

CITY OF MADISON

2017 Adopted Budget

Operating Budget
Capital Improvement Plan



Adopted November 2016

City of Madison, Wisconsin

Paul R. Soglin, Mayor

Finance Department

David Schmiedicke, Finance Director

Board of Estimates

Paul R. Soglin, Mayor

Maurice S. Cheeks, Common Council Member

Sara Eskrich, Common Council Member

Barbara McKinney, Common Council Member

Marsha A. Rummel, Common Council Member

Michael E. Verveer, Common Council President

Zach Wood, Common Council Member

Common Council

Barbara McKinney, District 1

Ledell Zellers, District 2

Amanda Hall, District 3

Michael Verveer, District 4, President

Shiva Bidar-Sielaff, District 5

Marsha Rummel, District 6, President Pro Tem

Steve King, District 7

Zach Wood, District 8

Paul Skidmore, District 9

Maurice Cheeks, District 10

Tim Gruber, District 11

Larry Palm, District 12

Sara Eskrich, District 13

Sheri Carter, District 14

David Ahrens, District 15

Denise DeMarb, District 16

Samba Baldeh, District 17

Rebecca Kemble, District 18

Mark Clear, District 19

Matt Phair, District 20



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Overview & Summaries

2017 Adopted Budget

CITY OF MADISON VISION AND MISSION STATEMENTS

Vision Statement:

The City of Madison will be a safe and healthy place for all to live, learn, work and play.

Mission Statement:

The City of Madison, through the efforts of dedicated employees and elected officials, will deliver the highest quality services and provide a fair and orderly system of governance for our citizens and visitors.

FINANCIAL AND BUDGET MANAGEMENT POLICIES

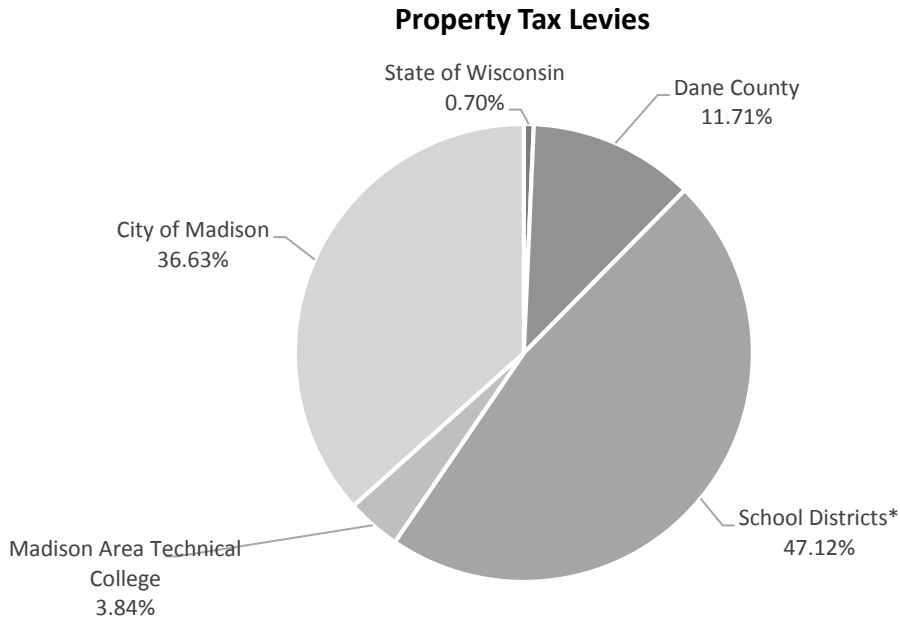
To avoid the creation of future structural budget deficits, the City of Madison will not use one-time revenue sources to fund ongoing operating expenses.

Consistent with recommended financial and budget management practices, the City of Madison has a goal of maintaining an unassigned general fund balance on December 31st equal to 15% of subsequent year budgeted general fund appropriations. In order to achieve and maintain that goal, the City will allocate excess balances in ways that avoid structural deficits (e.g., through one-time appropriations), and will take actions to increase the balance if it is below the 15% goal (e.g., through prudent spending reductions or revenue increases). The City will also seek to avoid appropriations outside of its regular budget process other than to respond to emergency situations (as expressed by the Mayor and Council through resolution) or to address year-end reconciliation and expenditure restraint requirements.

SUMMARY OF LOCAL PROPERTY TAX LEVIES

Taxing Jurisdiction	2015		2016		2017	
	Levy	Mills	Levy	Mills	Levy	Mills
State of Wisconsin	3,854,176	0.1759	4,019,600	0.1762	4,174,160	0.1746
Dane County	64,498,877	3.0164	69,895,342	3.0641	70,246,284	3.0329
School Districts*	264,556,619	12.3773	285,786,854	12.5447	282,644,838	12.2641
Madison Area Technical College	20,690,949	0.9677	21,964,999	0.9629	23,018,319	0.9938
City of Madison	<u>202,870,333</u>	<u>9.4878</u>	<u>209,856,552</u>	<u>9.4868</u>	<u>219,727,999</u>	<u>9.4867</u>
Total Tax Levy	\$ 556,470,954	26.0251	\$ 591,523,347	26.2347	\$ 599,811,600	25.9521
State Tax Credit	<u>(39,420,144)</u>	<u>(1.7988)</u>	<u>(46,081,058)</u>	<u>(2.0201)</u>	<u>(47,332,190)</u>	<u>(1.9803)</u>
Net Tax Levy	<u>\$ 517,050,810</u>	<u>24.2263</u>	<u>\$ 545,442,289</u>	<u>24.2146</u>	<u>\$ 552,479,410</u>	<u>23.9718</u>

*Eight different school districts levy taxes on property within the boundaries of the City of Madison. The levy amount shown is the total of all school levies applicable to property within the City. The mill rate shown is that of the Madison Metropolitan School District.



