,846)	\$ (916,846)
Licenses And Permits						
Animal Licenses	(427,769)	(485,073)	(427,769)	(485,073)	(485,073)	(485,073)
Clerks Licenses	(1,863,351)	(1,909,562)	(1,909,562)	(2,386,680)	(2,386,680)	(2,386,680)
Other Licenses	(19,834)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
Other Permits	(472,491)	(303,000)	(303,000)	(303,000)	(303,000)	(303,000)
Licenses And Permits Total	\$ (2,783,444)	\$ (2,718,635)	\$ (2,661,331)	\$ (3,195,753)	\$ (3,195,753)	\$ (3,195,753)
Invest Other Contrib						
Contributions & Donations	(210,930)	(39,000)	(84,895)	(309,596)	(309,596)	(309,596)
Invest Other Contrib Total	\$ (210,930)	\$ (39,000)	\$ (84,895)	\$ (309,596)	\$ (309,596)	\$ (309,596)
Misc Revenue						
Miscellaneous Revenue	(1,385)	(12,500)	(5,000)	(12,500)	(12,500)	(12,500)
Misc Revenue Total	\$ (1,385)	\$ (12,500)	\$ (5,000)	\$ (12,500)	\$ (12,500)	\$ (12,500)
Other Finance Source						
Fund Balance Applied	-	(887,083)	(1,085,373)	(975,000)	(1,072,056)	(1,071,364)
Other Finance Source Total	\$ -	\$ (887,083)	\$ (1,085,373)	\$ (975,000)	\$ (1,072,056)	\$ (1,071,364)
Transfer In						
Transfer In From General	(6,988,630)	(7,489,070)	(7,489,070)	(8,199,554)	(9,523,189)	(9,656,299)
Transfer In From Grants	-	(1,090,000)	(1,390,000)	(732,500)	(732,500)	(732,500)
Transfer In Total	\$ (6,988,630)	\$ (8,579,070)	\$ (8,879,070)	\$ (8,932,054)	\$ (10,255,689)	\$ (10,388,799)

Public Health Madison Dane

Function: Public Health and Safety

Line Item Detail

Agency Primary Fund: Public Health Madison Dane

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	11,840,077	12,687,765	15,950,463	15,581,695	15,581,695	15,808,558
Salary Savings	-	(253,668)	-	(309,981)	(309,981)	(309,981)
Pending Personnel	-	3,131,826	(200,000)	-	2,576,434	2,576,434
Hourly Wages	2,561,966	38,046	1,638,814	823,021	823,021	823,021
Overtime Wages Permanent	240,453	-	24,748	-	-	-
Overtime Wages Hourly	-	-	393	-	-	-
Salaries Total	\$ 14,642,496	\$ 15,603,969	\$ 17,414,419	\$ 16,094,735	\$ 18,671,169	\$ 18,898,032
Benefits						
Unemployment Benefits	(448)	1,000	1,003	1,000	1,000	1,000
Health Insurance Benefit	3,257,630	3,465,850	4,531,135	4,242,613	4,242,983	4,348,619
Dental Insurance Benefit	199,894	245,121	267,667	260,260	260,260	260,260
Life Insurance Benefit	3,247	3,306	4,720	3,613	3,613	3,613
Wage Insurance Benefit	3,944	3,531	5,204	7,559	7,559	7,559
Health Insurance Retiree	219,072	271,600	245,273	271,600	271,600	271,600
WRS	981,187	1,008,614	1,107,282	1,012,810	1,013,046	1,013,039
FICA Medicare Benefits	1,108,810	969,582	1,184,641	1,255,768	1,255,740	1,255,732
Workers Compensation	115,400	115,400	115,400	115,400	115,400	115,400
Benefits Total	\$ 5,888,735	\$ 6,084,004	\$ 7,462,324	\$ 7,170,622	\$ 7,171,200	\$ 7,276,822
Supplies						
Office Supplies	9,701	19,791	20,486	24,191	24,191	24,491
Copy Printing Supplies	24,229	9,733	9,993	38,991	38,991	39,291
Furniture	2,694	8,300	8,300	9,440	9,440	9,440
Hardware Supplies	62,036	61,991	70,020	65,393	78,873	80,873
Software Lic & Supplies	170,470	93,210	227,603	143,734	143,734	143,734
Postage	31,120	27,076	21,358	32,407	32,407	32,907
Program Supplies	96,288	41,828	74,384	287,518	287,518	289,518
Books & Subscriptions	205	1,900	1,602	1,500	1,500	1,500
Work Supplies	104,096	99,776	153,189	95,870	95,870	97,070
Janitorial Supplies	672	2,770	2,170	2,740	2,740	2,740
Lab And Photo Supplies	45,397	84,800	144,800	70,000	70,000	70,000
Medical Supplies	230,335	196,512	1,417,992	253,519	509,576	510,576
Uniform Clothing Supplies	643	500	500	500	500	500
Food And Beverage	8,404	10,950	7,970	11,000	11,000	12,200
Equipment Supplies	32,902	-	-	-	48,746	48,746
Supplies Total	\$ 819,192	\$ 659,137	\$ 2,160,368	\$ 1,036,802	\$ 1,355,085	\$ 1,363,585

Line Item Detail

Agency Primary Fund: Public Health Madison Dane

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	4,753	2,122	11,246	4,295	4,295	4,295
Electricity	37,485	39,185	93,236	40,479	40,479	40,479
Water	596	750	1,764	436	436	436
Sewer	753	875	2,081	511	511	511
Telephone	13,453	6,807	6,740	22,536	22,536	22,536
Cellular Telephone	114,169	57,838	81,661	103,195	103,195	103,195
Building Improv Repair Maint	16,955	13,000	56,129	21,035	21,035	21,035
Waste Disposal	5,457	1,683	1,683	4,033	4,033	4,033
Fire Protection	481	2,000	2,000	2,000	2,000	2,000
Facility Rental	4,381,882	393,067	624,604	531,900	531,900	531,900
Custodial Bldg Use Charges	189,925	227,873	236,272	238,508	238,508	238,508
Comm Device Mntc	912	-	-	-	-	-
Equipment Mntc	1,745	6,350	6,350	127,150	127,150	127,150
System & Software Mntc	11,911	78,567	101,132	91,994	91,994	91,994
Vehicle Repair & Mntc	146	-	-	500	500	500
Recruitment	1,004	515	515	515	515	515
Mileage	56,225	106,917	117,607	117,100	117,100	121,100
Conferences & Training	44,387	134,186	152,404	226,452	226,452	229,952
Memberships	9,731	14,620	15,251	29,999	29,999	29,999
Medical Services	12,656	8,200	8,377	8,200	8,200	8,200
Audit Services	7,700	9,600	9,600	7,800	7,800	7,800
Delivery Freight Charges	-	1,620	-	500	500	500
Storage Services	1,066	1,400	900	1,066	1,066	1,066
Consulting Services	3,000,646	201,424	918,212	230,007	230,007	232,209
Advertising Services	7,742	4,500	7,128	4,500	4,500	4,500
Printing Services	445	3,250	3,823	2,250	2,250	2,250
Lab Services	4,533	4,725	5,939	6,725	6,725	106,725
Parking Towing Services	696	-	-	-	-	-
Interpreters Signing Services	84,805	52,450	54,182	68,605	68,605	69,605
Transcription Services	11,310	8,700	24,870	15,900	15,900	15,900
Transportation Services	28,962	7,820	762	7,820	7,820	7,820
Catering Vending Services	-	4,600	4,600	14,600	14,600	14,600
Program Services	823,112	-	188,354	75,000	75,000	75,000
Other Services & Expenses	802	1,112,728	1,324,728	104,800	104,800	104,800
Comm Agency Contracts	674,532	1,241,670	3,655,596	1,864,398	1,864,398	1,864,398
Housing Assistance Payments	-	5,000	5,000	5,000	5,000	5,000
General Liability Insurance	20,600	20,600	20,600	20,600	20,600	20,600
Permits & Licenses	11,296	425	425	1,055	1,055	1,055
Purchased Services Total	\$ 9,582,870	\$ 3,775,067	\$ 7,743,772	\$ 4,001,465	\$ 4,001,465	\$ 4,112,167

Public Health Madison Dane

Function: Public Health and Safety

Line Item Detail

Agency Primary Fund: Public Health Madison Dane

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Othr Financing						
Principal	322,978	-	-	-	257,073	257,073
Interest	67,782	-	-	-	45,749	45,749
Fund Balance Generated	1,603,406	-	-	-	-	-
Debt Othr Financing Total	\$ 1,994,166	\$ -	\$ -	\$ -	\$ 302,822	\$ 302,822
Inter Depart Charges						
ID Charge From Engineering	13,130	13,130	13,130	13,130	13,130	13,130
ID Charge From Fleet Services	71,804	53,699	53,699	53,699	75,325	75,325
ID Charge From Traffic Eng	2,613	1,586	1,586	1,586	1,586	1,586
Inter Depart Charges Total	\$ 87,547	\$ 68,415	\$ 68,415	\$ 68,415	\$ 90,041	\$ 90,041
Transfer Out						
Transfer Out To General	-	110,000	110,000	110,000	110,000	110,000
Transfer Out To Debt Service	-	327,450	327,450	327,450	-	-
Transfer Out Total	\$ -	\$ 437,450	\$ 437,450	\$ 437,450	\$ 110,000	\$ 110,000

Position Summary

Classification	CG	2022 Budget Adopted		Request	2023 Budget				
		FTEs	Amount		FTEs	Amount	Executive	Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNT CLERK	-	1.00	52,794	-	-	-	-	-	-
CHEMICAL ANALYST	-	1.00	97,393	1.00	98,208	1.00	98,208	1.00	107,047
CHRONIC DISEASE SPECIALIST	-	1.00	69,255	1.00	70,034	1.00	70,034	1.00	76,773
CLERK	-	8.25	508,649	8.50	521,754	8.50	521,754	8.50	582,474
COMMUNICABLE DISEASE OUTREACH SPECIA	-	1.00	85,086	1.00	85,782	1.00	85,782	1.00	93,502
COMMUNITY HEALTH ED SPEC	-	2.00	175,481	2.00	167,776	2.00	167,776	2.00	182,876
DIETETIC SPECIALIST	-	5.80	343,628	5.80	350,574	5.80	350,574	5.80	390,346
DISEASE INTRVN SPEC	-	8.00	460,550	9.00	533,678	9.00	533,678	9.00	594,580
ENV HEALTH SERVICES SUPER	-	2.00	226,045	3.00	328,502	3.00	328,502	3.00	358,067
ENV HEALTH TECHNICIAN	-	2.00	137,171	2.00	134,717	2.00	134,717	2.00	148,210
GRANTS MANAGER	-	-	-	1.00	73,043	1.00	73,043	1.00	79,782
GRANTS & BILLING SPECIALIST	-	2.00	130,151	3.00	189,174	3.00	189,174	3.00	209,392
HEALTH EDUCATION COOR	-	3.85	329,434	4.85	425,580	4.85	425,580	4.85	463,882
HEALTH EQUITY COOR	-	2.00	181,256	2.00	190,251	2.00	190,251	2.00	207,374
HUMANE OFFICER	-	6.00	398,070	6.00	398,733	6.00	398,733	6.00	441,804
LEADWORKER	-	7.00	643,981	11.00	972,015	11.00	972,015	11.00	1,085,034
MEDICAL INTERPRETER	-	2.00	138,924	2.00	141,500	2.00	141,500	2.00	156,596
MICROBIOLOGIST	-	1.00	91,704	1.00	93,438	1.00	93,438	1.00	101,847
NEW POSITIONS	-	21.00	1,503,335	8.00	582,100	8.00	582,100	11.00	802,483
NURSE FAMILY PRTRNSP COOR	-	1.00	104,009	1.00	93,828	1.00	93,828	1.00	102,272
OUTREACH AND RESPONSE SPECIALIST	-	-	-	1.50	91,822	1.50	91,822	1.50	101,931
PUBLIC HEALTH AIDE	-	7.50	480,774	8.50	533,261	8.50	533,261	8.50	594,183
PUBLIC HEALTH ANALYST	-	2.00	176,642	2.00	167,776	2.00	167,776	2.00	174,799
PH COMMUNICATIONS COOR	-	1.00	77,940	-	-	-	-	-	-
PH DEPUTY DIRECTOR	-	1.00	103,371	1.00	104,234	1.00	104,234	1.00	113,615
PUBLIC HEALTH DIRECTOR	-	1.00	172,339	1.00	175,055	1.00	175,055	1.00	190,810
PUBLIC HEALTH DIRECTOR OF COVID RESPONSE	-	-	-	1.00	104,234	1.00	104,234	1.00	113,615
PUBLIC HEALTH DIV DIRECTOR	-	4.00	487,592	4.00	477,648	4.00	477,648	4.00	520,637
PH EPIDEMIOLOGIST	-	4.00	408,872	4.00	393,694	4.00	393,694	4.00	437,204
PH INFECTION PREVENTIONIST	-	2.00	156,823	2.00	163,000	2.00	163,000	2.00	177,670
PUBLIC HEALTH NURSE	-	30.55	2,623,758	29.75	2,551,164	29.75	2,551,164	29.75	2,780,769
PUBLIC HEALTH PLANNER	-	7.00	659,653	7.00	668,727	7.00	668,727	7.00	728,912
PH PREPAREDNESS COOR	-	1.00	97,393	3.00	263,800	3.00	263,800	3.00	287,542
PH PROGRAM COORDINATOR	-	2.00	174,766	2.00	176,238	2.00	176,238	2.00	185,077
PUBLIC HEALTH SPECIALIST	-	6.00	417,837	12.00	796,285	12.00	796,285	12.00	877,221
PUBLIC HEALTH SUPERVISOR	-	12.00	1,232,716	16.00	1,636,827	16.00	1,636,827	16.00	1,774,749
QUALITY IMP/PERF MGMT	-	1.00	86,846	1.00	91,622	1.00	91,622	1.00	91,622
SANITARIAN	-	18.00	1,642,556	20.00	1,812,408	20.00	1,812,408	20.00	1,975,521
SENIOR ACCOUNTANT	-	-	-	1.00	78,030	1.00	78,030	1.00	85,053
VIOLENCE INTERVENTION AND OUTREACH COORDIN	-	-	-	1.00	84,395	1.00	84,395	1.00	91,991
VIOLENCE PREVENTION GRANT PROGRAM SPECIALIST	-	-	-	1.00	78,030	1.00	78,030	1.00	85,053
VIOLENCE PREVENTION SUPERVISOR	-	1.00	90,786	1.00	104,356	1.00	104,356	1.00	113,748
WELL WOMAN PRG SPEC	-	1.00	77,611	1.00	77,855	1.00	77,855	1.00	84,862
TOTAL		179.95	14,845,192	193.90	16,081,147	193.90	16,081,147	196.90	17,770,924

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Room Tax Commission

Agency Overview

Agency Mission

The agency's mission is to promote Madison as a destination through marketing and promotional efforts.

Agency Overview

Starting in 2017, Room Tax revenues are allocated through the Room Tax Commission. Under Wisconsin state law, 70% of total revenue must be utilized for tourism and marketing efforts and tangible municipal development. The budget outlined in the Adopted Budget reflects the budget adopted by the Room Tax Commission.

2023 Budget Highlights

The 2023 Adopted Budget reflects funding allocations adopted by the Room Tax Commission. These adjustments reflect an overall \$4.8 million increase in Room Tax revenues when compared to the 2022 Adopted Budget. Budget increases will be implemented by:

- Budgeting \$19.0 million in Room Tax receipts, a \$4.8 million increase from the 2022 Adopted Budget.
- Allocating \$5.5 million to the Greater Madison Convention and Visitors Bureau, a \$1.4 million increase from the 2022 Adopted Budget.
- Allocating \$222,500 for City Tourism Marketing Activities, a \$77,500 increase from the 2022 Adopted Budget.
- Allocating \$4.8 million to fund operating costs at Monona Terrace, a \$863,625 increase from the 2022 Adopted Budget.
- Allocating \$2.1 million to the Overture Center, a \$495,000 increase from the 2022 Adopted Budget.
- Allocating \$738,152 to the Alliant Energy Center, Henry Vilas Zoo and Olbrich Gardens. No amounts were allocated to these entities in the 2022 Adopted Budget.
- Budgeting \$5.6 million of Room Tax revenue to be retained by the General Fund, a \$1.4 million increase from the 2022 Adopted Budget.
- See the Room Tax Fund in the Special Fund Statements section for a full breakout of 2023 expenditures authorized by the Room Tax Commission.

Room Tax CommissionFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Other Restricted	14,490,338	14,252,850	14,252,850	14,252,850	21,018,135	21,018,135
Total	\$ 14,490,338	\$ 14,252,850	\$ 14,252,850	\$ 14,252,850	\$ 21,018,135	\$ 21,018,135

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Room Tax Commission	14,490,338	14,252,850	14,252,850	14,252,850	21,018,135	21,018,135
Total	\$ 14,490,338	\$ 14,252,850	\$ 14,252,850	\$ 14,252,850	\$ 21,018,135	\$ 21,018,135

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General Revenues	(12,088,390)	(14,250,000)	(14,250,000)	(14,250,000)	(19,000,000)	(19,000,000)
Invest Other Contrib	(1,948)	(2,850)	(2,850)	(2,850)	(40,247)	(40,247)
Other Finance Source	-	-	-	-	(1,977,888)	(1,977,888)
Transfer In	(2,400,000)	-	-	-	-	-
Total	\$ (14,490,338)	\$ (14,252,850)	\$ (14,252,850)	\$ (14,252,850)	\$ (21,018,135)	\$ (21,018,135)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services	5,471,195	5,875,000	5,875,000	5,875,000	8,629,689	8,629,689
Debt Othr Financing	2,938,165	4,278	4,278	4,278	-	-
Transfer Out	6,080,978	8,373,572	8,373,572	8,373,572	12,388,446	12,388,446
Total	\$ 14,490,338	\$ 14,252,850	\$ 14,252,850	\$ 14,252,850	\$ 21,018,135	\$ 21,018,135

Room Tax Commission

Function:

Planning & Development

*Service Overview***Service:** Room Tax Commission

Service Description

This service is responsible for administering the Room Tax fund as prescribed by the Room Tax Commission, which is fully supported by revenues from Room Tax receipts. The goal of the service is to promote Madison as a destination through marketing and tourism related activities and tangible municipal development.

Activities Performed by this Service

- Support operations for Monona Terrace.
- Continue current contract with the Greater Madison Visitors Bureau, which was amended in 2020 in wake of reduced Room Tax revenue.
- Provide funding for tourism related efforts, including Sister Cities, firework events, civic conferences and fairs, and arts events.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	14,490,338	14,252,850	14,252,850	14,252,850	21,018,135	21,018,135
Total	\$ 14,490,338	\$ 14,252,850	\$ 14,252,850	\$ 14,252,850	\$ 21,018,135	\$ 21,018,135

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(14,490,338)	(14,252,850)	(14,252,850)	(14,252,850)	(21,018,135)	(21,018,135)
Personnel	-	-	-	-	-	-
Non-Personnel	14,490,338	14,252,850	14,252,850	14,252,850	21,018,135	21,018,135
Agency Charges	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Room Tax Commission

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: Other Restricted

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General Revenues						
Room Tax	(12,088,276)	(14,250,000)	(14,250,000)	(14,250,000)	(19,000,000)	(19,000,000)
Pen Int Delinq Other Tax	(114)	-	-	-	-	-
General Revenues Total	\$ (12,088,390)	\$ (14,250,000)	\$ (14,250,000)	\$ (14,250,000)	\$ (19,000,000)	\$ (19,000,000)
Invest Other Contrib						
Interest	(1,948)	(2,850)	(2,850)	(2,850)	(40,247)	(40,247)
Invest Other Contrib Total	\$ (1,948)	\$ (2,850)	\$ (2,850)	\$ (2,850)	\$ (40,247)	\$ (40,247)
Other Finance Source						
Fund Balance Applied	-	-	-	-	(1,977,888)	(1,977,888)
Other Finance Source Total	\$ -	\$ -	\$ -	\$ -	\$ (1,977,888)	\$ (1,977,888)
Transfer In						
Transfer In From Tax Increment	(2,400,000)	-	-	-	-	-
Transfer In Total	\$ (2,400,000)	\$ -	\$ -	\$ -	\$ -	\$ -
Purchased Services						
Conferences & Training	-	-	-	-	35,000	35,000
Memberships	-	-	-	-	15,000	15,000
Consulting Services	21,096	-	-	-	-	-
Advertising Services	490	-	-	-	-	-
Program Services	-	15,000	15,000	15,000	20,000	20,000
Other Services & Expenses	3,000	15,000	15,000	15,000	15,000	15,000
Grants	5,446,609	5,845,000	5,845,000	5,845,000	8,544,689	8,544,689
Purchased Services Total	\$ 5,471,195	\$ 5,875,000	\$ 5,875,000	\$ 5,875,000	\$ 8,629,689	\$ 8,629,689
Debt Othr Financing						
Interest	-	1,428	1,428	1,428	-	-
Fund Balance Generated	2,938,165	2,850	2,850	2,850	-	-
Debt Othr Financing Total	\$ 2,938,165	\$ 4,278	\$ 4,278	\$ 4,278	\$ -	\$ -
Transfer Out						
Transfer Out To General	2,400,000	4,275,000	4,275,000	4,275,000	5,700,000	5,700,000
Transfer Out To Debt Service	-	136,472	136,472	136,472	207,721	207,721
Transfer Out To Capital	-	-	-	-	1,655,000	1,655,000
Transfer Out To Cnvt Center	3,680,978	3,962,100	3,962,100	3,962,100	4,825,725	4,825,725
Transfer Out Total	\$ 6,080,978	\$ 8,373,572	\$ 8,373,572	\$ 8,373,572	\$ 12,388,446	\$ 12,388,446

Sewer Utility

Agency Overview

Agency Mission

The mission of the Sewer Utility is to provide waste water collection for the City of Madison.

Agency Overview

The Agency oversees the collection, conveyance, and treatment of City wastewater. The Sewer Utility transfers the wastewater via design, construction, and maintenance of the sewer and lift station system throughout the City.

2023 Budget Highlights

Agency-Wide Changes

- Includes an anticipated 5% rate increase based on increased debt service and anticipated increases in treatment charges from the Madison Metropolitan Sewerage District. The projected rate increase translates to approximately \$1.70 more per month for the average residential customer. In 2022, the Sewer Utility rate was increased by 5%.
- Includes a package of Engineering position changes, including new positions and reclassifications of existing positions, that are cost-neutral to the general fund. The position changes that are funded in part by Sewer are listed below, by service.

Service: Sewer Engineering and Administration

- Reduces hourly wages by \$24,351 and reallocates funding to a new permanent GIS specialist position (1.0 FTE)
- Recreates an Operations Clerk to an Accountant 1. The position will be underfilled as an Accountant Trainee or Account Technician until the incumbent completes the necessary training series. The Executive Budget listed this position as a trainee; Common Council Amendment #1 corrects the position page and clarifies this position is intended to be created as an Accountant 1.
- Common Council amendment #2 makes a technical correction to the presentation of fund balance and contingent reserves. The adopted budget removes revenues in fund balance applied and decreases expenses in contingent reserve by an equal amount to net the budget to zero. There is no fiscal impact to the amendment.

Service: Sewer Operations

- Funds a portion of the following new positions: 2.0 FTE Leadworker 1 and 1.0 FTE Operator 2. For 6 months of the year these positions work with **mi-te** (Madison Infrastructure Training – Engineering) Program trainees performing concrete flat work and sanitary and storm sewer structure repairs. The remainder of the year they will supplement existing crews. The Sewer Utility will fund sewer related work performed by these positions.
- Provides funding for the following changes to existing positions:
 - Reclassifies the Engineering Financial Manager
 - Recreates a Program Assistant 1 as a HR Analyst Trainee
 - Recreates 3.0 Engineer 3s as Engineer 4s
 - Recreates an IT Specialist 3 as a GIS Coordinator
 - Recreates a 1.0 Maintenance Mechanic 1 as a Maintenance Mechanic 2

SewerFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Sewer Utility	49,108,042	49,553,720	51,061,850	54,131,240	54,390,759	54,131,240
Total	\$ 49,108,042	\$ 49,553,720	\$ 51,061,850	\$ 54,131,240	\$ 54,390,759	\$ 54,131,240

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Sewer Engineering And Admin	10,411,172	14,996,792	15,017,298	17,353,841	17,550,781	17,219,883
Sewer Operations	38,696,869	34,556,928	36,044,552	36,777,399	36,839,977	36,911,357
Total	\$ 49,108,042	\$ 49,553,720	\$ 51,061,850	\$ 54,131,240	\$ 54,390,759	\$ 54,131,240

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(47,486,718)	(48,274,080)	(50,540,235)	(52,692,000)	(52,692,000)	(52,692,000)
Licenses And Permits	(12,342)	(51,600)	(10,559)	(15,200)	(15,200)	(15,200)
Fine Forfeiture Asmt	(1,086,362)	(920,000)	(104,970)	(920,000)	(920,000)	(920,000)
Invest Other Contrib	(193,587)	(170,000)	(5,006)	(188,800)	(188,800)	(188,800)
Misc Revenue	(1,001)	(1,390)	(1,632)	-	-	-
Other Finance Source	(317,147)	(136,650)	(399,448)	(315,240)	(574,759)	(315,240)
Transfer In	(10,885)	-	-	-	-	-
Total	\$ (49,108,042)	\$ (49,553,720)	\$ (51,061,850)	\$ (54,131,240)	\$ (54,390,759)	\$ (54,131,240)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	2,954,214	3,264,772	3,060,999	3,211,954	3,458,786	3,451,345
Benefits	853,459	1,526,901	1,431,823	1,643,657	1,583,088	1,596,507
Supplies	274,253	506,450	390,511	512,690	512,690	512,690
Purchased Services	33,345,815	30,999,974	32,438,202	33,537,439	33,537,439	33,537,439
Debt Othr Financing	8,921,840	8,978,112	9,371,184	11,367,121	11,367,121	11,101,624
Inter Depart Charges	3,052,504	3,246,511	3,338,131	3,248,379	3,321,635	3,321,635
Inter Depart Billing	(483,808)	(495,000)	(495,000)	(495,000)	(495,000)	(495,000)
Transfer Out	189,765	1,526,000	1,526,000	1,105,000	1,105,000	1,105,000
Total	\$ 49,108,042	\$ 49,553,720	\$ 51,061,850	\$ 54,131,240	\$ 54,390,759	\$ 54,131,240

Sewer

Function:

Public Works

*Service Overview***Service:** Sewer Engineering And Admin*Service Description*

This service is responsible for the inspection, planning, design, evaluation, and construction of the City's sanitary sewer collection system. The sanitary sewer collection system includes 800 miles of sewer main, 30 lift stations, and 20,000+ sanitary sewer access structures. The Sanitary Sewer Utility reviews and inspects permits related to sanitary sewer system excavation and plugging. The Sanitary Sewer Utility also collects sewer area connection fees as well as impact fees related to municipal sewer improvements. The Sanitary Sewer Utility consistently implements measures to reduce inflow and infiltration (I&I); one of these measures is lining of approximately 9 miles of sanitary sewer per year. The Sanitary Sewer Utility also completes all regulatory reporting requirements with City's CMOM (Capacity, Management, Operation and Maintenance) for the WDNR (Wisconsin Department of Natural Resources).

Activities Performed by this Service

- Construction Inspection: Ensure sanitary sewer construction complies with plans and specifications.
- Utility Management & Administration: Plan, direct, and implement sanitary sewer infrastructure design, construction, operations, and maintenance. Oversee Utility administrative and technical activities.
- Sewer Design: Planning, design, and project management for new and replacement or rehabilitation of aging sanitary sewer infrastructure.
- GIS: Create and maintain sanitary sewer infrastructure assets in GIS for asset and work order management.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	10,411,172	14,996,792	15,017,298	17,353,841	17,550,781	17,219,883
Total	\$ 10,411,172	\$ 14,996,792	\$ 15,017,298	\$ 17,353,841	\$ 17,550,781	\$ 17,219,883

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(15,698,922)	(15,264,228)	(15,097,842)	(17,353,841)	(17,613,360)	(17,353,841)
Personnel	1,029,514	1,914,138	1,572,530	1,859,614	1,983,298	1,917,896
Non-Personnel	7,144,947	10,939,330	11,214,960	13,096,158	13,096,158	12,830,661
Agency Charges	2,236,711	2,143,324	2,229,808	2,398,069	2,471,325	2,471,325
Total	\$ (5,287,750)	\$ (267,436)	\$ (80,545)	\$ 0	\$ (62,578)	\$ (133,958)

Sewer

Function:

Public Works

*Service Overview***Service:** Sewer Operations*Service Description*

This service is responsible for the operation and maintenance of the City's sanitary sewer system, which consists of 800 miles of sewer main and 20,000+ sanitary sewer access structures. This system is supported by 30 lift stations and transports 262.4 million gallons of raw sewage per day from Madison homes and businesses to the Nine Springs Wastewater Treatment Plant (WWTP).

Activities Performed by this Service

- **Preventative Maintenance:** Scheduled sewer main cleaning to maintain existing system functionality and eliminate preventable sewer main backups.
- **Repair:** Pipe and structure repairs to maintain existing system functionality, reduce inflow and infiltration, and extend useful life.
- **Inspection & Condition Assessment:** Internal pipeline and structure inspection to assess condition and develop asset condition rating score. Provide onsite inspection of trenchless rehab projects. Perform testing and sampling to support capacity and determine billing rates.
- **Utility Locating and Marking:** Respond to Diggers Hotline requests to locate and mark underground sanitary sewer utilities to prevent damage during excavation.
- **Contracted Services:** Provide sewer cleaning and inspection services for other City agencies and external customers.
- **Emergency Response:** Respond to reports of sewer backups, sanitary sewer overflows, sewer gas odors, missing covers, etc.
- **Public Response and Oversight:** Respond to calls from residents reporting dead animals on roadsides or sinkholes, and inspect and oversee maintenance of public waste oil site.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	38,696,869	34,556,928	36,044,552	36,777,399	36,839,977	36,911,357
Total	\$ 38,696,869	\$ 34,556,928	\$ 36,044,552	\$ 36,777,399	\$ 36,839,977	\$ 36,911,357

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(33,409,119)	(34,289,492)	(35,964,007)	(36,777,399)	(36,777,399)	(36,777,399)
Personnel	2,778,158	2,877,535	2,920,292	2,995,997	3,058,575	3,129,955
Non-Personnel	35,586,726	31,071,206	32,510,937	33,426,092	33,426,092	33,426,092
Agency Charges	331,985	608,187	613,323	355,310	355,310	355,310
Total	\$ 5,287,750	\$ 267,436	\$ 80,545	\$ -	\$ 62,578	\$ 133,958

Sewer

Function: Public Works

Line Item Detail

Agency Primary Fund: Sewer Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Miscellaneous Chrgs For Servic	(139,600)	(150,000)	(137,209)	(150,000)	(150,000)	(150,000)
Engineering Services	(111,185)	(66,500)	(30,976)	(63,100)	(63,100)	(63,100)
Sale Of Recyclables	(6,401)	(5,000)	(3,518)	(5,000)	(5,000)	(5,000)
Reimbursement Of Expense	(390,102)	(350,000)	(162,279)	(350,000)	(350,000)	(350,000)
Utility Fee	(9,818,742)	(9,878,940)	(10,508,795)	(10,794,600)	(10,794,600)	(10,794,600)
Residential	(21,671,635)	(22,954,850)	(22,760,496)	(25,082,400)	(25,082,400)	(25,082,400)
Commercial	(8,406,992)	(8,185,350)	(9,125,467)	(8,944,000)	(8,944,000)	(8,944,000)
Industrial	(1,729,275)	(1,555,280)	(2,013,297)	(1,699,400)	(1,699,400)	(1,699,400)
Public Authorities	(5,212,785)	(5,128,160)	(5,798,198)	(5,603,500)	(5,603,500)	(5,603,500)
Charges For Services Total	\$ (47,486,718)	\$ (48,274,080)	\$ (50,540,235)	\$ (52,692,000)	\$ (52,692,000)	\$ (52,692,000)
Licenses And Permits						
Building Permits	(2,205)	(2,600)	(1,482)	(2,200)	(2,200)	(2,200)
Street Opening Permits	(2,500)	(4,000)	(1,440)	(3,000)	(3,000)	(3,000)
Other Permits	(7,637)	(45,000)	(7,637)	(10,000)	(10,000)	(10,000)
Licenses And Permits Total	\$ (12,342)	\$ (51,600)	\$ (10,559)	\$ (15,200)	\$ (15,200)	\$ (15,200)
Fine Forfeiture Asmt						
Spec Assessments Capital	(959,293)	(800,000)	-	(800,000)	(800,000)	(800,000)
Late Fees	(127,069)	(120,000)	(104,970)	(120,000)	(120,000)	(120,000)
Fine Forfeiture Asmt Total	\$ (1,086,362)	\$ (920,000)	\$ (104,970)	\$ (920,000)	\$ (920,000)	\$ (920,000)
Invest Other Contrib						
Interest	(193,587)	(170,000)	(5,006)	(188,800)	(188,800)	(188,800)
Invest Other Contrib Total	\$ (193,587)	\$ (170,000)	\$ (5,006)	\$ (188,800)	\$ (188,800)	\$ (188,800)
Misc Revenue						
Miscellaneous Revenue	(1,001)	(1,390)	(1,632)	-	-	-
Misc Revenue Total	\$ (1,001)	\$ (1,390)	\$ (1,632)	\$ -	\$ -	\$ -
Other Finance Source						
Sale Of Assets	(225,585)	(25,000)	(19,326)	(200,000)	(200,000)	(200,000)
Trade In Allowance	(110,500)	(111,650)	-	(115,240)	(115,240)	(115,240)
(Gain) Loss On Sale Of Asset	333,319	-	-	-	-	-
Capital Contributions	(314,382)	-	-	-	-	-
Fund Balance Applied	-	-	(380,122)	-	(259,519)	-
Other Finance Source Total	\$ (317,147)	\$ (136,650)	\$ (399,448)	\$ (315,240)	\$ (574,759)	\$ (315,240)
Transfer In						
Transfer In From Impact Fees	(10,885)	-	-	-	-	-
Transfer In Total	\$ (10,885)	\$ -	\$ -	\$ -	\$ -	\$ -

Sewer

Function: Public Works

Line Item Detail

Agency Primary Fund: Sewer Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	2,703,543	2,912,032	2,811,593	3,232,039	2,937,945	3,030,809
Salary Savings	-	(51,180)	-	(55,868)	(55,868)	(55,868)
Salary Reimbursed	-	-	-	(438,619)	-	-
Pending Personnel	-	-	-	91,740	194,047	93,742
Furlough Savings	(8)	-	-	-	-	-
Premium Pay	14,059	12,320	8,947	14,060	14,060	14,060
Workers Compensation Wages	18,592	-	16,220	-	-	-
Compensated Absence	3,798	84,000	35,281	84,000	84,000	84,000
Hourly Wages	40,761	47,550	15,489	24,552	24,552	24,552
Overtime Wages Permanent	173,260	258,460	173,260	258,460	258,460	258,460
Overtime Wages Hourly	210	1,590	210	1,590	1,590	1,590
Salaries Total	\$ 2,954,214	\$ 3,264,772	\$ 3,060,999	\$ 3,211,954	\$ 3,458,786	\$ 3,451,345
Benefits						
Comp Absence Escrow	39,484	100,000	-	100,000	100,000	100,000
Health Insurance Benefit	542,011	549,223	570,655	600,353	574,240	574,240
Wage Insurance Benefit	9,571	9,271	9,185	9,422	8,490	8,490
WRS	200,171	206,842	189,032	228,478	218,176	224,491
FICA Medicare Benefits	219,706	237,611	220,267	262,319	239,097	246,201
Licenses & Certifications	50	100	261	100	100	100
Post Employment Health Plans	37,990	18,854	37,423	37,985	37,985	37,985
Other Post Emplmnt Benefit	75,561	155,000	155,000	155,000	155,000	155,000
Pension Expense	(271,085)	250,000	250,000	250,000	250,000	250,000
Benefits Total	\$ 853,459	\$ 1,526,901	\$ 1,431,823	\$ 1,643,657	\$ 1,583,088	\$ 1,596,507
Supplies						
Office Supplies	2,482	6,000	1,929	6,000	6,000	6,000
Copy Printing Supplies	2,360	6,000	3,712	6,000	6,000	6,000
Furniture	670	2,000	2,000	2,000	2,000	2,000
Hardware Supplies	244	10,000	4,912	10,000	10,000	10,000
Software Lic & Supplies	-	5,000	1,477	5,000	5,000	5,000
Postage	8,304	15,000	12,182	15,000	15,000	15,000
Books & Subscriptions	34	500	-	500	500	500
Work Supplies	178,344	195,000	135,335	195,000	195,000	195,000
Safety Supplies	7,836	15,000	8,816	15,000	15,000	15,000
Uniform Clothing Supplies	4,138	5,000	3,592	5,000	5,000	5,000
Food And Beverage	23	-	121	-	-	-
Building Supplies	-	9,950	-	9,950	9,950	9,950
Landscaping Supplies	711	2,000	95	2,000	2,000	2,000
Machinery And Equipment	118,715	135,000	130,190	141,240	141,240	141,240
Equipment Supplies	66,891	100,000	86,149	100,000	100,000	100,000
Contra Expense	(116,500)	-	-	-	-	-
Supplies Total	\$ 274,253	\$ 506,450	\$ 390,511	\$ 512,690	\$ 512,690	\$ 512,690

Sewer

Function: Public Works

Line Item Detail

Agency Primary Fund: Sewer Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	10,051	12,286	15,480	17,610	17,610	17,610
Electricity	83,626	98,200	92,000	95,000	95,000	95,000
Water	29,057	35,570	33,415	38,840	38,840	38,840
Sewer	1,482	1,610	2,626	2,660	2,660	2,660
Stormwater	5,949	6,280	5,187	6,160	6,160	6,160
Telephone	1,841	1,820	1,052	1,106	1,106	1,106
Cellular Telephone	8,793	8,740	8,754	9,392	9,392	9,392
Building Improv Repair Maint	1,218	14,950	907	14,950	14,950	14,950
Waste Disposal	30,155,326	30,031,500	31,504,372	32,402,500	32,402,500	32,402,500
Custodial Bldg Use Charges	26,992	32,372	32,372	32,372	32,372	32,372
Landfill	2,809	3,500	3,000	3,500	3,500	3,500
Equipment Mntc	41,681	25,000	20,502	50,000	50,000	50,000
System & Software Mntc	64,382	60,185	61,809	108,116	108,116	108,116
Vehicle Repair & Mntc	1,123	1,500	205	1,500	1,500	1,500
Rental Of Equipment	64	500	3,050	500	500	500
Street Mntc	143,683	175,000	167,450	175,000	175,000	175,000
Plant In Service Mntc	2,663,740	300,000	339,537	300,000	300,000	300,000
Recruitment	-	500	66	500	500	500
Mileage	91	100	77	100	100	100
Conferences & Training	11,042	10,000	10,000	10,000	10,000	10,000
Memberships	1,197	1,191	639	1,833	1,833	1,833
Uniform Laundry	3,865	5,000	4,000	5,000	5,000	5,000
Medical Services	-	1,800	2,174	1,800	1,800	1,800
Audit Services	4,000	4,200	4,100	4,200	4,200	4,200
Delivery Freight Charges	378	1,000	614	1,000	1,000	1,000
Storage Services	832	720	775	960	960	960
Consulting Services	182	20,000	23,175	20,000	20,000	20,000
Advertising Services	1,348	1,500	1,637	1,500	1,500	1,500
Inspection Services	407	5,620	-	410	410	410
Locating Marking Services	14,438	16,090	16,668	15,030	15,030	15,030
Lab Services	7,333	8,500	7,500	8,500	8,500	8,500
Parking Towing Services	387	1,500	-	1,500	1,500	1,500
Program Services	-	-	-	100,000	100,000	100,000
Other Services & Expenses	40,671	50,200	53,522	35,300	35,300	35,300
Bad Debt Expense	2,295	45,000	2,500	45,000	45,000	45,000
Taxes & Special Assessments	5,075	5,540	5,439	13,100	13,100	13,100
Permits & Licenses	10,457	12,500	13,599	12,500	12,500	12,500
Purchased Services Total	\$ 33,345,815	\$ 30,999,974	\$ 32,438,202	\$ 33,537,439	\$ 33,537,439	\$ 33,537,439
Debt Othr Financing						
Principal	-	4,470,000	4,470,000	5,471,000	5,471,000	5,471,000
Interest	1,676,297	1,540,000	1,520,920	1,640,000	1,640,000	1,640,000
Amortization	(313,012)	(315,000)	(313,100)	(375,400)	(375,400)	(375,400)
Paying Agent Services	3,150	2,350	2,350	2,850	2,850	2,850
Depreciation	2,943,355	-	-	-	-	-
Fund Balance Generated	4,612,050	124,536	65,579	-	-	-
Contingent Reserve	-	3,156,226	3,625,435	4,628,671	4,628,671	4,363,174
Debt Othr Financing Total	\$ 8,921,840	\$ 8,978,112	\$ 9,371,184	\$ 11,367,121	\$ 11,367,121	\$ 11,101,624

Sewer

Function: Public Works

Line Item Detail

Agency Primary Fund: Sewer Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From GF	28,739	30,655	30,655	38,138	38,138	38,138
ID Charge From Attorney	6,088	4,193	4,193	-	-	-
ID Charge From Civil Rights	13,976	14,381	14,381	4,273	4,273	4,273
ID Charge From Finance	148,315	136,686	136,686	116,633	116,633	116,633
ID Charge From Human Resourc	19,523	26,623	26,623	5,124	5,124	5,124
ID Charge From Information Tec	18,186	39,156	39,156	28,374	28,374	28,374
ID Charge From Mayor	27,080	24,960	24,960	7,718	7,718	7,718
ID Charge From EAP	-	3,013	3,013	1,079	1,079	1,079
ID Charge From Engineering	87,360	12,335	76,664	76,504	76,504	76,504
ID Charge From Fleet Services	281,111	244,478	342,304	323,900	333,420	333,420
ID Charge From Landfill	67,576	65,000	65,000	70,000	70,000	70,000
ID Charge From Traffic Eng	1,885	4,392	61	4,156	4,156	4,156
ID Charge From Insurance	81,292	81,292	81,292	12,123	75,859	75,859
ID Charge From Workers Comp	36,347	36,347	36,347	35,357	35,357	35,357
ID Charge From Stormwater	278,074	300,000	300,000	300,000	300,000	300,000
ID Charge From Water	1,956,951	2,223,000	2,156,796	2,225,000	2,225,000	2,225,000
Inter Depart Charges Total	\$ 3,052,504	\$ 3,246,511	\$ 3,338,131	\$ 3,248,379	\$ 3,321,635	\$ 3,321,635
Inter Depart Billing						
ID Billing To Engineering	(99,844)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
ID Billing To Landfill	(18,732)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
ID Billing To Stormwater	(365,233)	(375,000)	(375,000)	(375,000)	(375,000)	(375,000)
Inter Depart Billing Total	\$ (483,808)	\$ (495,000)	\$ (495,000)	\$ (495,000)	\$ (495,000)	\$ (495,000)
Transfer Out						
Transfer Out To Capital	428	1,526,000	1,526,000	1,105,000	1,105,000	1,105,000
Transfer Out To Water	189,337	-	-	-	-	-
Transfer Out Total	\$ 189,765	\$ 1,526,000	\$ 1,526,000	\$ 1,105,000	\$ 1,105,000	\$ 1,105,000

Sewer Utility

Function: Public Works

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 1	20	-	-	1.00	54,890	1.00	54,890	1.00	56,625
ENGR OPER CLK-15	15	1.00	52,804	-	-	-	-	-	-
PROGRAM ASST 2-20	20	1.00	60,992	1.00	61,297	1.00	61,297	1.00	63,234
S/D MAINT TECH 2	15	8.00	538,896	8.00	531,047	8.00	531,047	8.00	547,833
SSMO 1-15	15	6.00	364,176	6.00	358,353	6.00	358,353	6.00	369,680
SURVEYOR 1-15	15	1.00	82,557	1.00	82,970	1.00	82,970	1.00	85,592
TOTAL		17.00	1,099,425.00	17.00	1,088,556.79	17.00	1,088,556.79	17.00	1,122,964

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Stormwater Utility

Agency Overview

Agency Mission

The mission of the Stormwater Utility is to provide stormwater management services to the City of Madison with an equitable rate structure.

Agency Overview

The Agency is responsible for reducing flooding, improving the water quality of the lakes and waterways, and complying with the Wisconsin Pollutant Discharge Elimination System discharge permit. The goals of the agency include reducing the total suspended solids and total phosphorous within the City's stormwater runoff by working with neighboring municipalities, regulatory agencies, and public watershed organizations.

2023 Budget Highlights

Agency-Wide Changes

- Includes an anticipated 8% rate increase primarily due to diminishing interest gained and increased contribution to reserves to support critical projects. The projected rate increase translate to approximately \$0.88 more per month for the average residential customer. In 2022, the Stormwater Utility increased rates by 7%.
- Includes a package of Engineering position changes, including new positions and reclassifications of existing positions, that are cost-neutral to the general fund. The position changes that are funded in part by Stormwater are listed below, by service.

Service: Stormwater Engineering and Administration

- Reduces hourly wages by \$24,351 and reallocates funding to a new permanent GIS specialist position (1.0 FTE).
- Recreates a Program Assistant 1 to an Account Technician.
- Common Council amendment #2 makes a technical correction to the presentation of fund balance and contingent reserves. The adopted budget removes revenues in fund balance applied and decreases expenses in contingent reserve by an equal amount to net the budget to zero. There is no fiscal impact to the amendment.

Service: Stormwater Operations

- Funds a portion of the following new positions: 2.0 FTE Leadworker 1 and 1.0 FTE Operator 2. For 6 months of the year these positions work with **mi-te** (Madison Infrastructure Training – Engineering) Program trainees performing concrete flat work and sanitary and storm sewer structure repairs. The remainder of the year they will supplement existing crews. The Stormwater Utility will fund stormwater related work performed by these positions.
- Provides funding for the following changes to existing positions:
 - Reclassifies the Engineering Financial Manager
 - Recreates a Program Assistant 1 as a HR Analyst Trainee
 - Recreates 3.0 Engineer 3s as Engineer 4s
 - Recreates a 1.0 IT Specialist 3 as a Comp Mapping/ GIS Coordinator
 - Recreates a 1.0 IT Specialist 3 as a Landscape Architect 4
 - Recreates a 1.0 Maintenance Mechanic 1 as a Maintenance Mechanic 2

StormwaterFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Stormwater Utility	26,868,495	20,555,054	21,364,766	20,632,540	20,892,402	20,632,540
Total	\$ 26,868,495	\$ 20,555,054	\$ 21,364,766	\$ 20,632,540	\$ 20,892,402	\$ 20,632,540

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Stormwater Engineering And Ac	23,484,529	16,253,064	17,668,853	16,304,841	16,559,456	16,239,869
Stormwater Operations	3,383,966	4,301,990	3,695,913	4,327,699	4,332,946	4,392,671
Total	\$ 26,868,495	\$ 20,555,054	\$ 21,364,766	\$ 20,632,540	\$ 20,892,402	\$ 20,632,540

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(250,202)	-	-	-	-	-
Charges For Services	(18,164,897)	(19,759,274)	(18,758,961)	(19,749,380)	(19,749,380)	(19,749,380)
Licenses And Permits	(1,900)	(4,500)	(720)	(2,500)	(2,500)	(2,500)
Fine Forfeiture Asmt	(478,932)	(550,420)	(550,420)	(555,040)	(555,040)	(555,040)
Invest Other Contrib	(107,951)	(155,000)	(155,000)	(87,200)	(87,200)	(87,200)
Misc Revenue	(1,493)	(750)	-	-	-	-
Other Finance Source	(5,758,993)	(85,110)	(85,110)	(238,420)	(498,282)	(238,420)
Transfer In	(2,104,126)	-	-	-	-	-
Total	\$ (26,868,494)	\$ (20,555,054)	\$ (19,550,211)	\$ (20,632,540)	\$ (20,892,402)	\$ (20,632,540)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	2,952,942	3,612,094	2,977,925	3,820,136	3,888,723	3,878,607
Benefits	450,914	1,496,856	1,338,983	1,503,135	1,571,238	1,586,304
Supplies	345,124	463,800	370,133	451,220	451,220	451,220
Purchased Services	2,802,248	2,654,743	3,155,249	3,344,878	3,344,878	3,344,878
Debt Othr Financing	19,555,236	10,732,775	11,888,127	10,162,689	10,275,003	10,010,191
Inter Depart Charges	1,147,778	1,133,786	1,173,350	1,165,482	1,176,340	1,176,340
Inter Depart Billing	(386,174)	(415,000)	(415,000)	(420,000)	(420,000)	(420,000)
Transfer Out	428	876,000	876,000	605,000	605,000	605,000
Total	\$ 26,868,495	\$ 20,555,054	\$ 21,364,766	\$ 20,632,540	\$ 20,892,402	\$ 20,632,540

Stormwater

Function:

Public Works

*Service Overview***Service:** Stormwater Engineering And Adm*Service Description*

The Stormwater Utility provides services for planning, design, review, construction, and maintenance of the City's storm system. The storm system includes 500+ miles of storm sewer pipe and box culverts, 26,000+ inlets, 100+ miles of open channels (both ditches and greenways), 230+ wet and dry detention ponds, 600+ biofiltration devices and raingardens, catchbasin sump cleaning, screen structures, pervious pavement, pervious sidewalks, and proprietary stormwater quality devices.

The Stormwater Utility is responsible for compliance with the Wisconsin Pollutant Discharge Elimination System discharge permit and enforcement of the technical aspects of the City's Municipal Governing Ordinance Chapter 37.

Activities Performed by this Service

- Flood Mitigation & Resiliency: Watershed study management including data collection, modeling, development, and prioritization of engineering solutions, as well as green infrastructure design and management and community engagement.
- Utility Management & Administration: Plan, direct, and implement storm water infrastructure design, construction, operations, and maintenance. Oversee Utility administrative and technical activities.
- Design – Reconstruction: Planning, design, and project management for replacement or rehabilitation of aging storm sewer infrastructure.
- Construction Inspection: Manage storm sewer construction of Public Works projects to ensure compliances with plans and specifications.
- GIS: Create and maintain stormwater infrastructure assets in GIS for asset and work order management and create and maintain a layer for billing and modeling.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	23,484,529	16,253,064	17,668,853	16,304,841	16,559,456	16,239,869
Total	\$ 23,484,529	\$ 16,253,064	\$ 17,668,853	\$ 16,304,841	\$ 16,559,456	\$ 16,239,869

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(23,188,457)	(16,520,165)	(15,839,512)	(16,304,841)	(16,564,703)	(16,304,841)
Personnel	1,432,915	2,707,672	2,429,647	2,758,801	2,890,243	2,835,468
Non-Personnel	21,772,304	13,540,218	15,202,836	13,338,829	13,451,143	13,186,331
Agency Charges	279,309	5,174	36,370	207,212	218,070	218,070
Total	\$ 296,072	\$ (267,101)	\$ 1,829,342	\$ -	\$ (5,247)	\$ (64,972)

Stormwater

Function:

Public Works

*Service Overview***Service:** Stormwater Operations

Service Description

This service is responsible for operating and maintaining Stormwater Utility system infrastructure of storm sewer system including 500+ miles of storm sewer pipe and box culverts, 26,000+ inlets, 100+ miles of open channels (both ditches and greenways), 230+ wet and dry detention ponds, 600+ biofiltration devices and raingardens, catchbasin sump cleaning, screen structures, pervious pavement, pervious sidewalks, proprietary stormwater quality devices, and 1,800 acres of stormwater management lands.

Activities Performed by this Service

- Storm Sewer Cleaning: Scheduled pipe and structure cleaning to maintain existing system capacity and prevent sediment from reaching surface waters.
- New Construction, Upgrades, and Retrofits: Construct new stormwater infrastructure to address local drainage issues, and upgrade and retrofit existing infrastructure to improve water quality.
- Storm Sewer Repair: Pipe and structure repair to maintain existing system functionality and extend useful life.
- Greenway & Pond Maintenance and Repair: Vegetation maintenance, including mowing, tree removal, small-scale dredging, cleaning and repair, and post-storm debris removal.
- Inspection and Condition Assessment: Internal pipe and structure inspection and condition assessment, dry weather inspections, and pond depth surveys.
- Utility Locating and Marking: Respond to Diggers Hotline requests to locate and mark underground stormwater utilities to prevent damage during excavation.
- Emergency Response: Respond to reports of flooding, spills, missing covers, and plugged inlets, and stock sandbag sites.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,383,966	4,301,990	3,695,913	4,327,699	4,332,946	4,392,671
Total	\$ 3,383,966	\$ 4,301,990	\$ 3,695,913	\$ 4,327,699	\$ 4,332,946	\$ 4,392,671

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(3,680,037)	(4,034,889)	(3,710,699)	(4,327,699)	(4,327,699)	(4,327,699)
Personnel	1,970,940	2,401,278	1,887,261	2,564,471	2,569,718	2,629,443
Non-Personnel	930,732	1,187,100	1,086,672	1,224,958	1,224,958	1,224,958
Agency Charges	482,294	713,612	721,980	538,270	538,270	538,270
Total	\$ (296,072)	\$ 267,101	\$ (14,786)	\$ (0)	\$ 5,247	\$ 64,972

Stormwater

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Capital	(212,493)	-	-	-	-	-
State Revenues Operating	(2,294)	-	-	-	-	-
State Revenues Capital	(35,416)	-	-	-	-	-
Intergov Revenues Total	\$ (250,202)	\$ -	\$ -	\$ -	\$ -	\$ -
Charges For Services						
Engineering Services	(1,096)	(3,000)	(539)	(2,000)	(2,000)	(2,000)
Sale Of Recyclables	(4,937)	(3,500)	(5,196)	(4,500)	(4,500)	(4,500)
Reimbursement Of Expense	(150,746)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Utility Fee	(1,542,443)	(1,670,822)	(1,714,968)	(1,675,132)	(1,675,132)	(1,675,132)
Erosion Control Fee	(119,950)	(150,000)	(109,333)	(150,000)	(150,000)	(150,000)
Stormwater Mgmt Fee	(95,510)	(120,000)	(92,151)	(120,000)	(120,000)	(120,000)
Stormwater Only	(3,824,362)	(4,053,264)	(3,956,117)	(4,153,293)	(4,153,293)	(4,153,293)
Residential	(5,821,740)	(6,306,852)	(5,991,348)	(6,322,434)	(6,322,434)	(6,322,434)
Commercial	(4,889,903)	(5,427,050)	(4,954,650)	(5,310,416)	(5,310,416)	(5,310,416)
Industrial	(179,354)	(194,964)	(178,068)	(194,772)	(194,772)	(194,772)
Public Authorities	(1,534,856)	(1,679,822)	(1,606,591)	(1,666,833)	(1,666,833)	(1,666,833)
Charges For Services Total	\$ (18,164,897)	\$ (19,759,274)	\$ (18,758,961)	\$ (19,749,380)	\$ (19,749,380)	\$ (19,749,380)
Licenses And Permits						
Street Opening Permits	(1,900)	(4,500)	(720)	(2,500)	(2,500)	(2,500)
Licenses And Permits Total	\$ (1,900)	\$ (4,500)	\$ (720)	\$ (2,500)	\$ (2,500)	\$ (2,500)
Fine Forfeiture Asmt						
Spec Assessments Capital	(424,641)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Late Fees	(54,291)	(50,420)	(50,420)	(55,040)	(55,040)	(55,040)
Fine Forfeiture Asmt Total	\$ (478,932)	\$ (550,420)	\$ (550,420)	\$ (555,040)	\$ (555,040)	\$ (555,040)
Invest Other Contrib						
Interest	(84,701)	(155,000)	(155,000)	(87,200)	(87,200)	(87,200)
Contributions & Donations	(23,250)	-	-	-	-	-
Invest Other Contrib Total	\$ (107,951)	\$ (155,000)	\$ (155,000)	\$ (87,200)	\$ (87,200)	\$ (87,200)
Misc Revenue						
Miscellaneous Revenue	(1,493)	(750)	-	-	-	-
Misc Revenue Total	\$ (1,493)	\$ (750)	\$ -	\$ -	\$ -	\$ -
Other Finance Source						
Sale Of Assets	(227,248)	(50,000)	(50,000)	(200,000)	(200,000)	(200,000)
Trade In Allowance	(31,300)	(35,110)	(35,110)	(38,420)	(38,420)	(38,420)
(Gain) Loss On Sale Of Asset	860,444	-	-	-	-	-
Capital Contributions	(4,365,144)	-	-	-	-	-
Cap Contr Municipal	(1,995,745)	-	-	-	-	-
Fund Balance Applied	-	-	-	-	(259,862)	-
Other Finance Source Total	\$ (5,758,993)	\$ (85,110)	\$ (85,110)	\$ (238,420)	\$ (498,282)	\$ (238,420)

Stormwater

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Transfer In						
Transfer In From Grants	(304,355)	-	-	-	-	-
Transfer In From Impact Fees	(1,108,377)	-	-	-	-	-
Transfer In From Tax Increment	(688,640)	-	-	-	-	-
Transfer In From Insurance	(2,753)	-	-	-	-	-
Transfer In Total	\$ (2,104,126)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	2,668,030	3,085,465	2,639,694	3,274,346	3,298,301	3,402,555
Salary Savings	-	(46,310)	-	(66,856)	(66,856)	(66,856)
Salary Reimbursed	-	-	-	68,446	-	-
Pending Personnel	-	58,269	-	72,068	185,146	70,776
Furlough Savings	(8)	-	-	-	-	-
Premium Pay	8,500	11,850	7,530	8,500	8,500	8,500
Workers Compensation Wages	1,525	-	-	-	-	-
Compensated Absence	5,152	103,000	97,839	103,000	103,000	103,000
Hourly Wages	98,230	147,320	60,636	108,132	108,132	108,132
Overtime Wages Permanent	170,783	250,000	170,783	250,000	250,000	250,000
Overtime Wages Hourly	561	2,500	561	2,500	2,500	2,500
Election Officials Wages	168	-	882	-	-	-
Salaries Total	\$ 2,952,942	\$ 3,612,094	\$ 2,977,925	\$ 3,820,136	\$ 3,888,723	\$ 3,878,607
Benefits						
Comp Absence Escrow	-	50,000	58,912	50,000	50,000	50,000
Health Insurance Benefit	468,218	542,393	467,101	525,372	582,373	582,373
Wage Insurance Benefit	10,867	11,603	10,772	11,448	11,100	11,100
WRS	197,827	217,617	181,525	236,111	247,564	254,654
FICA Medicare Benefits	220,385	261,249	212,502	271,926	271,923	279,900
Licenses & Certifications	50	250	261	250	250	250
Post Employment Health Plans	7,514	13,744	7,909	8,027	8,027	8,027
Other Post Emplmnt Benefit	36,599	100,000	100,000	100,000	100,000	100,000
Pension Expense	(490,546)	300,000	300,000	300,000	300,000	300,000
Benefits Total	\$ 450,914	\$ 1,496,856	\$ 1,338,983	\$ 1,503,135	\$ 1,571,238	\$ 1,586,304

Stormwater

Function:

Public Works

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	1,761	5,000	2,149	5,000	5,000	5,000
Copy Printing Supplies	9,671	18,500	12,080	18,500	18,500	18,500
Furniture	351	2,500	45	2,500	2,500	2,500
Hardware Supplies	20,633	10,000	4,982	10,000	10,000	10,000
Software Lic & Supplies	777	5,000	1,407	5,000	5,000	5,000
Postage	62,810	79,500	65,627	85,500	85,500	85,500
Books & Subscriptions	24	500	-	500	500	500
Work Supplies	171,167	175,000	160,786	175,000	175,000	175,000
Safety Supplies	7,484	10,000	8,289	10,000	10,000	10,000
Uniform Clothing Supplies	4,361	4,500	3,592	4,500	4,500	4,500
Food And Beverage	16	2,000	118	2,000	2,000	2,000
Building Supplies	-	5,800	-	5,800	5,800	5,800
Landscaping Supplies	1,489	10,000	1,500	10,000	10,000	10,000
Trees Shrubs Plants	9,351	9,500	9,000	9,500	9,500	9,500
Fertilizers And Chemicals	-	1,000	-	-	-	-
Machinery And Equipment	38,919	75,000	60,460	52,420	52,420	52,420
Equipment Supplies	52,691	50,000	40,099	55,000	55,000	55,000
Contra Expense	(36,380)	-	-	-	-	-
Supplies Total	\$ 345,124	\$ 463,800	\$ 370,133	\$ 451,220	\$ 451,220	\$ 451,220

Stormwater

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	4,194	5,270	7,000	8,070	8,070	8,070
Electricity	15,273	16,280	16,800	20,170	20,170	20,170
Water	11,159	11,760	11,357	13,280	13,280	13,280
Sewer	476	550	492	540	540	540
Stormwater	168,286	180,520	159,608	177,980	177,980	177,980
Telephone	1,283	1,268	734	770	770	770
Cellular Telephone	8,624	8,830	8,619	8,879	8,879	8,879
Building Improv Repair Maint	713	6,800	528	6,800	6,800	6,800
Facility Rental	300	300	300	300	300	300
Custodial Bldg Use Charges	18,800	22,547	22,547	22,547	22,547	22,547
Landfill	24,909	30,000	25,000	30,000	30,000	30,000
Grounds Improv Repair Maint	40,175	25,000	34,084	35,000	35,000	35,000
Landscaping	-	45,000	-	70,000	70,000	70,000
Equipment Mntc	9,372	15,000	16,570	15,000	15,000	15,000
System & Software Mntc	104,892	91,695	95,366	150,441	150,441	150,441
Vehicle Repair & Mntc	619	5,000	167	1,000	1,000	1,000
Rental Of Equipment	723	1,000	998	-	-	-
Plant In Service Mntc	405,791	10,000	8,968	10,000	10,000	10,000
Recruitment	-	500	64	500	500	500
Mileage	179	1,500	38	1,500	1,500	1,500
Conferences & Training	11,877	12,000	12,000	12,000	12,000	12,000
Memberships	22,102	30,979	31,199	24,585	24,585	24,585
Uniform Laundry	2,460	3,100	2,500	3,100	3,100	3,100
Medical Services	-	750	-	-	-	-
Audit Services	3,300	3,500	3,400	3,500	3,500	3,500
Delivery Freight Charges	296	550	396	550	550	550
Storage Services	580	480	540	660	660	660
Consulting Services	943,374	1,055,384	1,585,989	1,130,776	1,130,776	1,130,776
Advertising Services	1,330	1,500	1,620	1,500	1,500	1,500
Engineering Services	7,300	8,000	-	8,000	8,000	8,000
Inspection Services	189	190	190	190	190	190
Locating Marking Services	6,905	7,700	7,972	7,190	7,190	7,190
Lab Services	210	1,000	7,315	1,000	1,000	1,000
Parking Towing Services	245	1,000	-	1,000	1,000	1,000
Program Services	-	-	-	42,000	42,000	42,000
Other Services & Expenses	620,325	808,000	807,410	808,000	808,000	808,000
Grants	12,669	-	4,056	5,000	5,000	5,000
Bad Debt Expense	59,436	15,000	60,000	15,000	15,000	15,000
Taxes & Special Assessments	264,341	194,290	194,971	675,550	675,550	675,550
Permits & Licenses	29,541	32,500	26,450	32,500	32,500	32,500
Purchased Services Total	\$ 2,802,248	\$ 2,654,743	\$ 3,155,249	\$ 3,344,878	\$ 3,344,878	\$ 3,344,878
Debt Othr Financing						
Principal	-	6,540,645	6,540,645	7,248,070	7,169,599	7,169,599
Interest	1,234,687	1,095,368	1,085,567	1,128,300	1,319,086	1,319,086
Depreciation	4,323,861	-	-	-	-	-
Fund Balance Generated	13,996,689	245,873	41,541	-	-	-
Contingent Reserve	-	2,850,889	4,220,374	1,786,319	1,786,319	1,521,506
Debt Othr Financing Total	\$ 19,555,236	\$ 10,732,775	\$ 11,888,127	\$ 10,162,689	\$ 10,275,003	\$ 10,010,191

Stormwater

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From GF	387	413	413	413	413	413
ID Charge From Attorney	7,610	4,892	4,892	341	341	341
ID Charge From Civil Rights	7,356	7,569	7,569	3,016	3,016	3,016
ID Charge From Finance	146,763	128,296	128,296	99,533	99,533	99,533
ID Charge From Human Resourc	9,295	12,544	12,544	3,617	3,617	3,617
ID Charge From Information Tec	18,011	28,423	28,423	25,796	25,796	25,796
ID Charge From Mayor	14,252	13,137	13,137	5,448	5,448	5,448
ID Charge From EAP	693	1,586	1,586	762	762	762
ID Charge From Engineering	50,463	7,186	48,727	48,197	48,197	48,197
ID Charge From Fleet Services	153,199	135,190	131,988	170,766	175,786	175,786
ID Charge From Landfill	29,793	28,500	28,500	30,000	30,000	30,000
ID Charge From Traffic Eng	1,583	3,288	1,833	4,246	4,246	4,246
ID Charge From Community Dev	114,750	153,000	153,000	163,710	163,710	163,710
ID Charge From Insurance	4,256	4,256	4,256	1,971	7,809	7,809
ID Charge From Workers Comp	15,506	15,506	15,506	14,666	14,666	14,666
ID Charge From Sewer	365,233	375,000	375,000	375,000	375,000	375,000
ID Charge From Water	208,628	215,000	217,680	218,000	218,000	218,000
Inter Depart Charges Total	\$ 1,147,778	\$ 1,133,786	\$ 1,173,350	\$ 1,165,482	\$ 1,176,340	\$ 1,176,340
Inter Depart Billing						
ID Billing To Engineering	(66,074)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
ID Billing To Landfill	(10,284)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
ID Billing To Sewer	(278,074)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
ID Billing To Transit	(31,743)	(30,000)	(30,000)	(35,000)	(35,000)	(35,000)
Inter Depart Billing Total	\$ (386,174)	\$ (415,000)	\$ (415,000)	\$ (420,000)	\$ (420,000)	\$ (420,000)
Transfer Out						
Transfer Out To Capital	428	876,000	876,000	605,000	605,000	605,000
Transfer Out Total	\$ 428	\$ 876,000	\$ 876,000	\$ 605,000	\$ 605,000	\$ 605,000

Stormwater Utility

Function: Public Works

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CONSERVATION TECH-16	16	1.00	64,399	1.00	56,640	1.00	56,640	1.00	58,431
CONSTRUCT INSP 2-15	15	1.00	80,627	1.00	81,031	1.00	81,031	1.00	83,592
ENGINEER 1-18	18	2.00	130,204	1.00	62,993	1.00	62,993	1.00	64,984
ENGINEER 2-18	18	1.00	88,747	2.00	164,171	2.00	164,171	2.00	169,360
ENGINEER 3-18	18	1.00	91,357	-	-	-	-	-	-
ENGINEER 4-18	18	-	-	1.00	91,813	1.00	91,813	1.00	94,715
ENGR OPR LDWKR 1-15	15	1.00	67,251	1.00	68,207	1.00	68,207	1.00	70,363
ENGR OPR LDWKR 3-15	15	1.00	75,885	1.00	59,547	1.00	59,547	1.00	61,429
ENGR PROG SPEC 2-16	16	1.00	90,040	1.00	90,490	1.00	90,490	1.00	93,350
PUB WKS DEV MGR 2-18	18	1.00	106,167	1.00	108,655	1.00	108,655	1.00	112,089
SSMO 2-15	15	2.00	128,247	2.00	129,470	2.00	129,470	2.00	133,562
SSMO 3-15	15	1.00	63,549	1.00	63,867	1.00	63,867	1.00	65,885
TOTAL		13.00	986,473	13.00	976,883	13.00	976,883	13.00	1,007,761

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Streets Division

Agency Overview

Agency Mission

The mission of the Streets Division is to provide a clean, safe, welcoming atmosphere for the City of Madison residents, businesses, and guests by providing high quality, cost-effective, and essential public works services.

Agency Overview

The Agency is responsible for the City's recycling program, roadside clean up, snow and ice control, solid waste management, and street maintenance. The Agency's goal is to effectively provide these services for the City of Madison with an emphasis on customer service and reduced environmental impact.

2023 Budget Highlights

Agency-Wide Changes

- Creates a new Public Works Laborer (PWL) program by pooling funding from Streets and Urban Forestry, Parks, and Engineering. The program will recreate 2 existing Streets trainee positions into public works leadworkers and create 10 new public works laborer positions by reallocating budget from hourly wages and other accounts. The adopted budget includes placeholders for the funding reallocations. However, the final allocation for the positions is to be determined. The Finance Director, in collaboration with the Streets Superintendent, Parks Superintendent, and City Engineer, will determine the final allocation for the positions, which will be net neutral to the general fund.
- The Streets contribution to the PWL program will include recreating two existing positions, reallocating hourly wages (\$85,000), adding funding from the Urban Forestry Special Charge (\$85,000), and an inter-departmental transfer from Monona Terrace for median maintenance supplies (\$10,000).
- The executive budget reduced hourly wages by \$110,000 to fund the new PW laborer positions. Finance Committee amendment #20 delays this hiring of the PW laborer positions to March 2023 and reallocates \$25,000 from permanent wages to hourly wages, for a net reallocation of hourly wages to permanent wages of \$85,000. The intent of Finance Committee amendment #20 is to continue funding part-time staff to operate the Olin drop off site at the same level of service as 2022, while the permanent site is under construction. This is a one-time reduction in permanent wages.
- The program is partially funded by funding reallocations in Parks and Engineering. Parks reduces hourly wages by \$220,000 and increases pending personnel within their agency budget. Engineering reduces multiple accounts, including hourly wages, supplies, and revenues, and transfers funding to the Streets Division.
- A detailed description of the vision for the PWL program is included on the following page.

Service: Forestry (Including Urban Forestry Special Charge)

- Reallocates staff time for 3 positions from the Parks Capital Budget to the Urban Forestry Special Charge (UFSC) (\$115,000); this reallocation is the final phase of a multi-year plan to shift costs to the UFSC.
- Includes \$85,000 to support the joint Public Works Laborer program, described above.
- Anticipates a 6.1% increase in the Urban Forestry Special Charge (UFSC) due to increased costs. The projected rate increase translates to approximately \$0.40 more per month for the average residential customer. In 2022, the UFSC rate increased by 4.8%.

Service: Recycling (Including Resource Recovery Special Charge)

- Transfers costs for leaf disposal to Stormwater Utility, resulting in a general fund decrease of \$81,000.
- Resource Recovery Special Charge (RRSC) Revenues: The 2022 adopted budget included revenues for 6 months of implementation (\$1.5 million). The 2023 adopted budget annualizes the RRSC and anticipates an additional \$604,000 in revenues from additional customer sign-ups and credits from a revenue sharing agreement with Pellitteri Waste Systems.
- RRSC Expenses: Transfers various expenses from the general fund to the RRSC, including advertising (\$13,000), supplies (\$25,000), Fleet charges (\$143,000), and staff time. All expenses transferred to the RRSC are allowable under the current ordinance and policy.
- RRSC Rates: There is **no proposed increase** to customer rates. The estimated monthly cost for the average residential customer will remain \$4.08.
- Includes \$30,000 in general fund funding for a proposed Municipal Services Customer Assistance Program (Mad-CAP). The Water Utility's rate case with the WI Public Service Commission (PSC) included a program to assist low-income individuals and families with the cost of municipal services, including the UFSC and RRSC. The rate case was approved in December 2022, and the estimated Streets share of the cost is \$30,000. Additional information on Mad-CAP can be found in the Water Utility's budget.

Service: Roadside Cleanup

- Budget maintains current level of service.

Snow and Ice Control

- Budget maintains current level of service.

Solid Waste Management

- Increases agency revenues by \$25,000 to reflect additional revenue for appliance sticker sales; total amount (\$270,000) is based on historic trends

Street Repair and Maintenance

- Transfers sealcoating to Engineering capital budget, resulting in a general fund decrease of \$25,000.

Street Sweeping

- Budget maintains current level of service.

Public Works Laborer Program (PWL)

Through the joint effort of Streets, Parks and Engineering, the 2023 Adopted budget includes a new Public Works Laborer (PWL) program. These full-time, career-oriented positions will be housed in Streets, but will perform work for both Parks and Streets & Urban Forestry including work formerly done by Engineering, seasonal laborers, and contractors. PWL's will not only be full time but have access to full City benefits, low barrier to entry (similar to seasonal laborer requirements) and provide meaningful work to various Public Works agencies. After one year of service and optional attainment of a CDL, they will meet minimum qualifications for a number of positions in Public Works agencies. The flexibility of these staff to move from agency to agency will benefit them, as they gain valuable and varied work experience and exposure to hiring managers while benefits to the City include having full time dedicated staff who will flow where the work is regardless of agency. Unlike traditional seasonal laborers hired into individual agencies, these positions will be recruited, hired and trained for a variety of tasks and services that are delivered across all the public works agencies. This pool of staff is expected to grow to provide diverse and experienced employees that can progress to higher paid City positions with more responsibilities. These employees will plant trees, landscape and mow medians, remove snow and ice from alleys, carriage lanes, sidewalks, bus stops, parking lots and bike paths. Further they can assist in maintenance of cross country ski trails and ice rinks, work the public drop off sites and have opportunities to train for higher level positions. Two Leadworkers included in the program will move with the PWL's providing consistent leadership and coaching, ensuring work standards and expectations are being met and provide on task training in use of equipment and safety procedures.

Streets

Function: Public Works

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	25,802,227	26,703,376	25,885,709	25,933,794	26,358,034	26,734,510
Other Restricted	5,585,931	7,521,627	6,918,837	9,743,745	9,999,778	10,005,190
Stormwater Utility	3,452,994	3,657,055	3,437,049	4,094,520	4,231,854	4,233,065
Total	\$ 34,841,153	\$ 37,882,058	\$ 36,241,596	\$ 39,772,059	\$ 40,589,666	\$ 40,972,765

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Forestry	5,585,931	6,021,627	5,418,837	6,098,745	6,365,991	6,370,827
Recycling	7,680,577	10,285,007	9,810,041	11,152,530	11,221,654	11,315,026
Roadside Cleanup	568,582	408,503	308,502	601,338	610,686	619,681
Snow And Ice Control	6,223,130	6,772,938	6,313,812	7,182,159	7,509,637	7,720,420
Solid Waste Management	10,174,881	10,023,304	10,133,155	9,936,640	10,001,662	10,052,820
Street Repair And Maintenance	1,872,208	1,985,935	1,619,518	1,986,949	1,973,128	2,002,909
Street Sweeping	2,735,843	2,384,744	2,637,731	2,813,698	2,906,909	2,891,082
Total	\$ 34,841,153	\$ 37,882,058	\$ 36,241,596	\$ 39,772,059	\$ 40,589,666	\$ 40,972,765

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	-	(5,000)	(13,684)	(5,000)	(5,000)	(5,000)
Charges For Services	(2,474,700)	(510,000)	(514,506)	(510,000)	(535,000)	(535,000)
Misc Revenue	(60,122)	(25,000)	(51,051)	-	-	(49,990)
Transfer In	(13,700)	-	-	-	-	-
Total	\$ (2,548,523)	\$ (540,000)	\$ (579,241)	\$ (515,000)	\$ (540,000)	\$ (589,990)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	13,940,953	15,754,866	14,624,380	15,894,887	16,261,167	16,628,054
Benefits	5,480,504	5,467,166	5,331,962	5,427,925	5,649,016	5,715,219
Supplies	1,791,627	2,024,025	1,294,452	2,083,025	2,083,025	2,083,025
Purchased Services	5,052,793	5,103,881	5,220,016	5,288,519	5,293,635	5,293,635
Debt Othr Financing	11,567	38,558	-	-	-	-
Inter Depart Charges	10,999,147	10,033,562	10,275,954	11,592,703	11,852,823	11,852,823
Inter Depart Billing	-	-	-	-	(10,000)	(10,000)
Transfer Out	113,085	-	74,073	-	-	-
Total	\$ 37,389,676	\$ 38,422,058	\$ 36,820,836	\$ 40,287,059	\$ 41,129,666	\$ 41,562,755

Service Overview

Service: Forestry

Service Description

This service is responsible for all forestry activities associated with maintaining Madison's urban forest. This service was new in 2020 and reflects transferring the Forestry team from the Parks Division to Streets and combining with the stump grubbing activities performed by Streets. The goal of the service is to maintain a vibrant and thriving urban forest.

Activities Performed by this Service

- Forestry operations: Maintain the City's urban canopy and care for street trees through activities including terrace tree planting, maintenance, storm clean-up, stump removal, and Emerald Ash Borer eradication.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	5,585,931	6,021,627	5,418,837	6,098,745	6,365,991	6,370,827
Total	\$ 5,585,931	\$ 6,021,627	\$ 5,418,837	\$ 6,098,745	\$ 6,365,991	\$ 6,370,827

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Personnel	4,176,668	4,656,062	4,024,949	4,862,308	5,114,863	5,119,699
Non-Personnel	438,228	423,558	451,881	443,500	443,500	443,500
Agency Charges	971,036	942,007	942,007	792,937	807,628	807,628
Total	\$ 5,585,931	\$ 6,021,627	\$ 5,418,837	\$ 6,098,745	\$ 6,365,991	\$ 6,370,827

Service Overview

Service: Recycling

Service Description

This service is responsible for the City's recycling program. Specific functions of the service include: (1) bi-weekly curbside collection of recyclables, (2) curbside yard waste and leaf collection, (3) operating three City yard waste drop-off sites, and (4) curbside brush collection. The goal of this service is to collect recyclables and yard waste on a timely basis for City residents and promote processes that work towards achieving zero waste.

Activities Performed by this Service

- Recycling collection: Bi-weekly curbside recycling collection.
- Brush Collection: Curbside brush collection.
- Leaf/Yard Waste Collection: Spring and fall curbside collection (expense shared 50-50 with Stormwater).
- Drop Off Sites: Operation of three drop-off locations for residents to bring materials.
- Brush Processing: Brush processing at the Transfer Station.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	6,570,386	7,395,939	7,185,285	5,935,467	5,978,155	6,049,991
Other-Expenditures	1,110,191	2,889,068	2,624,756	5,217,063	5,243,499	5,265,035
Total	\$ 7,680,577	\$ 10,285,007	\$ 9,810,041	\$ 11,152,530	\$ 11,221,654	\$ 11,315,026

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(2,189,563)	(195,000)	(243,278)	(170,000)	(170,000)	(170,000)
Personnel	4,460,929	5,270,502	4,920,952	5,468,470	5,444,085	5,537,457
Non-Personnel	1,389,366	1,339,937	1,253,724	1,376,950	1,407,066	1,407,066
Agency Charges	4,019,844	3,869,568	3,878,643	4,477,111	4,540,503	4,540,503
Total	\$ 7,680,577	\$ 10,285,007	\$ 9,810,041	\$ 11,152,530	\$ 11,221,654	\$ 11,315,026

Streets

Function:

Public Works*Service Overview***Service:** Roadside Cleanup

Service Description

This service is responsible for the removal of noxious weeds, stump removal, and the eradication of graffiti. The goal of this service is to improve aesthetics and community safety in the City.

Activities Performed by this Service

- Removal of Noxious Weeds: Remove weeds in violation of Madison General Ordinance 23.29 and Wisconsin State Statute 66.0517(3)(a).
- Eradication of Graffiti: Removal of graffiti from City, utility, and railroad property.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	568,582	408,503	308,502	601,338	610,686	619,681
Other-Expenditures	-	-	-	-	-	-
Total	\$ 568,582	\$ 408,503	\$ 308,502	\$ 601,338	\$ 610,686	\$ 619,681

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(7,880)	(5,000)	(3,722)	(5,000)	(5,000)	(5,000)
Personnel	274,938	364,924	224,095	394,500	397,718	406,713
Non-Personnel	99,960	1,100	34,317	1,100	1,100	1,100
Agency Charges	201,564	47,479	53,813	210,738	216,868	216,868
Total	\$ 568,582	\$ 408,503	\$ 308,502	\$ 601,338	\$ 610,686	\$ 619,681

Service Overview

Service: Snow And Ice Control

Service Description

This service is responsible for the removal of snow and ice from all City streets and bicycle paths. The goal of the service is to maintain the desired response times for salting, sanding, and snow plowing through the Streets Division's use of 90 pieces of equipment and private contractors. This service provides community safety on the City's roadways and paths. The service budget funds staffing, contractors, supplies, and equipment costs for 5.5 general plow snow events of 3 inches or more.

Activities Performed by this Service

- **Plowing & Spreading:** Snow removal efforts during snow events, and salting, sanding, and brining streets.
- **Crosswalks:** Clearing crosswalks, sidewalks, and handicap-accessible areas.
- **Sand Barrels:** Placing sand strategically around the City for residents, including in piles in parks and sand barrels at intersections throughout the City.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	6,223,130	6,772,938	6,313,812	7,182,159	7,509,637	7,720,420
Other-Expenditures	-	-	-	-	-	-
Total	\$ 6,223,130	\$ 6,772,938	\$ 6,313,812	\$ 7,182,159	\$ 7,509,637	\$ 7,720,420

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(7,510)	-	(584)	-	-	-
Personnel	3,160,573	3,298,041	3,567,463	3,473,831	3,702,187	3,912,970
Non-Personnel	1,346,363	1,802,778	1,072,043	1,872,950	1,872,950	1,872,950
Agency Charges	1,723,704	1,672,119	1,674,890	1,835,378	1,934,500	1,934,500
Total	\$ 6,223,130	\$ 6,772,938	\$ 6,313,812	\$ 7,182,159	\$ 7,509,637	\$ 7,720,420

Streets

Function:

Public Works*Service Overview***Service:** Solid Waste Management

Service Description

This service is responsible for the collection and disposal of solid waste materials. The goal of this service is to collect all City refuse in accordance with the scheduled pick-up days throughout the City.

Activities Performed by this Service

- Solid Waste Collection: Weekly refuse route service.
- Large Item Collection: Collect large items from the curbside to be disposed of properly.
- Transfer Station Operations: Sort refuse for hauling to the appropriate location.
- Transfer Station Hauling: Remove refuse from the transfer station and bring it to the appropriate final destination.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	10,174,881	10,023,304	10,133,155	9,936,640	10,001,662	10,052,820
Other-Expenditures	-	-	-	-	-	-
Total	\$ 10,174,881	\$ 10,023,304	\$ 10,133,155	\$ 9,936,640	\$ 10,001,662	\$ 10,052,820

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(329,870)	(340,000)	(331,657)	(340,000)	(365,000)	(414,990)
Personnel	4,329,232	4,596,042	4,412,122	3,997,933	4,034,679	4,135,828
Non-Personnel	3,326,431	3,242,836	3,513,899	3,318,961	3,318,961	3,318,961
Agency Charges	2,849,088	2,524,426	2,538,790	2,959,747	3,013,022	3,013,022
Total	\$ 10,174,881	\$ 10,023,304	\$ 10,133,155	\$ 9,936,640	\$ 10,001,662	\$ 10,052,820

Streets

Function:

Public Works*Service Overview***Service:** Street Repair And Maintenance

Service Description

This service is responsible for routine street maintenance such as filling of potholes, replacing damaged pavement, and sealing cracks. The goal of this service is to provide safe roadways for commuters in the City and to extend the useful lives of the roadways.