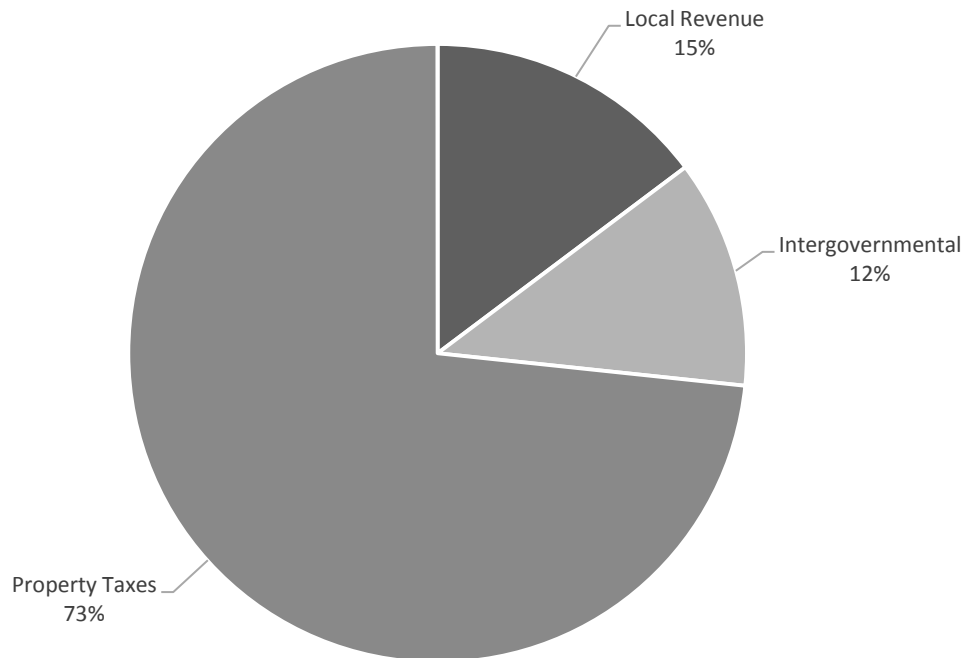
CITY TAX RATE COMPUTATION

	2016 Adopted	2017 Executive	2017 Adopted	\$ Change	Percent Change
ASSESSED VALUE					
Real Property:					
Residential	14,139,750,800	14,772,509,300	14,771,798,300	632,047,500	4.47%
Commercial	7,689,111,500	8,148,149,200	8,113,461,700	424,350,200	5.52%
Agricultural	20,869,100	22,666,900	22,566,000	1,696,900	8.13%
Manufacturing	249,363,500	264,933,650	257,207,400	7,843,900	3.15%
Total Real Property	\$ 22,099,094,900	\$ 23,208,259,050	\$ 23,165,033,400	\$ 1,065,938,500	4.82%
Personal Property:					
Locally Assessed	624,917,600	639,885,300	644,078,700	19,161,100	3.07%
Manufacturing	87,223,900	95,677,700	92,585,600	5,361,700	6.15%
	712,141,500	735,563,000	736,664,300	24,522,800	3.44%
Manufacturing Adjustments	-	(5,000,000)	-	-	
Board of Review Adjustments	-	(11,000,000)	-	-	
Total Assessable Property	22,811,236,400	23,927,822,050	23,901,697,700	1,090,461,300	4.78%
Less TIF Increment Value	(716,741,099)	(761,530,400)	(761,530,400)	(44,789,301)	6.25%
Net Taxable Property	\$ 22,094,495,301	\$ 23,166,291,650	\$ 23,140,167,300	\$ 1,045,671,999	4.73%
BUDGETED REVENUES AND EXPENDITURES					
General Fund Expenditures	273,768,596	283,181,382	283,938,546	10,169,950	3.71%
Net Library Fund Expenditures	16,288,836	16,868,417	16,915,564	626,728	3.85%
Total Budgeted Expenditures	290,057,432	300,049,799	300,854,110	10,796,678	3.72%
Less Anticipated General Fund Lapse	(550,000)	(550,000)	(550,000)	-	0.00%
Net Expenditures	\$ 289,507,432	\$ 299,499,799	\$ 300,304,110	\$ 10,796,678	3.73%
Total Revenues	79,650,881	80,120,991	80,176,111	525,230	0.66%
Fund Balance Applied	-	400,000	400,000	400,000	n/a
Total Revenues and Fund Balance	79,650,881	80,520,991	80,576,111	925,230	1.16%
PROPERTY TAX LEVY	\$ 209,856,551	\$ 218,978,808	\$ 219,727,999	\$ 9,871,448	4.70%
MILL RATE					
	<u>9.4982</u>	<u>9.4525</u>	<u>9.4956</u>	<u>-0.0026</u>	-0.03%
General Fund Portion	8.7609	8.7243	8.7645	0.0036	0.04%
Library Portion	0.7373	0.7282	0.7311	-0.0062	-0.84%
Average Home Value	245,894	254,693	254,693	8,799	3.58%
Taxes on Average Home	2,335.55	2,408.70	2,417.51	81.96	3.51%

FUNDING SOURCE BY MAJOR CATEGORY

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Payments in Lieu of Tax	9,259,832	9,730,834	9,569,980	10,048,200	10,048,200	10,048,200
Other Local Taxes	6,375,019	5,998,658	5,548,670	5,160,020	5,160,020	5,160,020
Fines and Forfeitures	6,995,567	6,971,287	7,600,000	6,850,000	6,850,000	6,850,000
Charges for Services	9,070,189	8,614,000	8,900,000	8,900,000	9,100,000	9,185,000
Licenses and Permits	6,399,224	6,836,500	6,563,500	6,413,500	6,413,500	6,483,620
Ungrouped Revenues	5,572,979	6,604,200	6,225,925	6,622,600	6,622,600	6,622,600
Local Revenues	\$ 43,672,810	\$ 44,755,479	\$ 44,408,075	\$ 43,994,320	\$ 44,194,320	\$ 44,349,440
Intergovernmental	35,173,106	34,895,402	35,059,959	35,043,525	35,926,671	35,826,671
Total Revenues	\$ 78,845,916	\$ 79,650,881	\$ 79,468,034	\$ 79,037,845	\$ 80,120,991	\$ 80,176,111
Fund Balance Applied (Gen)	1,387,581	-	-	-	400,000	400,000
Total Revenue & Fund Bal	80,233,497	79,650,881	79,468,034	79,037,845	79,550,507	80,576,111
Property Taxes	202,870,333	209,856,551	209,856,551	222,841,790	218,978,808	219,727,999
Total Sources	\$ 283,103,830	\$ 289,507,432	\$ 289,324,585	\$ 301,879,635	\$ 299,499,799	\$ 300,304,110

General Fund Budget by Funding Source



GENERAL FUND REVENUES

Payments in Lieu of Tax

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
CDA	236,200	250,000	250,000	250,000	250,000	250,000
Parking Utility	1,258,857	1,322,784	1,300,000	1,300,000	1,300,000	1,300,000
Parking Meter Occ. Fee	293,521	241,848	300,000	300,000	300,000	300,000
Water Utility	5,885,009	6,325,880	6,129,700	6,600,000	6,600,000	6,600,000
Golf Enterprise	210,868	172,230	210,000	210,000	210,000	210,000
Monona Terrace	331,300	338,200	338,200	338,200	338,200	338,200
Other	1,044,077	1,079,892	1,042,080	1,050,000	1,050,000	1,050,000
Total	\$ 9,259,832	\$ 9,730,834	\$ 9,569,980	\$ 10,048,200	\$ 10,048,200	\$ 10,048,200

Other Local Taxes

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Room Tax	5,697,823	5,642,158	5,142,158	4,726,020	4,726,020	4,726,020
Mobile Home Tax	51,512	100,000	51,512	100,000	100,000	100,000
Use Value Tax	3,861	14,000	5,000	14,000	14,000	14,000
Prior Year Taxes	52,875	20,000	50,000	20,000	20,000	20,000
Penalties on Delinquent Taxes	568,948	222,500	300,000	300,000	300,000	300,000
Total	\$ 6,375,019	\$ 5,998,658	\$ 5,548,670	\$ 5,160,020	\$ 5,160,020	\$ 5,160,020

Fines And Forfeitures

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Moving Violations	669,426	700,000	700,000	700,000	700,000	700,000
Uniform Citations	950,858	850,000	1,800,000	850,000	850,000	850,000
Parking Violations	5,375,283	5,421,287	5,100,000	5,300,000	5,300,000	5,300,000
Total	\$ 6,995,567	\$ 6,971,287	\$ 7,600,000	\$ 6,850,000	\$ 6,850,000	\$ 6,850,000

Licenses And Permits

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Dog Licenses	66,841	75,000	67,000	67,000	67,000	67,000
Cat Licenses	19,681	20,000	20,000	20,000	20,000	20,000
Bicycle Licenses	18,967	30,000	20,000	20,000	20,000	20,000
Miscellaneous Licenses	646,786	699,000	699,000	599,000	599,000	599,000
Liquor Licenses	439,509	437,500	437,500	437,500	437,500	437,500
Building Permits	4,276,495	4,950,000	4,500,000	4,500,000	4,500,000	4,500,000
Reinspection & Extension Fees	191,612	150,000	150,000	150,000	150,000	150,000
Weights and Measures Permits	347,680	225,000	225,000	225,000	225,000	225,000
Street Opening Permits	195,031	250,000	250,000	200,000	200,000	200,000
Other Permits	196,622	-	195,000	195,000	195,000	265,120
Total	\$ 6,399,224	\$ 6,836,500	\$ 6,563,500	\$ 6,413,500	\$ 6,413,500	\$ 6,483,620

Ungrouped Revenues

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest on Investments	1,152,105	1,200,000	1,000,000	1,200,000	1,200,000	1,200,000
Other Interest	-	285,000	150,000	285,000	285,000	285,000
P-Card Rebates	265,906	270,000	265,104	270,000	270,000	270,000
Rental of City Property	645,770	800,000	811,785	800,000	800,000	800,000
Sale of Surplus Property	59,499	50,000	60,000	50,000	50,000	50,000
Cable Franchise Revenues	2,519,838	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000
Broadband Revenues	14,000	70,000	14,000	70,000	70,000	70,000
TIF Reimbursements	-	-	190,000	-	-	-
Halloween Revenues	131,375	100,000	130,000	130,000	130,000	130,000
ATC Annual Fee	187,013	159,800	135,636	135,600	135,600	135,600
Shorewood Hills Fire Service	476,620	494,400	494,400	507,000	507,000	-
Blooming Grove Fire Service	75,000	75,000	75,000	75,000	75,000	507,000
Miscellaneous Revenues	45,853	400,000	200,000	400,000	400,000	75,000
Total	\$ 5,572,979	\$ 6,604,200	\$ 6,225,925	\$ 6,622,600	\$ 6,622,600	\$ 6,222,600