Activities Performed by this Service

- Filling Potholes: Filling problematic potholes to maintain roadways and create safe roads for transportation.
- Sealcoating/Chip Sealing: Sealcoating unimproved streets on a rotating basis to maintain roadways and create safe roads for transportation.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,872,208	1,985,935	1,619,518	1,986,949	1,973,128	2,002,909
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,872,208	\$ 1,985,935	\$ 1,619,518	\$ 1,986,949	\$ 1,973,128	\$ 2,002,909

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(13,700)	-	-	-	-	-
Personnel	1,089,820	1,292,347	963,810	1,172,482	1,183,303	1,213,084
Non-Personnel	163,707	109,005	66,381	109,208	84,208	84,208
Agency Charges	632,381	584,583	589,328	705,259	705,617	705,617
Total	\$ 1,872,208	\$ 1,985,935	\$ 1,619,518	\$ 1,986,949	\$ 1,973,128	\$ 2,002,909

Streets

Function:

Public Works*Service Overview***Service:** Street Sweeping

Service Description

This service is responsible for removing leaves, refuse, and other debris from the City's streets by using the Streets Division's ten street sweepers. The goal of this service is to maintain a healthy environment for City stakeholders by minimizing the amount of pollutants entering the lakes and waterways. The Stormwater Utility funds the majority of the equipment and personnel costs associated with this service.

Activities Performed by this Service

- Hand Sweeping: Removing excess sand, salt, debris, and leaves from medians to prevent these contaminants from entering the water supply.
- Street Sweeping & Leaf Collection: Conduct street sweeping and leaf collection.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	393,040	116,757	325,438	291,242	284,767	288,689
Other-Expenditures	2,342,803	2,267,987	2,312,293	2,522,457	2,622,142	2,602,392
Total	\$ 2,735,843	\$ 2,384,744	\$ 2,637,731	\$ 2,813,698	\$ 2,906,909	\$ 2,891,082

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Personnel	1,929,296	1,744,114	1,842,950	1,953,290	2,033,349	2,017,522
Non-Personnel	205,017	247,250	196,296	248,875	248,875	248,875
Agency Charges	601,530	393,380	598,484	611,533	624,685	624,685
Total	\$ 2,735,843	\$ 2,384,744	\$ 2,637,731	\$ 2,813,698	\$ 2,906,909	\$ 2,891,082

Streets

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Other Unit Of Gov Revenues Op	-	(5,000)	(13,684)	(5,000)	(5,000)	(5,000)
Intergov Revenues Total	\$ -	\$ (5,000)	\$ (13,684)	\$ (5,000)	\$ (5,000)	\$ (5,000)
Charges For Services						
Miscellaneous Chrgs For Servic	(3,498)	-	(584)	-	-	-
Appliance Collection	(281,649)	(245,000)	(230,448)	(245,000)	(270,000)	(270,000)
Refuse Collection	(252,498)	(260,000)	(279,752)	(260,000)	(260,000)	(260,000)
Sale Of Recyclables	(1,924,613)	-	-	-	-	-
Graffiti Removal	(12,443)	(5,000)	(3,722)	(5,000)	(5,000)	(5,000)
Charges For Services Total	\$ (2,474,700)	\$ (510,000)	\$ (514,506)	\$ (510,000)	\$ (535,000)	\$ (535,000)
Misc Revenue						
Miscellaneous Revenue	(60,122)	(25,000)	(51,051)	-	-	(49,990)
Misc Revenue Total	\$ (60,122)	\$ (25,000)	\$ (51,051)	\$ -	\$ -	\$ (49,990)
Transfer In						
Transfer In From Insurance	(13,700)	-	-	-	-	-
Transfer In Total	\$ (13,700)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	8,358,964	9,397,746	8,235,298	8,330,141	8,386,907	8,645,058
Salary Savings	-	(955,213)	-	(218,000)	(218,000)	(218,000)
Pending Personnel	-	213,900	-	-	200,000	331,016
Furlough Savings	(10,945)	-	-	-	-	-
Premium Pay	24,816	30,526	32,391	27,856	27,856	27,856
Workers Compensation Wages	33,659	-	37,080	-	-	-
Compensated Absence	144,296	200,000	148,510	89,781	89,781	89,781
Hourly Wages	264,962	220,793	200,892	240,793	130,793	130,793
Overtime Wages Permanent	401,622	543,584	604,791	542,399	542,399	542,399
Overtime Wages Hourly	2,888	-	11,149	-	-	-
Election Officials Wages	705	-	1,595	-	-	-
Salaries Total	\$ 9,220,966	\$ 9,651,336	\$ 9,271,705	\$ 9,012,970	\$ 9,159,736	\$ 9,548,903
Benefits						
Comp Absence Escrow	270,208	-	146,172	-	-	-
Health Insurance Benefit	1,918,434	2,047,823	1,897,459	1,708,273	1,857,453	1,857,455
Wage Insurance Benefit	37,178	35,430	35,783	29,221	28,420	28,420
WRS	602,833	610,962	579,538	554,366	566,449	583,996
FICA Medicare Benefits	679,973	709,526	669,437	653,795	635,475	655,226
Licenses & Certifications	334	-	985	-	-	-
Post Employment Health Plans	173,184	198,643	171,169	165,171	165,171	165,171
Benefits Total	\$ 3,682,143	\$ 3,602,384	\$ 3,500,543	\$ 3,110,826	\$ 3,252,968	\$ 3,290,267

Streets

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	6,023	7,500	11,050	7,500	7,500	7,500
Copy Printing Supplies	27,535	15,000	5,397	15,000	15,000	15,000
Furniture	767	2,500	-	2,500	2,500	2,500
Hardware Supplies	5,076	3,000	7,545	3,000	3,000	3,000
Software Lic & Supplies	73	-	1,644	-	-	-
Postage	10,169	5,000	4,933	5,000	5,000	5,000
Work Supplies	371,193	283,000	285,591	249,000	249,000	249,000
Asphalt Repair Materials	69,577	55,000	12,395	55,000	55,000	55,000
Janitorial Supplies	13,402	15,000	19,324	15,000	15,000	15,000
Medical Supplies	883	1,775	64	1,775	1,775	1,775
Safety Supplies	15,321	15,000	15,315	15,000	15,000	15,000
Snow Removal Supplies	699,004	1,012,000	335,044	1,022,000	1,022,000	1,022,000
Uniform Clothing Supplies	17,982	25,000	26,906	25,000	25,000	25,000
Building Supplies	3,148	10,000	4,461	10,000	10,000	10,000
Machinery And Equipment	13	-	3,462	-	-	-
Equipment Supplies	163,431	110,000	110,000	30,000	30,000	30,000
Supplies Total	\$ 1,403,596	\$ 1,559,775	\$ 843,132	\$ 1,455,775	\$ 1,455,775	\$ 1,455,775
Purchased Services						
Natural Gas	54,225	71,000	200,290	81,651	81,651	81,651
Electricity	91,001	93,000	129,344	82,627	82,627	82,627
Water	65,207	56,000	61,969	56,000	56,000	56,000
Stormwater	9,652	10,000	11,280	10,000	10,000	10,000
Telephone	5,532	7,966	2,873	6,839	6,839	6,839
Cellular Telephone	12,513	10,000	10,599	10,000	10,000	10,000
Systems Comm Internet	-	5,000	-	5,000	5,000	5,000
Building Improv Repair Maint	53,695	32,000	3,081	32,000	32,000	32,000
Waste Disposal	176,748	180,000	135,960	99,000	99,000	99,000
Pest Control	2,131	2,500	1,453	2,500	2,500	2,500
Elevator Repair	1,692	-	2,933	-	-	-
Landfill	2,707,569	2,764,200	2,764,200	2,853,554	2,853,554	2,853,554
Process Fees Recyclables	954,876	-	-	-	-	-
Resource Recovery	233,026	256,500	543,533	267,000	267,000	267,000
Grounds Improv Repair Maint	3,861	25,000	-	25,000	-	-
Snow Removal	376,224	503,928	503,928	545,000	545,000	545,000
Equipment Mntc	38,422	24,100	11,093	24,100	24,100	24,100
System & Software Mntc	904	-	24,274	-	-	-
Rental Of Equipment	1,076	-	-	-	-	-
Street Mntc	5,520	-	-	-	-	-
Recruitment	343	-	386	-	-	-
Conferences & Training	3,189	6,000	2,599	6,000	6,000	6,000
Memberships	408	-	806	-	-	-
Uniform Laundry	7,473	7,500	4,381	7,500	7,500	7,500
Consulting Services	387	6,000	6,171	6,000	6,000	6,000
Advertising Services	19,952	25,000	22,477	5,000	5,000	5,000
Printing Services	271	-	12,902	-	-	-
Other Services & Expenses	21,765	35,000	39,430	35,000	65,116	65,116
Bad Debt Expense	43,347	-	5,412	-	-	-
Permits & Licenses	7,227	7,500	8,076	7,500	7,500	7,500
Purchased Services Total	\$ 4,898,237	\$ 4,128,194	\$ 4,509,451	\$ 4,167,270	\$ 4,172,386	\$ 4,172,386

Streets

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Charges						
ID Charge From Engineering	55,153	55,153	62,894	55,153	55,153	55,153
ID Charge From Fleet Services	8,440,769	7,591,174	7,591,174	7,871,241	8,103,339	8,103,339
ID Charge From Traffic Eng	42,089	45,374	76,065	38,874	38,874	38,874
ID Charge From Insurance	170,181	170,181	170,181	319,363	252,482	252,482
ID Charge From Workers Comp	439,805	439,805	439,805	417,321	417,321	417,321
ID Charge From Water	552	-	-	-	-	-
Inter Depart Charges Total	\$ 9,148,550	\$ 8,301,687	\$ 8,340,119	\$ 8,701,952	\$ 8,867,169	\$ 8,867,169
Inter Depart Billing						
ID Billing To Monona Terrace	-	-	-	-	(10,000)	(10,000)
Inter Depart Billing Total	\$ -	\$ -	\$ -	\$ -	\$ (10,000)	\$ (10,000)
Transfer Out						
Transfer Out To Grants	(2,742)	-	-	-	-	-
Transfer Out Total	\$ (2,742)	\$ -	\$ -	\$ -	\$ -	\$ -

Streets Division

Function: Public Works

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 2-20	20	1.00	67,598	1.00	67,936	1.00	67,936	1.00	70,083
ADMIN CLK 1-20	20	3.00	149,820	2.00	116,773	2.00	116,773	2.00	120,464
ARBORIST 1-16	16	19.00	1,164,538	19.00	1,144,402	19.00	1,144,402	19.00	1,180,575
ARBORIST 2-16	16	7.00	477,673	7.00	480,056	7.00	480,056	7.00	495,230
ASST STREETS SUPER-18	18	1.00	125,320	-	-	-	-	-	-
ASST STREETS SUPER-18	18	-	-	1.00	132,121	1.00	132,121	1.00	136,297
CITY FORESTER-18	18	1.00	103,154	1.00	104,603	1.00	104,603	1.00	107,910
EQPT OPR 3-16	16	3.00	206,950	3.00	208,611	3.00	208,611	3.00	215,205
FORESTRY OPR SUPV-18	18	1.00	87,940	1.00	88,379	1.00	88,379	1.00	91,173
FORESTRY SPEC-16	16	3.00	219,117	3.00	205,933	3.00	205,933	3.00	212,442
MAINT MECH 1-15	15	2.00	136,945	2.00	129,101	2.00	129,101	2.00	133,181
MAINT/REPR COORD-18	18	2.00	178,146	2.00	172,060	2.00	172,060	2.00	177,499
OPERATING ASST-15	15	1.00	72,944	1.00	73,981	1.00	73,981	1.00	76,320
OPERATING MAINT WKR-15	15	6.00	402,273	6.00	404,902	6.00	404,902	6.00	417,701
OPERATIONS CLERK-16	16	2.00	120,666	2.00	116,626	2.00	116,626	2.00	120,312
PLANNING GIS SPEC	18	-	-	1.00	69,681	1.00	69,681	1.00	71,075
PROCESS PLANT SUPV-18	18	1.00	90,361	1.00	90,812	1.00	90,812	1.00	93,682
PROGRAM ASST 1-20	20	1.00	59,415	1.00	59,712	1.00	59,712	1.00	61,599
PUB WKS FORE-18	18	4.00	294,751	-	-	-	-	-	-
PUB WKS FORE-18	18	-	-	2.00	150,321	2.00	150,321	2.00	155,072
PUB WKS FORE-18	18	-	-	2.00	150,562	2.00	150,562	2.00	155,321
PUB WKS GEN SUPV-18	18	2.00	197,792	2.00	199,671	2.00	199,671	2.00	205,982
PUB WKS LABORER	15	-	-	10.00	481,364	10.00	481,364	10.00	481,364
PUB WKS LDWKR	15	-	-	4.00	225,665	4.00	225,665	4.00	225,665
SMO 1-15	15	93.00	5,087,583	94.00	5,312,373	94.00	5,312,373	94.00	5,480,289
SMO 2-15	15	28.00	1,656,052	26.00	1,604,815	26.00	1,604,815	26.00	1,655,540
SMO 3-15	15	31.00	2,010,082	30.00	1,967,338	30.00	1,967,338	30.00	2,029,522
SSMW 1-15	15	4.00	185,796	4.00	199,650	4.00	199,650	4.00	205,960
SSMW 2-15	15	6.00	367,898	6.00	360,282	6.00	360,282	6.00	371,670
STREETS GEN SUPV-18	18	6.00	507,690	6.00	511,846	6.00	511,846	6.00	528,025
STREETS SUPT-21	21	1.00	137,295	1.00	137,982	1.00	137,982	1.00	137,982
STREETS TRAINEE	15	2.00	64,397	-	-	-	-	-	-
STS OPER ANAL-18	18	1.00	94,018	1.00	94,487	1.00	94,487	1.00	97,474
STS/PW SIC-18	18	1.00	94,018	1.00	94,487	1.00	94,487	1.00	97,474
TREE TRIMMER FORE-18	18	2.00	157,724	2.00	158,512	2.00	158,512	2.00	163,523
TOTAL		235.00	14,517,956	245.00	15,315,045	245.00	15,315,045	245.00	15,771,611

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Streets Division Results Madison Indicators

Results Madison is a program to help align city services with the outcomes that matter most to Madison residents. Imagine Madison, the city's comprehensive plan, lays out a twenty year vision for the city's growth. It has seven areas of focus, called the Elements of a Great City. City agencies, through the services they deliver, help achieve the strategies and goals of each Element. In Results Madison, city agencies use service indicators to measure, understand, and share the work they do. This budget book contains a selection of indicators for the first participating agencies, the Streets Division and the Library. These show how much work they did, how well they did it, and the outcomes for residents.

Citywide Element(s)	Indicator	Background			Year			Trend	Data Source
		Measurement Notes	Why are we measuring it?	Context	2019	2020	2021		
Green & Resilient, Healthy & Safe	Total recycling tonnage	This includes curbside green recycling carts, appliances, electronics, batteries, leaves, and yard waste collected by the City. Only includes units serviced by the City, which does not include buildings of 8 or more units.	This service helps meet landfill diversion goals, allowing the City and residents to live their sustainability values.	This tonnage is a reflection of materials composition, residents' recycling habits, the City's mandatory recycling ordinance, and the Streets Division's outreach work. The pandemic, beginning in 2020 and continuing through 2021, caused people to spend more time in their residences and thus to dispose of more waste through City services, increasing recycling tonnage.	48,079 tons	49,758 tons	47,124 tons		Annual report
	Curbside recycling cart tonnage	This is material collected from curbside green recycling carts only. Only includes units serviced by the City, which does not include buildings of 8 or more units.	This is the most individualized recycling-related service provided, and the way most residents interact with recycling in the City. This is the service currently funded by the City's Resource Recovery Special Charge.	Also, recycling materials continually change, typically getting lighter, so decreasing tonnage does not necessarily indicate decreasing volume and workload.	17,834 tons	18,564 tons	17,436 tons		Annual report
	Total refuse tonnage	This includes brown curbside refuse carts, non-recyclable large items like furniture, and street debris collected by the City and sent to the landfill. Only includes units serviced by the City, which does not include buildings of 8 or more units.	Effective refuse removal is an essential part of healthy, safe, clean, liveable, and attractive spaces. This also informs landfill diversion goals and sustainability values.	This tonnage is a reflection of materials composition, residents' consumption habits, and the Streets Division's outreach work. The pandemic, beginning in 2020 and continuing through 2021, caused people to spend more time in their residences and thus to dispose of more waste through City services, increasing refuse tonnage.	58,049 tons	57,805 tons	58,387 tons		Annual report
	Curbside refuse cart tonnage	This is material collected from curbside brown refuse carts only. Only includes units serviced by the City, which does not include buildings of 8 or more units.	This is the most individualized refuse-related service provided, and the way most residents interact with refuse in the City.		44,158 tons	46,187 tons	46,554 tons		Annual report
	Landfill diversion ratio	Ratio of recycling to all waste (recycling and refuse together), for all recycling and refuse collected by the City.	This shows the impact of the Streets Division's recycling service in enabling the City and residents to live their sustainability values. Without this service, this material would go in a landfill.	For comparison, per the EPA, this figure was 32% nationally in 2018. ¹	45.3%	46.3%	44.7%		Annual report
	Average hours to plow all streets following major snowfalls	Major snowfalls are defined as snow events with three or more inches of snow accumulation on the roads. Sometimes called a general plow, these operations follow the declaration of a citywide plow. Contractors assist with these plows, and this indicator measures average time from first contractor in, to last contractor out. This reflects the initial curb-to-curb snowplow, but does not include days of additional maintenance.	This shows how quickly residents can expect plowed streets after a snowfall.	Peer cities for comparison: Sioux Falls, SD: "Our goal is typically in 24 to 48 hours to have all the streets cleared in the city." ² Spokane, WA: "During a larger snowfall of four inches or more...crews expect to complete a Full-City Plow in about three days ." ³ St. Paul, MN: "When there is 6" or less snowfall it typically takes approximately 24 hours to plow the entire city one time. With snow accumulations over 6" it can take substantially more time." ⁴ The timing reflects both the Streets Division's level of service, and the circumstances of each snowfall, like amount and density of snow.	9.2 hours	10.7 hours	9 hours		General plow contractor call-in records

¹ United States Environmental Protection Agency, *Advancing Sustainable Materials Management: 2018 Fact Sheet*, https://www.epa.gov/sites/default/files/2021-01/documents/2018_ff_fact_sheet_dec_2020_fnl_508.pdf. Accessed Feb. 2, 2023.

² KELO Sioux Falls CBS Affiliate, *When Will My Street Get Cleared of Snow in SF?*, <https://www.keloland.com/keloland-com-original/when-will-my-street-get-cleared-of-snow-in-sf/>. Accessed Feb. 2, 2023.

³ City of Spokane, *Snow Response Operations*, <https://my.spokanecity.org/streets/maintenance/snow-removal/>. Accessed Feb. 2, 2023.

⁴ City of St. Paul, *Snow-Related FAQs*, <https://www.stpaul.gov/departments/public-works/street-maintenance/snow-emergency/snow-related-faqs>. Accessed Feb. 2, 2023.

Traffic Engineering

Agency Overview

Agency Mission

The mission of the Traffic Engineering Division is to provide and manage the environmentally sensitive, safe, efficient, affordable, reliable and convenient movement of people and goods through communications; transportation planning; and the design, operation, and maintenance of transportation facilities.

Agency Overview

The Division is responsible for managing Madison's network of traffic and streetlight infrastructure. The Division is also responsible for coordinating pedestrian and traffic safety initiatives. The goal of the Division is to efficiently maintain city infrastructure and facilities while providing a high level of customer service and improved safety to customers.

2023 Budget Highlights

Agency-Wide Changes

- Creates a 1.0 FTE Utility Locator position including vehicle and equipment costs. Costs associated with the new position will be partially offset by eliminating a vacant 1.0 FTE Communications Tech 1 position. (Increase: \$29,820).
- Finance Committee amendment #2 corrected the presentation of costs associated with the new Utility Locator position to assign \$34,500 to supplies and \$4,680 to salary savings.
- Increases agency salary savings to reflect additional staff time charged to capital projects. (Reduction: \$30,000)
- Increases electricity costs to reflect rate increases, a growing number of electronic devices in the City, and delays in implementing the LED lighting project. (Increase: \$172,000)
- Finance Committee amendment #21 creates a 1.0 FTE Assistant City Traffic Engineer at a cost of \$73,592 and assumes the position will be filled for seven months in 2023. The 2023 costs of the position will be offset by an increase in budgeted salary savings due to positions that will be filled below budgeted step and longevity in 2023.
- Reallocates a Traffic Control Maintenance Worker position from 100% Traffic Engineering to 50% Traffic Engineering and 50% Parks via Finance Committee amendment #4 to properly reflect the shared position.(Ongoing Decrease: \$37,000)

Service: Bicycle and Pedestrian Services

- Budget maintains current level of service.

Service: Communications

- Service changes are included in agency-wide changes listed above.

Service: Pavement Markings

- Budget maintains current level of service.

Service: Services

- Creates a 1.0 FTE project manager position to oversee Vision Zero grant funded project implementation and is contingent upon receiving federal funding for safe streets programs. This position will be funded by grant funds included in the capital budget. (Increase: \$93,068)
- The funding source for the new Vision Zero project manager position was corrected via Finance Committee amendment #3 to be allocated to the capital fund.

Service: Signals

- Budget maintains current level of service.

Service: Signing

- Budget maintains current level of service.

Service: Streetlighting

- Service changes are included in agency-wide changes listed above.

Traffic Engineering

Function: Transportation

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	7,707,226	8,429,177	8,073,845	8,380,105	8,625,421	8,671,580
Other Grants	65,895	102,000	102,000	102,000	102,000	102,000
Total	\$ 7,773,122	\$ 8,531,177	\$ 8,175,845	\$ 8,482,105	\$ 8,727,421	\$ 8,773,580

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Bicycle & Pedestrian Services	964,729	1,258,855	1,253,374	1,213,275	1,220,475	1,234,750
Communications	1,063,315	853,532	567,826	894,791	889,106	915,591
Pavement Markings	847,799	1,017,267	852,194	986,109	1,067,873	1,081,805
Services	1,352,962	1,464,239	1,332,301	1,459,397	1,564,579	1,581,606
Signals	499,236	961,034	941,205	997,670	1,015,338	1,084,917
Signing	1,227,304	1,146,778	1,045,115	997,193	984,517	901,542
Streetlighting	1,817,778	1,829,473	2,183,831	1,933,670	1,985,533	1,973,370
Total	\$ 7,773,122	\$ 8,531,177	\$ 8,175,845	\$ 8,482,105	\$ 8,727,421	\$ 8,773,580

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues	(691,385)	(521,200)	(493,000)	(547,200)	(547,200)	(547,200)
Charges For Services	(237,397)	(230,253)	(202,100)	(254,242)	(254,242)	(254,242)
Misc Revenue	(374,462)	(370,000)	(360,000)	(380,000)	(380,000)	(380,000)
Other Finance Source	(2,749)	-	-	-	-	-
Transfer In	(34,879)	-	(8,823)	(24,138)	(24,138)	(24,138)
Total	\$ (1,340,872)	\$ (1,121,453)	\$ (1,063,923)	\$ (1,205,580)	\$ (1,205,580)	\$ (1,205,580)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	4,823,845	5,420,545	4,916,878	5,485,934	5,635,198	5,623,251
Benefits	1,655,467	1,536,626	1,447,146	1,542,017	1,610,430	1,632,035
Supplies	273,319	328,052	259,627	314,055	314,055	350,555
Purchased Services	2,437,118	2,405,598	2,654,308	2,603,248	2,603,248	2,603,248
Inter Depart Charges	449,760	804,018	804,018	498,052	547,204	547,204
Inter Depart Billing	(538,689)	(862,608)	(862,608)	(776,021)	(797,534)	(797,534)
Transfer Out	13,173	20,400	20,400	20,400	20,400	20,400
Total	\$ 9,113,993	\$ 9,652,630	\$ 9,239,768	\$ 9,687,685	\$ 9,933,000	\$ 9,979,160

Traffic Engineering

Function: Transportation

Service Overview

Service: Bicycle & Pedestrian Services

Service Description

This service guides bicycle and pedestrian planning, infrastructure improvements, and safety initiatives. The program also includes education, encouragement and outreach focused on bicycle and pedestrian safety as well as the administration of the Crossing Guard Program. The goals of this service are to ensure safe, efficient, equitable and accessible walking and biking infrastructure; increase the number of people choosing to walk and bike; and increase pedestrian and bicycle safety.

Activities Performed by this Service

- Pedestrian and Bicycle Plans: Planning for pedestrian and bicycle facilities including work related to Vision Zero, Complete Green Streets, neighborhood planning and other City projects.
- Engagement and Public Input: Outreach to underserved neighborhoods to gather input on walking/biking and infrastructure changes, holding public meetings to discuss specific projects and responding to concerns.
- Safety Education: Provide education to support walking and biking safety including Safe Routes to School planning and program delivery.
- Crossing Guard Services: Providing Crossing Guards services at approved locations and reviewing locations.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	898,834	1,156,855	1,151,374	1,111,275	1,118,475	1,132,750
Other-Expenditures	65,895	102,000	102,000	102,000	102,000	102,000
Total	\$ 964,729	\$ 1,258,855	\$ 1,253,374	\$ 1,213,275	\$ 1,220,475	\$ 1,234,750

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	869,758	1,113,479	1,113,982	1,123,572	1,128,499	1,142,774
Non-Personnel	40,435	33,845	27,861	32,600	32,600	32,600
Agency Charges	54,536	111,531	111,531	57,103	59,376	59,376
Total	\$ 964,729	\$ 1,258,855	\$ 1,253,374	\$ 1,213,275	\$ 1,220,475	\$ 1,234,750

Traffic Engineering

Function:

Transportation

*Service Overview***Service:** Communications

Service Description

This service is responsible for: (1) two-way radios and associated electronic equipment, (2) municipal communications systems, and (3) communications equipment for the City and other public entities. The goal of this service is to maintain and repair the current emergency communication system and radios.

Activities Performed by this Service

- Emergency Communication System: Maintain and repair equipment at eight radio tower locations including the 911 center and maintain and repair portable and handheld radios and miscellaneous electronics.
- Interoperability with Dane County 911 Center: Ensure the Dane County and the City of Madison separate emergency radio systems are compatible to receive calls from the 911 Center.
- Emergency Radio Equipment: Install communication equipment in police, fire, and other City agency vehicles and for other agencies throughout Dane County.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,063,315	853,532	567,826	894,791	889,106	915,591
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,063,315	\$ 853,532	\$ 567,826	\$ 894,791	\$ 889,106	\$ 915,591

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(130,737)	(146,453)	(127,952)	(135,200)	(135,200)	(135,200)
Personnel	970,008	1,020,219	763,266	1,043,888	1,051,552	1,078,037
Non-Personnel	651,266	642,584	595,330	635,511	635,511	635,511
Agency Charges	(427,222)	(662,818)	(662,818)	(649,407)	(662,757)	(662,757)
Total	\$ 1,063,315	\$ 853,532	\$ 567,826	\$ 894,791	\$ 889,106	\$ 915,591

Traffic EngineeringFunction: **Transportation***Service Overview***Service:** Pavement Markings*Service Description*

This service performs an annual pavement marking inventory. The service is also responsible for the maintenance of the following: centerline, lane line, crosswalk, bike path, speed hump, and other similar markings. The goal of this service is to provide greater clarity and consistent guidance on, over, or adjacent to a street, pedestrian facility, or bikeway by maintaining existing and installing new traffic control pavement markings.

Activities Performed by this Service

- Pavement Marking Design: Design pavement marking needs based on condition of existing markings and public safety, including prioritizing the material, location, and type of replacement pavement markings.
- Pavement Marking Installation: Paint pavement markings throughout the city to help guide bicycles, pedestrians, and motorists.
- Epoxy Pavement Marking: Oversee the work of the contractor hired to install epoxy pavement marking in high traffic locations.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	847,799	1,017,267	852,194	986,109	1,067,873	1,081,805
Other-Expenditures	-	-	-	-	-	-
Total	\$ 847,799	\$ 1,017,267	\$ 852,194	\$ 986,109	\$ 1,067,873	\$ 1,081,805

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(2,283)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Personnel	540,611	599,863	428,169	560,609	637,368	651,300
Non-Personnel	225,604	291,711	298,332	342,827	342,827	342,827
Agency Charges	83,866	130,693	130,693	87,673	92,678	92,678
Total	\$ 847,799	\$ 1,017,267	\$ 852,194	\$ 986,109	\$ 1,067,873	\$ 1,081,805

Traffic EngineeringFunction: **Transportation***Service Overview*

Service: Services

Service Description

This service, in conjunction with the Transportation Commission, provides leadership for traffic safety programs and assists on the overall transportation and traffic planning, design, and transportation engineering for the City. Staff assist neighborhoods and other government entities in planning transportation improvements. The goal of this service is efficient development with minimal negative impacts on traffic safety and efficiency on City streets and neighborhoods.

Activities Performed by this Service

- Plan Review: Review and recommend approval of or changes to neighborhood development or transportation system plans to ensure a safe and efficient transportation system for all modes of travel.
- Project Review: Maintain prioritized list of transportation safety projects generated from public feedback, crash data or other transportation related studies.
- Right-of-Way Permits: Review plans for proposed use of the public right-of-way for public safety and pedestrian and traffic flow.
- Traffic Studies: Conduct traffic studies or counts to determine traffic by mode in order to determine appropriate traffic control devices or street geometry needs.
- Mapping System: Continuous updating of asset data using mapping software and administration of the CityWorks asset management system.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,352,962	1,464,239	1,332,301	1,459,397	1,564,579	1,581,606
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,352,962	\$ 1,464,239	\$ 1,332,301	\$ 1,459,397	\$ 1,564,579	\$ 1,581,606

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Personnel	1,225,797	1,295,919	1,160,977	1,333,632	1,437,020	1,452,047
Non-Personnel	9,542	11,699	14,703	17,100	17,100	19,100
Agency Charges	117,624	156,621	156,621	108,665	110,459	110,459
Total	\$ 1,352,962	\$ 1,464,239	\$ 1,332,301	\$ 1,459,397	\$ 1,564,579	\$ 1,581,606

Traffic EngineeringFunction: **Transportation***Service Overview*

Service: Signals

Service Description

This service is responsible for the installation, operation, and upkeep of traffic signals. Specific activities include: (1) studies, planning, and design associated with new installations; (2) review, revision, and modernization for existing signalized intersections; and (3) installation and maintenance of fiber optics. The goal of this service is safer intersections through maintenance and repair of the City's traffic signals.

Activities Performed by this Service

- Traffic Signals: Provide routine maintenance, repairs, and emergency response to equipment failures and traffic signals knocked down.
- Fiber Conduit: Provide routine maintenance, repair, and emergency response to equipment failures and fiber breaks due to extreme weather or contractor damage.
- Traffic Signal Timing: Remotely or locally adjust traffic signals to adapt to special events, crashes, flooding, and road closures.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	499,236	961,034	941,205	997,670	1,015,338	1,084,917
Other-Expenditures	-	-	-	-	-	-
Total	\$ 499,236	\$ 961,034	\$ 941,205	\$ 997,670	\$ 1,015,338	\$ 1,084,917

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(981,965)	(745,000)	(380,758)	(803,000)	(803,000)	(803,000)
Personnel	973,129	1,225,266	1,025,076	1,306,591	1,317,387	1,352,466
Non-Personnel	411,216	392,286	208,405	401,305	401,305	435,805
Agency Charges	96,856	88,482	88,482	92,774	99,646	99,646
Total	\$ 499,236	\$ 961,034	\$ 941,205	\$ 997,670	\$ 1,015,338	\$ 1,084,917

Traffic EngineeringFunction: **Transportation***Service Overview*

Service: Signing

Service Description

This service is responsible for fabricating, installing, replacing, repairing, and maintaining street signs. Specific activities include: (1) an annual inventory of all signs to determine condition and proper location, (2) studies to determine the need for new signs, (3) upkeep and maintenance of signs and guard rails, and (4) installations and removals of barricades and signs for special events and to individuals with street-use permits. The goal of this service is to provide clear, concise, and consistent guidance on, over, or adjacent to a street, pedestrian facility, or bikeway by maintaining existing and installing new traffic control signage.

Activities Performed by this Service

- Signage Plans: Develop sign plans that are designed to improve public safety and traffic flow.
- Fabricate and Install Signs: Manufacture and install signs throughout the City.
- Facilitate Special Events: Work with special event planners and other agencies to design plans to accommodate special events in a safe manner. Place signage and barricades needed for these events.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,227,304	1,146,778	1,045,115	997,193	984,517	901,542
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,227,304	\$ 1,146,778	\$ 1,045,115	\$ 997,193	\$ 984,517	\$ 901,542

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(64,894)	(99,000)	(415,810)	(112,000)	(112,000)	(112,000)
Personnel	1,241,523	1,073,135	1,280,557	1,010,374	989,735	906,760
Non-Personnel	34,885	83,411	91,137	76,123	76,123	76,123
Agency Charges	15,790	89,232	89,232	22,696	30,659	30,659
Total	\$ 1,227,304	\$ 1,146,778	\$ 1,045,115	\$ 997,193	\$ 984,517	\$ 901,542

Traffic Engineering

Function: Transportation

Service Overview

Service: Streetlighting

Service Description

This service manages all street lights within the City of Madison. Specific activities include: repairing and maintaining light poles, bases and luminaries, and repairing all damage resulting from crashes. This includes design of new lighting installations and evaluating the need for changes in the existing systems and lighting units for specific neighborhood needs. The goal of this service is to maintain and repair street lighting and bike path lighting infrastructure.

Activities Performed by this Service

- **Streetlight Maintenance:** Provide routine maintenance, repairs, and emergency response to knocked down street lights and repair malfunctioning street light equipment.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	1,817,778	1,829,473	2,183,831	1,933,670	1,985,533	1,973,370
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,817,778	\$ 1,829,473	\$ 2,183,831	\$ 1,933,670	\$ 1,985,533	\$ 1,973,370

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(160,993)	(126,000)	(134,404)	(150,380)	(150,380)	(150,380)
Personnel	658,485	629,290	591,998	649,286	684,066	671,903
Non-Personnel	1,350,663	1,298,514	1,698,568	1,432,237	1,432,237	1,432,237
Agency Charges	(30,378)	27,669	27,669	2,527	19,609	19,609
Total	\$ 1,817,778	\$ 1,829,473	\$ 2,183,831	\$ 1,933,670	\$ 1,985,533	\$ 1,973,370

Traffic Engineering

Function: Transportation

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Intergov Revenues						
Federal Revenues Operating	(3,572)	(1,200)	-	(1,200)	(1,200)	(1,200)
State Revenues Operating	(117,144)	(93,000)	(93,000)	(112,000)	(112,000)	(112,000)
Payment For Municipal Service	(57,813)	(35,000)	(48,000)	(35,000)	(35,000)	(35,000)
Local Revenues Operating	(470,462)	(307,000)	(307,000)	(324,000)	(324,000)	(324,000)
Other Unit Of Gov Revenues Op	(42,394)	(85,000)	(45,000)	(75,000)	(75,000)	(75,000)
Intergov Revenues Total	\$ (691,385)	\$ (521,200)	\$ (493,000)	\$ (547,200)	\$ (547,200)	\$ (547,200)
Charges For Services						
Traffic Private Entity	(67,100)	(95,253)	(67,100)	(94,242)	(94,242)	(94,242)
Reimbursement Of Expense	(170,297)	(135,000)	(135,000)	(160,000)	(160,000)	(160,000)
Charges For Services Total	\$ (237,397)	\$ (230,253)	\$ (202,100)	\$ (254,242)	\$ (254,242)	\$ (254,242)
Misc Revenue						
Miscellaneous Revenue	(374,462)	(370,000)	(360,000)	(380,000)	(380,000)	(380,000)
Misc Revenue Total	\$ (374,462)	\$ (370,000)	\$ (360,000)	\$ (380,000)	\$ (380,000)	\$ (380,000)
Other Finance Source						
Sale Of Assets	(2,749)	-	-	-	-	-
Fund Balance Applied	-	-	-	-	-	-
Other Finance Source Total	\$ (2,749)	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer In						
Transfer In From Insurance	(34,879)	-	(8,823)	(24,138)	(24,138)	(24,138)
Transfer In Total	\$ (34,879)	\$ -	\$ (8,823)	\$ (24,138)	\$ (24,138)	\$ (24,138)
Salaries						
Permanent Wages	4,242,916	4,730,395	4,093,182	4,824,814	4,881,454	5,035,749
Salary Savings	-	(228,209)	-	(153,118)	(183,118)	(297,968)
Pending Personnel	-	104,000	-	-	122,888	71,592
Furlough Savings	(2,887)	-	-	-	-	-
Premium Pay	23,045	18,000	27,611	18,000	18,000	18,000
Workers Compensation Wages	4,444	-	32,338	-	-	-
Compensated Absence	78,077	49,999	78,077	49,999	49,999	49,999
Hourly Wages	366,844	598,010	527,522	598,010	598,010	598,010
Overtime Wages Permanent	62,785	53,379	62,785	53,379	53,379	53,379
Overtime Wages Hourly	460	-	392	-	-	-
Election Officials Wages	559	-	-	-	-	-
Salaries Total	\$ 4,776,243	\$ 5,325,574	\$ 4,821,907	\$ 5,391,083	\$ 5,540,612	\$ 5,528,760
Benefits						
Comp Absence Escrow	188,516	-	-	-	-	-
Health Insurance Benefit	748,583	813,568	760,412	816,847	864,019	864,019
Wage Insurance Benefit	20,795	21,661	19,246	19,444	19,847	19,847
WRS	296,393	307,481	272,893	304,893	322,817	333,022
FICA Medicare Benefits	354,251	348,835	348,410	354,018	356,668	367,974
Licenses & Certifications	161	-	80	-	-	-
Post Employment Health Plans	39,609	38,052	39,077	39,665	39,665	39,665
Benefits Total	\$ 1,648,307	\$ 1,529,597	\$ 1,440,117	\$ 1,534,868	\$ 1,603,016	\$ 1,624,526

Traffic Engineering

Function: Transportation

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	3,285	4,300	3,285	3,350	3,350	3,350
Copy Printing Supplies	5,574	5,100	5,100	5,100	5,100	5,100
Furniture	769	300	-	300	300	300
Hardware Supplies	2,333	1,800	2,333	1,500	1,500	1,500
Software Lic & Supplies	5,989	6,300	6,300	6,000	6,000	6,000
Postage	6,552	3,100	4,975	6,100	6,100	6,100
Books & Subscriptions	1,340	100	34	100	100	100
Work Supplies	169,003	223,232	175,078	241,995	241,995	243,995
Janitorial Supplies	7,070	9,700	7,070	6,000	6,000	6,000
Medical Supplies	41	200	-	100	100	100
Safety Supplies	19,053	14,120	19,053	13,700	13,700	13,700
Snow Removal Supplies	412	-	-	-	-	-
Uniform Clothing Supplies	5,062	4,200	5,378	4,200	4,200	4,200
Building	72	200	-	200	200	200
Building Supplies	4,399	1,800	4,091	1,500	1,500	1,500
Electrical Supplies	311	300	44	500	500	500
Plumbing Supplies	58	200	85	200	200	200
Machinery And Equipment	2,825	-	63	-	-	34,500
Equipment Supplies	27,663	11,100	26,738	12,210	12,210	12,210
Street Light Supplies	-	25,000	-	5,000	5,000	5,000
Traffic Signal Supplies	3,473	17,000	-	6,000	6,000	6,000
Inventory	103	-	-	-	-	-
Supplies Total	\$ 265,384	\$ 328,052	\$ 259,627	\$ 314,055	\$ 314,055	\$ 350,555
Purchased Services						
Natural Gas	10,829	7,400	17,205	9,035	9,035	9,035
Electricity	1,487,142	1,440,001	1,650,217	1,611,901	1,611,901	1,611,901
Water	2,387	1,980	1,985	1,980	1,980	1,980
Telephone	4,379	6,735	4,379	4,900	4,900	4,900
Cellular Telephone	6,793	15,750	6,793	13,100	13,100	13,100
Systems Comm Internet	110,707	87,500	104,443	100,000	100,000	100,000
Facility Rental	-	1,600	-	1,600	1,600	1,600
Landfill	2,314	2,000	2,000	2,000	2,000	2,000
Comm Device Mntc	25,630	9,530	25,630	9,130	9,130	9,130
Equipment Mntc	36,389	33,400	46,055	32,600	32,600	32,600
System & Software Mntc	560,622	565,702	559,131	576,702	576,702	576,702
Rental Of Equipment	1,953	2,700	3,176	2,400	2,400	2,400
Street Mntc	101,016	170,000	170,000	180,000	180,000	180,000
Street Light Mntc	23,134	21,000	7,693	13,000	13,000	13,000
Recruitment	84	-	34	-	-	-
Conferences & Training	5,039	10,200	8,148	14,000	14,000	14,000
Memberships	2,901	3,400	3,951	3,000	3,000	3,000
Delivery Freight Charges	1,239	200	59	-	-	-
Storage Services	49	-	47	-	-	-
Consulting Services	-	-	4,438	-	-	-
Advertising Services	48	600	38	600	600	600
Locating Marking Services	20,715	17,000	23,915	17,900	17,900	17,900
Other Services & Expenses	30,255	8,400	14,971	9,100	9,100	9,100
Permits & Licenses	294	500	-	300	300	300
Purchased Services Total	\$ 2,433,918	\$ 2,405,598	\$ 2,654,308	\$ 2,603,248	\$ 2,603,248	\$ 2,603,248
Inter Depart Charges						
ID Charge From Engineering	(33,131)	54,233	54,233	27,112	62,060	62,060
ID Charge From Fleet Services	363,280	630,175	630,175	350,940	361,254	361,254
ID Charge From Insurance	38,902	38,902	38,902	35,000	33,140	33,140
ID Charge From Workers Comp	80,708	80,708	80,708	85,000	90,750	90,750
Inter Depart Charges Total	\$ 449,760	\$ 804,018	\$ 804,018	\$ 498,052	\$ 547,204	\$ 547,204

Traffic Engineering

Function: Transportation

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Billing						
ID Billing To Clerk	(1,029)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
ID Billing To Fire	(80,843)	(101,552)	(101,552)	(101,552)	(101,552)	(101,552)
ID Billing To Police	(288,126)	(225,839)	(225,839)	(225,839)	(228,339)	(228,339)
ID Billing To Public Health	(2,613)	(2,975)	(2,975)	(2,975)	(1,586)	(1,586)
ID Billing To Engineering	(3,152)	(6,936)	(6,936)	(6,936)	(6,221)	(6,221)
ID Billing To Fleet Services	(3,925)	(4,999)	(4,999)	(4,999)	(4,999)	(4,999)
ID Billing To Landfill	(179)	(367)	(367)	(367)	(360)	(360)
ID Billing To Streets	(54,606)	(48,373)	(48,373)	(48,373)	(68,874)	(68,874)
ID Billing To Library	(3,806)	(3,766)	(3,766)	(3,766)	(3,766)	(3,766)
ID Billing To Parks	(27,892)	(31,043)	(31,043)	(31,043)	(31,043)	(31,043)
ID Billing To Bldg Inspection	(2,016)	(2,216)	(2,216)	(2,216)	(2,216)	(2,216)
ID Billing To Parking	(11,902)	(47,581)	(47,581)	(58,946)	(58,946)	(58,946)
ID Billing To Sewer	(1,885)	(100)	(100)	(100)	(4,156)	(4,156)
ID Billing To Stormwater	(8,830)	(7,680)	(7,680)	(7,680)	(4,246)	(4,246)
ID Billing To Transit	(33,065)	(287,106)	(287,106)	(207,858)	(207,858)	(207,858)
ID Billing To Water	(14,820)	(91,076)	(91,076)	(72,372)	(72,372)	(72,372)
Inter Depart Billing Total	\$ (538,689)	\$ (862,608)	\$ (862,608)	\$ (776,021)	\$ (797,534)	\$ (797,534)
Transfer Out						
Transfer Out To Grants	13,173	20,400	20,400	20,400	20,400	20,400
Transfer Out Total	\$ 13,173	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400

Traffic Engineering

Function: Transportation

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	FTEs
NEW POSITION		-	-	-	-	2.00	126,718	2.00	126,718
ACCT TECH 2-20	20	1.00	64,149	1.00	66,347	1.00	66,347	1.00	68,445
ASST CITY TRAFFIC ENGR-18	18	1.00	135,152	1.00	138,297	1.00	138,297	2.00	243,039
BIC REGISTRATION COORD-20 PT	20	0.60	36,595	0.60	53,067	0.60	53,067	0.60	54,744
CITY TRAFFIC ENGR-21	21	1.00	153,770	1.00	154,540	1.00	154,540	1.00	159,425
CIVIL TECH 2-16	16	2.00	134,379	2.00	136,751	2.00	136,751	2.00	141,074
COM OPER LDWKR-16	16	1.00	83,690	1.00	71,790	1.00	71,790	1.00	74,059
COMMUNIC OPER SUPV-18	18	1.00	99,349	1.00	93,396	1.00	93,396	1.00	96,348
COMMUNIC TECH 1-16	16	2.00	141,844	2.00	143,226	1.00	76,434	1.00	78,851
COMMUNIC TECH 2-16	16	3.00	208,552	3.00	181,625	3.00	181,625	3.00	187,366
COMMUNIC TECH 3-16	16	1.00	66,656	1.00	69,248	1.00	69,248	1.00	71,437
COMMUNICATION WKR-16	16	2.00	134,497	2.00	135,168	2.00	135,168	2.00	139,440
COMP MAP/GIS COORD-18	18	1.00	110,028	1.00	111,602	1.00	111,602	1.00	115,130
CROSSING GUARD SUPV-18 PT	18	1.70	111,026	1.70	111,580	1.70	111,580	1.70	115,107
ELECTRICAL OPERATIONS SUPERVISOR	18	1.00	104,935	1.00	81,082	1.00	81,082	1.00	83,645
ENGR PROG SPEC 1-16	16	5.00	378,388	5.00	383,042	5.00	383,042	5.00	395,149
ENGR PROG SPEC 2-16	16	1.00	82,805	1.00	85,642	1.00	85,642	1.00	88,349
MAINT MECH 1-16	16	1.00	61,135	1.00	64,720	1.00	64,720	1.00	66,765
MAINT PAINTER-16	16	2.00	134,854	2.00	135,528	2.00	135,528	2.00	139,812
PED BICYCLE ADMIN-18	18	1.00	91,357	1.00	94,487	1.00	94,487	1.00	97,474
PED BICYCLE OUTREACH SPEC-18	18	1.00	58,958	1.00	59,252	1.00	59,252	1.00	61,125
PROGRAM ASST 1-20	20	2.00	128,060	2.00	117,416	2.00	117,416	2.00	121,128
SIGN PAINTER-16	16	2.00	120,421	2.00	124,979	2.00	124,979	2.00	128,929
STOREKEEPER-16	16	1.00	59,442	1.00	61,440	1.00	61,440	1.00	63,382
TRAFF CONT MAINT WKR-16	16	6.00	349,329	6.00	358,094	6.00	358,094	6.00	369,413
TRAFF ENGR 1-18	18	1.00	91,357	1.00	91,813	1.00	91,813	1.00	94,715
TRAFF ENGR 2-18	18	4.00	337,349	4.00	348,222	4.00	348,222	4.00	359,229
TRAFF ENGR 3-18	18	1.00	77,120	1.00	68,328	1.00	68,328	1.00	70,487
TRAFF ENGR 4-18	18	2.00	218,893	2.00	233,899	2.00	233,899	2.00	241,292
TRAFF OPER LDWKR-16	16	2.00	149,523	2.00	151,654	2.00	151,654	2.00	156,447
TRAFF OPER MGR-18	18	1.00	119,725	1.00	121,448	1.00	121,448	1.00	125,286
TRAFF SIG ELECTR 1-16	16	2.00	137,236	2.00	136,079	2.00	136,079	2.00	140,380
TRAFF SIG ELECTR 2-16	16	6.00	464,143	6.00	456,338	6.00	456,338	6.00	470,762
TRAFF SIG ELECTR 3-16	16	1.00	84,029	1.00	66,989	1.00	66,989	1.00	69,106
TRAFF SIG MAINT WKR-16	16	4.00	228,522	4.00	231,663	4.00	231,663	4.00	238,985
TRAFF SYS/NET SPEC	16	1.00	99,936	1.00	101,348	1.00	101,348	1.00	104,551
TRAFFIC OPER SUPV-18	18	1.00	88,696	1.00	91,813	1.00	91,813	1.00	94,715
TRANSP OPNS ANAL-18	18	1.00	95,791	1.00	97,161	1.00	97,161	1.00	100,232
TOTAL		68.30	5,241,691	68.30	5,229,073	69.30	5,289,001	70.30	5,552,542

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Transportation

Agency Overview

Agency Mission

The mission of the Department of Transportation is to develop and maintain a safe, efficient, economical, equitable, and sustainable transportation system for Madison's residents and visitors in a way that is consistent with the City's land use system and regional transportation goals.

Agency Overview

The Agency is responsible for planning and maintaining each element of the City's transportation system, including bicycle, bus, freight, automobile traffic, parking, pedestrians, street, curb and right-of-way use, and public transit.

2023 Budget Highlights

Service: Transportation Management

- o Removes hourly wages originally for a part-time Code Enforcement Officer to administer the Transportation Demand Management program. The 2023 Adopted Budget instead includes a new Code Enforcement Officer position within the Parking Utility. (Reduction: \$15,000)

TransportationFunction: **Transportation***Budget Overview*

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	413,507	533,224	316,655	555,129	554,051	568,320
Total	\$ 413,507	\$ 533,224	\$ 316,655	\$ 555,129	\$ 554,051	\$ 568,320

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Transportation Management	413,507	533,224	316,655	555,129	554,051	568,320
Total	\$ 413,507	\$ 533,224	\$ 316,655	\$ 555,129	\$ 554,051	\$ 568,320

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	247,470	392,628	219,879	403,129	397,428	410,170
Benefits	142,661	104,317	55,163	116,491	120,418	121,944
Supplies	1,174	4,500	3,941	3,000	3,000	3,000
Purchased Services	10,923	20,500	26,393	22,000	22,000	22,000
Inter Depart Charges	11,279	11,279	11,279	10,509	11,205	11,205
Total	\$ 413,507	\$ 533,224	\$ 316,655	\$ 555,129	\$ 554,051	\$ 568,320

TransportationFunction: **Transportation***Service Overview***Service:** Transportation Management*Service Description*

This service is responsible for planning and maintaining each element of the City's transportation system, including bicycle, bus, freight, automobile traffic, parking, pedestrians, street, curb and right-of-way use, and public transit. Organizationally, leadership within this department is responsible for the oversight of Metro Transit, Parking Division, and Traffic Engineering.

Activities Performed by this Service

- **Transportation Planning:** Identify transportation needs, develop and evaluate solutions, and recommend projects.
- **Project Management:** Work on key transportation initiatives, such as Transportation Demand Management, Bus Rapid Transit, Transit Network Redesign, and Intercity Bus Terminal.
- **Transportation Management:** Manage interaction between the Traffic Engineering Division, the Parking Division, and Metro Transit to develop a coordinated effort toward meeting Madison's Transportation goals.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	413,507	533,224	316,655	555,129	554,051	568,320
Other-Expenditures	-	-	-	-	-	-
Total	\$ 413,507	\$ 533,224	\$ 316,655	\$ 555,129	\$ 554,051	\$ 568,320

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	390,131	496,945	275,041	519,620	517,846	532,115
Non-Personnel	12,097	25,000	30,334	25,000	25,000	25,000
Agency Charges	11,279	11,279	11,279	10,509	11,205	11,205
Total	\$ 413,507	\$ 533,224	\$ 316,655	\$ 555,129	\$ 554,051	\$ 568,320

Transportation

Function: **Transportation**

Line Item Detail

Agency Primary Fund: General

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	247,470	365,128	219,879	403,129	403,129	415,871
Salary Savings	-	-	-	-	(5,701)	(5,701)
Pending Personnel	-	12,500	-	-	-	-
Hourly Wages	-	15,000	-	-	-	-
Salaries Total	\$ 247,470	\$ 392,628	\$ 219,879	\$ 403,129	\$ 397,428	\$ 410,170
Benefits						
Comp Absence Escrow	71,868	-	-	-	-	-
Health Insurance Benefit	34,747	52,554	26,056	59,700	62,582	62,582
Wage Insurance Benefit	1,438	2,101	1,245	1,711	1,711	1,711
WRS	16,671	23,734	12,979	26,203	27,413	28,279
FICA Medicare Benefits	17,379	25,928	14,883	28,877	28,712	29,372
Licenses & Certifications	558	-	-	-	-	-
Benefits Total	\$ 142,661	\$ 104,317	\$ 55,163	\$ 116,491	\$ 120,418	\$ 121,944
Supplies						
Office Supplies	60	1,000	213	1,000	1,000	1,000
Hardware Supplies	387	-	3,000	-	-	-
Software Lic & Supplies	728	3,500	728	2,000	2,000	2,000
Supplies Total	\$ 1,174	\$ 4,500	\$ 3,941	\$ 3,000	\$ 3,000	\$ 3,000
Purchased Services						
Telephone	417	-	417	-	-	-
Recruitment	7	-	974	-	-	-
Conferences & Training	369	7,500	8,050	9,000	9,000	9,000
Memberships	10,115	13,000	11,315	13,000	13,000	13,000
Consulting Services	-	-	5,638	-	-	-
Other Services & Expenses	15	-	-	-	-	-
Purchased Services Total	\$ 10,923	\$ 20,500	\$ 26,393	\$ 22,000	\$ 22,000	\$ 22,000
Inter Depart Charges						
ID Charge From Engineering	10,236	10,236	10,236	10,236	10,236	10,236
ID Charge From Insurance	834	834	834	73	769	769
ID Charge From Workers Comp	209	209	209	200	200	200
Inter Depart Charges Total	\$ 11,279	\$ 11,279	\$ 11,279	\$ 10,509	\$ 11,205	\$ 11,205

Transportation

Function: Transportation

Position Summary

Classification	CG	2022 Budget Adopted		Request		2023 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DIR OF TRANSPORTATION-21	21	1.00	170,246	1.00	171,096	1.00	171,096	1.00	176,504
ENGINEER 3-18	18	1.00	84,664	1.00	74,170	1.00	74,170	1.00	76,514
PRINCIPAL PLANNER-18	18	1.00	124,201	1.00	89,139	1.00	89,139	1.00	91,956
TRANS PLANNER 3-44	44	1.00	93,987	1.00	94,456	1.00	94,456	1.00	97,441
TOTAL		4.00	473,098	4.00	428,861	4.00	428,861	4.00	442,416

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Water Utility

Agency Overview

Agency Mission

The mission of the Madison Water Utility is to provide the essential supply of water for consumption and fire protection via quality service and price, for present and future generations.

Agency Overview

The Agency seeks to maintain the City's water utility network by replacing and rehabilitating new and existing infrastructure. The goal of the Water Utility is to supply high quality water for consumption and fire protection at a reasonable cost, while conserving and protecting our ground water resources for present and future generations. The Utility operates as a business regulated by the Wisconsin Public Service Commission, which establishes rates and rules of service.

2023 Budget Highlights

Service: Water Customer Service

- Budget maintains current level of service.

Service: Water Engineering

- Increases funding to support tank painting and Olin building roof repair (\$1,500,000)

Service: Water Finance & Admin

- Does not assume a rate increase. However, the Water Utility submitted a rate case to the Public Service Commission (PSC) in December 2021 which was approved in December 2022. Annualized rates will increase 7% and go into effect in March 2023. The average residential customer bill will see a monthly increase of \$5. Increased rates will fund \$5 million of dedicated cash for water main replacements, reducing the need for additional borrowing to maintain infrastructure and will allow the Utility to continue the path of debt reduction. The annual revenue increase per the rate order is \$8,499,036; the revenue anticipated from the increase in 2023 is \$7,082,530.
- Includes a projected 7.75% increase in water usage revenue based on current usage rates (\$3.465 million).
- Removes \$816,800 in reserves applied in 2022 due to increased revenue.
- Adds a new Administrative Assistant position to cover general administration and support for the six major divisions at the Utility (water quality, engineering, supply, operations, communications and admin). The position will also serve as an HR assistant and help all hiring managers/supervisors with recruitment and training (\$71,100).
- Includes decreased debt service costs due to a sale of general obligation refunding bonds replacing revenue bond debt (\$397,000) and a reduction in interest expense (\$564,000).
- Includes funding for the implementation of a Municipal Services Customer Assistance Program (Mad-CAP), which was included in the rate case with the PSC. Mad-CAP is a program to assist low-income individuals and families with the cost of municipal services. Applicants must meet income requirements and participate in the Project Home Water Conservation Program or in the Toilet Rebate Program. The program is estimated to cost \$257,300 in 2023 with increased participation and costs in subsequent years. The cost will be spread over the agencies charging through the municipal services bill – Water, Sewer, Stormwater, Resource Recovery Special Charge, Urban Forestry Special Charge, and the Landfill. In 2023, the Water Utility's cost is estimated at \$93,950.

Service: Water Operations and Maintenance

- Budget maintains current level of service.

Service: Water Quality

- Budget maintains current level of service.

Water

Function: Public Works

Budget Overview

Agency Budget by Fund

Fund	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Water Utility	50,763,304	46,779,172	47,122,415	49,449,500	49,449,500	49,449,500
Total	\$ 50,763,304	\$ 46,779,172	\$ 47,122,415	\$ 49,449,500	\$ 49,449,500	\$ 49,449,500

Agency Budget by Service

Service	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Water Customer Service	2,683,609	3,199,006	2,662,644	2,937,420	3,040,568	3,042,724
Water Engineering	1,973,259	2,729,795	1,985,742	5,513,014	5,543,271	5,577,554
Water Finance And Admin	34,290,610	27,112,582	29,713,527	26,836,194	26,481,360	26,482,041
Water Operations & Maintenan	10,911,472	12,466,638	11,637,490	13,030,630	13,181,784	13,190,291
Water Quality	904,354	1,271,151	1,123,012	1,132,242	1,202,517	1,156,890
Total	\$ 50,763,304	\$ 46,779,172	\$ 47,122,415	\$ 49,449,500	\$ 49,449,500	\$ 49,449,500

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services	(47,637,342)	(45,109,700)	(47,116,094)	(48,625,000)	(48,625,000)	(48,625,000)
Fine Forfeiture Asmt	(236,813)	(222,200)	(209,600)	(199,000)	(199,000)	(199,000)
Invest Other Contrib	50,503	(250,000)	581,975	(160,000)	(160,000)	(160,000)
Misc Revenue	(501,511)	(380,500)	(374,741)	(465,500)	(465,500)	(465,500)
Other Finance Source	(2,438,141)	(816,772)	(38)	-	-	-
Transfer In	-	-	(3,916)	-	-	-
Total	\$(50,763,304)	\$(46,779,172)	\$(47,122,415)	\$(49,449,500)	\$(49,449,500)	\$(49,449,500)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	8,111,708	9,634,170	8,523,754	9,855,579	10,068,640	10,042,323
Benefits	2,421,993	3,019,814	2,915,713	3,092,071	3,158,138	3,198,498
Supplies	1,423,549	2,238,100	1,849,521	2,320,500	2,320,500	2,320,500
Purchased Services	4,423,443	5,980,476	5,012,498	7,616,050	7,616,050	7,616,050
Debt Othr Financing	28,176,096	19,292,500	22,257,837	18,729,200	18,532,570	18,486,073
Inter Depart Charges	1,012,127	1,139,389	1,047,609	1,059,019	1,145,721	1,145,721
Inter Depart Billing	(2,431,005)	(2,511,000)	(2,470,240)	(2,511,000)	(2,527,000)	(2,527,000)
Transfer Out	7,625,394	7,985,723	7,985,723	9,288,081	9,134,881	9,167,335
Total	\$ 50,763,304	\$ 46,779,172	\$ 47,122,415	\$ 49,449,500	\$ 49,449,500	\$ 49,449,500

Service Overview

Service: Water Customer Service

Service Description

This service provides customer service for billing and meter operations to ensure accurate water consumption and billing data. This service also conducts the Water Utility’s communication and community outreach for conservation and sustainability education, media relations, external communication, and promotion of the utility’s water conservation initiatives. Communication and Community Outreach also develops Madison Water Utility’s evolving crisis communication and strategic communication plans and oversees the Home Water Conservation, Water Wagon, and Got Water programs.

Activities Performed by this Service

- Customer Billing: Manage meter reading and customer billing data to provide monthly billing to 78,000 active accounts.
- Manage Customer Inquiries: Conduct inquiries into customer accounts to address billing questions from ratepayers and support the other services of the Water Utility.
- Meter Installation & Inspection: Conduct on-site visits to customer properties to install, inspect, and replace customer meters to enable accurate consumption readings and provide reliable billings.
- Public Outreach: Inform and communicate with the community regarding current operational and promotional initiatives.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	2,683,609	3,199,006	2,662,644	2,937,420	3,040,568	3,042,724
Total	\$ 2,683,609	\$ 3,199,006	\$ 2,662,644	\$ 2,937,420	\$ 3,040,568	\$ 3,042,724

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	1,187,871	1,987,025	1,292,139	1,873,970	1,977,118	1,979,274
Non-Personnel	1,352,247	1,211,981	1,213,338	1,063,450	1,063,450	1,063,450
Agency Charges	143,491	-	157,166	-	-	-
Total	\$ 2,683,609	\$ 3,199,006	\$ 2,662,644	\$ 2,937,420	\$ 3,040,568	\$ 3,042,724

Service Overview

Service: Water Engineering

Service Description

This service provides technical support, mapping, long-term planning, and direction to the Water Utility capital improvement and infrastructure renewal program. The goal of this service is to use Asset Management and Master Plan technology to meet and maintain levels of service to customers.

Activities Performed by this Service

- Infrastructure Planning & Design: Develop infrastructure necessary to provide the Utility’s desired level of service.
- Construction Project Management & Regulatory Compliance: Monitor shared construction projects to determine specification requirements associated with the Utility’s infrastructure and maintain compliance with federal, state, and local regulations.
- GIS & Asset Management: Map systems infrastructure and monitor conditions of Water Utility’s system assets for planning and maintenance purposes.
- Construction Inspection & Field Surveying: Monitor compliance with internal and contractor specifications to ensure facilities and systems are adequately constructed.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	1,973,259	2,729,795	1,985,742	5,513,014	5,543,271	5,577,554
Total	\$ 1,973,259	\$ 2,729,795	\$ 1,985,742	\$ 5,513,014	\$ 5,543,271	\$ 5,577,554

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(217,850)	-	(62,226)	-	-	-
Personnel	1,307,027	1,586,495	1,325,000	1,654,633	1,684,889	1,686,720
Non-Personnel	544,828	1,143,300	526,356	3,858,381	3,858,381	3,890,835
Agency Charges	121,404	-	134,386	-	-	-
Total	\$ 1,755,409	\$ 2,729,795	\$ 1,923,517	\$ 5,513,014	\$ 5,543,271	\$ 5,577,554

Service Overview

Service: Water Finance And Admin

Service Description

This service is responsible for financial services including general accounting, financial reporting, regulatory reporting / compliance, budgeting, debt management and utility-rate management. The goal of this service is to provide accurate, reliable and transparent financial information to internal and external stakeholders while managing utility rates.

Activities Performed by this Service

- Processing Transactions: Complete daily invoice, payroll, reconciliation, approval, and other transactional processes.
- Financial Closing: Process all activity related to monthly closing activities including reconciliations, coordination with Finance, and data preparation.
- Statement & Report Preparation: Creation of monthly, quarterly, and annual financial reports for use in decision-making, analysis, and presentation to the Water Board.
- Budgeting & Finance: Manage finances of the Water Utility, including establishing and maintaining funding and spending targets, and analysis and completion of rate studies with the Public Service Commission.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	34,290,610	27,112,582	29,713,527	26,836,194	26,481,360	26,482,041
Total	\$ 34,290,610	\$ 27,112,582	\$ 29,713,527	\$ 26,836,194	\$ 26,481,360	\$ 26,482,041

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(50,381,634)	(46,779,172)	(47,015,251)	(49,449,500)	(49,449,500)	(49,449,500)
Personnel	2,515,975	792,008	2,898,952	1,158,925	1,186,088	1,186,769
Non-Personnel	33,852,065	27,717,027	28,951,926	27,146,250	26,749,923	26,749,923
Agency Charges	(2,077,430)	(1,396,453)	(2,137,351)	(1,468,981)	(1,454,651)	(1,454,651)
Total	\$ (16,091,024)	\$ (19,666,590)	\$ (17,301,724)	\$ (22,613,306)	\$ (22,968,140)	\$ (22,967,459)

Water

Function:

Public Works

*Service Overview***Service:** Water Operations & Maintenance

Service Description

This service provides the maintenance, repair, and replacement of the water distribution system, as well as the maintenance, repair, and replacement of deep wells, booster stations, and facilities/properties. The goal of this service is to maintain and upgrade the water supply system to insure customers are provided with an adequate quantity of high quality water for consumption and fire protection.

Activities Performed by this Service

- Operation and Monitoring of Wells, Booster Stations and Reservoirs & Supplying Fire Protection: Manage infrastructure that draws water from its source and distributes it timely and efficiently throughout the distribution system.
- Water Testing & Treatment: Treat raw water from its source and test it to monitor that a quality product enters the distribution system before delivery to the community.
- Equipment & Facility Maintenance: Repair and replace operational equipment that allows supply facilities to operate efficiently and timely.
- Water Main & Pipe Maintenance: Repair and replace distribution facilities that allow the Utility to provide a high level of service with minimal service interruption.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	10,911,472	12,466,638	11,637,490	13,030,630	13,181,784	13,190,291
Total	\$ 10,911,472	\$ 12,466,638	\$ 11,637,490	\$ 13,030,630	\$ 13,181,784	\$ 13,190,291

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(163,820)	-	(44,938)	-	-	-
Personnel	5,011,195	7,498,296	5,331,385	7,505,180	7,599,962	7,608,469
Non-Personnel	5,539,753	4,943,500	5,917,107	5,508,450	5,508,450	5,508,450
Agency Charges	360,524	24,842	388,998	17,000	73,372	73,372
Total	\$ 10,747,651	\$ 12,466,638	\$ 11,592,552	\$ 13,030,630	\$ 13,181,784	\$ 13,190,291

Service Overview

Service: Water Quality

Service Description

This service provides field testing, routine and specialty water sample collection, laboratory results interpretation, and long-term trend analysis for a variety of potential chemical and biological contaminants in drinking water. The goal of the service is to ensure delivery of safe, high-quality water to customers and to comply with requirements of the Safe Drinking Water Act. This service also oversees compliance monitoring, wellhead protection, private well permitting and abandonment, and cross connection control.

Activities Performed by this Service

- Water Quality Regulation Objectives: Monitor and determine compliance with federal, state, and internal water quality requirements.
- Water Quality Scheduling: Manage sampling and monitoring techniques at all water utility infrastructure assets.
- Well Operation Permits & Private Plumbing Inspections: Manage, inspect, and maintain quality at non-utility assets connected to the Utility's distribution system.
- Long-Term Planning: Identify current and potential sources of contamination and determine resources necessary to mitigate those sources.

Service Budget by Fund

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
General	-	-	-	-	-	-
Other-Expenditures	904,354	1,271,151	1,123,012	1,132,242	1,202,517	1,156,890
Total	\$ 904,354	\$ 1,271,151	\$ 1,123,012	\$ 1,132,242	\$ 1,202,517	\$ 1,156,890

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	-	-	-	-	-	-
Personnel	511,634	790,160	591,990	754,942	778,719	779,590
Non-Personnel	359,588	480,991	496,851	377,300	423,797	377,300
Agency Charges	33,132	-	34,170	-	-	-
Total	\$ 904,354	\$ 1,271,151	\$ 1,123,012	\$ 1,132,242	\$ 1,202,517	\$ 1,156,890

Water

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Water Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Charges For Services						
Miscellaneous Chrgs For Servic	(181,535)	(70,000)	(94,092)	(140,000)	(140,000)	(140,000)
Facility Rental	(300,091)	(309,700)	(302,000)	(290,000)	(290,000)	(290,000)
Development Fees	(347,896)	-	(92,225)	-	-	-
Reimbursement Of Expense	(16,271)	-	-	-	-	-
Metered Revenue	(13,642,447)	(13,391,000)	(15,117,235)	(14,052,000)	(14,052,000)	(14,052,000)
Residential	(19,882,771)	(18,422,000)	(17,585,661)	(20,479,000)	(20,479,000)	(20,479,000)
Commercial	(6,767,038)	(6,000,000)	(6,015,423)	(6,970,000)	(6,970,000)	(6,970,000)
Industrial	(1,027,576)	(1,200,000)	(876,714)	(1,058,000)	(1,058,000)	(1,058,000)
Public Authorities	(4,886,481)	(5,188,000)	(6,492,744)	(5,033,000)	(5,033,000)	(5,033,000)
Fire Ems Protection	(131,167)	(135,000)	(130,000)	(135,000)	(135,000)	(135,000)
Wholesale Water	(454,069)	(394,000)	(410,000)	(468,000)	(468,000)	(468,000)
Charges For Services Total	\$ (47,637,342)	\$ (45,109,700)	\$ (47,116,094)	\$ (48,625,000)	\$ (48,625,000)	\$ (48,625,000)
Fine Forfeiture Asmt						
Spec Assessments Service	(18,886)	(47,200)	(20,000)	(20,000)	(20,000)	(20,000)
Late Fees	(206,653)	(170,000)	(180,000)	(170,000)	(170,000)	(170,000)
NSF Fees	(11,275)	(5,000)	(9,600)	(9,000)	(9,000)	(9,000)
Fine Forfeiture Asmt Total	\$ (236,813)	\$ (222,200)	\$ (209,600)	\$ (199,000)	\$ (199,000)	\$ (199,000)
Invest Other Contrib						
Interest	(173,039)	(250,000)	(137,000)	(160,000)	(160,000)	(160,000)
Net (Increase) Decr FMV Invest	223,542	-	718,975	-	-	-
Invest Other Contrib Total	\$ 50,503	\$ (250,000)	\$ 581,975	\$ (160,000)	\$ (160,000)	\$ (160,000)
Misc Revenue						
Miscellaneous Revenue	(501,511)	(380,500)	(374,741)	(465,500)	(465,500)	(465,500)
Misc Revenue Total	\$ (501,511)	\$ (380,500)	\$ (374,741)	\$ (465,500)	\$ (465,500)	\$ (465,500)
Other Finance Source						
Sale Of Assets	(694)	-	(38)	-	-	-
(Gain) Loss On Sale Of Asset	3,008	-	-	-	-	-
Capital Contributions	(2,440,456)	-	-	-	-	-
Fund Balance Applied	-	(816,772)	-	-	-	-
Other Finance Source Total	\$ (2,438,141)	\$ (816,772)	\$ (38)	\$ -	\$ -	\$ -
Transfer In						
Transfer In From Insurance	-	-	(3,916)	-	-	-
Transfer In Total	\$ -	\$ -	\$ (3,916)	\$ -	\$ -	\$ -

Water

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Water Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries						
Permanent Wages	7,757,349	8,811,175	8,090,031	8,998,839	8,904,138	9,185,583
Salary Savings	-	(174,647)	-	(174,647)	(174,647)	(174,647)
Pending Personnel	-	4,942	-	71,487	379,249	71,487
Furlough Savings	(13,147)	-	-	-	-	-
Premium Pay	39,693	30,000	32,034	36,000	36,000	36,000
Workers Compensation Wages	24,172	30,000	23,560	30,000	30,000	30,000
Compensated Absence	(227,196)	200,000	13,771	200,000	200,000	200,000
Hourly Wages	75,237	341,600	8,252	203,000	203,000	203,000
Overtime Wages Permanent	452,458	384,000	356,104	485,000	485,000	485,000
Overtime Wages Hourly	2,722	7,100	-	5,000	5,000	5,000
Election Officials Wages	419	-	-	900	900	900
Salaries Total	\$ 8,111,708	\$ 9,634,170	\$ 8,523,754	\$ 9,855,579	\$ 10,068,640	\$ 10,042,323
Benefits						
Comp Absence Escrow	282,218	150,000	6,050	150,000	150,000	150,000
Unemployment Benefits	(1,485)	-	-	-	-	-
Health Insurance Benefit	1,498,659	1,503,622	1,584,784	1,552,839	1,619,440	1,619,440
Wage Insurance Benefit	30,577	26,882	35,938	30,923	29,970	29,970
WRS	590,232	568,934	565,188	599,762	609,583	628,720
FICA Medicare Benefits	657,605	645,376	642,832	676,751	667,350	688,573
Moving Expenses	5,670	-	-	-	-	-
Licenses & Certifications	245	50,000	827	500	500	500
Post Employment Health Plans	79,586	75,000	80,094	81,296	81,296	81,296
Other Post Emplmnt Benefit	116,916	-	-	-	-	-
Pension Expense	(838,231)	-	-	-	-	-
Benefits Total	\$ 2,421,993	\$ 3,019,814	\$ 2,915,713	\$ 3,092,071	\$ 3,158,138	\$ 3,198,498

Water

Function: Public Works

Line Item Detail

Agency Primary Fund: Water Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Supplies						
Office Supplies	9,267	10,300	12,445	13,050	13,050	13,050
Copy Printing Supplies	3,907	6,900	2,071	4,900	4,900	4,900
Furniture	4,511	6,500	13,451	39,500	39,500	39,500
Hardware Supplies	53,706	109,100	74,007	70,000	70,000	70,000
Software Lic & Supplies	5,090	48,100	5,520	74,000	74,000	74,000
Postage	265,673	360,700	293,950	311,300	311,300	311,300
Program Supplies	-	18,000	10,000	10,000	10,000	10,000
Books & Subscriptions	-	1,800	1,800	1,400	1,400	1,400
Work Supplies	598,614	681,500	676,645	650,000	650,000	650,000
Asphalt Repair Materials	113,187	110,000	67,515	150,000	150,000	150,000
Janitorial Supplies	20,717	26,600	19,241	26,900	26,900	26,900
Lab And Photo Supplies	25,030	30,300	29,883	41,700	41,700	41,700
Safety Supplies	30,370	50,000	39,964	41,000	41,000	41,000
Snow Removal Supplies	1,553	3,000	3,000	3,200	3,200	3,200
Uniform Clothing Supplies	9,376	12,700	12,268	13,200	13,200	13,200
Food And Beverage	367	-	2,800	4,000	4,000	4,000
Building	2,306	3,000	3,000	1,000	1,000	1,000
Building Supplies	1,145	7,200	6,589	10,700	10,700	10,700
Electrical Supplies	36,889	33,000	51,486	37,000	37,000	37,000
HVAC Supplies	25,786	16,000	24,774	27,400	27,400	27,400
Plumbing Supplies	3,004	17,000	4,757	15,300	15,300	15,300
Landscaping Supplies	4,322	5,000	6,396	6,000	6,000	6,000
Fertilizers And Chemicals	128,776	150,000	162,913	192,800	192,800	192,800
Machinery And Equipment	47,312	60,200	5,576	15,000	15,000	15,000
Equipment Supplies	231,079	244,200	318,198	261,150	261,150	261,150
Tires	22,793	35,000	44,000	28,000	28,000	28,000
Gasoline	108,697	90,000	100,617	130,000	130,000	130,000
Diesel	74,094	90,000	151,535	120,000	120,000	120,000
Oil	8,437	8,000	10,495	12,500	12,500	12,500
Lubricants	2,597	4,000	3,745	4,500	4,500	4,500
Inventory	14,067	-	889	5,000	5,000	5,000
Contra Clearing	(0)	-	0	-	-	-
Contra Exp All Equip	(46,861)	-	(49,699)	-	-	-
Contra Exp All Stores	(25,980)	-	(20,664)	-	-	-
Contra Expense Al Lbr Brd	(102,793)	-	(67,478)	-	-	-
Contra Exp All Pr Bene	(130,990)	-	(87,869)	-	-	-
Contra Expense All Pr Tax	(37,815)	-	(23,855)	-	-	-
Contra Exp All Tools	(29,888)	-	(24,439)	-	-	-
Contra Expense	(54,796)	-	(36,004)	-	-	-
Supplies Total	\$ 1,423,549	\$ 2,238,100	\$ 1,849,521	\$ 2,320,500	\$ 2,320,500	\$ 2,320,500

Water

Function: Public Works

Line Item Detail

Agency Primary Fund: Water Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Purchased Services						
Natural Gas	57,693	64,900	146,195	101,700	101,700	101,700
Electricity	2,157,181	2,142,500	2,238,584	2,493,500	2,493,500	2,493,500
Sewer	26,594	35,800	21,634	32,900	32,900	32,900
Stormwater	29,019	26,300	24,736	33,300	33,300	33,300
Telephone	14,248	24,976	24,094	18,400	18,400	18,400
Cellular Telephone	19,095	22,100	14,676	22,500	22,500	22,500
Television	1,822	1,500	1,957	2,100	2,100	2,100
Building Improv Repair Maint	57,728	633,700	80,681	2,153,500	2,153,500	2,153,500
Waste Disposal	-	1,500	-	1,000	1,000	1,000
Fire Protection	363	6,000	-	2,000	2,000	2,000
Pest Control	1,409	1,000	1,922	1,800	1,800	1,800
Elevator Repair	4,147	7,000	3,841	5,500	5,500	5,500
Landfill	2,157	3,500	1,174	4,900	4,900	4,900
Process Fees Recyclables	362	1,000	886	500	500	500
Grounds Improv Repair Maint	-	2,000	41,361	5,000	5,000	5,000
Office Equipment Repair	-	500	-	500	500	500
Comm Device Mntc	995	1,200	-	1,000	1,000	1,000
Equipment Mntc	46,230	69,400	54,619	57,000	57,000	57,000
System & Software Mntc	390,439	523,800	418,876	495,700	495,700	495,700
Vehicle Repair & Mntc	27,381	30,000	35,609	31,000	31,000	31,000
Rental Of Equipment	14,616	20,000	56,130	18,550	18,550	18,550
Street Mntc	397,862	550,000	441,900	500,000	500,000	500,000
Sidewalk Mntc	101,262	150,000	150,000	150,000	150,000	150,000
Plant In Service Mntc	27,414	100,000	100,000	60,000	60,000	60,000
Recruitment	4,947	500	700	2,700	2,700	2,700
Mileage	590	1,000	547	1,200	1,200	1,200
Conferences & Training	30,009	59,800	62,752	63,200	63,200	63,200
Memberships	49,424	59,300	50,895	60,600	60,600	60,600
Uniform Laundry	4,042	7,000	4,338	7,000	7,000	7,000
Audit Services	11,800	12,400	12,400	12,700	12,700	12,700
Bank Services	21,294	31,500	22,789	26,500	26,500	26,500
Credit Card Services	5,696	5,000	5,165	6,000	6,000	6,000
Delivery Freight Charges	4,970	5,000	5,937	6,800	6,800	6,800
Consulting Services	82,581	282,500	204,346	235,200	235,200	235,200
Advertising Services	5,212	17,000	7,321	13,000	13,000	13,000
Printing Services	96,577	163,200	118,327	128,900	128,900	128,900
Inspection Services	7,286	20,000	30,955	20,000	20,000	20,000
Locating Marking Services	20,715	15,000	24,000	20,000	20,000	20,000
Lab Services	42,834	92,100	46,244	155,000	155,000	155,000
Parking Towing Services	2,145	1,500	2,400	2,500	2,500	2,500
Security Services	13,542	15,000	15,200	16,400	16,400	16,400
Other Services & Expenses	442,754	535,500	371,995	448,900	448,900	448,900
Grants	110,460	150,000	111,000	125,000	125,000	125,000
Bad Debt Expense	34,698	-	(1,767)	-	-	-
Taxes & Special Assessments	(1,350)	11,500	(89)	10,800	10,800	10,800
Permits & Licenses	55,200	77,000	58,167	61,300	61,300	61,300
Purchased Services Total	\$ 4,423,443	\$ 5,980,476	\$ 5,012,498	\$ 7,616,050	\$ 7,616,050	\$ 7,616,050

Water

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Water Utility

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Debt Othr Financing						
Principal	-	12,705,000	12,705,000	12,705,000	12,418,138	12,418,138
Interest	7,081,679	6,582,500	6,582,500	6,019,200	6,062,935	6,062,935
Amortization	(962,964)	-	-	-	-	-
Paying Agent Services	4,275	5,000	5,000	5,000	5,000	5,000
Depreciation	9,453,109	-	-	-	-	-
Fund Balance Generated	12,599,998	-	2,965,337	-	46,497	-
Debt Othr Financing Total	\$ 28,176,096	\$ 19,292,500	\$ 22,257,837	\$ 18,729,200	\$ 18,532,570	\$ 18,486,073
Inter Depart Charges						
ID Charge From GF	3,096	3,302	3,302	3,303	3,303	3,303
ID Charge From Attorney	13,767	11,129	11,129	4,441	4,441	4,441
ID Charge From Civil Rights	34,082	35,070	35,070	34,939	34,939	34,939
ID Charge From Finance	237,084	225,955	225,955	229,802	229,802	229,802
ID Charge From Human Resour	80,229	82,350	82,350	81,666	81,666	81,666
ID Charge From Information Te	220,558	286,964	286,964	320,471	320,471	320,471
ID Charge From Mayor	66,036	60,866	60,866	63,108	63,108	63,108
ID Charge from EAP	7,627	7,348	7,348	8,825	8,825	8,825
ID Charge From Fleet Services	7,229	24,842	10,000	1,000	1,000	1,000
ID Charge From Traffic Eng	14,925	74,069	20,211	16,000	72,372	72,372
ID Charge From Insurance	158,869	158,869	135,789	131,410	161,740	161,740
ID Charge From Workers Comp	168,625	168,625	168,625	164,054	164,054	164,054
Inter Depart Charges Total	\$ 1,012,127	\$ 1,139,389	\$ 1,047,609	\$ 1,059,019	\$ 1,145,721	\$ 1,145,721
Inter Depart Billing						
ID Billing To Landfill	(8,327)	(7,000)	(6,808)	(8,000)	(8,000)	(8,000)
ID Billing To Streets	(59,246)	(57,000)	(54,006)	(60,000)	(76,000)	(76,000)
ID Billing To Sewer	(2,147,234)	(2,226,000)	(2,199,908)	(2,225,000)	(2,225,000)	(2,225,000)
ID Billing To Stormwater	(216,199)	(221,000)	(209,517)	(218,000)	(218,000)	(218,000)
Inter Depart Billing Total	\$ (2,431,005)	\$ (2,511,000)	\$ (2,470,240)	\$ (2,511,000)	\$ (2,527,000)	\$ (2,527,000)
Transfer Out						
Transfer Out To General	7,625,394	7,700,000	7,700,000	7,900,000	7,900,000	7,900,000
Transfer Out To Debt Service	-	142,100	142,100	153,200	-	-
Transfer Out To Capital	-	143,623	143,623	1,234,881	1,234,881	1,267,335
Transfer Out Total	\$ 7,625,394	\$ 7,985,723	\$ 7,985,723	\$ 9,288,081	\$ 9,134,881	\$ 9,167,335

Water Utility

Function: Public Works

Position Summary

Classification	CG	2022 Budget		Request	2023 Budget				
		Adopted			Executive		Adopted		
		FTEs	Amount		FTEs	Amount	FTEs	Amount	FTEs
ADMIN ASST-20	20	-	-	1.00	55,318	1.00	55,318	1.00	57,066
ACCOUNTANT 3-18	18	1.00	96,678	1.00	98,053	1.00	98,053	1.00	101,152
ACCOUNTANT 4-18	18	1.00	80,679	1.00	90,219	1.00	90,219	1.00	93,071
ACCT TECH 3-20	20	1.00	64,553	1.00	61,297	1.00	61,297	1.00	63,234
ADMIN CLK 1-20	20	5.00	283,525	5.00	277,867	5.00	277,867	5.00	286,650
ASSET MGR 2-18	18	1.00	80,679	1.00	74,170	1.00	74,170	1.00	76,514
AUTO MECH-16	16	2.00	128,981	2.00	135,528	2.00	135,528	2.00	139,812
BUILDING & TRADES FOREPERS-71	71	1.00	75,291	1.00	88,460	1.00	88,460	1.00	91,256
CIVIL TECH 2-16	16	1.00	73,599	1.00	74,639	1.00	74,639	1.00	76,998
COMP MAP/GIS COORD-18	18	1.00	106,972	1.00	108,531	1.00	108,531	1.00	111,961
CONSTRUCTION SUPV-18	18	1.00	87,230	1.00	90,219	1.00	90,219	1.00	93,071
CONTROL SYSTEMS TECH-16	16	1.00	74,162	1.00	85,642	1.00	85,642	1.00	88,346
CROSS CONNECT CTRL INSPEC-16	16	3.00	240,015	3.00	241,214	3.00	241,214	3.00	248,838
CTRL SYS PROG-18	18	1.00	99,349	1.00	100,824	1.00	100,824	1.00	104,011
CUST SERV SUPV-18	18	1.00	92,932	1.00	83,515	1.00	83,515	1.00	86,154
DISPATCHER-16	16	1.00	65,385	1.00	65,712	1.00	65,712	1.00	67,789
ENGINEER 3-18	18	1.00	67,988	2.00	144,723	2.00	144,723	2.00	149,300
ENGINEER 4-18	18	2.00	206,490	2.00	207,521	2.00	207,521	2.00	214,080
ENGR AIDE 1-16	16	1.00	54,822	1.00	56,640	1.00	56,640	1.00	58,431
ENGR PROG SPEC 1-16	16	1.00	76,387	1.00	76,769	1.00	76,769	1.00	79,195
EQPT OPR 1-16	16	10.00	581,602	10.00	594,497	10.00	594,497	10.00	613,288
EQPT OPR 2-16	16	1.00	53,106	-	-	-	-	-	-
EQPT OPR 3-16	16	7.00	479,548	7.00	477,543	7.00	477,543	7.00	492,637
FIELD SERV REP 2-16	16	4.00	237,557	4.00	234,505	4.00	234,505	4.00	241,917
FIELD SERV REP 3-16	16	1.00	68,395	1.00	70,034	1.00	70,034	1.00	72,247
FIELD SERVICE ANALYST-16	16	3.00	205,704	3.00	210,689	3.00	210,689	3.00	217,349
FIELD SERVICE LDWKR 1-16	16	1.00	74,267	1.00	74,639	1.00	74,639	1.00	76,998
FIELD SERVICE LDWKR 2-16	16	1.00	60,899	1.00	61,203	1.00	61,203	1.00	63,138
FIN OPER LDWKR-20	20	1.00	60,992	1.00	66,653	1.00	66,653	1.00	68,759
MAINT MECH 1-16	16	2.00	141,953	2.00	143,310	2.00	143,310	2.00	147,839
MAINT MECH 2-16	16	4.00	290,965	4.00	294,816	4.00	294,816	4.00	304,134
MAINT WORKER-16	16	1.00	54,822	1.00	61,440	1.00	61,440	1.00	63,382
MASTER MECHANIC-16	16	1.00	77,173	1.00	77,558	1.00	77,558	1.00	80,010
OPERATIONS CLERK-16	16	1.00	64,197	1.00	64,517	1.00	64,517	1.00	66,556
PAINTER-71	71	1.00	64,904	1.00	65,227	1.00	65,227	1.00	67,289
PRINCIPAL ENGR 1-18	18	1.00	120,843	1.00	93,396	1.00	93,396	1.00	96,348
PRINCIPAL ENGR 2-18	18	-	-	1.00	133,358	1.00	133,358	1.00	137,573
PROGRAM ASST 1-20	20	3.00	190,897	2.00	114,602	2.00	114,602	2.00	118,224
PROGRAM ASST 2-20	20	-	-	1.00	64,867	1.00	64,867	1.00	66,918
PUB WKS GEN FORE-18	18	3.00	257,580	3.00	260,415	3.00	260,415	3.00	268,647
PUB WKS GEN SUPV-18	18	1.00	98,452	1.00	99,836	1.00	99,836	1.00	102,991
PUB WKS LEADWKR-16	16	1.00	61,224	1.00	65,126	1.00	65,126	1.00	67,185
PUB WKS MAINT WKR 1-16	16	5.00	285,049	5.00	261,574	5.00	261,574	5.00	269,842
PUB WKS MAINT WKR 2-16	16	4.00	225,922	4.00	226,956	4.00	226,956	4.00	234,130
PUB WKS MAINT WKR 3-16	16	8.00	518,857	9.00	559,932	9.00	559,932	9.00	577,631
PUBLIC INFORMATION OFF 2-18	18	1.00	78,230	1.00	74,170	1.00	74,170	1.00	76,514
SURVEYOR 2-18	18	1.00	82,293	-	-	-	-	-	-
WATER CIVIL TECH 2-16	16	3.00	220,728	3.00	207,625	3.00	207,625	3.00	214,188
WATER CIVIL TECH 3-16	16	2.00	149,296	2.00	142,702	2.00	142,702	2.00	147,213
WATER COMM OUTREACH SPEC-18	18	1.00	58,958	1.00	61,308	1.00	61,308	1.00	63,246
WATER HYDRANT INSPEC-16	16	3.00	194,534	3.00	207,354	3.00	207,354	3.00	213,908
WATER ONE CALL COORD-16	16	3.00	202,357	3.00	204,595	3.00	204,595	3.00	211,062
WATER QUALITY MGR-18	18	1.00	88,696	1.00	116,968	1.00	116,968	1.00	120,666
WATER QUALITY SAMPLER 2-16	16	1.00	57,899	1.00	56,573	1.00	56,573	1.00	58,361
WATER QUALITY SAMPLER 3-16	16	1.00	66,459	1.00	68,737	1.00	68,737	1.00	70,910
WATER SUPPLY MGR-18	18	1.00	119,590	1.00	120,188	1.00	120,188	1.00	123,986
WATER UTIL ACCT/COMP SPEC-20	20	1.00	68,858	1.00	69,201	1.00	69,201	1.00	71,389
WATER UTIL ASST GEN MGR-18	18	1.00	136,381	-	-	-	-	-	-
WATER UTIL FIN MGR-18	18	1.00	114,130	1.00	115,825	1.00	115,825	1.00	119,486
WATER UTIL GEN MGR-21	21	1.00	128,788	1.00	155,318	1.00	155,318	1.00	160,228
WATER UTIL MAINT SUPV-18	18	1.00	107,141	1.00	108,655	1.00	108,655	1.00	112,089
WATER UTIL OPER MGR-18	18	1.00	125,320	1.00	125,946	1.00	125,946	1.00	129,927
WATER UTIL OPR LDWKR-16	16	5.00	381,729	5.00	385,021	5.00	385,021	5.00	397,191
WATERWKS OPR 1-16	16	4.00	261,147	4.00	247,885	4.00	247,885	4.00	255,720
WATERWKS OPR 2-16	16	5.00	412,341	5.00	406,697	5.00	406,697	5.00	419,552
TOTAL		130.00	9,385,500	131.00	9,468,320	131.00	9,468,320	131.00	9,767,597

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Worker's Compensation

Agency Overview

Agency Mission

The mission of Worker's Compensation is to protect the interests of City workers who are injured or become ill on the job by making timely, appropriate, and accurate decisions on claims, providing prompt payment of benefits, and assisting injured workers in returning to work as soon as is feasible.