Intergovernmental Revenues

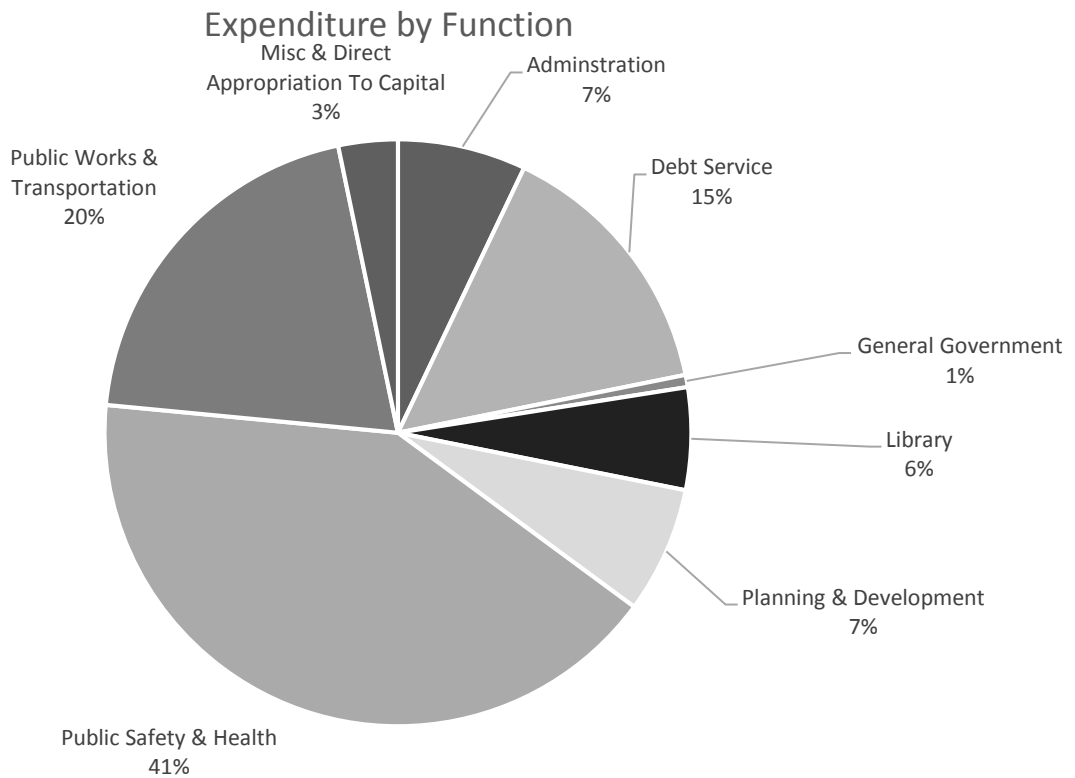
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
St Municipal Aid Program	4,763,269	4,763,269	4,763,269	4,763,269	4,763,269	4,763,269
St Utility Aid Payment	1,254,916	1,286,793	1,254,216	1,254,916	1,268,381	1,268,381
St Expenditure Restraint	6,568,026	6,398,824	6,398,824	6,398,824	6,783,299	6,783,299
St Pmt for Municipal Services	8,096,971	8,063,000	8,063,000	8,063,000	8,063,000	8,063,000
St Gen Transportation Aid	9,692,213	9,653,000	9,653,000	9,653,000	9,653,000	9,553,000
St Connecting Highway Aid	557,364	560,000	560,000	560,000	560,000	560,000
St Recycling Aid	804,333	630,000	750,000	750,000	750,000	750,000
St Exempt Computer Reimb	2,560,013	2,650,516	2,665,527	2,650,516	2,981,714	3,135,722
Fire Insurance Dues Pmt	876,001	890,000	952,123	950,000	950,000	950,000
Total	\$ 35,173,106	\$ 34,895,402	\$ 35,059,959	\$ 35,043,525	\$ 35,772,663	\$ 35,826,671

Charges for Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Engineering Charges	669,920	301,000	500,000	500,000	500,000	500,000
Cemetery Fees	241,255	240,000	240,000	240,000	240,000	240,000
Parks Use Charges	584,057	658,000	630,000	630,000	630,000	630,000
Ambulance Conveyance Fees	7,440,638	7,100,000	7,400,000	7,400,000	7,600,000	7,685,000
Other Service Charges	134,319	315,000	130,000	130,000	130,000	130,000
Total	\$ 9,070,189	\$ 8,614,000	\$ 8,900,000	\$ 8,900,000	\$ 9,100,000	\$ 9,185,000

EXPENDITURE SUMMARY BY FUNCTION

Function	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Adminstration	19,199,368	20,809,326	20,723,651	20,526,504	21,187,182	21,248,146
Debt Service	37,669,343	40,476,749	40,476,749	47,373,716	44,321,040	44,321,040
General Government	1,823,677	1,894,410	1,839,392	1,868,147	1,941,614	2,023,418
Library	15,453,335	16,288,836	16,288,836	16,575,792	16,868,417	16,915,564
Planning & Development	20,645,829	19,761,403	20,173,088	20,136,646	20,348,416	20,917,869
Public Safety & Health	119,377,410	121,011,861	123,078,703	122,405,133	124,433,404	124,355,190
Public Works & Transportation	62,419,874	60,207,745	59,996,777	62,613,606	60,250,974	60,701,532
Misc & Dir Appropriation to Cap	7,685,315	9,607,106	7,123,095	10,380,091	10,698,752	10,370,335
Total	\$ 284,274,151	\$ 290,057,435	\$ 289,700,292	\$ 301,879,635	\$ 300,049,799	\$ 300,854,110
Anticipated General Fund Lapse	-	(550,000)		(550,000)	(550,000)	(550,000)
TOTAL EXPENDITURES	\$ 284,274,151	\$ 289,507,435	\$ 289,700,292	\$ 301,329,635	\$ 299,499,799	\$ 300,304,110



AGENCY BUDGETS BY FUNCTION

Public Safety And Health

Agency	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fire	48,259,876	48,706,390	49,437,995	49,395,239	50,044,462	50,057,302
Police	66,333,735	67,512,205	68,847,442	68,502,742	69,880,187	69,789,912
Public Health	4,783,800	4,793,266	4,793,266	4,507,153	4,508,755	4,507,976
Total	\$ 119,377,410	\$ 121,011,861	\$ 123,078,703	\$ 122,405,133	\$ 124,433,404	\$ 124,355,190

General Government

Agency	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Common Council	460,523	554,998	540,805	565,132	578,732	629,560
Mayor	1,337,744	1,339,412	1,264,526	1,303,015	1,362,882	1,393,858
Municipal Court	25,409	-	34,061	-	-	-
Total	\$ 1,823,677	\$ 1,894,410	\$ 1,839,392	\$ 1,868,147	\$ 1,941,614	\$ 2,023,418

Administration

Agency	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Assessor	2,329,524	2,489,175	2,292,284	2,482,056	2,523,902	2,532,868
Attorney	2,685,921	2,766,556	2,733,181	2,846,182	2,914,355	2,953,891
Civil Rights	1,239,863	1,450,352	1,364,254	1,500,710	1,554,484	1,561,158
Clerk	1,290,595	1,895,757	2,227,811	1,316,536	1,437,855	1,440,855
EAP	-	337,144	389,371	336,845	343,314	344,591
Finance	3,414,876	3,589,531	3,469,702	3,529,942	3,726,341	3,691,808
Human Resources	1,972,843	1,566,299	1,712,416	1,612,637	1,654,280	1,662,401
Information Technology	5,589,272	6,199,309	6,016,627	6,370,284	6,495,805	6,520,633
Treasurer	676,474	515,204	518,004	531,312	536,846	539,941
Total	\$ 19,199,368	\$ 20,809,326	\$ 20,723,651	\$ 20,526,504	\$ 21,187,182	\$ 21,248,146

Public Facilities

Agency	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Monona Terrace Comm Conv	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Department of Public Works and Transportation

Agency	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Engineering	3,558,216	3,662,468	3,555,535	4,199,958	4,357,542	4,390,409
Fleet Service	-	-	-	-	-	-
Golf Courses	-	-	-	-	-	-
Landfill	-	-	-	-	-	-
Metro Transit	12,971,678	12,380,384	12,380,385	12,405,008	11,783,339	11,880,431
Parking	-	-	-	-	-	-
Parks	15,252,377	13,527,118	13,608,913	13,838,064	13,074,033	13,227,472
Sewer	-	-	-	-	-	-
Stormwater	-	-	-	-	-	-
Streets	24,102,913	24,982,520	23,799,814	26,448,626	25,180,056	25,237,654
Traffic Engineering	6,534,690	5,655,255	6,652,130	5,721,950	5,856,004	5,965,566
Water	-	-	-	-	-	-
Total	\$ 62,419,874	\$ 60,207,745	\$ 59,996,777	\$ 62,613,606	\$ 60,250,974	\$ 60,701,532

Department of Planning and Development

Agency	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Building Inspection	4,172,915	4,441,412	4,276,099	4,444,155	4,341,355	4,357,827
CDA Housing Operations	196,244	174,219	222,352	174,219	176,511	176,512
CDA Redevelopment	-	-	-	-	-	-
Community Development	9,750,311	10,268,565	10,995,190	10,367,160	10,659,359	11,187,460
Economic Development	1,238,540	1,462,477	1,217,240	1,361,542	1,402,238	1,409,480
PCED Office Of Director	757,347	684,436	632,707	706,884	704,517	707,495
Planning	4,530,472	2,730,295	2,829,500	3,082,686	3,064,436	3,079,095
Total	\$ 20,645,829	\$ 19,761,403	\$ 20,173,088	\$ 20,136,646	\$ 20,348,416	\$ 20,917,869

Library

Agency	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Library	15,453,335	16,288,836	16,288,836	16,575,792	16,868,417	16,915,564
Total	\$ 15,453,335	\$ 16,288,836	\$ 16,288,836	\$ 16,575,792	\$ 16,868,417	\$ 16,915,564

GENERAL OBLIGATION DEBT SERVICE SUMMARY

	2016 ADOPTED			2017 ADOPTED		
	Principal	Interest	Total	Principal	Interest	Total
TYPE OF DEBT						
Promissory Notes	48,055,000	10,540,882	58,595,882	53,580,000	10,499,753	64,079,753
General Obligation Bonds	1,380,000	819,685	2,199,685	1,720,000	996,101	2,716,101
Build America Bonds	9,570,000	1,487,105	11,057,105	9,570,000	1,202,315	10,772,315
Recovery Zone ED Bonds	805,000	123,990	928,990	805,000	105,475	910,475
Paying Agent Fees	-	10,000	10,000	-	10,000	10,000
TOTAL	59,810,000	12,981,662	72,791,662	65,675,000	12,813,643	78,488,643