Agency Overview

The Worker's Compensation fund is one of the City's three Internal Service Funds and is overseen by Risk Management in the Finance Department. Staff administering this fund are responsible for retaining a third party administrator to handle the City's workers' compensation claims, providing safety services, managing the City's return-to-work program, and purchasing of stop loss coverage. Staff manages the City's safety program and operates as the City liaison with its third party administrator. The goal of Worker's Compensation is to provide injured or ill employees with the provision of appropriate and timely benefits as provided under the Worker's Compensation laws of Wisconsin.

2023 Budget Highlights

Service: Workers Compensation

- Maintains the rates charged to agencies based on anticipated claims.
- Assumes utilizing \$576,552 in fund balance in 2023.

Workers Compensation

Function: Internal Services

Budget Overview

Agency Budget by Major-Revenue

Major Revenue	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Invest Other Contrib	(12)	-	-	-	-	-
Misc Revenue	(18,438)	(75,000)	(75,000)	(40,000)	(40,000)	(40,000)
Other Finance Source	(182,403)	(246,327)	(246,327)	(572,010)	(573,215)	(576,552)
Total	\$ (200,853)	\$ (321,327)	\$ (321,327)	\$ (612,010)	\$ (613,215)	\$ (616,552)

Agency Budget by Major-Expense

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Salaries	87,554	98,638	98,638	100,729	100,729	103,660
Benefits	22,106	31,401	31,401	32,293	33,498	33,903
Supplies	2,919	10,000	10,000	10,000	10,000	10,000
Purchased Services	3,738,274	3,931,288	3,931,288	4,218,988	4,218,988	4,218,988
Total	\$ 3,850,853	\$ 4,071,327	\$ 4,071,327	\$ 4,362,010	\$ 4,363,215	\$ 4,366,552

Agency Billings

Major Expense	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Billing	(3,650,000)	(3,750,000)	(3,750,000)	(3,750,000)	(3,750,000)	(3,750,000)
Total	\$ (3,650,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)

NET BUDGET \$ - \$ - \$ - \$ - \$ - \$ -

Workers Compensation

Function: Internal Services

Service Overview

Service: Workers Comp

Service Description

This service coordinates citywide programs with safety committees, managers, and employees to provide a safe working environment for City employees. If an employee becomes injured or ill on the job, staff work with providers to provide appropriate and timely benefits as provided under the Worker's Compensation laws established by the State of Wisconsin.

Activities Performed by this Service

- Claim payments: Payment of worker's compensation claims.
- Administration: Insurance premiums, third-party administrator (TPA) fees, assessments, and administrative expenses.

Service Budget by Account Type

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Revenue	(200,853)	(321,327)	(321,327)	(612,010)	(613,215)	(616,552)
Personnel	109,660	130,039	130,039	133,022	134,227	137,564
Non-Personnel	3,741,193	3,941,288	3,941,288	4,228,988	4,228,988	4,228,988
Total	\$ 3,650,000	\$ 3,750,000	\$ 3,750,000	\$ 3,750,000	\$ 3,750,000	\$ 3,750,000

Agency Billings

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Agency Charges	(3,650,000)	(3,750,000)	(3,750,000)	(3,750,000)	(3,750,000)	(3,750,000)
Total	\$ (3,650,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)

Workers Compensation

Function: Internal Services

Line Item Detail

Agency Primary Fund: Worker's Compensation

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Invest Other Contrib						
Interest	(12)	-	-	-	-	-
Invest Other Contrib Total	\$ (12)	\$ -	\$ -	\$ -	\$ -	\$ -
Misc Revenue						
Miscellaneous Revenue	(18,438)	(75,000)	(75,000)	(40,000)	(40,000)	(40,000)
Misc Revenue Total	\$ (18,438)	\$ (75,000)	\$ (75,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)
Other Finance Source						
Fund Balance Applied	(182,403)	(246,327)	(246,327)	(572,010)	(573,215)	(576,552)
Other Finance Source Total	\$ (182,403)	\$ (246,327)	\$ (246,327)	\$ (572,010)	\$ (573,215)	\$ (576,552)
Salaries						
Permanent Wages	87,791	89,538	89,538	92,729	92,729	95,660
Pending Personnel	-	1,100	1,100	-	-	-
Compensated Absence	(697)	-	-	-	-	-
Hourly Wages	460	8,000	8,000	8,000	8,000	8,000
Salaries Total	\$ 87,554	\$ 98,638	\$ 98,638	\$ 100,729	\$ 100,729	\$ 103,660
Benefits						
Health Insurance Benefit	18,486	19,016	19,016	19,016	19,938	19,938
Wage Insurance Benefit	290	169	169	581	581	581
WRS	5,938	5,820	5,820	6,027	6,306	6,505
FICA Medicare Benefits	6,399	6,396	6,396	6,668	6,673	6,879
Other Post Emplmnt Benefit	813	-	-	-	-	-
Pension Expense	(9,820)	-	-	-	-	-
Benefits Total	\$ 22,106	\$ 31,401	\$ 31,401	\$ 32,293	\$ 33,498	\$ 33,903
Supplies						
Office Supplies	75	1,000	1,000	1,000	1,000	1,000
Hardware Supplies	2,491	-	-	-	-	-
Work Supplies	6	9,000	9,000	9,000	9,000	9,000
Safety Supplies	347	-	-	-	-	-
Supplies Total	\$ 2,919	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Purchased Services						
Telephone	104	250	250	250	250	250
Cellular Telephone	29	50	50	50	50	50
Custodial Bldg Use Charges	-	8,988	8,988	8,988	8,988	8,988
Conferences & Training	159	1,000	1,000	1,000	1,000	1,000
Memberships	599	1,000	1,000	1,000	1,000	1,000
Audit Services	1,000	-	-	-	-	-
Management Services	171,742	180,000	180,000	187,200	187,200	187,200
Consulting Services	49,395	110,000	110,000	115,500	115,500	115,500
Other Services & Expenses	4,442	5,000	5,000	5,000	5,000	5,000
Other Insurance	358,070	375,000	375,000	400,000	400,000	400,000
Insurance Claims	3,152,734	3,250,000	3,250,000	3,500,000	3,500,000	3,500,000
Purchased Services Total	\$ 3,738,274	\$ 3,931,288	\$ 3,931,288	\$ 4,218,988	\$ 4,218,988	\$ 4,218,988

Workers Compensation

Function: Internal Services

Line Item Detail

Agency Primary Fund: Worker's Compensation

	2021 Actual	2022 Adopted	2022 Projected	2023 Request	2023 Executive	2023 Adopted
Inter Depart Billing						
ID Billing To Assessor	(11,273)	(12,321)	(12,321)	(12,321)	(12,805)	(12,805)
ID Billing To Attorney	(1,467)	(1,498)	(1,498)	(1,498)	(1,595)	(1,595)
ID Billing To Civil Rights	(923)	(952)	(952)	(952)	(1,102)	(1,102)
ID Billing To Clerk	(720)	(1,611)	(1,611)	(1,611)	(846)	(846)
ID Billing To Common Council	(349)	(374)	(374)	(374)	(287)	(287)
ID Billing To Finance	(2,127)	(2,035)	(2,035)	(2,035)	(2,151)	(2,151)
ID Billing To Human Resources	(961)	(932)	(932)	(932)	(1,031)	(1,031)
ID Billing To Information Tec	(4,598)	(4,430)	(4,430)	(4,430)	(4,551)	(4,551)
ID Billing To Mayor	(688)	(692)	(692)	(692)	(683)	(683)
ID Billing To Municipal Court	(206)	(208)	(208)	(208)	(223)	(223)
ID Billing To EAP	(142)	(165)	(165)	(165)	(175)	(175)
ID Billing To Fire	(847,776)	(914,933)	(914,933)	(914,933)	(939,136)	(939,136)
ID Billing To Police	(716,030)	(817,980)	(817,980)	(817,980)	(790,269)	(790,269)
ID Billing To Engineering	(137,109)	(159,163)	(159,163)	(159,163)	(170,003)	(170,003)
ID Billing To Fleet Services	(34,768)	(31,893)	(31,893)	(31,893)	(29,988)	(29,988)
ID Billing To Landfill	-	(976)	(976)	(976)	(691)	(691)
ID Billing To Public Works	(209)	(218)	(218)	(218)	(200)	(200)
ID Billing To Streets	(439,805)	(422,148)	(422,148)	(422,148)	(417,321)	(417,321)
ID Billing To Traffic Eng	(80,708)	(73,337)	(73,337)	(73,337)	(90,750)	(90,750)
ID Billing To Library	(16,532)	(16,386)	(16,386)	(16,386)	(15,102)	(15,102)
ID Billing To Parks	(253,623)	(235,606)	(235,606)	(235,606)	(194,906)	(194,906)
ID Billing To Bldg Inspection	(27,738)	(26,321)	(26,321)	(26,321)	(24,433)	(24,433)
ID Billing To Community Dev	(3,094)	(2,689)	(2,689)	(2,689)	(3,002)	(3,002)
ID Billing To Economic Dev	(1,463)	(1,412)	(1,412)	(1,412)	(1,566)	(1,566)
ID Billing To Office Of Dir PI	(326)	(247)	(247)	(247)	(171)	(171)
ID Billing To Planning	(2,402)	(2,581)	(2,581)	(2,581)	(2,629)	(2,629)
ID Billing To Monona Terrace	(37,337)	(29,104)	(29,104)	(29,104)	(25,363)	(25,363)
ID Billing To Golf Courses	(13,929)	(20,863)	(20,863)	(20,863)	(24,350)	(24,350)
ID Billing To Parking	(67,678)	(51,334)	(51,334)	(51,334)	(46,678)	(46,678)
ID Billing To Sewer	(36,347)	(37,600)	(37,600)	(37,600)	(35,357)	(35,357)
ID Billing To Stormwater	(15,506)	(17,638)	(17,638)	(17,638)	(14,666)	(14,666)
ID Billing To Transit	(688,748)	(684,003)	(684,003)	(684,003)	(708,686)	(708,686)
ID Billing To Water	(168,625)	(150,088)	(150,088)	(150,088)	(164,054)	(164,054)
ID Billing To CDA Management	(36,793)	(28,262)	(28,262)	(28,262)	(25,230)	(25,230)
Inter Depart Billing Total	\$ (3,650,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)



Introduction & Summaries

2023 Capital Improvement Plan:
Adopted Budget

Capital Budget Overview and Policies

What is included in the Capital Budget?

The City of Madison's **Capital Improvement Plan (CIP)** is a planning and financial document that details investments to provide lasting improvements in the City's infrastructure, assets, and services. A **capital project** is a large-scale, time limited program with a defined start and end date. A **capital program** is a large-scale, continuing work plan. The **Capital Budget** appropriates funding for capital projects and programs for the first year of the CIP. The CIP also includes a five-year outlook as a plan for the future.

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation (GO) debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3).

Guidelines for Capital Projects and Programs

Capital projects included in the CIP must meet one or more of the following guidelines:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000); or
2. Projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities; or
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000); or
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use; or
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

Guidance for Agencies Submitting Capital Requests

Agencies received the following guidance for developing capital budget requests:

Fiscal Responsibility & Planning

- Agencies should scrutinize projects and programs approved in the 2022 CIP to ensure the timeline and funding requests are realistic and reflect current plans.
- Program costs should be adjusted to account for inflation and reflect realistic cost estimates.
- Any changes from the 2022 adopted CIP must be clearly explained in the agency request.

Prioritization and Strategic Alignment

- Agencies must prioritize their requests and explain the criteria used for prioritization.
- Agencies must answer questions on racial equity and social justice, climate resilience and sustainability, alignment with strategic plans, and operating impacts. These questions have been added to create a holistic view of the request and explain how the request advances city priorities.

New Projects & Horizon List

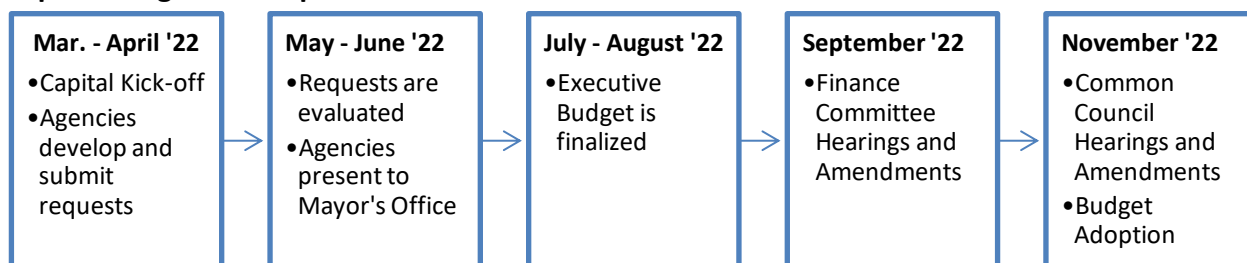
- Agencies may submit requests for new projects, if the project is fully conceptualized.
- Agencies may submit requests for projects currently on the Horizon List so long as they can demonstrate the 'Issues to be Addressed' have been resolved.
- Agencies may submit requests to add projects to the Horizon List if a project is forthcoming but is not fully scoped.

Town of Madison Attachment

- Agencies may submit requests for new areas of the City that will be added through the Town of Madison attachment in October 2022.

Capital Budget Overview and Policies

Capital Budget Development Timeline



Agency requests were submitted to the Finance Department on April 22, 2022, and can be found here: <https://www.cityofmadison.com/finance/budget/2023/capital>

Special Assessment

Various Public Works projects include special assessments as a funding source. City staff are allowed to administratively increase the special assessment budget for projects where the final assessment exceeds the amount assumed in the budget, including movement across major projects, without seeking Common Council approval.

Savings Resulting from Use of General Debt Reserves

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the Capital Budget funds certain projects through a direct appropriation to capital (see table below). The funding for these projects is shown in the 2023 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2022 General Obligation (GO) debt issuance. The 2023 Adopted Budget funds the two projects listed below totaling \$1,110,000.

Agency	Project	Amount
FINANCE	CAPITAL BUDGET ADMINISTRATION	\$ 370,000
LIBRARY	LIBRARY COLLECTION	\$ 740,000
	Total	\$ 1,110,000

Capital Budget Overview and Policies

Reauthorizations /Carry Forward Balances

Capital projects and programs typically span multiple years. In some cases, General Obligation (GO) borrowing appropriated in one year may not be fully expended within the year. If the agency still requires these funds to successfully execute a project, this budget will be reauthorized as a carry forward balance.

Carry forward balances will be presented as part of the resolution authorizing the General Obligation (GO) Borrowing, which was adopted by the Common Council in September 2022. Based on projected borrowing levels as of July 31, 2022, \$101.1 million in previously authorized GO Borrowing will carry forward from 2022 to 2023. The table below shows the 28 projects (out of 236 projects) carrying forward \$1 million or more in GO borrowing. These projects represent 70% (\$72m) of the total carry forward amount.

A full list of carryforward appropriations is attached to [Legistar File 73264](#). Additionally, a list of carryforward appropriations by agency are included in each of the agency budgets in the following section.

Agency	Project	GO Borrowing Amount
COMMUNITY DEVELOPMENT	COMMUNITY FACILITIES IMPROVEMENTS	\$ 1,000,000
COMMUNITY DEVELOPMENT	MEN'S HOMELESS SHELTER	\$ 4,000,000
ENGINEERING - FACILITIES MGMT	FAIRCHILD BLDG IMPROVEMENTS	\$ 1,000,000
ENGINEERING - FACILITIES MGMT	PARK FACILITY IMPROVEMENTS	\$ 1,303,295
ENGINEERING - MAJOR STREETS	CTH AB INTERCHANGE	\$ 4,999,389
ENGINEERING - MAJOR STREETS	JOHN NOLEN DRIVE	\$ 1,980,000
ENGINEERING - MAJOR STREETS	PAVEMENT MANAGEMENT	\$ 3,540,000
ENGINEERING - MAJOR STREETS	PLEASANT VIEW ROAD	\$ 1,185,000
ENGINEERING - MAJOR STREETS	RECONSTRUCTION STREETS	\$ 5,243,604
ENGINEERING - MAJOR STREETS	UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	\$ 3,411,509
FIRE	FIRE STATION-6W BADGER RD	\$ 3,500,000
FLEET SERVICES	2021 FLEET EQUIPMENT REPLACEMENT	\$ 1,000,000
FLEET SERVICES	FIRE APPARATUS / RESCUE VEHICLES	\$ 1,600,000
FLEET SERVICES	FLEET EQUIPMENT REPLACEMENT	\$ 3,000,000
FLEET SERVICES	FLEET EQUIPMENT REPLACEMENT	\$ 1,400,000
METRO TRANSIT	FACILITY REPAIRS & IMPROVEMENTS	\$ 1,000,000
METRO TRANSIT	METRO SATELLITE BUS FACILITY	\$ 5,000,000
METRO TRANSIT	TRANSIT SYSTEM UPGRADES	\$ 1,624,000
STORMWATER	BIKEWAYS PROGRAM	\$ 1,900,000
STORMWATER	CITYWIDE FLOOD MITIGATION	\$ 2,067,500
STORMWATER	STORMWATER QUALITY SYSTEM IMPROV	\$ 2,693,353
STORMWATER	STORMWATER QUALITY SYSTEM IMPROV	\$ 2,395,000
STORMWATER	UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	\$ 6,796,000
STREETS	SALT STORAGE BARN - BADGER ROAD	\$ 2,146,098
TAX INCREMENT DISTRICT	TAX INCREMENT DIST BORROWING PRJ	\$ 3,000,000
TRAFFIC ENGINEERING	CITYWIDE LED LIGHTING CONVERSION	\$ 1,100,000
TRAFFIC ENGINEERING	MONONA TERRACE/JOHN NOLEN DR LIGHT	\$ 2,055,000
TRAFFIC ENGINEERING	SAFE STREETS MADISON	\$ 1,049,999
	TOTAL	\$ 70,989,747

Capital Budget Overview and Policies

Town of Madison Final Attachment Capital Costs

On October 31, 2022, the Town of Madison was dissolved and 90% of the remaining Town land and 79% of the population was attached to the City of Madison, with the remainder of the Town absorbed by the City of Fitchburg. The 2022 Adopted Capital Budget included \$3.6 million to support key costs associated with providing services to the Town of Madison following the Final Attachment, including investments in public safety, public works, and affordable housing. The 2023 Adopted Capital Budget includes funding for Parks and Traffic Engineering for safe streets. The following table outlines the costs included in the 2023 Adopted Capital Budget and 2022 Adopted Capital Budget.

Agency	Description	Amount
2023 Adopted Capital Budget		
ENGINEERING - FACILITIES	Facility improvements to the Town of Madison Town Hall	\$ 350,000
PARKS	Park land improvements and deferred maintenance	\$ 400,000
TRAFFIC ENGINEERING	Signing, pavement markings, and street lighting	\$ 240,000
2022 Adopted Capital Budget		
CLERK/ IT	Additional voting equipment for five polling locations	\$ 100,000
COMMUNITY DEVELOPMENT	Affordable Housing Developer Loans with South Madison TID	\$1,500,000
ECONOMIC DEVELOPMENT	Land banking, other loans, and grants with South Madison TID	\$1,300,000
POLICE	Police vehicles for additional	\$ 250,000
STREETS	Equipment (toolcat and rearloaders) to support services	\$ 310,000
STREETS	Recycling and refuse carts for Town residents	\$ 100,000

American Rescue Plan Act (ARPA)

The City of Madison received \$47.2 million of federal funding through the State and Local Recovery Funds component of the American Rescue Plan Act (ARPA) to recover from the negative public health and economic impacts caused by the COVID-19 pandemic. The City has adopted a plan in July 2021 ([Legistar 65935](#)) to use ARPA funds to address critical community issues, support an equitable recovery, and continue to provide government services. Funding for capital projects was appropriated in 2021 and 2022. Many projects are ongoing, multi-year efforts that have not fully expended their original ARPA allocation. Funding for these projects will be carried forward in the 2023 Executive Capital Budget. For more information on ARPA, go to www.cityofmadison.com/arpa.

Agency	Project	Amount
2021 Appropriations		
COMMUNITY DEVELOPMENT	Occupy Madison Solar Panels	\$ 150,000
COMMUNITY DEVELOPMENT	Purpose Built Shelter for Men Experiencing Homelessness	\$2,000,000
ECONOMIC DEVELOPMENT	Retail Building Improvement Grant	\$ 500,000
ECONOMIC DEVELOPMENT	Small Business Equity & Recovery (SBER) Program	\$ 615,000
2022 Appropriations		
COMMUNITY DEVELOPMENT	Homeownership Support/Rehabilitation (Consumer Lending)	\$ 500,000
COMMUNITY DEVELOPMENT	Hotels Converted to Housing	\$2,500,000
COMMUNITY DEVELOPMENT	Salvation Army Darbo Site*	\$2,500,000
COMMUNITY DEVELOPMENT	Youth Centered Housing Project	\$2,000,000
ECONOMIC DEVELOPMENT	Small Business Equity & Recovery (SBER) Program	\$2,000,000
MAYOR'S OFFICE SUSTAINABILITY	Naturally Occurring Affordable Housing (NOAH) Energy Efficiency Program	\$ 250,000

*Per 2022 Common Council [Budget Amendment 4](#), if the City has not approved a purchase and sale agreement for 3030 Darbo Drive for the proposed Salvation Army redevelopment by July 31 of 2023, then the \$2.5 million of federal funds will be made available to assist in purchasing other available parcels in the East Washington Avenue-Darbo Drive area for use in supporting efforts by non-profit organizations to serve the neighborhood and its residents.

City of Madison: 2023 Capital Budget
Comparison Schedule

Adopted Budget

Agency	2022 Adopted			2023 Request		2023 Executive			2023 Adopted		
	GO Borrowing	Other	Total	Total	GO Borrowing	Other	Total	GO Borrowing	Other	Total	
CDA Redevelopment	6,700,000	3,800,000	10,500,000	2,000,000	-	9,800,000	9,800,000	-	9,800,000	9,800,000	
Community Development Division	10,504,000	11,142,000	21,646,000	28,354,000	7,212,000	17,142,000	24,354,000	7,212,000	17,142,000	24,354,000	
Economic Development Division	11,965,000	3,290,000	15,255,000	7,180,000	3,890,000	3,290,000	7,180,000	10,240,000	7,790,000	18,030,000	
Engineering - Bicycle and Pedestrian	5,415,000	4,817,000	10,232,000	11,184,000	5,823,200	5,010,800	10,834,000	5,323,200	5,010,800	10,334,000	
Engineering - Facilities Management	6,159,746	40,000	6,199,746	13,265,860	12,711,860	577,000	13,288,860	12,711,860	577,000	13,288,860	
Engineering - Major Streets	40,522,000	22,947,000	63,469,000	50,397,000	31,414,000	23,483,000	54,897,000	31,414,000	20,283,000	51,697,000	
Engineering - Other Projects	227,000	2,009,000	2,236,000	2,515,000	225,000	2,190,000	2,415,000	225,000	2,190,000	2,415,000	
Finance	370,000	-	370,000	370,000	-	370,000	370,000	-	370,000	370,000	
Fire Department	4,807,000	-	4,807,000	1,400,000	1,400,000	-	1,400,000	1,400,000	-	1,400,000	
Fleet Service	12,355,000	-	12,355,000	13,746,000	13,098,000	-	13,098,000	13,098,000	-	13,098,000	
Henry Vilas Zoo	75,000	-	75,000	75,000	75,000	-	75,000	75,000	-	75,000	
Information Technology	5,965,000	100,000	6,065,000	4,516,000	4,127,500	-	4,127,500	4,127,500	-	4,127,500	
Library	1,250,000	740,000	1,990,000	16,440,000	11,200,000	5,240,000	16,440,000	11,200,000	5,240,000	16,440,000	
Mayor's Office	672,000	496,595	1,168,595	850,000	850,000	-	850,000	850,000	-	850,000	
Metro Transit	2,124,000	13,522,500	15,646,500	30,026,000	11,126,000	18,900,000	30,026,000	11,126,000	18,900,000	30,026,000	
Monona Terrace	1,400,000	-	1,400,000	3,310,000	1,655,000	1,655,000	3,310,000	1,655,000	1,655,000	3,310,000	
Parking Utility	-	54,000	54,000	5,237,700	31,327,195	19,008,000	50,335,195	31,327,195	19,008,000	50,335,195	
Parks Division	4,810,000	2,690,000	7,500,000	22,927,000	11,094,500	12,032,500	23,127,000	11,194,500	12,082,500	23,277,000	
Planning Division	150,000	-	150,000	160,000	160,000	-	160,000	160,000	-	160,000	
Police Department	521,125	-	521,125	2,011,519	511,519	-	511,519	679,519	-	679,519	
Public Health	-	-	-	-	400,000	-	400,000	400,000	-	400,000	
Sewer Utility	-	5,007,000	5,007,000	5,829,000	-	5,829,000	5,829,000	-	5,829,000	5,829,000	
Stormwater Utility	4,462,500	3,437,500	7,900,000	9,673,000	6,224,000	3,449,000	9,673,000	5,324,000	3,399,000	8,723,000	
Streets Division	950,000	165,000	1,115,000	2,260,000	2,095,000	165,000	2,260,000	2,095,000	165,000	2,260,000	
Traffic Engineering	6,423,026	910,000	7,333,026	17,655,000	8,635,000	17,820,000	26,455,000	8,635,000	17,820,000	26,455,000	
Transportation	16,139,965	126,513,105	142,653,070	31,450,000	16,880,000	24,470,000	41,350,000	16,880,000	24,470,000	41,350,000	
Water Utility	-	8,596,000	8,596,000	15,876,000	-	15,876,000	15,876,000	-	17,376,000	17,376,000	
TOTAL	\$ 143,967,362	\$ 210,276,700	\$ 354,244,062	\$ 298,708,079	\$ 182,134,774	\$ 186,307,300	\$ 368,442,074	\$ 187,352,774	\$ 189,157,300	\$ 376,510,074	

City of Madison: 2023 Capital Budget Expense & Funding Schedule

Adopted Budget

2023 CIP by Expenditure Type

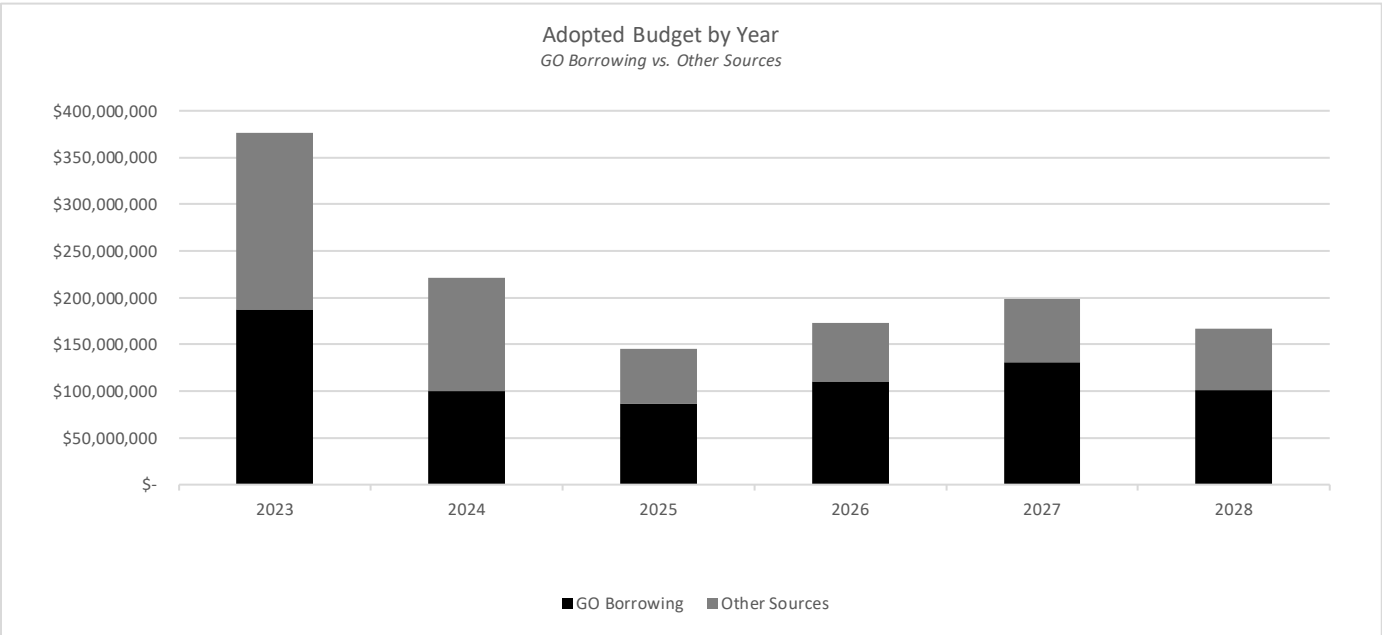
	2023	2024	2025	2026	2027	2028
Bike Path	2,258,000	5,730,000	1,720,000	600,000	648,000	1,698,000
Bridge	4,631,000	740,000	177,000	186,000	195,000	205,000
Building	157,420,355	17,016,600	13,333,900	16,373,080	58,747,300	11,661,000
Fiber Network	411,500	450,000	528,000	665,000	550,000	550,000
Land	10,300,000	1,300,000	1,300,000	1,300,000	2,300,000	1,300,000
Land Improvements	10,551,000	8,904,000	9,630,000	10,017,100	8,956,750	10,694,000
Library Collection	740,000	815,000	860,000	880,000	900,000	945,000
Loans	15,507,000	13,157,000	13,207,000	13,207,000	13,207,000	13,757,000
Machinery and Equipment	62,593,219	32,520,909	40,376,009	39,710,875	42,911,664	42,708,086
Other	18,702,000	16,423,000	7,660,200	7,722,200	7,699,000	7,780,400
Sanitary Sewer	12,186,000	12,354,000	13,866,000	15,290,000	13,372,000	14,741,000
Software and Licenses	760,000	1,750,000	325,000	325,000	325,000	350,000
Stormwater Network	13,415,000	18,055,000	8,255,000	11,720,000	9,290,000	10,780,000
Street	62,660,000	85,228,000	28,353,000	48,872,000	33,232,000	40,658,000
Streetlighting	1,135,000	1,485,000	770,000	620,000	630,000	635,000
Water Network	3,240,000	5,099,000	5,234,000	5,382,000	5,671,000	8,780,000
Total	\$ 376,510,074	\$ 221,027,509	\$ 145,595,109	\$ 172,870,255	\$ 198,634,714	\$ 167,242,486

2023 CIP by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	128,585,779	78,161,509	64,424,109	83,229,255	108,065,714	74,276,986
Non-GF GO Borrowing	58,766,995	21,733,000	22,120,500	26,674,000	22,574,000	27,026,000
County Sources	6,045,000	45,000	45,000	45,000	45,000	145,000
Developer Capital Funding	2,410,000	2,410,000	2,410,000	2,410,000	2,415,000	2,415,000
Federal Sources	68,847,000	58,245,000	12,362,000	11,695,000	11,695,000	11,695,000
Impact Fees	9,930,000	3,980,000	1,430,000	3,895,000	3,345,000	4,462,000
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Miscellaneous Revenue	52,000	2,000	2,000	2,000	2,000	2,000
Municipal Capital Participate	526,000	-	-	-	-	-
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Private Contribution/Donation	6,345,500	28,000	28,000	528,000	28,000	203,000
Reserves Applied	31,724,500	13,253,000	14,119,500	15,715,000	14,677,000	14,626,000
Revenue Bonds	24,210,500	11,844,000	12,505,000	14,147,000	17,195,000	15,864,500
Room Tax	1,655,000	1,655,000	1,535,000	1,655,000	1,645,000	1,540,000
Sale Property/Capital Asset	-	-	-	-	-	-
Special Assessment	6,808,000	6,349,000	6,662,000	7,013,000	7,476,000	8,100,000
State Sources	5,816,800	12,800,000	1,065,000	565,000	4,065,000	1,565,000
TIF Increment	22,647,000	8,517,000	4,787,000	3,237,000	3,237,000	3,237,000
Trade In Allowance	-	-	-	-	-	-
Transfer From Other Restricted	390,000	180,000	230,000	170,000	260,000	130,000
Transfer In From General Fund	1,110,000	1,185,000	1,230,000	1,250,000	1,270,000	1,315,000
Total	\$ 376,510,074	\$ 221,027,509	\$ 145,595,109	\$ 172,870,255	\$ 198,634,714	\$ 167,242,486

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund G.O. Borrowing	128,585,779	78,161,509	64,424,109	83,229,255	108,065,714	74,276,986
Non-General Fund G.O. Borrowing	58,766,995	21,733,000	22,120,500	26,674,000	22,574,000	27,026,000
Total	\$ 187,352,774	\$ 99,894,509	\$ 86,544,609	\$ 109,903,255	\$ 130,639,714	\$ 101,302,986
Annual Debt Service						
General Fund G.O. Borrowing	16,716,151	10,160,996	8,375,134	10,819,803	14,048,543	9,656,008
Non-General Fund G.O. Borrowing	7,639,709	2,825,290	2,875,665	3,467,620	2,934,620	3,513,380



City of Madison: 2023 Capital Budget
 Capital Improvement Plan: GO Borrowing

Adopted Budget

GO Borrowing by Agency

	2023	2024	2025	2026	2027	2028
CDA Redevelopment	-	-	-	-	-	-
Community Development Division	7,212,000	5,867,000	11,355,000	11,413,000	11,315,000	11,865,000
Economic Development Division	10,240,000	2,390,000	2,390,000	2,390,000	2,390,000	2,390,000
Engineering - Bicycle and Pedestrian	5,323,200	7,546,000	3,576,000	3,249,000	3,429,000	4,618,000
Engineering - Facilities Management	12,711,860	11,091,100	8,887,900	6,493,080	6,782,300	6,631,000
Engineering - Major Streets	31,414,000	23,925,000	20,649,000	46,651,000	27,065,000	34,466,000
Engineering - Other Projects	225,000	370,500	187,000	249,000	200,000	319,000
Finance	-	-	-	-	-	-
Fire Department	1,400,000	944,990	812,190	824,605	832,244	865,111
Fleet Service	13,098,000	12,785,000	13,050,000	14,420,000	15,820,000	17,050,000
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Information Technology	4,127,500	6,516,000	4,642,000	4,569,000	4,700,000	4,455,000
Library	11,200,000	310,000	703,000	1,667,000	297,000	385,000
Mayor's Office	850,000	850,000	850,000	850,000	850,000	850,000
Metro Transit	11,126,000	2,839,000	3,986,000	2,858,000	2,866,000	2,811,000
Monona Terrace	1,655,000	460,500	-	430,000	-	-
Parking Utility	31,327,195	40,500	42,500	-	-	-
Parks Division	11,194,500	6,454,000	7,723,000	6,442,100	7,219,750	7,234,000
Planning Division	160,000	160,000	160,000	160,000	168,000	168,000
Police Department	679,519	284,419	286,519	295,470	294,420	297,875
Public Health	400,000	-	-	-	-	-
Sewer Utility	-	-	-	-	-	-
Stormwater Utility	5,324,000	4,102,500	3,068,500	1,515,000	995,000	2,850,000
Streets Division	2,095,000	1,343,000	1,592,000	3,000,000	42,958,000	1,575,000
Traffic Engineering	8,635,000	4,210,000	2,509,000	2,352,000	2,383,000	2,398,000
Transportation	16,880,000	7,330,000	-	-	-	-
Water Utility	-	-	-	-	-	-
TOTAL	\$ 187,352,774	\$ 99,894,509	\$ 86,544,609	\$ 109,903,255	\$ 130,639,714	\$ 101,302,986

City of Madison: 2023 Capital Budget
 Capital Improvement Plan: Other Funding

Adopted Budget

Other Funds by Agency

	2023	2024	2025	2026	2027	2028
CDA Redevelopment	9,800,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Community Development Division	17,142,000	7,342,000	1,892,000	1,892,000	1,892,000	1,892,000
Economic Development Division	7,790,000	3,290,000	3,290,000	3,290,000	3,290,000	3,290,000
Engineering - Bicycle and Pedestrian	5,010,800	2,370,000	1,977,000	1,376,000	1,445,000	1,517,000
Engineering - Facilities Management	577,000	40,000	40,000	40,000	40,000	40,000
Engineering - Major Streets	20,283,000	13,276,000	17,284,000	18,510,000	16,105,000	18,572,000
Engineering - Other Projects	2,190,000	2,229,500	2,205,000	2,355,000	2,385,000	2,677,000
Finance	370,000	370,000	370,000	370,000	370,000	370,000
Fire Department	-	-	-	-	-	-
Fleet Service	-	-	-	-	-	-
Henry Vilas Zoo	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Library	5,240,000	815,000	860,000	880,000	900,000	945,000
Mayor's Office	-	-	-	-	-	-
Metro Transit	18,900,000	-	10,560,000	10,560,000	10,560,000	10,560,000
Monona Terrace	1,655,000	1,655,000	1,535,000	1,655,000	1,645,000	1,540,000
Parking Utility	19,008,000	37,000	96,000	40,000	74,000	93,000
Parks Division	12,082,500	2,485,000	2,085,000	5,290,000	4,280,000	3,892,000
Planning Division	-	-	-	-	-	-
Police Department	-	-	-	-	-	-
Public Health	-	-	-	-	-	-
Sewer Utility	5,879,000	4,985,000	3,075,000	3,181,000	2,783,000	2,922,000
Stormwater Utility	3,399,000	9,255,500	1,942,500	1,471,000	5,391,000	2,330,000
Streets Division	165,000	165,000	165,000	165,000	165,000	165,000
Traffic Engineering	17,820,000	990,000	960,000	910,000	915,000	915,000
Transportation	24,470,000	56,000,000	-	-	-	-
Water Utility	17,376,000	13,828,000	8,714,000	8,982,000	13,755,000	12,219,500
TOTAL	\$ 189,157,300	\$ 121,133,000	\$ 59,050,500	\$ 62,967,000	\$ 67,995,000	\$ 65,939,500

City of Madison: 2023 Capital Budget

Capital Improvement Plan: All Funds

Adopted Budget

All Funds by Agency

	2023	2024	2025	2026	2027	2028
CDA Redevelopment	9,800,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Community Development Division	24,354,000	13,209,000	13,247,000	13,305,000	13,207,000	13,757,000
Economic Development Division	18,030,000	5,680,000	5,680,000	5,680,000	5,680,000	5,680,000
Engineering - Bicycle and Pedestrian	10,334,000	9,916,000	5,553,000	4,625,000	4,874,000	6,135,000
Engineering - Facilities Management	13,288,860	11,131,100	8,927,900	6,533,080	6,822,300	6,671,000
Engineering - Major Streets	51,697,000	37,201,000	37,933,000	65,161,000	43,170,000	53,038,000
Engineering - Other Projects	2,415,000	2,600,000	2,392,000	2,604,000	2,585,000	2,996,000
Finance	370,000	370,000	370,000	370,000	370,000	370,000
Fire Department	1,400,000	944,990	812,190	824,605	832,244	865,111
Fleet Service	13,098,000	12,785,000	13,050,000	14,420,000	15,820,000	17,050,000
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Information Technology	4,127,500	6,516,000	4,642,000	4,569,000	4,700,000	4,455,000
Library	16,440,000	1,125,000	1,563,000	2,547,000	1,197,000	1,330,000
Mayor's Office	850,000	850,000	850,000	850,000	850,000	850,000
Metro Transit	30,026,000	2,839,000	14,546,000	13,418,000	13,426,000	13,371,000
Monona Terrace	3,310,000	2,115,500	1,535,000	2,085,000	1,645,000	1,540,000
Parking Utility	50,335,195	77,500	138,500	40,000	74,000	93,000
Parks Division	23,277,000	8,939,000	9,808,000	11,732,100	11,499,750	11,126,000
Planning Division	160,000	160,000	160,000	160,000	168,000	168,000
Police Department	679,519	284,419	286,519	295,470	294,420	297,875
Public Health	400,000	-	-	-	-	-
Sewer Utility	5,879,000	4,985,000	3,075,000	3,181,000	2,783,000	2,922,000
Stormwater Utility	8,723,000	13,358,000	5,011,000	2,986,000	6,386,000	5,180,000
Streets Division	2,260,000	1,508,000	1,757,000	3,165,000	43,123,000	1,740,000
Traffic Engineering	26,455,000	5,200,000	3,469,000	3,262,000	3,298,000	3,313,000
Transportation	41,350,000	63,330,000	-	-	-	-
Water Utility	17,376,000	13,828,000	8,714,000	8,982,000	13,755,000	12,219,500
TOTAL	\$ 376,510,074	\$ 221,027,509	\$ 145,595,109	\$ 172,870,255	\$ 198,634,714	\$ 167,242,486

What is the Horizon List?

The Horizon List consists of projects that meet a clear community purpose but are not yet fully planned to the level to be considered and funded within the fiscal capacity of the 2023 CIP. Planning efforts around these projects should continue in 2023 seeking to address the identified outstanding issues. The 2023 capital budget also includes a central allocation of funding that can be used to support costs associated with analyzing these projects where necessary. With more complete information, these projects can be proposed in a future CIP planning process. This approach helps ensure the Capital Budget and CIP are developed using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

The 2023 Executive Budget funds five projects that were on the 2022 Horizon List. These projects are:

1. **Engineering – Bicycle & Pedestrian:** West Towne Path – Phase 2
2. **Engineering – Facilities:** CCB 4th and 5th Floor Remodel
3. **Fire:** Fire Station 14 – Fire Training Development
4. **Parking:** State Street Campus Garage Program (Note: project title has been updated; referred to as “Lake Street Garage Replacement” in 2022 budget)
5. **Water:** Unit Well 15 – PFAS Treatment Facility (Note: project title has been updated; referred to as “East Side Water Supply” in 2022 budget)

Horizon List Projects: Summary by Department

The table below summarizes the projects recommended to be included on the Horizon List. The estimated budget amounts are based on agency requests.

Agency	Capital Item	Project or Program	Estimated Budget	
			GO Borrowing	Other Funds
Engineering – Facilities	Sayle Street Remodel		4,090,000	260,000
Fire	Fire Station 4: Monroe Street Remodel	Project	3,885,000	0
Information Technology	Customer Single Sign-On Solution	Project	1,600,000	0
	Common Customer File	Project	150,000	0
	311/CRM System	Project	350,000	0
Parks Division	Elver Park Community Center	Project	16,100,000	
	Goodman Pool Replacement	Project	Unknown at this time	
	Hill Creek Park Improvements	Project	200,000	200,000
	Hudson Park Slope Stabilization	Project	2,000,000	
	James Madison Park Facilities	Project	4,500,000	
	McPike Park Construction	Project	1,500,000	500,000
	Odana Hills Golf Course	Project	1,600,000	
	Olbrich Botanical Gardens	Project	1,000,000	
Police	Vilas Park Master Plan Implementation	Project	14,000,000	0
	New North District Station	Project	14,200,000	0
	Property & Evidence Facility	Project	20,900,000	0

Horizon List Project Details

Engineering-Facilities: Sayle Street Remodel Construction Funding

Description

This project is for remodeling and renovating the Traffic Engineering and Parking Utility operations facility located at 1120 Sayle Street. The goal of the project is to improve work safety conditions and to better utilize the space resulting from the Radio Shop relocating to the Fleet Facility at Nakoosa Trail. Significant remodel of the locker and shower rooms is required to address gender equity concerns. Additional design consideration will include considerations for parking enforcement officer staff and equipment needs.

Estimated Budget

\$4,350,000

Anticipated Operating Impact

Annualized Cost: None Anticipated

Issue to be Addressed

- Citywide facilities planning to determine space needs for various agencies and potential co-location of offices to create efficiencies

Fire Station 4: Monroe St. Remodel

Description

This project funds the remodel of Fire Station 4, 1437 Monroe St. The goal of this project is to increase efficiency of the foot print of the station and address gender equity in living facilities.

Estimated Budget

\$3,885,000 (\$500,000 Design; \$3,385,000 Construction)

Anticipated Operating Impact

Annualized Cost: None Anticipated

Issue to be Addressed:

- Completion of remodel plan, including project scope, budget, and timeline. Anticipated project start is 2024-25.

Information Technology: Customer Single Sign-On Solution

Description

This project is to provide our customers with a single point of entry into the various systems they need to interact within the City.

Estimated Budget

\$1,600,000

Anticipated Operating Impact

Annualized Cost: \$1,600,000

Issue to be Addressed

- The City will need to evaluate the return on investment of this project and whether the benefits are greater than the costs. Estimated annual costs are \$1.6 million.

Information Technology: Common Customer File Project

Description

This project is to provide our customers with a single point of entry into the various systems they need to interact within the City.

Estimated Budget

\$150,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Project would support the work of Tyler Munis Water Billing and Property Taxes. The City needs to wait until this work is completed before this work should begin.

Information Technology: 311/CRM System

Description

This project is to purchase and implement the software to support a 311 program.

Estimated Budget

\$350,000 to purchase the software

Anticipated Operating Impact

Annualized Cost: To be determined based on software; may need to hire more staff to support a 311 system.

Issue to be Addressed

- Project would support the work of Tyler Munis Water Billing and Property Taxes. The City needs to wait until this work is completed before this work should begin.

Parks Division: Elver Park Community Center

Description

This project funds the design and construction of a new community center at Elver Park. Facilities Management prepared a schematic estimate for a new community center at a cost of \$16.1 million. The 2022 Adopted Capital Budget included \$200,000 for Park Master Planning efforts in 2023 - 2024 related to this community center. Design and construction of this facility may be added to the CIP following completion of the Master Plan.

Estimated Budget

\$16,100,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of Master Plan, including project scope, budget, timeline, and anticipated operating costs

Parks Division: Goodman Pool Replacement

Description

This project would fund rehabilitation and construction of the pool due to age. The scope of the project will be determined through an evaluation study scheduled for 2027.

Estimated Budget

Unknown at this time

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of a pool evaluation study in 2027

Parks Division: Hill Creek Park Improvements

Description

This project funds the expansion of Hill Creek Park located on Madison's far west side. The project's scope includes the construction of fields, courts, park access roads, parking, and lighting. will be done in conjunction with Engineering Stormwater, and will incorporate stormwater management and green infrastructure

Estimated Budget

\$400,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- The project is dependent on Engineering Stormwater's plans to develop the area

Parks Division: Hudson Park Slope Stabilization

Description

This project is in coordination with City Engineering to stabilize the slope and shore at Hudson Park.

Estimated Budget

\$2,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of a slope stabilization study in 2023

Parks Division: James Madison Park Facilities

Description

This project would support planning and addition of restroom facilities to James Madison Park.

Estimated Budget

\$4,500,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: McPike Park Construction

Description

This project would fund continued improvements to McPike Park. The goal of the project is to expand McPike Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan.

Estimated Budget

\$2,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: Odana Hills Golf Course

Description

This project would fund the construction of a new clubhouse at Odana Hills Golf Course, utilizing Golf revenues.

Estimated Budget

\$1,600,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: Olbrich Botanical Gardens

Description

This project would fund a new bridge over Starkweather Creek. (Note: This project is separate from the Engineering – Bicycle Pedestrian project for the construction of a Hermina Street – Starkweather Creek Ped Bike Bridge, which is included in the 2023 Executive Capital Budget).

Estimated Budget

\$1,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: Vilas Park Master Plan Implementation

Description

This project funds a series of improvements in Vilas Park called for in the master plan. In 2022, Parks is developing a phasing plan for the implementation of the Vilas Park master plan

Estimated Budget

\$14,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of phasing plan for the implementation for the Master Plan

Police: New North District Station

Description

This project funds the land acquisition, design, and development for and construction of a new facility to replace the existing North Police District Station. The goal of the project is to replace this facility with one that possesses a physical capacity with allows for future growth and has an updated infrastructure.

Estimated Budget

\$15,700,000

Anticipated Operating Impact

Annualized Cost: None Anticipated

Issue to be Addressed

- Identification and acquisition of a site; City may use General Land Acquisition funds to secure a site in 2023
- Target timeline for project is to design in 2027 and construct in 2028

Police: Property & Evidence Facility

Description

This project funds the construction of a new facility to house property and evidence seized by the Police Department. MPD currently stores well over 100,000 pieces of evidence, including multiple evidentiary vehicles and bicycles in four separate locations (one of which is leased) throughout the City. These locations are operating at near capacity, and the department will need to explore additional rental space in the future to address incoming property (including property/evidence that MPD expects to take custody of as the Town of Madison is absorbed into the City). The current model of decentralized property presents security and integrity concerns as well as inefficient workflow, inequitable access, and inadequate customer service to residents. By consolidating existing facilities into a single standalone facility, we would address all of these concerns and improve overall service and accessibility to the community.

Estimated Budget

\$22,900,000

Anticipated Operating Impact

Annualized Cost: None Anticipated

Issue to be Addressed

- Identification and acquisition of a site; City may use General Land Acquisition funds to secure a site in 2023
- Target timeline for project is to design in 2025 and construct in 2026



Agency Capital Budgets

2023 Capital Improvement Plan:
Adopted Budget

CDA Redevelopment

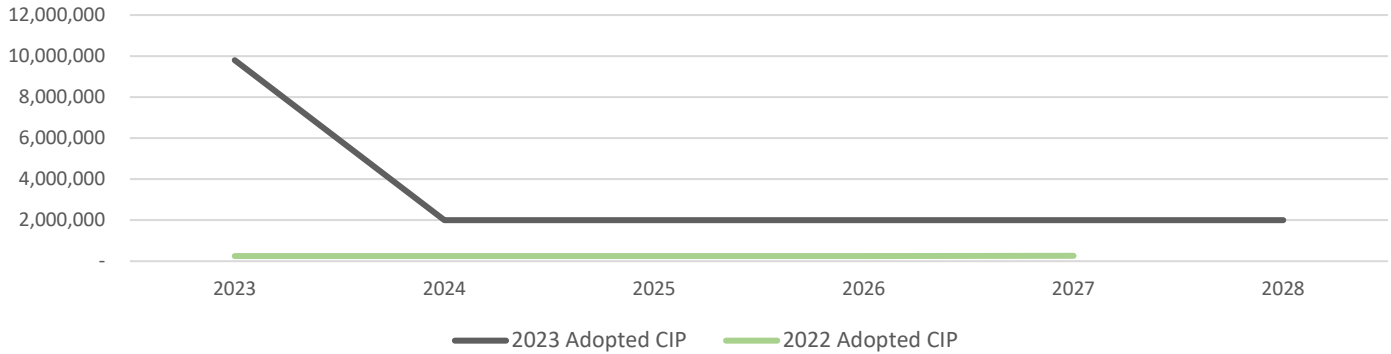
Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Public Housing Redevelopment	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Village on Park Redevelopment	7,800,000	-	-	-	-	-
	\$ 9,800,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Changes from 2022 CIP

2023 Capital Improvement Plan
2023 Adopted vs. 2022 Adopted



Major Changes

- **Public Housing Redevelopment**
 - Program budget increased from \$250,000 per year to \$2 million per year due to including construction activities as well as design. The funding source changed from GO Borrowing to Developer Capital Funding to more accurately reflect the utilization of the CDD Affordable Housing Development Project as the funding source.
- **Village on Park Redevelopment**
 - Project budget increased by \$7.8 million in Tax Increment Financing (TIF) from Tax Increment District #42 for construction inflation, stormwater work, site work, and public art.

CDA Redevelopment

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	9,800,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total Expenditures	\$ 9,800,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

2023 CIP by Funding Source

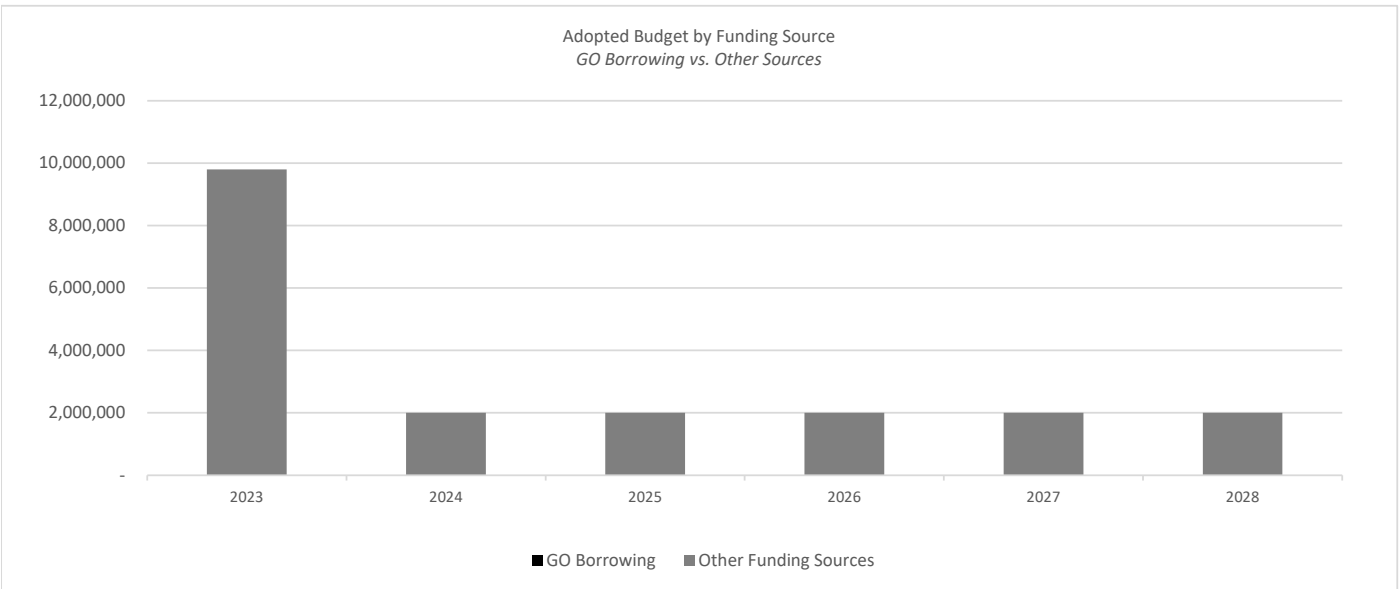
	2023	2024	2025	2026	2027	2028
Developer Capital Funding	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
TIF Increment	7,800,000	-	-	-	-	-
Total Funding	\$ 9,800,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10079 MOSAIC RIDGE CONSTRUCTION	1,937,621	-
11817 PUBLIC HOUSING REDEVELOPMENT	742,687	-
13624 VILLAGE ON PARK REDEVELOPMENT	10,988,877	-
Total	\$ 13,669,185	\$ -

CDA Redevelopment

Project Overview

Project	Public Housing Redevelopment	Project #	11817
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program funds planning and implementation of Public Housing Redevelopment through 2028 with the use of loans from the CDD Affordable Housing Development Projects and various external funding sources such as Low Income Housing Tax Credit programs and other grants/loan structures. The goal of this program is to provide quality, affordable housing for low-income individuals, people with legally defined disabilities, seniors, formally homeless persons, and low-income families. The scope of the program includes the redevelopment of Theresa Terrace, Redevelopment owned properties that are outside of their 15 year tax credit compliance, formally Public Housing units that have been disposed out of the HUD portfolio following stipulations of HUD, East Public Housing sites, Truax, West Public Housing Sites, and the Triangle. Planned projects for 2023 include predesign for the Triangle Redevelopment in order to obtain appropriate land-use documents and zoning approval.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Developer Capital Funding	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
TOTAL	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Project	Village on Park Redevelopment	Project #	13624
Citywide Element	Economy and Opportunity	Project Type	Project

Project Description

This project funds the redevelopment of the Community Development Authority (CDA) owned Village on Park. The goal of this project, in partnership with the Urban League of Greater Madison (ULGM), is to develop a Black Business Hub—a brick-and-mortar space for minority business owners to develop and stabilize their businesses and to help ensure wealth creation opportunities in south Madison for black and other minority-owned businesses. This project will include conveyance of a remediated, development-ready parcel at the southeast corner of the ULGM site, demolition of the existing north building of the Villager Mall and replacement with a surface parking lot, development of affordable housing, and development of structured parking adjacent to the south end of the mall. A total of \$11.2 million was previously approved for the project in 2022 through separate resolution and the adopted capital budget.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
TIF Increment	7,800,000	-	-	-	-	-
TOTAL	\$ 7,800,000	\$ -	\$ -	\$ -	\$ -	\$ -

CDA Redevelopment

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Public Housing Redevelopment	2,000,000	2,000,000	-	2,000,000	2,000,000
Village on Park Redevelopment	-	7,800,000	-	7,800,000	7,800,000
	\$ 2,000,000	\$ 9,800,000	\$ -	\$ 9,800,000	\$ 9,800,000

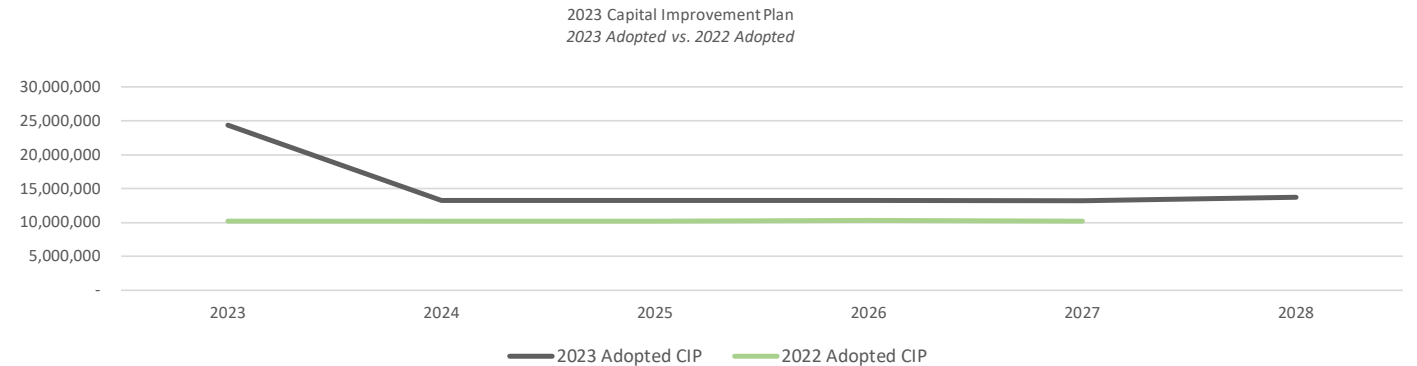
Community Development Division

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Affordable Housing-Consumer Lending	3,157,000	3,157,000	3,207,000	3,207,000	3,207,000	3,257,000
Affordable Housing-Development Projects	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,500,000
Permanent Men's Shelter	11,000,000	-	-	-	-	-
Reserve Fund to Maintain Temporary Shelter Facilities	150,000	-	-	-	-	-
Senior Center Building Improvements	47,000	52,000	40,000	98,000	-	-
	\$ 24,354,000	\$ 13,209,000	\$ 13,247,000	\$ 13,305,000	\$ 13,207,000	\$ 13,757,000

Changes from 2022 CIP



Major Changes

- Affordable Housing-Development Projects
 - Program budget increased by \$3m each year from 2023 -2027 compared to 2022 Adopted Capital Budget to increase CDD's capacity to increase the City's inventory of affordable housing and expand housing options available to residents
 - Increase program budget will also support up to \$250,000 per year in administrative costs needed to manage and implement projects
- Permanent Men's Shelter
 - Adopted budget adds \$11m for the project (\$6m Dane County; \$3m City; \$2m federal)
 - The total project budget, including appropriations in the 2021 and 2022 adopted capital budgets, is \$21m; this total includes \$1m in prior appropriation in the Economic Development Division's budget for land acquisition
- Reserve Fund to Maintain Temporary Shelter Facilities
 - New program in 2023 to fund extraordinary maintenance or repair expenses that might be necessary to sustain operations at three City-supported temporary shelter facilities

Community Development Division

Budget Overview

2023 CIP by Expenditure Type

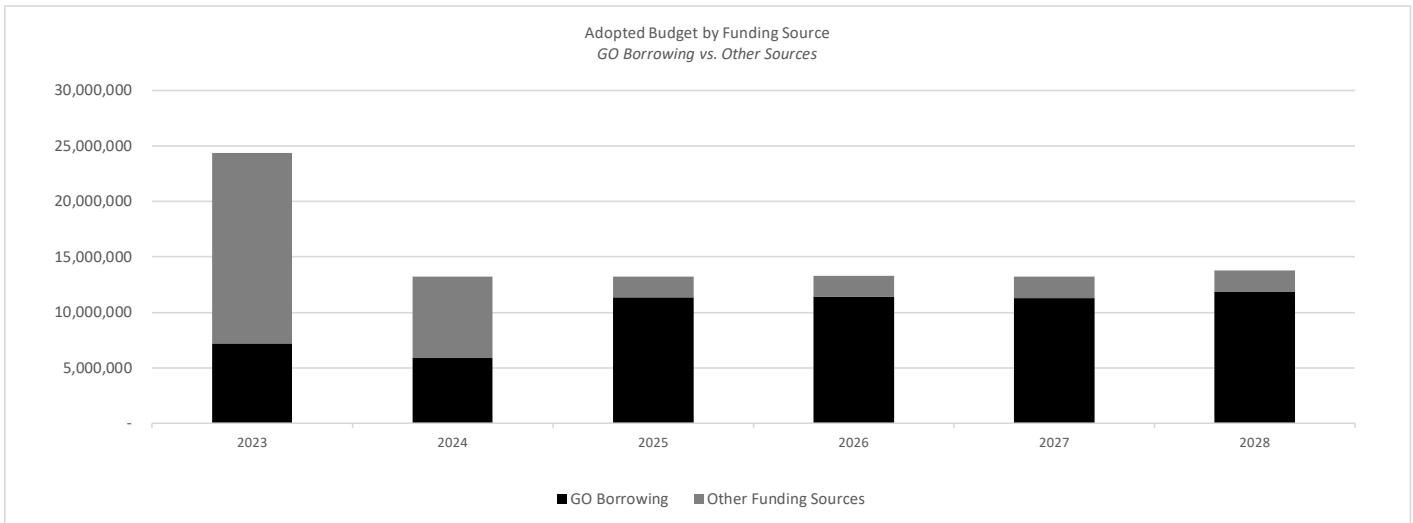
	2023	2024	2025	2026	2027	2028
Building	11,197,000	52,000	40,000	98,000	-	-
Loans	13,157,000	13,157,000	13,207,000	13,207,000	13,207,000	13,757,000
Total Expenditures	\$ 24,354,000	\$ 13,209,000	\$ 13,247,000	\$ 13,305,000	\$ 13,207,000	\$ 13,757,000

2023 CIP by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	7,212,000	5,867,000	11,355,000	11,413,000	11,315,000	11,865,000
County Sources	6,000,000	-	-	-	-	-
Federal Sources	3,130,000	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Miscellaneous Revenue	2,000	2,000	2,000	2,000	2,000	2,000
Reserves Applied	250,000	250,000	-	-	-	-
State Sources	200,000	200,000	200,000	200,000	200,000	200,000
TIF Increment	7,000,000	5,200,000	-	-	-	-
Total Funding	\$ 24,354,000	\$ 13,209,000	\$ 13,247,000	\$ 13,305,000	\$ 13,207,000	\$ 13,757,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	7,212,000	5,867,000	11,355,000	11,413,000	11,315,000	11,865,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 7,212,000	\$ 5,867,000	\$ 11,355,000	\$ 11,413,000	\$ 11,315,000	\$ 11,865,000
Annual Debt Service						
General Fund GO Borrowing	937,560	762,710	1,476,150	1,483,690	1,470,950	1,542,450
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13942 ACCESSORY DWELLING UNIT MAJOR PROJE	400,000	-
17110 AFFORDABLE HOUSING-DEVELOPMENT	25,182,000	-
13774 ARPA-HOTELS CONVERTED TO HOUSING	1,000,000	-
13983 ARPA-OCCUPY MADISON SOLAR PRJ	150,000	-
13775 ARPA-SALVATION ARMY DARBO SITE	2,500,000	-
13776 ARPA-YOUTH-CENTERED HOUSING	2,000,000	-
17002 BRIDGE LAKE PT COMM CENTER	2,498,103	-
13672 COMMUNITY FACILITIES IMPROVE MAJOR	1,000,000	1,000,000
62010 HSNG CONSUMER LOAN PRGMS	4,657,163	570,000
13344 MEN'S HOMELESS SHELTER	8,143,153	4,000,000
10066 NEIGHBORHOOD CENTERS	266,497	-
11819 PARK EDGE/PARK RIDGE EMP CNTR	340,319	-
12434 SENIOR CENTER BUILDING IMPROVEMENTS	103,370	-
13398 TEMPORARY FAMILY SHELTER	56,577	-
	\$ 48,297,183	\$ 5,570,000

Community Development Division

Project Overview

Project	Affordable Housing-Consumer Lending	Project #	62010
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program supports several direct consumer lending programs administered by the Community Development Division (CDD), including the Home Purchase Assistance (i.e., Home-Buy the American Dream), Housing Rehabilitation Services, and Property Tax Financing for Eligible Seniors programs. The goals of these programs are to help eligible City residents acquire homes, finance home repairs and pay their property taxes. City funds complement, or are occasionally combined with, available federal and state funding to help residents purchase homes and/or secure rehabilitation loans. These programs contribute to the City's Housing Forward Initiative's objectives of increasing homeownership levels among households of color and helping ensure that senior homeowners can stay in their homes and other homeowners can make needed repairs. Projects planned include placing greater emphasis on households of color in the down payment assistance program and adjusting subsidies for lower-income households to make ownership more accessible in the face of rising housing prices. In addition, CDD will expand the Rehabilitation Program to support proposals that involve purchase and rehabilitation of small scale multi-family properties with the goal of preserving and improving naturally occurring affordable housing options for lower-income households.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,015,000	1,015,000	1,315,000	1,315,000	1,315,000	1,365,000
Federal Sources	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Miscellaneous Revenue	2,000	2,000	2,000	2,000	2,000	2,000
Reserves Applied	250,000	250,000	-	-	-	-
State Sources	200,000	200,000	200,000	200,000	200,000	200,000
TOTAL	\$ 3,157,000	\$ 3,157,000	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,257,000

Project	Affordable Housing-Development Projects	Project #	17110
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program continues and expands a major initiative created to expand and improve the supply of affordable housing in Madison. Since 2015, the CDD has used these funds to leverage other public and private resources for projects that improve and expand the supply of quality, affordable housing accessible to low- and moderate-income households. To date, the program has assisted projects that, collectively, have added nearly 1,600 rental units to the Madison market that are deemed affordable for households earning not more than 60% of the Dane County median income. Still, the need for more affordable housing options is considerable. CDD conducted a competitive request for proposals (RFP) process the summer of 2022 to solicit development proposals seeking federal Low Income Housing Tax Credits (LIHTCs). Proposals offered City assistance will learn in late 2022, or early 2023, whether they receive tax credits. To position the City to increase the number of affordable units brought online, including those that will support lower-income households, and support Housing Forward's call for a broader range of housing choices, CDD seeks to expand this program's capacity. That will allow the program to continue to offer support, for example, for non-traditional models like co-op housing and land trusts, for homeownership initiatives, for developments that take advantage of City- or CDA-controlled properties, and for development proposals that emerge in highly desirable locations.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	3,000,000	4,800,000	10,000,000	10,000,000	10,000,000	10,500,000
TIF Increment	7,000,000	5,200,000	-	-	-	-
TOTAL	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,500,000

Project **Permanent Men's Shelter** Project # **13344**
 Citywide Element **Neighborhoods and Housing** Project Type **Project**

Project Description

This project includes property acquisition, architecture and engineering services, and construction costs associated with building a permanent facility for shelter services for men experiencing homelessness. This facility will replace the shelter previously housed in the basements of churches in downtown Madison and later moved to temporary quarters in City-owned properties in the wake of the COVID-19 pandemic. The project is being undertaken in collaboration with Dane County. The Madison Common Council recently approved a property at 1902 Bartillon Drive as the site for the permanent shelter. The City acquired the property in 2021. The City will partner with Dane County to build and operate the shelter. Final service and design detail are pending, and will be informed by input and feedback gained through community engagement. Design work is scheduled to be completed in Q2 2023, with construction slated to begin in Q4 2023 and end by Q2 2025. With this proposed \$11 million in additional support, total funding for the facility is \$21.0m.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	3,000,000	-	-	-	-	-
County Sources	6,000,000	-	-	-	-	-
Federal Sources	2,000,000	-	-	-	-	-
TOTAL	\$ 11,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Reserve Fund to Maintain Temporary Shelter Facilities** Project # **14354**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

In the wake of the COVID-19 pandemic, the City has been instrumental in establishing temporary venues from which to support people in our community experiencing homelessness. These include the acquisition and conversion of the former Karmenta Nursing Home for use by the Salvation Army to shelter homeless families with children; the acquisition and conversion of a former big box retail property on Zeier Road for use as a temporary men's shelter; and the establishment of the City's first sanctioned campground, which supports up to 30 persons at a site on Dairy Drive. Each of these properties is expected to continue its current use for a period of 2-3 years. This program establishes a funding source of \$150,000 to finance extraordinary maintenance or repair expenses that might be necessary to sustain these operations.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	150,000	-	-	-	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Senior Center Building Improvements** Project # **12434**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds multiple building improvements to the Madison Senior Center to address safety and other concerns. Building improvements include, but are not limited to: door replacement and patio & rooftop repair (2023-2024); door swipe access system upgrades, exterior locks replacement, and exterior brick tuckpointing (2025); and elevator modernization & safety upgrades (2025-2026). Earlier work components of this project included smoke pollution mitigation in 2020; external lighting improvements in 2021; and flooring repair, movable airwall replacement & exterior drive painting/sealing in 2022.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	47,000	52,000	40,000	98,000	-	-
TOTAL	\$ 47,000	\$ 52,000	\$ 40,000	\$ 98,000	\$ -	\$ -

Community Development Division

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Accessory Dwelling Units Lending Program	500,000	-	-	-	-
Affordable Housing-Consumer Lending	3,157,000	3,157,000	1,015,000	2,142,000	3,157,000
Affordable Housing-Development Projects	12,500,000	10,000,000	3,000,000	7,000,000	10,000,000
Community Facilities Improvements	1,000,000	-	-	-	-
Permanent Men's Shelter	11,000,000	11,000,000	3,000,000	8,000,000	11,000,000
Reserve Fund to Maintain Temporary Shelter Facilities	150,000	150,000	150,000	-	150,000
Senior Center Building Improvements	47,000	47,000	47,000	-	47,000
	\$ 28,354,000	\$ 24,354,000	\$ 7,212,000	\$ 17,142,000	\$ 24,354,000

Economic Development Division

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
ACRE Program	300,000	-	-	-	-	-
Center for Industry and Commerce	40,000	40,000	40,000	40,000	40,000	40,000
General Land Acquisition Fund	60,000	60,000	60,000	60,000	60,000	60,000
Healthy Retail Access Program	250,000	250,000	250,000	250,000	250,000	250,000
Land Banking	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Public Market	4,500,000	-	-	-	-	-
Small Business Equity and Recovery	2,000,000	500,000	500,000	500,000	500,000	500,000
TID 36 Capitol Gateway Corridor	100,000	100,000	100,000	100,000	100,000	100,000
TID 39 Stoughton Road	30,000	30,000	30,000	30,000	30,000	30,000
TID 42 Wingra	100,000	100,000	100,000	100,000	100,000	100,000
TID 50 State Street	800,000	600,000	600,000	600,000	600,000	600,000
TID 51 South Madison	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
TID 52 E Washington Stoughton Rd	2,350,000	-	-	-	-	-
Truman Olson Grocery Development	3,500,000	-	-	-	-	-
	\$ 18,030,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000

Changes from 2022 CIP



Major Changes

- ACRE Program
 - \$300,000 project added to the budget via Common Council amendment #2 - SUB to support graduates of the Associates in Commercial Real Estate (ACRE) program with pre-development costs
- Public Market
 - Project budget increased \$4.5 million in TID proceeds via Common Council amendment #3 - SUB to address a \$5.2 million funding gap for the project
 - Common Council amendment #3 - SUB also notes that Dane County included \$1.5 million in financial support for the project in its 2023 budget, which will involve the County taking partial ownership of the property; The amendment supports the utilization of County support
 - The total funding available for the Public Market is \$20.8 million. The total City contribution is \$12.3 million and includes the \$4.5 million appropriated in 2023. The remaining costs are funded from private contributions (\$3.0 million), State grants (\$4.0 million), and support from Dane County (\$1.5 million).
- TID 50 State Street
 - Program budget increased by \$200k in 2023 via Finance Committee amendment #1 to provide additional funding for small business grants
- TID 52 E Washington Stoughton Rd
 - New program added to the CIP via Common Council amendment #4 with \$2.4m in TIF supported borrowing to provide a TIF loan for a development within the district
- Truman Olson Grocery Development
 - Project budget increased \$3.5m in GF GO borrowing via Common Council amendment #5 to support build out and completion of the project
 - Debt service payments associated with the \$3.5m will be recovered through lease payments from a grocer that will operate the grocery store

Economic Development Division

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	8,000,000	-	-	-	-	-
Land	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Loans	2,350,000	-	-	-	-	-
Other	6,680,000	4,680,000	4,680,000	4,680,000	4,680,000	4,680,000
Total Expenditures	\$ 18,030,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000

2023 CIP by Funding Source

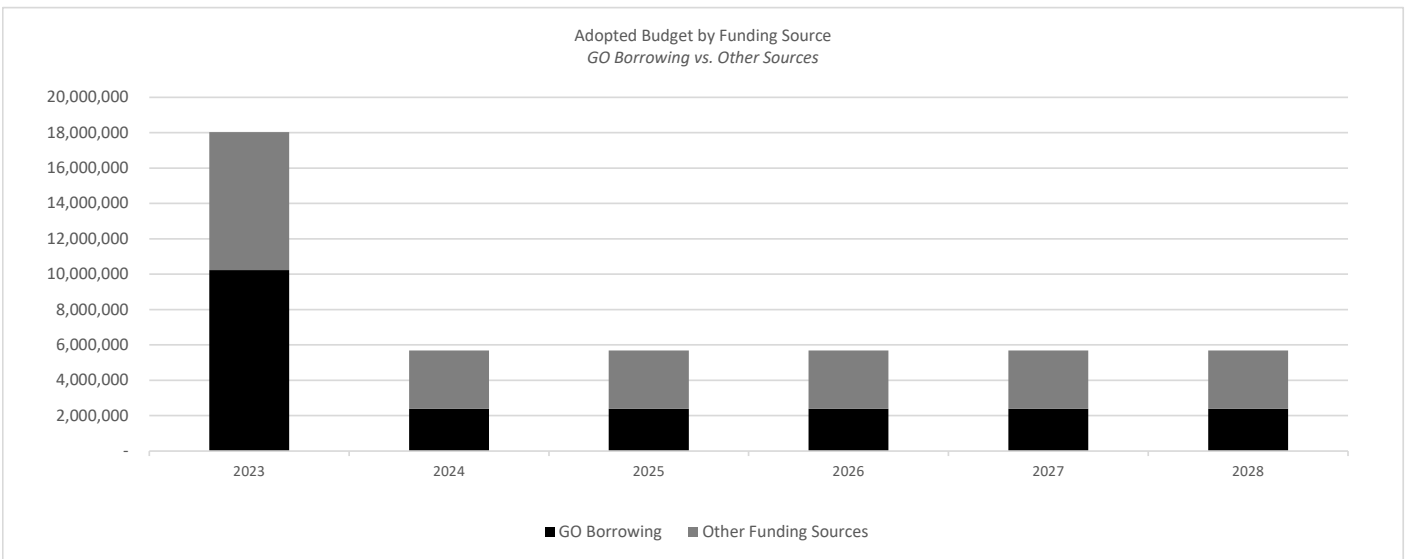
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	7,090,000	1,790,000	1,790,000	1,790,000	1,790,000	1,790,000
Non-GF GO Borrowing	3,150,000	600,000	600,000	600,000	600,000	600,000
Reserves Applied	60,000	60,000	60,000	60,000	60,000	60,000
TIF Increment	7,730,000	3,230,000	3,230,000	3,230,000	3,230,000	3,230,000
Total Funding	\$ 18,030,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000	\$ 5,680,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	7,090,000	1,790,000	1,790,000	1,790,000	1,790,000	1,790,000
Non-General Fund GO Borrowing	3,150,000	600,000	600,000	600,000	600,000	600,000
Total GO Borrowing	\$ 10,240,000	\$ 2,390,000	\$ 2,390,000	\$ 2,390,000	\$ 2,390,000	\$ 2,390,000

Annual Debt Service

General Fund GO Borrowing	921,700	232,700	232,700	232,700	232,700	232,700
Non-General Fund GO Borrowing	409,500	78,000	78,000	78,000	78,000	78,000



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13984 ARPA-RETAIL BUILDING IMPRV GRANT	500,000	-
63022 CENTER FOR INDUSTRY & COMMERCE	3,292	20,000
17073 COOPERATIVE ENTERPRISE DEVELOPMENT	352,268	-
63050 FACADE IMPROVEMENT GRANTS	13,350	-
63060 GENERAL LAND ACQUISITION FUND	1,367,840	-
63009 HEALTHY RETAIL ACCESS PROGRAM	258,025	250,000
12640 LAND BANKING	3,227,171	-
10069 PUBLIC MARKET	11,204,293	-
13072 SMALL BUSINESS EQUITY AND RECOVERY	2,586,470	-
66000 TAX INCREMENT DIST BORROWING PRJ	16,853,300	3,000,000
13850 TRUMAN OLSON GROCERY DEVELOPMENT	4,700,000	-
	\$ 41,066,009	\$ 3,270,000

Economic Development Division

Project Overview

Project	ACRE Program	Project #	13837
Citywide Element	Economy and Opportunity	Project Type	Project

Project Description

This project supports graduates of the Associates in Commercial Real Estate (ACRE) program with pre-development costs. Economic Development, in cooperation with the Department of Civil Rights, will develop program guidelines to award funds subject to Council approval. Funding in 2023 was added via Common Council amendment #2 - SUB.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	300,000	-	-	-	-	-
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Center for Industry and Commerce	Project #	63022
Citywide Element	Economy and Opportunity	Project Type	Program

Project Description

This program funds the annual holding, maintenance, and marketing costs for the Center for Industry and Commerce (CIC). The goal of the program is to attract and retain companies within the City of Madison and to increase the tax base of the CIC and the City. Planned projects for 2023 include property maintenance and marketing of parcels owned by the City.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Project	General Land Acquisition Fund	Project #	63060
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program funds land purchases for future municipal purposes. Purchases from the fund can only be completed to the extent that funds are available and specific Common Council approval is obtained. The primary revenue source for the fund is from the sale of surplus property and sites within City-owned business parks. Funding in 2023 is for property holding costs for parcels currently owned by the City.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	60,000	60,000	60,000	60,000	60,000	60,000
TOTAL	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000

Project **Healthy Retail Access Program** Project # **63009**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program provides grant opportunities for projects that aim to improve access to affordable, healthy, and culturally appropriate food within areas of focus, as identified in the Food Access Improvement Map. The goal of the program is to ensure increased access to healthy food. Planned projects for 2023 include (1) capital and infrastructure grants that proliferate healthy food access, with priority given to food retail establishments, (2) technical assistance for entities that want to increase healthy food access, with priority given to assisting food retail establishments, (3) data collection initiatives focused on discerning the needs and desires of business owners and community residents, which will aid city staff in efficient and targeted program outreach, and (4) evaluation of both programmatic structure and individual program grants.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	250,000	250,000	250,000	250,000	250,000	250,000
TOTAL	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Project **Land Banking** Project # **12640**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program is for the acquisition of land and buildings that could be used for future economic development, affordable housing projects, and other City uses in accordance with the City’s Land Banking Fund Policy. The goal of this program is to acquire strategic properties for future purposes that might include: assisting displaced businesses, reducing blight, stabilizing housing markets, improving the quality of life for residents and neighborhoods, and preserving land for City purposes. Projects planned for 2023 include the acquisition of new property, property maintenance and management of newly acquired and previously acquired properties through this program, and predevelopment costs associated with future redevelopment of acquired properties.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Project **Public Market** Project # **10069**
 Citywide Element **Economy and Opportunity** Project Type **Project**

Project Description

This project provides funding for costs associated with the land acquisition, planning, design, site preparation, and construction of the Madison Public Market at First Street. The goal of the project is to: create opportunities for diverse entrepreneurs to start and grow food-based businesses and other enterprises, to strengthen Madison’s food economy, to promote local food, and to create a welcoming and inclusive public gathering space for the community. Common Council amendment #3 – SUB adds \$4.5 million in TID 36 proceeds and supports utilizing \$1.5 million from Dane County to address a \$5.2 million funding gap for the project. The Common Council amendment also directs staff to continue seeking new sources of funding, as well as reviewing options to cut project costs in an attempt to reduce the \$4.5 million of additional City support.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
TIF Increment	4,500,000	-	-	-	-	-
TOTAL	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Small Business Equity and Recovery** Project # **13072**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

This program combines several programs and initiatives aimed at supporting small business development, with a particular emphasis on businesses owned by historically underrepresented entrepreneurs. The goal of this program is to build back to a better post-COVID-19 economy with greater access to financial support to small business owners, especially those who are historically underrepresented. Projects planned in 2023 include the following existing and new programs and initiatives: Façade Grant Program, Commercial Ownership Assistance Program, Building Improvement Grant Program, Madison Pop Up Shop Program, BusinessReady Program, entrepreneur of color organization support, Kiva Madison, entrepreneur of color survey/census, entrepreneur of color directory/purchasing program, and similar programs and initiatives approved by the Common Council.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	2,000,000	500,000	500,000	500,000	500,000	500,000
TOTAL	\$ 2,000,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Project **TID 36 Capitol Gateway Corridor** Project # **99002**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program supports projects within TID 36, created in 2005. The district is located in downtown Madison and includes the area generally bounded by First Street, Dayton Street, and Blount and East Wilson Streets. The goal of this program is to attract employers and residents to the Capitol East District and grow the City’s tax base. Progress is measured by the number of residential units available, the number of businesses in the district, the total size of retail and office space available, and the growth of the district’s tax base. The estimated incremental value of the district is \$489 million. Projects planned for 2023 include continued implementation of the Capitol Gateway Corridor BUILD Plan through a study to identify and prioritize future public projects in the District.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
TIF Increment	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project **TID 39 Stoughton Road** Project # **99004**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

This program supports projects within TID 39, created in 2008. The district is located within an area generally bounded by South Stoughton Road, Cottage Grove Road, Interstate 39/90 and the property line between Voges Road and the Beltline. The goal of the program is to attract and retain employers within the district and grow its tax base. Progress is measured by the sale and development of city-owned property, the number of businesses located within the district, and the district’s total tax base. The estimated incremental value of the district is \$175 million. Funding in 2023 is for property maintenance and marketing of City-owned parcels.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
TIF Increment	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

Project **TID 42 Wingra** Project # **99005**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program supports projects within TID 42, created in 2012. The district is located on Madison’s south side with the general boundaries of South Park Street, West Wingra Drive, and Fish Hatchery Road. The goal of the program is to develop residential and commercial space in accordance with the Wingra BUILD Plan. Progress is measured by implementation of the Wingra BUILD Plan, the number of residential units constructed, the amount of commercial space constructed, and the district’s total tax base. The estimated incremental value of the district is \$118 million. Funding in 2023 is for property maintenance, management, and pre-development costs for City-owned property within the boundaries of TID 42 and within one-half mile of TID 42.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
TIF Increment	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project **TID 50 State Street** Project # **99012**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program funds private development loans, public infrastructure, streetscape improvements, business retention and recruitment efforts, marketing programs, affordable housing, planning and market studies, and related economic development initiatives. The goal of this project is to support a diverse and thriving State Street neighborhood where all Madisonians and visitors feel welcome, grow a stable retail district, enhance residential and living-wage employment options, and increase the tax base. Funding in 2023 is for Building Improvement Grants, Facade Grants, Madison Pop Up Shop Program, BusinessReady Program, Commercial Ownership Assistance Program, furniture and fixture repair/upgrades, marketing efforts, planning and market studies, and related economic development initiatives.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	800,000	600,000	600,000	600,000	600,000	600,000
TOTAL	\$ 800,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000

Project **TID 51 South Madison** Project # **99011**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program funds land banking, private development loans, public infrastructure, economic and community development initiatives, affordable housing, pre-development costs, appraisals, and related planning and market studies. The goal of this project is to guide investment in South Madison that supports this existing diverse community. Funding in 2023 will be used for costs associated with purchasing and maintaining property through the City's Land Banking Program, business development programs (Building Improvement Grant Program, Facade Grant Program, Madison Pop-Up Shop Program, BusinessReady Program, and Commercial Ownership Assistance Program), UW South Madison study, and related economic development initiatives. Funding for projects will be supported through donation of tax increment revenues from TID 36.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
TIF Increment	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
TOTAL	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Project
Citywide Element

**TID 52 E Washington Stoughton Rd
Economy and Opportunity**

Project # **99013**
Project Type **Program**

Project Description

This program will fund the redevelopment of the property at 3401 E. Washington Avenue (File #74372). This program will also likely fund other infrastructure improvements, housing, and business development projects, which will be identified in a TIF Project Plan to be prepared and adopted in 2023. The goal of this program will be to assist with public improvements and private investment within the area near the intersection of E. Washington Avenue and Stoughton Road.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	2,350,000	-	-	-	-	-
TOTAL	\$ 2,350,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project
Citywide Element

**Truman Olson Grocery Development
Neighborhoods and Housing**

Project # **13850**
Project Type **Project**

Project Description

This project funds the purchase and build out of space at the Truman Olson development with the intent to secure a long-term grocery for South Madison residents. The 2021 Adopted Capital budget was amended through a resolution (File # 66789) to add \$4.7 million for the purchase of the space. Funding in 2023, added via Common Council amendment #5, will support improvements to the space including updates to the loading dock and entry areas as well as build out of the grocery store itself. This additional borrowing is dependent on securing a leasee to operate the grocery and debt service from borrowing will be recovered through lease payments.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	3,500,000	-	-	-	-	-
TOTAL	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Economic Development Division

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
ACRE Program	-	-	300,000	-	300,000
Center for Industry and Commerce	40,000	40,000	40,000	-	40,000
General Land Acquisition Fund	60,000	60,000	-	60,000	60,000
Healthy Retail Access Program	250,000	250,000	250,000	-	250,000
Land Banking	1,000,000	1,000,000	1,000,000	-	1,000,000
Public Market	-	-	-	4,500,000	4,500,000
Small Business Equity and Recovery	2,000,000	2,000,000	2,000,000	-	2,000,000
TID 36 Capitol Gateway Corridor	100,000	100,000	-	100,000	100,000
TID 39 Stoughton Road	30,000	30,000	-	30,000	30,000
TID 42 Wingra	100,000	100,000	-	100,000	100,000
TID 50 State Street	600,000	600,000	800,000	-	800,000
TID 51 South Madison	3,000,000	3,000,000	-	3,000,000	3,000,000
TID 52 E Washington Stoughton Rd	-	-	2,350,000	-	2,350,000
Truman Olson Grocery Development	-	-	3,500,000	-	3,500,000
	\$ 7,180,000	\$ 7,180,000	\$ 10,240,000	\$ 7,790,000	\$ 18,030,000

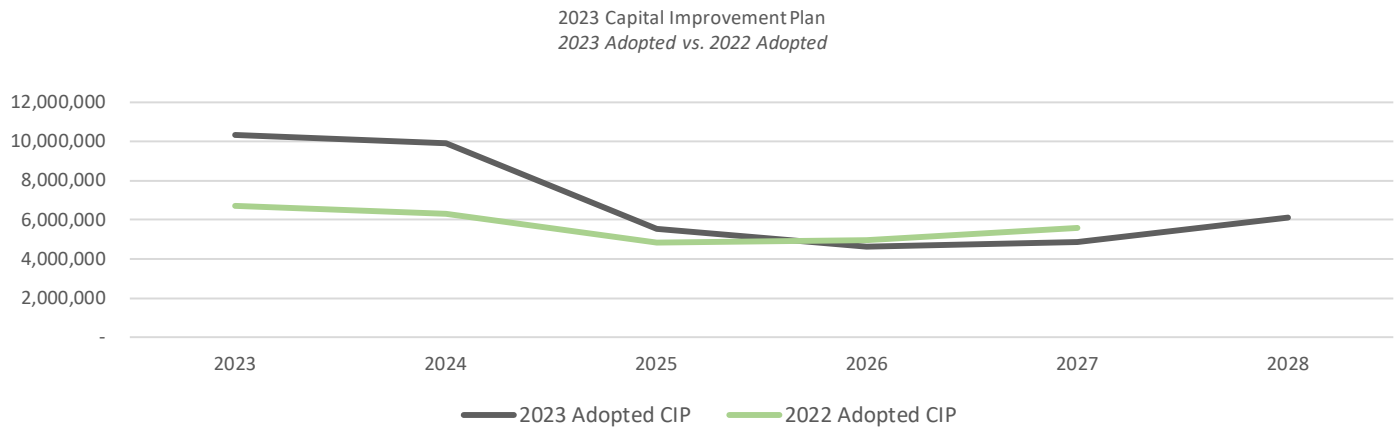
Engineering - Bicycle and Pedestrian

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Autumn Ridge Path	-	3,180,000	-	-	-	-
Badger Rusk Path	50,000	100,000	1,120,000	-	-	-
Bikeways Program	810,000	600,000	600,000	600,000	648,000	698,000
Capital City Path Segment 5 & 6	-	1,850,000	-	-	-	-
Hermina Street - Starkweather Creek Per	50,000	500,000	-	-	-	-
Main Street Improvements	300,000	-	-	-	-	-
Safe Routes Grants	100,000	100,000	104,000	109,000	114,000	120,000
Sidewalk Program	3,515,000	3,586,000	3,729,000	3,916,000	4,112,000	4,317,000
Troy Drive Railroad Bridge	4,411,000	-	-	-	-	-
West Towne Path - Phase 3	570,000	-	-	-	-	-
West Towne Path Phase 2	528,000	-	-	-	-	1,000,000
	\$ 10,334,000	\$ 9,916,000	\$ 5,553,000	\$ 4,625,000	\$ 4,874,000	\$ 6,135,000

Changes from 2022 CIP



Major Changes

- Autumn Ridge Path
 - Project budget increased \$1.5 million in GF GO borrowing due to increased design work, steel prices, and costs for shipping materials; Federal funding for this project has been secured
- Badger Rusk Path
 - New \$1.3 million project added to the CIP to construct a new multi-use path along Badger Road and North Rusk Avenue from the existing beltline overpass to Nygard Street
 - Funding in 2023 and 2024 is for design and report preparation, with construction in 2025
 - Project has been awarded \$667,000 in federal Transportation Alternatives Program funding; remainder of project is supported by GF GO borrowing
- Bikeways Program
 - The 2023 program budget includes \$210,000 in funding from impact fees from the Madison Prairie Landfill, a separate segregated fund, to support path construction costs; GF GO borrowing decreased by \$350,000 per year for each year of the CIP
- Capital City Path Segment 5&6
 - New \$1.9 million project added to the CIP to construct a new, multi-use path from Wagon Trail to the east side of Interstate Highway 39/90
 - Funding in 2024 is for construction
 - Project will be funded by GF GO borrowing (\$740,000k) and federal funding (\$1.1 million); federal funding for this project has not been secured
- Hermina Street - Starkweather Creek Ped Bike Bridge
 - Project budget increased by \$140,000 in GF GO borrowing to reflect updated project estimates
 - Project schedule advanced from design in 2025 and construction in 2027 to design in 2023 and construction in 2024 at request of the Neighborhood Resource Team. Funding for design (\$50,000) is included in 2023. The executive budget originally included funding for construction in 2023, but this was moved to 2024 via Finance Committee amendment #2 to allow more time for community engagement and planning.
- Troy Drive Railroad Bridge
 - Project budget increased \$3.1 million, including \$242,000 in GO Borrowing and \$3.1 million in state funding, to reflect a more refined cost estimate and additional anticipated cost sharing with the State
- West Towne Path Phase 2
 - \$1.5 million project added to the CIP from the Horizon List to support construction of a new multi-use path from High Point Road to Gammon Road
 - Funding in 2023 is for construction of the segment from High Point Road to Zor Shrine Road, and funding in 2028 is for the segment from Zor Shrine Road to Gammon Road

Engineering - Bicycle and Pedestrian

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Bike Path	2,258,000	5,730,000	1,720,000	600,000	648,000	1,698,000
Bridge	4,461,000	500,000	-	-	-	-
Other	100,000	100,000	104,000	109,000	114,000	120,000
Street	3,515,000	3,586,000	3,729,000	3,916,000	4,112,000	4,317,000
Total Expenditures	\$ 10,334,000	\$ 9,916,000	\$ 5,553,000	\$ 4,625,000	\$ 4,874,000	\$ 6,135,000

2023 CIP by Funding Source

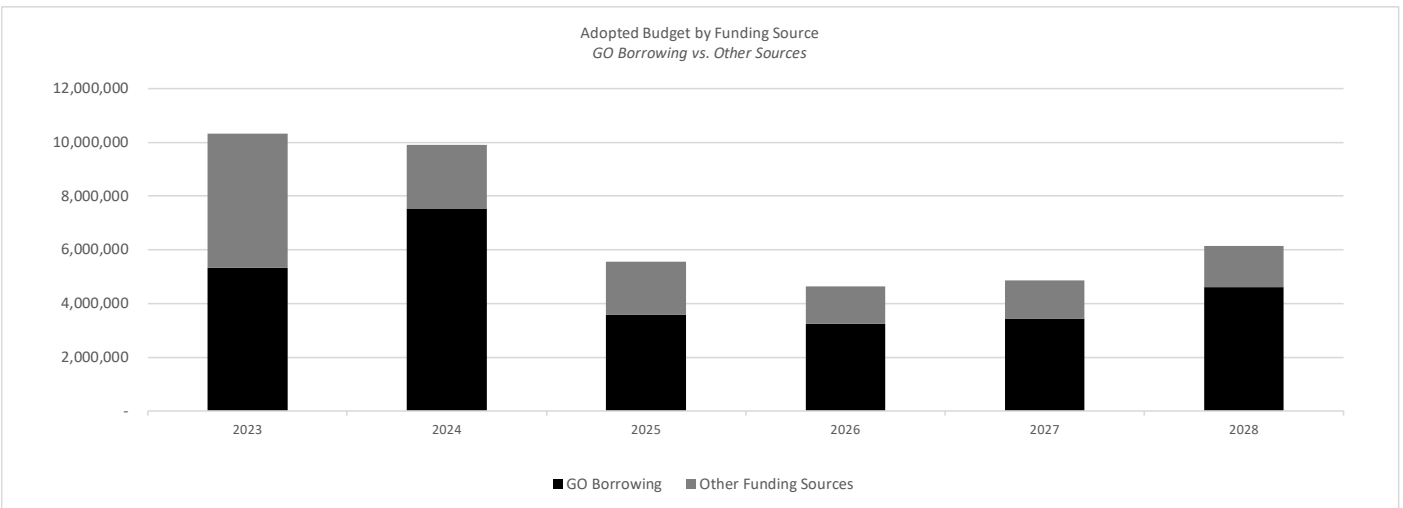
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	5,203,200	7,546,000	3,576,000	3,249,000	3,429,000	4,618,000
Non-GF GO Borrowing	120,000	-	-	-	-	-
Federal Sources	532,000	1,110,000	667,000	-	-	-
Special Assessment	1,200,000	1,260,000	1,310,000	1,376,000	1,445,000	1,517,000
State Sources	3,068,800	-	-	-	-	-
Transfer From Other Restricted	210,000	-	-	-	-	-
Total Funding	\$ 10,334,000	\$ 9,916,000	\$ 5,553,000	\$ 4,625,000	\$ 4,874,000	\$ 6,135,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	5,203,200	7,546,000	3,576,000	3,249,000	3,429,000	4,618,000
Non-General Fund GO Borrowing	120,000	-	-	-	-	-
Total GO Borrowing	\$ 5,323,200	\$ 7,546,000	\$ 3,576,000	\$ 3,249,000	\$ 3,429,000	\$ 4,618,000

Annual Debt Service

General Fund GO Borrowing	676,416	980,980	464,880	422,370	445,770	600,340
Non-General Fund GO Borrowing	15,600	-	-	-	-	-



Engineering - Bicycle and Pedestrian

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11859 AUTUMN RIDGE PATH	134,514	194,451
10138 BIKEWAYS PROGRAM	3,046,511	575,763
10142 CANNONBALL BIKE TRAIL	1,616,175	-
10143 CAPITAL CITY TRAIL	1,026,639	308,480
13835 CTH M	(146,993)	-
10160 GARVER PATH	80,544	184,036
13664 HERMINA-STARKWEATHER CRK PED BRIDGE	3,236	-
13015 MAIN STREET IMPROVEMENTS	32,939	-
10547 PED/BIKE INFRASTRUCTURE ENHANCEMENT	84,412	-
11112 SAFE ROUTES GRANTS PROGRAM	114,532	167,367
10148 SIDEWALK PROGRAM	2,960,396	956,449
11868 TROY DR UNDERPASS	208,119	198,479
10165 WEST TOWNE PATH	1,176,860	50,710
12614 WEST TOWNE PATH PHASE 2	200,000	200,000
	\$ 10,537,885	\$ 2,835,735

Engineering - Bicycle and Pedestrian

Project Overview

Project	Autumn Ridge Path	Project #	11859
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of 0.6 miles of new multi-use path from Milwaukee Street to Ziegler Road including a new pedestrian and bicycle overpass of State Highway 30. The goal of this project is to provide increased pedestrian and bicycle connectivity from the Capital City Path to north east neighborhoods in the City. Federal funding has been approved for the project from the Metropolitan Planning Organization (MPO).

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	3,180,000	-	-	-	-
TOTAL	\$ -	\$ 3,180,000	\$ -	\$ -	\$ -	\$ -

Project	Badger Rusk Path	Project #	14143
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new multi-use path along Badger Road and North Rusk Avenue from the existing beltline overpass to Nygard Street. This project has been identified in the Southside Neighborhood Plan. The project has been awarded federal funding through the Transportation Alternatives Program. Funding for 2023 is for design and 2025 is for construction.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	50,000	100,000	453,000	-	-	-
Federal Sources	-	-	667,000	-	-	-
TOTAL	\$ 50,000	\$ 100,000	\$ 1,120,000	\$ -	\$ -	\$ -

Project	Bikeways Program	Project #	10138
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for bicycle-related improvements and path resurfacing throughout the City. The goal of this program is to improve the pavement quality of the existing bike paths to meet City standards. Projects within this program are prioritized based on pavement quality rating of existing bikeways. Focus of funding in 2023 will be for path resurfacing near/through Elver Park, and new paths to close gaps in the network.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	600,000	600,000	600,000	600,000	648,000	698,000
Transfer From Other Restricted	210,000	-	-	-	-	-
TOTAL	\$ 810,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 648,000	\$ 698,000

Project	Capital City Path Segment 5 & 6	Project #	11158
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new multi use path from Wagon Trail to the east side of Interstate Hwy 39/90. The project is in coordination with the extension further east being designed and constructed by Dane County. Federal Funding to cover a portion of construction costs is anticipated.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	740,000	-	-	-	-
Federal Sources	-	1,110,000	-	-	-	-
TOTAL	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -

Project	Hermina Street - Starkweather Creek Ped Bike Bridge	Project #	13664
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new pedestrian and bike overpass of the Starkweather Creek at Hermina Street. The goal of this project is to provide increased pedestrian and bicycle connectivity for the Darbo-Worthington-Starkweather neighborhood, as recommended in the Neighborhood Plan. Funding for design (\$50,000) is included in 2023. Funding for construction (\$500,000) was moved to 2024 via Finance Committee amendment #2 to allow more time for community engagement and planning.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	50,000	500,000	-	-	-	-
TOTAL	\$ 50,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Project	Main Street Improvements	Project #	13015
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the design and construction of an improved bike boulevard on West Main Street. The goal of the project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. The project's scope includes a bike boulevard on West Main Street from Proudfit Street to Fairchild Street. Construction is planned for 2023. Federal Transportation Alternatives Program funding has been secured for the project. The local share of the project is funded by TIF.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	120,000	-	-	-	-	-
Federal Sources	180,000	-	-	-	-	-
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Safe Routes Grants** Project # **11112**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program provides property owners with a grant that pays 50% of a property owner’s sidewalk assessment for new installations. Eligible projects include those that install sidewalk adjacent to an existing street where the right of way was annexed prior to 1981 or where the properties were developed prior to being annexed to the City. The project must also be located in an area where the frontage is at least 70% single family or two family dwelling units.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	100,000	100,000	104,000	109,000	114,000	120,000
TOTAL	\$ 100,000	\$ 100,000	\$ 104,000	\$ 109,000	\$ 114,000	\$ 120,000

Project **Sidewalk Program** Project # **10148**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program is for repairs to defective sidewalks and installation of new sidewalk. The goal of this program is to provide consistent maintenance of sidewalks for safe conditions and reduced chance of injury and also to improve and maintain ADA compliance. Each year the Sidewalk Program repairs sidewalk in two or three Aldermanic Districts on a 10-year replacement cycle. In 2023, this program has planned sidewalk improvements for Aldermanic Districts 12 & 18. This program also funds repair and replacement of the City's tree grates, as well as small infill sidewalk projects where gaps exist in the sidewalk network.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	2,315,000	2,326,000	2,419,000	2,540,000	2,667,000	2,800,000
Special Assessment	1,200,000	1,260,000	1,310,000	1,376,000	1,445,000	1,517,000
TOTAL	\$ 3,515,000	\$ 3,586,000	\$ 3,729,000	\$ 3,916,000	\$ 4,112,000	\$ 4,317,000

Project **Troy Drive Railroad Bridge** Project # **11868**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project funds the reconstruction of the railroad bridge over Troy Drive. The proposed bridge would span the right of way and allow for reconstruction of Troy Drive to include sidewalk on both sides and bike facilities. The goal of this project is to improve pedestrian and bicycle safety along Troy Drive.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,342,200	-	-	-	-	-
State Sources	3,068,800	-	-	-	-	-
TOTAL	\$ 4,411,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project
Citywide Element

West Towne Path - Phase 3
Land Use and Transportation

Project # **13014**
Project Type **Project**

Project Description

This project funds the design and construction of a new protected, multi-use path along Plaza Drive and Watts Road. The goal of the project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. This project will complete the West Towne Path from Commerce Drive to S. Junction Road. Funding in 2023 is for construction. Federal Transportation Alternatives Program funding has been secured for the project.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	218,000	-	-	-	-	-
Federal Sources	352,000	-	-	-	-	-
TOTAL	\$ 570,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project
Citywide Element

West Towne Path Phase 2
Land Use and Transportation

Project # **12614**
Project Type **Project**

Project Description

This project funds the construction of a new multi use path from High Point Road to Gammon Road, and the project can be split into two phases; the first phase is from High Point Road to Zor Shrine Road in 2023, and the second phase from Zor Shrine Road to Gammon Road in 2028. The goal of the project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. It is anticipated that this project will be awarded Federal Funds.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	528,000	-	-	-	-	1,000,000
TOTAL	\$ 528,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Engineering - Bicycle and Pedestrian

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Badger Rusk Path	50,000	50,000	50,000	-	50,000
Bikeways Program	1,160,000	810,000	600,000	210,000	810,000
Hermina Street - Starkweather Creek Ped Bike Bridge	550,000	550,000	50,000	-	50,000
Main Street Improvements	300,000	300,000	120,000	180,000	300,000
Safe Routes Grants	100,000	100,000	100,000	-	100,000
Sidewalk Program	3,515,000	3,515,000	2,315,000	1,200,000	3,515,000
Troy Drive Railroad Bridge	4,411,000	4,411,000	1,342,200	3,068,800	4,411,000
West Towne Path - Phase 3	570,000	570,000	218,000	352,000	570,000
West Towne Path Phase 2	528,000	528,000	528,000	-	528,000
	\$ 11,184,000	\$ 10,834,000	\$ 5,323,200	\$ 5,010,800	\$ 10,334,000

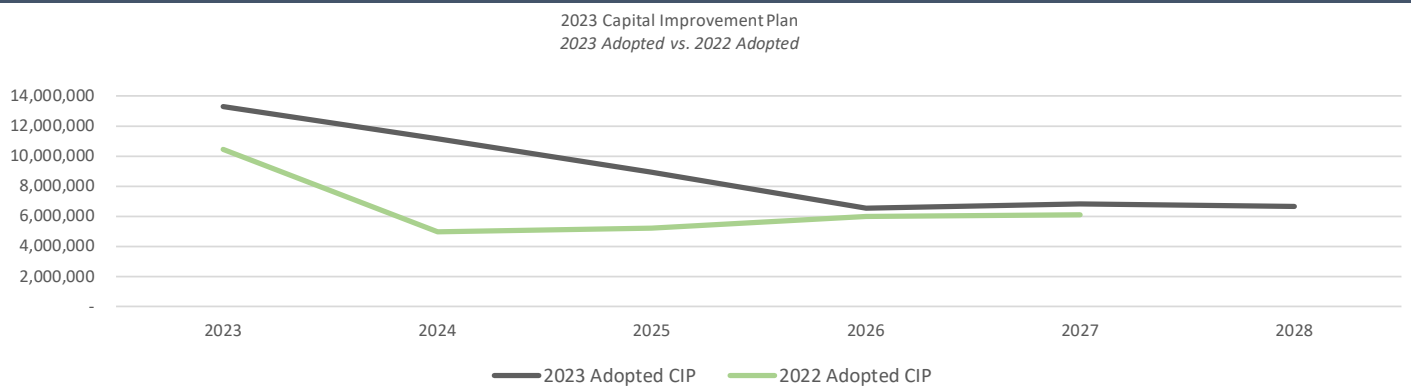
Engineering - Facilities Management

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
CCB Improvements	1,200,000	350,000	350,000	350,000	350,000	350,000
CCB Office Remodels	4,650,000	5,200,000	3,300,000	-	-	-
Energy Improvements	2,830,080	2,700,000	2,700,000	2,700,000	3,500,000	3,300,000
Engineering Service Building Improvements	895,000	-	-	-	-	-
Facility Electrical Improvements to Support Electric Vehic	300,000	350,000	400,000	450,000	500,000	550,000
Fairchild Building Improvements	743,245	-	-	-	-	-
Fire Building Improvements	295,000	295,000	340,000	520,000	750,000	825,000
General Building Improvements	530,000	350,000	370,000	390,000	410,000	430,000
Horizon List Planning	100,000	50,000	50,000	50,000	50,000	50,000
Park Facility Improvements	450,000	900,000	450,000	325,000	75,000	75,000
Police Building Improvements	420,535	411,100	392,900	573,080	412,300	266,000
Streets Facility Improvements	525,000	525,000	575,000	1,175,000	775,000	825,000
Town of Madison Town Hall	350,000	-	-	-	-	-
	\$ 13,288,860	\$ 11,131,100	\$ 8,927,900	\$ 6,533,080	\$ 6,822,300	\$ 6,671,000

Changes from 2022 CIP



Major Changes

- CCB Improvements
 - Project budget increased \$901,000 in GF GO borrowing in 2023 and \$250,000 per year in 2024 through 2027
 - 2023 cost increases will support several significant improvements, including end-of-life emergency generator, electrical panel replacement, window replacement, lighting control upgrades, air handling unit #7 replacement, and a condensate pump replacement, while out-year estimates have been increased to better align with historical costs
- CCB Remodel
 - \$8.5 million in GF GO borrowing moved from Horizon List to CIP to support phases 3 and 4, with phase 3 design and bidding in 2023 and construction in 2024, and phase 4 design and bidding in 2024 and construction in 2025
- Engineering Service Building Improvements
 - New \$895,000 project added to CIP in 2023 to remodel and expand the locker rooms and add a comfort room for nursing mothers at Emil Street to support the growing, diverse workforce
 - Project is supported by a combination of GF GO borrowing, Stormwater GO borrowing, Sewer Revenue Bonds, and Landfill Reserves
- Facility Electrical Improvements to Support Electric Vehicles
 - New \$2.5 million GF GO funding-supported program added to CIP to upgrade electrical capacity and existing city facilities to support ongoing conversion of the City Fleet to electric vehicles
- Fairchild Building Improvements
 - Project budget increased by \$200,000 GF GO borrowing to reflect inflationary pressure on the costs of mechanical and electrical work
- General Building Improvements
 - Program budget increased \$200,000 in 2023 to support installation of bi-polar ionization for improved ventilation/air quality in city facilities
- Town of Madison Town Hall
 - New \$350,000 project added in 2023 to fund improvements to the Town of Madison Town Hall site and facilities to temporarily accommodate various City agencies in need of additional space

Engineering - Facilities Management

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	13,188,860	11,081,100	8,877,900	6,483,080	6,772,300	6,621,000
Other	100,000	50,000	50,000	50,000	50,000	50,000
Total Expenditures	\$ 13,288,860	\$ 11,131,100	\$ 8,927,900	\$ 6,533,080	\$ 6,822,300	\$ 6,671,000

2023 CIP by Funding Source

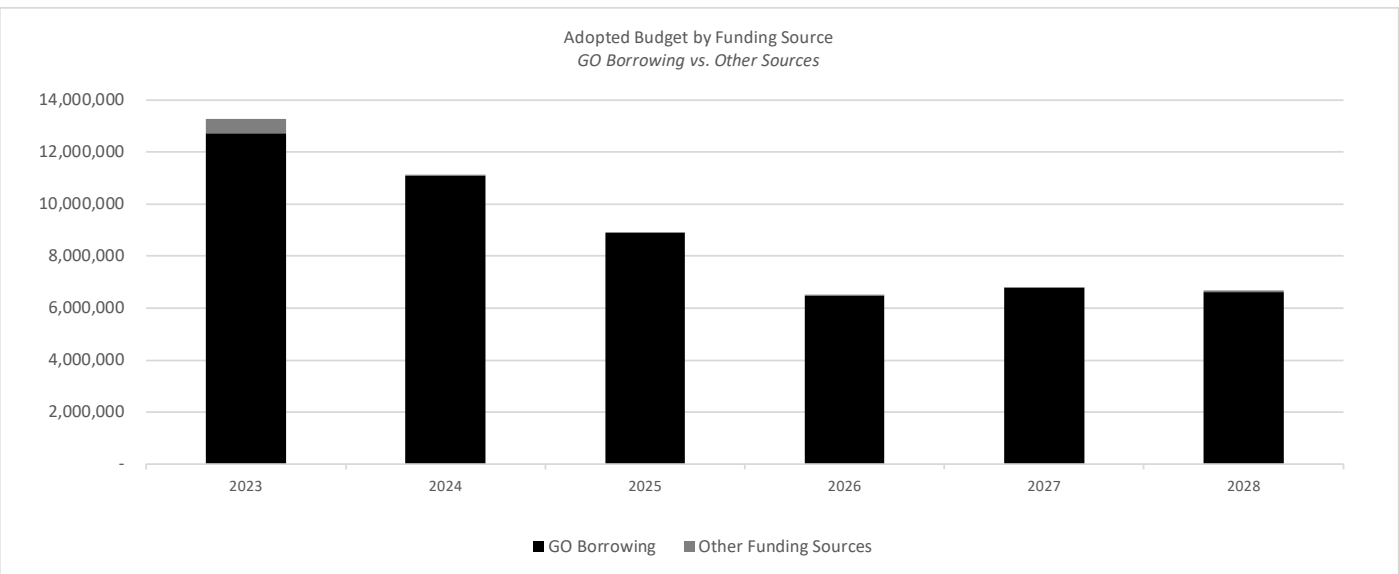
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	12,443,360	11,091,100	8,887,900	6,493,080	6,782,300	6,631,000
Non-GF GO Borrowing	268,500	-	-	-	-	-
Reserves Applied	89,500	-	-	-	-	-
Revenue Bonds	447,500	-	-	-	-	-
State Sources	40,000	40,000	40,000	40,000	40,000	40,000
Total Funding	\$ 13,288,860	\$ 11,131,100	\$ 8,927,900	\$ 6,533,080	\$ 6,822,300	\$ 6,671,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	12,443,360	11,091,100	8,887,900	6,493,080	6,782,300	6,631,000
Non-General Fund GO Borrowing	268,500	-	-	-	-	-
Total GO Borrowing	\$ 12,711,860	\$ 11,091,100	\$ 8,887,900	\$ 6,493,080	\$ 6,782,300	\$ 6,631,000

Annual Debt Service

General Fund GO Borrowing	1,617,637	1,441,843	1,155,427	844,100	881,699	862,030
Non-General Fund GO Borrowing	34,905	-	-	-	-	-



Engineering - Facilities Management

Project Overview

Project	CCB Improvements	Project #	10561
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the City’s portion of shared City and County facility projects scheduled for the City County Building (CCB), a 65+ year old building. The goal of this program is to support necessary repair and maintenance work initiated by Dane County facilities maintenance staff. Projects funded in this program generally include electrical, heating and cooling, plumbing, and other building updates. Projects planned in 2023 include Emergency Generator Replacement, Electrical Panels Replacements, Exterior Windows Replacements (partially DOE funded), Lighting Controls Improvements (partially DOE funded), Air Handling Unit #7 Replacement, and a Condensate Pump Replacement.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,200,000	350,000	350,000	350,000	350,000	350,000
TOTAL	\$ 1,200,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000

Project	CCB Office Remodels	Project #	13667
Citywide Element	Effective Government	Project Type	Program

Project Description

This project is for the design and remodel of various offices in the CCB. The goal of the project is to replace decades old building systems, optimize and expand the usage of available space, and improve work spaces and meeting rooms spaces for City agencies including Civil Rights, Information Technology, Common Council Offices, Office of the Independent Monitor, Attorney, Finance, Mayor’s Office, Assessor, Clerk, and Treasurer. The project’s scope includes design, construction, office workstations, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Master planning for levels 1, 4, and 5 was completed in 2021 (phase 1) . The remaining design and construction is organized into three phases. Phase 2 is to complete the design/bid documents (in 2022) and construction (in 2023) for Assessor, Clerk, Treasurer, and Civil Rights (moving to Parks current area) at level 1; and Office of the Independent Monitor, and Common Council Offices at level 5 (in the former Human Resources space facing Martin Luther King Jr. Boulevard). Phase 3 is to complete the design and construction for the Attorney’s Office, Mayor’s Office, Finance at level 4; and IT Helpdesk and other users at level 5. Phase 4 is to complete the design and construction for Information Technology and other users at level 5.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	4,650,000	5,200,000	3,300,000	-	-	-
TOTAL	\$ 4,650,000	\$ 5,200,000	\$ 3,300,000	\$ -	\$ -	\$ -

Project
Citywide Element

**Energy Improvements
Green and Resilient**

Project # **10562**
Project Type **Program**

Project Description

This program is for implementation of energy efficiency improvements. The goals of the program are to meet the 100% Renewable Madison plan at City-owned sites and facilities, support energy efficiency, and reduce energy demand. Projects supported by this program include supplying distributed renewable energy via solar photovoltaic (PV) panels, installation of LED lighting, retro-commissioning and building automation upgrades. Solar projects planned in 2023 include design and installations at State Street Ramp, Bartillon Permanent Men's Shelter, Madison Public Market, Door Creek Shelter, Imagination Center at Reindahl Park, CDA-Tenney Park Apartments, Water Utility - Paterson Operations Building, Fire Station 09, Fire Station 06, Tenney Park Beach Shelter, and Tenney Park Pavilion. LED lighting projects planned in 2023 include design and installation at Water Utility (design only at Heim Building), Fairchild Building, Fire Station 02, and Fire Station 08. Engineering staff estimates that these projects will result in approximately \$125,000 in operating savings in each year of the CIP due to lower utility costs and maintenance staff time.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	2,790,080	2,660,000	2,660,000	2,660,000	3,460,000	3,260,000
State Sources	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL	\$ 2,830,080	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ 3,500,000	\$ 3,300,000

Project
Citywide Element

**Engineering Service Building Improvements
Green and Resilient**

Project # **10192**
Project Type **Program**

Project Description

This program is for scheduled improvements to the City's Engineering Services Building. The goal of this program is to maintain and improve the City's Engineering Services Building to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include replacement of energy-using building systems and components that have exceeded their useful life. 2023 includes two proposed projects: 1) To remodel an existing storage room into a comfort room for nursing mothers in support of APM 2-50 "Lactation Policy For Breastfeeding Employees and Visitors," and 2) a remodel to the existing locker rooms and an existing large conference room to expand space to serve the needs of a significant growth in field staff (approximately 80 field staff) and to support APM 2-52 "Inclusive Workplace – Transgender Gender Non-Conforming, and Non-Binary Employees".

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	89,500	-	-	-	-	-
Non-GF GO Borrowing	268,500	-	-	-	-	-
Reserves Applied	89,500	-	-	-	-	-
Revenue Bonds	447,500	-	-	-	-	-
TOTAL	\$ 895,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Facility Electrical Improvements to Support Electric Vehicle** Project # **14140**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is to fund improvements to electrical systems at City-owned sites and facilities to accommodate added load from electric vehicle chargers. Fleet Service is transitioning the City’s fleet to more electric vehicles as part of the 100% Renewable Madison plan. These electrical vehicles will be stored and charged at facilities with electrical systems that were not designed with the capacity to support electric vehicle chargers. These electrical systems will need to be upgraded with additional capacity before the electric vehicle chargers can be installed. Expected projects to pursue in 2023 include Fire Station 01, Fire Station 07, Goodman Park Maintenance Facility, and Water Utility Paterson Vehicle Storage.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	300,000	350,000	400,000	450,000	500,000	550,000
TOTAL	\$ 300,000	\$ 350,000	\$ 400,000	\$ 450,000	\$ 500,000	\$ 550,000

Project **Fairchild Building Improvements** Project # **11078**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for building improvements at the City’s Fairchild Building (originally built in 1927). Major work includes replacing past useful life mechanical systems (boiler, distribution, terminal units, and ventilation) throughout the facility with code-compliant systems, modernize the main 1920s era electrical service panels and circuitry through the facility, and to address structural deficiencies identified and detailed by a 2020 third-party professional structural engineer report. Current uses in the building include housing Parking Enforcement vehicles, Police Department vehicles and general storage, Parks Mall Maintenance vehicles/equipment and storage, art storage, and general city surplus storage.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	743,245	-	-	-	-	-
TOTAL	\$ 743,245	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Fire Building Improvements** Project # **10560**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for scheduled improvements to the City’s fourteen Madison Fire Department stations and administration offices. The goal of this program is to maintain and improve the City’s Fire facilities to optimize service operations and work conditions, and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at fire stations. Projects planned for 2023 include replacement of Fire Station 01 water heater, Fire Station 04 water heater, Fire Station 05 roof, Fire Station 08 overhead door operators, Fire Station 08 water heater, Fire Station 09 water softener, Fire Station 10 water heater, Fire Station 10 apparatus bay heaters, and Fire Station 11 apparatus bay heaters.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	295,000	295,000	340,000	520,000	750,000	825,000
TOTAL	\$ 295,000	\$ 295,000	\$ 340,000	\$ 520,000	\$ 750,000	\$ 825,000

Project **General Building Improvements** Project # **10549**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for scheduled improvements and unplanned repairs to City-owned facilities. The goal of this program is to maintain and improve the City’s facilities to optimize service operations and work conditions, and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at City-owned facilities. Program includes \$530,000 in 2023 for unscheduled replacement of building systems and for installation of bipolar ionization systems in Engineering maintained facilities for improved health outcomes.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	530,000	350,000	370,000	390,000	410,000	430,000
TOTAL	\$ 530,000	\$ 350,000	\$ 370,000	\$ 390,000	\$ 410,000	\$ 430,000

Project **Horizon List Planning** Project # **12641**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program is for fully scoping facility projects identified on the capital budget Horizon List. The goal of this program is to provide accurate project scope with a detailed cost estimate to ensure readiness of proposed capital projects. Projects planned in 2023 include completing a study of the City-owned Sayle Street facility for scenarios to remodel/ improve current conditions.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	100,000	50,000	50,000	50,000	50,000	50,000
TOTAL	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Project **Park Facility Improvements** Project # **10564**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for improvements and ongoing building maintenance at Parks facilities. The goals of this program are to provide quality park facilities to the community and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects in 2023 include Rennebohm Shelter Improvements and General Park Facility Improvements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	450,000	900,000	450,000	325,000	75,000	75,000
TOTAL	\$ 450,000	\$ 900,000	\$ 450,000	\$ 325,000	\$ 75,000	\$ 75,000

Project
Citywide Element

Police Building Improvements
Health and Safety

Project # **13341**
Project Type **Program**

Project Description

This program is for scheduled improvements to the City’s six Police District Stations, and the Police Training Center. The goal of this program is to maintain and improve the City’s Police facilities to optimize service operations and work conditions, and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at police stations. Projects planned for 2023 include South District roof replacement and parking lot seal coat, East District parking lot seal coat, West District parking lot replacement and rubber floor replacement, Midtown District parking lot seal coat, and Training Center parking lot seal coat.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	420,535	411,100	392,900	573,080	412,300	266,000
TOTAL	\$ 420,535	\$ 411,100	\$ 392,900	\$ 573,080	\$ 412,300	\$ 266,000

Project
Citywide Element

Streets Facility Improvements
Green and Resilient

Project # **10565**
Project Type **Program**

Project Description

This program is for improvements to the four Streets Division facilities. The goal of this program is to maintain and improve the City’s Streets facilities to optimize service operations and working conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include updates to existing building systems such as HVAC and electrical. Expected notable projects planned for 2023 include replacement of emergency generators at Streets West Badger and East Streets (Sycamore).

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	525,000	525,000	575,000	1,175,000	775,000	825,000
TOTAL	\$ 525,000	\$ 525,000	\$ 575,000	\$ 1,175,000	\$ 775,000	\$ 825,000

Project
Citywide Element

Town of Madison Town Hall
Effective Government

Project # **14357**
Project Type **Project**

Project Description

This project is for improvements to the Town of Madison Town Hall site and facilities at 2120 Fish Hatchery Road. The goal of this project is to repair and improve the Town Hall site and facilities to temporarily accommodate various City agencies in need of additional space. Projects planned for 2023 include salvage and removal of existing contents, exterior enclosure repair to protect from air and water intrusion, finishes and furnishings work, emergency egress lighting upgrades, parking lot patching, and miscellaneous projects to meet building code requirements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	350,000	-	-	-	-	-
TOTAL	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering - Facilities Management

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
CCB Improvements	1,577,000	1,200,000	1,200,000	-	1,200,000
CCB Office Remodels	4,650,000	4,650,000	4,650,000	-	4,650,000
Energy Improvements	2,830,080	2,830,080	2,790,080	40,000	2,830,080
Engineering Service Building Improvements	895,000	895,000	358,000	537,000	895,000
Facility Electrical Improvements to Support Electric Vehicles	300,000	300,000	300,000	-	300,000
Fairchild Building Improvements	743,245	743,245	743,245	-	743,245
Fire Building Improvements	295,000	295,000	295,000	-	295,000
General Building Improvements	530,000	530,000	530,000	-	530,000
Horizon List Planning	50,000	100,000	100,000	-	100,000
Park Facility Improvements	450,000	450,000	450,000	-	450,000
Police Building Improvements	420,535	420,535	420,535	-	420,535
Streets Facility Improvements	525,000	525,000	525,000	-	525,000
Town of Madison Town Hall	-	350,000	350,000	-	350,000
	\$ 13,265,860	\$ 13,288,860	\$ 12,711,860	\$ 577,000	\$ 13,288,860

Engineering - Major Streets

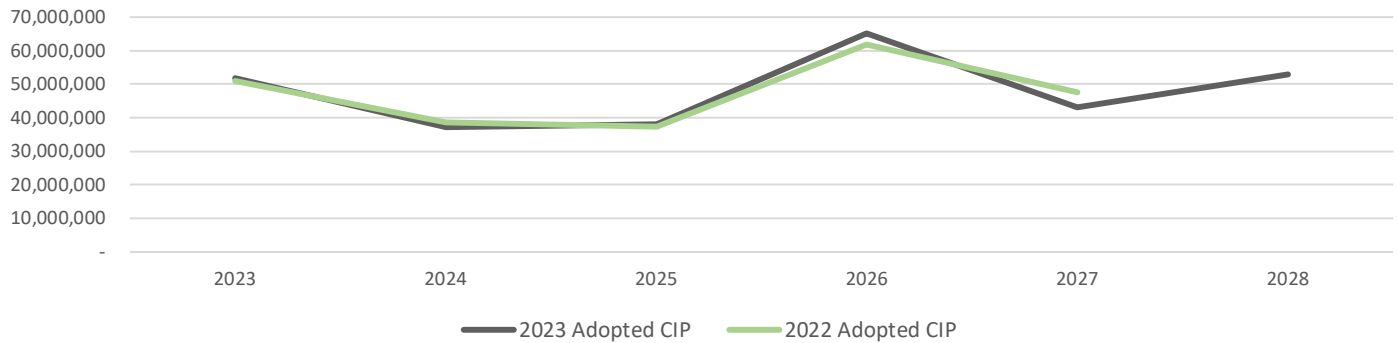
Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Atwood Avenue	6,714,000	-	-	-	-	-
Bridge Repair	170,000	170,000	177,000	186,000	195,000	205,000
High Point/Raymond/MidTown	760,000	-	-	-	1,000,000	11,364,000
John Nolen Drive	-	-	5,000	19,232,000	2,388,000	-
Mineral Point Road	280,000	-	-	5,150,000	-	-
Outer Capitol Loop Southeast	-	2,341,000	-	-	-	-
Park Street, South (Olin To RR)	155,000	-	-	1,040,000	-	-
Pavement Management	16,305,000	16,657,000	20,504,000	20,805,000	20,984,000	21,933,000
Pleasant View Road - Phase 1	3,684,000	-	-	-	-	-
Railroad Crossings	6,000,000	-	-	-	-	-
Reconstruction Streets	17,629,000	16,051,000	17,247,000	18,748,000	18,603,000	19,536,000
Wilson St (MLK to King)	-	1,982,000	-	-	-	-
	\$ 51,697,000	\$ 37,201,000	\$ 37,933,000	\$ 65,161,000	\$ 43,170,000	\$ 53,038,000

Changes from 2022 CIP

2023 Capital Improvement Plan
2023 Adopted vs. 2022 Adopted



Major Changes

- Atwood Avenue
 - Project budget increased \$761,000, including \$520,000 in GO borrowing and \$150,000 in special assessments, to reflect final project plans and inflation
- High Point/Raymond Road
 - \$13.1 million project added to CIP to extend High Point Road and realign Raymond and Mid Town Roads
 - Funding in 2023 will support additional design work, with funding in 2027 for real estate acquisition and 2028 for construction
- John Nolen Drive
 - The City received an additional \$2.1 million in Federal funding, so GF GO borrowing was reduced by an equivalent amount
- Mineral Point Road
 - Project advanced from 2027 to 2026 to reflect updated Wisconsin Department of Transportation scheduling
- Outer Capitol Loop Southeast
 - Project delayed from 2023 to 2024 to allow for coordination with the Judge Doyle Square development
- Pavement Management
 - Program budget decreased \$900,000 in 2023 to reflect changes in multiple funding sources, including a \$1.3 million decrease in Sewer borrowing, a \$583,000 decrease in Stormwater borrowing, a \$160,000 decrease in reserves applied, a \$1.2 million increase in TID supported borrowing, and other updated estimates
- Railroad Crossings
 - 2023 budget increased to \$1 million in GF GO Borrowing and \$5 million in federal sources to reflect a grant application to the Federal Railroad Administration for Railroad Crossing Safety Improvements, which includes a 20% local match; funding is contingent upon awarding of the grant
- Reconstruction Streets
 - The total budget from 2023 - 2027 is \$6.3 million less than the 2022 adopted CIP due to updated project estimates and schedules. GF GO Borrowing decreased by \$4.1m from 2023-2025; the reduction was partially offset by increases in non-GF GO Borrowing and Reserves applied to reflect shifting Stormwater costs between years and updated project estimates. In addition, the adopted budget reflects the removal of the Eastwood Project from the schedule, which reduces the use of TIF proceeds by \$3.2 million via Finance Committee amendment #3.

Engineering - Major Streets

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Bridge	170,000	170,000	177,000	186,000	195,000	205,000
Land	-	-	-	-	1,000,000	-
Sanitary Sewer	9,437,000	7,799,000	10,926,000	12,251,000	10,738,000	11,975,000
Stormwater Network	5,085,000	5,200,000	3,820,000	9,350,000	3,720,000	6,120,000
Street	37,005,000	24,032,000	23,010,000	43,374,000	27,517,000	34,738,000
Total Expenditures	\$ 51,697,000	\$ 37,201,000	\$ 37,933,000	\$ 65,161,000	\$ 43,170,000	\$ 53,038,000

2023 CIP by Funding Source

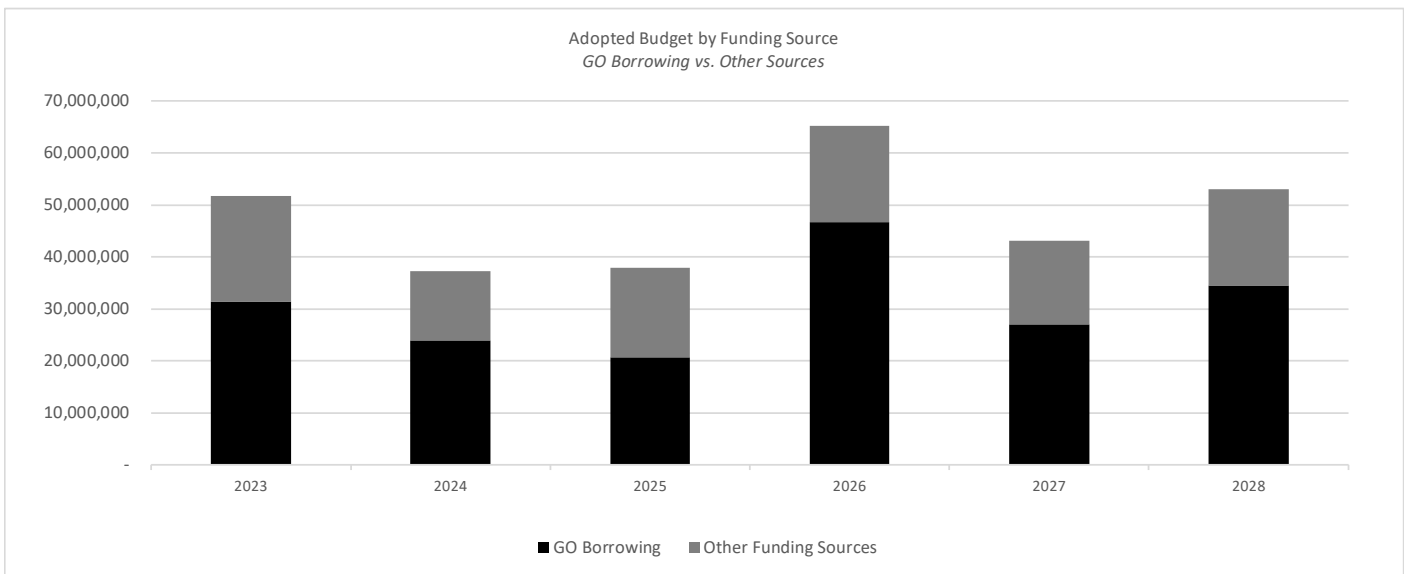
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	26,120,000	20,140,000	17,887,000	39,582,000	24,546,000	30,580,000
Non-GF GO Borrowing	5,294,000	3,785,000	2,762,000	7,069,000	2,519,000	3,886,000
Federal Sources	5,000,000	-	-	-	-	-
Impact Fees	-	-	-	-	-	1,000,000
Municipal Capital Participate	486,000	-	-	-	-	-
Reserves Applied	3,197,000	3,626,000	4,841,000	6,395,000	4,910,000	5,654,000
Revenue Bonds	6,197,000	4,766,000	5,796,000	6,683,000	5,369,000	5,540,000
Special Assessment	5,178,000	4,659,000	4,922,000	5,207,000	5,601,000	6,153,000
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Increment	-	-	1,500,000	-	-	-
Total Funding	\$ 51,697,000	\$ 37,201,000	\$ 37,933,000	\$ 65,161,000	\$ 43,170,000	\$ 53,038,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	26,120,000	20,140,000	17,887,000	39,582,000	24,546,000	30,580,000
Non-General Fund GO Borrowing	5,294,000	3,785,000	2,762,000	7,069,000	2,519,000	3,886,000
Total GO Borrowing	\$ 31,414,000	\$ 23,925,000	\$ 20,649,000	\$ 46,651,000	\$ 27,065,000	\$ 34,466,000

Annual Debt Service

General Fund GO Borrowing	3,395,600	2,618,200	2,325,310	5,145,660	3,190,980	3,975,400
Non-General Fund GO Borrowing	688,220	492,050	359,060	918,970	327,470	505,180



Engineering - Major Streets

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	31,600	238,702
13838 BLAIR ST	951,235	711,531
10538 BRIDGE REPAIR & REPLACEMENT	496,895	487,112
13061 CEDAR ST	208,988	-
11574 COTTAGE GROVE ROAD	368,501	76,498
13013 CTH AB INTERCHANGE	8,725,288	4,999,389
13835 CTH M	4,065,821	122,376
11130 GAMMON ROAD, SOUTH	1,416,103	517,290
12454 HIGH POINT RD AND RAYMOND RD	299,347	199,500
11786 INTERSTATE 94 INTERCHANGE STUDY	250,000	250,000
11860 JOHN NOLEN DRIVE	436,300	1,980,000
11164 MARTIN LUTHER KING JR BLVD	163,358	100,179
10245 MCKEE RD (CTH PD) IMPROVEMENTS	391,847	-
11131 MINERAL POINT RD (BELTLINE-HIGH PT)	124,000	100,000
10546 NEIGHBORHOOD TRAFFIC MGMT & PED IMP	28,554	-
10540 PAVEMENT MANAGEMENT	7,266,345	5,241,897
10284 PLEASANT VIEW ROAD	1,231,361	1,185,000
10218 RAILROAD CROSSINGS & QUIET ZONES	1,460,921	86,364
10226 RECONSTRUCTION STREETS	14,620,766	6,809,273
10204 RURAL TO URBAN STREETS	25,768	153,455
11133 S PARK ST (OLIN TO RR)	174,534	299,534
11132 S PARK ST (W WASH-OLIN, RR-BADGER)	216,176	167,686
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	1,013,411	3,411,509
11459 WILSON ST (MLK - S HAMILTON)	105,691	-
	\$ 44,072,808	\$ 27,137,295

Engineering - Major Streets

Project Overview

Project	Atwood Avenue	Project #	11127
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the reconstruction of Atwood Avenue from Fair Oaks Avenue to Cottage Grove Road to a three-lane boulevard with multi-use paths. Median and crosswalk enhancements are proposed for safe pedestrian crossing to Olbrich Gardens and Olbrich Park. The multi-use path will be utilized for the Lake Loop route around Lake Monona. A new pedestrian and bicycle bridge over the Starkweather Creek is included in the project. The goal of the project is to improve the facilities for pedestrians, bicyclists, motor vehicles and transit. Federal funds are approved by the Metropolitan Planning Organization (MPO). Funding shown is City cost share.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	4,530,000	-	-	-	-	-
Municipal Capital Participate	486,000	-	-	-	-	-
Reserves Applied	350,000	-	-	-	-	-
Revenue Bonds	797,000	-	-	-	-	-
Special Assessment	551,000	-	-	-	-	-
TOTAL	\$ 6,714,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Bridge Repair	Project #	10538
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for repair, replacement, and painting of bridges to maintain a safe condition. The goal of this program is to provide safe bridges measured by routine evaluation. Project funding in this program includes bridge repair and resurfacing. Funding in 2023 is for epoxy resurfacing of bridge decks.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	170,000	170,000	177,000	186,000	195,000	205,000
TOTAL	\$ 170,000	\$ 170,000	\$ 177,000	\$ 186,000	\$ 195,000	\$ 205,000

Project	High Point/Raymond/MidTown	Project #	12454
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a realignment of Raymond and Mid Town Roads as included in the High Point Raymond Neighborhood Development Plan. The project includes a multi use path, stormwater improvements and an extension of High Point Road. Funding in 2023 is for design, 2027 is for real estate acquisition, and 2028 is for construction.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	750,000	-	-	-	1,000,000	8,364,000
Non-GF GO Borrowing	-	-	-	-	-	1,300,000
Impact Fees	-	-	-	-	-	1,000,000
Reserves Applied	10,000	-	-	-	-	48,000
Revenue Bonds	-	-	-	-	-	50,000
Special Assessment	-	-	-	-	-	602,000
TOTAL	\$ 760,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 11,364,000

Project **John Nolen Drive** Project # **11860**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project is for replacing the causeway bridges on John Nolen Drive between North Shore Drive and Olin Avenue. The goal of the project is to improve the transportation safety for this corridor for pedestrians, bicycles, and motor vehicles. The project's scope includes replacing the six bridges on the John Nolen Drive causeway, which are approaching the end of their service life. The bike path is also planned to be reconstructed to create additional space for bike and pedestrian traffic, particularly where it is narrow over waterways. Pavement is planned for replacement in the corridor. Design is scheduled through 2025 and construction is scheduled for 2026-27. Federal funding for the project has been approved.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	-	17,732,000	2,388,000	-
Non-GF GO Borrowing	-	-	-	1,000,000	-	-
Reserves Applied	-	-	5,000	500,000	-	-
TOTAL	\$ -	\$ -	\$ 5,000	\$ 19,232,000	\$ 2,388,000	\$ -

Project **Mineral Point Road** Project # **11131**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project funds the reconstruction of Mineral Point Road from the Beltline (USH 12/18) to High Point Road. The project is proposed to be reconstructed with new pavement, median, and multi-use path. Safety enhancements are proposed for the Mineral Point Road and High Point Road intersection. The goal of the project is to provide new pavement and enhance safety for pedestrians and bicyclists. Federal funding for the project has been approved. Funding shown is the City's cost share.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	280,000	-	-	1,100,000	-	-
Non-GF GO Borrowing	-	-	-	3,550,000	-	-
Reserves Applied	-	-	-	500,000	-	-
TOTAL	\$ 280,000	\$ -	\$ -	\$ 5,150,000	\$ -	\$ -

Project **Outer Capitol Loop Southeast** Project # **10303**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project is for reconstructing the southeast section of the Outer Capitol Loop. The goal of this project is to improve the roadway's pavement quality rating and pedestrian experience. The pavement quality rating for the roadway is currently 4 of 10. The project's scope includes reconstruction of East Doty Street from Martin Luther King Jr. Boulevard to South Webster Street. Funding in 2024 is for construction.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	1,790,000	-	-	-	-
Reserves Applied	-	355,000	-	-	-	-
Special Assessment	-	196,000	-	-	-	-
TOTAL	\$ -	\$ 2,341,000	\$ -	\$ -	\$ -	\$ -

Project **Park Street, South (Olin To RR)** Project # **11133**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project is for reconstructing South Park Street. The goal of the project is to improve the pavement quality of the roadway. The current pavement rating is 4 of 10. The project's scope includes South Park Street from the railroad to Olin Avenue. The project includes creating a new multi-use path and aligning the roadway for future BRT expansion. Design is planned for 2023 and construction is planned for 2026.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	150,000	-	-	600,000	-	-
Reserves Applied	5,000	-	-	417,000	-	-
Special Assessment	-	-	-	23,000	-	-
TOTAL	\$ 155,000	\$ -	\$ -	\$ 1,040,000	\$ -	\$ -

Project **Pavement Management** Project # **10540**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program is for resurfacing, repair, crack sealants, and chip sealing on existing streets. The goal of the program is to extend the life of existing streets. Each year the program resurfaces 8-10 miles, chip seals approximately 75 miles, and crack seals approximately 75 miles. Projects planned in 2023 include: Hammersley, Broom/Henry/Wilson, W Main, Segoe/Sheboygan, S Pinckney & W Beltline Frontage Rd.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	10,575,000	10,575,000	11,018,000	11,594,000	12,174,000	12,783,000
Non-GF GO Borrowing	2,154,000	1,900,000	1,580,000	1,380,000	1,380,000	1,380,000
Reserves Applied	1,135,000	1,345,000	3,336,000	3,181,000	2,441,000	2,905,000
Revenue Bonds	1,400,000	1,765,000	2,900,000	2,913,000	3,309,000	3,100,000
Special Assessment	1,041,000	1,072,000	1,670,000	1,737,000	1,680,000	1,765,000
TOTAL	\$ 16,305,000	\$ 16,657,000	\$ 20,504,000	\$ 20,805,000	\$ 20,984,000	\$ 21,933,000

Project **Pleasant View Road - Phase 1** Project # **10284**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project is for reconstructing Pleasant View Road from US-14 to Old Sauk Road. The project's scope includes construction of a four-lane roadway with multi-use path and sidewalk to replace the existing two lane roadway. This is a joint project with the City of Middleton, funding shown is the City's cost share. Construction is planned for 2023. Federal funding for this project is secured.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	3,350,000	-	-	-	-	-
Reserves Applied	99,000	-	-	-	-	-
Special Assessment	235,000	-	-	-	-	-
TOTAL	\$ 3,684,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Railroad Crossings** Project # **10218**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program is for installing safety infrastructure for railroad crossings. The goal of this program is to provide safe railroad crossings and improve the quality of neighborhoods adjacent to railroads. Projects planned for 2023 include a local 20% match for a federal grant application to the Federal Railroad Administration for Railroad Crossing Safety Improvements. This funding is contingent upon awarding of the grant.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,000,000	-	-	-	-	-
Federal Sources	5,000,000	-	-	-	-	-
TOTAL	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Reconstruction Streets** Project # **10226**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program is for replacing deteriorated streets to maintain neighborhood roadways. Projects funded include those where a full street replacement is necessary. Projects planned in 2023 include: Sommers, Center, Willard, Hudson, Miller, Lowell, Dempsey, Davies, Lake Mendota Dr, Doncaster, Beverly, Danbury, Blue Harvest, Feathers Edge, Owen, Schmitt & Harvey. The adopted budget reduces the use of TIF proceeds in 2023 by \$3.2 million to reflect removing the Eastwood Area project, per Finance Committee Amendment #3.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	5,315,000	6,385,000	6,692,000	8,370,000	8,789,000	9,228,000
Non-GF GO Borrowing	3,140,000	1,885,000	1,182,000	1,139,000	1,139,000	1,206,000
Reserves Applied	1,598,000	1,439,000	1,500,000	1,797,000	2,469,000	2,701,000
Revenue Bonds	4,000,000	3,001,000	2,896,000	3,770,000	2,060,000	2,390,000
Special Assessment	3,351,000	3,116,000	3,252,000	3,447,000	3,921,000	3,786,000
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Increment	-	-	1,500,000	-	-	-
TOTAL	\$ 17,629,000	\$ 16,051,000	\$ 17,247,000	\$ 18,748,000	\$ 18,603,000	\$ 19,536,000

Project **Wilson St (MLK to King)** Project # **11543**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project is for replacing the pavement on Wilson Street from Martin Luther King Jr Boulevard to King Street. The goal of this project is to improve the pavement rating, which is currently 4 of 10, and enhance the pedestrian and bicycle facilities along the corridor. The project's scope will construct a new cycle track along Wilson Street. Construction is planned for 2024.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	1,220,000	-	-	-	-
Reserves Applied	-	487,000	-	-	-	-
Special Assessment	-	275,000	-	-	-	-
TOTAL	\$ -	\$ 1,982,000	\$ -	\$ -	\$ -	\$ -

Engineering - Major Streets

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request		Adopted Budget		Total
	Request	Executive	GO Borrowing	Other	
Atwood Avenue	6,714,000	6,714,000	4,530,000	2,184,000	6,714,000
Bridge Repair	170,000	170,000	170,000	-	170,000
High Point/Raymond/MidTown	760,000	760,000	750,000	10,000	760,000
Mineral Point Road	280,000	280,000	280,000	-	280,000
Park Street, South (Olin To RR)	155,000	155,000	150,000	5,000	155,000
Pavement Management	16,305,000	16,305,000	12,729,000	3,576,000	16,305,000
Pleasant View Road - Phase 1	3,684,000	3,684,000	3,350,000	334,000	3,684,000
Railroad Crossings	-	6,000,000	1,000,000	5,000,000	6,000,000
Reconstruction Streets	22,329,000	20,829,000	8,455,000	9,174,000	17,629,000
	\$ 50,397,000	\$ 54,897,000	\$ 31,414,000	\$ 20,283,000	\$ 51,697,000

Engineering - Other Projects

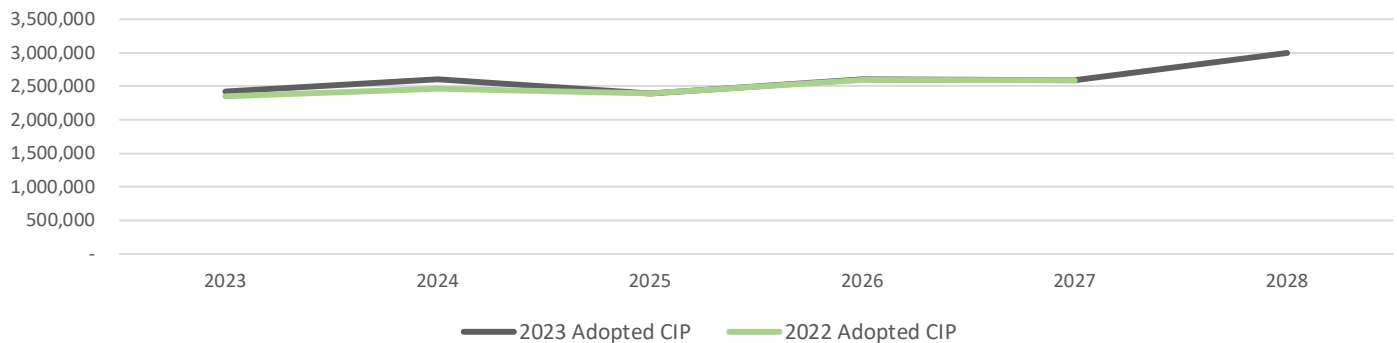
Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Aerial Photo / Orthophotos	-	70,000	-	140,000	-	80,000
Equipment and Vehicle Replacement	2,025,000	2,120,000	2,205,000	2,271,000	2,385,000	2,504,000
PFAS Testing and Planning	50,000	-	-	-	-	-
Project Prioritization Tool	-	100,000	-	-	-	-
Right of Way Landscaping & Trees	175,000	180,000	187,000	193,000	200,000	207,000
Warning Sirens	-	130,000	-	-	-	80,000
Waste Oil Collection Sites	165,000	-	-	-	-	125,000
	\$ 2,415,000	\$ 2,600,000	\$ 2,392,000	\$ 2,604,000	\$ 2,585,000	\$ 2,996,000

Changes from 2022 CIP

2023 Capital Improvement Plan
2023 Adopted vs. 2022 Adopted



Major Changes

- PFAS Testing and Planning
 - New \$50,000 program added in 2023 to fund an external contract to conduct PFAS testing and migration planning; scope of investigation is being determined in collaboration with Dane County
 - Funding for PFAS Testing and Planning was allocated in the Engineering Operating Budget in 2021 and 2022, but no funding has been expended to date; program is being shifted to capital budget
- Project Prioritization Tool
 - New \$100,000 project added to 2024 to develop a GIS-based tool to score and prioritize long-term infrastructure improvement projects
 - Project costs will be supported by GF GO Borrowing (\$32,500), as well as Sewer, Stormwater, and Water Reserves (\$67,500)
- Warning Sirens
 - \$80,000 in GF GO borrowing added in 2028 to reflect the addition of a siren
- Waste Oil Collection Site
 - \$125,000 in Sewer and Stormwater reserves added in 2028 to support a new waste oil collection site on the far west or east side of the City

Engineering - Other Projects

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Land Improvements	340,000	180,000	187,000	193,000	200,000	332,000
Machinery and Equipment	2,025,000	2,250,000	2,205,000	2,271,000	2,385,000	2,584,000
Other	50,000	170,000	-	140,000	-	80,000
Total Expenditures	\$ 2,415,000	\$ 2,600,000	\$ 2,392,000	\$ 2,604,000	\$ 2,585,000	\$ 2,996,000

2023 CIP by Funding Source

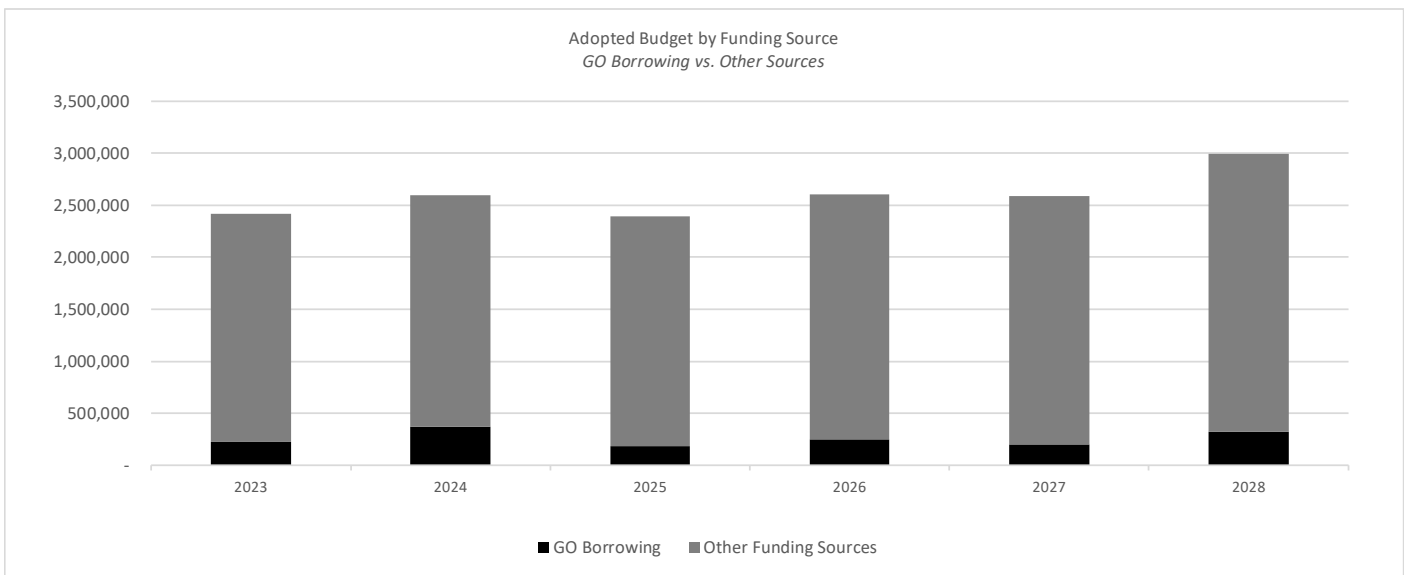
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	225,000	370,500	187,000	249,000	200,000	319,000
Reserves Applied	2,190,000	2,229,500	2,205,000	2,355,000	2,385,000	2,677,000
TIF Increment	-	-	-	-	-	-
Total Funding	\$ 2,415,000	\$ 2,600,000	\$ 2,392,000	\$ 2,604,000	\$ 2,585,000	\$ 2,996,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	225,000	370,500	187,000	249,000	200,000	319,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 225,000	\$ 370,500	\$ 187,000	\$ 249,000	\$ 200,000	\$ 319,000

Annual Debt Service

General Fund GO Borrowing	29,250	48,165	24,310	32,370	26,000	41,470
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10576 EQUIPMENT AND VEHICLES	31,060	-
11082 RIGHT OF WAY LANDSCAPING & TREES	264,217	264,064
10192 SERVICE BUILDING IMPROVEMENTS	9,926	-
11494 WASTE OIL COLLECTION SITES	150,049	-
	\$ 455,252	\$ 264,064

Engineering - Other Projects

Project Overview

Project	Aerial Photo / Orthophotos	Project #	11846
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for updating the City's GIS base mapping with the aerial photography, contours and impervious area shapes of existing City lands and adjacent areas where the City may expand. The goal of the program is to provide data and imagery to inform City operations, planning and stormwater modeling efforts and requirements. This project completes aerial photography and aerial photos and impervious area identification combined with digital topographic information on an alternating biennial cycle.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	28,000	-	56,000	-	32,000
Reserves Applied	-	42,000	-	84,000	-	48,000
TOTAL	\$ -	\$ 70,000	\$ -	\$ 140,000	\$ -	\$ 80,000

Project	Equipment and Vehicle Replacement	Project #	10576
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the purchase of vehicles and equipment utilized by the Landfill, Sewer, and Stormwater Utilities. The goal of this program is to provide the necessary transportation and equipment resources for the services provided by these agencies. Vehicles funded include those to support construction and sewer cleaning, with an emphasis on purchase of electric vehicles.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	2,025,000	2,120,000	2,205,000	2,271,000	2,385,000	2,504,000
TOTAL	\$ 2,025,000	\$ 2,120,000	\$ 2,205,000	\$ 2,271,000	\$ 2,385,000	\$ 2,504,000

Project	PFAS Testing and Planning	Project #	14352
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program provides funding for an external contract to conduct PFAS testing and mitigation planning at the Dane County airport, Air National Guard 115th Fighter Wing Base, and surrounding area.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	50,000	-	-	-	-	-
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Project Prioritization Tool** Project # **14095**
 Citywide Element **Effective Government** Project Type **Project**

Project Description

This project will develop a GIS-based tool to score and prioritize infrastructure improvement projects. This tool will leverage existing data (e.g. condition ratings for pavement; sewer and water assets; watershed study recommendations; high injury network; disconnections in pedestrian and bicycle facilities; etc.) and provide a less labor intensive way of scoring and ranking projects while embedding equity and sustainability into the process.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	32,500	-	-	-	-
Reserves Applied	-	67,500	-	-	-	-
TOTAL	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Project **Right of Way Landscaping & Trees** Project # **11082**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for landscaping of existing boulevards and rights of way throughout the City. Historically, this has been for planting/replanting of flower/shrub beds; as the City moves to a more sustainable model, funds are primarily used to convert turf islands that are difficult for Parks staff to mow to a low maintenance ground cover of differing types that only require mowing one time per year or less. These ground covers have higher salt tolerance, and provide habitat for pollinators.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	175,000	180,000	187,000	193,000	200,000	207,000
TOTAL	\$ 175,000	\$ 180,000	\$ 187,000	\$ 193,000	\$ 200,000	\$ 207,000

Project **Warning Sirens** Project # **11495**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program is for upgrades and expansions to the City's emergency warning siren network. The goal of this program is to maintain the alert system provided by the network of warning sirens. Funding is for adding sirens to support the growing City's needs.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	130,000	-	-	-	80,000
TOTAL	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ 80,000

Project
Citywide Element

Waste Oil Collection Sites
Green and Resilient

Project # **11494**
Project Type **Program**

Project Description

This program is for upgrading/replacing the City's four (4) Waste Oil collection sites. The goal of this program is to provide residents a safe convenient and free location to dispose of waste oil. Further, the City's operational goal is to maintain compliance with Wisconsin Department of Natural Resources standards and isolate any illicit dumping of waste oil containing polychlorinated biphenyls (PCBs). The last remaining site to upgrade, the Glenway collection site, is planned for 2023.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	165,000	-	-	-	-	125,000
TOTAL	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Engineering - Other Projects

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Equipment and Vehicle Replacement	2,025,000	2,025,000	-	2,025,000	2,025,000
PFAS Testing and Planning	-	50,000	50,000	-	50,000
Project Prioritization Tool	150,000	-	-	-	-
Right of Way Landscaping & Trees	175,000	175,000	175,000	-	175,000
Waste Oil Collection Sites	165,000	165,000	-	165,000	165,000
	\$ 2,515,000	\$ 2,415,000	\$ 225,000	\$ 2,190,000	\$ 2,415,000

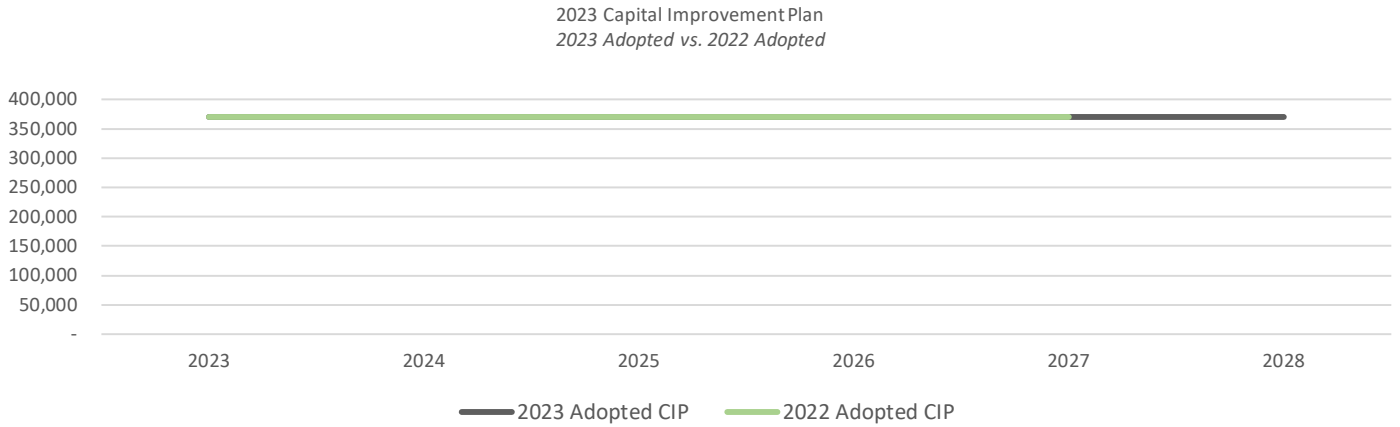
Finance

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Capital Budget Administration	370,000	370,000	370,000	370,000	370,000	370,000
	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000

Changes from 2022 CIP



Major Changes

- No major changes.