SOURCE OF FUNDS

Transit Utility	1,365,574	366,989	1,732,563	1,593,205	381,674	1,974,879
Golf Courses	8,603	3,969	12,572	9,399	3,775	13,174
TIF Districts	7,613,437	1,261,523	8,874,960	7,952,825	1,233,376	9,186,201
Impact Fee Funds	336,254	75,550	411,804	336,210	65,990	402,201
Madison Public Library	2,075,461	617,111	2,692,572	2,154,153	568,615	2,722,768
Room Tax	19,998	6,199	26,197	19,998	5,799	25,798
CDBG	6,870	3,169	10,039	7,505	3,014	10,520
Fleet Service	4,796,081	962,675	5,758,756	5,358,492	1,028,310	6,386,801
Stormwater Utility	4,956,753	1,030,154	5,986,907	5,028,158	956,411	5,984,569
Water Utility	81,499	37,597	119,096	89,040	35,764	124,804
Monona Terrace	30,048	13,862	43,910	32,828	13,186	46,014
CDA Housing Operations	32,747	15,107	47,854	35,776	14,370	50,146
CDA Redevelopment	1,001,301	140,915	1,142,216	567,483	158,247	725,730
Madison/Dane Co Health	114,922	18,498	133,420	145,238	20,139	165,377
Special Revenue Fund	50,000	-	50,000	100,000	-	100,000
Special Assessment Fund	199,981	61,994	261,975	199,981	57,994	257,975
ARRA Interest Credit	-	576,282	576,282	-	468,274	468,274
General Debt Reserves	3,411,142	672,649	4,083,791	4,341,461	830,915	5,172,376
Interest Earnings	-	350,000	350,000	-	350,000	350,000
TOTAL NON-GENERAL FUND	26,100,669	6,214,244	32,314,913	27,971,752	6,195,854	34,167,606
General Fund Portion	33,709,331	6,767,418	40,476,749	37,703,248	6,617,789	44,321,038

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

Purpose	Principal, 2017		Interest	
	Outstanding January 1	Payable	Outstanding December 31	Payable 2017
Promissory Notes				
Streets	\$ 149,830,107	\$ 24,532,525	\$ 125,297,582	\$ 4,756,177
Parks Improvements	20,771,624	3,057,543	17,714,081	670,318
Land Acquisition	857,643	170,354	687,289	18,902
Public Buildings	19,845,671	3,932,452	15,913,219	499,342
Equipment Purchase	18,343,369	3,615,173	14,728,197	549,021
Planning & Development	10,785,679	2,038,579	8,747,100	308,763
Refuse Reduction & Landfill	-	-	-	-
Police	8,777,237	1,365,452	7,411,785	285,122
Fire	24,412,998	3,332,631	21,080,367	701,059
Total General Purposes	\$ 253,624,327	\$ 42,044,709	\$ 211,579,618	\$ 7,788,704
TIF Districts	51,200,702	7,952,825	43,247,877	1,233,376
Impact Fees	1,845,875	336,210	1,509,665	65,990
Library	6,181,957	1,394,153	4,787,804	171,515
Monona Terrace	370,518	32,828	337,690	13,186
Golf Enterprise	106,085	9,399	96,686	3,775
Fleet Service	33,583,726	5,358,492	28,225,234	1,028,310
Transit Utility	12,111,118	1,593,205	10,517,913	381,674
Stormwater Utility	28,894,263	5,028,158	23,866,105	956,411
Water Utility	1,004,966	89,040	915,926	35,764
Public Health of Madison and Dane County	744,819	145,238	599,581	20,139
CDBG	84,708	7,505	77,203	3,014
CDA Housing Operations	403,796	35,776	368,020	14,370
CDA Redevelopment	5,128,310	567,483	4,560,827	158,247
Room Tax	159,985	19,998	139,987	5,799
Brownfield Remediation Revolving Fund	1,400,000	100,000	1,300,000	-
Special Assessments	1,599,845	199,981	1,399,864	57,994
Debt Service Reserves	-	-	-	-
ARRA Interest Credit	-	-	-	468,274
Total Non-General Purposes	\$ 144,820,673	\$ 22,870,291	\$ 121,950,382	\$ 4,617,838
General Obligation Bonds				
Library	12,160,000	760,000	11,400,000	397,100
Land Contracts & Mortgages	-	-	-	-
TOTAL G.O. DEBT	\$ 410,605,000	\$ 65,675,000	\$ 344,930,000	\$ 12,803,642
Paying Agent Fees	-	-	-	10,000
	\$ 410,605,000	\$ 65,675,000	\$ 344,930,000	\$ 12,813,642
Revenue Debt	205,410,000	12,265,000	193,145,000	7,903,345
TOTAL	\$ 616,015,000	\$ 77,940,000	\$ 538,075,000	\$ 20,716,987

MISCELLANEOUS APPROPRIATIONS

Supplemental Compensation

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Compensated Absence Escrow	2,434,960	2,802,228	3,121,551	2,752,228	2,752,228	2,721,811
Flexible Spending Benefits	27,914	10,600	11,374	220,251	220,251	10,600
Unemployment Benefits	301,022	396,474	285,611	396,474	396,474	396,474
Health Insurance Benefit	37,454,866	38,418,448	36,762,389	37,354,817	37,334,330	37,160,736
Dental Insurance Benefit	172,271	-	209,962	201,800	201,800	201,800
Life Insurance Benefit	59,689	48,974	58,912	49,135	49,135	49,135
Wage Insurance Benefit	1,360,539	1,329,909	1,293,779	1,331,355	1,331,355	1,329,909
IATSE Health Benefit	31,252	21,781	58,051	21,781	21,781	21,780
Health Insurance Retiree	858,864	1,721,868	1,743,717	1,315,193	1,321,833	1,321,673
Health Ins Police Fire Retiree	177,588	-	204,499	-	-	-
Accident Death Dismember Insur	964,187	961,025	917,534	961,025	961,025	961,025
WI Retirement System	16,359,778	16,712,468	16,180,424	17,829,279	18,182,490	18,075,670
WI Retirement System Prior Ser	110,194	648,716	119,467	153,270	153,270	153,270
FICA Medicare Benefits	13,102,224	13,666,445	13,184,294	13,458,855	13,714,627	13,730,758
Moving Expenses	6,000	-	4,000	-	-	-
Tuition	111,161	151,920	142,294	115,000	115,000	115,000
Bus Pass Subsidy	141,348	150,000	150,000	150,000	150,000	150,000
Home Purchase Assistance B	500	-	1,000	-	-	-
Licenses And Certifications	7,683	242	6,897	2,200	2,200	2,200
Post Employment Health Plans	247,413	-	310,399	225,550	225,550	812,614
Work Permits	100	-	-	-	-	-
Tool Allowance	5,983	102,549	5,880	108,789	6,720	6,720
Other Post Employment Benefit	729,852	310,000	310,000	2,400	2,400	2,400
Total Supplemental Comp	\$ 74,665,387	\$ 77,453,647	\$ 75,082,035	\$ 76,649,402	\$ 77,142,469	\$ 77,223,575
Budgeted within Agencies	73,982,679	74,908,229	74,553,214	74,103,984	74,597,051	74,708,574
Net Benefits Appropriation	682,709	2,545,418	528,821	2,545,418	2,545,418	2,515,001

Budgeted authority for supplemental compensation is included in agency budgets based on budgeted staffing levels. Portions of supplemental compensation that remain centrally budgeted include the General Fund portion of sick leave escrow, flexible spending benefits, unemployment benefits, and funding for the City's bus pass subsidy program. With the transition to the new financial system, presentation of fringe amounts may vary from the 2016 Adopted publication. The gross amount budgeted in salaries and fringe is consistent with the 2016 Adopted Budget.