Finance

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Other	370,000	370,000	370,000	370,000	370,000	370,000
Total Expenditures	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000

2023 CIP by Funding Source

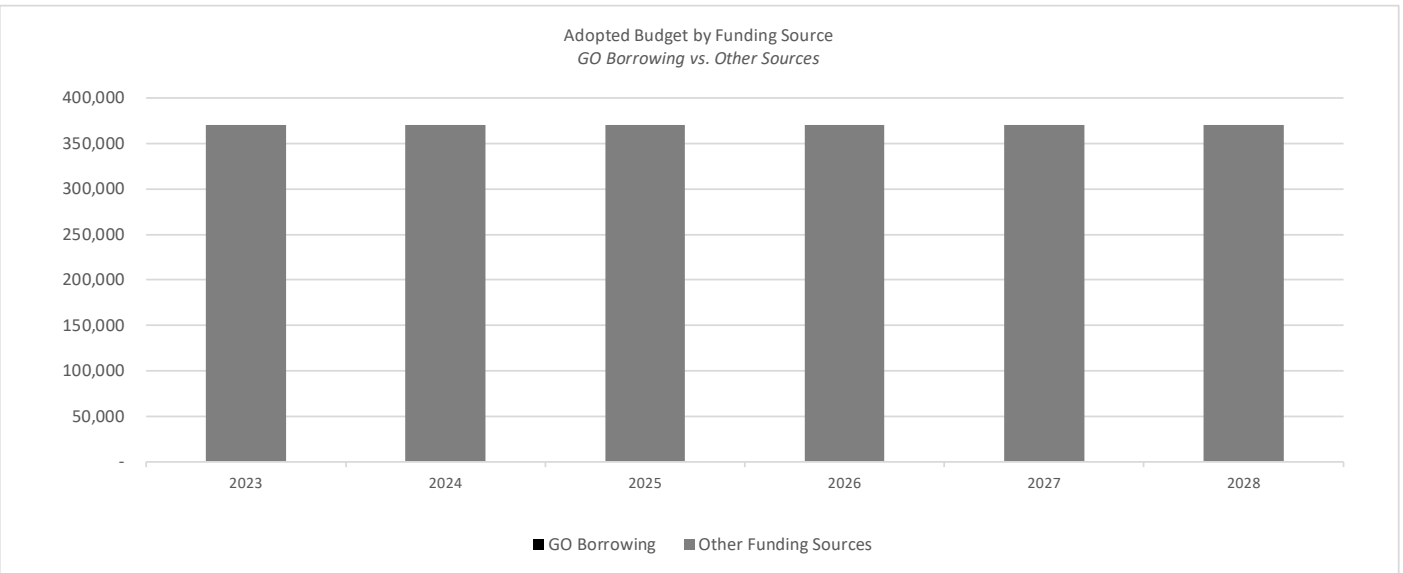
	2023	2024	2025	2026	2027	2028
Transfer In From General Fund	370,000	370,000	370,000	370,000	370,000	370,000
Total Funding	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
	\$ -	\$ -

Finance

Project Overview

Project	Capital Budget Administration	Project #	12509
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for costs associated with administering and overseeing the City’s capital budget and Capital Improvement Plan. These costs are primarily staffing costs from the Finance Department for time spent building the capital budget and administering the budget. The amount is based on results from the Cost Allocation study that was completed in the Summer of 2022. The goal of the program is to provide accurate and timely analysis regarding capital budget items.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Transfer In From General Fund	370,000	370,000	370,000	370,000	370,000	370,000
TOTAL	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000

Finance

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Capital Budget Administration	370,000	370,000	-	370,000	370,000
	\$ 370,000	\$ 370,000	\$ -	\$ 370,000	\$ 370,000

Fire Department

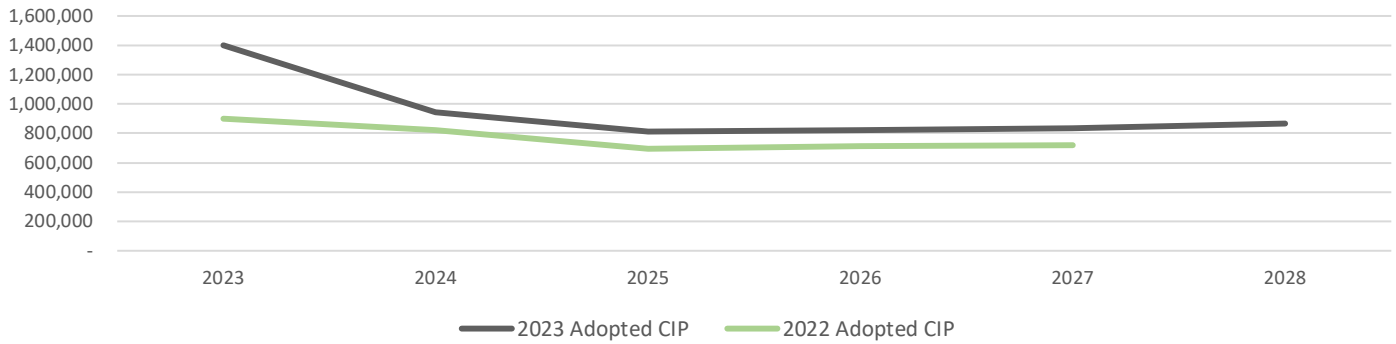
Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Communications Equipment	300,000	284,990	292,190	299,605	307,244	315,111
Fire and EMS Equipment	600,000	660,000	520,000	525,000	525,000	550,000
Training Capability Development	500,000	-	-	-	-	-
	\$ 1,400,000	\$ 944,990	\$ 812,190	\$ 824,605	\$ 832,244	\$ 865,111

Changes from 2022 CIP

2023 Capital Improvement Plan
2023 Adopted vs. 2022 Adopted



Major Changes

- Communications Equipment
 - Program budget increased \$464,000 in GO Borrowing based on current prices and a 3% inflationary assumption for some items in 2024-2028.
- Training Capability Development
 - \$500,000 program budget moved into the CIP from the 2022 Horizon List

Fire Department

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Land Improvements	500,000	-	-	-	-	-
Machinery and Equipment	900,000	944,990	812,190	824,605	832,244	865,111
Total Expenditures	\$ 1,400,000	\$ 944,990	\$ 812,190	\$ 824,605	\$ 832,244	\$ 865,111

2023 CIP by Funding Source

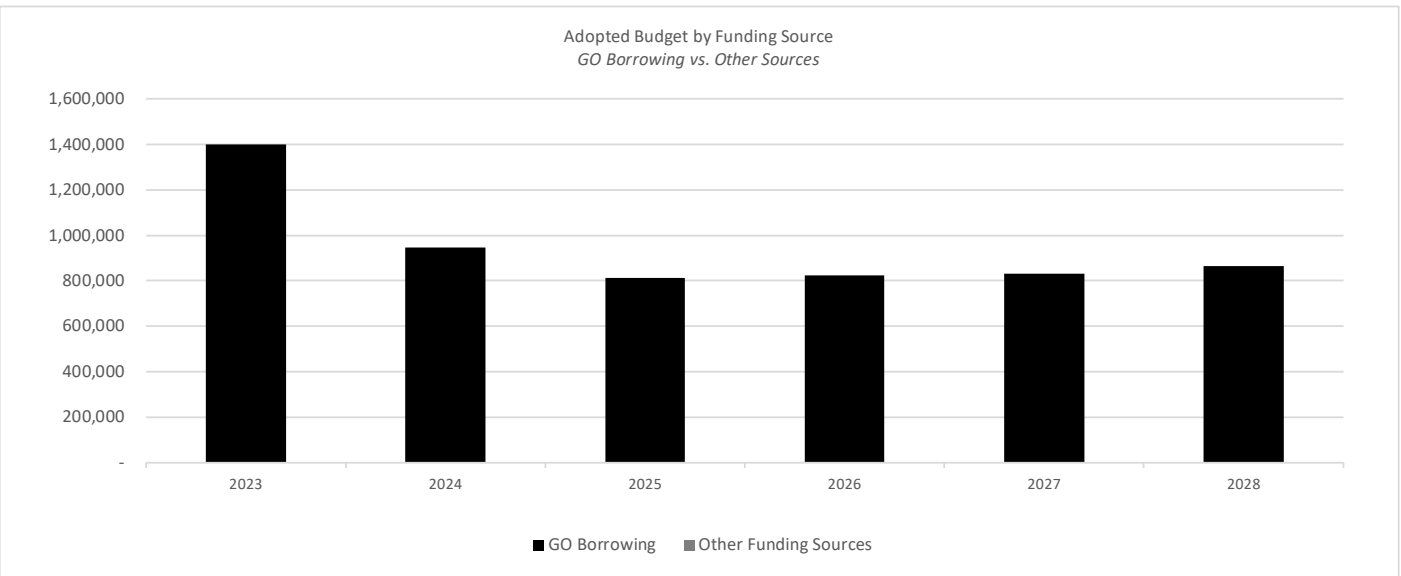
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,400,000	944,990	812,190	824,605	832,244	865,111
Total Funding	\$ 1,400,000	\$ 944,990	\$ 812,190	\$ 824,605	\$ 832,244	\$ 865,111

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	1,400,000	944,990	812,190	824,605	832,244	865,111
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 1,400,000	\$ 944,990	\$ 812,190	\$ 824,605	\$ 832,244	\$ 865,111

Annual Debt Service

General Fund GO Borrowing	182,000	122,849	105,585	107,199	108,192	112,464
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
17226 COMMUNICATION EQUIP MAJOR PROJECT	367,330	250,000
13349 CRISIS RESPONSE VEHICLE	45,000	-
17225 FIRE & EMS EQUIPMENT MAJOR PROJ	857,591	400,000
17227 FIRE BLDG IMPROVMNT MAJ PROG	3,269	-
17451 FIRE STATION 14	17,938	-
17040 FIRE STATION-6W BADGER RD	4,033,438	3,500,000
	\$ 5,324,566	\$ 4,150,000

Fire Department

Project Overview

Project	Communications Equipment	Project #	17226
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program funds communication equipment at the station level and for emergency response, including such things as the replacement of portable and vehicle radios, alerting equipment, necessary technology upgrades, and essential accessories such as batteries, microphones, and communications hardware. The goal of the program is to ensure seamless communication between the communication center, command post, responding units, and personnel on the scene.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	300,000	284,990	292,190	299,605	307,244	315,111
TOTAL	\$ 300,000	\$ 284,990	\$ 292,190	\$ 299,605	\$ 307,244	\$ 315,111

Project	Fire and EMS Equipment	Project #	17225
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program funds the ongoing needs for the replacement of safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to assure the department has adequate operational equipment to attend to emergency operations, such as fires, rescues, and EMS incidents. Funding in 2023 is for routine replacement of necessary response equipment (e.g., turnout gear, fire hose, SCBA replacements).

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	600,000	660,000	520,000	525,000	525,000	550,000
TOTAL	\$ 600,000	\$ 660,000	\$ 520,000	\$ 525,000	\$ 525,000	\$ 550,000

Project
Citywide Element

Training Capability Development
Health and Safety

Project # **12438**
Project Type **Program**

Project Description

This program funds the site development and installation of training props to conduct realistic fire and EMS training simulations and evolutions. The goal of the program is to further develop in-house training grounds to ensure department members and recruit academies obtain and maintain the skills necessary to provide the safest and most effective emergency services to the community. The outset of the program will focus heavily on developing the needed infrastructure for drives, water mains, and training exercise grounds. Thereafter, training props will be constructed each year to create essential live training exercise simulations. Training props may include life-like settings such as various fire simulators, options for simulated responses, laddering, search and rescue, victim rescue, and technical rescue opportunities. EMS simulators to conduct on-going firefighter paramedic training may also be included. Fire Station 14 is already being used for recruit class academies as well as for minimum standard evolutions for MFD personnel and other training. This program fits within the Department's goal for Station 14 to include these future training opportunities, as the options are presently constrained within the current site. The 2023 Adopted Capital Budget includes funding for the first year of this program.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	500,000	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Fire Department

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Communications Equipment	300,000	300,000	300,000	-	300,000
Fire and EMS Equipment	600,000	600,000	600,000	-	600,000
Training Capability Development	500,000	500,000	500,000	-	500,000
	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ -	\$ 1,400,000

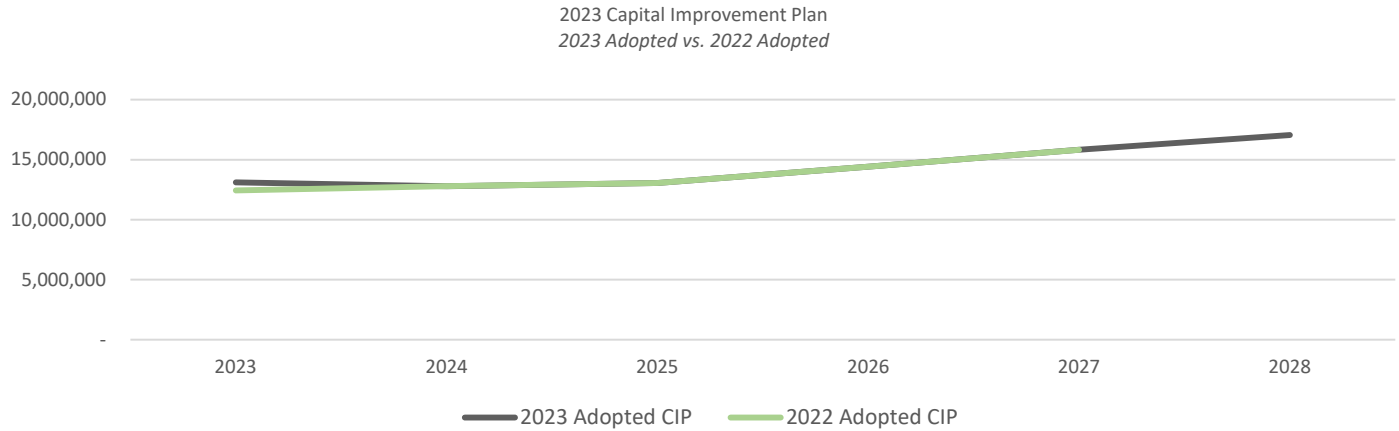
Fleet Service

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Electric Heavy Trucks and Infrastructure	800,000	800,000	1,650,000	1,650,000	1,650,000	1,650,000
Fire Apparatus / Rescue Veh	3,250,000	3,425,000	2,150,000	2,920,000	4,220,000	5,000,000
Fleet Equipment Replacement	9,048,000	8,560,000	9,250,000	9,850,000	9,950,000	10,400,000
	\$ 13,098,000	\$ 12,785,000	\$ 13,050,000	\$ 14,420,000	\$ 15,820,000	\$ 17,050,000

Changes from 2022 CIP



Major Changes

- Fire Apparatus/ Rescue Vehicles
 - Program budget increased \$215,000 in 2023 to reflect an increase in costs due to supply issues affecting raw material, manufacturing, and shipping costs
- Fleet Equipment Replacement
 - Program budget increased \$448,000 in 2023 to reflect an increase in costs due to supply issues affecting raw material, manufacturing, and shipping costs

Fleet Service

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Machinery and Equipment	13,098,000	12,785,000	13,050,000	14,420,000	15,820,000	17,050,000
Total Expenditures	\$ 13,098,000	\$ 12,785,000	\$ 13,050,000	\$ 14,420,000	\$ 15,820,000	\$ 17,050,000

2023 CIP by Funding Source

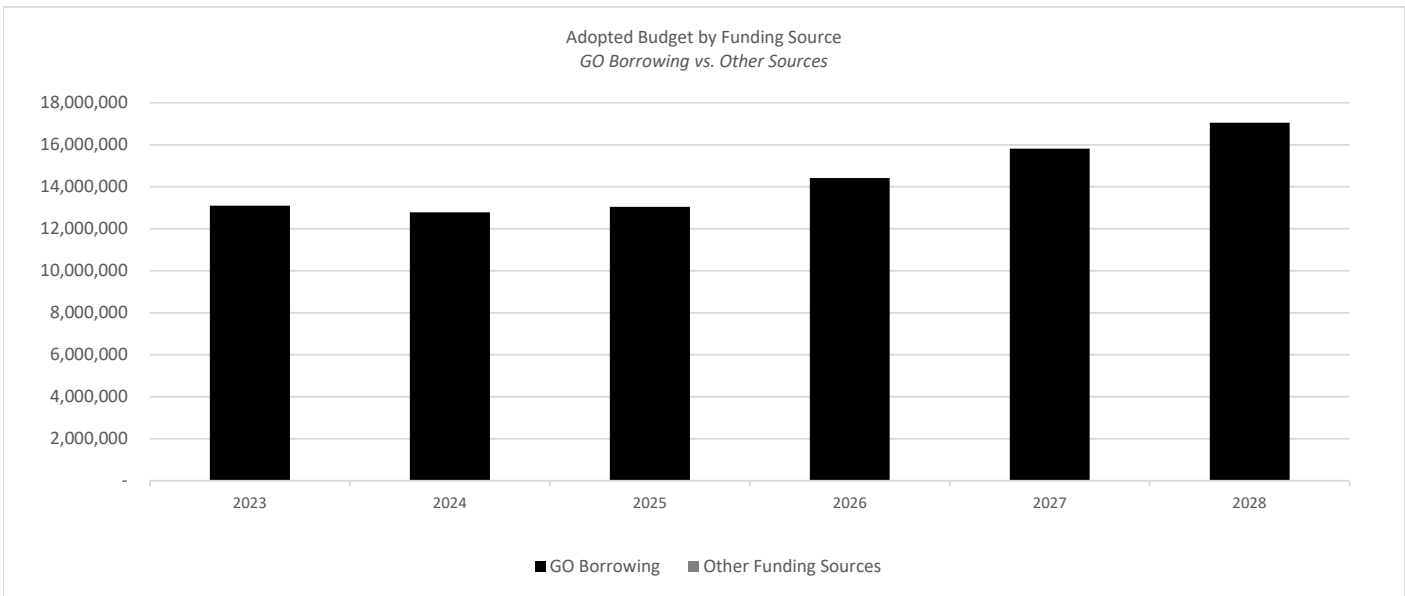
	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	13,098,000	12,785,000	13,050,000	14,420,000	15,820,000	17,050,000
Total Funding	\$ 13,098,000	\$ 12,785,000	\$ 13,050,000	\$ 14,420,000	\$ 15,820,000	\$ 17,050,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	13,098,000	12,785,000	13,050,000	14,420,000	15,820,000	17,050,000
Total GO Borrowing	\$ 13,098,000	\$ 12,785,000	\$ 13,050,000	\$ 14,420,000	\$ 15,820,000	\$ 17,050,000

Annual Debt Service

General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	1,702,740	1,662,050	1,696,500	1,874,600	2,056,600	2,216,500



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12734 2020 SQUAD VEHICLE	1,370	-
12003 2021 FLEET EQUIPMENT REPLACEMENT	99	1,000,000
13625 Electric Heavy Trucks and Infrastru	(17,063)	400,000
12504 FIRE APPARATUS / RESCUE VEHICLES	2,865,184	2,700,000
17060 FLEET EQUIPMENT REPLACEMENT	942,380	4,750,000
13094 FLEET GPS SYSTEM	59,478	100,000
10305 FLEET SERVICE RELOCATION	(3,708)	210,857
17061 GPS/AVL	1,588	-
Total	\$ 3,849,328	\$ 9,160,857

Fleet Service

Project Overview

Project	Electric Heavy Trucks and Infrastructure	Project #	13625
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This project is to fund the incremental costs associated with replacing diesel powered heavy duty trucks with electric heavy duty trucks. These vehicles have a much higher initial cost to purchase and require infrastructure equipment and upgrades. The scope of this project is to fund electric refuse trucks for the Streets and Parks divisions. The funding will also provide the necessary charging infrastructure equipment and installation.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	800,000	800,000	1,650,000	1,650,000	1,650,000	1,650,000
TOTAL	\$ 800,000	\$ 800,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000

Project	Fire Apparatus / Rescue Veh	Project #	12504
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program is for purchasing fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Program success is measured by analyzing daily availability rates of the fire fleet. Funding in 2023 will be used for a tower truck, fire engine, two ambulances, two electric water crafts and two electric command vehicles.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	3,250,000	3,425,000	2,150,000	2,920,000	4,220,000	5,000,000
TOTAL	\$ 3,250,000	\$ 3,425,000	\$ 2,150,000	\$ 2,920,000	\$ 4,220,000	\$ 5,000,000

Project	Fleet Equipment Replacement	Project #	17060
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the replacement of the City's general fleet. The program's goal is to replace vehicles in accordance with the master replacement schedule ensuring city staff have access to safe, reliable vehicles when providing their services. Funding in 2023 will be used to purchase 125 pieces of equipment, including replacement of City sedans, trucks, refuse equipment, mowers, tractors, trailers, and Police squads.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	9,048,000	8,560,000	9,250,000	9,850,000	9,950,000	10,400,000
TOTAL	\$ 9,048,000	\$ 8,560,000	\$ 9,250,000	\$ 9,850,000	\$ 9,950,000	\$ 10,400,000

Fleet Service

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Electric Heavy Trucks and Infrastructure	800,000	800,000	800,000	-	800,000
Fire Apparatus / Rescue Veh	3,450,000	3,250,000	3,250,000	-	3,250,000
Fleet Equipment Replacement	9,496,000	9,048,000	9,048,000	-	9,048,000
	\$ 13,746,000	\$ 13,098,000	\$ 13,098,000	\$ -	\$ 13,098,000

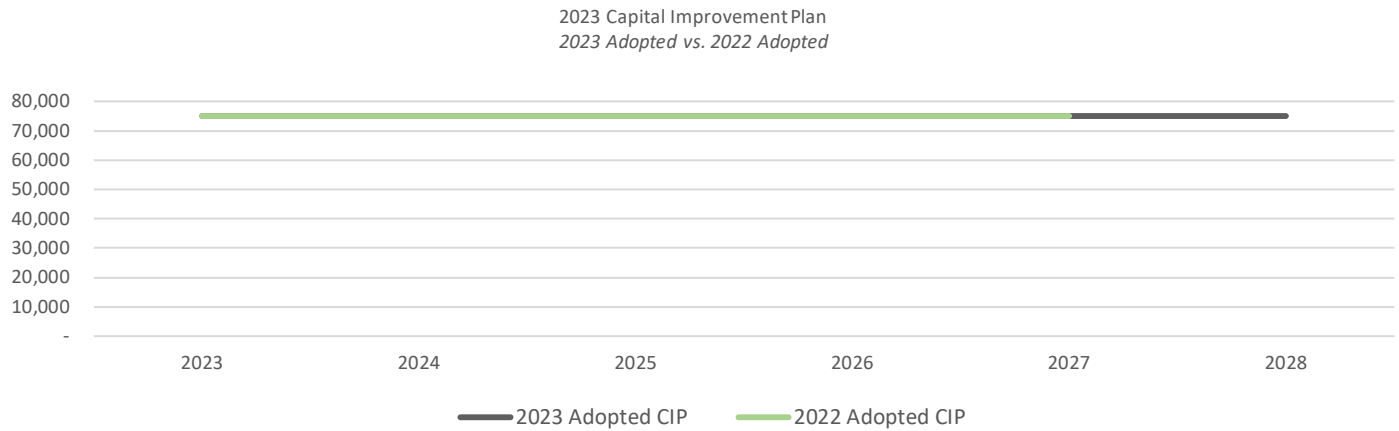
Henry Vilas Zoo

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Changes from 2022 CIP



Major Changes

- No major changes.

Henry Vilas Zoo

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	75,000	75,000	75,000	75,000	75,000	75,000
Total Expenditures	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

2023 CIP by Funding Source

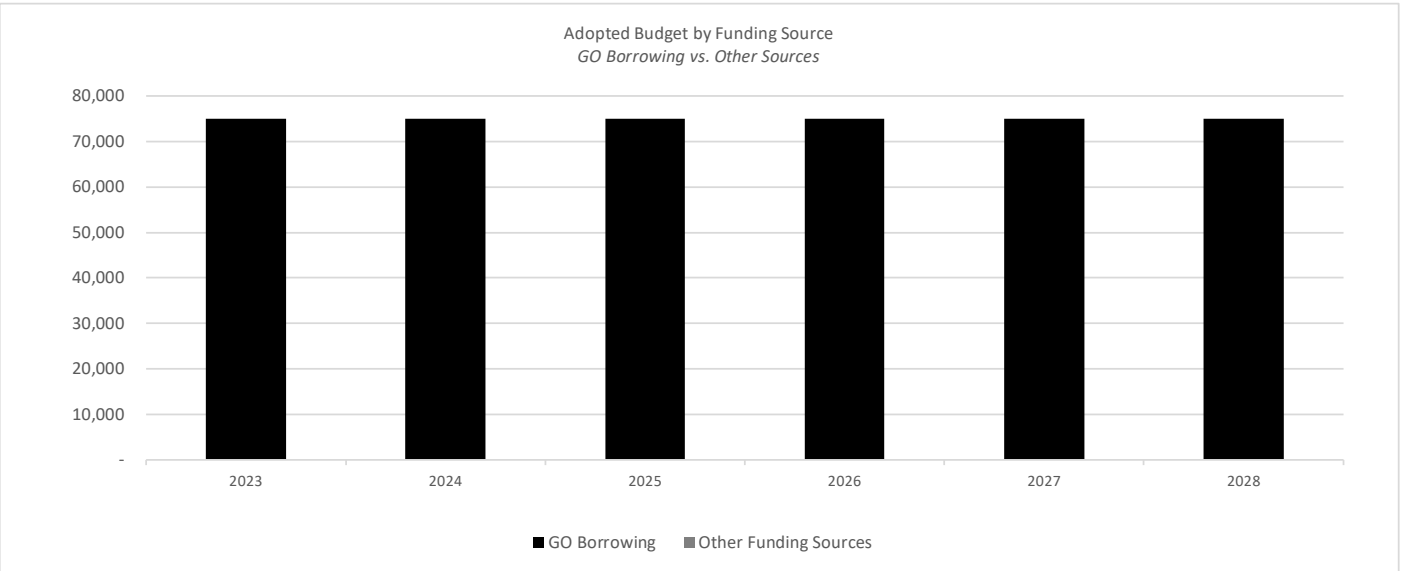
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Total Funding	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Annual Debt Service

General Fund GO Borrowing	9,750	9,750	9,750	9,750	9,750	9,750
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
	\$ -	\$ -

Henry Vilas Zoo

Project Overview

Project	Henry Vilas Zoo	Project #	11215
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program provides funding for improvements at the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on a 80:20 ratio, while capital costs are shared on a voluntary basis. The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences. Specific projects for 2023 include general zoo improvements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
TOTAL	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Henry Vilas Zoo

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Henry Vilas Zoo	75,000	75,000	75,000	-	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 75,000

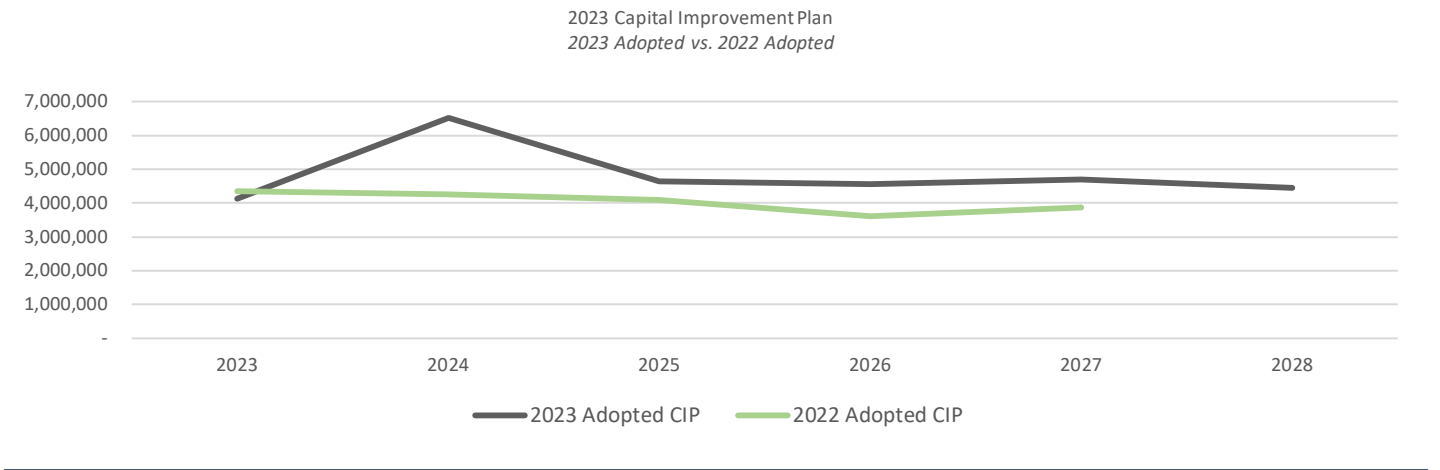
Information Technology

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Audiovisual Systems	325,000	208,000	175,000	177,000	180,000	183,000
Camera Lifecycle Management	165,000	210,000	46,000	6,000	235,000	22,000
Database Lifecycle Management	150,000	300,000	150,000	150,000	150,000	150,000
Digital Accessibility & Engagement	125,000	330,000	301,000	306,000	295,000	295,000
Digital Workplace	1,100,000	1,050,000	1,375,000	1,130,000	1,245,000	1,200,000
Enterprise Business Solutions	150,000	1,815,000	175,000	125,000	125,000	125,000
Fiber and Wireless Network	690,500	837,000	887,000	1,037,000	925,000	928,000
Network Operations & Infrastructure Life	972,000	1,513,000	1,177,000	1,280,000	1,185,000	1,189,000
Property Assessment System	100,000	-	-	-	-	-
Security, Risk, and Compliance	350,000	253,000	356,000	358,000	360,000	363,000
	\$ 4,127,500	\$ 6,516,000	\$ 4,642,000	\$ 4,569,000	\$ 4,700,000	\$ 4,455,000

Changes from 2022 CIP



Major Changes

- Audiovisual Systems
 - Increase budget by \$125k in 2023 to add videoconferencing equipment to various rooms across the City to support hybrid meetings
- Camera Lifecycle Management
 - New program added in 2023 to support the replacement and maintenance of the City's digital security cameras and the City's traffic cameras
- Database Lifecycle Management
 - Decrease 2023 budget by \$200k and increase 2024 budget by \$225k to represent updated project timeline and cost estimates for the data warehouse project
 - Increase annual budget from \$75k to \$150k per year from 2025 - 2028 to better reflect anticipated costs
- Digital Accessibility & Engagement
 - Decrease 2023 budget by \$235k compared to 2022 Adopted Budget due to change in scope for end of life replacements for Media Team
- Digital Workplace
 - Transition project and funding from "Workstation Equipment Lifecycle Management" to Digital Workplace program
- Enterprise Business Solutions
 - Increase 2024 Budget by \$1.7m for three significant cloud migration projects including the City's enterprise resource planning (ERP) software, licensing and permitting management system, and timesheet software
- Fiber and Wireless Network
 - Increase 2023-2027 budget by \$1.9m to reflect increasing costs, partially driven by inflation, additional consultant costs for managing the network, and timeline of network upgrades
- Network Operations & Infrastructure Lifecycle Management
 - Decrease by \$300k in 2023 due to cost savings from purchases made in 2021 and 2022
- Property Assessment System
 - Add \$100k in 2023 based on bids received from RFP

Information Technology

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Fiber Network	411,500	450,000	528,000	665,000	550,000	550,000
Machinery and Equipment	2,199,000	2,853,000	2,617,800	2,490,800	2,663,000	2,442,600
Other	1,317,000	1,513,000	1,246,200	1,163,200	1,237,000	1,212,400
Software and Licenses	200,000	1,700,000	250,000	250,000	250,000	250,000
Total Expenditures	\$ 4,127,500	\$ 6,516,000	\$ 4,642,000	\$ 4,569,000	\$ 4,700,000	\$ 4,455,000

2023 CIP by Funding Source

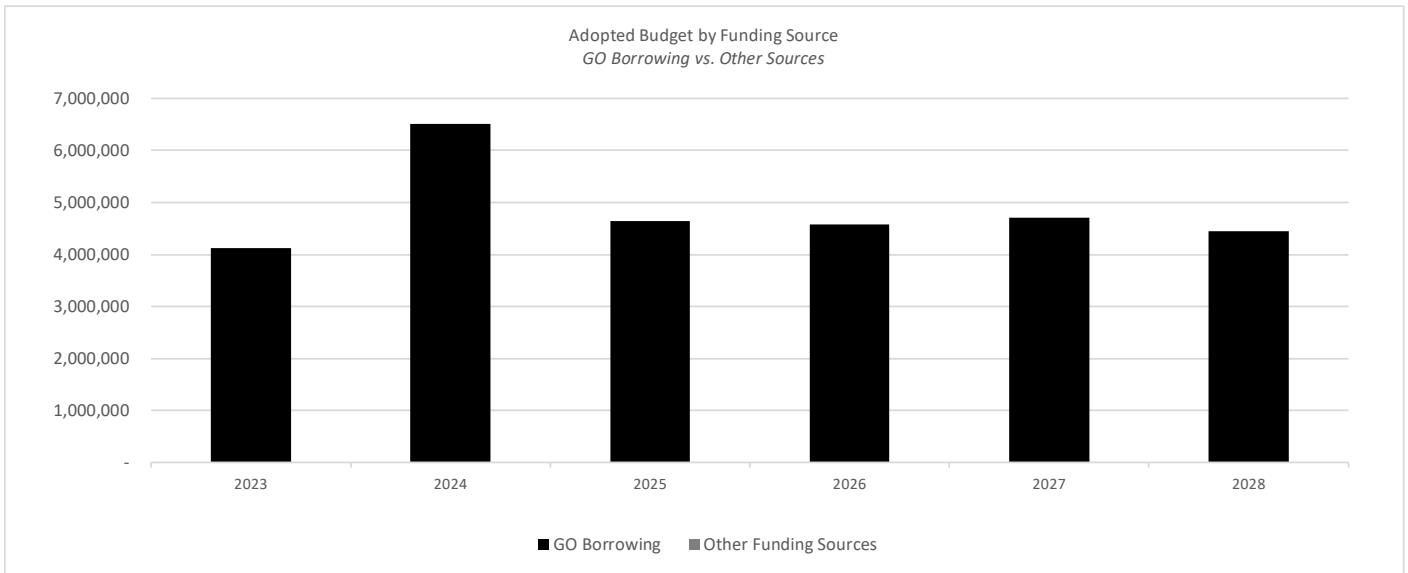
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	4,127,500	6,516,000	4,642,000	4,569,000	4,700,000	4,455,000
Total Funding	\$ 4,127,500	\$ 6,516,000	\$ 4,642,000	\$ 4,569,000	\$ 4,700,000	\$ 4,455,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	4,127,500	6,516,000	4,642,000	4,569,000	4,700,000	4,455,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 4,127,500	\$ 6,516,000	\$ 4,642,000	\$ 4,569,000	\$ 4,700,000	\$ 4,455,000

Annual Debt Service

General Fund GO Borrowing	536,575	847,080	603,460	593,970	611,000	579,150
Non-General Fund GO Borrowing	-	-	-	-	-	-



Information Technology

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13535 AUDIOVISUAL SYSTEMS	260,000	-
13534 CAMERA MANAGEMENT SYSTEM	750,000	750,000
12413 DATABASE INFRASTRUCTURE	305,758	100,000
17231 DCR CASE MANAGEMENT	7,600	-
12417 DIGITAL ACCESSIBILITY & ENGAGEMENT	299,756	-
13537 DIGITAL WORKPLACE	242,045	-
12467 DISASTER RECOVERY PLAN IT	155,849	-
13806 ELECTION EQUIPMENT TOWN OF MADISON	315	-
12418 ENTERPRISE BUSINESS SOLUTIONS	315,275	-
10042 ENTERPRISE FINANCIAL SYSTEM	814,689	431,904
17404 FIBER AND WIRELESS	307,488	-
17400 HARDWARE/SOFTWARE UPGRADES	57	-
17523 LEARNING MANAGEMENT SYSTEM	100,000	-
17521 LEGISLATIVE MANAGEMENT SYSTEM	246,608	-
13086 MICROSOFT 365	250,000	250,000
12412 NETWORK & OPERATIONS INFRASTRUCTURE	1,170,297	400,000
10043 PROPERTY ASSESSMENT SYSTEM	853,808	-
17403 PURCHASED SOFTWARE ENHANCEMENTS	115	-
17401 SECURITY, RISK AND COMPLIANCE	303,911	-
17049 TAX SYSTEM REPLACEMENT	20,714	50,000
12411 WORKSTATION EQUIP LIFECYCLE MNGMNT	455,964	-
	\$ 6,860,248	\$ 1,981,904

Information Technology

Project Overview

Project	Audiovisual Systems	Project #	13535
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds audiovisual products and systems, including flat panel displays, digital signage, projectors, videoconferencing products, and AV recording devices for training, collaborative conferencing, information displays, remote control monitoring, and Boards, Commission, and Committee meetings. The goal of this program is to improve digital inclusion, creating more opportunities for residents to access City services, engage in City government through technology, and expand digital collaboration options for City staff. Projects planned for 2023 include videoconferencing equipment installation for City spaces, remote monitoring and control for hybrid spaces, and replacement AV equipment.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	325,000	208,000	175,000	177,000	180,000	183,000
TOTAL	\$ 325,000	\$ 208,000	\$ 175,000	\$ 177,000	\$ 180,000	\$ 183,000

Project	Camera Lifecycle Management	Project #	14356
Citywide Element	Effective Government	Project Type	Program

Project Description

This program supports the replacement and maintenance of the City's digital security cameras and the City's traffic cameras. The goal of this program is to maintain a strong and secure digital camera network. The funding allocation will be distributed between Information Technology to support the City's digital security cameras and Traffic Engineering to support the City's traffic cameras.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	165,000	210,000	46,000	6,000	235,000	22,000
TOTAL	\$ 165,000	\$ 210,000	\$ 46,000	\$ 6,000	\$ 235,000	\$ 22,000

Project	Database Lifecycle Management	Project #	12413
Citywide Element	Effective Government	Project Type	Program

Project Description

This program maintains the City's database infrastructure, hardware, software, licensing, upgrades, and tools. The goal of this program is to maintain a strong and secure technology infrastructure backbone. Projects planned for 2023 include SQL licensing expansion and a Data Warehouse Consultant.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	150,000	300,000	150,000	150,000	150,000	150,000
TOTAL	\$ 150,000	\$ 300,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project
Citywide Element

Digital Accessibility & Engagement
Effective Government

Project # **12417**
Project Type **Program**

Project Description

This program develops and supports new technology and online systems, which improve accessibility and interaction with City services. The City's Government Access Television Channel, Madison City Channel, is also a key component of improving digital inclusion and resident engagement. The goal of this program is to improve digital inclusion, creating more opportunities for residents to access City services and engage in City government through technology. Projects planned for 2023 include the Media Team's hardware and software end-of-life replacements and streaming system upgrades.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	125,000	330,000	301,000	306,000	295,000	295,000
TOTAL	\$ 125,000	\$ 330,000	\$ 301,000	\$ 306,000	\$ 295,000	\$ 295,000

Project
Citywide Element

Digital Workplace
Effective Government

Project # **13537**
Project Type **Program**

Project Description

The "Workstation Equipment Lifecycle Management" capital program included in the 2022 adopted budget is being combined with the Digital Workplace program. This program funds increased access to shared online services, opportunities for flexible collaboration, and continuing the transition of modernizing paper-based processes to digital processes to meet the needs of City employees, business and community partners, and Madison residents. The goal of this program is to support the growing digital workplace as the City's working environments are constantly evolving. Projects planned for 2023 include annual workstation and peripheral replacements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,100,000	1,050,000	1,375,000	1,130,000	1,245,000	1,200,000
TOTAL	\$ 1,100,000	\$ 1,050,000	\$ 1,375,000	\$ 1,130,000	\$ 1,245,000	\$ 1,200,000

Project
Citywide Element

Enterprise Business Solutions
Effective Government

Project # **12418**
Project Type **Program**

Project Description

This program supports enterprise-wide systems in order to support the City's growing digital workplace. The goal of this program is to support the increasing number of shared online services and opportunities for flexible collaboration and to continue the transition of modernizing paper-based processes to digital processes to meet the needs of our employees, business and community partners, and Madison residents. Projects planned for 2023 include a Cloud Migration Strategy Consultant and Digital Signature Platform.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	150,000	1,815,000	175,000	125,000	125,000	125,000
TOTAL	\$ 150,000	\$ 1,815,000	\$ 175,000	\$ 125,000	\$ 125,000	\$ 125,000

Project **Fiber and Wireless Network** Project # **17404**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program expands the City’s high-speed fiber optic network. The goal of this program is to improve service delivery through interconnectivity and redundancy to City facilities by expanding the fiber optic infrastructure. The Fiber and Wireless Program supports the IT strategic priority of growing and strengthening our technology infrastructure and operations. Building and maintaining a strong, well-connected fiber network furthers the work of all City agencies’ goals and initiatives. Projects planned for 2023 include Mills and bike path to W Washington and Railroad splice case, fiber engineering for 2024 projects, fiber maintenance/break fixes, and a fiber consultant.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	690,500	837,000	887,000	1,037,000	925,000	928,000
TOTAL	\$ 690,500	\$ 837,000	\$ 887,000	\$ 1,037,000	\$ 925,000	\$ 928,000

Project **Network Operations & Infrastructure Lifecycle Management** Project # **12412**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program maintains the City’s data network, data storage, systems hosting, backups, and internet access, while minimizing downtime to City operations. The goal of this program is to maintain a strong and secure technology infrastructure backbone. Projects planned for 2023 include server licensing and server separation.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	972,000	1,513,000	1,177,000	1,280,000	1,185,000	1,189,000
TOTAL	\$ 972,000	\$ 1,513,000	\$ 1,177,000	\$ 1,280,000	\$ 1,185,000	\$ 1,189,000

Project **Property Assessment System** Project # **10043**
 Citywide Element **Effective Government** Project Type **Project**

Project Description

This project is for the purchase of a new computer system for property assessments, specifically property data management, sales analysis, and property valuation. The goal of the project is to replace an obsolete system from the mid-1990’s with a modern system that combines all assessment functions into one integrated program utilized by the City’s Assessor’s Office. The project scope includes the purchase, deployment, and integration with the City’s GIS mapping and other enterprise systems. A vendor for the project was selected through an RFP in 2022, and funding in 2023 is for the final phases of implementation. The anticipated go live date for the system is 2023.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	100,000	-	-	-	-	-
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project
Citywide Element

Security, Risk, and Compliance
Effective Government

Project # **17401**
Project Type **Program**

Project Description

This program protects the information contained, processed, or transmitted by information technology systems. This program is also responsible for developing and measuring compliance of security policies and procedures, minimizing risk through implementation of effective technical, administrative, and physical security controls. The goal of this program is to reduce the City's overall risk of security incidents to a moderate level or below. The Security, Risk, & Compliance Program supports the IT strategic priority of upholding a strong and secure technology infrastructure. A secure technology environment allows the City to operate safely and efficiently. By centering work on security, IT and other City agencies proactively protect the City's resources from evolving cybersecurity threats. Projects planned for 2023 include a security vulnerability assessment, Multi-factor Authentication, AD Review/Enhancements, and a Privilege Access Management Consultant.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	350,000	253,000	356,000	358,000	360,000	363,000
TOTAL	\$ 350,000	\$ 253,000	\$ 356,000	\$ 358,000	\$ 360,000	\$ 363,000

Information Technology

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
311/CRM System	50,000	-	-	-	-
Audiovisual Systems	325,000	325,000	325,000	-	325,000
Camera Lifecycle Management	165,000	165,000	165,000	-	165,000
Database Lifecycle Management	150,000	150,000	150,000	-	150,000
Digital Accessibility & Engagement	125,000	125,000	125,000	-	125,000
Digital Workplace	1,100,000	1,100,000	1,100,000	-	1,100,000
Enterprise Business Solutions	150,000	150,000	150,000	-	150,000
Fiber and Wireless Network	1,029,000	690,500	690,500	-	690,500
Network Operations & Infrastructure Lifecycle Management	972,000	972,000	972,000	-	972,000
Property Assessment System	100,000	100,000	100,000	-	100,000
Security, Risk, and Compliance	350,000	350,000	350,000	-	350,000
	\$ 4,516,000	\$ 4,127,500	\$ 4,127,500	\$ -	\$ 4,127,500

Library

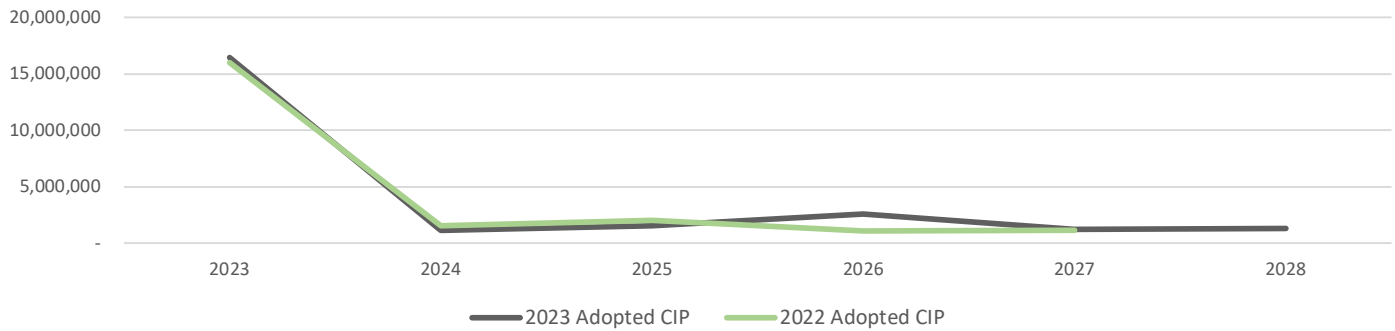
Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
10 Plus Year Flooring Replacement	-	-	-	93,000	115,000	185,000
Central Library Green and Resilient	-	-	-	1,400,000	-	-
Central Library Improvements	-	-	250,000	-	-	-
Libr Major Repairs/Replacements	150,000	160,000	166,000	174,000	182,000	200,000
Library Collection	740,000	815,000	860,000	880,000	900,000	945,000
Library Keyscan Update	-	150,000	-	-	-	-
Library Service and Support Center Siding	250,000	-	-	-	-	-
Neighborhood Library LED Upgrade	300,000	-	-	-	-	-
Reindahl Imagination Center / Library	15,000,000	-	-	-	-	-
Technology Upgrades	-	-	287,000	-	-	-
	\$ 16,440,000	\$ 1,125,000	\$ 1,563,000	\$ 2,547,000	\$ 1,197,000	\$ 1,330,000

Changes from 2022 CIP

2023 Capital Improvement Plan
2023 Adopted vs. 2022 Adopted



Major Changes

- 10 Plus Years Flooring Replacement
 - Project budget increased \$123,000 in GO Borrowing
 - Project moved from 2024 – 2025 to 2026 – 2028
- Central Library Green and Resilient
 - \$1.4 million GO Borrowing project added in 2026 including LED lighting upgrades, a solar hot water system, and expansion of the current solar panel system
- Central Library Improvements
 - Project reduced by \$750,000 in GO Borrowing to include only the design process to inform future CIP construction budget requests
 - Project delayed from 2023 – 2025 to 2025 to alleviate capacity concerns with the Imagination Center at Reindahl Park's construction
- Library Keyscan Update
 - \$150,000 GO Borrowing project added in 2024 to complete the Keyscan access card entry system installations at Central, Alicia Ashman, Lakeview, and Monroe Street Libraries
- Library Service and Support Center Siding
 - \$250,000 additional GO Borrowing added to the 2021 project in 2023 due to the increase in the price of steel
- Neighborhood Library LED Upgrade
 - \$300,000 increased GO Borrowing added to the 2020 project in 2023 due to inflation and labor shortages

Library

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	15,700,000	310,000	416,000	1,667,000	297,000	385,000
Library Collection	740,000	815,000	860,000	880,000	900,000	945,000
Machinery and Equipment	-	-	287,000	-	-	-
Total Expenditures	\$ 16,440,000	\$ 1,125,000	\$ 1,563,000	\$ 2,547,000	\$ 1,197,000	\$ 1,330,000

2023 CIP by Funding Source

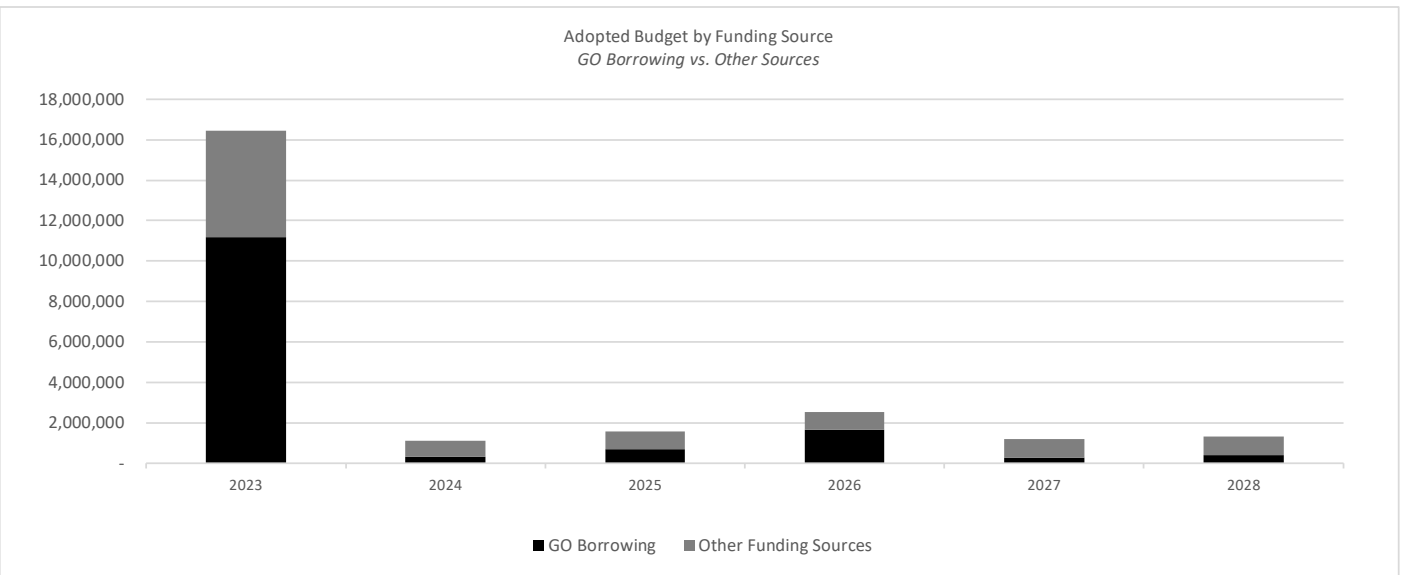
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	11,200,000	310,000	703,000	1,667,000	297,000	385,000
Private Contribution/Donation	4,500,000	-	-	-	-	-
Transfer In From General Fund	740,000	815,000	860,000	880,000	900,000	945,000
Total Funding	\$ 16,440,000	\$ 1,125,000	\$ 1,563,000	\$ 2,547,000	\$ 1,197,000	\$ 1,330,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	11,200,000	310,000	703,000	1,667,000	297,000	385,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 11,200,000	\$ 310,000	\$ 703,000	\$ 1,667,000	\$ 297,000	\$ 385,000

Annual Debt Service

General Fund GO Borrowing	1,456,000	40,300	91,390	216,710	38,610	50,050
Non-General Fund GO Borrowing	-	-	-	-	-	-



Library

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13826 AMPLIFYING COMMUNITY VOICES	67,000	-
17084 GSMB YOUTH TEEN IMPROVEMENTS	0	-
17085 IMAGINATION CENTER AT REINDAHL PARK	558,774	-
17074 LIBR MAJOR REPAIRS/REPLACEMENTS	86,102	-
12384 LIBRARY COLLECTION PURCHASES	606,208	-
13160 LIBRARY SUPPORT CENTER SIDING	278,292	-
12407 LIBRARY TECHNOLOGY UPGRADES	22,434	-
12410 NEIGHBORHOOD LIBRARY LED UPGRADE	70,711	-
10002 RELOCATE PINNEY NEIGHBORHD LIBRARY	707,896	-
	\$ 2,397,417	\$ -

Library

Project Overview

Project	10 Plus Year Flooring Replacement	Project #	12406
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds the replacement of the flooring at the Meadowridge, Alicia Ashman, and Sequoya libraries. The goal of this project is to create a safer and healthier environment. The project will begin in 2026 at Meadowridge Library, followed in 2027 by the Alicia Ashman Library and concluding in 2028 with the Sequoya Library.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	-	93,000	115,000	185,000
TOTAL	\$ -	\$ -	\$ -	\$ 93,000	\$ 115,000	\$ 185,000

Project	Central Library Green and Resilient	Project #	14107
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project includes the LED lighting upgrade for Central Library, installation of a solar hot water heating system, and replacement and expansion of the current solar panel system (PV). The project is being completed in conjunction with City Engineering. Central Library is 120,000 square feet and this project will achieve significant energy cost savings.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	-	1,400,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -

Project	Central Library Improvements	Project #	17036
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds facility improvements to the Central Library to address maintenance that is needed since the renovation of the facility. In 2025, community conversations will inform a formal design process whose goal is to address the refurbishment of Central Library in the most equitable manner possible. The result of that process will inform a future CIP for construction costs.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	250,000	-	-	-
TOTAL	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Project
Citywide Element

Libr Major Repairs/Replacements
Culture and Character

Project # **17074**
Project Type **Program**

Project Description

This program funds repair and maintenance needs at the nine library locations and the Maintenance Support Center. The goal of the program is to maintain efficient and sustainable building systems. Funding in 2023 will support the purchase of a replacement for the Central Library snow removal tractor (2006), improve heating capacity and efficiency at Sequoia Library front entrance, painting at Lakeview Library, HVAC sensor repairs at Central Library, study room and youth carpeting at Goodman South Madison Library, as well as addressing emergency system repairs.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	150,000	160,000	166,000	174,000	182,000	200,000
TOTAL	\$ 150,000	\$ 160,000	\$ 166,000	\$ 174,000	\$ 182,000	\$ 200,000

Project
Citywide Element

Library Collection
Culture and Character

Project # **12384**
Project Type **Program**

Project Description

This program funds additions and replacements to Madison Public Library’s (MPL) materials collection in all formats, other than electronic resources and periodicals. The goal of the program is to maintain an equitable collection of materials in a variety of formats that meet the cultural, educational, and recreational needs of the Library’s patrons. MPL must comply with the Dane County Library Standards for minimum annual material expenditures per capita (2021 standard: \$881,392; MPL purchases \$1,127,437), minimum total items held per capita (2021 standard: 648,083; MPL holdings 1,016,989), and minimum annual item acquisitions as a percent of items held per capita (2021 standard: 5%; MPL 5.6%). Failure to comply with these standards would subject Madison residents to the Dane County Library Tax.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Transfer In From General Fund	740,000	815,000	860,000	880,000	900,000	945,000
TOTAL	\$ 740,000	\$ 815,000	\$ 860,000	\$ 880,000	\$ 900,000	\$ 945,000

Project
Citywide Element

Library Keyscan Update
Health and Safety

Project # **14100**
Project Type **Project**

Project Description

This project will complete the Keyscan access card entry system installations at Central, Alicia Ashman, Lakeview, and Monroe Street Libraries. When the Keyscan project is complete, exterior doors can be re-keyed throughout the system.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	150,000	-	-	-	-
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Project **Library Service and Support Center Siding** Project # **13160**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds siding installation at the Library Service and Support Center. The goal of this project is to address leaking which has occurred since the building opened in 2017 and to provide long term protection to the masonry wall against annual freeze/thaw cycles. Additional funding in 2023 is due to the increase in the price of steel, the main building element involved in this project. The project will be completed in 2023.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	250,000	-	-	-	-	-
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Neighborhood Library LED Upgrade** Project # **12410**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project funds the conversion of lighting in the neighborhood libraries to LED. The goal of the project is reduced energy consumption. Progress will be measured by energy savings in kilowatt hours. The conversion will result in reduced kilowatt hour consumption, purchase of electrical supplies, and facility maintenance worker staff time. An estimated return on investment for this project is 15.4 years. Due to inflation and labor shortages, the original budget requires an additional \$300,000 to complete the last proposed location, the Goodman South Madison Library.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	300,000	-	-	-	-	-
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Reindahl Imagination Center / Library** Project # **17085**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds a new library and Imagination Center on Madison's northeast side. The goal of the project is to provide a safe public space with health and environmental literacy resources and educational opportunities through partnerships with Madison Parks, Community Development, and key eastside health facilities. The Imagination Center at Reindahl Park will be a 16,000 square foot one story building that will function as a Library and Parks Pavilion. Funding was provided in 2018 for community outreach and scoping of the project; these efforts remain ongoing. Design occurred in 2022; construction is scheduled to begin in 2023. Operating costs of the new facility are estimated to be \$1,545,000 annually. Additional operating costs for the IT partnership is estimated to be \$25,000 and the operating costs for the Parks partnership is estimated to be \$195,000. Expenditure of the 2022 project budget was contingent on the submission of an operating cost plan and Common Council approval of that plan via 2022 Amendment #3 adopted by the Finance Committee. This resolution, RES-22-00168, was approved on March 1, 2022 (Legistar file #69360).

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	10,500,000	-	-	-	-	-
Private Contribution/Donation	4,500,000	-	-	-	-	-
TOTAL	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project
Citywide Element

Technology Upgrades
Effective Government

Project # **12407**
Project Type **Project**

Project Description

This project funds the technology upgrades at all Madison Public Library locations. The goal of the project is to allow for more effective communication and distribution of Library information and equitable access to civic government. Specific projects include upgrading AV equipment at Meadowridge, Hawthorne, Alicia Ashman, Lakeview and Sequoya Libraries; installation of a Library system-wide digital signage platform; and replacement of the Library's commercial printer.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	287,000	-	-	-
TOTAL	\$ -	\$ -	\$ 287,000	\$ -	\$ -	\$ -

Library

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Libr Major Repairs/Replacements	150,000	150,000	150,000	-	150,000
Library Collection	740,000	740,000	-	740,000	740,000
Library Service and Support Center Siding	250,000	250,000	250,000	-	250,000
Neighborhood Library LED Upgrade	300,000	300,000	300,000	-	300,000
Reindahl Imagination Center / Library	15,000,000	15,000,000	10,500,000	4,500,000	15,000,000
	\$ 16,440,000	\$ 16,440,000	\$ 11,200,000	\$ 5,240,000	\$ 16,440,000

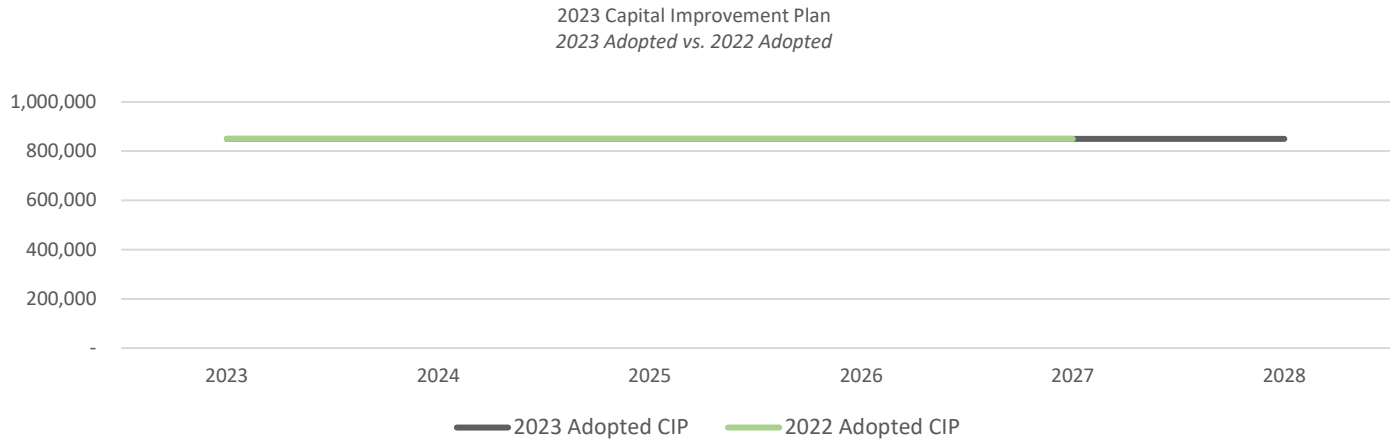
Mayor's Office

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Sustainability Improvements	850,000	850,000	850,000	850,000	850,000	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Changes from 2022 CIP



Major Changes

- The 2023 adopted operating budget added a 1.0 FTE three year limited-term (LTE) Sustainability Program Coordinator to the Mayor's Office budget via Amendment #9 adopted by the Common Council. The position is funded by the existing budget in the Sustainability Improvements capital project and from grants that will be received in the future.

Mayor's Office

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Other	850,000	850,000	850,000	850,000	850,000	850,000
Total Expenditures	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

2023 CIP by Funding Source

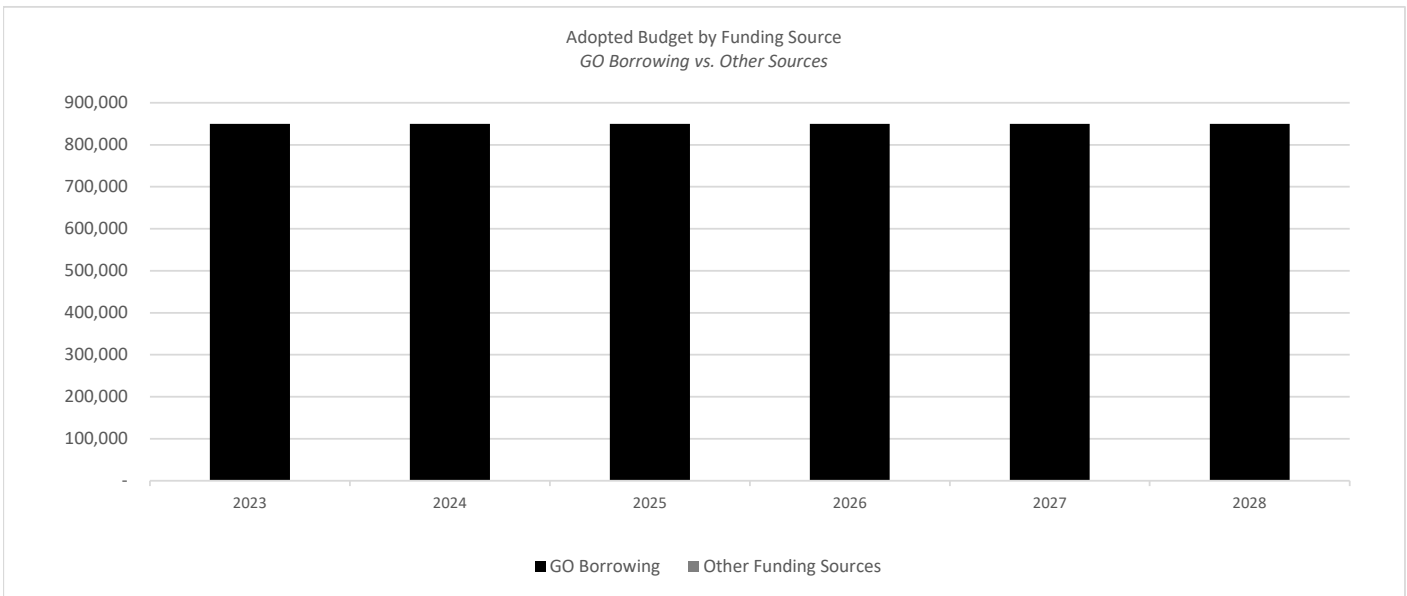
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
Total Funding	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Annual Debt Service

General Fund GO Borrowing	110,500	110,500	110,500	110,500	110,500	110,500
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10563 SUSTAINABILITY IMPROVEMENTS	1,017,763	-
	\$ 1,017,763	\$ -

Mayor's Office

Project Overview

Project	Sustainability Improvements	Project #	10563
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for implementation of the City of Madison's sustainability and climate resilience projects. This program's goals include: (1) reaching the City's goal of 100% renewable energy and net zero carbon emissions for City operations by 2030 and communitywide by 2050; (2) improving the City's resilience to the direct and indirect impacts of climate change; (3) and reducing the City's overall environmental impact, all while centering on equity and environmental justice. Projects funded in this program are included in the City's Sustainability Plan, recommendations of the 100% Renewable Madison Report, and the Climate Forward agenda. Projects planned for 2023 include advancing renewable energy through the MadiSUN program and purchasing Renewable Energy Credits (RECs), improving building energy efficiency through the Commercial Building Energy Savings initiative and initiatives to electrify building systems, reduce waste going to the landfill, and to advance resilience to extreme heat events.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
TOTAL	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Mayor's Office

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Sustainability Improvements	850,000	850,000	850,000	-	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ -	\$ 850,000

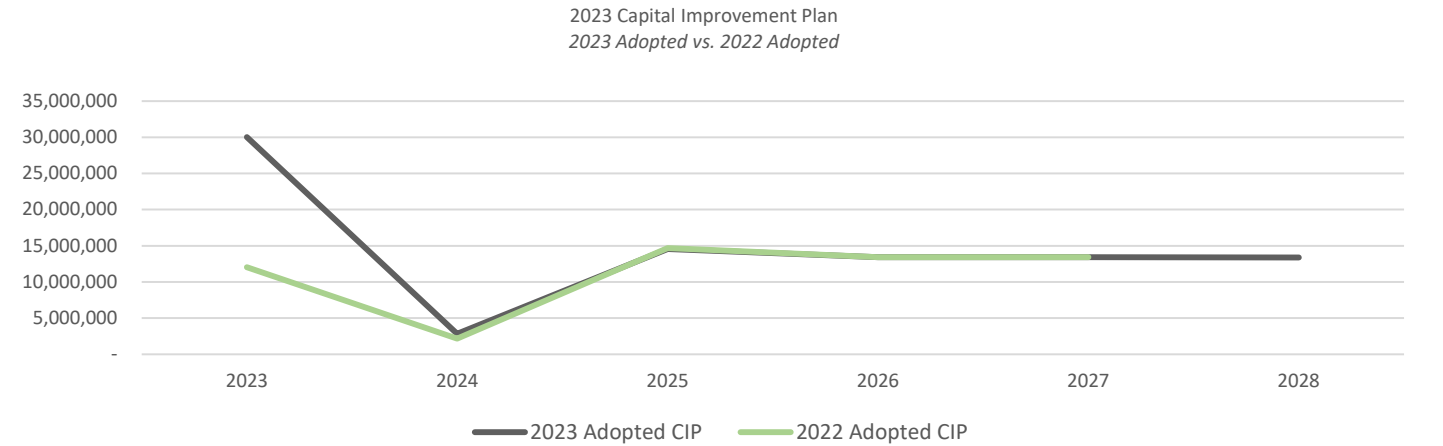
Metro Transit

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Facilities Repairs and Improvement	15,400,000	40,000	40,000	40,000	40,000	40,000
Metro Satellite Bus Facility	12,500,000	-	-	-	-	-
Transit Coaches	-	-	13,200,000	13,200,000	13,200,000	13,200,000
Transit System Upgrades	2,126,000	2,799,000	1,306,000	178,000	186,000	131,000
	\$ 30,026,000	\$ 2,839,000	\$ 14,546,000	\$ 13,418,000	\$ 13,426,000	\$ 13,371,000

Changes from 2022 CIP



Major Changes

- Facilities Repairs and Improvement
 - GO borrowing for the program has been reduced by \$1.0m due to the award of a \$6.4m federal bus and bus facilities grant
 - The majority of the \$6.4m bus and bus facilities grant will be used to cover increased construction costs for renovations at the 1101 East Washington facility
- Metro Satellite Bus Facility
 - \$12.5m in anticipated federal funds have been added to support improvements at Metro's new satellite facility on Hanson Road.
- Transit System Upgrades
 - \$140k in funding from 2025 is moved \$70k each to 2023 and 2024 as scrubbers will need to be replaced sooner than expected
 - Project budget increased by \$600k in 2024 anticipating equipment purchases with the opening of the satellite facility on Hanson Road.
 - The program continues to be funded from General Fund-supported borrowing to alleviate pressure on qualifying under the State's Expenditure Restraint Program

Metro Transit

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	27,900,000	40,000	40,000	40,000	40,000	40,000
Machinery and Equipment	2,126,000	2,799,000	14,506,000	13,378,000	13,386,000	13,331,000
Total Expenditures	\$ 30,026,000	\$ 2,839,000	\$ 14,546,000	\$ 13,418,000	\$ 13,426,000	\$ 13,371,000

2023 CIP by Funding Source

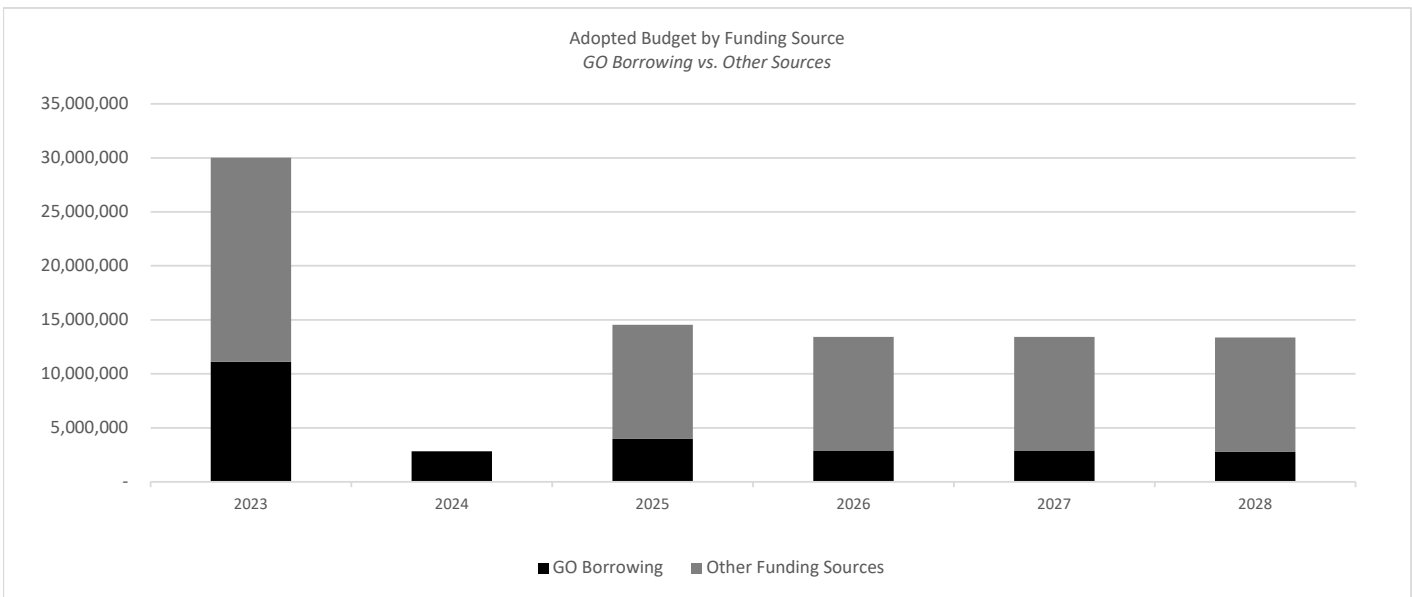
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	11,126,000	2,839,000	1,346,000	218,000	226,000	171,000
Non-GF GO Borrowing	-	-	2,640,000	2,640,000	2,640,000	2,640,000
Federal Sources	18,900,000	-	10,560,000	10,560,000	10,560,000	10,560,000
TIF Increment	-	-	-	-	-	-
Total Funding	\$ 30,026,000	\$ 2,839,000	\$ 14,546,000	\$ 13,418,000	\$ 13,426,000	\$ 13,371,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	11,126,000	2,839,000	1,346,000	218,000	226,000	171,000
Non-General Fund GO Borrowing	-	-	2,640,000	2,640,000	2,640,000	2,640,000
Total GO Borrowing	\$ 11,126,000	\$ 2,839,000	\$ 3,986,000	\$ 2,858,000	\$ 2,866,000	\$ 2,811,000

Annual Debt Service

General Fund GO Borrowing	1,446,380	369,070	174,980	28,340	29,380	22,230
Non-General Fund GO Borrowing	-	-	343,200	343,200	343,200	343,200



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
85002 FACILITY REPAIRS & IMPROVEMENTS	2,042,461	1,000,000
10950 METRO SATELLITE BUS FACILITY	6,910,820	5,000,000
85001 TRANSIT COACHES (MAJOR)	6,797,502	-
85003 TRANSIT SYSTEM UPGRADES	2,343,458	1,624,000
Total	\$ 18,094,241	\$ 7,624,000

Metro Transit

Project Overview

Project	Facilities Repairs and Improvement	Project #	85002
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for major building repairs and improvements to the existing Metro Transit facility at 1101 East Washington Avenue. This program's goal is to ensure that the Metro facility remains usable for at least the next 20 years. The project scope includes recommendations of a 2018 study, which detailed a 4-phase construction plan for the facility. Funding in 2023 supports Phase 3B that provides upgrades to the administrative and support areas. Funding for additional phases, which would include bus storage remodeling and exterior building improvements, is deferred beyond the CIP.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	9,000,000	40,000	40,000	40,000	40,000	40,000
Federal Sources	6,400,000	-	-	-	-	-
TOTAL	\$ 15,400,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Project	Metro Satellite Bus Facility	Project #	10950
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project supports Metro Transit's satellite bus facility that was purchased in 2021 and is located on Hanson Road. The goal of the project is to alleviate space constraints at Metro's existing East Washington Avenue location in preparation of Bus Rapid Transit. Federal funding in 2023 will support improvements at the new facility including maintenance bays, lifts, a service lane, bus wash, and utility infrastructure. With this proposed increase, total funding for the facility project is \$37.6m.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Federal Sources	12,500,000	-	-	-	-	-
TOTAL	\$ 12,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Transit Coaches	Project #	85001
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for the replacement of fixed route transit coaches. The program's goal is to maintain an updated fleet of vehicles for Metro Transit's fixed route service. All transit coaches purchased through this program meet both EPA Emission Standards and Americans with Disabilities Act requirements. Funding is included in the Transportation budget in 2023 and 2024 to acquire buses for the Bus Rapid Transit Project. Metro anticipates the purchase of electric buses starting in 2025.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	-	-	2,640,000	2,640,000	2,640,000	2,640,000
Federal Sources	-	-	10,560,000	10,560,000	10,560,000	10,560,000
TOTAL	\$ -	\$ -	\$ 13,200,000	\$ 13,200,000	\$ 13,200,000	\$ 13,200,000

Project
Citywide Element

Transit System Upgrades
Land Use and Transportation

Project # **85003**
Project Type **Program**

Project Description

This program is for Metro Transit's equipment and software enhancements. The program's goal is to improve the efficiency of Metro Transit's operations by updating the system tools used for the services provided. Amounts in 2023 to 2025 will support capital investments meant to reduce future operating costs and help address the agency's operating deficit.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	2,126,000	2,799,000	1,306,000	178,000	186,000	131,000
TOTAL	\$ 2,126,000	\$ 2,799,000	\$ 1,306,000	\$ 178,000	\$ 186,000	\$ 131,000

Metro Transit

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Facilities Repairs and Improvement	27,900,000	15,400,000	9,000,000	6,400,000	15,400,000
Metro Satellite Bus Facility	-	12,500,000	-	12,500,000	12,500,000
Transit System Upgrades	2,126,000	2,126,000	2,126,000	-	2,126,000
	\$ 30,026,000	\$ 30,026,000	\$ 11,126,000	\$ 18,900,000	\$ 30,026,000

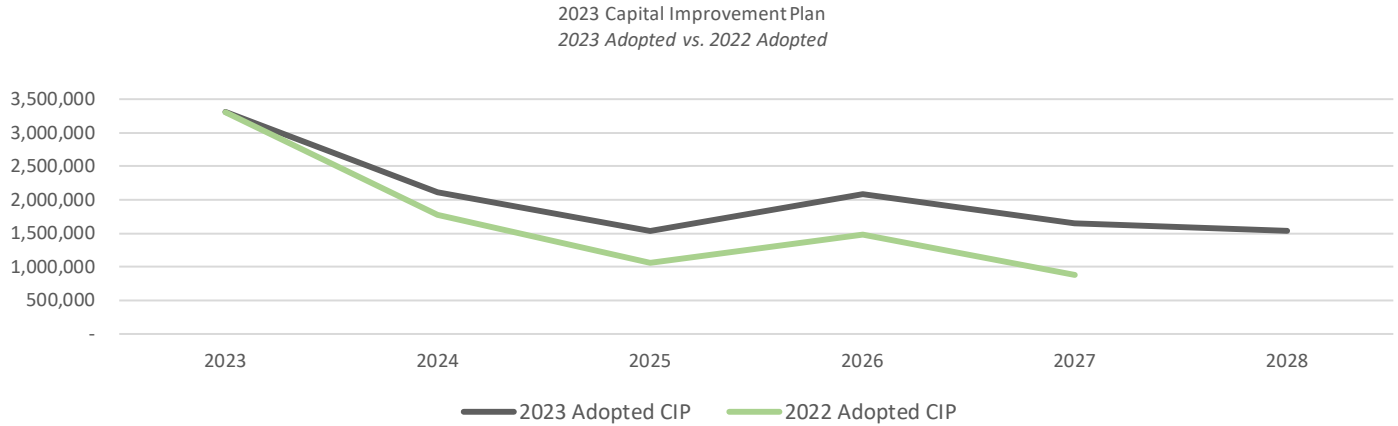
Monona Terrace

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Building and Building Improvements	2,260,000	1,735,500	520,000	1,335,000	610,000	770,000
Machinery and Other Equipment	1,050,000	380,000	1,015,000	750,000	1,035,000	770,000
	\$ 3,310,000	\$ 2,115,500	\$ 1,535,000	\$ 2,085,000	\$ 1,645,000	\$ 1,540,000

Changes from 2022 CIP



Major Changes

- Building and Building Improvements
 - Program budget increased \$1.4 million from 2024 to 2027 due to the identification of additional renovation projects
- Machinery and Other Equipment
 - Program budget increased \$780,000 from 2023 to 2027 due to updated pricing and the identification of additional replacements

Monona Terrace

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	2,260,000	1,735,500	520,000	1,335,000	610,000	770,000
Machinery and Equipment	1,050,000	380,000	1,015,000	750,000	1,035,000	770,000
Total Expenditures	\$ 3,310,000	\$ 2,115,500	\$ 1,535,000	\$ 2,085,000	\$ 1,645,000	\$ 1,540,000

2023 CIP by Funding Source

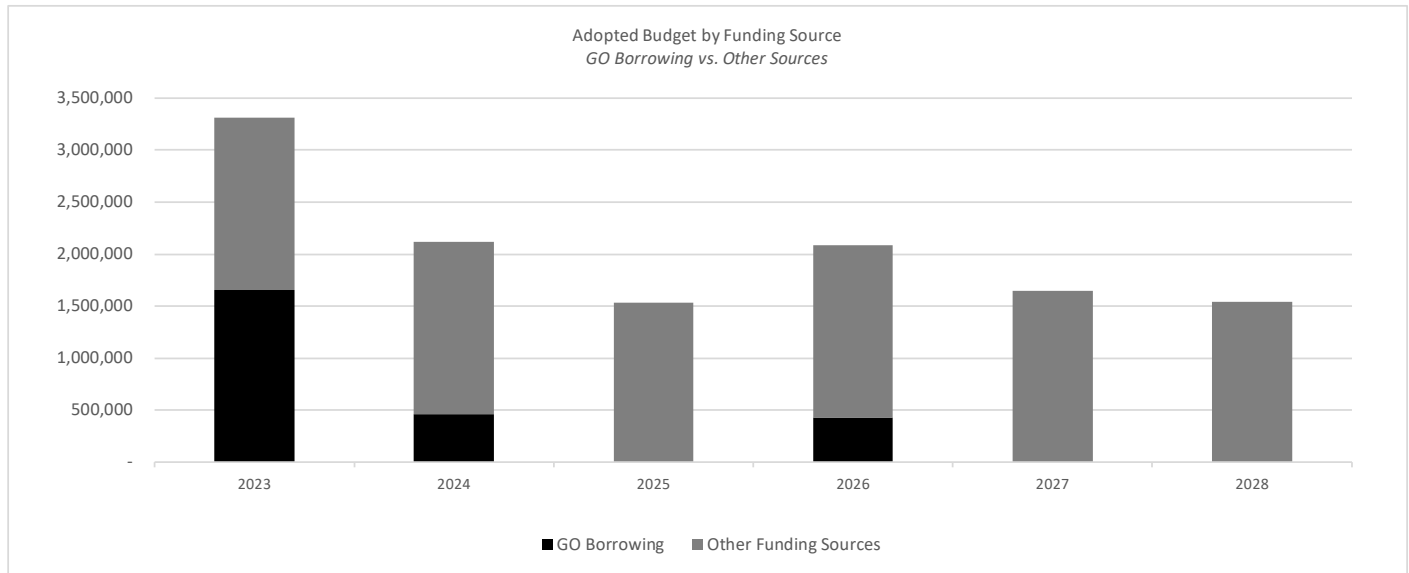
	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	1,655,000	460,500	-	430,000	-	-
Room Tax	1,655,000	1,655,000	1,535,000	1,655,000	1,645,000	1,540,000
Total Funding	\$ 3,310,000	\$ 2,115,500	\$ 1,535,000	\$ 2,085,000	\$ 1,645,000	\$ 1,540,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	1,655,000	460,500	-	430,000	-	-
Total GO Borrowing	\$ 1,655,000	\$ 460,500	\$ -	\$ 430,000	\$ -	\$ -

Annual Debt Service

General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	215,150	59,865	-	55,900	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10031 BUILDING AND BUILDING IMPROVEMENTS	650,371	887,602
10037 MACHINERY AND OTHER EQUIPMENT	279,553	-
Total	\$ 929,925	\$ 887,602

Monona Terrace

Project Overview

Project	Building and Building Improvements	Project #	10031
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds building improvements at Monona Terrace Community and Convention Center. The goal of the program is to increase efficiencies, reduce maintenance costs, and improve customer experience at Monona Terrace. Increased budget in 2023 and 2024 is for a major renovation of Monona Terrace, which is completed on a ten-year cycle. Funding to ensure Monona Terrace major capital needs are addressed will require long-range planning by the Room Tax Commission, including setting aside revenue in capital reserves.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	1,655,000	460,500	-	430,000	-	-
Room Tax	605,000	1,275,000	520,000	905,000	610,000	770,000
TOTAL	\$ 2,260,000	\$ 1,735,500	\$ 520,000	\$ 1,335,000	\$ 610,000	\$ 770,000

Project	Machinery and Other Equipment	Project #	10037
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests and to increase overall customer satisfaction. Projects planned for 2023 include preparation for 2024's renovation year - purchase of replacement banquet chairs, stage skirting, decor package, cleaning equipment, rooftop stage and stairs, replacing work stations, and projector replacements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Room Tax	1,050,000	380,000	1,015,000	750,000	1,035,000	770,000
TOTAL	\$ 1,050,000	\$ 380,000	\$ 1,015,000	\$ 750,000	\$ 1,035,000	\$ 770,000

Monona Terrace

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Building and Building Improvements	2,260,000	2,260,000	1,655,000	605,000	2,260,000
Machinery and Other Equipment	1,050,000	1,050,000	-	1,050,000	1,050,000
	\$ 3,310,000	\$ 3,310,000	\$ 1,655,000	\$ 1,655,000	\$ 3,310,000

Parking Utility

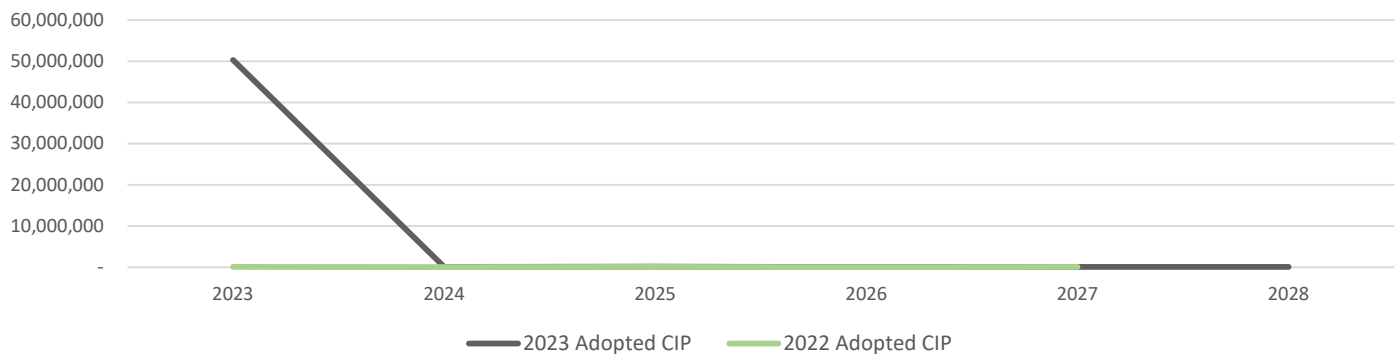
Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Garage Lighting Replacement	420,000	-	-	-	-	-
Intercity Bus Terminal	1,700,000	-	-	-	-	-
PEO Technology Equipment	169,700	40,500	42,500	-	-	-
State Street Campus Garage Replacement	47,957,495	-	-	-	-	-
Vehicle Replacement	88,000	37,000	96,000	40,000	74,000	93,000
	\$ 50,335,195	\$ 77,500	\$ 138,500	\$ 40,000	\$ 74,000	\$ 93,000

Changes from 2022 CIP

2023 Capital Improvement Plan
2023 Adopted vs. 2022 Adopted



Major Changes

- **Garage Lighting Program**
 - The Garage Lighting Replacement project last received budget appropriation in the 2019 adopted capital budget
 - Project added back to the CIP with \$420k funded by Parking Reserves to address increased costs
- **Intercity Bus Terminal**
 - \$1.7m project added to the CIP to construct an intercity bus terminal as part of the State Street Campus Garage reconstruction
 - The project will be funded by General Fund GO borrowing
- **PEO Technology Equipment**
 - \$253k project added to the CIP funded by General Fund GO borrowing to replace handheld radios and vehicle computer equipment used by Parking Enforcement Officers
- **State Street Campus Garage Replacement**
 - \$48.0m project added to the CIP to replace the State Street Campus Garage and coordinate with private development
 - Funding for the project includes \$18.5m in Parking reserves, \$15.0m in TIF supported borrowing, and \$14.5m in Parking Fund supported GO borrowing
 - Parking Utility will receive an \$18.0m air rights payment plus \$500k for an apartment liner that will be deposited in Parking's reserves

Parking Utility

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	48,768,495	-	-	-	-	-
Land Improvements	1,309,000	-	-	-	-	-
Machinery and Equipment	257,700	77,500	138,500	40,000	74,000	93,000
Total Expenditures	\$ 50,335,195	\$ 77,500	\$ 138,500	\$ 40,000	\$ 74,000	\$ 93,000

2023 CIP by Funding Source

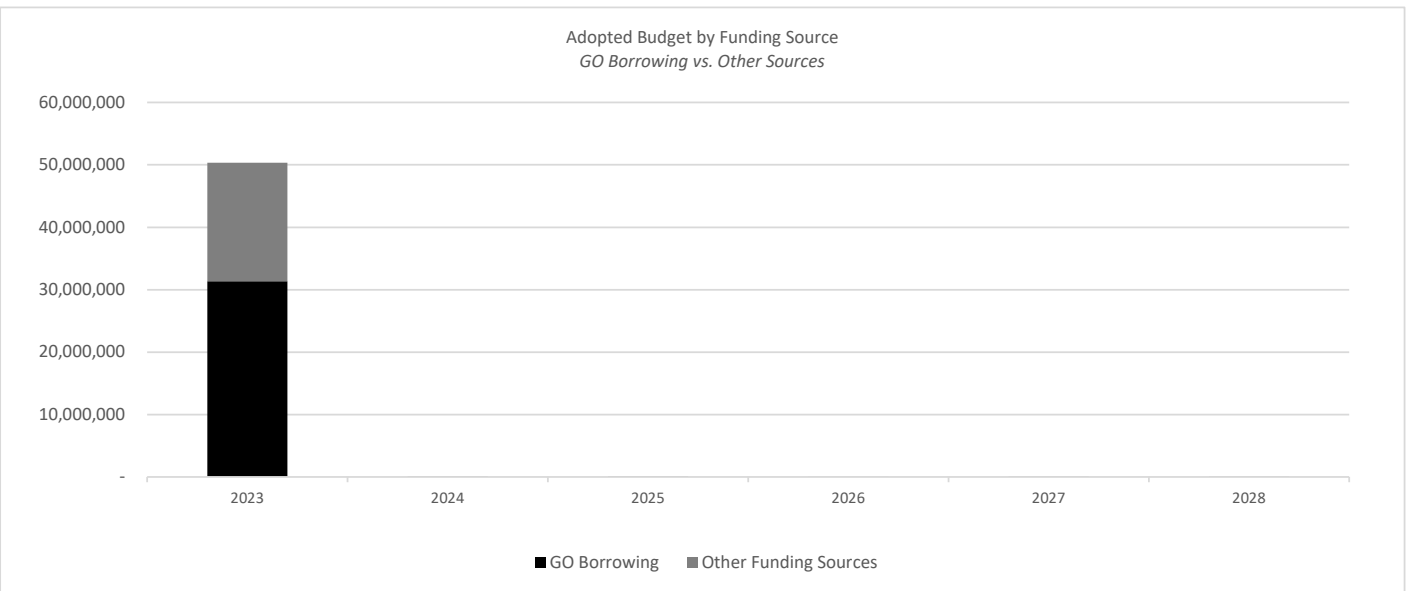
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,869,700	40,500	42,500	-	-	-
Non-GF GO Borrowing	29,457,495	-	-	-	-	-
Reserves Applied	19,008,000	37,000	96,000	40,000	74,000	93,000
Total Funding	\$ 50,335,195	\$ 77,500	\$ 138,500	\$ 40,000	\$ 74,000	\$ 93,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	1,869,700	40,500	42,500	-	-	-
Non-General Fund GO Borrowing	29,457,495	-	-	-	-	-
Total GO Borrowing	\$ 31,327,195	\$ 40,500	\$ 42,500	\$ -	\$ -	\$ -

Annual Debt Service

General Fund GO Borrowing	243,061	5,265	5,525	-	-	-
Non-General Fund GO Borrowing	3,829,474	-	-	-	-	-



Parking Utility

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
1627 CAPITOL EAST PARKING STRUCTURE	4,712	-
16120 GARAGE LIGHTING REPLACEMENT (LED)	677,194	-
11983 JUDGE DOYLE SQUARE	150,039	-
19005 OVERTURE PARKING GARAGE FENCING/SCR	624,900	-
19010 PARKING GARAGE WINDOW REPLACEMENT P	192,650	-
10397 REVENUE EQUIPMENT REPLACEMENT	190,907	-
16003 SINGLE SPACE METER REPLACEMENT	1,292,866	-
17600 VEHICLE REPLACEMENT PRGM MAJOR	253,240	-
	\$ 3,386,508	\$ -

Parking Utility

Project Overview

Project	Garage Lighting Replacement	Project #	16120
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This project will replace the overhead lighting fixtures with energy efficient LED lights in Parking garages, specifically the Overture garage, operated by the Parking Division. The goal is to replace obsolete fixtures with energy efficient, longer lasting, and higher quality lights.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	420,000	-	-	-	-	-
TOTAL	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Intercity Bus Terminal	Project #	14146
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project constructs an Intercity Bus Terminal as part of the State Street Campus Garage reconstruction and mixed use development. The Intercity Bus Terminal will include an indoor waiting area with the potential for restrooms and other service amenities. The Intercity Bus Terminal is one component of a public-private partnership that includes replacement of the State Street Campus garage as well as student housing.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,700,000	-	-	-	-	-
TOTAL	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	PEO Technology Equipment	Project #	14147
Citywide Element	Effective Government	Project Type	Project

Project Description

This project replaces 32 handheld radios and vehicle computer equipment used by Parking Enforcement Officers and are needed with the transfer of Parking Enforcement Officers from the Police Department to the Parking Division.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	169,700	40,500	42,500	-	-	-
TOTAL	\$ 169,700	\$ 40,500	\$ 42,500	\$ -	\$ -	\$ -

Project	State Street Campus Garage Replacement	Project #	14145
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project replaces a parking facility nearing the end of its structural life while providing additional housing and an intercity bus terminal through a private public partnership. The project is connected with the complementing projects of an intercity bus terminal and student housing.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	29,457,495	-	-	-	-	-
Reserves Applied	18,500,000	-	-	-	-	-
TOTAL	\$ 47,957,495	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Vehicle Replacement	Project #	17600
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the replacement of Parking Utility vehicles. The goal of the program is to replace vehicles on a ten year cycle, realizing savings on maintenance, repairs, and fuel. Planned purchases in 2023 include two replacement vehicles.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	88,000	37,000	96,000	40,000	74,000	93,000
TOTAL	\$ 88,000	\$ 37,000	\$ 96,000	\$ 40,000	\$ 74,000	\$ 93,000

Parking Utility

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Garage Lighting Replacement	420,000	420,000	-	420,000	420,000
Intercity Bus Terminal	200,000	1,700,000	1,700,000	-	1,700,000
PEO Facility	200,000	-	-	-	-
PEO Technology Equipment	169,700	169,700	169,700	-	169,700
State Street Campus Garage Replacement	4,160,000	47,957,495	29,457,495	18,500,000	47,957,495
Vehicle Replacement	88,000	88,000	-	88,000	88,000
	\$ 5,237,700	\$ 50,335,195	\$ 31,327,195	\$ 19,008,000	\$ 50,335,195

Parks Division

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Athletic Field Improvements	90,000	90,000	90,000	460,000	430,000	340,000
Beach And Shoreline Improvements	195,000	315,000	810,000	970,000	1,280,000	275,000
Brittingham Beach House	-	-	-	-	-	200,000
Conservation Park Improvements	295,000	485,000	415,000	415,000	415,000	415,000
Country Grove Park Restroom Facilities	1,550,000	-	-	-	-	-
Disc Golf Improvements	90,000	90,000	90,000	40,000	40,000	40,000
Dog Park Improvements	50,000	50,000	100,000	50,000	385,000	50,000
Door Creek Park Shelter	2,400,000	-	-	-	-	-
Downtown Area Park (Senior Center Park)	450,000	-	-	-	-	-
Elver Park Improvements	240,000	150,000	-	960,000	370,000	-
Forest Hill Cemetery Improvements	-	160,000	1,575,000	-	-	-
James Madison Park Improvements	50,000	-	-	75,000	300,000	2,400,000
Lake Monona Waterfront Improvement	150,000	-	-	2,500,000	-	-
Land Acquisition	6,300,000	300,000	300,000	300,000	300,000	300,000
McPike Park (Central Park)	-	-	30,000	-	-	500,000
Park Equipment	425,000	425,000	425,000	300,000	300,000	425,000
Park Facility Improvements	2,167,000	655,000	460,000	1,525,000	1,375,000	930,000
Park Land Improvements	2,700,000	4,999,000	4,513,000	2,987,100	4,849,750	2,351,000
Playground/Accessibility Improvements	975,000	1,220,000	1,000,000	1,150,000	1,250,000	1,400,000
Vilas Park Improvements	-	-	-	-	125,000	1,500,000
Warner Park Community Center	5,150,000	-	-	-	80,000	-
	\$ 23,277,000	\$ 8,939,000	\$ 9,808,000	\$ 11,732,100	\$ 11,499,750	\$ 11,126,000

Changes from 2022 CIP



Major Changes

- Beach and Shoreline Improvements
 - Program budget increased \$650,000 from 2023 to 2027, including an additional \$75,000 of impact fees in 2023, due to updated project estimates and sequencing
- Brittingham Beach House
 - \$200,000 added for design in 2028, jointly funded by GF GO Borrowing and private contribution
- Disc Golf Improvements
 - Disc golf maintenance budget increased from \$40,000 to \$90,000 from 2023 through 2025 to reflect updated project sequencing
 - Funding to support a new disc golf course was removed from 2023 based on current disc golf revenue trends
- Door Creek Park Shelter
 - New, stand alone project added in 2023; funded by moving \$1.7 million GO borrowing from Park Facility Improvements, moving \$100,000 GO borrowing and \$400,000 Impact Fees from Park Land Improvements, and adding \$200,000 Impact Fees
- Downtown Area Park (Senior Center Park)
 - New project added in 2023 CIP; \$450,000 project supported by \$225,000 GF GO borrowing and \$225,000 impact fees to construct the courtyard adjacent to the Senior Center into an urban park
- Emerald Ash Borer Mitigation
 - Moves remaining budget authority included in the 2022 Adopted Parks CIP to the Urban Forestry Special Charge
- Forest Hill Cemetery
 - Project budget increased by \$160,000 GF GO borrowing to account for consulting fees in 2024
- James Madison Park Improvements
 - \$2.4 million in GF GO borrowing, impact fees, and county sources added in 2028 for clean beach treatment and construction of shoreline
- Lake Monona Waterfront
 - Project budget decreased by \$350,000 to reflect lower anticipated private contributions
 - \$100,000 in GF GO Borrowing and \$50,000 in Private Contributions moved from 2024 to 2023 via Finance Committee amendment #6
- McPike Park
 - \$500,000 in GF GO borrowing and impact fees added in 2028 for construction of Baldwin Triangle Improvements
- Park Land Improvements
 - Program budget increased \$2.8 million from 2023 to 2027, including \$400,000 in GF GO borrowing in 2023 for Town of Madison Improvements, \$150,000 in GF GO borrowing for Veterans Memorial Park in 2023, \$400,000-\$700,000 of golf reserves annually for golf infrastructure improvements, and \$870,000 in GF GO borrowing and impact fees for improvements at Warner (2025) and Garner (2027) parks
 - \$225,000 in GF GO Borrowing added in 2025 to construct a culvert crossing and paved path in Manchester Park via Common Council amendment #6
- Playground/Accessibility Improvements
 - Program budget decreased \$495,000 including the transfer of \$350,000 to Park Land Improvements for Town of Madison additions due to an increase in the scope of the projects
- Vilas Park Improvements
 - Funding for planning delayed from 2023 to 2027, and construction funding added to the CIP in 2028
- Warner Park Community Center
 - Funding increased \$850,000 in 2023 to reflect updated construction estimates
 - \$80,000 added to 2027 for ongoing maintenance including mural painting, sign replacement, wall partitions, and replacement of certain sports equipment

Parks Division

Budget Overview

2023 CIP by Expenditure Type

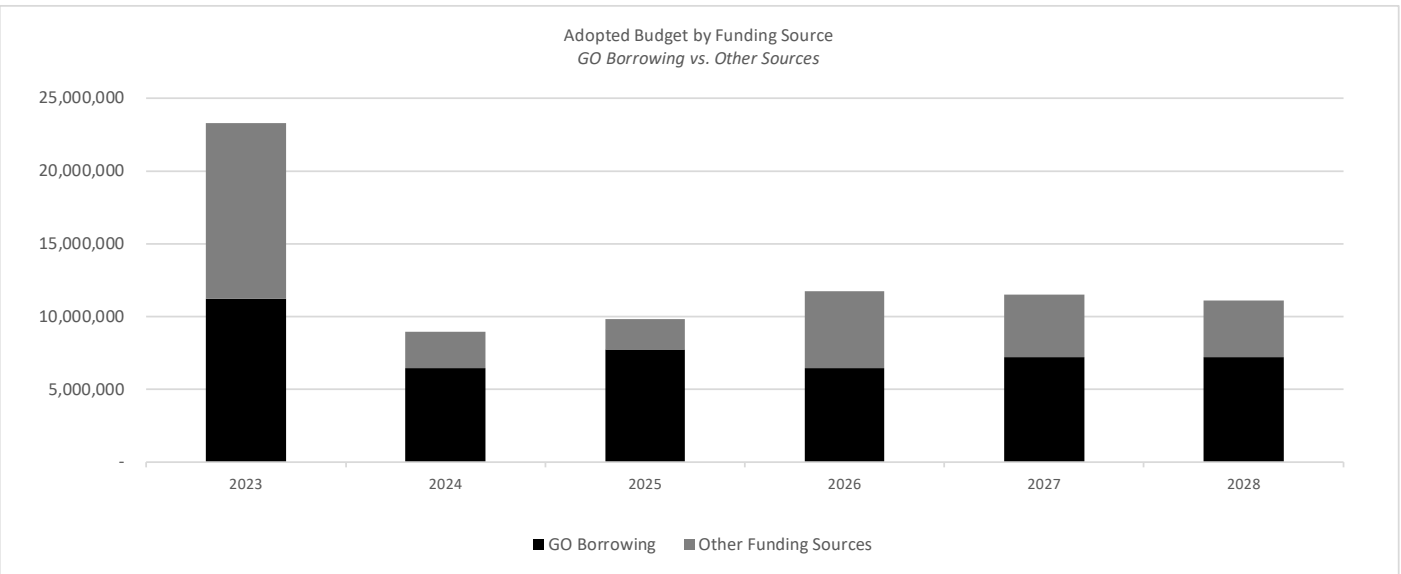
	2023	2024	2025	2026	2027	2028
Bridge	-	70,000	-	-	-	-
Building	9,170,000	265,000	190,000	1,885,000	2,745,000	660,000
Land	6,300,000	300,000	300,000	300,000	300,000	300,000
Land Improvements	7,382,000	7,879,000	8,893,000	9,247,100	8,154,750	9,741,000
Machinery and Equipment	425,000	425,000	425,000	300,000	300,000	425,000
Total Expenditures	\$ 23,277,000	\$ 8,939,000	\$ 9,808,000	\$ 11,732,100	\$ 11,499,750	\$ 11,126,000

2023 CIP by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	11,194,500	6,454,000	7,723,000	6,442,100	7,219,750	7,234,000
County Sources	-	-	-	-	-	100,000
Federal Sources	15,000	5,000	5,000	5,000	5,000	5,000
Impact Fees	9,600,000	1,880,000	1,430,000	3,895,000	3,345,000	3,462,000
Miscellaneous Revenue	50,000	-	-	-	-	-
Private Contribution/Donation	1,837,500	20,000	20,000	520,000	20,000	195,000
Reserves Applied	400,000	400,000	400,000	700,000	650,000	-
Transfer From Other Restricted	180,000	180,000	230,000	170,000	260,000	130,000
Total Funding	\$ 23,277,000	\$ 8,939,000	\$ 9,808,000	\$ 11,732,100	\$ 11,499,750	\$ 11,126,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	11,194,500	6,454,000	7,723,000	6,442,100	7,219,750	7,234,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 11,194,500	\$ 6,454,000	\$ 7,723,000	\$ 6,442,100	\$ 7,219,750	\$ 7,234,000
Annual Debt Service						
General Fund GO Borrowing	1,455,285	839,020	1,003,990	837,473	938,568	940,420
Non-General Fund GO Borrowing	-	-	-	-	-	-



Parks Division

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10605 BEACH SHORELINE IMPROVEMENTS	1,691,594	375,000
10646 CENTRAL PARK	631,177	-
17124 CONSERVATION PARK IMPROVEMENTS	503,816	352,806
13937 COUNTRY GROVE PARK RESTROOM FACILIT	99,469	50,000
17130 DISC GOLF IMPROVEMENTS	77,421	-
17122 DOG PARK IMPROVEMENTS	260,427	96,815
12728 DOWNTOWN AREA PARK	543,139	8,000
17190 ELVER PARK IMPROVEMENTS OUT	780,000	330,000
17148 EMERALD ASH BORER MITIGATION	820,478	637,500
17235 FIELD IMPROVEMENTS	838,039	275,000
17168 GARVER AT OLBRICH BOTANICAL COMPLEX	1,570,715	800,000
17233 HILL CREEK PARK	195,894	-
17170 JAMES MADISON PARK IMPROVEMENTS	296,460	-
17128 LAND ACQUISITION	10,474,596	-
17362 LAW PARK IMPROVEMENTS	299,036	-
17234 NORTH EAST PARK	49,761	-
17193 OLBRICH BOTANICAL COMPLEX	7,891	-
17202 PARK EQUIPMENT	753,380	618,750
17443 PARK FACILITY IMPROVEMENTS	2,337,991	660,200
17421 PARK LAND IMPROVEMENTS	3,047,419	1,041,716
17436 PLAYGROUND/ACCESSIBILITY IMPROVMNTS	1,034,391	140,000
17184 VILAS PARK IMPROVEMENTS	577,743	277,341
17196 WARNER PARK COMMUNITY CENTER	392,046	175,000
	\$ 27,282,883	\$ 5,838,128

Parks Division

Project Overview

Project	Athletic Field Improvements	Project #	17235
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program funds the maintenance, restoration, and improvement of athletic fields in the parks system, including those utilized by the Madison Ultimate Frisbee Association (MUFA) under their adopted use agreement. The goal of the program is to increase accessibility to and utilization of the fields by a broad range of users.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	50,000	50,000	50,000	330,000	120,000	175,000
Impact Fees	-	-	-	50,000	240,000	125,000
Transfer From Other Restricted	40,000	40,000	40,000	80,000	70,000	40,000
TOTAL	\$ 90,000	\$ 90,000	\$ 90,000	\$ 460,000	\$ 430,000	\$ 340,000

Project	Beach And Shoreline Improvements	Project #	10605
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds improvement to park beaches, piers, shorelines, and public lake access amenities. The program's goals are to provide lake access that is safe, accessible, and minimizes shoreline erosion.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	120,000	255,000	560,000	645,000	905,000	225,000
Impact Fees	75,000	60,000	250,000	325,000	375,000	50,000
TOTAL	\$ 195,000	\$ 315,000	\$ 810,000	\$ 970,000	\$ 1,280,000	\$ 275,000

Project	Brittingham Beach House	Project #	17159
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds improvements to Brittingham Park beach house. The beach house building has reached the end of its useful life, and funding is for replacing the structure with a more sustainable building. The goal of the project is to provide a facility that meets current needs while offering flexibility for future requirements. Funding for construction will occur after 2028 and is contingent on a completed operating plan outlining a shared funding structure between the City and Operator for capital improvements. This project was removed from the Horizon List via Finance Committee amendment #5.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	-	-	-	100,000
Private Contribution/Donation	-	-	-	-	-	100,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Project
Citywide Element

Conservation Park Improvements
Green and Resilient

Project # **17124**
Project Type **Program**

Project Description

This program funds environmental enhancements to the City’s diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. The goals of the program are to create natural landscapes and open spaces that are well maintained and accessible to park visitors and to preserve and protect the natural resources of the Madison area through long-term focused land management practices. This will also provide welcoming conservation parks to promote social equity throughout the park system and further the objectives of the Connecting Children to Nature Initiative.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	280,000	480,000	410,000	410,000	410,000	410,000
Federal Sources	15,000	5,000	5,000	5,000	5,000	5,000
TOTAL	\$ 295,000	\$ 485,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 415,000

Project
Citywide Element

Country Grove Park Restroom Facilities
Neighborhoods and Housing

Project # **13937**
Project Type **Project**

Project Description

This project funds the addition of a restroom shelter building at Country Grove Park. The goal of the project is to provide equitable access to restroom facilities on Madison’s west side. The project’s scope includes the design and construction of a Parks Division standard restroom building, new utility service connections, and sidewalk and path improvements. Design began in 2022, with shelter construction planned in 2023.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	775,000	-	-	-	-	-
Impact Fees	775,000	-	-	-	-	-
TOTAL	\$ 1,550,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project
Citywide Element

Disc Golf Improvements
Green and Resilient

Project # **17130**
Project Type **Program**

Project Description

This program funds improvements to existing disc golf courses and potential new disc golf course locations in City parks. The goal of the program is to meet current standards for access and safety.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Transfer From Other Restricted	90,000	90,000	90,000	40,000	40,000	40,000
TOTAL	\$ 90,000	\$ 90,000	\$ 90,000	\$ 40,000	\$ 40,000	\$ 40,000

Project **Dog Park Improvements** Project # **17122**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program funds improvements to existing dog park facilities and potential new off-leash dog parks in City parks. The goal of the program is to provide safe facilities to meet the needs of the City's growing dog owner population. Planned projects in 2027 include new dog parks.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	-	-	160,000	-
Impact Fees	-	-	-	-	75,000	-
Transfer From Other Restricted	50,000	50,000	100,000	50,000	150,000	50,000
TOTAL	\$ 50,000	\$ 50,000	\$ 100,000	\$ 50,000	\$ 385,000	\$ 50,000

Project **Door Creek Park Shelter** Project # **14334**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds a new 4,000 square foot, multi-season building at Door Creek Park. The goal of this project is to address park system deficiencies for rentable community space and implement the recommendations of the adopted 2008 Door Creek Master Plan. Design was completed in 2022 and construction of a new shelter is planned in 2023.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,800,000	-	-	-	-	-
Impact Fees	600,000	-	-	-	-	-
TOTAL	\$ 2,400,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Downtown Area Park (Senior Center Park)** Project # **12728**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds the planning, design, and reconstruction of the City-owned plaza adjacent to the Madison Senior Center as a public park.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	225,000	-	-	-	-	-
Impact Fees	225,000	-	-	-	-	-
TOTAL	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Elver Park Improvements	Project #	17190
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds continued improvements to Elver Park. The goals of the project are improved access to park amenities and improved stormwater management at the park. Funding in this project is for replacing the existing path system throughout the park, updating the utility infrastructure for ice rinks and snowmaking for ski trails, and reconstruction of the parking lot. Funding in 2023 includes \$50,000 to support community engagement in the Parks Master Plan process for a community center at Elver Park, and 2024 includes \$150,000 for master plan development. The Horizon List includes design and construction costs for the community center, which may be partially supported through donations or other non-City funding sources. Facility design and construction may be added to the Capital Improvement Plan following completion of the Parks Master Plan.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	200,000	150,000	-	545,000	220,000	-
Impact Fees	40,000	-	-	415,000	150,000	-
TOTAL	\$ 240,000	\$ 150,000	\$ -	\$ 960,000	\$ 370,000	\$ -

Project	Forest Hill Cemetery Improvements	Project #	17166
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds reconstruction of the roads in Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	160,000	1,575,000	-	-	-
TOTAL	\$ -	\$ 160,000	\$ 1,575,000	\$ -	\$ -	\$ -

Project	James Madison Park Improvements	Project #	17170
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds improvements to James Madison Park based on the adopted 2019 park master plan. The goal of the project is to provide enhanced shoreline access, improve the utilization of park facilities, and introduce new desired park amenities. Funding support includes General Obligation debt and other funding from lease revenue and the Olin Trust.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	-	40,000	250,000	1,300,000
County Sources	-	-	-	-	-	100,000
Impact Fees	-	-	-	35,000	50,000	1,000,000
Miscellaneous Revenue	50,000	-	-	-	-	-
TOTAL	\$ 50,000	\$ -	\$ -	\$ 75,000	\$ 300,000	\$ 2,400,000

Project **Lake Monona Waterfront Improvement** Project # **17362**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds improvements to Lake Monona Waterfront, formerly known as Law Park Improvements. The goal of the project is to develop a park master plan for a signature waterfront park. Planning work is ongoing with previously authorized funding and will continue in 2023. Specific planning efforts include holding a master plan design challenge that is partially supported by private funding. GF GO Borrowing of \$100,000 and Private Contributions of \$50,000 was advanced from 2024 to 2023 via Finance Committee amendment #6.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	100,000	-	-	500,000	-	-
Impact Fees	-	-	-	1,500,000	-	-
Private Contribution/Donation	50,000	-	-	500,000	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -

Project **Land Acquisition** Project # **17128**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds research, appraisals, title work, negotiations, and acquisition of new parkland. All acquisitions will be subject to final approval of the Common Council. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park deficient areas. Funding in 2023 is for acquisition of properties to expand the park system consistent with the Park and Open Space Plan and Imagine Madison Comprehensive Plan.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Impact Fees	6,300,000	300,000	300,000	300,000	300,000	300,000
TOTAL	\$ 6,300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Project **McPike Park (Central Park)** Project # **10646**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project funds continued improvements to McPike Park per the adopted master plan. Future improvements are focused on the planning and construction of the Baldwin triangle addition to the park.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	30,000	-	-	420,000
Impact Fees	-	-	-	-	-	80,000
TOTAL	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 500,000

Project **Park Equipment** Project # **17202**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program funds the purchase of new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, and Construction. The goal of the program focuses on sustainability and efficiency by providing the required equipment to allow staff to adequately maintain a growing number of parks and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	425,000	425,000	425,000	300,000	300,000	425,000
TOTAL	\$ 425,000	\$ 425,000	\$ 425,000	\$ 300,000	\$ 300,000	\$ 425,000

Project **Park Facility Improvements** Project # **17443**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for improvements and ongoing building maintenance at Park Division facilities. The program goals are to provide quality park facilities and reduce energy consumption by implementing sustainable building system improvements. Current improvements include updates to buildings at Olbrich Botanical Gardens, Warner Park Community Recreation Center, Goodman Pool, and other locations.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	479,500	635,000	440,000	1,055,000	1,330,000	885,000
Impact Fees	-	-	-	450,000	25,000	25,000
Private Contribution/Donation	1,687,500	20,000	20,000	20,000	20,000	20,000
TOTAL	\$ 2,167,000	\$ 655,000	\$ 460,000	\$ 1,525,000	\$ 1,375,000	\$ 930,000

Project **Park Land Improvements** Project # **17421**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program funds improvements to Madison’s community, neighborhood, and mini Parks. The goal of this program is to provide a variety of safe and accessible recreational amenities across the park system. Improvements include building and maintaining park shelters, courts, paths, parking lots, park landscaping and other amenities. GF GO Borrowing of \$225,000 was added in 2025 to construct a culvert crossing and paved path in Manchester Park via Common Council amendment #6. Common Council operating budget amendment #10 funds an expansion of the Golf Enterprise. The amendment creates four limited term employment (LTE) positions including one Golf Project Manager (\$91,200), one Equipment Operator 3/ Greenskeeper position (\$72,700), and two Parks Maintenance Worker positions (\$135,200). The LTE positions (\$299,100 annually) are funded by the Park Land Improvements capital project which includes \$2,550,000 of funding from golf reserves in 2023 – 2027 for golf infrastructure improvements. This level of reserve funding is dependent on the land sale of portions of Yahara Hills Golf Course (RES-22-00319, Legistar file 70597, adopted in May 2022). The LTEs will not be hired until the Yahara land sale is final.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,785,000	3,629,000	3,683,000	1,917,100	2,569,750	1,819,000
Impact Fees	415,000	970,000	430,000	370,000	1,630,000	457,000
Private Contribution/Donation	100,000	-	-	-	-	75,000
Reserves Applied	400,000	400,000	400,000	700,000	650,000	-
TOTAL	\$ 2,700,000	\$ 4,999,000	\$ 4,513,000	\$ 2,987,100	\$ 4,849,750	\$ 2,351,000

Project **Playground/Accessibility Improvements** Project # **17436**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program funds the maintenance and improvements at existing park playgrounds. The goals of this program are to replace and upgrade existing playgrounds to meet industry standards and to ensure recreational amenities are accessible to the greatest extent possible. Improvements include increasing accessibility in our parks to meet current Americans with Disabilities Act Accessibility Guidelines (ADAAG).

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	705,000	670,000	550,000	700,000	750,000	725,000
Impact Fees	270,000	550,000	450,000	450,000	500,000	675,000
TOTAL	\$ 975,000	\$ 1,220,000	\$ 1,000,000	\$ 1,150,000	\$ 1,250,000	\$ 1,400,000

Project **Vilas Park Improvements** Project # **17184**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project funds a series of improvements in Vilas Park per the adopted park master plan. The project's goal is to create a sustainable park that provides a variety of recreational amenities to serve a diverse, community-wide population while protecting and enhancing the park's natural resources. Funding in 2028 is for paving construction.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	-	-	125,000	750,000
Impact Fees	-	-	-	-	-	750,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ 1,500,000

Project **Warner Park Community Center** Project # **17196**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds the expansion of the Warner Park Community Recreation Center. The Center provides physical fitness classes, arts and crafts, and other community-building activities with a focus on youth and elderly programs. The goal of the project is to provide additional community programming at the facility and build upon its ongoing success.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	4,250,000	-	-	-	80,000	-
Impact Fees	900,000	-	-	-	-	-
TOTAL	\$ 5,150,000	\$ -	\$ -	\$ -	\$ 80,000	\$ -

Parks Division

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Athletic Field Improvements	90,000	90,000	50,000	40,000	90,000
Beach And Shoreline Improvements	195,000	195,000	120,000	75,000	195,000
Conservation Park Improvements	295,000	295,000	280,000	15,000	295,000
Country Grove Park Restroom Facilities	1,550,000	1,550,000	775,000	775,000	1,550,000
Disc Golf Improvements	90,000	90,000	-	90,000	90,000
Dog Park Improvements	50,000	50,000	-	50,000	50,000
Door Creek Park Shelter	-	2,400,000	1,800,000	600,000	2,400,000
Downtown Area Park (Senior Center Park)	450,000	450,000	225,000	225,000	450,000
Elver Park Improvements	240,000	240,000	200,000	40,000	240,000
James Madison Park Improvements	50,000	50,000	-	50,000	50,000
Land Acquisition	6,300,000	6,300,000	-	6,300,000	6,300,000
Park Equipment	425,000	425,000	425,000	-	425,000
Park Facility Improvements	3,867,000	2,167,000	479,500	1,687,500	2,167,000
Park Land Improvements	3,200,000	2,700,000	1,785,000	915,000	2,700,000
Playground/Accessibility Improvements	975,000	975,000	705,000	270,000	975,000
Warner Park Community Center	5,150,000	5,150,000	4,250,000	900,000	5,150,000
	\$ 22,927,000	\$ 23,127,000	\$ 11,194,500	\$ 12,082,500	\$ 23,277,000

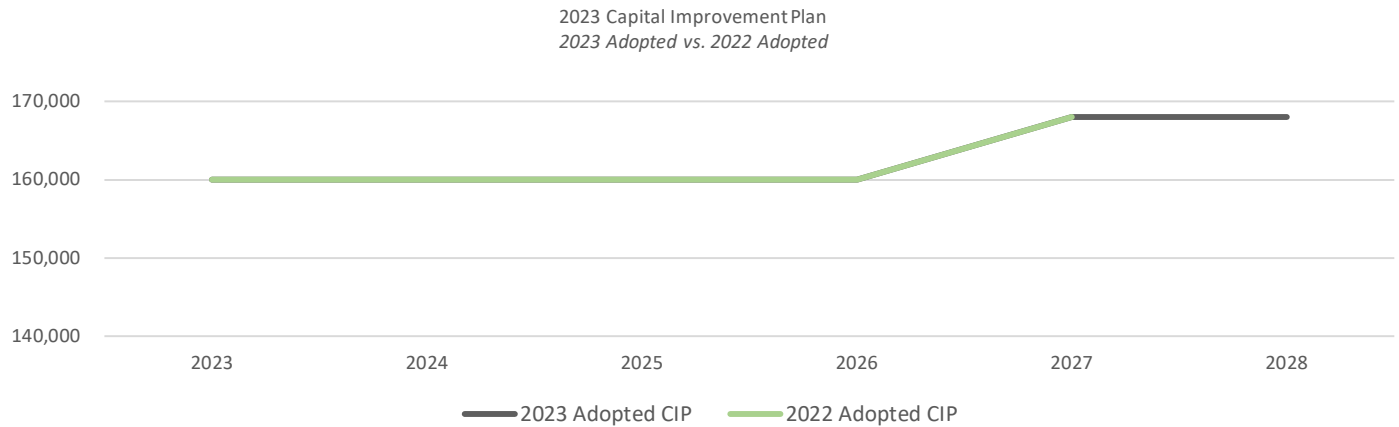
Planning Division

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Municipal Art Fund	160,000	160,000	160,000	160,000	168,000	168,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000

Changes from 2022 CIP



Major Changes

- Municipal Art Fund
 - No major changes compared to the 2022 CIP
 - Budget will fund installations in the Darbo Neighborhood and the Thurber Park Public Art Residency

Planning Division

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Other	160,000	160,000	160,000	160,000	168,000	168,000
Total Expenditures	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000

2023 CIP by Funding Source

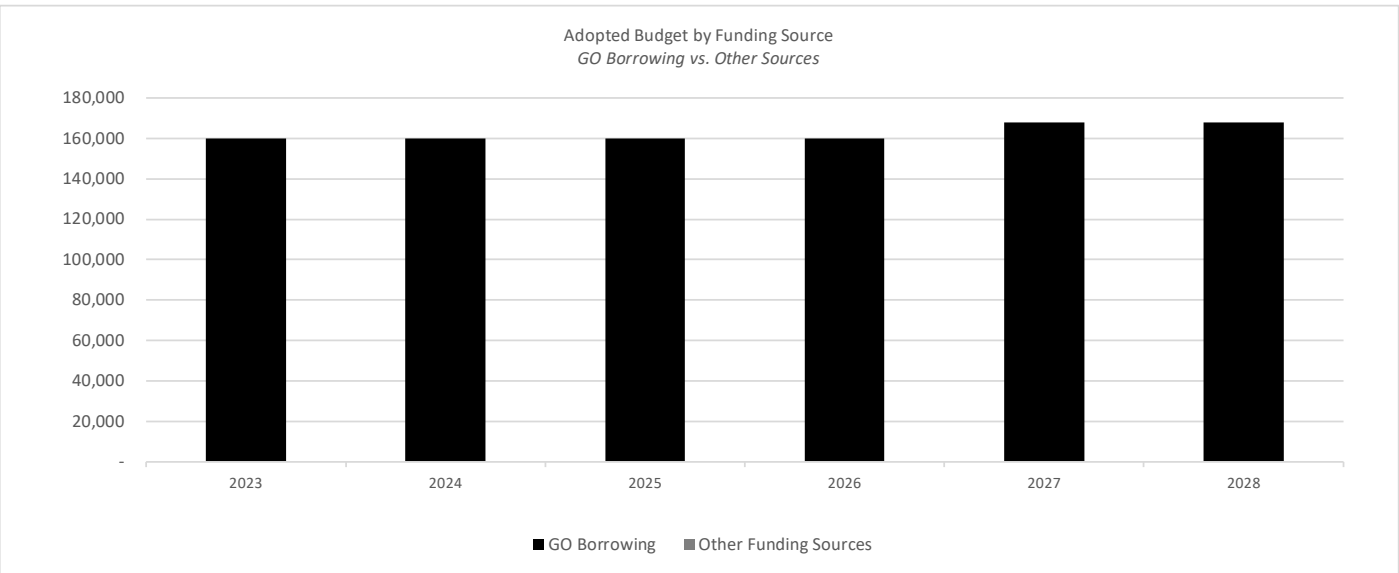
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	160,000	160,000	160,000	160,000	168,000	168,000
Total Funding	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	160,000	160,000	160,000	160,000	168,000	168,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000

Annual Debt Service

General Fund GO Borrowing	20,800	20,800	20,800	20,800	21,840	21,840
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10780 COMPREHENSIVE PLAN UPDATE	52,854	-
65004 DOWNTOWN PLAN	1,266	-
10064 HISTORIC PRESERVATION PLAN	5,584	-
65001 MUNICIPAL ART FUND PROJECTS	303,773	200,000
12743 PLANNING STUDIES 2020	20,428	-
	\$ 383,905	\$ 200,000

Planning Division

Project Overview

Project	Municipal Art Fund	Project #	65001
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program focuses on the maintenance and expansion of the City’s public art collection, emphasizing the equitable distribution of City investment in public art, involvement of residents, and increased opportunities for local artists of color. Planned projects for 2023 include a significant installation in the Darbo Neighborhood as recommended in the Darbo-Worthington-Starkweather Neighborhood Plan, the Thurber Park Public Art Residency, and likely utilization of funding remaining from past years to support additional art for the Madison Public Market.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	160,000	160,000	160,000	160,000	168,000	168,000
TOTAL	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000

Planning Division

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Municipal Art Fund	160,000	160,000	160,000	-	160,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	\$ 160,000

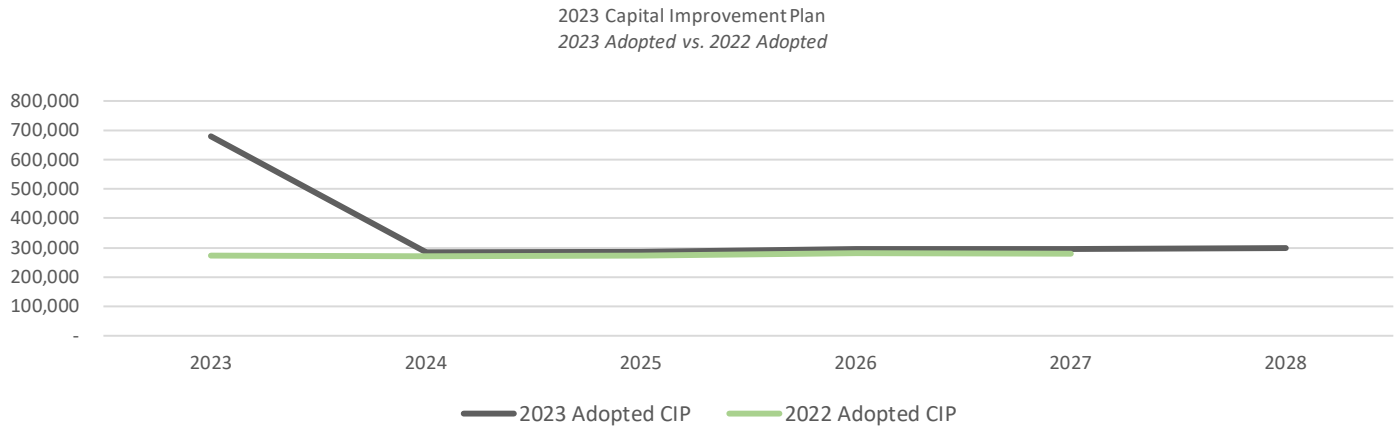
Police Department

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Police Data Server Upgrade	225,000	-	-	-	-	-
Police Squad Vehicles	168,000	-	-	-	-	-
Police Technology and Equipment	286,519	284,419	286,519	295,470	294,420	297,875
	\$ 679,519	\$ 284,419	\$ 286,519	\$ 295,470	\$ 294,420	\$ 297,875

Changes from 2022 CIP



Major Changes

- **Police Data Server Upgrade**
 - Project added in 2023 funded by \$225,000 in GO Borrowing to address the increasing volume of electronic records that are generated in the Madison Police Department
- **Police Squad Vehicles**
 - New project in 2023 funded by \$168,000 in GF GO Borrowing for three unmarked squad vehicles added via Common Council amendment #7
- **Police Technology and Equipment**
 - Program budget increased 5% annually for inflationary adjustments

Police Department

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Machinery and Equipment	519,519	234,419	211,519	220,470	219,420	197,875
Software and Licenses	160,000	50,000	75,000	75,000	75,000	100,000
Total Expenditures	\$ 679,519	\$ 284,419	\$ 286,519	\$ 295,470	\$ 294,420	\$ 297,875

2023 CIP by Funding Source

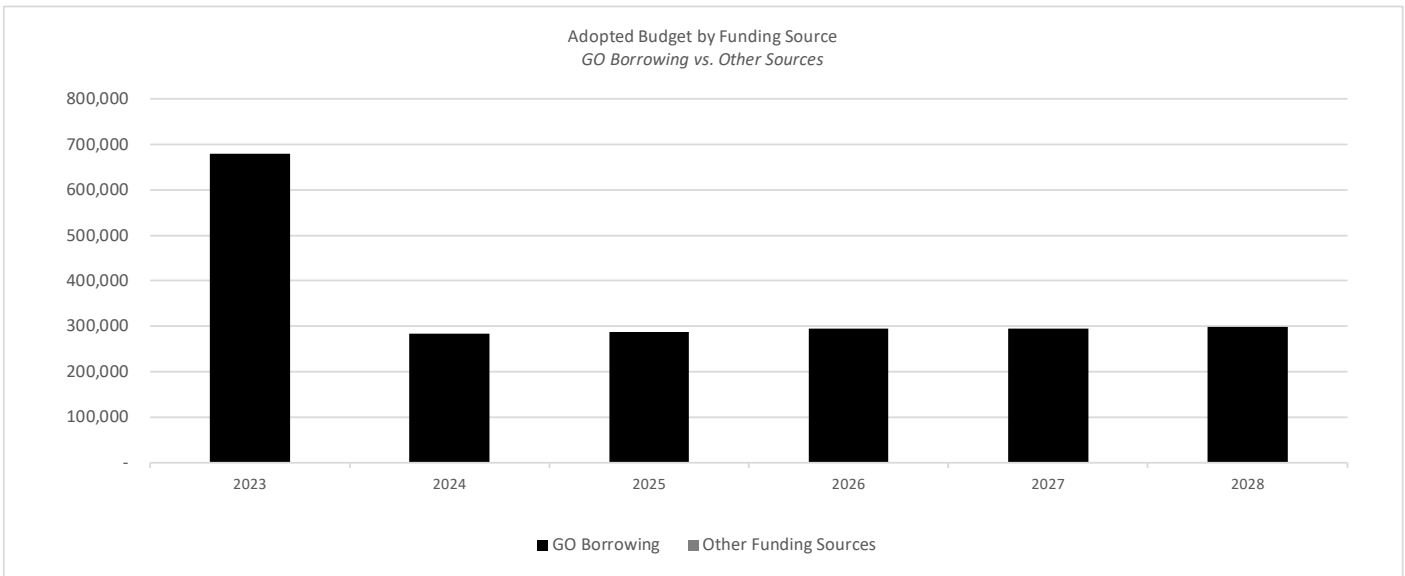
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	679,519	284,419	286,519	295,470	294,420	297,875
Total Funding	\$ 679,519	\$ 284,419	\$ 286,519	\$ 295,470	\$ 294,420	\$ 297,875

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	679,519	284,419	286,519	295,470	294,420	297,875
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 679,519	\$ 284,419	\$ 286,519	\$ 295,470	\$ 294,420	\$ 297,875

Annual Debt Service

General Fund GO Borrowing	88,337	36,974	37,247	38,411	38,275	38,724
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
* 13336 BODY WORN CAMERA PILOT	83,000	33,000
13021 EAST GENERATOR PROJECT	8,785	-
10945 POLICE BUILDING IMPROVEMENTS MASTER	0	440
17240 POLICE TECH AND EQUIP MAJOR PROJECT	95,646	89,429
	\$ 187,431	\$ 122,869

*Common Council resolution RES-22-00296 (Legistar #68625) adopted April 19, 2022, stated that the Police Department may utilize funding in the project for any costs associated with implementing the pilot project, including but not limited to: personnel costs such as overtime and benefits, external policy review consultants, and other supplies and/or service expenses.

Police Department

Project Overview

Project	Police Data Server Upgrade	Project #	14768
Citywide Element	Health and Safety	Project Type	Project

Project Description

This project funds the storage and preservation needs for both video and evidence. The goal of the project is to address the increasing volume of electronic records that are generated in the Madison Police Department. The majority of the funding will be used for a cloud solution for the storage of digital evidence. This cloud solution integrates with the department's records management system providing a secure repository for video submissions from cameras around the city, and any electronic media that is preserved as evidence from a crime. The remainder of the funds will be used for additional storage for the Arbitrator Server (filling the existing storage cabinet and adding another cabinet). This server provides storage for all video footage created by in car, body worn and interview room recording systems.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	225,000	-	-	-	-	-
TOTAL	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Police Squad Vehicles	Project #	14442
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds three unmarked squad vehicles and associated equipment added via Common Council amendment #7. The 2023 adopted operating budget added six police officer positions, funded by a Community Oriented Policing Services (COPS) Cops Hiring Program grant. The vehicles won't be needed until 2024, but given current supply chain issues with vehicles, the vehicles will be ordered in early in 2023, anticipating delivery close to the time the officers are scheduled to start in the field.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	168,000	-	-	-	-	-
TOTAL	\$ 168,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Police Technology and Equipment	Project #	17240
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds technology, safety, and other operational equipment utilized by the Police Department. The goal of the program is to have adequate operational equipment to attend to emergency incidents, significant events, and other public safety and investigative concerns. Funding in 2023 will be used to continue the arbitrator replacement cycle, as well as district upgrades, briefing/ incident command rooms technology, cradlepoint replacement, investigative/ forensic software and hardware upgrades, and police software enhancements/ upgrades as needed to stay current with industry standards and end of life replacements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	286,519	284,419	286,519	295,470	294,420	297,875
TOTAL	\$ 286,519	\$ 284,419	\$ 286,519	\$ 295,470	\$ 294,420	\$ 297,875

Police Department

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Police Data Server Upgrade	225,000	225,000	225,000	-	225,000
Police Squad Vehicles	-	-	168,000	-	168,000
Police Technology and Equipment	286,519	286,519	286,519	-	286,519
Property and Evidence Facility	1,500,000	-	-	-	-
	\$ 2,011,519	\$ 511,519	\$ 679,519	\$ -	\$ 679,519

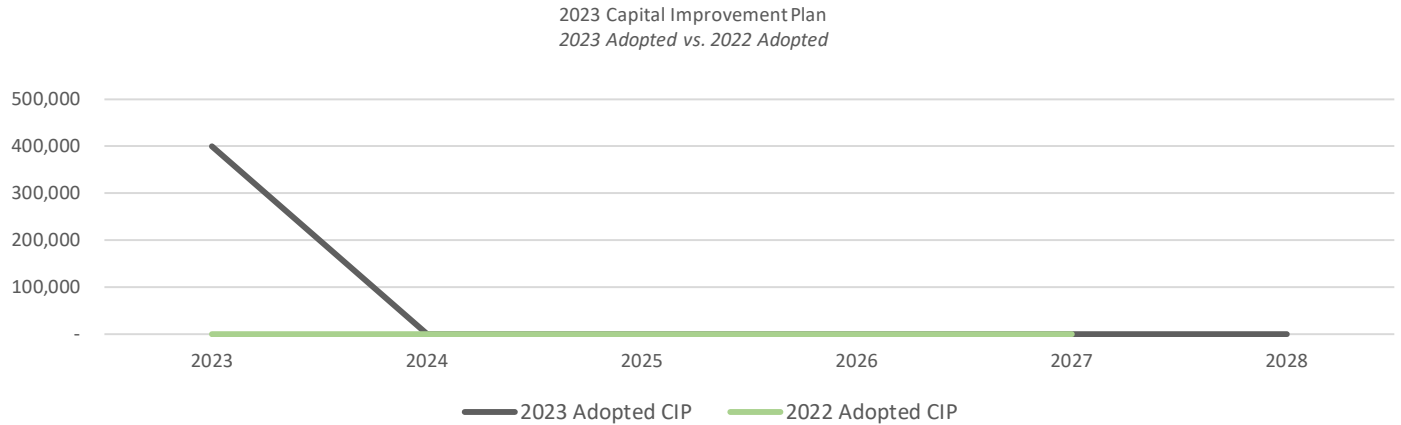
Public Health

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Electronic Health Records	400,000	-	-	-	-	-
	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -

Changes from 2022 CIP



Major Changes

- Electronic Health Records (EHR)
 - \$400,000 GO Borrowing project added in 2023 to either tailor the existing EHR system to meet the needs of all of the programs in the department or pursue a different system

Public Health

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Software and Licenses	400,000	-	-	-	-	-
Total Expenditures	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -

2023 CIP by Funding Source

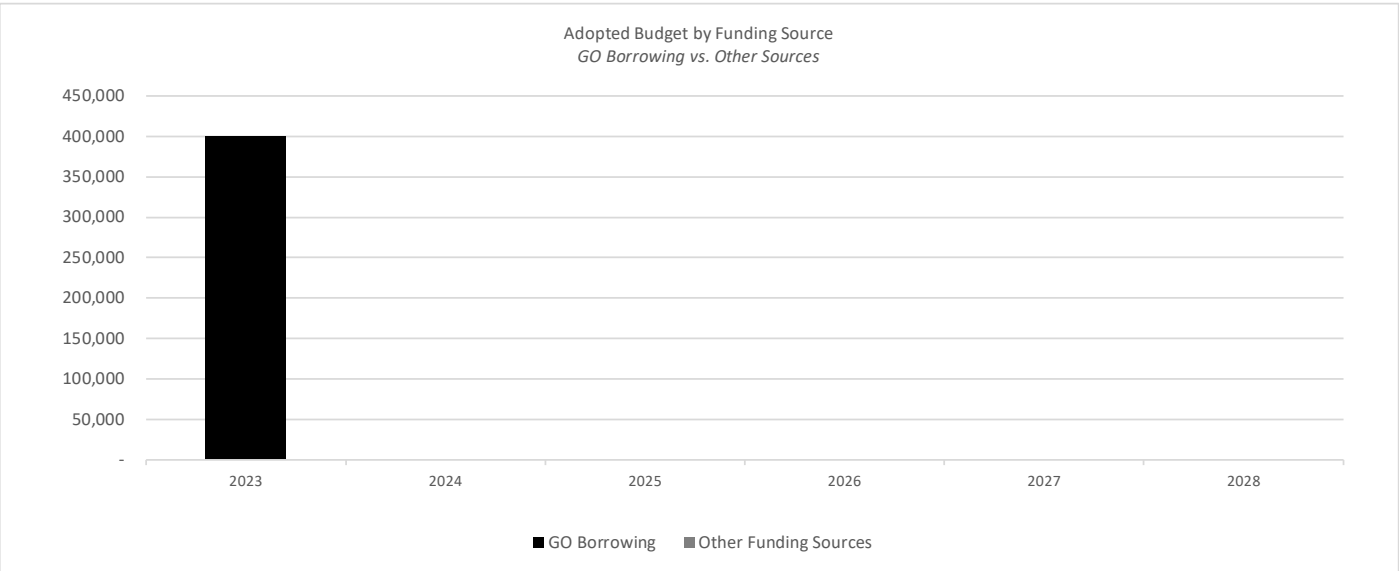
	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	400,000	-	-	-	-	-
Total Funding	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	400,000	-	-	-	-	-
Total GO Borrowing	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	52,000	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12599 ELECTRONIC HEALTH RECORDS	78,963	-
17047 REMODEL OF OFFICE SPACE	(1,930)	-
	\$ 77,033	\$ -

Public Health

Project Overview

Project	Electronic Health Records	Project #	12642
Citywide Element	Health and Safety	Project Type	Project

Project Description

This project funds a comprehensive Electronic Health Record system (EHR). In 2019, Public Health received funding for the purchase and initial implementation of an electronic health records management system. Additional investment is needed to either tailor the existing EHR system to meet the needs of all of the programs in the department or pursue a different system. The goal of this project is to improve coordination between Public Health programs and community providers, increase interoperability between separate charting and billing systems, and increase revenue generation and security of protected health information.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	400,000	-	-	-	-	-
TOTAL	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -

Public Health

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Electronic Health Records	-	400,000	400,000	-	400,000
	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ 400,000

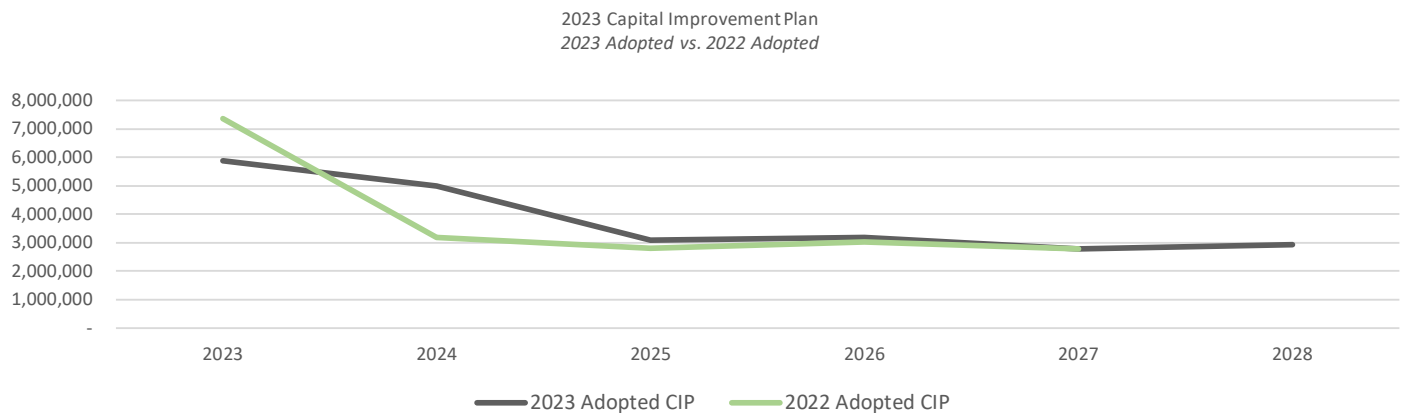
Sewer Utility

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Citywide Pumping Stations-Emergency Power S	58,000	58,000	58,000	60,000	63,000	66,000
Lift Station Rehabilitation and Replacement	274,000	922,000	817,000	692,000	172,000	181,000
Sewer Access Improvements	130,000	130,000	135,000	142,000	149,000	156,000
Sewer Backwater Valve Reimbursement	60,000	40,000	40,000	40,000	40,000	42,000
Sewer Impact Fee Districts	-	1,500,000	-	-	-	-
Sewer Reconstruction	597,000	275,000	301,000	437,000	459,000	482,000
Trenchless Sewer Rehabilitation	1,760,000	1,760,000	1,724,000	1,810,000	1,900,000	1,995,000
Utility Materials Handling Site	3,000,000	300,000	-	-	-	-
	\$ 5,879,000	\$ 4,985,000	\$ 3,075,000	\$ 3,181,000	\$ 2,783,000	\$ 2,922,000

Changes from 2022 CIP



Major Changes

- **Lift Station Rehabilitation and Replacement**
 - Program budget increased \$688k in reserves applied and revenue bonds from 2023 through 2027 to reflect higher bids for lift station replacements
 - Adopted budget increases the 2023 appropriation by \$50,000 to reflect the City taking ownership of the Badger Lane Lift Station from the Town of Madison, per Common Council amendment #8. This additional expense is funded through sewer reserves and payment from the City of Fitchburg.
- **Sewer Backwater Valve Replacement**
 - Funding increased by \$20k in 2023 to reflect increased demand in the program
- **Sewer Impact Fee Districts**
 - \$1.5m in budgeted impact fees delayed from 2023 to 2024 to reflect the delay in the Felland Area Sewer Impact

Sewer Utility

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Land	3,000,000	-	-	-	-	-
Land Improvements	130,000	430,000	135,000	142,000	149,000	156,000
Sanitary Sewer	2,749,000	4,555,000	2,940,000	3,039,000	2,634,000	2,766,000
Total Expenditures	\$ 5,879,000	\$ 4,985,000	\$ 3,075,000	\$ 3,181,000	\$ 2,783,000	\$ 2,922,000

2023 CIP by Funding Source

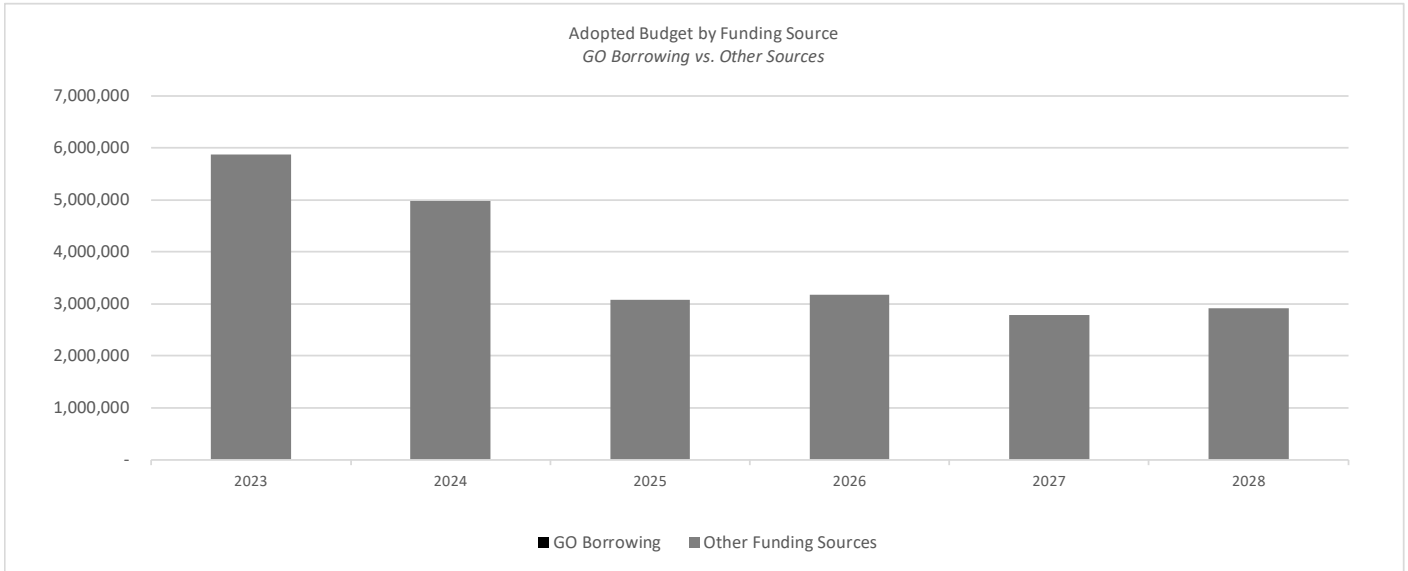
	2023	2024	2025	2026	2027	2028
Impact Fees	-	1,500,000	-	-	-	-
Reserves Applied	1,023,000	1,128,000	1,127,000	1,062,000	1,041,000	1,082,000
Revenue Bonds	4,811,000	2,352,000	1,943,000	2,114,000	1,737,000	1,835,000
Special Assessment	5,000	5,000	5,000	5,000	5,000	5,000
TIF Increment	-	-	-	-	-	-
Total Funding	\$ 5,879,000	\$ 4,985,000	\$ 3,075,000	\$ 3,181,000	\$ 2,783,000	\$ 2,922,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-



Sewer Utility

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	365	-
13838 BLAIR ST	227,734	-
10142 CANNONBALL BIKE TRAIL	1,968,835	-
13061 CEDAR ST	88,036	-
11574 COTTAGE GROVE ROAD	70,553	-
13013 CTH AB INTERCHANGE	(7,924)	-
13835 CTH M	181,470	-
10576 EQUIPMENT AND VEHICLES	600,334	-
11130 GAMMON ROAD, SOUTH	13,135	-
12454 HIGH POINT RD AND RAYMOND RD	9,229	-
10268 LIFT STATION REHABILITATIONS	1,375,683	-
10245 MCKEE RD (CTH PD) IMPROVEMENTS	18,895	-
10540 PAVEMENT MANAGEMENT	8,420,230	-
10284 PLEASANT VIEW ROAD	(69,869)	-
11510 PUMP STATION EMERGENCY GENERATORS	52,326	-
10226 RECONSTRUCTION STREETS	11,791,474	-
10192 SERVICE BUILDING IMPROVEMENTS	13,559	-
10437 SEWER ACCESS IMPROVEMENTS	644,857	-
13568 SEWER BACKWATER VALVE PROGRAM	83,000	-
11678 SEWER IMPACT FEE DISTRICTS	5,839,302	-
10267 SEWER RECONSTRUCTION	559,150	-
13668 SYCAMORE COLD STORAGE STRUCTURE	200,000	-
10450 TRENCHLESS SEWER REHABILITATION	4,072,717	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	62,570	-
13599 UTILITY MATERIALS HANDLING SITE	47,250	-
11459 WILSON ST (MLK - S HAMILTON)	83,859	-
	\$ 36,346,770	\$ -

Sewer Utility

Project Overview

Project	Citywide Pumping Stations-Emergency Power Stationary Generators	Project #	11510
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the installation of emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary sewer service in the event of power loss. Funding in 2023 is for work at the American Family Lift Station and Cherokee No. 2 Lift Station.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	58,000	58,000	58,000	60,000	63,000	66,000
TOTAL	\$ 58,000	\$ 58,000	\$ 58,000	\$ 60,000	\$ 63,000	\$ 66,000

Project	Lift Station Rehabilitation and Replacement	Project #	10268
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds rehabilitation and replacement of the Sewer Utility's 30 wastewater lift stations and 9.4 miles of force mains. Three additional lift stations came into the City in October 2022 per the Town of Madison agreement. The goal of this program is to maintain system reliability and to reduce the number of backups or emergency incidents. The overall funding to this program has increased \$688,000 from 2023-2027 as a direct result of bids for lift station replacements being higher than observed in previous years. The adopted budget increases the 2023 appropriation by \$50,000 to reflect the City taking ownership of the Badger Lane Lift Station from the Town of Madison, per Common Council amendment #8. This additional expenses is funded through sewer reserves and payment from the City of Fitchburg.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	134,000	322,000	317,000	192,000	172,000	181,000
Revenue Bonds	100,000	600,000	500,000	500,000	-	-
TOTAL	\$ 274,000	\$ 922,000	\$ 817,000	\$ 692,000	\$ 172,000	\$ 181,000

Project	Sewer Access Improvements	Project #	10437
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for sewer maintenance access roads, trails, paths and easement acquisitions where access to sanitary sewer access structures is not already well established. The goal of this program is to provide City Operations crews with safe access to maintain the City's sanitary sewer system.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	130,000	130,000	135,000	142,000	149,000	156,000
TOTAL	\$ 130,000	\$ 130,000	\$ 135,000	\$ 142,000	\$ 149,000	\$ 156,000

Project **Sewer Backwater Valve Reimbursement** Project # **13568**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds the reimbursement of property owners for a sewer backwater valve installation. Sewer backwater valves are installed on the sewer lateral either inside the home or on the property between the home and the City sewer main. With this program, the City reimburses property owners 75% of the installation costs up to \$1,500, provided that property owners go through the application process, pass the City plumber on-site pre-inspection, and receive 3 bids from contractors. The goal of the program is to provide additional protection to private property for unplanned sanitary sewer backups.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	60,000	40,000	40,000	40,000	40,000	42,000
TOTAL	\$ 60,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000

Project **Sewer Impact Fee Districts** Project # **11678**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for the extension of sanitary sewer service to developing areas of the City requiring sewer infrastructure installation. The program is funded entirely by Impact Fees, and review for planned projects is conducted annually as dictated by demand for development.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Impact Fees	-	1,500,000	-	-	-	-
TOTAL	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -

Project **Sewer Reconstruction** Project # **10267**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for replacing old, problematic sewers throughout the City. The goal of this program is to alleviate emergency sewer repairs and backups by replacing the sewer infrastructure that is past its useful life. Projects included with this program are independent of the sewer replacement work included with the Reconstruct Streets and Pavement Management programs within the Major Streets budget. This program uses a case-by-case basis to evaluate the replacement of the sewers. The planned project for 2023 is a sewer replacement project located on the Oscar Mayer site west of the railroad tracks, which Engineering Operations discovered to be in disrepair.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	141,000	78,000	86,000	111,000	117,000	137,000
Revenue Bonds	451,000	192,000	210,000	321,000	337,000	340,000
Special Assessment	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL	\$ 597,000	\$ 275,000	\$ 301,000	\$ 437,000	\$ 459,000	\$ 482,000

Project
Citywide Element

**Trenchless Sewer Rehabilitation
Green and Resilient**

Project # **10450**
Project Type **Program**

Project Description

This program funds the rehabilitation of failing sewers by lining the existing sewer mains using cameras and remote controlled tools. Some sewer mains are rehabilitated (or lined) to address inflow and infiltration problems. The goal of this program is to repair nine miles of sewer mains at selected locations based upon need; backyard sewer mains are prioritized.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	500,000	500,000	491,000	517,000	500,000	500,000
Revenue Bonds	1,260,000	1,260,000	1,233,000	1,293,000	1,400,000	1,495,000
TOTAL	\$ 1,760,000	\$ 1,760,000	\$ 1,724,000	\$ 1,810,000	\$ 1,900,000	\$ 1,995,000

Project
Citywide Element

**Utility Materials Handling Site
Green and Resilient**

Project # **13599**
Project Type **Project**

Project Description

This program is for creation of a new disposal site for the Sanitary Sewer, Stormwater, and Water Utilities, allowing for the disposal of excess cut from repair operations and to allow for the dewatering of dredge sediments from pond maintenance operations. Once dewatered, the majority of material is expected to be moved to the Dane County Landfill to be used for daily cover and haul roads. The Utilities' current disposal site is running out of fill area, and with the planned increase in dredging of stormwater retention facilities/ponds as required for compliance with the City's EPA Wisconsin Pollutant Discharge Elimination System (WPDES) discharge permit, the current drying bed, the Madison Metropolitan Sewerage District Drying Bed, is becoming too small. Sewer Utility will own the site and Stormwater Utility and Water Utility will annually pay for their usage of it.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	3,000,000	300,000	-	-	-	-
TOTAL	\$ 3,000,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Sewer Utility

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Citywide Pumping Stations-Emergency Power Stationary Generators	58,000	58,000	-	58,000	58,000
Lift Station Rehabilitation and Replacement	224,000	224,000	-	274,000	274,000
Sewer Access Improvements	130,000	130,000	-	130,000	130,000
Sewer Backwater Valve Reimbursement	60,000	60,000	-	60,000	60,000
Sewer Reconstruction	597,000	597,000	-	597,000	597,000
Trenchless Sewer Rehabilitation	1,760,000	1,760,000	-	1,760,000	1,760,000
	3,000,000	3,000,000	-	3,000,000	3,000,000
	\$ 5,829,000	\$ 5,829,000	\$ -	\$ 5,879,000	\$ 5,879,000

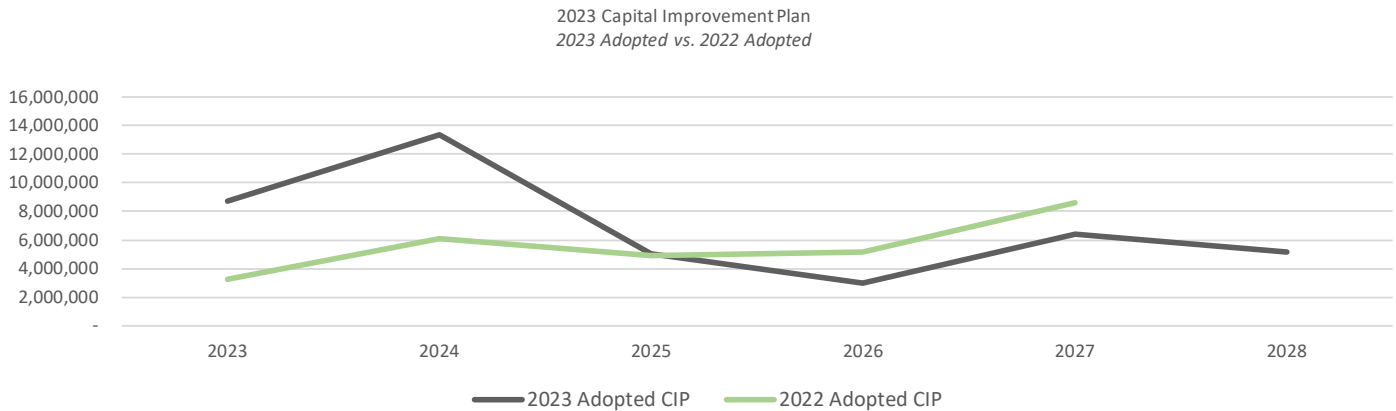
Stormwater Utility

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Citywide Flood Mitigation	4,460,000	10,260,000	2,660,000	710,000	710,000	2,450,000
Storm Sewer System Improvements	210,000	270,000	210,000	210,000	210,000	210,000
Stormwater Quality System Improvements	3,660,000	2,325,000	1,565,000	1,450,000	4,650,000	2,000,000
Street Cleaning Equipment - Streets	393,000	503,000	576,000	616,000	816,000	520,000
	\$ 8,723,000	\$ 13,358,000	\$ 5,011,000	\$ 2,986,000	\$ 6,386,000	\$ 5,180,000

Changes from 2022 CIP



Major Changes

- **Citywide Flood Mitigation**
 - The executive budget increased the program budget by \$9.6 million from 2023 through 2027 compared to the 2022 adopted budget. This increase included an additional \$1.7 million in Non-GF GO Borrowing and an additional \$8.2 million in state funding to support the Schroeder Road Flood Mitigation project, Glenwood Children's Park Arch repair, and the Old Sauk Business Park Flood Mitigation efforts.
 - The adopted budget reflects the removal of the Eastwood Project from the schedule, which reduces GO Borrowing by \$1.6 million and Stormwater Reserves by \$200,000 via Finance Committee amendment #3. The adopted budget also adds \$700,000 in GO Borrowing and \$150,000 in stormwater reserves to fund work on the Robin Greenway via Finance Committee amendment #4.
- **Stormwater Quality System Improvements**
 - Program budget for Storm borrowing increased by \$3.3 million for the 2023-2027 period. Storm Reserves decreased by \$500,000 and State Sources decreased by \$3.8 million, resulting in a net program reduction of \$1.0 million from 2023 through 2027. This was due to adding funding for Giddings shoreline, Wexford dredge, increased funds for Lower Badger Mill Creek, and additional funds for Mendota Grassman Greenway, and removing funding for Mendota Spring Harbor Greenway in 2025 and 2026.
- **Street Cleaning Equipment**
 - Program budget increased by \$608,000 from 2023 through 2027 to reflect supply chain issues increasing costs

Stormwater Utility

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Machinery and Equipment	393,000	503,000	576,000	616,000	816,000	520,000
Stormwater Network	8,330,000	12,855,000	4,435,000	2,370,000	5,570,000	4,660,000
Total Expenditures	\$ 8,723,000	\$ 13,358,000	\$ 5,011,000	\$ 2,986,000	\$ 6,386,000	\$ 5,180,000

2023 CIP by Funding Source

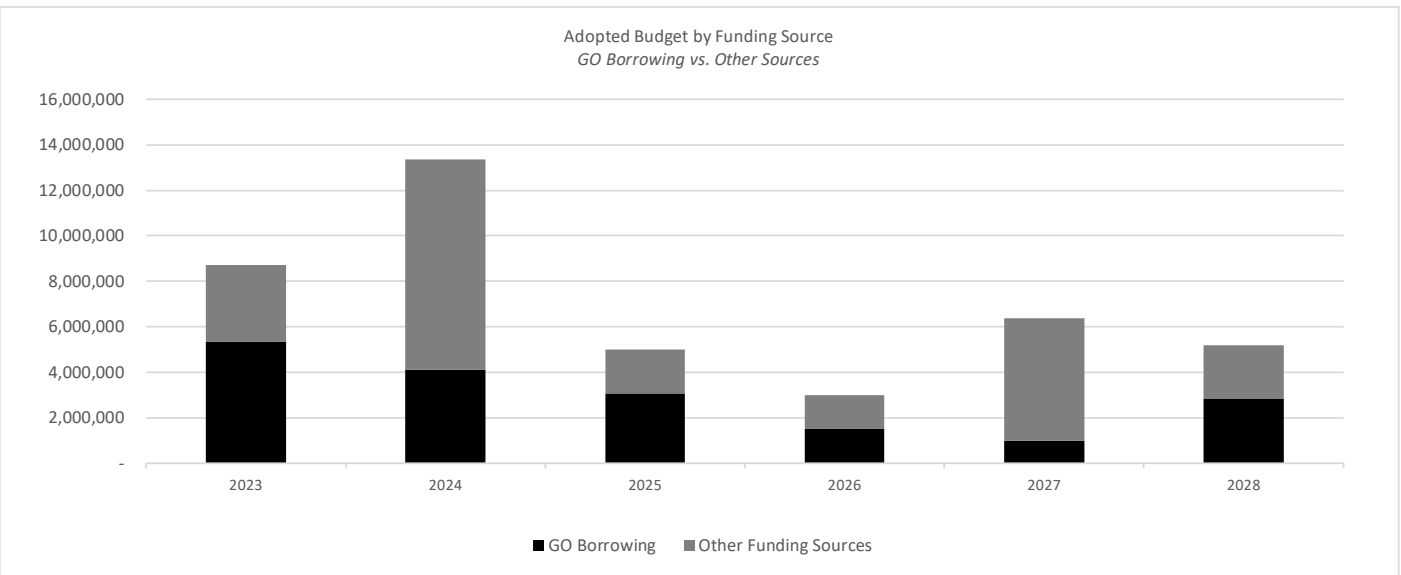
	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	5,324,000	4,102,500	3,068,500	1,515,000	995,000	2,850,000
Impact Fees	330,000	600,000	-	-	-	-
Reserves Applied	1,319,000	1,505,500	1,442,500	1,471,000	1,891,000	1,330,000
State Sources	1,750,000	7,150,000	500,000	-	3,500,000	1,000,000
Total Funding	\$ 8,723,000	\$ 13,358,000	\$ 5,011,000	\$ 2,986,000	\$ 6,386,000	\$ 5,180,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	5,324,000	4,102,500	3,068,500	1,515,000	995,000	2,850,000
Total GO Borrowing	\$ 5,324,000	\$ 4,102,500	\$ 3,068,500	\$ 1,515,000	\$ 995,000	\$ 2,850,000

Annual Debt Service

General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	692,120	533,325	398,905	196,950	129,350	370,500



Stormwater Utility

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10138 BIKEWAYS PROGRAM	2,000,000	1,900,000
10142 CANNONBALL BIKE TRAIL	73,529	-
10143 CAPITAL CITY TRAIL	50,000	35,000
13061 CEDAR ST	13	-
11513 CITYWIDE FLOOD MITIGATION	8,258,629	2,130,476
11574 COTTAGE GROVE ROAD	0	-
10576 EQUIPMENT AND VEHICLES	575,282	-
10312 GREENWAY IMPROVEMENTS	107,647	10,000
10948 LOWER BADGER MILL CREEK WATERSHED	1,465,710	-
10540 PAVEMENT MANAGEMENT	1,246,111	99,286
10226 RECONSTRUCTION STREETS	2,921,639	107,825
11133 S PARK ST (OLIN TO RR)	20,000	-
10192 SERVICE BUILDING IMPROVEMENTS	4,868	-
10334 STARKWEATHER CREEK WATERSHED	984,156	50,000
11664 STORM SEWER SYSTEM IMPROVEMENTS	141,460	-
11665 STORMWATER QUALITY SYSTEM IMPROV	8,318,910	5,516,711
10554 STREET CLEANING EQUIPMENT	9,501	-
11868 TROY DR UNDERPASS	30,000	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	5,413,300	6,796,000
11459 WILSON ST (MLK - S HAMILTON)	3,346	-
	\$ 31,624,101	\$ 16,645,298

Stormwater Utility

Project Overview

Project	Citywide Flood Mitigation	Project #	11513
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for stormwater network improvements where flooding occurs during large rain events. The goal of the program is to mitigate or eliminate flooding and protect property from damage. Projects planned in 2023 include: construction of the Mendota Grassman Greenway, Lower Badger Mill Creek Pond, and the preliminary designs for West Towne Pond and Old Sauk Trails Business Park Pond and greenways. This program also supports design of pond improvements and flood mitigation installations that are scheduled with street reconstruction projects. The 2023 budget reflects the removal of the Eastwood Project from the schedule, which reduces GO Borrowing by \$1.6 million and Stormwater Reserves by \$200,000 via Finance Committee amendment #3. The adopted budget also adds \$700,000 in GO Borrowing and \$150,000 in stormwater reserves to fund work on the Robin Greenway via Finance Committee amendment #4.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	2,280,000	2,010,000	1,660,000	210,000	310,000	2,050,000
Impact Fees	330,000	600,000	-	-	-	-
Reserves Applied	350,000	500,000	500,000	500,000	400,000	400,000
State Sources	1,500,000	7,150,000	500,000	-	-	-
TOTAL	\$ 4,460,000	\$ 10,260,000	\$ 2,660,000	\$ 710,000	\$ 710,000	\$ 2,450,000

Project	Storm Sewer System Improvements	Project #	11664
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for improvements to the storm sewer network. The goal of this program is to ensure a reliable storm sewer system for City residents. Projects planned in 2023 include cured in place piping (CIPP) and the annual waterway improvement projects, which consist of various low cost improvements to enhance the stormwater network that will be constructed by operations staff.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	210,000	270,000	210,000	210,000	210,000	210,000
TOTAL	\$ 210,000	\$ 270,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000

Project
Citywide Element

Stormwater Quality System Improvements
Green and Resilient

Project # **11665**
Project Type **Program**

Project Description

The goal of this program is to improve the quality of the stormwater entering our streams, rivers and lakes. Projects within the program are prioritized annually and include: greenway reconstructions, storm water pond improvements, shoreline restoration, and urban water quality projects. Smaller projects include rain gardens with street reconstruction and dredging. Many stormwater quality projects will be coupled with regional flood mitigation projects and grants will be sought to help leverage additional funding mechanisms. In addition, this program will help the City to comply with its Wisconsin Department of Natural Resources (WDNR)/Environmental Protection Agency (EPA) stormwater discharge permit.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Non-GF GO Borrowing	3,044,000	2,092,500	1,408,500	1,305,000	685,000	800,000
Reserves Applied	366,000	232,500	156,500	145,000	465,000	200,000
State Sources	250,000	-	-	-	3,500,000	1,000,000
TOTAL	\$ 3,660,000	\$ 2,325,000	\$ 1,565,000	\$ 1,450,000	\$ 4,650,000	\$ 2,000,000

Project
Citywide Element

Street Cleaning Equipment - Streets
Green and Resilient

Project # **10554**
Project Type **Program**

Project Description

This program is for replacing existing street sweeping machines operated by the Streets Division. The City's street sweeping equipment life cycle is five years with interim maintenance. The goal of this program is to reduce the discharge of pollutants and suspended solids to the lakes by removing material from the streets surface before it is mixed with storm water runoff. Funding in 2023 will be used to replace one vacuum sweeper and three toolcat dustbins. Funding in 2024-2026 include replacement of two mechanical sweepers per year. Funding in 2027 includes replacement of one vacuum sweeper and one mechanical sweeper. Funding in 2028 includes replacement of one vacuum sweeper.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	393,000	503,000	576,000	616,000	816,000	520,000
TOTAL	\$ 393,000	\$ 503,000	\$ 576,000	\$ 616,000	\$ 816,000	\$ 520,000

Stormwater Utility

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Citywide Flood Mitigation	5,410,000	5,410,000	2,280,000	2,180,000	4,460,000
Storm Sewer System Improvements	210,000	210,000	-	210,000	210,000
Stormwater Quality System Improvements	3,660,000	3,660,000	3,044,000	616,000	3,660,000
Street Cleaning Equipment - Streets	393,000	393,000	-	393,000	393,000
	\$ 9,673,000	\$ 9,673,000	\$ 5,324,000	\$ 3,399,000	\$ 8,723,000

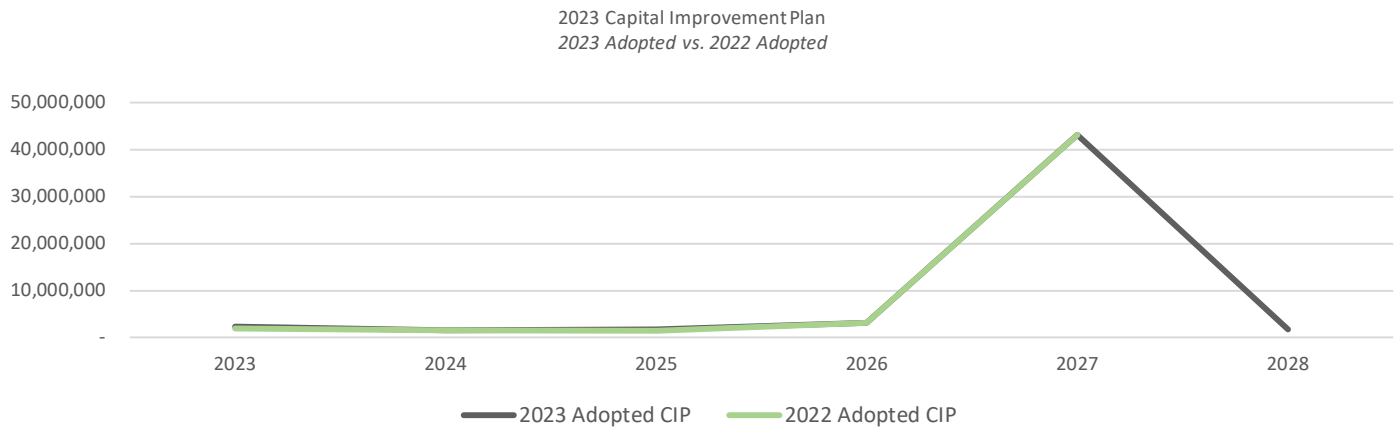
Streets Division

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Far West Facility	-	-	-	1,600,000	41,500,000	-
Street Tree Program	340,000	340,000	340,000	360,000	378,000	390,000
Streets Equipment	520,000	968,000	1,217,000	1,005,000	1,015,000	1,100,000
Streets Yard Improvements	1,075,000	200,000	200,000	200,000	230,000	250,000
Transfer Station Tipping Floor	325,000	-	-	-	-	-
	\$ 2,260,000	\$ 1,508,000	\$ 1,757,000	\$ 3,165,000	\$ 43,123,000	\$ 1,740,000

Changes from 2022 CIP



Major Changes

- Streets Equipment
 - Program budget decreased \$265k in 2023 to allow for increased budget to support the Transfer Station Tipping Floor project
- Streets Yard Improvements
 - Program budget increased \$600k in 2023 to reflect moving the public drop-off from Badger Road to Olin Avenue
- Transfer Station Tipping Floor
 - Project budget increased \$115k in 2023 to reflect increased cost estimates due to inflation

Streets Division

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	325,000	-	-	1,600,000	41,500,000	-
Land Improvements	340,000	340,000	340,000	360,000	378,000	390,000
Machinery and Equipment	520,000	968,000	1,217,000	1,005,000	1,015,000	1,100,000
Other	1,075,000	200,000	200,000	200,000	230,000	250,000
Total Expenditures	\$ 2,260,000	\$ 1,508,000	\$ 1,757,000	\$ 3,165,000	\$ 43,123,000	\$ 1,740,000

2023 CIP by Funding Source

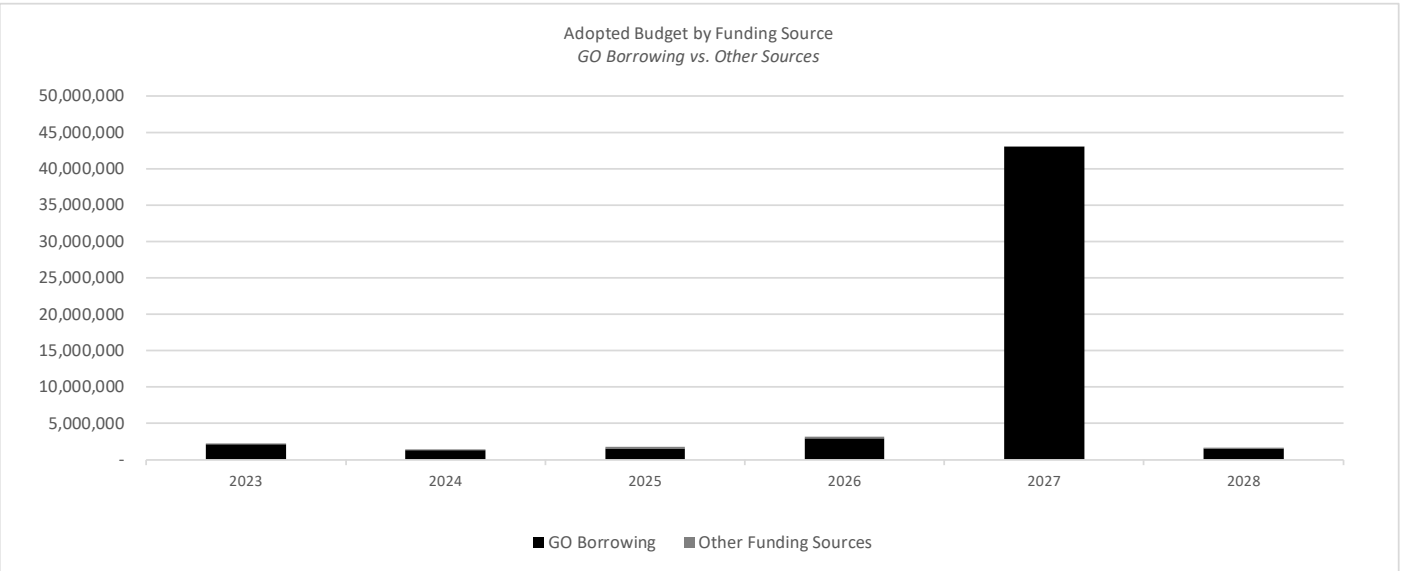
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	2,095,000	1,343,000	1,592,000	3,000,000	42,958,000	1,575,000
Private Contribution/Donation	8,000	8,000	8,000	8,000	8,000	8,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
TIF Increment	7,000	7,000	7,000	7,000	7,000	7,000
Total Funding	\$ 2,260,000	\$ 1,508,000	\$ 1,757,000	\$ 3,165,000	\$ 43,123,000	\$ 1,740,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	2,095,000	1,343,000	1,592,000	3,000,000	42,958,000	1,575,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 2,095,000	\$ 1,343,000	\$ 1,592,000	\$ 3,000,000	\$ 42,958,000	\$ 1,575,000

Annual Debt Service

General Fund GO Borrowing	272,350	174,590	206,960	390,000	5,584,540	204,750
Non-General Fund GO Borrowing	-	-	-	-	-	-



Streets Division

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
44001 SALT STORAGE BARN - BADGER ROAD	2,228,140	2,146,098
12444 ST FUELING STATION AT SOUTH POINT	177,229	-
12415 STREET TREE PROGRAM	638,508	350,000
12502 STREETS EMERALD ASH BORER	204,110	125,000
10458 STREETS EQUIPMENT	217,147	-
12503 STREETS YARD IMPROVEMENTS	576,815	368,866
12758 URBAN TREE INITIATIVES	950,056	920,000
	\$ 4,992,006	\$ 3,909,964

Streets Division

Project Overview

Project	Far West Facility	Project #	13016
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds the construction of a long-planned, fully-functioning Streets South Point Facility. The goal of this project is to improve accessibility to government agencies and serve our rapidly growing far west community by better distributing staff and equipment geographically between three facilities rather than two. The Streets Division currently loses many hours annually transporting employees and equipment from the Badger Road facility to perform work in this part of the City. This will allow the Streets Division to maintain easier resident access, as well as provide more effective and efficient services to our residents.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	-	-	1,600,000	41,500,000	-
TOTAL	\$ -	\$ -	\$ -	\$ 1,600,000	\$ 41,500,000	\$ -

Project	Street Tree Program	Project #	12415
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program provides funding for planting terrace trees along new streets and replacement of street trees within the City in conjunction with Emerald Ash Borer (EAB) efforts. The goal of the program is to ensure the maintenance and improvement of the urban forest tree canopy in the City by replacing damaged or sick trees and planting diverse tree species to create a resilient tree canopy. Progress will be measured by the number of trees planted, not including EAB Replacements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	175,000	175,000	175,000	195,000	213,000	225,000
Private Contribution/Donation	8,000	8,000	8,000	8,000	8,000	8,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
TIF Increment	7,000	7,000	7,000	7,000	7,000	7,000
TOTAL	\$ 340,000	\$ 340,000	\$ 340,000	\$ 360,000	\$ 378,000	\$ 390,000

Project	Streets Equipment	Project #	10458
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for new Streets Division equipment. The goal of this program is to ensure the services provided by the Streets Division are completed with reliable equipment and machinery. Funding in 2023 is for a new tandem dump truck with spreader, compactors for drop off sites, and Town of Madison recycling carts, rear loader, and toolcat.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	520,000	968,000	1,217,000	1,005,000	1,015,000	1,100,000
TOTAL	\$ 520,000	\$ 968,000	\$ 1,217,000	\$ 1,005,000	\$ 1,015,000	\$ 1,100,000

Project
Citywide Element

Streets Yard Improvements
Effective Government

Project # **12503**
Project Type **Program**

Project Description

This program is for improving the Streets Division's two drop-off sites to maintain service levels. Funding will be used for crack sealing and chip sealing the Badger Road facility campus. The funding requested in the 2023 Capital Budget is to cover the cost of moving the Badger Road drop off site to Olin Avenue. This additional funding will bring the total outlay for the Olin drop off site from the Streets Division to \$1,600,000. (2022 Adopted = \$525,000; 2023 Adopted = \$1,075,000).