Direct Appropriation to Capital

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Direct Appropriation to Capital	4,627,822	4,083,790	4,083,790	4,772,985	4,772,985	4,772,985
Total	\$ 4,627,822	\$ 4,083,790	\$ 4,083,790	\$ 4,772,985	\$ 4,772,985	\$ 4,772,985

Direct Appropriations

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
\$15 Min Wage	-	-	-	80,000	80,000	80,000
Black Women Wellness	-	-	-	3,000	3,000	-
City Memberships	99,500	86,033	74,500	88,033	88,033	88,033
Clean Air Coalition	6,000	6,000	6,000	6,000	6,000	6,000
Clean Lakes	15,000	-	-	-	-	-
Comm. Building and Engagement	-	100,000	100,000	100,000	100,000	-
Community Gardens Partnership	-	25,000	25,000	25,000	25,000	25,000
Day Shelter and Gap Services	50,000	-	-	-	-	-
Federal Liaison	33,000	40,000	33,000	40,000	40,000	40,000
HR & Diverse Hiring Strategies	-	-	-	100,000	100,000	10,000
Improvement Initiatives	25,000	21,000	15,000	21,000	21,000	21,000
Joint Land Use Study	30,000	-	-	-	-	-
License Suspension	-	75,000	75,000	75,000	75,000	75,000
Madison Food Policy Council	50,000	50,000	50,000	50,000	50,000	50,000
MadMarket	-	25,000	25,000	25,000	25,000	25,000
Martin Luther King Awards	600	600	600	600	600	600
Martin Luther King Holiday	28,609	7,100	7,100	7,100	7,100	7,100
My Brother's Keeper	-	-	-	25,000	25,000	-
Operation Badger Base	-	1,000	1,000	-	-	-
Pathways Program	-	12,500	12,500	12,500	12,500	12,500
Police and Fire Commission	25,000	25,000	25,000	25,000	25,000	25,000
Police Policy Review	-	50,000	400,000	400,000	400,000	400,000
Prior Year Encumbrances	400,000	400,000	400,000	400,000	400,000	400,000
RESJI Initiatives	-	20,000	20,000	-	-	-
Revenue Sharing Payments	385,890	242,393	242,707	141,116	141,116	141,116
State Liaison	30,000	33,000	33,000	33,000	33,000	33,000
Taxes and Special Assessments	25,000	50,000	50,000	50,000	50,000	50,000
THRIVE / MadREP	18,000	18,000	18,000	18,000	18,000	18,000
Transit for Jobs	80,000	80,000	80,000	80,000	80,000	-
Zoo	347,520	385,272	359,972	75,000	75,000	75,000
Contingent Reserve	1,200,000	1,200,000	1,200,000	1,500,000	1,500,000	1,500,000
Total	\$ 2,849,119	\$ 2,952,898	\$ 3,253,379	\$ 3,380,349	\$ 3,380,349	\$ 3,082,349
General Fund Lapse				(550,000)	(550,000)	(550,000)

Direct Appropriation Notes

\$15 Minimum Wage: These centrally budgeted funds will support the first phase of a \$15 minimum wage for City of Madison employees. The plan anticipates reaching \$15 within 4 years. Funds will be distributed to agency budgets based on actual expenditures in 2017.

Black Women Wellness: These funds support an annual health summit aimed at informing, inspiring, and empowering women and girls of African descent to build healthy, wellness-center lives. The appropriation was transferred to Public Health as part of BOE Amendment 20.

Comm Building and Engagement: These funds are for programming that provides training opportunities for resident engagement and leadership training. Programming is focused in neighborhoods with high concentrations of low and moderate income households and/or NRT areas. Funding is used to support contracts with local non-profit; contracts for this item are monitored by CDD. This item was first funded in the 2015 Adopted Budget. Funding for this item was transferred to the Community Development Division budget as part of BOE Amendment 4.

Community Gardens Partnership: These funds are for a partnership with Community GroundWorks and Dane County UW-Extension to provide operations and support of community gardens programming. The City contribution supports general operations through a contract with Community GroundWorks is \$25,000 general support, the initiative receiving additional funds through the Community Development Block Grant (budgeted in CDD).

MISCELLANEOUS APPROPRIATIONS

Direct Appropriation Notes (Continued)

Day Shelter and Gap Services: These funds were transferred to the Community Development as part of the 2016 Adopted Budget; the base funding is continued in the 2017 Executive Budget.

HR & Diverse Hiring Strategies: These funds will support an independent review of the City's human resources policies and procedures. The review will focus on improving diversity in our recruiting and hiring practices as well as best practices in employee retention.

Improvement Initiatives: These funds support leadership development training opportunities for City staff. Funding also supports customer satisfaction surveys and periodic resident satisfaction surveys administered by the University of Wisconsin Survey Center.

Madison Food Policy Council: These funds are for a grant program providing funding for projects geared towards improving Madison's regional food system through improving food access. The grant program is administered by the Madison Food Policy Council.

MadMarket: These funds are for contractual support to administer Electronic Benefits Transfer (EBT) programming for Supplemental Nutritional Assistance Program (SNAP) participants at farmers' markets and the MadMarket Double Dollars program at participating markets. This service is carried out through a partnership with Dane County. Community Action Coalition is the current vendor.

Martin Luther King Holiday: These funds provide transportation services and child care for the Martin Luther King Jr. Holiday celebration. Funding was increased in 2015.

My Brother's Keeper: These funds are for programs geared towards increasing graduation rates among young men of color and ensuring all youth are safe from violent crime. This funding supports programming offered by community-based organizations. These funds were transferred to the Mayor's Office budget as part of an amendment approved by the Board of Estimates.

Operation Badger Base: These were one-time funds utilized in 2016 to support a celebration honoring veterans on the 50th anniversary of the Vietnam War.

Pathways Program: These funds provide the City's commitment to the Pathways Program through the Madison Metropolitan School District. The Pathways program seeks to provide MMSD students with career opportunities in the Greater Madison area. Partners in the program include: Madison Metropolitan School District, Dane County, the City of Madison, Madison Area Technical College, Workforce Development, and the Greater Madison Chamber of Commerce.

Police Policy Committee: These funds will support ongoing efforts currently being carried out by a citizen committee to review policies and procedures pertaining to the Madison Police Department. The 2016 Adopted Budget included \$50,000 for a consultant to perform the review; in June 2016 the Common Council adopted a resolution to increase the appropriation to \$400,000. The 2017 budgeted amount will be funded by assigned fund balance in the event a contract is not secured prior to the end of 2017.

RESJI: These funds were originally included in the 2016 Adopted Budget. The 2017 Executive Budget transfers the funding to the DCR budget.

Transit for Jobs: These funds support a contract with Porchlight to provide the service. These funds were transferred to the Community Development Division budget as part of BOE Amendment 5.

Prior Year Encumbrances: Financial reporting standards require that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the budget includes an appropriation of funds for the payment of prior year encumbrances. This spending authority is later reallocated to the various agencies with prior year encumbrances through a Common Council resolution, and the corresponding expenditures are recorded in the appropriate agencies.

Contingent Reserve: It is the City's policy to appropriate 0.5% of budgeted expenditures to the Contingent Reserve (\$1.5 million). Contingent Reserve spending authority may later be reallocated to various agencies through resolutions of the Common Council. Funding for the Contingent Reserve is increased in the 2017 Executive Budget to maintain 0.5% of budgeted expenditures in reserves. The increased funding will be used for snow events should the number of events exceed funding for 5.5 events in the Streets Division budget. The Contingent Reserve will also fund retroactive contributions to WRS for Stagehands. This is estimated to cost at least \$600,000 in 2017 based on a payment plan established with the Wisconsin Department of Employee Trust Funds.

General Fund Lapse: Based on historical spending patterns, the budget includes a permanent \$550,000 anticipated general fund lapse. This is equal to approximately 0.25% of non-debt service expenditures in all general fund agencies.



Cash Flow Statements

2017 Adopted Budget

Special Revenue Funds

Background & Purpose

The 2017 Adopted Budget includes appropriations from seven Special Revenue Funds. The use of these funds are restricted by City ordinances establishing the funds. Appropriations from these funds support both capital and operating expenditures. The cash flow statements presented here are intended to provide an overview of the current status of the funds. Specific appropriations from these sources are included in agency capital and operating budget.

2017 Highlights

Key expenditures funded by Special Revenue Funds included:

- Continued funding for Façade Improvement Grants administered by the Economic Development Division
- \$15.7m in assumed revenue from the Room Tax; 70% of Room Tax revenue will be utilized for tourism related activities pursuant Wisconsin Statute 66.0615
- \$1.058 million for Affordable Housing projects funded through the Affordable Housing Trust Fund

AFFORDABLE HOUSING TRUST FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Fund Balance, January 1	2,791,243	1,062,402	1,117,450	620,450	620,450
SOURCES					
<u>Dedicated:</u>					
Private Contributions	-	-	-	-	-
Payments in Lieu of Program Participation	-	-	-	-	-
Matching Funds from Federal Trust	-	-	-	-	-
Loan Repayment Principal	68,333	5,000	2,000	5,000	5,000
Loan Repayment Interest	23,715	2,500	1,000	2,500	2,500
Investment Revenue	-	-	-	-	-
<u>Discretionary:</u>					
Equity Participation Payments	-	-	-	-	-
Proceeds from Sale of Surplus Property	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-
TOTAL SOURCES	<u>\$ 92,048</u>	<u>\$ 7,500</u>	<u>\$ 3,000</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>
USES					
Loans to Create Affordable Housing	265,841	180,000	-	558,725	558,725
Other (Transfer to CDD Capital, Affordable Hsg)	1,500,000	500,000	500,000	-	500,000
TOTAL USES	<u>\$ 1,765,841</u>	<u>\$ 680,000</u>	<u>\$ 500,000</u>	<u>\$ 558,725</u>	<u>\$ 1,058,725</u>
Fund Balance, December 31	<u>\$ 1,117,450</u>	<u>\$ 389,902</u>	<u>\$ 620,450</u>	<u>\$ 69,225</u>	<u>\$ (430,775)</u>

On September 7, 2010, the Common Council amended the Madison General Ordinance (Section 4.22) governing administration and use of the Affordable Housing Trust Fund. This ordinance amendment eliminated the previous limitations on the annual distribution of accumulated funds. All distributions from the fund require Common Council authorization.