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,075,000	200,000	200,000	200,000	230,000	250,000
TOTAL	\$ 1,075,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 230,000	\$ 250,000

Project
Citywide Element

Transfer Station Tipping Floor
Green and Resilient

Project # **12445**
Project Type **Project**

Project Description

This project is for replacing the transfer station tipping floor at Olin Avenue. The goal of this project is to support Streets Division's solid waste service by replacing the tipping floor, which has reached the end of its useful life.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	325,000	-	-	-	-	-
TOTAL	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -

Streets Division

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Street Tree Program	340,000	340,000	175,000	165,000	340,000
Streets Equipment	520,000	520,000	520,000	-	520,000
Streets Yard Improvements	1,075,000	1,075,000	1,075,000	-	1,075,000
Transfer Station Tipping Floor	325,000	325,000	325,000	-	325,000
	\$ 2,260,000	\$ 2,260,000	\$ 2,095,000	\$ 165,000	\$ 2,260,000

Traffic Engineering

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Citywide LED Conversion	500,000	850,000	150,000	-	-	-
Field Equipment Replacement	-	50,000	25,000	-	-	-
John Nolen Drive Lighting	-	1,000,000	-	-	-	-
Public Safety Radio System	1,100,000	150,000	150,000	150,000	150,000	150,000
Safe Streets for All Federal Grant Program	20,000,000	-	-	-	-	-
Safe Streets Madison	2,050,000	1,550,000	1,564,000	1,582,000	1,603,000	1,603,000
Street Light Installation	615,000	615,000	620,000	620,000	630,000	635,000
Town of Madison Annexation - Signing and Pavement Markings	90,000	60,000	50,000	-	-	-
Town of Madison Annexation - Street Lighting	20,000	20,000	-	-	-	-
Traffic Safety Infrastructure	50,000	75,000	75,000	75,000	75,000	75,000
Traffic Signal Installation	2,030,000	830,000	835,000	835,000	840,000	850,000
	\$ 26,455,000	\$ 5,200,000	\$ 3,469,000	\$ 3,262,000	\$ 3,298,000	\$ 3,313,000

Changes from 2022 CIP



Major Changes

- Citywide LED Conversion
 - Project timeline updated to have the 2023 budget broken out across 2023 through 2025 due to staff availability
- John Nolen Drive Lighting
 - Project budget increased by \$1.0m in 2024 to reflect updated project costs and delayed construction
- Safe Streets for All Federal Grant Program
 - \$20m project added to the CIP to leverage federal grant funding to prevent roadway deaths and serious injuries
 - The CIP includes \$16.0m in federal funding and local matching funds of \$4.0m
 - Use of funds within the capital project will be contingent on receiving federal awards
- Town of Madison Annexation - Signing and Pavement Markings
 - \$200k project added to the CIP to bring Town of Madison sign and pavement markings up to national and City standards
- Town of Madison Annexation - Street Lighting
 - \$40k project added to the CIP to install 10 new street lights within the Town of Madison annexation
- Traffic Safety Infrastructure
 - Program budget increased \$25k in each year from 2024 forward to bring sign inventory up to retroreflectivity standards
- Traffic Signal Installation
 - \$200k in General Fund borrowing added for the installation of a traffic signal at Northport Drive and School Road.
 - \$800k in potential federal funding from the Strengthening Mobility and Revolutionizing Transportation (SMART) program added to the CIP
 - \$200k in General Fund borrowing has been added for the local match to potential SMART funding

Traffic Engineering

Budget Overview

2023 CIP by Expenditure Type

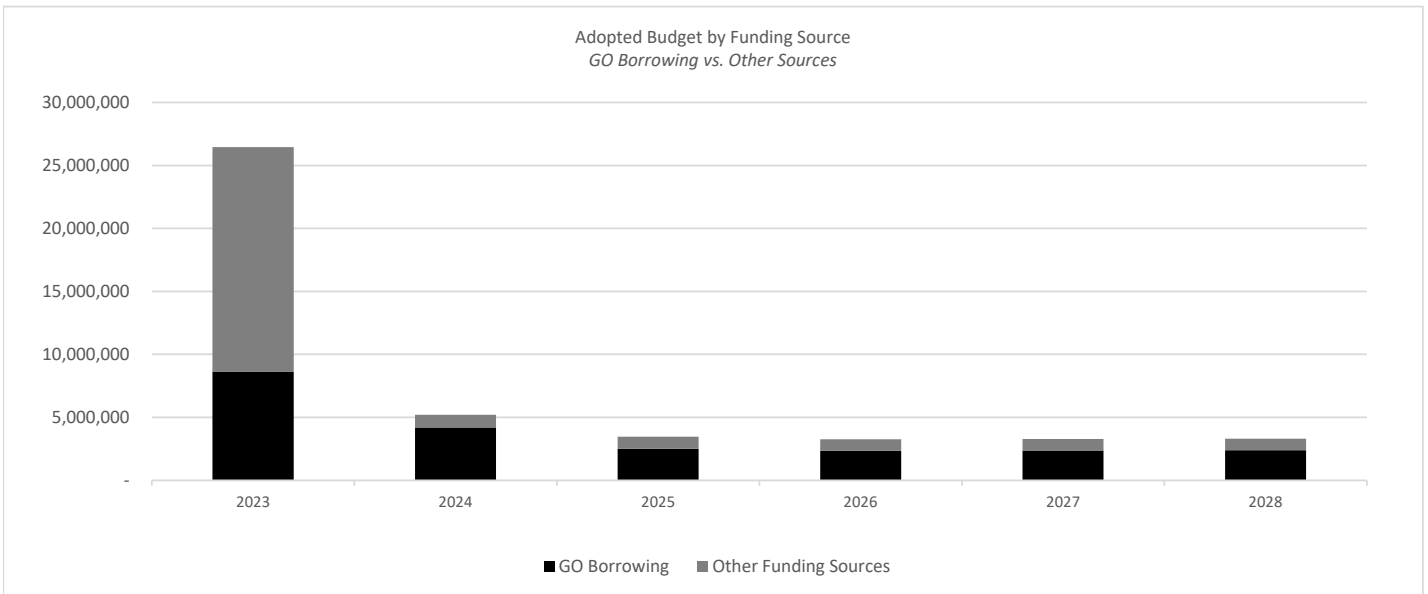
	2023	2024	2025	2026	2027	2028
Land Improvements	50,000	75,000	75,000	75,000	75,000	75,000
Machinery and Equipment	3,130,000	1,030,000	1,010,000	985,000	990,000	1,000,000
Other	-	1,000,000	-	-	-	-
Street	22,140,000	1,610,000	1,614,000	1,582,000	1,603,000	1,603,000
Streetlighting	1,135,000	1,485,000	770,000	620,000	630,000	635,000
Total Expenditures	\$ 26,455,000	\$ 5,200,000	\$ 3,469,000	\$ 3,262,000	\$ 3,298,000	\$ 3,313,000

2023 CIP by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	8,635,000	4,210,000	2,509,000	2,352,000	2,383,000	2,398,000
County Sources	45,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	415,000	415,000
Federal Sources	16,800,000	-	-	-	-	-
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Special Assessment	275,000	275,000	275,000	275,000	275,000	275,000
State Sources	100,000	100,000	100,000	100,000	100,000	100,000
TIF Increment	110,000	80,000	50,000	-	-	-
Total Funding	\$ 26,455,000	\$ 5,200,000	\$ 3,469,000	\$ 3,262,000	\$ 3,298,000	\$ 3,313,000

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	8,635,000	4,210,000	2,509,000	2,352,000	2,383,000	2,398,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 8,635,000	\$ 4,210,000	\$ 2,509,000	\$ 2,352,000	\$ 2,383,000	\$ 2,398,000
Annual Debt Service						
General Fund GO Borrowing	1,122,550	547,300	326,170	305,760	309,790	311,740
Non-General Fund GO Borrowing	-	-	-	-	-	-



Traffic Engineering

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12477 BLACKHAWK WATER TOWER RELOCATION	25,300	-
13065 CITYWIDE LED LIGHTING CONVERSION	792,443	1,100,000
13835 CTH M	339	-
12348 E. WASH.AVE ADAPTIVE TRAFFIC SIGNAL	164,057	-
13779 Field Equipment Replacement	219,391	-
10245 MCKEE RD (CTH PD) IMPROVEMENTS	902	-
12730 MONONA TERRACE/JOHN NOLEN DR LIGHT	2,032,648	2,055,000
10420 PUBLIC SAFETY RADIO SYSTEM	93,370	-
13119 SNOW EMERGENCY ZONE EXP/CSCL	127,297	-
10418 STREET LIGHT INSTALLATION	1,483,020	174,112
13778 Safe Streets Madison	2,146,291	1,049,998
13067 TEMP TRAFF CONT EQUIP AND LIGHTING	14,089	-
10767 TRAFFIC ENGINEERING INVENTORY	(990,643)	-
10428 TRAFFIC SAFETY INFRASTRUCTURE	129,603	-
10427 TRAFFIC SIGNAL INFRASTRUCTURE	2,447,615	640,000
13573 TWENTY IS PLENTY	613,026	613,026
12733 VISION ZERO TRAFFIC SAFETY INFRASTR	154,638	-
17071 WAYFINDING SIGNAGE	76,808	-
13066 ZERO VISION PROGRAM	190,709	4,889
	\$ 9,720,902	\$ 5,637,025

Traffic Engineering

Project Overview

Project	Citywide LED Conversion	Project #	13065
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is to convert all remaining City streetlights to LED. The goal of this project is to replace street light fixtures with more energy efficient LED fixtures, reducing energy usage and costs. The project’s scope includes equipment costs for the replacement of all non-LED streetlight fixtures. Completion of the project is estimated to save \$390,000 in electricity costs annually. These projected savings do not include debt service costs.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	500,000	850,000	150,000	-	-	-
TOTAL	\$ 500,000	\$ 850,000	\$ 150,000	\$ -	\$ -	\$ -

Project	Field Equipment Replacement	Project #	13779
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for the purchase and replacement of equipment used to support Traffic Engineering field operations including the City’s fiber optic network, signing, streetlighting and signal operations. The goal of this program is to improve efficiency and reduce delays in providing or restoring services to City agencies and partners. Funding in 2024 and 2025 will support pavement marking removal equipment and the replacement of a large format digital printer.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	50,000	25,000	-	-	-
TOTAL	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ -

Project	John Nolen Drive Lighting	Project #	12730
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds replacing the current tunnel lighting on John Nolen Drive under Monona Terrace. The goal of the project is to improve safety along the existing roadway by replacing the existing lighting that has been damaged by snow and stormwater runoff. The scope of the project includes the updated lighting infrastructure and installation costs, as well as review of emergency ventilation fan equipment. Funding to study this project was included in the 2020 capital budget. Construction of the project is scheduled for 2024 due to coordination with other projects in the area.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	-	1,000,000	-	-	-	-
TOTAL	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Project **Public Safety Radio System** Project # **10420**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program is for digital emergency communication equipment. The program’s goal is to build redundancy to ensure the continuation of operations in case of major disruptions. The program’s scope is focused on purchasing equipment and the corresponding software to operate the equipment. Funding in 2023 will be used to purchase a backup system to safeguard against system interruptions.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	1,100,000	150,000	150,000	150,000	150,000	150,000
TOTAL	\$ 1,100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project **Safe Streets for All Federal Grant Program** Project # **14149**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

The federal Bipartisan Infrastructure Law (BIL) established a new Safe Streets and Roads for All program to provide funding to regional, local and Tribal projects focused on preventing roadway deaths and serious injuries. Cities that have developed a Vision Zero or other Safety Action Plan will be eligible to apply for funding to carry out projects and strategies identified in their action plan. This funding would be used to match any projects awarded through this new program and would only be used if City of Madison projects are selected for funding.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	4,000,000	-	-	-	-	-
Federal Sources	16,000,000	-	-	-	-	-
TOTAL	\$ 20,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Safe Streets Madison** Project # **13778**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program funds projects focused on eliminating serious and fatal crashes as well as filling gaps in the pedestrian and bicycle network. The program uses the recently approved Safe Streets prioritization metric to select projects and focuses on elimination of disparate traffic safety outcomes. Project elements include proven safety countermeasures such as Rectangular Rapid Flashing Beacons, pedestrian islands, bike lanes, markings, signs and other infrastructure changes. This program funds other strategies from the Vision Zero Action Plan including public information campaigns, education, engagement, planning and safety focused enforcement.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	2,050,000	1,550,000	1,564,000	1,582,000	1,603,000	1,603,000
TOTAL	\$ 2,050,000	\$ 1,550,000	\$ 1,564,000	\$ 1,582,000	\$ 1,603,000	\$ 1,603,000

Project **Street Light Installation** Project # **10418**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program is for improvements to outdated street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. The program’s goal is to provide adequate lighting on streets for motorists, pedestrians, and bicyclists. Projects planned in 2023 include replacement of poles on State Street and Bassett Street.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	175,000	175,000	180,000	180,000	185,000	190,000
County Sources	15,000	15,000	15,000	15,000	15,000	15,000
Developer Capital Funding	300,000	300,000	300,000	300,000	305,000	305,000
Other Govt Pmt For Services	30,000	30,000	30,000	30,000	30,000	30,000
Special Assessment	75,000	75,000	75,000	75,000	75,000	75,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL	\$ 615,000	\$ 615,000	\$ 620,000	\$ 620,000	\$ 630,000	\$ 635,000

Project **Town of Madison Annexation - Signing and Pavement** Project # **14162**
 Citywide Element **Markings** Project Type **Project**
Health and Safety

Project Description

The City of Madison took over a portion of the Town of Madison in an annexation effective in October 2022. Traffic Engineering (TE) has reviewed the existing Town of Madison roadway signs and pavement markings in the annexation areas. The majority of the signs and pavement markings will need to be updated to meet current Manual on Uniform Traffic Control Devices (MUTCD) standards and/or City of Madison standards and expectations. Additional signing and pavement markings will also be required to meet current standards and needs of the community. TE has divided the annexation areas in to sub areas. A three year phased approach (2023 – 2025) is being proposed to update existing, and add new signing and pavement marking infrastructure to meet current standards.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
TIF Increment	90,000	60,000	50,000	-	-	-
TOTAL	\$ 90,000	\$ 60,000	\$ 50,000	\$ -	\$ -	\$ -

Project **Town of Madison Annexation - Street Lighting** Project # **14163**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

The City of Madison took over a portion of the Town of Madison in an annexation effective in October 2022. Traffic Engineering (TE) has reviewed the existing Town of Madison street lighting in the annexation areas. It is estimated that the City of Madison will need to install 10 new street lights to meet current City standards and expectations.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
TIF Increment	20,000	20,000	-	-	-	-
TOTAL	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -

Project
Citywide Element

Traffic Safety Infrastructure
Health and Safety

Project # **10428**
Project Type **Program**

Project Description

This program is for traffic control devices used in the design for the local share of the State Highway Hazard Elimination program, signs, and traffic safety studies. The goal of this program is to improve traffic safety and accessibility for pedestrians, bicyclists, motorists, and transit users. Funding is increased starting in 2024 to augment replacement of signs that show retroreflectivity degradation due to wear over time. The Federal Manual on Uniform Traffic Control Devices for streets and highways provides retroreflectivity standards and this funding will help bring sign inventory to these standards and enhance public safety.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	50,000	75,000	75,000	75,000	75,000	75,000
TOTAL	\$ 50,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Project
Citywide Element

Traffic Signal Installation
Land Use and Transportation

Project # **10427**
Project Type **Program**

Project Description

This program is for replacing and modernizing the City's traffic signal network. The goal of the program is to provide energy efficient and dynamic traffic signals that are readily adaptable to provide for safe, efficient traffic flow for pedestrians, bicycles and vehicles. Projects planned for 2023 include the installation of new traffic signals at the intersection of Northport Drive and School Road.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	760,000	360,000	365,000	365,000	370,000	380,000
County Sources	30,000	30,000	30,000	30,000	30,000	30,000
Developer Capital Funding	110,000	110,000	110,000	110,000	110,000	110,000
Federal Sources	800,000	-	-	-	-	-
Other Govt Pmt For Services	50,000	50,000	50,000	50,000	50,000	50,000
Special Assessment	200,000	200,000	200,000	200,000	200,000	200,000
State Sources	80,000	80,000	80,000	80,000	80,000	80,000
TOTAL	\$ 2,030,000	\$ 830,000	\$ 835,000	\$ 835,000	\$ 840,000	\$ 850,000

Traffic Engineering

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Citywide LED Conversion	500,000	500,000	500,000	-	500,000
Public Safety Radio System	1,100,000	1,100,000	1,100,000	-	1,100,000
Safe Streets for All Federal Grant Program	11,200,000	20,000,000	4,000,000	16,000,000	20,000,000
Safe Streets Madison	2,050,000	2,050,000	2,050,000	-	2,050,000
Street Light Installation	615,000	615,000	175,000	440,000	615,000
Town of Madison Annexation - Signing and Pavement Markings	90,000	90,000	-	90,000	90,000
Town of Madison Annexation - Street Lighting	20,000	20,000	-	20,000	20,000
Traffic Safety Infrastructure	50,000	50,000	50,000	-	50,000
Traffic Signal Installation	2,030,000	2,030,000	760,000	1,270,000	2,030,000
	\$ 17,655,000	\$ 26,455,000	\$ 8,635,000	\$ 17,820,000	\$ 26,455,000

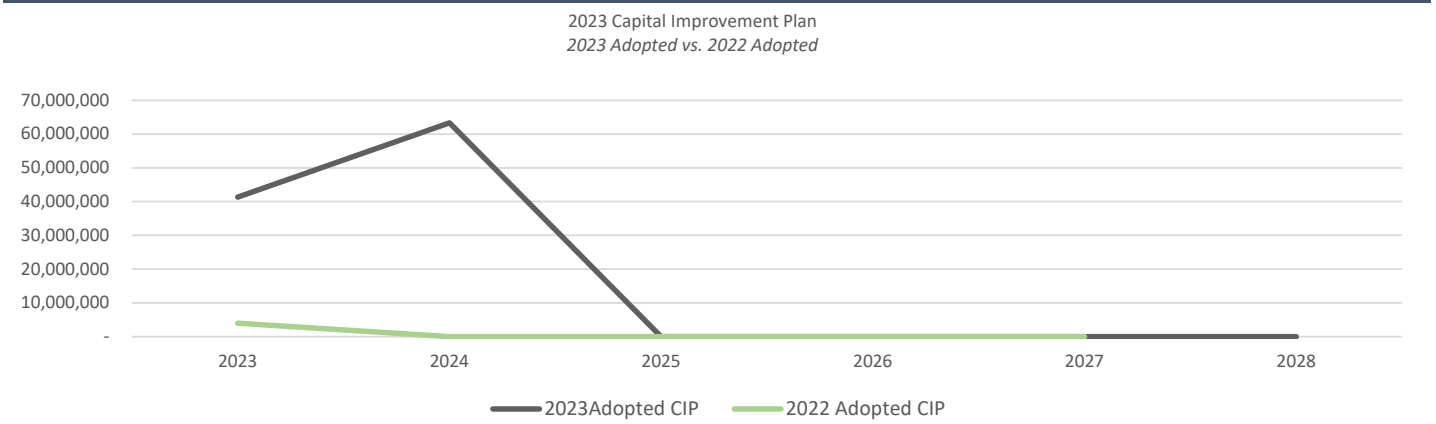
Transportation

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
E-W Bus Rapid Transit	33,000,000	330,000	-	-	-	-
Inter-City Passenger Rail Station and Planning	350,000	-	-	-	-	-
North-South Bus Rapid Transit	7,000,000	63,000,000	-	-	-	-
Reconnecting Communities	1,000,000	-	-	-	-	-
	\$ 41,350,000	\$ 63,330,000	\$ -	\$ -	\$ -	\$ -

Changes from 2022 CIP



Major Changes

- E-W Bus Rapid Transit
 - Program budget includes an additional \$23.0m in federal Small Starts funding that will convert BRT fleet fully to electric vehicles
 - Increased local funding of \$10m to address inflationary increases
 - Program adds \$330k in borrowing to support Arts in Infrastructure programming
 - The total E-W Bus Rapid Transit project budget is \$199.3m and includes prior budget appropriations, the value of land used as a local match for federal grants, and future debt service payments associated with planned borrowing.
- Inter-City Passenger Rail Station and Planning
 - \$350k of General Fund supported borrowing added to the project to augment consultant and planning activities started in 2022
- North-South Bus Rapid Transit
 - \$56.0m in unsecured federal funding from the Bipartisan Infrastructure Law added to the CIP
 - Advances implementation to take advantage of increased federal funding opportunities
 - \$6.3m to \$7.0m in General Fund borrowing in each 2023 and 2024 to support design and to serve as a local match for potential federal funding
 - \$670k in federal funding added in 2023 associated with the Areas of Persistent Poverty grant
- Reconnecting Communities
 - \$1.0m project added to the CIP supported by \$800k in federal funding and \$200k in local funding

Transportation

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	350,000	-	-	-	-	-
Machinery and Equipment	33,000,000	-	-	-	-	-
Other	8,000,000	7,330,000	-	-	-	-
Street	-	56,000,000	-	-	-	-
Total Expenditures	\$ 41,350,000	\$ 63,330,000	\$ -	\$ -	\$ -	\$ -

2023 CIP by Funding Source

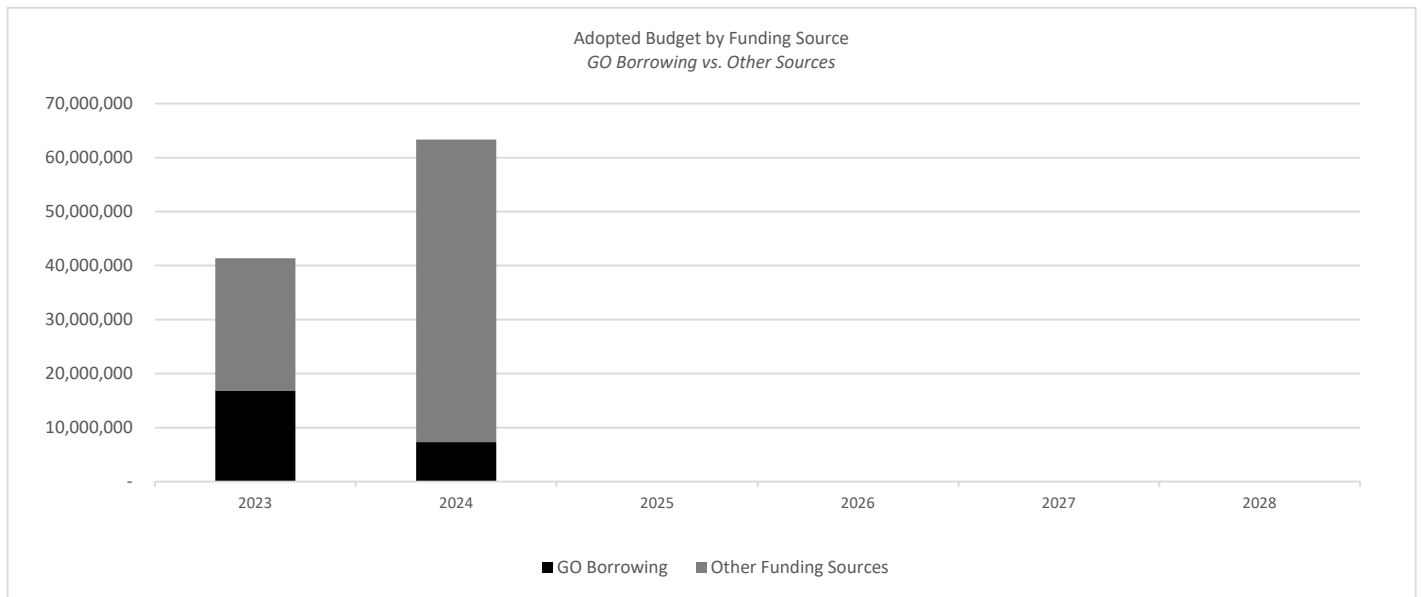
	2023	2024	2025	2026	2027	2028
GF GO Borrowing	16,880,000	7,330,000	-	-	-	-
Federal Sources	24,470,000	56,000,000	-	-	-	-
Total Funding	\$ 41,350,000	\$ 63,330,000	\$ -	\$ -	\$ -	\$ -

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	16,880,000	7,330,000	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ 16,880,000	\$ 7,330,000	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund GO Borrowing	2,194,400	952,900	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-



Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
17607 BUS RAPID TRANSIT PROGRAM	143,387,741	-
12775 INTER-CITY INTERMODAL BUS TERMINAL	196,418	-
13781 Inter-City Rail Station and Plan	120,000	-
12776 MADISON IN MOTION: COMPLETE STREETS	24,556	-
	\$ 143,728,715	\$ -

Transportation

Project Overview

Project	E-W Bus Rapid Transit	Project #	17607
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program funds the implementation of the East-West Bus Rapid Transit (E-W BRT) which runs from the Junction Road/Mineral Point Road intersection east to East Towne and onto Sun Prairie. The goal of E-W BRT is to reduce travel times, increase ridership, and improve Metro Transit System capacity. BRT, coupled with Metro's Network Redesign, seeks to provide better service to all of Madison's residents. The total E-W BRT project budget is \$199.3m and includes prior budget appropriations, the value of land used as a local match for federal grants, and future debt service payments associated with planned borrowing.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	10,000,000	330,000	-	-	-	-
Federal Sources	23,000,000	-	-	-	-	-
TOTAL	\$ 33,000,000	\$ 330,000	\$ -	\$ -	\$ -	\$ -

Project	Inter-City Passenger Rail Station and Planning	Project #	13781
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds a consultant for programming and planning activities associated with bringing passenger rail to Madison, as proposed in Amtrak's Connect US plan. Services will include developing station criteria, identifying and evaluating station locations, programming and budgeting, and interaction with state/federal agencies. Funding in 2023 augments the programming and planning activities by submitting federal funding requests, developing site concept designs, inventorying network needs, and performing NEPA and/or pre-NEPA environmental document activities. The Bipartisan Infrastructure Law increases passenger rail funding over 500%. Madison is listed as a critical city in the expansion of passenger rail service by the Midwest Rail Plan and Amtrak's Connect US. This project will increase project readiness and improve chances for capturing federal funding for passenger rail expansion.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	350,000	-	-	-	-	-
TOTAL	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	North-South Bus Rapid Transit	Project #	13665
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program funds the design and implementation of the North-South Bus Rapid Transit (N-S BRT) from South Park Street north to Northport Drive. The goal of the N-S BRT is to complement the E-W BRT as it provides improved transit frequency and service to the City's north and south sides. Funding for design work is included in 2023 and construction funding is included in 2024.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	6,330,000	7,000,000	-	-	-	-
Federal Sources	670,000	56,000,000	-	-	-	-
TOTAL	\$ 7,000,000	\$ 63,000,000	\$ -	\$ -	\$ -	\$ -

Project
Citywide Element

Reconnecting Communities
Land Use and Transportation

Project # **14355**
Project Type **Project**

Project Description

This project seeks federal grant opportunities dedicated to reconnecting communities that are cut off from economic opportunities by transportation infrastructure. The funding will support a planning grant to evaluate restoring community connectivity through the removal, retrofit, mitigation, or replacement of eligible transportation infrastructure facilities.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	200,000	-	-	-	-	-
Federal Sources	800,000	-	-	-	-	-
TOTAL	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Transportation

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
E-W Bus Rapid Transit	23,000,000	33,000,000	10,000,000	23,000,000	33,000,000
Grant Writing Consultant	100,000	-	-	-	-
Inter-City Passenger Rail Station and Planning	350,000	350,000	350,000	-	350,000
North-South Bus Rapid Transit	7,000,000	7,000,000	6,330,000	670,000	7,000,000
Reconnecting Communities	-	1,000,000	200,000	800,000	1,000,000
Sayle Street Remodel	1,000,000	-	-	-	-
	\$ 31,450,000	\$ 41,350,000	\$ 16,880,000	\$ 24,470,000	\$ 41,350,000

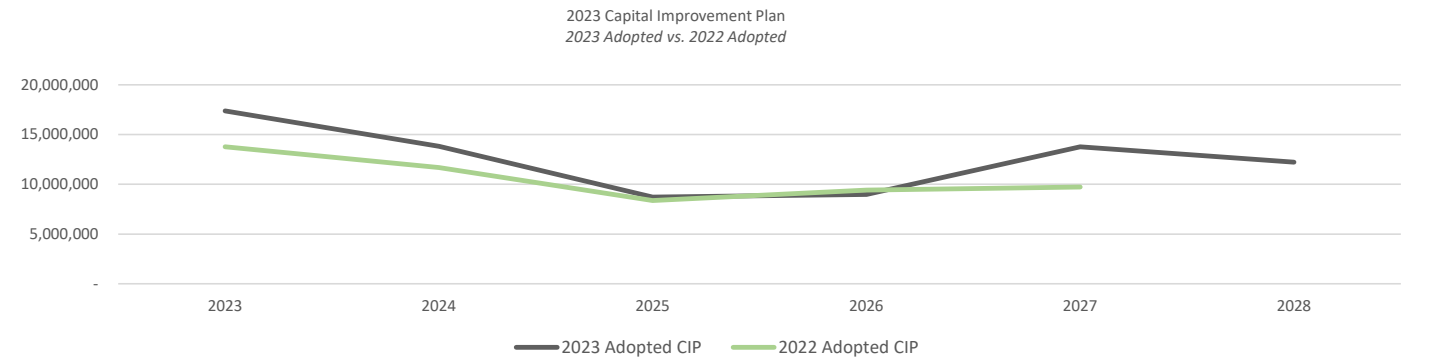
Water Utility

Capital Improvement Plan

Project Summary: Adopted

	2023	2024	2025	2026	2027	2028
Atwood Avenue	390,000	-	-	-	-	-
Booster Pump Station #213 Lakeview Reconstruction	-	-	-	188,000	1,161,000	877,000
Booster Pump Station 128 Upgrade	-	-	-	-	-	92,500
Chlorinators & Florinators Program	95,000	95,000	95,000	95,000	35,000	35,000
High Point/Raymond/MidTown	25,000	-	-	-	-	303,000
Olin Building Improvements	500,000	-	-	-	-	-
Outer Capitol Loop Southeast	-	193,000	-	-	-	-
Park Street, South (Olin to RR)	21,000	-	437,000	-	-	-
Pleasant View Road - Phase 1	120,000	-	-	-	-	-
Unit Well 12 Conversion to a Two Zone Well	-	-	-	263,000	3,754,000	41,000
Unit Well 14 - Sodium and Chloride Mitigation	1,650,000	-	-	-	-	-
Unit Well 15 - PFAS Treatment Facility	433,000	5,085,000	-	-	-	-
Unit Well 8 - Reconstruction	-	-	-	-	-	88,000
Unit Well Rehab Program	360,000	371,000	382,000	393,000	405,000	417,000
Water Hydrants Program	400,000	412,000	424,000	437,000	450,000	464,000
Water Mains - New	20,000	768,000	108,000	228,000	454,000	454,000
Water Mains Replace Rehab Improve - Pavement Management	1,576,000	467,000	1,485,000	681,000	1,370,000	1,133,000
Water Mains Replace Rehab Improve - Pipe Lining	524,000	1,065,000	1,172,000	1,459,000	1,458,000	1,054,000
Water Mains Replace Rehab Improve - Reconstruct Streets	124,000	1,995,000	1,564,000	2,531,000	1,739,000	2,077,000
Water Meter and Fixed Network Program	526,000	539,000	552,000	566,000	580,000	595,000
Water Utility Facility Improvements	1,513,000	1,857,000	1,638,000	1,405,000	1,447,000	1,490,000
Water Utility Vehicles & Equipment	754,000	701,000	813,000	690,000	702,000	681,000
Water Valve Cut-In Program	40,000	42,000	44,000	46,000	47,000	48,000
Well 19 Iron and Manganese Filter	8,116,000	81,000	-	-	-	-
Well 27 Iron & Manganese Mitigation	63,000	-	-	-	-	-
Well 28 Iron & Manganese Mitigation	63,000	-	-	-	-	-
Well 30 Iron & Manganese Mitigation	63,000	-	-	-	-	-
Westside Water Supply	-	-	-	-	153,000	2,370,000
Wilson St (MLK to King)	-	157,000	-	-	-	-
	\$ 17,376,000	\$ 13,828,000	\$ 8,714,000	\$ 8,982,000	\$ 13,755,000	\$ 12,219,500

Changes from 2022 CIP



Major Changes

- Atwood Avenue
 - Project budget decreased by \$1.5 million due to reduced pipe replacement scope
- Booster Pump Station #213 Lakeview Reconstruction
 - Project delayed from 2024-2025 to 2026-2027, and \$877,000 in construction funding added in 2028; project was delayed to allow for needed work on Unit Wells #15 and #19
- Booster Pump Station #128 Upgrade
 - \$93,000 revenue bond-supported project added to the CIP in 2028 to increase pump station capacity at the Blackhawk Booster Pumping station on the west side
- Chlorinators & Florinators
 - Program budget increased \$217,000 from 2023 through 2027 due to need for replacement of all chlorine analyzers over a four-year period
- High Point/Raymond/MidTown
 - Project added in 2023 and 2028 to align with the Engineering - Major Streets proposed road construction project
- Olin Building Improvements
 - \$500,000 reserves supported project added in 2023 to expand the parking lot at 110 East Olin Avenue; project will occur in conjunction with development of the Streets Olin drop-off site

- Outer Capitol Loop Southeast
 - Project delayed from 2023 to 2024 and budget increased \$166,000 to coordinate with the Judge Doyle Square Development
- Pleasant View Road - Phase 1
 - Project budget decreased \$685,000 to reflect reduced pipe work needs identified during design phase
- Unit Well 12 Conversion
 - Project delayed from 2023-2025 to 2026-2028 to accommodate work on Unit Wells 14, 15, and 19
- Unit Well 14 - Sodium and Chloride Mitigation
 - \$1.7 million project funded by revenue bonds added to the CIP in 2023
 - Revenue bond funding of \$1.5 million was advanced from 2024 to 2023 via Finance Committee amendment #10.
- Unit Well 15 - PFAS Treatment Facility
 - \$5.5 million project anticipated to be funded by Safe Drinking Water loans added to the CIP in 2023 and 2024
- Unit Well 8 Reconstruction
 - Project delayed to 2028 to accommodate work on Unit Wells 14, 15, and 19
- Unit Well Rehab Program
 - Program budget increased \$458,000 from 2023 to 2027 to reflect supply issues and inflation
- Water Hydrants Program
 - Program budget increased \$364,000 from 2023 to 2027 to reflect to reflect supply issues and inflation
- Water Mains Replace Rehab Improvements - Pavement Management
 - Program budget increased \$1.3 million in revenue bonds from 2023 to 2027 to reflect addition of a phase of the Hammersley Road pavement management project in 2023, and additional work required on the Wilson/Broom/Henry and Segoe/Sheboygan projects
- Water Mains Replace Rehab Improvements - Pipe Lining
 - Program budget decreased \$346,000 in revenue bonds from 2023 to 2027 to reflect adjustments to the anticipated scope of the Lake Mendota Drive cured-in-place pipe project
- Water Mains Replace Rehab Improvements - Reconstruct Streets
 - Program budget decreased \$655,000 in revenue bonds from 2023 to 2027 to reflect that no full replacements are included in the Engineering - Major Streets scope for 2023
- Water Utility Facility Improvements
 - Program budget increased \$3.3 million, funded by reserves, from 2023 to 2027 to reflect supply chain issues and inflation, as well as replacement of soon-to-be outdated network switches for cybersecurity and increase of budget for unexpected well and booster station mechanical failures in accordance with recent trends
- Water Utility Vehicles and Equipment
 - Program budget increased \$1.7 million from 2023 to 2027 to reflect increased vehicle cost as well as the acquisition of a dump truck, back hoe, and additional costs for electric vehicle charging stations
- Water Valve Cut-in Program
 - Program budget increased \$124,000 from 2023 to 2027 to reflect supply chain issues and inflation
- Well 19 Iron and Manganese Filter
 - Project budget increased \$1.4 million to reflect supply issues and inflation
- Well 27 Iron and Manganese Mitigation
 - \$63,000 revenue bond-supported project added to the CIP in 2023 to determine contaminant levels and options for mitigation
- Well 28 Iron and Manganese Mitigation
 - \$63,000 revenue bond-supported project added to the CIP in 2023 to determine contaminant levels and options for mitigation
- Well 30 Iron and Manganese Mitigation
 - \$63,000 revenue bond-supported project added to the CIP in 2023 to determine contaminant levels and options for mitigation
- Westside Water Supply
 - \$2.5 million revenue bond-supported project added to the CIP in 2027 and 2028 to identify options for addressing the anticipated water supply shortage on the west side of Madison; planning and investigation will begin in 2027 with plans to complete the project by 2032

Water Utility

Budget Overview

2023 CIP by Expenditure Type

	2023	2024	2025	2026	2027	2028
Building	10,686,000	1,458,000	1,175,000	1,190,000	4,708,000	1,110,000
Land Improvements	500,000	-	-	-	-	-
Machinery and Equipment	2,950,000	7,271,000	2,305,000	2,410,000	3,376,000	2,329,500
Water Network	3,240,000	5,099,000	5,234,000	5,382,000	5,671,000	8,780,000
Total Expenditures	\$ 17,376,000	\$ 13,828,000	\$ 8,714,000	\$ 8,982,000	\$ 13,755,000	\$ 12,219,500

2023 CIP by Funding Source

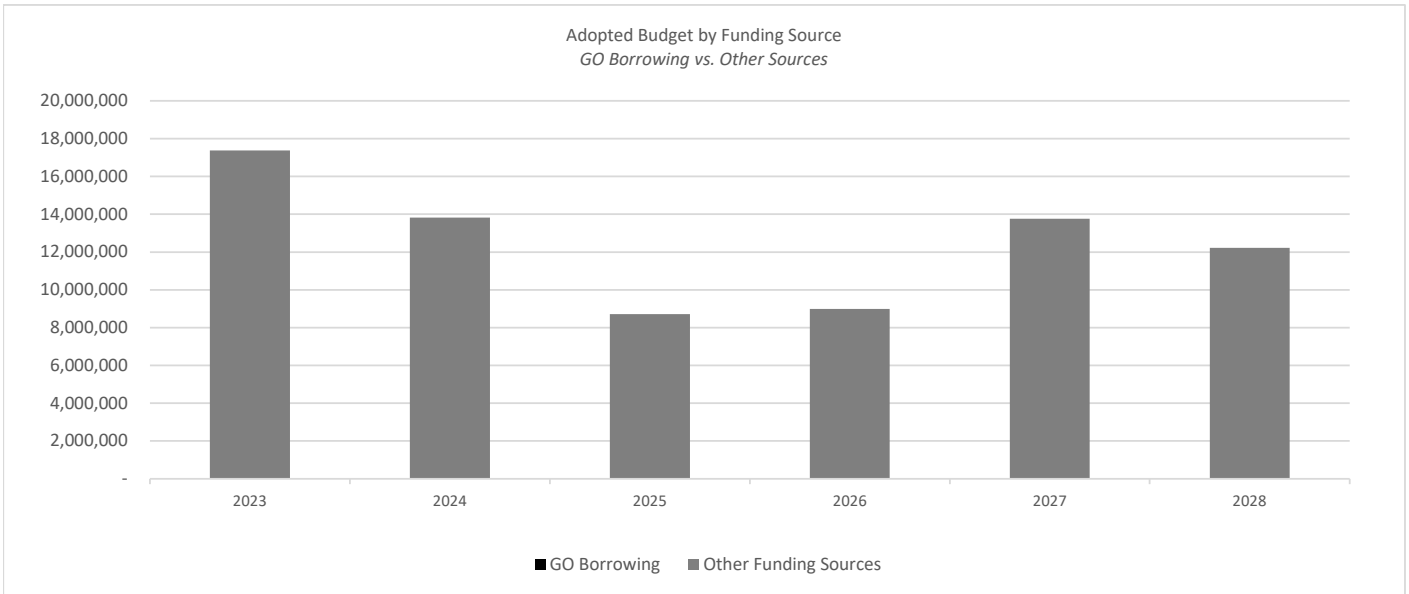
	2023	2024	2025	2026	2027	2028
Reserves Applied	4,188,000	4,017,000	3,948,000	3,632,000	3,666,000	3,730,000
Revenue Bonds	12,755,000	4,726,000	4,766,000	5,350,000	10,089,000	8,489,500
State Sources	433,000	5,085,000	-	-	-	-
Total Funding	\$ 17,376,000	\$ 13,828,000	\$ 8,714,000	\$ 8,982,000	\$ 13,755,000	\$ 12,219,500

Borrowing Summary

	2023	2024	2025	2026	2027	2028
Borrowing Schedule						
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
Total GO Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-



Water Utility

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	26,723	-
13838 BLAIR ST	35,918	-
12386 CHLORINATORS & FLORINATORS PROGRAM	19,365	-
11574 COTTAGE GROVE ROAD	10,783	-
13835 CTH M	192,568	-
11130 GAMMON ROAD, SOUTH	99,531	-
10245 MCKEE RD (CTH PD) IMPROVEMENTS	68,790	-
10540 PAVEMENT MANAGEMENT	1,794,936	-
10284 PLEASANT VIEW ROAD	30,675	-
14004 PRESSURE ZONE RESILIENCY	224,969	-
10226 RECONSTRUCTION STREETS	2,151,936	-
10944 UNIT WELL NO. 8 RECONSTRUCTION	215,000	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	135,956	-
12443 UW15 PFAS MITIGATION	122,000	-
10448 UW19 IRON & MANGANESE FILTER	69,485	-
12440 UW8 SENTINEL WELL	53,897	-
11894 WATER MAIN REPLACE PAVEMENT MGMT	532,205	-
11892 WATER MAIN REPLACE PIPE LINING	377,934	-
11893 WATER MAIN REPLACE RECNSTRCT STREET	143,435	-
12507 WATER MAINS NEW	72,800	-
10440 WATER UTILITY FACILITY IMPROVEMENTS	949,813	-
12385 WATER UTILITY HYDRANTS PROGRAM	247,013	-
12340 WATER UTILITY METER PROGRAM	295,166	-
12341 WATER UTILITY UW REHAB PROGRAM	412,951	-
12339 WATER UTILITY VEHICLE PROGRAM	253,676	-
12387 WATER VALVE CUT-IN PROGRAM	679	-
11900 WELL 14 MITIGATION	67,000	-
11459 WILSON ST (MLK - S HAMILTON)	23,437	-
	\$ 8,628,641	\$ -

Water Utility

Project Overview

Project	Atwood Avenue	Project #	11127
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds the reconstruction of Atwood Avenue from Fair Oaks Avenue to Cottage Grove Road to a three-lane boulevard with multi-use paths. Median and crosswalk enhancements are proposed for safe pedestrian crossing to Olbrich Gardens and Olbrich Park. The multi-use path will be utilized for the Lake Loop route around Lake Monona. A new pedestrian and bicycle bridge over the Starkweather Creek is included in the project. The goal of the project is to improve the facilities for pedestrians, bicyclists, motor vehicles and transit. Funding shown reflects the Water Utility component of the project.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	390,000	-	-	-	-	-
TOTAL	\$ 390,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Booster Pump Station #213 Lakeview Reconstruction	Project #	12441
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for reconstructing the Lake View Booster Pumping Station. The goal of the project is to meet fire fighting requirements and expansion in Zone 5. A generator will also be added to ensure reliability of the pumping station in the event of a power outage. Pump capacity will be increased to 1200 gallons per minute.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	-	-	-	188,000	1,161,000	877,000
TOTAL	\$ -	\$ -	\$ -	\$ 188,000	\$ 1,161,000	\$ 877,000

Project	Booster Pump Station 128 Upgrade	Project #	12442
Citywide Element	Green and Resilient	Project Type	Project

Project Description

Pressure Zone 11 on the far west side is experiencing development pressure and growth. The Blackhawk elevated tank was completed and put into service in December 2018, and will support projected growth in the area. Pump station capacity at the Blackhawk Booster Pumping Station is a limiting factor and the pumps and electrical systems require upgrade. This project will increase firm pumping capacity from 1,000 gpm to 1,400 to 2,100 gpm. Design development is scheduled to start in 2028.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	-	-	-	-	-	92,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,500

Project **Chlorinators & Florinators Program** Project # **12386**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program rebuilds and replaces chlorinator and florinator equipment on a 10 year replacement cycle. The goal of this program is to reduce failures and service interruptions for safe and reliable water. Progress will be measured by the frequency of equipment failure.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	95,000	95,000	95,000	95,000	35,000	35,000
TOTAL	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 35,000	\$ 35,000

Project **High Point/Raymond/MidTown** Project # **12454**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project funds the connection of water mains in the Marty Road area. When the project to complete the street and path network (as outlined in the High Point - Raymond Neighborhood Development Plan) goes forward, water infrastructure will be built to connect piping between Pressure Zones 8 and 9. This connection will increase operational resiliency in an area that is currently more isolated within the system than desirable.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	25,000	-	-	-	-	303,000
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 303,000

Project **Olin Building Improvements** Project # **14023**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project funds the Water Utility fleet and employee parking lot expansion along the southern end of the Water Utility property at 119 East Olin Avenue. This work will coincide with a City Engineering-led effort to create a new public access road to the drop off site adjacent to the Water Utility parcel. Both agencies will collaborate on proper grading; contaminated soil disposal; and storm water management requirements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	500,000	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Outer Capitol Loop Southeast** Project # **10303**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for reconstructing the southeast section of the Outer Capitol Loop. The goal of this project is to improve the roadway's pavement quality rating and pedestrian experience. The pavement quality rating for the roadway is currently 4 of 10. The project's scope includes reconstruction of East Doty Street from Martin Luther King Jr. Boulevard to South Webster Street and South Pinckney from East Doty Street to East Wilson Street. Funding in 2023 is for construction. Funding shown reflects the Water Utility component of the project.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	-	193,000	-	-	-	-
TOTAL	\$ -	\$ 193,000	\$ -	\$ -	\$ -	\$ -

Project **Park Street, South (Olin to RR)** Project # **11133**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for reconstructing South Park Street. The goal of the project is to improve the pavement quality of the roadway. The current pavement rating is 4 of 10. The project's scope includes South Park Street from the railroad to Olin Avenue. Design is planned for 2023 and construction is planned for 2025. This timeline aligns with the Wisconsin Department of Transportation timeline.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	21,000	-	437,000	-	-	-
TOTAL	\$ 21,000	\$ -	\$ 437,000	\$ -	\$ -	\$ -

Project **Pleasant View Road - Phase 1** Project # **10284**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for reconstructing Pleasant View Road from US-14 to Old Sauk Road. The goal of this project is to expand the existing roadway and improve the pavement quality. The current pavement rating is 4 of 10. The project's scope includes construction of a four-lane roadway with multi-use path and sidewalk to replace the existing two-lane roadway. Construction is planned for 2022 and 2023. Funding shown reflects the Water Utility component of the project.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	120,000	-	-	-	-	-
TOTAL	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Unit Well 12 Conversion to a Two Zone Well** Project # **10452**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for rebuilding and expanding Well #12 located on South Whitney Way. The goal of the project is to provide water supply capacity to five existing pressure zones, which represents the majority of the City’s west side. The system flexibility provided by this project will improve service reliability and maximize water supply. Funding in 2026 is for design with construction to begin in 2027.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	-	-	-	263,000	3,754,000	41,000
TOTAL	\$ -	\$ -	\$ -	\$ 263,000	\$ 3,754,000	\$ 41,000

Project **Unit Well 14 - Sodium and Chloride Mitigation** Project # **11900**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

Due to decades of road salt use on Madison city streets and in particular University avenue, Well 14 has elevated levels of sodium (Na) and Chloride (Cl). Efforts are underway to reduce the quantity of road salt used, however the levels currently in the groundwater will eventually reach the well. As the level of Na and Cl continues to rise, mitigation is required. This project will involve a consultant to develop the plans and specs and the implementation of a remedial solution for the elevated levels of sodium and chloride present in this well. The Water Utility intends to apply for State Safe Drinking Water Loans for this project. Revenue bond funding of \$1.5 million was advanced from 2024 to 2023 via Finance Committee amendment #10.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	1,650,000	-	-	-	-	-
TOTAL	\$ 1,650,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Unit Well 15 - PFAS Treatment Facility** Project # **14092**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

The contaminant, PFAS, has been detected at Well 15. While PFAS is not regulated at this time, there is significant concern about potential health impacts. To prepare for a change in the PFAS regulatory requirements, this project will investigate and study potential treatment options. A study that was performed on Well 15 gave guidance on how to proceed with improving the PFAS levels at Well 15. The Water Utility intends to apply for State Safe Drinking Water Loans for this project. The Water Utility intends to apply for Bipartisan Infrastructure Loan forgiveness for this project.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
State Sources	433,000	5,085,000	-	-	-	-
TOTAL	\$ 433,000	\$ 5,085,000	\$ -	\$ -	\$ -	\$ -

Project	Unit Well 8 - Reconstruction	Project #	10944
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project will address elevated levels of iron and manganese at Well 8 that exceed Water Utility Board standards. Geographically, the well is located in a well developed area on the near east side of the system. This location is in proximity of Zones 6e, 6w, and 4. The facility was constructed in 1945 and will be demolished and rebuilt, allowing the well to serve these three zones, transferring water from the isthmus to the south east side of the service area. Challenges and limitations exists from the Kipp Corporation site, Olbrich Park and Lake Monona. Coordination with neighborhood groups and the Parks Division will be critical to project success. Preliminary planning work will commence in 2028.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	-	-	-	-	-	88,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,000

Project	Unit Well Rehab Program	Project #	12341
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the 10 year unit well upgrade projects as recommended by the Wisconsin Department of Natural Resources. The goal of this program is to ensure that all unit wells are functioning at an efficient level and to reduce annual maintenance costs. Progress will be measured by reduction of maintenance costs, fewer unit well failures, and compliance with the 10 year schedule.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	360,000	371,000	382,000	393,000	405,000	417,000
TOTAL	\$ 360,000	\$ 371,000	\$ 382,000	\$ 393,000	\$ 405,000	\$ 417,000

Project	Water Hydrants Program	Project #	12385
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program is for the annual raising, replacing and moving of water hydrants. The goal of this program is to maintain reliable service for fire suppression.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	400,000	412,000	424,000	437,000	450,000	464,000
TOTAL	\$ 400,000	\$ 412,000	\$ 424,000	\$ 437,000	\$ 450,000	\$ 464,000

Project **Water Mains - New** Project # **12507**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for installing new water mains throughout the City. The goal of the program is to strengthen and expand the existing distribution system, improve water pressure, improve fire protection, allow transfer of water between pressure zones, and to serve the growing areas of the City. Newly installed mains include hydraulic improvements consistent with the Water Utility Master Plan.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	20,000	768,000	108,000	228,000	454,000	454,000
TOTAL	\$ 20,000	\$ 768,000	\$ 108,000	\$ 228,000	\$ 454,000	\$ 454,000

Project **Water Mains Replace Rehab Improve - Pavement Management** Project # **11894**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for replacing existing water mains in conjunction with the repaving of roads as part of the City's Engineering-Major Streets Pavement Management program. The goal of the program is to update the water infrastructure, reducing the risk of pipe failure. The program aligns with the Water Utility's goal to replace or rehabilitate over 400 miles of aging pipe within the City over a 40-year period to renew and maintain the system. Planned projects in 2023 include: Hammersley; South Broom Street/South Henry Street/ West Wilson Street; North Segoe Road/Sheboygan Avenue, 21C3B UW Madison-Engineering Drive/Randall Avenue/Dayton Street; and hydraulic improvements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	1,576,000	467,000	1,485,000	681,000	1,370,000	1,133,000
TOTAL	\$ 1,576,000	\$ 467,000	\$ 1,485,000	\$ 681,000	\$ 1,370,000	\$ 1,133,000

Project **Water Mains Replace Rehab Improve - Pipe Lining** Project # **11892**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for cured-in-place-pipe lining (CIPP) to improve the quality of existing pipes in the water network throughout the City. The goal of the program is to lengthen the useful life of the pipes at a lower cost than replacing the pipe. The program measures the miles of pipe rehabilitated using the lining method. Locations for CIPP lining are evaluated on an annual basis.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	524,000	1,065,000	1,172,000	1,459,000	1,458,000	1,054,000
TOTAL	\$ 524,000	\$ 1,065,000	\$ 1,172,000	\$ 1,459,000	\$ 1,458,000	\$ 1,054,000

Project **Water Mains Replace Rehab Improve - Reconstruct Streets** Project # **11893**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for replacing existing water mains in conjunction with the reconstruction of roads as part of the City’s Engineering-Major Streets Reconstruct Streets program. The goal of the program is to update the water infrastructure, diminishing the risk of pipe failure. The program aligns with the Water Utility’s goal to replace or rehabilitate over 400 miles of aging pipe within the City over a 40-year period to renew and maintain the system. Planned projects in 2023 include: Lake Mendota Drive; Blue Harvest Lane/Treetops Drive/Feather Edge Drive; Eastwood Drive/Winnebago Street; and hydraulic improvements.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	124,000	1,995,000	1,564,000	2,531,000	1,739,000	2,077,000
TOTAL	\$ 124,000	\$ 1,995,000	\$ 1,564,000	\$ 2,531,000	\$ 1,739,000	\$ 2,077,000

Project **Water Meter and Fixed Network Program** Project # **12340**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for water meter and fixed network advanced metering infrastructure (AMI) improvements. The goal of the program is to provide accurate consumption data for billing purposes. Progress will be measured by comparing the meter accuracy testing results against the Public Service Commission of Wisconsin rules and regulations as well as monitoring the total non-revenue water volume.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	526,000	539,000	552,000	566,000	580,000	595,000
TOTAL	\$ 526,000	\$ 539,000	\$ 552,000	\$ 566,000	\$ 580,000	\$ 595,000

Project **Water Utility Facility Improvements** Project # **10440**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for repairing and upgrading Water Utility facilities. The goal of the program is to maintain the facilities for reliable service and reducing emergency repairs. Progress is measured by tracking the number of emergency calls, facility outages, and accidents each year. Funding in 2023 is for fiber optic system installations and upgrades, control and instrumentation replacements and upgrades, cybersecurity upgrades, and other miscellaneous upgrades.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	1,513,000	1,857,000	1,638,000	1,405,000	1,447,000	1,490,000
TOTAL	\$ 1,513,000	\$ 1,857,000	\$ 1,638,000	\$ 1,405,000	\$ 1,447,000	\$ 1,490,000

Project **Water Utility Vehicles & Equipment** Project # **12339**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for the annual vehicle and equipment replacements and additions. Replacement schedules are based on age and mileage of the vehicles and equipment. The goal of this program is to provide reliable vehicles and equipment for Water Utility’s operations. Progress will be measured by the frequency of vehicle breakdowns and actual useful life obtained. In 2023, funds will be used for a maintenance utilimaster, a tri-axle dump truck, a backhoe, and other miscellaneous equipment.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	754,000	701,000	813,000	690,000	702,000	681,000
TOTAL	\$ 754,000	\$ 701,000	\$ 813,000	\$ 690,000	\$ 702,000	\$ 681,000

Project **Water Valve Cut-In Program** Project # **12387**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for installing new valve cut-ins to the existing water infrastructure. The goal of this program is to eliminate areas of the city where water service is negatively impacted during water system maintenance and repair. Success is measured by a reduction in complaints from customers for impacted service.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Reserves Applied	40,000	42,000	44,000	46,000	47,000	48,000
TOTAL	\$ 40,000	\$ 42,000	\$ 44,000	\$ 46,000	\$ 47,000	\$ 48,000

Project **Well 19 Iron and Manganese Filter** Project # **10448**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for a new iron, manganese, and radium treatment system at Well 19 located on Lake Mendota Drive or the City’s west side. The goal of this project is to improve water quality in the area. Progress will be measured by the change in iron, manganese, and radium concentrations, which currently do not meet Madison Water Utility standards. Funding in 2023 is for construction. The Water Utility intends to apply for State Safe Drinking Water Loans for this project.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	8,116,000	81,000	-	-	-	-
TOTAL	\$ 8,116,000	\$ 81,000	\$ -	\$ -	\$ -	\$ -

Project	Well 27 Iron & Manganese Mitigation	Project #	14025
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project will address elevated levels of iron and manganese at Well 27 which exceed Water Utility Board Standards. In addition, radium levels periodically exceed the EPA Safe Drinking Water limit. The goal of the project is to identify strata causing the elevated contaminant levels and determine whether well reconstruction is a viable alternative to wellhead treatment.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	63,000	-	-	-	-	-
TOTAL	\$ 63,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Well 28 Iron & Manganese Mitigation	Project #	17604
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project will address elevated levels of iron and manganese at Well 28 which exceed Water Utility Board standards. The goal of the project is to identify strata causing the elevated contaminate levels and determine whether well reconstruction is a viable alternative to wellhead treatment.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	63,000	-	-	-	-	-
TOTAL	\$ 63,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Well 30 Iron & Manganese Mitigation	Project #	17603
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project will address elevated levels of iron and manganese at Well 30 which exceed Water Utility board Standards. The goal of the project is to identify strata causing the elevated contaminant levels and determine whether well reconstruction is a viable alternative to wellhead treatment.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	63,000	-	-	-	-	-
TOTAL	\$ 63,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Westside Water Supply	Project #	12439
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project will investigate ways of addressing a future water supply shortage on the far west side. The City Planning Department is projecting significant development pressure on the far west side of the City over the next 20 years. Development projections indicate the west side water supply deficiency will grow to the point it becomes critical by the year 2040. Alternative solutions may include a new well, pumping water from other areas of the system, and optimization of operation. Planning and investigation will begin in 2027 with the project completion by 2032.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	-	-	-	-	153,000	2,370,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 153,000	\$ 2,370,000

Project	Wilson St (MLK to King)	Project #	11543
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for replacing the pavement on Wilson Street from Martin Luther King Jr. Boulevard to King Street. The goal of this project is to improve the pavement rating, which is currently 4 of 10, and enhance the pedestrian and bicycle facilities along the corridor. The project's scope will construct a new cycle track along Wilson Street. Construction is planned for 2024. Funding shown reflects the Water Utility component of the project.

Project Budget by Funding Source

	2023	2024	2025	2026	2027	2028
Revenue Bonds	-	157,000	-	-	-	-
TOTAL	\$ -	\$ 157,000	\$ -	\$ -	\$ -	\$ -

Water Utility

2023 Appropriation Schedule

2023 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Atwood Avenue	390,000	390,000	-	390,000	390,000
Chlorinators & Florinators Program	95,000	95,000	-	95,000	95,000
High Point/Raymond/MidTown	25,000	25,000	-	25,000	25,000
Olin Building Improvements	500,000	500,000	-	500,000	500,000
Park Street, South (Olin to RR)	21,000	21,000	-	21,000	21,000
Pleasant View Road - Phase 1	120,000	120,000	-	120,000	120,000
Unit Well 14 - Sodium and Chloride Mitigation	150,000	150,000	-	1,650,000	1,650,000
Unit Well 15 - PFAS Treatment Facility	433,000	433,000	-	433,000	433,000
Unit Well Rehab Program	360,000	360,000	-	360,000	360,000
Water Hydrants Program	400,000	400,000	-	400,000	400,000
Water Mains - New	20,000	20,000	-	20,000	20,000
Water Mains Replace Rehab Improve - Pavement Management	1,576,000	1,576,000	-	1,576,000	1,576,000
Water Mains Replace Rehab Improve - Pipe Lining	524,000	524,000	-	524,000	524,000
Water Mains Replace Rehab Improve - Reconstruct Streets	124,000	124,000	-	124,000	124,000
Water Meter and Fixed Network Program	526,000	526,000	-	526,000	526,000
Water Utility Facility Improvements	1,513,000	1,513,000	-	1,513,000	1,513,000
Water Utility Vehicles & Equipment	754,000	754,000	-	754,000	754,000
Water Valve Cut-In Program	40,000	40,000	-	40,000	40,000
Well 19 Iron and Manganese Filter	8,116,000	8,116,000	-	8,116,000	8,116,000
Well 27 Iron & Manganese Mitigation	63,000	63,000	-	63,000	63,000
Well 28 Iron & Manganese Mitigation	63,000	63,000	-	63,000	63,000
Well 30 Iron & Manganese Mitigation	63,000	63,000	-	63,000	63,000
	\$ 15,876,000	\$ 15,876,000	\$ -	\$ 17,376,000	\$ 17,376,000



Special Fund Statements

2023 Adopted Budget

ROOM TAX FUND

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Fund Balance, January 1	(1,417,686)	556,811	1,520,479	3,464,569	3,464,569
Restricted for Bond Requirements	-	-	-	-	-
Reserved for Monona Terrace Capital Projects	-	(100,000)	(165,490)	(165,490)	(165,490)
Committed for Event Booking Assistance	(379,905)	(379,905)	(398,025)	(398,025)	(398,025)
Balance of Unassigned Funds, January 1	\$ (1,797,591)	\$ 76,906	\$ 956,964	\$ 2,901,054	\$ 2,901,054
SOURCES					
Estimated Total Room Tax Receipts	12,088,276	14,250,000	17,000,000	19,000,000	19,000,000
Interest Revenue	2,062	2,850	17,663	40,247	40,247
TOTAL SOURCES	\$ 12,090,338	\$ 14,252,850	\$ 17,017,663	\$ 19,040,247	\$ 19,040,247
USES					
Tangible Municipal Development (s. 66.0615 (1) (fm) 3., Wis. Stats.)					
<u>Monona Terrace:</u>					
Debt Service Payment-Revenue Bond Issue (a)	-	-	-	-	-
Debt Service Payment-Gen'l Obligation Bond Issue (a)	112,883	137,900	136,472	207,721	207,721
Capital Purchases	8,793	-	-	1,655,000	1,655,000
Operating Subsidy	3,559,302	3,962,100	3,962,100	4,825,725	4,825,725
Reserves (b)	-	-	-	-	-
Net Operating Subsidy	3,559,302	3,962,100	3,962,100	4,825,725	4,825,725
Subtotal Monona Terrace	\$ 3,680,978	\$ 4,100,000	\$ 4,098,572	\$ 6,688,446	\$ 6,688,446
Monona Terrace Share of Room Tax Revenues	30%	29%	24%	35%	35%
<u>Alliant Energy Center, Henry Vilas Zoo and Olbrich Gardens (j)</u>	\$ -	\$ -	\$ -	\$ 738,152	\$ 738,152
<u>Overture Center Subsidy from Room Tax (i)</u>	\$ 1,500,000	\$ 1,600,000	\$ 1,600,000	\$ 2,095,000	\$ 2,095,000
Subtotal Tangible Municipal Development	\$ 5,180,978	\$ 5,700,000	\$ 5,698,572	\$ 9,521,598	\$ 9,521,598
Tangible Municipal Development Share of Room Tax Revenues	43%	40%	34%	50%	50%

ROOM TAX FUND

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Tourism Marketing (s. 66.0615 (1) (fm) 1., Wis. Stats.)					
<u>Greater Madison Convention and Visitors Bureau:</u>					
Destination Marketing (c)	3,750,000	3,900,000	3,900,000	5,264,037	5,264,037
Estimated Event Booking Assistance Subsidy	86,559	200,000	200,000	275,000	275,000
Subtotal GMCVB	<u>\$ 3,836,559</u>	<u>\$ 4,100,000</u>	<u>\$ 4,100,000</u>	<u>\$ 5,539,037</u>	<u>\$ 5,539,037</u>
<u>City Tourism Marketing Activities</u>					
Support for Fireworks Events (d)	-	-			
Sister Cities Program	16,200	20,000	20,000	30,000	30,000
Civic Conferences / Fairs / Festivals / Summer Concerts	97,340	110,000	110,000	177,500	177,500
Civic Conferences (e)	-	5,000	5,000	35,000	35,000
Civic Promotion (e)	3,490	15,000	15,000	15,000	15,000
Dane Dances (g)	15,000	15,000	15,000	25,000	25,000
Make Music Madison (g)	10,000	15,000	15,000	30,000	30,000
Songwriting Conference (g)	-	-	-	-	-
Music Tourism Study	45,000	25,000	25,000	25,000	25,000
Fairs / Festivals / Summer Concerts (f)	13,800	15,000	15,000	17,500	17,500
Downtown Temporary Art Installations (g)	10,050	20,000	20,000	30,000	30,000
WIAA Basketball Tournament (h)	-	15,000	15,000	15,000	15,000
Subtotal City Tourism Marketing	<u>\$ 113,540</u>	<u>\$ 145,000</u>	<u>\$ 145,000</u>	<u>\$ 222,500</u>	<u>\$ 222,500</u>
Subtotal Tourism Marketing	<u>\$ 3,950,099</u>	<u>\$ 4,245,000</u>	<u>\$ 4,245,000</u>	<u>\$ 5,761,537</u>	<u>\$ 5,761,537</u>
Share of Room Tax Revenues	33%	30%	25%	30%	30%
Room Tax Commission Administration	<u>\$ -</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
Room Tax Commission Enforcement of Transient Tourist Rooming Houses (i)	<u>\$ 21,096</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>
Share of Room Tax Revenues	0.2%	0.2%	0.2%	0.2%	0.2%
Reserves					
Share of Room Tax Revenues					
Room Tax Commission	<u>\$ 9,152,173</u>	<u>\$ 9,975,000</u>	<u>\$ 9,973,572</u>	<u>\$ 15,318,135</u>	<u>\$ 15,318,135</u>
Tourism-Related Share of Room Tax	76%	70%	58%	80%	80%
Room Tax Retained for General Purposes					
General Purposes (b)	-	4,196,000	5,021,000	5,621,000	5,621,000
Arts Grants	-	79,000	79,000	79,000	79,000
Subtotal Retained for Other Purposes	<u>\$ -</u>	<u>\$ 4,275,000</u>	<u>\$ 5,100,000</u>	<u>\$ 5,700,000</u>	<u>\$ 5,700,000</u>
Share of Room Tax Revenues	0%	30%	30%	30%	30%
TOTAL USES	<u>\$ 9,152,173</u>	<u>\$ 14,250,000</u>	<u>\$ 15,073,572</u>	<u>\$ 21,018,135</u>	<u>\$ 21,018,135</u>
Fund Balance, December 31	<u>\$ 1,520,479</u>	<u>\$ 559,661</u>	<u>\$ 3,464,569</u>	<u>\$ 1,486,682</u>	<u>\$ 1,486,682</u>
Transfer to Monona Terrace Operations	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Committed for Monona Terrace Capital Projects	(165,490)	(100,000)	(165,490)	(165,490)	(165,490)
Committed for Event Booking Assistance	(398,025)	(400,000)	(398,025)	(398,025)	(398,025)
Balance of Unassigned Funds, December 31 (b)	<u>\$ 956,964</u>	<u>\$ 59,661</u>	<u>\$ 2,901,054</u>	<u>\$ 923,167</u>	<u>\$ 923,167</u>

The presentation of the Room Tax Fund has been modified from prior years to reflect changes to state law and to reflect the requirement, first effective in 2017, that 70 percent of room tax revenues be transferred for allocation by a Room Tax Commission created by the City.

(a) The CDA lease revenue bonds issued to finance the construction of Monona Terrace were retired in 2020. The General Obligation bonds initially issued as part of the original Monona Terrace financing were retired in 2014. New GO bonds have been issued for renovation projects at Monona Terrace.

(b) Under state law, 70% of room taxes are distributed by the Room Tax Commission and 30% are retained by the City. The Room Tax Commission anticipates allocating sufficient room tax revenues on a permanent basis to eliminate the reliance on Monona Terrace reserves, as well as providing additional room tax subsidy to Monona Terrace to help reach the goal that reserves are at least 20% of expenditures. The Monona Terrace Board has stated that the Monona Terrace Reserve Fund is to be used to cover Monona Terrace's unexpected operating and capital shortfalls as well as to help support a future renovation. Due to economic impacts brought on by the global pandemic, Monona Terrace reserves were exhausted by the end of 2020. In July 2020, the Room Tax Commission amended its 2020 adopted budget to reduce allocations by 50% in response to the impact of the global pandemic on City room tax collections. The Room Tax Fund has retained 100% of room tax revenues that were budgeted for general purposes in 2020 and 2021, resulting in \$0 transferred to the City's General Fund for 2020 and 2021. The "Balance of Unassigned Funds" represent the unspent portion of the 70% of room taxes allocated to the Room Tax Commission. As room tax revenues recover from the impacts of the global pandemic, the Room Tax Commission will continue to review and seek to set-aside reserves.

(c) In 2020, the contract with Destination Madison, Inc., was amended to provide a fixed amount of funding based on much lower room tax revenues brought on by the impacts of the global pandemic.

(d) In 2023, no funding is provided to help support fireworks events.

(e) These funds will be used to promote conferences and/or enterprises that the City helps host or sponsor that are designed to provide education and training for Madisonians and also to promote Madison as a city of distinction and place of topical interest.

(f) This includes funds for events as determined by the Arts Commission that result in tourism and hotel room nights in the City. In 2023, \$25,000 is allocated for implementing recommendations from a study to support and expand the diversity of music tourism in Madison.

(g) This includes funding for Dane Dances (\$25,000); Make Music Madison, a summer solstice festival (\$30,000); and Downtown Temporary Art Installations (\$30,000).

(h) In 2023, \$15,000 is continued to support the WIAA Tournament.

(i) Allocation of funding for enforcement of state laws and City ordinances related to tourism rooming houses is subject to approval by the Room Tax Commission.

(j) Allocation of funding to support an operating subsidy to the Overture Center (\$2,095,000) is authorized by the Room Tax Commission, consistent with state law. In 2023, funding of \$642,352, was provided for city costs related to the Henry Vilas Zoo and Olbrich Gardens. In 2023, \$95,800 is provided to the Alliant Energy Center (AEC) to reflect an agreement between AEC and the Town of Madison regarding sharing of room taxes; the AEC will be attached to the City of Madison on October 31, 2022, pursuant to the final attachment agreement dissolving the Town of Madison.

By the adoption of this budget, the City Council hereby incorporates the decisions of the Room Tax Commission into the 2023 operating budget in accordance with state law. An increase in the room tax rate from 9% to 10% for the Room Tax Fund was first adopted in the 2018 budget.