Projected loan expenditures in 2017 represent the maximum loan disbursements permitted using the formula defined under MGO 4.22.

In 2015, \$1.5 million was transferred to a new Affordable Housing Fund capital project in Planning and Community and Economic Development. This project represented a major new initiative to expand and improve the supply of affordable housing in Madison, providing an estimated \$24 million investment over the subsequent six years to significantly increase access to a variety of affordable housing options, including repair or improvement of existing housing inventory and owner-occupied single family housing stock; the purchase of single family homes by first-time homebuyers; and, the expansion of affordable rental housing units, especially by leveraging low-income affordable housing tax credits. In 2016, an additional \$500,000 was transferred to the Affordable Housing Fund capital project in the Community Development Division.

CAPITAL REVOLVING FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Fund Balance, January 1	1,207,586	1,023,586	1,327,908	1,143,908	1,143,908
SOURCES					
Loan Repayments:					
Interest	29,366	28,000	28,000	28,000	28,000
Principal	188,459	172,000	182,000	172,000	172,000
Application Fees	900	1,000	1,000	1,000	1,000
Proceeds from Borrowing	-	-	-	-	-
TOTAL SOURCES	<u>\$ 218,725</u>	<u>\$ 201,000</u>	<u>\$ 211,000</u>	<u>\$ 201,000</u>	<u>\$ 201,000</u>
USES					
Loans	-	250,000	250,000	250,000	250,000
Façade Grants	98,403	125,000	125,000	125,000	125,000
Lighting Enhancement Grants	-	-	-	-	-
Transfer to Homebuyer's Assistance	-	-	-	-	-
Staff Costs	-	20,000	20,000	20,000	20,000
Other	-	-	-	-	-
TOTAL USES	<u>\$ 98,403</u>	<u>\$ 395,000</u>	<u>\$ 395,000</u>	<u>\$ 395,000</u>	<u>\$ 395,000</u>
Annual Net Cash Flow	<u>\$ 120,322</u>	<u>\$ (194,000)</u>	<u>\$ (184,000)</u>	<u>\$ (194,000)</u>	<u>\$ (194,000)</u>
Fund Balance (Deficit), December 31	<u>\$ 1,327,908</u>	<u>\$ 829,586</u>	<u>\$ 1,143,908</u>	<u>\$ 949,908</u>	<u>\$ 949,908</u>

The Capital Revolving Fund has two components: (1) Capital Revolving Fund Loans, and (2) Façade Improvement Grants. The Capital Revolving Fund was enacted on May 19, 1987 and has closed 31 loans, totaling \$4,638,271. The Façade Improvement Grant Program was established on October 3, 2000 and has awarded 72 Façade Improvement matching grants to small businesses, totaling \$852,987. In addition \$1,599,572 of private funds were invested, resulting in a total new economic investment of \$2,521,068 in the downtown and neighborhood business districts. The Economic Development Division provides loan administration for the Capital Revolving Fund under the guidance of the Community Development Authority (CDA).

GENERAL LAND ACQUISITION FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Fund Balance, January 1	1,433,111	1,820,111	2,211,109	1,198,109	1,198,109
SOURCES					
Land Sales	773,497	-	-	-	-
Operating Lease Payments	11,118	7,000	7,000	7,000	7,000
Promissory Notes	-	-	-	-	-
TOTAL SOURCES	<u>\$ 784,615</u>	<u>\$ 7,000</u>	<u>\$ 7,000</u>	<u>\$ 7,000</u>	<u>\$ 7,000</u>
USES					
Land Acquisition	-	-	1,000,000	-	-
Design and Related Costs for Fire Admin. Building and Fire Station No. 1	-	-	-	-	-
Transfer to Fleet Service - New Facility	-	-	-	-	-
Disparity Study	-	-	-	-	-
Apprenticeship Program	-	-	-	-	-
Holding Costs	4,697	20,000	20,000	20,000	20,000
Staff Charges	1,920	-	-	-	-
TOTAL USES	<u>\$ 6,617</u>	<u>\$ 20,000</u>	<u>\$ 1,020,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
Fund Balance, December 31	<u>\$ 2,211,109</u>	<u>\$ 1,807,111</u>	<u>\$ 1,198,109</u>	<u>\$ 1,185,109</u>	<u>\$ 1,185,109</u>

Funded primarily with the proceeds from surplus land sales, the General Land Acquisition Fund provides available resources for the acquisition of land for municipal purposes when unanticipated opportunities arise. Purchases from this fund may be completed to the extent that funds are available and specific Common Council approval is obtained.

HOME-BUY THE AMERICAN DREAM FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Fund Balance, January 1	129,791	98,204	351,632	445,117	445,117
SOURCES					
Loan Repayments:					
Interest	-	5,000	-	-	-
Principal	65,711	185,000	65,000	60,546	60,546
Federal Funds	288,658	130,000	225,000	220,000	220,000
State Funds	130,073	95,000	131,485	397,416	397,416
TOTAL SOURCES	<u>\$ 484,442</u>	<u>\$ 415,000</u>	<u>\$ 421,485</u>	<u>\$ 677,962</u>	<u>\$ 677,962</u>
USES					
Loans	236,801	474,074	275,000	600,000	600,000
Staff Costs / Service Delivery	25,800	25,000	53,000	81,123	81,123
TOTAL USES	<u>\$ 262,601</u>	<u>\$ 499,074</u>	<u>\$ 328,000</u>	<u>\$ 681,123</u>	<u>\$ 681,123</u>
Fund Balance, December 31	<u>\$ 351,632</u>	<u>\$ 14,130</u>	<u>\$ 445,117</u>	<u>\$ 441,956</u>	<u>\$ 441,956</u>

In 2014, the City's HOME-BUY and American Dream Downpayment Initiative (ADDI) programs merged to become the "HOME-BUY the American Dream" program. For 2015, the fund has been updated to reflect this merger, with the former ADDI funds (repayments from loans made using federal HOME and/or CDBG funds) now included in the figures above.

The HOME-BUY THE AMERICAN DREAM fund provides up to \$10,000 no-interest, deferred payment loans to assist eligible first-time home buyers with down payment and closing costs in the purchase of a home within the greater Madison area. Funding is provided by the Wisconsin Division of Housing through its Housing Cost Reduction Initiative (HCRI) program, available fund balance, loan repayments and program income. The Community Development Division (CDD) serves as the lead fiscal agency and provides loan administration.

In 2015, the City was again awarded funds from the State of Wisconsin HCRI application process, in the amount of \$371,167 for the period from April 1, 2015 through March 31, 2017.

REVERSE MORTGAGE FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Net Assets, January 1 (Due to SARF)	(471,510)	(511,324)	(533,185)	(669,184)	(669,184)
SOURCES					
Repayment of Principal on Loans	57,480	25,000	11,700	25,000	25,000
Interest Income	16,115	500	660	600	600
Other	-	-	-	-	-
TOTAL SOURCES	<u>\$ 73,595</u>	<u>\$ 25,500</u>	<u>\$ 12,360</u>	<u>\$ 25,600</u>	<u>\$ 25,600</u>
USES					
Loan Disbursements	126,578	130,000	140,000	140,000	140,000
Mortgage and Title Services	2,575	300	1,359	1,400	1,400
Other	6,117	-	7,000	7,000	7,000
TOTAL USES	<u>\$ 135,270</u>	<u>\$ 130,300</u>	<u>\$ 148,359</u>	<u>\$ 148,400</u>	<u>\$ 148,400</u>
Net Assets, December 31 (Due to SARF)	<u>\$ (533,185)</u>	<u>\$ (616,124)</u>	<u>\$ (669,184)</u>	<u>\$ (791,984)</u>	<u>\$ (791,984)</u>

The Reverse Mortgage Fund accounts for the City-administered reverse mortgage program that enables elderly homeowners on fixed incomes to utilize equity in their homes to pay all or a portion of their annual property taxes. Eligibility guidelines are the same as for the City's Special Assessment Deferral Program. As of December 31, 2015, twenty-eight households are participating in this program, with total outstanding mortgages of \$814,955.

The funding source for this reverse mortgage program is an interest-free loan from the Special Assessment Revolving Fund (SARF), and the negative fund balance at the beginning of any year represents the unpaid principal balance of that loan.

ROOM TAX FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Fund Balance, January 1	312,550	312,550	884,927	912,772	912,772
Restricted for Bond Requirements	-	-	-	-	-
Reserved for Monona Terrace Capital Projects	-	-	(466,212)	(466,212)	(466,212)
Committed for Event Booking Assistance	(312,550)	(312,550)	(446,560)	(446,560)	(446,560)
Balance of Unassigned Funds, January 1	\$ -	\$ -	\$ (27,845)	\$ -	\$ -

SOURCES

Estimated Total Room Tax Receipts	13,819,792	15,144,500	14,644,500	15,744,615	15,744,615
Transfer In from General Fund (for Monona Terrace Reserves)	-	-	-	-	-
Interest Revenue	7,710	19,991	8,170	8,784	8,784
TOTAL SOURCES	\$ 13,827,502	\$ 15,164,491	\$ 14,652,670	\$ 15,753,399	\$ 15,753,399

USES

Tangible Municipal Development (s. 66.0615 (1) (fm) 3., Wis. Stats.)