SPECIAL ASSESSMENT REVOLVING FUND

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Fund Balance, January 1	\$ 6,760,714	\$ 6,840,015	\$ 6,274,125	\$ 5,624,192	\$ 5,624,192
SOURCES					
Special Assessment Repayment					
Principal Repayment	3,445,058	5,000,000	4,000,000	5,000,000	5,000,000
General Obligation Borrowing	-	-	-	-	-
Interest on Repayments	209,997	450,000	300,000	550,000	550,000
Investment Income	-	50,000	100,000	250,000	250,000
Other	35,500	-	-	-	-
TOTAL SOURCES	<u>\$ 3,690,555</u>	<u>\$ 5,500,000</u>	<u>\$ 4,400,000</u>	<u>\$ 5,800,000</u>	<u>\$ 5,800,000</u>
USES					
Transfer to Capital Projects	3,839,668	6,379,000	4,750,000	6,808,000	6,808,000
Transfer out to Debt Service	231,978	220,000	209,933	201,916	201,916
Other	105,498	100,000	90,000	125,000	125,000
TOTAL USES	<u>\$ 4,177,144</u>	<u>\$ 6,699,000</u>	<u>\$ 5,049,933</u>	<u>\$ 7,134,916</u>	<u>\$ 7,134,916</u>
Annual Net Cash Flow	<u>\$ (486,589)</u>	<u>\$ (1,199,000)</u>	<u>\$ (649,933)</u>	<u>\$ (1,334,916)</u>	<u>\$ (1,334,916)</u>
Fund Balance, December 31	<u>\$ 6,274,125</u>	<u>\$ 5,641,015</u>	<u>\$ 5,624,192</u>	<u>\$ 4,289,276</u>	<u>\$ 4,289,276</u>

The Special Assessment Revolving Fund is used as a financing source for the assessable portion of various capital projects included in the Capital Budget. Agencies that have projects partially financed by this fund include Engineering, Traffic Engineering, Parks, Sewer Utility, Stormwater Utility, and Water Utility. The primary source of revenue for the Special Assessment Revolving Fund is the repayment of past assessments. These assessments can be paid either in full or on an installment basis collected in conjunction with the annual property tax bill.

In 2014, the Council authorized \$2 million in funds from General Obligation borrowing to provide additional working capital for the Fund, as recent economic conditions have deferred principal repayments to the Fund. The funding will be recovered over time, but borrowing is required in the short term.

INSURANCE FUND

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash and Other Assets	5,462,071	5,468,840	5,462,071	4,651,063	4,651,063
Claims Payable and Other Liabilities	<u>(3,529,838)</u>	<u>(3,529,838)</u>	<u>(3,618,360)</u>	<u>(3,618,360)</u>	<u>(3,618,360)</u>
Net Assets: January 1	<u>\$ 1,932,232</u>	<u>\$ 1,939,002</u>	<u>\$ 1,843,710</u>	<u>\$ 1,032,702</u>	<u>\$ 1,032,702</u>
REVENUES					
Billings to Departments	2,850,002	2,750,000	2,750,000	2,750,000	2,750,000
Interest Income	7,282	12,000	12,000	8,000	8,000
Appropriation from Other Funds	-	-	-	1,500,000	1,500,000
Insurance Recoveries	111,482	200,000	200,000	200,000	200,000
Miscellaneous Revenue	846	-	-	-	-
WMMIC Dividend	120,998	120,000	142,120	120,000	120,000
Total Revenues	<u>\$ 3,090,610</u>	<u>\$ 3,082,000</u>	<u>\$ 3,104,120</u>	<u>\$ 4,578,000</u>	<u>\$ 4,578,000</u>
EXPENSES					
Liability Premium	791,955	885,000	922,722	1,150,000	1,150,000
Property Premium	734,809	803,000	803,000	850,000	850,000
Other Premiums	82,362	98,000	98,000	120,000	120,000
Claims	1,007,564	800,000	1,600,000	950,000	950,000
Reserve Adjustment	-	-	-	-	-
Interest Expense	-	-	-	-	-
Loss Payments to Departments	319,807	200,000	200,000	200,000	200,000
Emergency Management	-	-	-	16,000	16,000
Driver Simulator	-	-	-	-	-
Administrative Expense	242,635	291,406	291,406	297,560	304,368
Total Expenses	<u>\$ 3,179,132</u>	<u>\$ 3,077,406</u>	<u>\$ 3,915,128</u>	<u>\$ 3,583,560</u>	<u>\$ 3,590,368</u>
Net Assets: December 31	1,843,710	1,943,596	1,032,702	2,027,142	2,020,334
Net Asset Goal	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>
Surplus (Deficiency)	<u>\$ 293,710</u>	<u>\$ 393,596</u>	<u>\$ (517,298)</u>	<u>\$ 477,142</u>	<u>\$ 470,334</u>

Note on Reserve Policy:

The City's Insurance Fund reserve policy is to maintain a net asset balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

On December 3, 2013, the Common Council authorized an additional appropriation of \$1,000,000 to the Insurance Fund from the City General Fund (Legistar #32182, RES-13-00882).

On December 2, 2014, the Common Council authorized an additional appropriation of \$150,000 to the Insurance Fund from the City General Fund (Legistar #36230, RES-14-00873).

On January 5, 2016, the Common Council authorized an additional 2015 appropriation of \$500,000 to the Insurance Fund from the City General Fund (Legistar #40817, RES-16-00012).

The City of Madison aggregate SIR for 2015 is \$1.55 million. Based on the reserve policy, the Insurance Fund is expected to be above its net asset goal by \$278,430 at the end of 2015. Claims are reserved at a 95% confidence level.

In 2016, premiums in the Insurance Fund are increasing for two primary reasons. First, significant rate increases were expected in the Local Government Property Insurance Fund (LGPIF) due to past changes by the Legislature and incurred losses. As an alternative, the City sought a proposal from the newly formed Municipal Property Insurance Corporation (MPIC). This proposal was \$100,000 less than the LGPIF, but still represents an increase of \$50,000. However, MPIC does not cover auto physical damage. The City also worked with the Transit Mutual Insurance to secure that coverage. On the liability side, the City is facing a liability premium increase of approximately \$45,000 for 2016. Second, the fund is also in the midst of defending a larger number of litigated files than in past years resulting in increases in the reserve adjustment. Administrative costs are also increasing due to additional staff support for the program and other salary and benefit adjustments.

In 2017, the confidence level at which claims are reserved is changed to 85%. This means in 85 out of 100 cases, the amount reserved will be sufficient to pay outstanding claims.

In 2017, billings to agencies are increased by \$650,000.

In 2017, \$16,000 was added for Emergency Management. These funds include money for training, plan development, active shooter exercises and supplies. Madison Police Department will supply Risk Management with a report detailing goals and progress of active shooter training and a plan for cost recovery of training to outside entities.

In 2018, WMMIC dividend was reduced by \$300,000 based on projections; billings to agencies increased by \$250,000.

In 2019, premiums and insurance claims increased by \$291,000; billings to agencies increased by \$150,000.

In 2020, billings to agencies for Workers Compensation decreased by \$900,000 and increased by \$950,000 for Insurance in order to improve the Insurance fund balance without affecting agency budgets. Budgeted Insurance premiums increased by \$129,000.

In 2021, billings to agencies for the Insurance Fund decreased by \$500,000, and increased by \$500,000 in the Worker's Compensation Fund. This modification restores a portion of a change in billings between the two funds in the 2020 budget that addressed a deficit in the Insurance Fund.

In 2022, billings to agencies for the Insurance Fund decreased by \$100,000 and increased by \$100,000 in the Worker's Compensation Fund. This modification restores a portion of a change in billings between the two funds in the 2020 budget that addressed a deficit in the Insurance Fund.

In 2023, billings to agencies for the Insurance Fund did not change from 2022. The 2023 budget increases reserves by \$1.5 million through a transfer from the General Fund. The City experienced high levels of claim payouts in 2022 due primarily to various legal settlements and associated legal counsel costs; this supplement will help address the cash balance in the fund.

WORKERS COMPENSATION FUND

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash and Other Assets	16,104,567	15,693,008	16,104,567	15,858,240	15,858,240
Claims Payable and Other Liabilities	<u>(11,260,261)</u>	<u>(11,260,261)</u>	<u>(11,442,663)</u>	<u>(11,442,663)</u>	<u>(11,442,663)</u>
Net Assets: January 1	<u>\$ 4,844,306</u>	<u>\$ 4,432,747</u>	<u>\$ 4,661,904</u>	<u>\$ 4,415,577</u>	<u>\$ 4,415,577</u>
REVENUES					
Billings to Departments	3,650,000	3,750,000	3,750,000	3,750,000	3,750,000
Appropriation from Other Funds	-	-	-	-	-
Misc. Revenue (3rd Party Subrogation)	18,450	75,000	75,000	40,000	40,000
Total Revenue	<u>\$ 3,668,450</u>	<u>\$ 3,825,000</u>	<u>\$ 3,825,000</u>	<u>\$ 3,790,000</u>	<u>\$ 3,790,000</u>
EXPENSES					
Workers' Compensation Losses Paid	3,152,734	3,250,000	3,250,000	3,500,000	3,500,000
Actuarial Reserve Adjustment	-	-	-	-	-
Debt and Other Financing	-	-	-	-	-
Legal Services	49,395	110,000	110,000	115,500	115,500
Outside Services	171,742	180,000	180,000	187,200	187,200
Administrative Expense	118,911	156,327	156,327	160,515	163,852
Insurance	358,070	375,000	375,000	400,000	400,000
Total Expenses	<u>\$ 3,850,852</u>	<u>\$ 4,071,327</u>	<u>\$ 4,071,327</u>	<u>\$ 4,363,215</u>	<u>\$ 4,366,552</u>
Net Assets: December 31	4,661,904	4,186,420	4,415,577	3,842,362	3,839,025
Net Asset Goal	650,000	650,000	650,000	650,000	650,000
Surplus (Deficiency)	<u>\$ 4,011,904</u>	<u>\$ 3,536,420</u>	<u>\$ 3,765,577</u>	<u>\$ 3,192,362</u>	<u>\$ 3,189,025</u>

Notes on Workers Compensation Fund Policy:

The City's Workers Compensation Fund policy is to maintain a net asset balance equal to or greater than the current self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. In 2015, the SIR is increased to \$650,000. Claims are reserved at a 95% confidence level.

In 2017, the confidence level at which claims are reserved was changed to 85%. This means in 85 out of 100 cases, the amount reserved will be sufficient to pay outstanding claims.

On December 3, 2013, the Common Council authorized an appropriation of \$750,000 to the Workers Compensation Fund from the City General Fund (Legistar #32182, RES-13-00882). In 2015, billings to agencies were increased by \$125,000. Additional appropriations from the General Fund, as well as increased billings to agencies, may be required in the future if fund expenses continue to exceed revenues. Much of these increased expenses can be attributed to the actuarial reserve adjustment associated with medical cost inflation and increases in average claim amounts.

In 2017, billings to agencies increased by \$150,000.

In 2018, billings to agencies increased by \$250,000 to meet budgeted increase in losses paid.

In 2019, billings to agencies decreased by \$200,000 to meet budgeted decrease in losses paid.

In 2020, billings to agencies for Workers Compensation decreased by \$900,000 and increased by \$950,000 for Insurance in order to improve the Insurance fund balance without affecting agency budgets. Budgeted Workers Compensation losses increased by \$50,000.

In 2021, billings to agencies for the Insurance Fund decreased by \$500,000, and increased by \$500,000 in the Worker's Compensation Fund. This modification restores a portion of a change in billings between the two funds in the 2020 budget that addressed a deficit in the Insurance Fund.

In 2022, billings to agencies for the Insurance Fund decreased by \$100,000, and increased by \$100,000 in the Worker's Compensation Fund. This modification restores a portion of a change in billings between the two funds in the 2020 budget that addressed a deficit in the Insurance Fund.

In 2023, billings to agencies for the Workers Compensation Fund did not change from 2022. The Adopted Budget assumes using \$576,552 in fund balance in 2023.

IMPACT FEES

CASH FLOW STATEMENTS

Impact Fees
Citywide Summary - All Active Impact Fee Funds
2023 Adopted Budget

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 11,035,156	\$ 14,638,122	\$ 17,769,173	\$ 17,656,741	\$ 17,656,741
Fund Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	42,259	29,640	33,215	32,960	32,960
Revenue - Impact Fees	8,814,835	5,525,000	3,971,500	5,411,000	5,411,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 8,857,094</u>	<u>\$ 5,554,640</u>	<u>\$ 4,004,715</u>	<u>\$ 5,443,960</u>	<u>\$ 5,443,960</u>
Fund Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	766,232	1,920,000	3,763,000	9,600,000	9,600,000
Major Streets	-	-	-	-	-
Storm Utility	1,108,377	-	212,700	330,000	330,000
Sewer Utility	10,885	-	656	-	-
Debt Service - Principal	215,243	115,251	139,705	134,573	134,573
Debt Service - Interest	22,340	10,678	1,085	764	764
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	50,000	-	-	-
Total Outflows:	<u>\$ 2,123,077</u>	<u>\$ 2,095,929</u>	<u>\$ 4,117,146</u>	<u>\$ 10,065,337</u>	<u>\$ 10,065,337</u>
Annual Net Cash Flow	<u>\$ 6,734,017</u>	<u>\$ 3,458,711</u>	<u>\$ (112,431)</u>	<u>\$ (4,621,377)</u>	<u>\$ (4,621,377)</u>
Cash Balance (Deficit), December 31	<u>\$ 17,769,173</u>	<u>\$ 18,096,833</u>	<u>\$ 17,656,742</u>	<u>\$ 13,035,364</u>	<u>\$ 13,035,364</u>

**Impact Fees
Parks Subtotal**

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Budget
Cash Balance (Deficit), January 1	\$ 15,165,153	\$ 19,781,400	\$ 22,359,878	\$ 22,259,004	\$ 22,259,004
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	42,181	29,640	33,120	32,940	32,940
Revenue - Impact Fees	7,941,974	5,525,000	3,650,000	5,100,000	5,100,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 7,984,155	\$ 5,554,640	\$ 3,683,120	\$ 5,132,940	\$ 5,132,940
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	766,232	1,920,000	3,763,000	9,600,000	9,600,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	19,998	-	20,799	20,045	20,045
Debt Service - Interest	3,200	-	195	147	147
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	50,000	-	-	-
Total Outflows:	\$ 789,430	\$ 1,970,000	\$ 3,783,994	\$ 9,620,192	\$ 9,620,192
Annual Net Cash Flow	\$ 7,194,725	\$ 3,584,640	\$ (100,874)	\$ (4,487,252)	\$ (4,487,252)
Cash Balance (Deficit), December 31	\$ 22,359,878	\$ 23,366,040	\$ 22,259,004	\$ 17,771,752	\$ 17,771,752

Impact Fees
12405101 Parks - Warner

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ (70,113)	\$ (70,113)	\$ (70,113)	\$ (70,113)	\$ (70,113)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ (70,113)	\$ (70,113)	\$ (70,113)	\$ (70,113)	\$ (70,113)

Impact Fees
12405102 Parks - Reindahl

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 92,810	\$ 22,935	\$ 93,007	\$ 91,157	\$ 91,157
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	202	20	150	120	120
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 202</u>	<u>\$ 20</u>	<u>\$ 150</u>	<u>\$ 120</u>	<u>\$ 120</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	5	22,955	2,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 5</u>	<u>\$ 22,955</u>	<u>\$ 2,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 197</u>	<u>\$ (22,935)</u>	<u>\$ (1,850)</u>	<u>\$ 120</u>	<u>\$ 120</u>
Cash Balance (Deficit), December 31	<u>\$ 93,007</u>	<u>\$ -</u>	<u>\$ 91,157</u>	<u>\$ 91,277</u>	<u>\$ 91,277</u>

Includes 2022 amounts as follows:

Parks Division:

Park Facility Improvements	cash	\$ 22,955
		<u>\$ 22,955</u>

**Impact Fees
12405105 Parks - Olbrich**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ (19,243)	\$ (19,243)	\$ (19,243)	\$ (19,243)	\$ (19,243)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ (19,243)	\$ (19,243)	\$ (19,243)	\$ (19,243)	\$ (19,243)

Impact Fees
12405106 Parks - Law - Tenney

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Budget
Cash Balance (Deficit), January 1	\$ (96,342)	\$ (119,540)	\$ (119,540)	\$ (140,534)	\$ (140,534)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	19,998	-	20,799	20,045	20,045
Debt Service - Interest	3,200	-	195	147	147
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 23,198	\$ -	\$ 20,994	\$ 20,192	\$ 20,192
Annual Net Cash Flow	\$ (23,198)	\$ -	\$ (20,994)	\$ (20,192)	\$ (20,192)
Cash Balance (Deficit), December 31	\$ (119,540)	\$ (119,540)	\$ (140,534)	\$ (160,726)	\$ (160,726)

Impact Fees
12405107 Parks - Vilas - Brittingham

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 121,813	\$ 46,988	\$ 44,492	\$ 34,552	\$ 34,552
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	163	-	60	60	60
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 163</u>	<u>\$ -</u>	<u>\$ 60</u>	<u>\$ 60</u>	<u>\$ 60</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	77,484	46,988	10,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 77,484</u>	<u>\$ 46,988</u>	<u>\$ 10,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (77,321)</u>	<u>\$ (46,988)</u>	<u>\$ (9,940)</u>	<u>\$ 60</u>	<u>\$ 60</u>
Cash Balance (Deficit), December 31	<u>\$ 44,492</u>	<u>\$ -</u>	<u>\$ 34,552</u>	<u>\$ 34,612</u>	<u>\$ 34,612</u>

Includes 2022 amounts as follows:

Parks Division:

Park Land Improvements	cash	\$ 46,988
		<u>\$ 46,988</u>

Impact Fees
12405108 Parks Olin - Turville

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 42,180	\$ 12,250	\$ 42,272	\$ 42,332	\$ 42,332
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	92	10	60	60	60
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 92</u>	<u>\$ 10</u>	<u>\$ 60</u>	<u>\$ 60</u>	<u>\$ 60</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	12,260	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 12,260</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 92</u>	<u>\$ (12,250)</u>	<u>\$ 60</u>	<u>\$ 60</u>	<u>\$ 60</u>
Cash Balance (Deficit), December 31	<u>\$ 42,272</u>	<u>\$ -</u>	<u>\$ 42,332</u>	<u>\$ 42,392</u>	<u>\$ 42,392</u>

Includes 2022 amounts as follows:

Parks Division:

Park Land Improvements	cash	<u>\$ 12,260</u>
		<u>\$ 12,260</u>

Impact Fees
12405109 Parks - Garner

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Budget
Cash Balance (Deficit), January 1	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)

Impact Fees
12405110 Parks - Far West

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Budget
Cash Balance (Deficit), January 1	\$ (76,088)	\$ (76,088)	\$ (77,856)	\$ (77,856)	\$ (77,856)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	1,768	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 1,768	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ (1,768)	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ (77,856)	\$ (76,088)	\$ (77,856)	\$ (77,856)	\$ (77,856)

Impact Fees
12405111 Parks - Elver

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 200,671	\$ 188,995	\$ 180,826	\$ 175,076	\$ 175,076
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	364	150	250	200	200
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 364</u>	<u>\$ 150</u>	<u>\$ 250</u>	<u>\$ 200</u>	<u>\$ 200</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	20,209	150,000	6,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 20,209</u>	<u>\$ 150,000</u>	<u>\$ 6,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (19,845)</u>	<u>\$ (149,850)</u>	<u>\$ (5,750)</u>	<u>\$ 200</u>	<u>\$ 200</u>
Cash Balance (Deficit), December 31	<u>\$ 180,826</u>	<u>\$ 39,145</u>	<u>\$ 175,076</u>	<u>\$ 175,276</u>	<u>\$ 175,276</u>

Includes 2022 amounts as follows:

Parks Division:

Elver Park Improvements	cash	\$ 150,000
		<u>\$ 150,000</u>

Impact Fees
12405112 Parks - Citywide Parkland Fee

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 587,995	\$ 548,955	\$ 487,888	\$ (885,712)	\$ (885,712)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,226	960	1,400	1,300	1,300
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,226</u>	<u>\$ 960</u>	<u>\$ 1,400</u>	<u>\$ 1,300</u>	<u>\$ 1,300</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	101,333	467,797	1,375,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 101,333</u>	<u>\$ 467,797</u>	<u>\$ 1,375,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (100,107)</u>	<u>\$ (466,837)</u>	<u>\$ (1,373,600)</u>	<u>\$ 1,300</u>	<u>\$ 1,300</u>
Cash Balance (Deficit), December 31	<u>\$ 487,888</u>	<u>\$ 82,118</u>	<u>\$ (885,712)</u>	<u>\$ (884,412)</u>	<u>\$ (884,412)</u>

Includes 2022 amounts as follows:

Parks Division:

Land Acquisition	cash	300,000
Park Land Improvements	cash	167,797
		<u>\$ 467,797</u>

Impact Fees
12405113 Parks - Citywide Infrastructure Fee

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 45,181	\$ 395,467	\$ 987,262	\$ 1,084,762	\$ 1,084,762
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	806	300	1,500	1,500	1,500
Revenue - Impact Fees	901,505	400,000	100,000	500,000	500,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 902,311</u>	<u>\$ 400,300</u>	<u>\$ 101,500</u>	<u>\$ 501,500</u>	<u>\$ 501,500</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	(39,770)	420,000	4,000	900,000	900,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ (39,770)</u>	<u>\$ 420,000</u>	<u>\$ 4,000</u>	<u>\$ 900,000</u>	<u>\$ 900,000</u>
Annual Net Cash Flow	<u>\$ 942,081</u>	<u>\$ (19,700)</u>	<u>\$ 97,500</u>	<u>\$ (398,500)</u>	<u>\$ (398,500)</u>
Cash Balance (Deficit), December 31	<u>\$ 987,262</u>	<u>\$ 375,767</u>	<u>\$ 1,084,762</u>	<u>\$ 686,262</u>	<u>\$ 686,262</u>

Includes 2022 amounts as follows:

Parks Division:

Vilas Park Improvements	cash	\$ 20,000
Warner Park Community Center	cash	\$ 400,000
		<u>\$ 420,000</u>

Includes 2023 amounts as follows:

Parks Division:

Warner Park Community Center	cash	\$ 900,000
		<u>\$ 900,000</u>

**Impact Fees
12405114 - North**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 352,170	\$ 452,875	\$ 757,812	\$ 709,312	\$ 709,312
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,244	700	1,500	1,500	1,500
Revenue - Impact Fees	472,950	200,000	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 474,194</u>	<u>\$ 200,700</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	68,552	200,000	50,000	75,000	75,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 68,552</u>	<u>\$ 200,000</u>	<u>\$ 50,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>
Annual Net Cash Flow	<u>\$ 405,642</u>	<u>\$ 700</u>	<u>\$ (48,500)</u>	<u>\$ (73,500)</u>	<u>\$ (73,500)</u>
Cash Balance (Deficit), December 31	<u>\$ 757,812</u>	<u>\$ 453,575</u>	<u>\$ 709,312</u>	<u>\$ 635,812</u>	<u>\$ 635,812</u>

Includes 2022 amounts as follows:

Parks Division:

Beach and Shoreline Improvements	cash	\$ 150,000
Park Land Improvements		<u>\$ 50,000</u>
		<u>\$ 200,000</u>

Includes 2023 amounts as follows:

Parks Division:

Beach and Shoreline Improvements	cash	\$ 75,000
		<u>\$ 75,000</u>

**Impact Fees
12405115 - East**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,494,087	\$ 1,786,587	\$ 1,731,306	\$ 1,913,806	\$ 1,913,806
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	3,723	2,500	2,500	2,500	2,500
Revenue - Impact Fees	376,730	400,000	200,000	200,000	200,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 380,453</u>	<u>\$ 402,500</u>	<u>\$ 202,500</u>	<u>\$ 202,500</u>	<u>\$ 202,500</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	143,234	200,000	20,000	680,000	680,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 143,234</u>	<u>\$ 200,000</u>	<u>\$ 20,000</u>	<u>\$ 680,000</u>	<u>\$ 680,000</u>
Annual Net Cash Flow	<u>\$ 237,219</u>	<u>\$ 202,500</u>	<u>\$ 182,500</u>	<u>\$ (477,500)</u>	<u>\$ (477,500)</u>
Cash Balance (Deficit), December 31	<u>\$ 1,731,306</u>	<u>\$ 1,989,087</u>	<u>\$ 1,913,806</u>	<u>\$ 1,436,306</u>	<u>\$ 1,436,306</u>

Includes 2022 amounts as follows:

Parks Division:

Park Facility Improvements	cash	100,000
Playground/Accessibility Improvements	cash	<u>\$ 100,000</u>
		<u>\$ 200,000</u>

Includes 2023 amounts as follows:

Parks Division:

Door Creek Park Shelter	cash	\$ 600,000
Park Land Improvements	cash	\$ 25,000
Playground/Accessibility Improvements	cash	<u>\$ 55,000</u>
		<u>\$ 680,000</u>

**Impact Fees
12405116 - Central**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ (178,605)	\$ (213,605)	\$ (207,197)	\$ 623,303	\$ 623,303
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	500	500	500
Revenue - Impact Fees	17,047	25,000	850,000	100,000	100,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 17,047</u>	<u>\$ 25,000</u>	<u>\$ 850,500</u>	<u>\$ 100,500</u>	<u>\$ 100,500</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	45,639	-	20,000	225,000	225,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 45,639</u>	<u>\$ -</u>	<u>\$ 20,000</u>	<u>\$ 225,000</u>	<u>\$ 225,000</u>
Annual Net Cash Flow	<u>\$ (28,592)</u>	<u>\$ 25,000</u>	<u>\$ 830,500</u>	<u>\$ (124,500)</u>	<u>\$ (124,500)</u>
Cash Balance (Deficit), December 31	<u>\$ (207,197)</u>	<u>\$ (188,605)</u>	<u>\$ 623,303</u>	<u>\$ 498,803</u>	<u>\$ 498,803</u>

Includes 2023 amounts as follows:

Parks Division:

Downtown Area Park (Senior Center Park)	cash	\$ 225,000
		<u>\$ 225,000</u>

**Impact Fees
12405117 - West**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,892,093	\$ 2,528,393	\$ 2,515,690	\$ 3,079,890	\$ 3,079,890
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	5,452	4,000	4,200	4,200	4,200
Revenue - Impact Fees	954,353	1,000,000	700,000	800,000	800,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 959,805</u>	<u>\$ 1,004,000</u>	<u>\$ 704,200</u>	<u>\$ 804,200</u>	<u>\$ 804,200</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	336,208	400,000	140,000	1,420,000	1,420,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	50,000	-	-	-
Total Outflows:	<u>\$ 336,208</u>	<u>\$ 450,000</u>	<u>\$ 140,000</u>	<u>\$ 1,420,000</u>	<u>\$ 1,420,000</u>
Annual Net Cash Flow	<u>\$ 623,597</u>	<u>\$ 554,000</u>	<u>\$ 564,200</u>	<u>\$ (615,800)</u>	<u>\$ (615,800)</u>
Cash Balance (Deficit), December 31	<u>\$ 2,515,690</u>	<u>\$ 3,082,393</u>	<u>\$ 3,079,890</u>	<u>\$ 2,464,090</u>	<u>\$ 2,464,090</u>

Includes 2022 amounts as follows:

Parks Division:

Elver Park	cash	\$ 300,000
Playground and Accessibility	cash	\$ 100,000
Country Grove Restroom Facility	cash	\$ 50,000
		<u>\$ 450,000</u>

Includes 2023 amounts as follows:

Parks Division:

Country Grove Restroom Facility	cash	\$ 775,000
Elver Park	cash	\$ 40,000
Park Land Improvements	cash	\$ 390,000
Playground and Accessibility	cash	\$ 215,000
		<u>\$ 1,420,000</u>

**Impact Fees
12405118 - Park Land**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 10,830,025	\$ 14,350,025	\$ 16,066,753	\$ 15,751,753	\$ 15,751,753
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	28,909	21,000	21,000	21,000	21,000
Revenue - Impact Fees	5,219,389	3,500,000	1,800,000	3,500,000	3,500,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 5,248,298</u>	<u>\$ 3,521,000</u>	<u>\$ 1,821,000</u>	<u>\$ 3,521,000</u>	<u>\$ 3,521,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	11,570	-	2,136,000	6,300,000	6,300,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 11,570</u>	<u>\$ -</u>	<u>\$ 2,136,000</u>	<u>\$ 6,300,000</u>	<u>\$ 6,300,000</u>
Annual Net Cash Flow	<u>\$ 5,236,728</u>	<u>\$ 3,521,000</u>	<u>\$ (315,000)</u>	<u>\$ (2,779,000)</u>	<u>\$ (2,779,000)</u>
Cash Balance (Deficit), December 31	<u>\$ 16,066,753</u>	<u>\$ 17,871,025</u>	<u>\$ 15,751,753</u>	<u>\$ 12,972,753</u>	<u>\$ 12,972,753</u>

Includes 2023 amounts as follows:

Parks Division:

Land Acquisition	cash	<u>\$ 6,300,000</u>
		<u>\$ 6,300,000</u>

**Impact Fees
Engineering Subtotal**

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Budget
Cash Balance (Deficit), January 1	\$ (4,129,997)	\$ (5,143,278)	\$ (4,590,705)	\$ (4,602,262)	\$ (4,602,262)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	78	-	95	20	20
Revenue - Impact Fees	872,861	-	321,500	311,000	311,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
Total Inflows:	\$ 872,939	\$ -	\$ 321,595	\$ 311,020	\$ 311,020
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	1,108,377	-	212,700	330,000	330,000
Sewer Utility	10,885	-	656	-	-
Debt Service - Principal	195,245	115,251	118,906	114,528	114,528
Debt Service - Interest	19,140	10,678	890	617	617
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
Total Outflows:	\$ 1,333,647	\$ 125,929	\$ 333,152	\$ 445,145	\$ 445,145
Annual Net Cash Flow	\$ (460,708)	\$ (125,929)	\$ (11,557)	\$ (134,125)	\$ (134,125)
Cash Balance (Deficit), December 31	\$ (4,590,705)	\$ (5,269,207)	\$ (4,602,262)	\$ (4,736,387)	\$ (4,736,387)

Impact Fees
12404020 Engr. - Door Creek North Phase 2

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ (155,292)	\$ (105,292)	\$ (100,490)	\$ (60,490)	\$ (60,490)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	54,802	-	40,000	25,000	25,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 54,802</u>	<u>\$ -</u>	<u>\$ 40,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 54,802</u>	<u>\$ -</u>	<u>\$ 40,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Cash Balance (Deficit), December 31	<u>\$ (100,490)</u>	<u>\$ (105,292)</u>	<u>\$ (60,490)</u>	<u>\$ (35,490)</u>	<u>\$ (35,490)</u>

Impact Fees
12404021 Engr. - Valley View Road

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Budget
Cash Balance (Deficit), January 1	\$ (685,106)	\$ (675,106)	\$ (678,663)	\$ (675,663)	\$ (675,663)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	6,443	-	3,000	10,000	10,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	-	-	-	-	-
Total Inflows:	\$ 6,443	\$ -	\$ 3,000	\$ 10,000	\$ 10,000
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ 6,443	\$ -	\$ 3,000	\$ 10,000	\$ 10,000
Cash Balance (Deficit), December 31	\$ (678,663)	\$ (675,106)	\$ (675,663)	\$ (665,663)	\$ (665,663)

Impact Fees
12404022 Engr. - Upper Badger Mill Creek

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 20,165	\$ 25,195	\$ 30,901	\$ 51,976	\$ 51,976
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	55	-	75	-	-
Revenue - Impact Fees	10,681	-	21,000	5,000	5,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 10,736</u>	<u>\$ -</u>	<u>\$ 21,075</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 10,736</u>	<u>\$ -</u>	<u>\$ 21,075</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Cash Balance (Deficit), December 31	<u>\$ 30,901</u>	<u>\$ 25,195</u>	<u>\$ 51,976</u>	<u>\$ 56,976</u>	<u>\$ 56,976</u>

Impact Fees
12404023 Engr. - Felland Road Impact Fee

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,589,791)	\$ (1,574,791)	\$ (1,577,443)	\$ (1,552,443)	\$ (1,552,443)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	12,348	-	25,000	25,000	25,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 12,348</u>	<u>\$ -</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 12,348</u>	<u>\$ -</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Cash Balance (Deficit), December 31	<u>\$ (1,577,443)</u>	<u>\$ (1,574,791)</u>	<u>\$ (1,552,443)</u>	<u>\$ (1,527,443)</u>	<u>\$ (1,527,443)</u>

Impact Fees
12404024 Engr. - Elderberry Neighborhood

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ (77,651)	\$ (32,651)	\$ (36,791)	\$ (34,291)	\$ (34,291)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	40,860	-	2,500	1,000	1,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 40,860</u>	<u>\$ -</u>	<u>\$ 2,500</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 40,860</u>	<u>\$ -</u>	<u>\$ 2,500</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Cash Balance (Deficit), December 31	<u>\$ (36,791)</u>	<u>\$ (32,651)</u>	<u>\$ (34,291)</u>	<u>\$ (33,291)</u>	<u>\$ (33,291)</u>

Impact Fees
12404025 Engr. - Northeast Neighborhood

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ (612,950)	\$ (597,950)	\$ (617,136)	\$ (612,792)	\$ (612,792)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	6,699	-	5,000	5,000	5,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	-	-	-	-	-
Total Inflows:	<u>\$ 6,699</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	10,885	-	656	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 10,885</u>	<u>\$ -</u>	<u>\$ 656</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (4,186)</u>	<u>\$ -</u>	<u>\$ 4,344</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Cash Balance (Deficit), December 31	<u>\$ (617,136)</u>	<u>\$ (597,950)</u>	<u>\$ (612,792)</u>	<u>\$ (607,792)</u>	<u>\$ (607,792)</u>

Impact Fees
12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ (448,028)	\$ (1,691,414)	\$ (1,097,800)	\$ (1,230,296)	\$ (1,230,296)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	672,990	-	200,000	200,000	200,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 672,990</u>	<u>\$ -</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	1,108,377	-	212,700	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	195,245	115,251	118,906	114,528	114,528
Debt Service - Interest	19,140	10,678	890	617	617
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 1,322,762</u>	<u>\$ 125,929</u>	<u>\$ 332,496</u>	<u>\$ 115,145</u>	<u>\$ 115,145</u>
Annual Net Cash Flow	<u>\$ (649,772)</u>	<u>\$ (125,929)</u>	<u>\$ (132,496)</u>	<u>\$ 84,855</u>	<u>\$ 84,855</u>
Cash Balance (Deficit), December 31	<u>\$ (1,097,800)</u>	<u>\$ (1,817,343)</u>	<u>\$ (1,230,296)</u>	<u>\$ (1,145,441)</u>	<u>\$ (1,145,441)</u>

Impact Fees
12404028 Engr. - Jeffy Trail

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ 10,374	\$ 10,449	\$ 10,397	\$ 10,417	\$ 10,417
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	23	-	20	20	20
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 23</u>	<u>\$ -</u>	<u>\$ 20</u>	<u>\$ 20</u>	<u>\$ 20</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 23</u>	<u>\$ -</u>	<u>\$ 20</u>	<u>\$ 20</u>	<u>\$ 20</u>
Cash Balance (Deficit), December 31	<u>\$ 10,397</u>	<u>\$ 10,449</u>	<u>\$ 10,417</u>	<u>\$ 10,437</u>	<u>\$ 10,437</u>

Impact Fees
12404029 Engr. - West Elderberry

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Budget
Cash Balance (Deficit), January 1	\$ (591,718)	\$ (551,718)	\$ (559,133)	\$ (539,133)	\$ (539,133)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	32,585	-	20,000	25,000	25,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 32,585	\$ -	\$ 20,000	\$ 25,000	\$ 25,000
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ 32,585	\$ -	\$ 20,000	\$ 25,000	\$ 25,000
Cash Balance (Deficit), December 31	\$ (559,133)	\$ (551,718)	\$ (539,133)	\$ (514,133)	\$ (514,133)

Impact Fees
12404030 Engr. - Westside Drainage

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ 50,000	\$ 35,453	\$ 40,453	\$ 40,453
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	35,453	-	5,000	15,000	15,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 35,453</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	330,000	330,000
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 330,000</u>	<u>\$ 330,000</u>
Annual Net Cash Flow	<u>\$ 35,453</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ (315,000)</u>	<u>\$ (315,000)</u>
Cash Balance (Deficit), December 31	<u>\$ 35,453</u>	<u>\$ 50,000</u>	<u>\$ 40,453</u>	<u>\$ (274,547)</u>	<u>\$ (274,547)</u>

Includes 2023 amounts as follows:

Stormwater Utility

Citywide Flood Mitigation	borrow	<u>\$ 330,000</u>
		<u>\$ 330,000</u>

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2023 Adopted Budget**

<u>No.</u>	<u>Name</u>	<u>Year of Inception</u>	<u>Base Value</u>	<u>2023 Value</u>	<u>Accumulated TIF Increment Change August 15, 2022</u>	<u>2023 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (Excluding Borrowing)</u>	<u>Dec. 31, 2023 Budgeted Cash Balance</u>	<u>Dec. 31, 2023 Balance of Unrecovered Costs (Favorable)</u>	<u>2023 Capital Budget Adopted</u>
25	Wilson Street	1995	\$38,606,700	\$275,836,000	614%	0%	\$0	(\$137)	-
29	Allied Terrace	2000	41,741,400	87,165,000	109%	0%	1,682,596	(1,681,618)	-
35	Todd Drive	2005	25,800,600	85,741,700	232%	7%	368,770	0	-
36	Capitol Gateway	2005	97,652,400	586,824,100	501%	20%	3,822,212	1,463,985	4,601,300
37	Union Corners	2006	43,466,900	194,780,300	348%	9%	5,656,869	(4,402,093)	400
39	Stoughton Road	2008	263,256,500	438,240,200	66%	8%	7,786,017	(6,221,681)	30,000
41	University/Whitney	2011	18,703,300	75,688,000	305%	11%	3,890,369	(164,476)	3,725,000
42	Wingra	2012	50,866,200	168,848,300	232%	51%	5,659,200	794,763	8,925,500
44	Royster Clark	2013	30,448,400	92,797,900	205%	36%	755,569	292,014	400
45	Capitol Square West	2015	79,304,000	172,317,200	117%	102%	(3,530,026)	9,140,896	1,222,000
46	Research Park	2015	320,906,300	670,235,900	109%	14%	10,386,335	8,255,524	24,003,400
47	Silicon Prairie	2017	240,896,200	279,446,200	16%	17%	1,305,386	(1,064,326)	-
48	Regent Street	2021	240,896,200	279,446,200	16%	0%	787,363	(662,558)	120,000
49	Femrite Drive	2021	Unavailable	Unavailable	Unavailable	Unavailable	(273,000)	3,163,000	1,000,000
50	State Street	2022	Unavailable	Unavailable	Unavailable	Unavailable	(78,000)	16,418,000	15,800,000
51	South Madison	2022	Unavailable	Unavailable	Unavailable	Unavailable	7,630,250	(7,637,750)	3,160,000
52	E Wash / Stoughton Rd	2023	Unavailable	Unavailable	Unavailable	Unavailable	-	2,350,000	2,350,000
							\$ 45,849,910	\$ 20,043,543	\$ 64,938,000

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2023 Executive Budget**

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Adopted
Cash Balance (Deficit), January 1	\$ 35,546,191	\$ 40,551,628	\$ 42,726,360	\$ 63,214,839	\$ 63,214,839
Project Inflows:					
Incremental Revenues	32,545,989	36,688,142	36,688,143	38,916,108	38,856,065
Computer Reimbursement	781,091	781,091	781,091	781,091	781,091
Personal Property Aid	1,591,858	887,709	887,710	887,709	887,709
Payment on Advance	-	-	-	-	-
Interest Income	134,996	498,901	220,701	1,501,608	1,640,492
Proceeds from Borrowing	2,746,677	26,525,000	6,250,000	36,667,000	39,217,000
Developer Capital Funding	546,152	185,000	236,943	185,000	185,000
Application Fees	-	-	-	-	-
Other / Transfers from Other TIDs	4,605,242	1,000,000	8,545,330	3,110,000	13,600,000
Total Inflows:	\$ 42,952,005	\$ 66,565,843	\$ 53,609,918	\$ 82,048,516	\$ 95,167,357
Project Outflows:					
Engineering: Ped Bike	1,223,401	2,550,000	-	2,620,000	3,420,000
Engineering: Major Streets	(25,636)	1,350,000	1,350,000	7,447,000	3,647,000
Engineering: Storm Water	-	-	-	200,000	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	344	7,000	7,000	7,200	6,500
Parking	-	-	-	15,000,000	15,000,000
PCED: Payments to Developers	2,556,000	6,100,000	-	4,000,000	6,350,000
PCED: Planning Studies	-	75,000	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	6,103,587	6,073,431
PCED: Other	903,692	9,060,000	8,410,654	11,630,500	16,355,500
Traffic Engineering	-	-	150	110,000	110,500
Transit	-	20,000,000	-	20,000,000	20,210,000
Debt Service-Principal	10,663,021	7,423,629	7,423,629	7,382,578	7,235,578
Debt Service-Interest	1,079,897	801,169	855,590	1,029,256	966,256
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	800,000	820,000	820,000	-	-
Capital Lease-Interest	42,540	22,140	22,140	-	-
Refund to Overlying Districts	15,312,372	14,000,000	-	19,248,896	19,248,896
Staff Costs	191,441	239,000	206,726	210,025	210,025
Audit Costs	23,061	24,000	24,000	23,300	23,300
Other / Transfers to Other TIDs	3,006,189	-	14,001,550	3,000,300	13,675,300
Total Outflows:	\$ 35,776,321	\$ 62,471,938	\$ 33,121,439	\$ 98,012,642	\$ 112,532,286
Annual Net Cash Flow	\$ 7,175,685	\$ 4,093,905	\$ 20,488,479	\$ (15,964,126)	\$ (17,364,929)
Cash Balance (Deficit), December 31	\$ 42,721,876	\$ 44,645,534	\$ 63,214,839	\$ 47,250,713	\$ 45,849,910
Memo: Unrecovered Costs (Fav.)	\$ (9,373,700)	\$ 15,621,830	\$ (31,860,612)	\$ 16,168,241	\$ 20,043,543

Tax Incremental Financing
TID #25 - Wilson Street Corridor
Inception 1995

	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Budget</u>	<u>2022</u> <u>Projected</u>	<u>2023</u> <u>Executive</u>	<u>2023</u> <u>Adopted</u>
Cash Balance (Deficit), January 1	\$ 22,041,547	\$ 9,617,453	\$ 10,957,287	\$ 15,347,354	\$ 15,347,354
Project Inflows:					
Incremental Revenues	4,461,181	4,926,494	4,926,494	4,872,456	4,848,359
Computer Reimbursement	29,242	29,242	29,242	29,242	29,242
Personal Property Aid	(3,268)	12,182	12,182	12,182	12,182
Payment on Advance	-	-	-	-	-
Interest Income	46,326	76,940	44,496	345,315	345,315
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	546,152	185,000	236,943	185,000	185,000
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 5,079,633	\$ 5,229,857	\$ 5,249,357	\$ 5,444,195	\$ 5,420,098
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	-	-	-	-
Parking -- Ramp at Judge Doyle	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	4,872,456	4,848,359
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	800,000	820,000	820,000	-	-
Capital Lease-Interest	42,540	22,140	22,140	-	-
Refund to Overlying Districts	15,312,372	-	-	15,916,943	15,916,943
Staff Costs	6,831	15,000	15,000	-	-
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	150	-	150	150	150
Total Outflows:	\$ 16,163,893	\$ 859,540	\$ 859,290	\$ 20,791,549	\$ 20,767,452
Annual Net Cash Flow	\$ (11,084,260)	\$ 4,066,864	\$ 4,390,067	\$ (15,347,354)	\$ (15,347,354)
Cash Balance (Deficit), December 31	\$ 10,957,287	\$ 26,466,176	\$ 15,347,354	\$ 0	\$ 0
Memo: Unrecovered Costs (Fav.)	\$ (10,137,424)	\$ (25,646,177)	\$ (15,347,491)	\$ (137)	\$ (137)

Note: Adopted RES-21-00516 dissolves TID #25, effective January 1, 2022, and a separate resolution (Legistar File ID 67071) authorizes extending the life of TID #25 for an additional year to collect incremental revenues for affordable housing pursuant to Wis. Stat. §66.1105(6)(g). Distribution of the residual incremental revenues to the underlying taxing jurisdictions is planned for 2021 and 2023. Incremental revenues from taxes levied in 2022 and collected in 2023 will be used for affordable housing.

Tax Incremental Financing
TID #29 - Allied Terrace
Inception 2000

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Adopted
Cash Balance (Deficit), January 1	\$ (1,964,635)	\$ (1,167,439)	\$ (167,797)	\$ 693,024	\$ 693,024.04
Project Inflows:					
Incremental Revenues	757,406	839,279	839,279	932,956	955,492
Computer Reimbursement	9,516	9,516	9,516	9,516	9,516
Personal Property Aid	42,792	23,971	23,971	23,971	23,971
Payment on Advance	-	-	-	-	-
Interest Income	-	-	1,205	15,593	15,593
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	1,000,000	1,000,000	-	-	-
Total Inflows:	\$ 1,809,714	\$ 1,872,766	\$ 873,971	\$ 982,036	\$ 1,004,572
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	500	500	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. - Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	11,154	13,000	10,000	13,000	13,000
Audit Costs	1,061	2,000	2,000	2,000	2,000
Other	661	-	650	-	-
Total Outflows:	\$ 12,876	\$ 15,500	\$ 13,150	\$ 15,000	\$ 15,000
Annual Net Cash Flow	\$ 1,796,838	\$ 1,857,266	\$ 860,821	\$ 967,036	\$ 989,572
Cash Balance (Deficit), December 31	\$ (167,797)	\$ 689,827	\$ 693,024	\$ 1,660,060	\$ 1,682,596
Memo: Unrecovered Costs (Fav.)	\$ 168,775	\$ 167,239	\$ (692,046)	\$ (1,659,082)	\$ (1,681,618)

Tax Incremental Financing
TID #35 - Todd Drive / West Beltline
 Inception 2005

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ 1,116,763	\$ 2,360,049	\$ 2,360,790	\$ 3,623,908	\$ 3,623,908
Project Inflows:					
Incremental Revenues	1,216,659	1,259,809	1,259,809	1,231,131	1,225,072
Computer Reimbursement	78,329	78,329	78,329	78,329	78,329
Personal Property Aid	56,667	32,418	32,418	32,418	32,418
Payment on Advance	-	-	-	-	-
Interest Income	4,700	23,128	10,014	81,538	\$ 81,538
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,356,355	\$ 1,393,684	\$ 1,380,570	\$ 1,423,416	\$ 1,417,357
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	1,231,131	1,225,072
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	150	-	-
Transit	-	-	-	-	-
Debt Service-Principal	92,168	92,168	92,168	92,168	92,168
Debt Service-Interest	15,116	13,134	13,134	11,152	11,152
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	3,331,953	3,331,953
Staff Costs	2,894	13,000	10,000	10,000	10,000
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	150	-	-	150	150
Total Outflows:	\$ 112,328	\$ 119,284	\$ 117,452	\$ 4,678,554	\$ 4,672,495
Annual Net Cash Flow	\$ 1,244,027	\$ 1,238,388	\$ 1,263,118	\$ (3,255,138)	\$ (3,255,138)
Cash Balance (Deficit), December 31	\$ 2,360,790	\$ 2,362,340	\$ 3,623,908	\$ 368,770	\$ 368,770
Memo: Unrecovered Costs (Fav.)	\$ (1,807,684)	\$ (1,809,328)	\$ (3,162,970)	\$ 0	\$ 0

Note: A resolution (RES-19-00566) adopted 8/6/19 authorizes an additional \$2,210,000 to be donated from TID #35 to TID #38, starting in 2019. Adopted RES-21-00515 dissolves TID #35, effective January 1, 2022, and a separate resolution (Legistar File ID 67071) authorizes extending the life of TID #35 for an additional year to collect incremental revenues for affordable housing pursuant to Wis. Stat. §66.1105(6)(g). Distribution of the residual incremental revenues to the underlying taxing jurisdictions is planned for 2023. Incremental revenues from taxes levied in 2022 and collected in 2023 will be used for affordable housing.

Tax Incremental Financing
TID #36 - Capitol Gateway Corridor
 Inception 2005

	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Budget</u>	<u>2022</u> <u>Projected</u>	<u>2023</u> <u>Executive</u>	<u>2023</u> <u>Adopted</u>
Cash Balance (Deficit), January 1	\$ 8,790,452	\$ 14,860,829	\$ 14,773,785	\$ 10,232,570	\$ 10,232,569.54
Project Inflows:					
Incremental Revenues	9,217,211	10,394,132	10,394,132	10,047,104	9,997,416
Computer Reimbursement	78,514	78,514	78,514	78,514	78,514
Personal Property Aid	47,417	31,171	31,171	31,171	31,171
Payment on Advance	-	-	-	-	-
Interest Income	33,420	193,191	67,456	230,233	230,233
Proceeds from Borrowing	1,898,448	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 11,275,010	\$ 10,697,008	\$ 10,571,272	\$ 10,387,022	\$ 10,337,334
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	1,350,000	1,350,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	2,000	2,000	2,000	1,300
Parking Utility	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	58,320	100,000	50,000	100,000	4,600,000
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	4,900,641	2,510,900	2,510,900	1,983,586	1,983,586
Debt Service-Interest	310,803	182,437	182,437	142,505	142,505
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	19,483	19,000	15,000	19,000	19,000
Audit Costs	2,000	2,000	2,000	1,300	1,300
Other -- 2022 Project Plan Amendment	-	-	7,000,000	-	-
Other -- Planned transfer to TID 51	-	-	-	3,000,000	7,200,000
Other - Actual/Planned	-	-	-	-	-
Transfers to TID 42	430	-	4,000,150	-	2,800,000
Total Outflows:	\$ 5,291,677	\$ 4,166,337	\$ 15,112,487	\$ 5,248,391	\$ 16,747,691
Annual Net Cash Flow	\$ 5,983,333	\$ 6,530,671	\$ (4,541,215)	\$ 5,138,631	\$ (6,410,357)
Cash Balance (Deficit), December 31	\$ 14,773,785	\$ 21,391,500	\$ 10,232,570	\$ 15,371,201	\$ 3,822,212
Memo: Unrecovered Costs (Fav.)	\$ (4,993,101)	\$ (14,126,575)	\$ (2,962,786)	\$ (10,085,003)	\$ 1,463,985

Note: A resolution (RES-22-00391) adopted 5/24/2022 authorizes a donation of \$4,000,000 from TID #36 to TID #42 (Wingra), in 2022. This resolution also authorizes a transfer from TID 36 to reimburse the city for \$4 million contributed to the S. Livingston Street garage project, \$1.5 million for land acquisition related to that project, and \$1.5 million associated with land sale proceeds used to fund the Starting Block grant.

Includes 2023 amounts as follows:

Streets: Street Tree Replacements	Cash	1,300	1,300
Public Market	Cash	-	4,500,000
<u>Economic Development: Property Holding Costs</u>	Cash	<u>100,000</u>	<u>100,000</u>
TOTAL		\$ 101,300	\$ 4,601,300

**Tax Incremental Financing
TID #37 - Union Corners
Inception 2006**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ 576,106	\$ 3,051,394	\$ 3,059,279	\$ 6,284,602	\$ 6,284,602
Project Inflows:					
Incremental Revenues	2,695,624	3,175,550	3,175,550	3,107,828	3,092,458
Computer Reimbursement	8,727	8,727	8,727	8,727	8,727
Personal Property Aid	63,294	37,907	37,907	37,907	37,907
Payment on Advance	-	-	-	-	-
Interest Income	6,216	30,514	16,077	141,404	141,404
Proceeds from Borrowing	29,048	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	59,338	-	336,599	-	-
Total Inflows:	\$ 2,862,248	\$ 3,252,698	\$ 3,574,860	\$ 3,295,866	\$ 3,280,496
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	27,379	-	-	3,200,000	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	114	1,000	1,000	400	400
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	30,000	30,000	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	276,356	247,690	247,690	247,095	247,095
Debt Service-Interest	61,993	53,846	53,846	44,734	44,734
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	11,083	14,000	15,000	14,000	14,000
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	150	-	-	-	3,600,000
Total Outflows:	\$ 379,075	\$ 348,536	\$ 349,536	\$ 3,508,229	\$ 3,908,229
Annual Net Cash Flow	\$ 2,483,173	\$ 2,904,162	\$ 3,225,324	\$ (212,363)	\$ (627,733)
Cash Balance (Deficit), December 31	\$ 3,059,279	\$ 6,443,301	\$ 6,284,602	\$ 6,072,239	\$ 5,656,869
Memo: Unrecovered Costs (Fav.)	\$ (1,309,718)	\$ (4,924,922)	\$ (4,782,732)	\$ (4,817,464)	\$ (4,402,093)

Note: "Other" in 2023 includes first year of five year plan to donate \$18 million from TID 37 to TID 51.

Includes 2023 amounts as follows:

Streets: Street Tree Replacements	Cash	400	400
Engineering -- Major Streets -- Reconstruction	Cash	3,200,000	-
		<u>\$ 3,200,400</u>	<u>\$ 400</u>

**Tax Incremental Financing
TID #39 - Stoughton Road
Inception 2008**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ 3,751,490	\$ 4,007,763	\$ 3,938,901	\$ 3,931,173	\$ 3,931,173
Project Inflows:					
Incremental Revenues	2,593,851	2,794,631	2,794,631	3,593,993	3,576,218
Computer Reimbursement	205,443	205,443	205,443	205,443	205,443
Personal Property Aid	669,023	359,814	359,814	359,814	359,814
Payment on Advance	-	-	-	-	-
Interest Income	10,104	40,078	18,416	88,451	88,451
Proceeds from Borrowing	120,269	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 3,598,691</u>	<u>\$ 3,399,966</u>	<u>\$ 3,378,304</u>	<u>\$ 4,247,701</u>	<u>\$ 4,229,926</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	(104,979)	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	500	500	500	500
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	15,510	30,000	30,000	30,000	30,000
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	405,164	273,678	273,678	272,108	272,108
Debt Service-Interest	73,087	59,829	59,829	50,450	50,450
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	20,025	31,000	20,025	20,025	20,025
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other - Transfer to TID 42	3,000,473	-	3,000,000	-	-
Total Outflows:	<u>\$ 3,411,280</u>	<u>\$ 397,007</u>	<u>\$ 3,386,032</u>	<u>\$ 375,083</u>	<u>\$ 375,083</u>
Annual Net Cash Flow	<u>\$ 187,411</u>	<u>\$ 3,002,959</u>	<u>\$ (7,728)</u>	<u>\$ 3,872,618</u>	<u>\$ 3,854,843</u>
Cash Balance (Deficit), December 31	<u>\$ 3,938,901</u>	<u>\$ 7,010,722</u>	<u>\$ 3,931,173</u>	<u>\$ 7,803,792</u>	<u>\$ 7,786,017</u>
Memo: Unrecovered Costs (Fav.)	\$ (1,828,779)	\$ (5,371,366)	\$ (2,094,729)	\$ (6,239,455)	\$ (6,221,681)

Note: A resolution (RES-22-00392) adopted 5/24/2022 authorizes a donation of \$3,000,000 from TID #39 to TID #42 (Wingra), in 2022.

Includes 2023 amounts as follows:

Streets: Street Tree Replacements	Cash	500	500
<u>Economic Development: Property Holding Costs</u>	<u>Cash</u>	<u>30,000</u>	<u>30,000</u>
TOTAL		\$ 30,000	\$ 30,000

Tax Incremental Financing
TID #41 - University - Whitney (UW Clinic Project)
 Inception 2011

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ 1,459,925	\$ 2,120,259	\$ 2,058,130	\$ 2,807,844	\$ 2,807,844
Project Inflows:					
Incremental Revenues	1,154,011	1,234,870	1,234,870	1,170,410	1,164,621
Computer Reimbursement	5,881	5,881	5,881	5,881	5,881
Personal Property Aid	6,579	5,921	5,921	5,921	5,921
Payment on Advance	-	-	-	-	-
Interest Income	4,901	16,962	8,934	63,176	63,176
Proceeds from Borrowing	36,051	1,500,000	-	3,725,000	3,725,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,207,422	\$ 2,763,634	\$ 1,255,606	\$ 4,970,388	\$ 4,964,599
Project Outflows:					
Engineering: Ped Bike	-	1,500,000	-	1,500,000	1,500,000
Engineering: Major Streets	51,964	-	-	2,225,000	2,225,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	654	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	513,656	478,040	478,040	136,970	136,970
Debt Service-Interest	27,472	15,198	15,198	4,105	4,105
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	13,471	14,000	10,000	14,000	14,000
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	654	-	-	-	-
Total Outflows:	\$ 609,217	\$ 2,009,238	\$ 505,892	\$ 3,882,075	\$ 3,882,075
Annual Net Cash Flow	\$ 598,205	\$ 754,396	\$ 749,714	\$ 1,088,313	\$ 1,082,524
Cash Balance (Deficit), December 31	\$ 2,058,130	\$ 2,874,655	\$ 2,807,844	\$ 3,896,157	\$ 3,890,369
Memo: Unrecovered Costs (Fav.)	\$ (1,442,228)	\$ 3,995,612	\$ (2,669,982)	\$ (170,265)	\$ (164,476)

Includes 2023 amounts as follows:

Eng Major Streets: Old Middleton and Craig Resurfacing	Carryforward Borrowing	2,225,000	2,225,000
Eng Ped Bike: Old Middleton Underpass	Carryforward Borrowing	1,500,000	1,500,000
TOTAL		\$ 3,725,000	\$ 3,725,000

Tax Incremental Financing
TID #42 - Wingra (Wingra Clinic Project)
Inception 2012

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ 1,652,195	\$ 1,408,810	\$ 3,441,502	\$ 9,523,325	\$ 9,523,325
Project Inflows:					
Incremental Revenues	1,300,131	1,648,712	1,648,712	2,423,236	2,411,252
Computer Reimbursement	41,233	41,233	41,233	41,233	41,233
Personal Property Aid	69,018	38,719	38,719	38,719	38,719
Payment on Advance	-	-	-	-	-
Interest Income	8,170	14,088	14,348	214,275	214,275
Proceeds from Borrowing	210,296	7,200,000	6,200,000	1,000,000	1,000,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfer from TID 36 & 39	3,000,620	-	7,000,000	-	2,800,000
Total Inflows:	<u>\$ 4,629,468</u>	<u>\$ 8,942,752</u>	<u>\$ 14,943,012</u>	<u>\$ 3,717,463</u>	<u>\$ 6,505,479</u>
Project Outflows:					
Engineering: Ped Bike	1,223,401	1,000,000	-	1,000,000	1,000,000
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	116	500	500	500	500
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	829,861	8,300,000	8,300,000	7,900,500	7,925,500
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	713,981	506,224	506,224	1,063,129	1,063,129
Debt Service-Interest	35,058	15,764	15,764	316,475	316,475
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	35,205	37,000	36,701	37,000	37,000
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	539	-	-	-	25,000
Total Outflows:	<u>\$ 2,840,161</u>	<u>\$ 9,861,488</u>	<u>\$ 8,861,189</u>	<u>\$ 10,319,604</u>	<u>\$ 10,369,604</u>
Annual Net Cash Flow	<u>\$ 1,789,307</u>	<u>\$ (918,736)</u>	<u>\$ 6,081,823</u>	<u>\$ (6,602,141)</u>	<u>\$ (3,864,125)</u>
Cash Balance (Deficit), December 31	<u>\$ 3,441,502</u>	<u>\$ 490,074</u>	<u>\$ 9,523,325</u>	<u>\$ 2,921,184</u>	<u>\$ 5,659,200</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ (2,618,186)</u>	<u>\$ 4,606,279</u>	<u>\$ (3,006,233)</u>	<u>\$ 3,532,779</u>	<u>\$ 794,763</u>

Includes 2023 amounts as follows:

CDA Redevelopment -- Village on Park Redevelopment	Cash	7,800,000	7,800,000
Economic Development -- Property Holding Costs	Cash	100,000	100,000
Engineering - Ped Bike: Cannonball Path	Carryforward Borrowing	1,000,000	1,000,000
Other -- Legal Counsel Contract	Cash	-	25,000
Streets -- Street Trees	Cash	500	500
TOTAL		<u>\$ 8,900,500</u>	<u>\$ 8,925,500</u>

Tax Incremental Financing
TID #44 - Royster Clark
Inception 2013

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ (971,217)	\$ (664,697)	\$ (650,551)	\$ (50,161)	\$ (50,161)
Project Inflows:					
Incremental Revenues	810,821	1,049,655	1,049,655	1,280,597	1,274,264
Computer Reimbursement	5,582	5,582	5,582	5,582	5,582
Personal Property Aid	21,537	12,301	12,301	12,301	12,301
Payment on Advance	-	-	-	-	-
Interest Income	-	-	279	-	-
Proceeds from Borrowing	452,565	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	29,785	-	-
Total Inflows:	<u>\$ 1,290,505</u>	<u>\$ 1,067,538</u>	<u>\$ 1,097,603</u>	<u>\$ 1,298,480</u>	<u>\$ 1,292,147</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	114	1,000	1,000	400	400
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	884,928	438,802	438,802	433,895	433,895
Debt Service-Interest	71,663	45,261	45,261	35,122	35,122
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	10,983	15,000	10,000	15,000	15,000
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	150	-	150	-	-
Total Outflows:	<u>\$ 969,838</u>	<u>\$ 502,063</u>	<u>\$ 497,213</u>	<u>\$ 486,417</u>	<u>\$ 486,417</u>
Annual Net Cash Flow	<u>\$ 320,666</u>	<u>\$ 565,475</u>	<u>\$ 600,390</u>	<u>\$ 812,063</u>	<u>\$ 805,730</u>
Cash Balance (Deficit), December 31	<u>\$ (650,551)</u>	<u>\$ (99,222)</u>	<u>\$ (50,161)</u>	<u>\$ 761,902</u>	<u>\$ 755,569</u>
Memo: Unrecovered Costs (Fav.)	\$ 2,570,831	\$ 527,362	\$ 1,531,639	\$ 285,681	\$ 292,014

Includes 2022 amounts as follows:

<u>Streets: Street Tree Replacements</u>	<u>Cash</u>	<u>400</u>	<u>400</u>
TOTAL		\$ 400	\$ 400

Tax Incremental Financing
TID #45 - Capitol Square West
Inception June 2015

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ (5,728,597)	\$ (5,442,849)	\$ (4,898,660)	\$ (3,473,147)	\$ (3,473,147)
Project Inflows:					
Incremental Revenues	2,330,872	2,197,694	2,197,694	1,910,399	1,900,951
Computer Reimbursement	45,505	45,505	45,505	45,505	45,505
Personal Property Aid	3,135	6,909	6,909	6,909	6,909
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	50,000	50,000	1,222,000	1,222,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	545,283	-	1,178,946	-	-
Total Inflows:	\$ 2,924,795	\$ 2,300,108	\$ 3,479,053	\$ 3,184,813	\$ 3,175,365
Project Outflows:					
Engineering: Ped Bike	-	50,000	-	-	-
Engineering: Major Streets	-	-	-	1,222,000	1,222,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	1,500	1,500	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	1,837,541	1,837,541	1,837,541	1,837,541	1,837,541
Debt Service-Interest	242,490	202,349	202,349	157,703	157,703
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	12,676	13,000	10,000	13,000	13,000
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	150	-	150	-	-
Total Outflows:	\$ 2,094,858	\$ 2,106,390	\$ 2,053,540	\$ 3,232,244	\$ 3,232,244
Annual Net Cash Flow	\$ 829,937	\$ 193,718	\$ 1,425,513	\$ (47,431)	\$ (56,879)
Cash Balance (Deficit), December 31	\$ (4,898,660)	\$ (5,249,131)	\$ (3,473,147)	\$ (3,520,577)	\$ (3,530,026)
Memo: Unrecovered Costs (Fav.)	\$ 12,912,612	\$ 7,718,299	\$ 9,699,558	\$ 9,131,447	\$ 9,140,896

Includes 2023 amounts as follows:

Engineering - Pavement Mgmt - W. Wilson/Broom Undergrounding	Borrowing	<u>1,222,000</u>	<u>1,222,000</u>
TOTAL		\$ 1,222,000	\$ 1,222,000

Tax Incremental Financing
TID #46 - Research Park
Inception September 2015

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ 4,496,100	\$ 9,735,983	\$ 7,194,809	\$ 13,292,083	\$ 13,292,083
Project Inflows:					
Incremental Revenues	5,596,200	6,751,068	6,751,068	7,174,886	7,244,642
Computer Reimbursement	273,119	273,119	273,119	273,119	273,119
Personal Property Aid	615,665	326,396	326,396	326,396	326,396
Payment on Advance	-	-	-	-	-
Interest Income	19,775	97,360	36,573	299,072	460,507
Proceeds from Borrowing	-	14,000,000	-	14,000,000	14,000,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 6,504,759</u>	<u>\$ 21,447,943</u>	<u>\$ 7,387,157</u>	<u>\$ 22,073,472</u>	<u>\$ 22,304,664</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	-	-	3,400	3,400
Parking	-	-	-	-	-
PCED: Payments to Developers	2,556,000	4,000,000	-	4,000,000	4,000,000
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	20,000,000	-	20,000,000	20,000,000
Debt Service-Principal	978,520	978,520	978,520	978,520	978,520
Debt Service-Interest	232,365	204,792	259,213	176,492	176,492
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	35,634	50,000	50,000	50,000	50,000
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	1,532	-	150	-	-
Total Outflows:	<u>\$ 3,806,051</u>	<u>\$ 25,235,312</u>	<u>\$ 1,289,883</u>	<u>\$ 25,210,412</u>	<u>\$ 25,210,412</u>
Annual Net Cash Flow	<u>\$ 2,698,709</u>	<u>\$ (3,787,369)</u>	<u>\$ 6,097,274</u>	<u>\$ (3,136,940)</u>	<u>\$ (2,905,748)</u>
Cash Balance (Deficit), December 31	<u>\$ 7,194,809</u>	<u>\$ 5,948,614</u>	<u>\$ 13,292,083</u>	<u>\$ 10,155,143</u>	<u>\$ 10,386,335</u>
Memo: Unrecovered Costs (Fav.)	\$ (595,910)	\$ 9,137,145	\$ (7,671,704)	\$ 8,486,715	\$ 8,255,524

Includes 2022 amounts as follows:

Economic Development: Developer Loans	Carryforward Borrowing	4,000,000	4,000,000
Streets -- Street Trees	Cash	3,400	3,400
Transit: Bus Rapid Transit	Carryforward Cash	10,000,000	10,000,000
Transit: Bus Rapid Transit	<u>Carryforward Borrowing</u>	<u>10,000,000</u>	<u>10,000,000</u>
TOTAL		<u>\$ 24,003,400</u>	<u>\$ 24,003,400</u>

Tax Incremental Financing
TID #47 - Silicon Prairie
Inception 2017

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Adopted
Cash Balance (Deficit), January 1	\$ 326,062	\$ 664,074	\$ 658,885	\$ 1,002,263	\$ 1,002,263
Project Inflows:					
Incremental Revenues	412,024	416,248	416,248	379,333	377,457
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	1,383	6,641	2,904	22,551	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 413,407	\$ 422,889	\$ 419,153	\$ 401,884	\$ 377,457
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Streets	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	60,066	60,066	60,066	60,066	60,066
Debt Service-Interest	9,851	8,559	8,559	7,268	7,268
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	8,517	5,000	5,000	5,000	5,000
Audit Costs	2,000	2,000	2,000	2,000	2,000
Other	150	-	150	-	-
Total Outflows:	\$ 80,583	\$ 75,625	\$ 75,775	\$ 74,334	\$ 74,334
Annual Net Cash Flow	\$ 332,823	\$ 347,264	\$ 343,378	\$ 327,550	\$ 303,123
Cash Balance (Deficit), December 31	\$ 658,885	\$ 1,011,338	\$ 1,002,263	\$ 1,329,813	\$ 1,305,386
Memo: Unrecovered Costs (Fav.)	\$ (297,693)	\$ (1,108,467)	\$ (701,137)	\$ (1,088,753)	\$ (1,064,326)

Tax Incremental Financing
TID #48 - Regent Street
Inception 2021

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	791,779	787,863
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	120,000	120,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ 911,779	\$ 907,863
Project Outflows:					
Engineering: Ped Bike	-	-	-	120,000	120,000
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Streets	-	-	-	500	500
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	3,485	-	-	-	-
Audit Costs	-	-	-	-	-
Other	1,000	-	-	-	-
Total Outflows:	\$ 4,485	\$ -	\$ -	\$ 120,500	\$ 120,500
Annual Net Cash Flow	\$ (4,485)	\$ -	\$ -	\$ 791,279	\$ 787,363
Cash Balance (Deficit), December 31	\$ (4,485)	\$ -	\$ -	\$ 791,279	\$ 787,363
Memo: Unrecovered Costs (Fav.)	\$ 4,805	\$ 4,805	\$ 4,805	\$ (666,474)	\$ (662,558)

Includes 2023 amounts as follows:

Eng Ped-Bike	Borrowing	120,000	120,000
Streets -- Street Trees	Cash	500	500
TOTAL		\$ 120,000	\$ 120,000

Tax Incremental Financing
TID #49 - Femrite Drive
Inception 2021

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	3,100,000	2,100,000	1,000,000	1,000,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ 3,100,000</u>	<u>\$ 2,100,000</u>	<u>\$ 1,000,000</u>	<u>\$ 1,000,000</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	800,000	-	800,000	800,000
Engineering: Storm Water	-	200,000	-	200,000	200,000
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	2,100,000	2,100,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	210,000	210,000
Debt Service-Interest	-	-	-	63,000	63,000
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 3,100,000</u>	<u>\$ 2,100,000</u>	<u>\$ 1,273,000</u>	<u>\$ 1,273,000</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (273,000)</u>	<u>\$ (273,000)</u>
Cash Balance (Deficit), December 31	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (273,000)</u>	<u>\$ (273,000)</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ -</u>	<u>\$ 3,100,000</u>	<u>\$ 2,100,000</u>	<u>\$ 3,163,000</u>	<u>\$ 3,163,000</u>

Includes 2023 amounts as follows:

Engineering - Major Streets: Ohmeda Drive	Carryforward Borrowing	800,000	800,000
Engineering - Storm Water: Ohmeda Drive	Carryforward Borrowing	200,000	200,000
TOTAL		<u>\$ 1,000,000</u>	<u>\$ 1,000,000</u>

**Tax Incremental Financing
TID #50 - State Street
Inception 2022**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	600,000	600,000	15,600,000	15,800,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ 600,000</u>	<u>\$ 600,000</u>	<u>\$ 15,600,000</u>	<u>\$ 15,800,000</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	15,000,000	15,000,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	600,000	600,000	600,000	800,000
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	60,000	60,000
Debt Service-Interest	-	-	-	18,000	18,000
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 600,000</u>	<u>\$ 600,000</u>	<u>\$ 15,678,000</u>	<u>\$ 15,878,000</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (78,000)</u>	<u>\$ (78,000)</u>
Cash Balance (Deficit), December 31	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (78,000)</u>	<u>\$ (78,000)</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ -</u>	<u>\$ 600,000</u>	<u>\$ 600,000</u>	<u>\$ 16,218,000</u>	<u>\$ 16,418,000</u>

Includes 2023 amounts as follows:

State Street Garage Redevelopment	Borrowing	15,000,000	15,000,000
Economic Development -- building imprv grants, façade grants, other grants, infrastructure, planning and related economic development initiatives -- Borrowing		600,000	800,000
TOTAL		<u>\$ 15,600,000</u>	<u>\$ 15,800,000</u>

**Tax Incremental Financing
TID #51 - South Madison
Inception 2022**

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Executive</u>	<u>2023 Adopted</u>
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	75,000	75,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other -- Transfers from TID 36 and 37	-	-	-	3,110,000	10,800,000
Total Inflows:	<u>\$ -</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 3,110,000</u>	<u>\$ 10,800,000</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	75,000	75,000	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	3,000,000	3,000,000
Traffic Engineering	-	-	-	110,000	110,000
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	7,500	7,500
Debt Service-Interest	-	-	-	2,250	2,250
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	50,000
Total Outflows:	<u>\$ -</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 3,119,750</u>	<u>\$ 3,169,750</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (9,750)</u>	<u>\$ 7,630,250</u>
Cash Balance (Deficit), December 31	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (9,750)</u>	<u>\$ 7,630,250</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ -</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 77,250</u>	<u>\$ (7,637,750)</u>

Includes 2023 amounts as follows:

Economic Development -- Land banking, affordable housing, dev loans	Cash	3,000,000	3,000,000
Other -- Legal Counsel Contract	Cash	-	50,000
<u>Traffic Engineering -- Town of Madison signage, lighting, markings</u>	<u>Cash</u>	<u>110,000</u>	<u>110,000</u>
TOTAL		\$ 3,110,000	\$ 3,160,000

**Tax Incremental Financing
TID #52 -- East Washington Avenue and Stoughton Road**

	2021 Actual	2022 Budget	2022 Projected	2023 Executive	2023 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	2,350,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ 2,350,000
Project Outflows:					
Transfer Out to Buildings	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	2,350,000
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
State Street - Capitol Square	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ 2,350,000
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -
	-				
Memo: Unrecovered Costs (Fav.)	\$ -	\$ -	\$ -	\$ -	\$ 2,350,000
Includes 2023 amounts as follows:					
Economic Development - Developer Loan		Borrowing		-	2,350,000
TOTAL				\$ -	\$ 2,350,000



Glossary

2023 Adopted Budget

Glossary

AGENCY: A unit of organization within the City. Agencies include departments, divisions, and utilities. Each agency is responsible for submitting to the Finance Director capital and operating budget requests outlining projected costs of operation for the upcoming fiscal year.

AMERICAN RESCUE PLAN ACT (ARPA): The American Rescue Plan Act of 2021 (ARPA) was passed by the U.S. Congress to provide for a strong and equitable recovery from the COVID-19 pandemic. ARPA provides \$350 billion directly to state and local governments, including the City of Madison, to respond to the impacts of the COVID-19 pandemic. Eligible uses for ARPA funds include addressing ongoing public health responses costs, addressing the negative economic impacts of COVID-19, and supporting city operations and government services. ARPA is a funding source for some capital projects in the 2022 CIP.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

BORROWING SCHEDULE: The plan for General Fund and Non-General Fund General Obligation (GO) borrowing during the period of the Capital Improvement Plan (CIP).

CANCELLATION: The removal of budget authority for a project or program. Authority may be cancelled because a project is delayed, the project is not moving forward, implementation is slowed, the project is completed under budget, or there is a change in the scope of the project.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Plan.

CAPITAL IMPROVEMENT PLAN (CIP): The capital projects planned for the next six years in the capital budget. Only the first year of the Capital Improvement Plan is appropriated with the adoption of the capital budget. The remaining five years of budget information are presented as a plan for the future.

CAPITAL PROGRAM: A large scale *continuing* work plan which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing methods.

CAPITAL PROJECT: A large scale work plan with a *defined start date and end date* which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing.

CITYWIDE ELEMENT: Major topic areas that influence the quality of life in Madison. The Citywide Elements are:

- Culture and Character
- Economy and Opportunity
- Effective Government
- Green and Resilient
- Land Use and Transportation
- Neighborhoods and Housing

COMPENSATION GROUP: A grouping of job classifications based on shared attributes, professional and supervisory requirements, and work functions that are assigned to established salary ranges in the compensation plan.

DEBT SERVICE: Principal and interest payments on debt incurred by the City.

DEVELOPMENT IMPACT FEE ZONE: Geographically defined areas of the City that have been designated by the Common Council as areas in which development has created or may create the need for capital improvements to be

funded in whole or in part by impact fees. The areas may be referenced in the Comprehensive Plan or Master Plan, and are shown on a Development Impact Fee Zones Map.

DIRECT APPROPRIATION: Budget appropriations made for a specific activity or initiative but not housed within a specific agency. These appropriations fall under the purview of the Mayor.

EQUALIZED VALUE: The estimated value of all taxable real and personal property in each taxation district, by class of property, as of January 1, and certified by the State of Wisconsin Department of Revenue on August 15 of each year.

EXECUTIVE BUDGET: The Mayor's plan for expenditures and funding sources during the fiscal year. The plan reflects potential appropriations and is presented to the Common Council for their amendments and adoption at which time the funds are legally appropriated.

EXPENDITURE RESTRAINT PROGRAM: A state aid program that provides funding to municipalities that keep the growth in property tax supported spending to a calculated limit based on mills, the consumer price index, and net new construction.

EXPENDITURE TYPE: The category that describes the type of expenditure being made, for example, Building, Machinery and Equipment, Fiber Network.

FULL TIME EQUIVALENT POSITION (FTE): A term used to express the position count. A person working in a half-time position is considered to be working at 0.5 FTE.

FUNCTION: A grouping of agencies that provide like services. The functions identified within Madison's operating budget include: Administration, General Government, Library, Planning and Development, Public Safety and Health, and Public Works and Transportation.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each fund. The funds identified within the City of Madison's Adopted Budget include: Capital Projects Fund, General Fund, Community Development Grants, Convention Center, Debt Service, Fleet Services, Golf Courses, Impact Fees, Insurance, Library, Loans, Metro Transit, Other Grants, Other Restricted, Parking Utility, Public Health Madison & Dane County, Sewer Utility, Stormwater Utility, Water Utility, Worker's Compensation, and Community Development Authority.

FUNDING SOURCE: Income received which supports an appropriation. Funding sources include General Obligation borrowing, federal and state grants, special assessments, etc.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations.

GENERAL OBLIGATION (GO) BORROWING: A type of municipal borrowing that is secured by the City's available resources, including tax revenues, to repay the debt.

General Fund GO Borrowing: General Obligation Borrowing that is funded by the City's General Fund which comprises most of the City's tax revenues and unrestricted revenues.

Non-General Fund GO Borrowing: General Obligation Borrowing that is funded by sources other than the General Fund. These include enterprise funds such as Stormwater and Metro.

HOLDING COSTS: Expenses for upkeep and maintenance of the unoccupied areas of the Tax Increment Financing (TIF) district properties throughout Madison.

HORIZON LIST: A list of projects not included in the Capital Improvement Plan but that will continue to be studied and analyzed for inclusion in a future CIP. Projects on this list have specific outstanding items that must be addressed prior to inclusion in a future CIP.

IMAGINE MADISON: Madison’s Comprehensive Plan (most recently updated in 2018), outlining policies and actions impacting City budgets, ordinances, and growth. The plan update, which was guided by community input, looks 20 years into the future and seeks opportunities to address long term issues, but focuses on action steps to guide the City’s near term efforts.

IMPACT FEE: A fee imposed on developers in order to pay the capital costs to construct, expand or improve public facilities which are necessary to accommodate new development or any improvements made to existing development in the City as a whole or in designated development impact fee zones. The City currently receives fees from 16 zones that pay for park infrastructure, parkland acquisitions, transportation improvements, Stormwater facilities and sanitary sewer improvements.

LEVY (PROPERTY TAX): Taxes levied on all taxable property within the City of Madison. The annual levy is determined by the amount of funding needed to support ongoing operating functions of the City. The property tax represents 73% of Madison’s total General Fund budget.

LEVY LIMIT: A state law providing the maximum amount a municipality may implement as property tax calculated as the prior year levy plus the percentage increase in equalized value from net new construction, with certain exceptions such as general obligation debt service.

MAJOR: A set of like accounts defining the nature of expenditures. Major objects within the City of Madison’s chart of accounts include:

- Revenue
- Salaries
- Fringe Benefits
- Supplies
- Purchased Services
- Debt & Other Financing
- Inter-Departmental Billings
- Inter-Departmental Charges
- Transfer Out

MILL RATE: A figure used to represent the amount per \$1,000 of the assessed value of property which then is used to determine the amount of property tax.

NEIGHBORHOOD RESOURCE TEAM (NRT): Staff teams that work together to focus on priorities identified by a specific neighborhood. The mission of Neighborhood Resource Teams is to encourage and enhance communication, coordination, and relationship building among City staff, residents, and other stakeholders to promote equity and improve the quality of life for Madison residents.

NET NEW CONSTRUCTION: The percentage calculated from the ratio of new construction value to the total equalized property value in the City, used in calculating state levy limits and expenditure restraint program limits.

OPERATING BUDGET: A plan, approved by the Mayor and Common Council, appropriating funds to agencies for operating costs during the upcoming year. This plan establishes legal expenditure authority for agencies to carry out business as authorized in the adopted budget. Amendments to the operating budget that exceed \$5,000 are subject to super majority approval by the Common Council.

PAVEMENT RATING: A scale for measuring roadway quality ranging from 0-10, used to document the roadway condition throughout the City of Madison. Pavement ratings are updated biennially.

1	2	3	4	5	6	7	8	9	10
Poor	Deficient				Adequate				New

PAYMENT IN LIEU OF TAX: A payment made by entities exempt from the property tax to reflect services received from the City.

RACIAL EQUITY AND SOCIAL JUSTICE INITIATIVE (RESJI): An initiative within the City of Madison focused on establishing racial equity and social justice as core principles in all decisions, policies and functions of the City of Madison.

REAUTHORIZATION: Funding appropriated in one year that will not be received in that year and is appropriated by the Common Council in the following year’s budget for the same purpose.

REVENUE BONDS: Debt funding for capital projects and programs that is secured by a specified revenue source, for example, payments made by rate payers for water or sewer services.

SERVICE: An activity or set of activities performed by an agency that has identifiable costs for budgetary purposes and a clear purpose with measurable objectives.

SPECIAL ASSESSMENTS: Charges designated for improvements and services provided to real property within the City and charged to the property owners. Examples of improvements funded by special assessments include sewer repair and sidewalk replacement.

TAX INCREMENT: The amount obtained by multiplying the total county, city, school and other local general property taxes levied on all taxable property within a tax incremental district in a year by a fraction having as a numerator the value increment for that year in the TID and as a denominator that year’s equalized value of all taxable property in the TID. In any year, a tax increment is “positive” if the value increment is positive.

TAX INCREMENTAL BASE (BASE VALUE): The aggregate value, as equalized by the Wisconsin Department of Revenue, of all taxable property located within a Tax Increment District (TID) on the date as of which the TID is created.

TAX INCREMENT DISTRICT (TID): A geographical area, made up of contiguous whole units of property. A TID does not include any area identified as a wetland, as defined in State Statute.

TAX INCREMENT FINANCING (TIF): TIF is a public financing method that serves two primary functions. The first function is to fund certain capital improvements. The second function is, when a private project has demonstrated financial need and met the “but for” test as proscribed in State Statute, to provide public financial assistance to private developments in a tax increment district. (For a full list of eligible project costs, consult State Statute 66.1105.)

TAXES ON AVERAGE VALUE HOME (TOAH): A calculation used to reflect the impact of budgetary decisions on the property tax levy by calculating the impact on the average assessed property value of a single family home.

VALUE INCREMENT: The equalized value of all taxable property in a TID in any year minus the tax incremental base. In any year “value increment” is positive if the tax incremental base is less than the aggregate value of taxable property as equalized by the Wisconsin Department of Revenue; it is negative if that base exceeds the aggregate value.

FINANCE DEPARTMENT

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CITY OF
MADISON