Monona Terrace:

Debt Service Payment-Revenue Bond Issue (a)	870,600	867,525	867,525	824,875	824,875
Debt Service Payment-Gen'l Obligation Bond Issue (a)	-	26,197	52,815	25,798	25,798
Operating Subsidy	3,190,538	3,386,759	3,386,759	3,726,645	3,726,645
Capital Purchases	132,065	556,000	556,000	475,000	475,000
Reserves (b)	150,000	(436,064)	(436,064)	(598,857)	(598,857)
Subtotal Monona Terrace	\$ 4,343,203	\$ 4,400,417	\$ 4,427,035	\$ 4,453,461	\$ 4,453,461

Henry Vilas Zoo and Olbrich Gardens (j)	\$ -	\$ -	\$ -	\$ 642,352	\$ 642,352
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<u>Overture Center Subsidy from Room Tax</u>	\$ 425,000	\$ 1,750,000	\$ 1,750,000	\$ 1,900,000	\$ 1,900,000
Subtotal Tangible Municipal Development	4,768,203	6,150,417	6,177,035	6,995,813	6,995,813
Share of Room Tax Revenues	33%	41%	42%	44%	44%

ROOM TAX FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Tourism Marketing (s. 66.0615 (1) (fm) 1., Wis. Stats.)					
<u>Greater Madison Convention and Visitors Bureau:</u>					
Destination Marketing (c)	2,612,689	3,001,966	3,040,354	3,514,680	3,514,680
Estimated Event Booking Assistance Subsidy	78,136	200,000	200,000	200,000	200,000
Additional Funding (b)	316,439	-	-	-	-
Subtotal GMCVB	<u>\$ 3,007,264</u>	<u>\$ 3,201,966</u>	<u>\$ 3,240,354</u>	<u>\$ 3,714,680</u>	<u>\$ 3,714,680</u>
<u>City Tourism Marketing Activities</u>					
Support for Fireworks Events (d)	-	15,000	15,000	10,000	10,000
Sister Cities Program	14,310	15,000	15,000	20,000	20,000
Madison Scouts and Capitol Sound (g)	-	-	-	-	-
Bad Debt Expense	-	-	-	-	-
Civic Conferences (e)	16,525	35,000	20,000	35,000	35,000
Civic Promotion (f)	1,500	15,000	5,000	15,000	15,000
Madison Music City (g)	44,500	75,000	44,500	80,000	80,000
Dane Dances	5,000	15,000	15,000	20,000	20,000
Make Music Madison	20,000	25,000	25,000	25,000	25,000
Songwriting Conference	10,000	25,000	25,000	25,000	25,000
Revelry	5,000	5,000	5,000	5,000	5,000
Bandswap	4,500	5,000	5,000	5,000	5,000
WIAA Basketball Tournament (h)	30,000	15,000	15,000	15,000	15,000
Madison Area Sports Commission	100,000	-	-	-	-
Subtotal City Tourism Marketing	<u>\$ 206,835</u>	<u>\$ 170,000</u>	<u>\$ 114,500</u>	<u>\$ 175,000</u>	<u>\$ 175,000</u>
Subtotal Tourism Marketing	<u>\$ 3,214,099</u>	<u>\$ 3,371,966</u>	<u>\$ 3,354,854</u>	<u>\$ 3,889,680</u>	<u>\$ 3,889,680</u>
Share of Room Tax Revenues	23%	22%	23%	25%	25%
Room Tax Commission Administration				15,745	15,745
Room Tax Commission Enforcement of Transient Tourist Rooming Houses (i)				50,000	50,000
Share of Room Tax Revenues	0.0%	0.0%	0.0%	0.4%	0.4%
Reserves				76,141	\$ 76,141
Share of Room Tax Revenues				0.5%	0.5%
Room Tax Commission				\$ 11,027,379	\$ 11,027,379
Tourism-Related Share of Room Tax	57%	63%	65%	70%	70%
Room Tax Retained for General Purposes					
General Purposes (b)	5,193,823	5,563,158	5,013,936	4,647,020	4,647,020
Arts Grants	79,000	79,000	79,000	79,000	79,000
Subtotal Retained for Other Purposes	<u>\$ 5,272,823</u>	<u>\$ 5,642,158</u>	<u>\$ 5,092,936</u>	<u>\$ 4,726,020</u>	<u>\$ 4,726,020</u>
Share of Room Tax Revenues	38%	37%	35%	30%	30%
TOTAL USES	<u>\$ 13,255,125</u>	<u>\$ 15,164,541</u>	<u>\$ 14,624,825</u>	<u>\$ 15,677,258</u>	<u>\$ 15,677,258</u>
Fund Balance, December 31	<u>\$ 884,927</u>	<u>\$ 312,500</u>	<u>\$ 912,772</u>	<u>\$ 988,913</u>	<u>\$ 988,913</u>
Committed for Monona Terrace Capital Projects	<u>\$ (466,212)</u>	<u>\$ -</u>	<u>\$ (466,212)</u>	<u>\$ (466,212)</u>	<u>\$ (466,212)</u>
Committed for Event Booking Assistance	<u>(446,560)</u>	<u>(312,500)</u>	<u>(446,560)</u>	<u>(446,560)</u>	<u>(446,560)</u>
Balance of Unassigned Funds, December 31 (b)	<u>\$ (27,845)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 76,141</u>	<u>\$ 76,141</u>

The presentation of the Room Tax Fund has been modified from prior years to reflect changes to state law and to reflect the requirement, first effective in 2017, that 70 percent of room tax revenues be transferred for allocation by a Room Tax Commission created by the City.

(a) The CDA lease revenue bonds were refinanced in late 2012. This refinancing will reduce debt service by an average of \$150,000 annually until the bonds are retired in 2020. In addition, the reserve required by the bond was moved to the CDA. The General Obligation bonds were initially issued as part of the original Monona Terrace financing. They are due to be retired in 2014. It is anticipated that the revenues made available from this reduction in spending will be used to replenish the Monona Terrace reserves beginning in 2015.

(b) Under state law, 70% of room taxes are distributed by the Room Tax Commission and 30% are retained by the City. The 2017 Executive Operating Budget appropriates \$598,857 from Monona Terrace reserves for Monona Terrace operations. The Room Tax Commission anticipates allocating sufficient room tax revenues in 2018 on a permanent basis to eliminate the reliance on Monona Terrace reserves, as well as providing additional room tax subsidy to Monona Terrace to help reach the goal that reserves are at least 20% of expenditures. The "Balance of Unassigned Funds" represent the unspent portion of the 70% of room taxes allocated to the Room Tax Commission. The Room Tax Commission plans to establish a policy for setting aside room tax revenues in the event of shortfalls in actual room tax revenues compared with estimates.

(c) In 2015, funds reflect implementation of a new contract with Greater Madison Convention and Visitors Bureau (GMCVB) through 2018, with the option of a four-year renewal. The contract will increase the room tax allocation to GMCVB from 20% of prior year revenues in 2014 to 30% by 2020 and 34% by 2022. The 2017 share of prior year revenues will increase to 24% from 22% in 2016. Funding increases resulting from the agreement will be invested, for the purpose of increasing conventions and other events in Madison, in additional resources in the following five areas: convention sales, convention services, marketing, sports development and strategic planning.

(d) In 2016, \$15,000 was provided to help support fireworks events, including Shake the Lake and Elver Park. The Room Tax Commission authorized \$10,000 for 2017.

(e) These funds will be used to promote conferences and/or enterprises that the City helps host or sponsor that are designed to provide education and training for Madisonians and also to promote Madison as a city of distinction and place of topical interest.

(f) The Civic Promotion funding is administered by the Mayor's Office. Its primary purpose is to support efforts where neighborhoods and communities interface with economic, educational and job development activities. It is used to support local publications which further discussion of these topics and organizations which promote business development in the City and market Madison's business community. This includes supporting neighborhood-based efforts related to economic and educational development.

(g) This includes funding for Dane Dances (\$20,000); Make Music Madison, a summer solstice festival (\$25,000); a Madison Songwriting Conference and Festival (\$25,000); a Revelry Music and Arts Festival (\$5,000); and, a BandSwap event (\$5,000). In 2017, Dane Dances is increased by \$5,000.

(h) In 2017, \$15,000 is continued to support the WIAA Tournament.

(i) Allocation of funding for enforcement of state laws and City ordinances related to tourism rooming houses is subject to approval by the Room Tax Commission.

(j) Allocation of funding to support operating subsidies to the Henry Vilas Zoo, the Olbrich Botanical Gardens, and the Overture Center is authorized by the Room Tax Commission, consistent with state law. In 2017, the Overture Center subsidy is increased by \$150,000 (from \$1,750,000 to \$1,900,000).

By the adoption of this budget, the City Council hereby incorporates the decisions of the Room Tax Commission into the 2017 operating budget in accordance with state law.

SPECIAL ASSESSMENT REVOLVING FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Assigned Fund Balance, January 1	1,190,941	1,700,941	2,359,366	1,404,366	1,404,366
SOURCES					
Special Assessment Repayment					
Principal Repayment	3,555,076	3,250,000	3,250,000	3,250,000	3,250,000
General Obligation Borrowing	2,000,000	-	-	-	-
Interest on Repayments	307,544	325,000	325,000	325,000	325,000
Investment Income	14,225	10,000	10,000	10,000	10,000
Other	7,328	-	-	-	-
TOTAL SOURCES	<u>\$ 5,884,173</u>	<u>\$ 3,585,000</u>	<u>\$ 3,585,000</u>	<u>\$ 3,585,000</u>	<u>\$ 3,585,000</u>
USES					
Transfer to Capital Projects	4,633,607	5,000,000	4,450,000	5,550,000	11,168,737
Other	82,141	75,000	90,000	100,000	100,000
TOTAL USES	<u>\$ 4,715,747</u>	<u>\$ 5,075,000</u>	<u>\$ 4,540,000</u>	<u>\$ 5,650,000</u>	<u>\$ 11,268,737</u>
Annual Net Cash Flow	<u>\$ 1,168,425</u>	<u>\$ (1,490,000)</u>	<u>\$ (955,000)</u>	<u>\$ (2,065,000)</u>	<u>\$ (7,683,737)</u>
Assigned Fund Balance, Dec. 31	<u>\$ 2,359,366</u>	<u>\$ 210,941</u>	<u>\$ 1,404,366</u>	<u>\$ (660,634)</u>	<u>\$ (6,279,371)</u>

The Special Assessment Revolving Fund is used as a financing source for the assessable portion of various capital projects included in the Capital Budget. Agencies that have projects partially financed by this fund include Engineering, Traffic Engineering, Parks, Sewer Utility, Stormwater Utility, and Water Utility. The primary source of revenue for the Special Assessment Revolving Fund is the repayment of past assessments. These assessments can be paid either in full or on an installment basis collected in conjunction with the annual property tax bill.

In 2014, the Council authorized \$2 million in funds from General Obligation borrowing to provide additional working capital for the Fund, as recent economic conditions have deferred principal repayments to the Fund. The funding will be recovered over time, but borrowing is required in the short term.

INSURANCE FUND

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Adopted</u>
Cash and Other Assets	4,464,837	4,690,214	3,571,777	3,735,205	3,735,205
Claims Payable and Other Liabilities	<u>(2,422,123)</u>	<u>(2,600,000)</u>	<u>(3,612,227)</u>	<u>(2,600,000)</u>	<u>(2,600,000)</u>
Net Assets: January 1	\$ 2,042,714	\$ 2,090,214	\$ (40,450)	\$ 1,135,205	\$ 1,135,205
REVENUES					
Billings to Departments	977,539	1,350,000	1,350,000	2,000,000	2,000,000
Interest Income	16,340	12,000	16,000	16,000	16,000
Appropriation from Other Funds	500,000	-	1,650,000	-	-
Insurance Recoveries	270,869	200,000	200,000	200,000	200,000
Miscellaneous Revenue	34,291	10,000	10,000	10,000	10,000
WMMIC Dividend	<u>387,677</u>	<u>370,000</u>	<u>370,000</u>	<u>370,000</u>	<u>370,000</u>
Total Revenues	\$ 2,186,716	\$ 1,942,000	\$ 3,596,000	\$ 2,596,000	\$ 2,596,000
EXPENSES					
Liability Premium	426,804	470,000	436,345	485,000	485,000
Property Premium	532,169	476,000	530,000	555,000	555,000
Other Premiums	5,636	65,000	65,000	65,000	65,000
Claims	-	250,000	250,000	250,000	250,000
Reserve Adjustment	2,415,158	450,000	600,000	700,000	700,000
Interest Expense	-	-	-	-	-
Loss Payments to Departments	610,783	200,000	200,000	200,000	200,000
Emergency Management	-	-	-	16,000	16,000
Driver Simulator	-	-	14,000	-	-
Administrative Expense	<u>279,330</u>	<u>275,000</u>	<u>325,000</u>	<u>325,000</u>	<u>325,000</u>
Total Expenses	\$ 4,269,880	\$ 2,186,000	\$ 2,420,345	\$ 2,596,000	\$ 2,596,000
Net Assets: December 31	(40,450)	1,846,214	1,135,205	1,135,205	1,135,205
Net Asset Goal	<u>1,500,000</u>	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>
Surplus (Deficiency)	<u>\$ (1,540,450)</u>	<u>\$ 296,214</u>	<u>\$ (414,795)</u>	<u>\$ (414,795)</u>	<u>\$ (414,795)</u>

Note on Reserve Policy:

The City's Insurance Fund reserve policy is to maintain a net asset balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

On December 3, 2013, the Common Council authorized an additional appropriation of \$1,000,000 to the Insurance Fund from the City General Fund (Legistar #32182, RES-13-00882).

On December 2, 2014, the Common Council authorized an additional appropriation of \$150,000 to the Insurance Fund from the City General Fund (Legistar #36230, RES-14-00873).

On January 5, 2016, the Common Council authorized an additional 2015 appropriation of \$500,000 to the Insurance Fund from the City General Fund (Legistar #40817, RES-16-00012).

The City of Madison aggregate SIR for 2015 is \$1.55 million. Based on the reserve policy, the Insurance Fund is expected to be above its net asset goal by \$278,430 at the end of 2015. Claims are reserved at a 95% confidence level.

In 2017, the confidence level at which claims are reserved is changed to 85%. This means in 85 out of 100 cases, the amount reserved will be sufficient to pay outstanding claims.

In 2016, premiums in the Insurance Fund are increasing for two primary reasons. First, significant rate increases were expected in the Local Government Property Insurance Fund (LGPIF) due to past changes by the Legislature and incurred losses. As an alternative, the City sought a proposal from the newly formed Municipal Property Insurance Corporation (MPIC). This proposal was \$100,000 less than the LGPIF, but still represents an increase of \$50,000. However, MPIC does not cover auto physical damage. The City also worked with the Transit Mutual Insurance to secure that coverage. On the liability side, the City is facing a liability premium increase of approximately \$45,000 for 2016. Second, the fund is also in the midst of defending a larger number of litigated files than in past years resulting in increases in the reserve adjustment. Administrative costs are also increasing due to additional staff support for the program and other salary and benefit adjustments.

In 2017, billings to agencies are increased by \$650,000.

In 2017, \$16,000 was added for Emergency Management. These funds include money for training, plan development, active shooter exercises and supplies. Madison Police Department will supply Risk Management with a report detailing goals and progress of active shooter training and a plan for cost recovery of training to outside entities.

WORKERS COMPENSATION FUND

	2015 Actual	2016 Budget	2016 Projected	2017 Executive	2017 Adopted
Cash and Other Assets	14,069,194	13,456,324	14,926,758	13,382,600	13,382,600
Claims Payable and Other Liabilities	(12,787,870)	(12,500,000)	(14,937,158)	(12,500,000)	(12,500,000)
Net Assets: January 1	\$ 1,281,324	\$ 956,324	\$ (10,400)	\$ 882,600	\$ 882,600
 REVENUES					
Billings to Departments	3,694,791	3,850,000	3,850,000	4,000,000	4,000,000
Appropriation from Other Funds	-	-	350,000	-	-
Misc. Revenue (3rd Party Subrogation)	117,712	75,000	75,000	75,000	75,000
Total Revenue	\$ 3,812,503	\$ 3,925,000	\$ 4,275,000	\$ 4,075,000	\$ 4,075,000
 EXPENSES					
Workers' Compensation Losses Paid	2,613,180	3,250,000	3,250,000	3,250,000	3,250,000
Actuarial Reserve Adjustment	1,904,154	-	(600,000)	342,600	342,600
Legal Services	-	80,000	80,000	-	-
Outside Services	159,056	192,000	192,000	190,000	190,000
Administrative Expense	148,048	105,000	160,000	175,000	175,000
Insurance	279,790	300,000	300,000	350,000	350,000
Total Expenses	\$ 5,104,228	\$ 3,927,000	\$ 3,382,000	\$ 4,307,600	\$ 4,307,600
Net Assets: December 31	(10,401)	954,324	882,600	650,000	650,000
Net Asset Goal	600,000	650,000	650,000	650,000	650,000
Surplus (Deficiency)	\$ (610,401)	\$ 304,324	\$ 232,600	\$ -	\$ -

Note on Workers Compensation Fund Policy:

The City's Workers Compensation Fund policy is to maintain a net asset balance equal to or greater than the current self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. In 2015, the SIR is increased to \$650,000. Claims are reserved at a 95% confidence level.

In 2017, the confidence level at which claims are reserved is changed to 85%. This means in 85 out of 100 cases, the amount reserved will be sufficient to pay outstanding claims.

On December 3, 2013, the Common Council authorized an appropriation of \$750,000 to the Workers Compensation Fund from the City General Fund (Legistar #32182, RES-13-00882). In 2015, billings to agencies were increased by \$125,000. Additional appropriations from the General Fund, as well as increased billings to agencies, may be required in the future if fund expenses continue to exceed revenues. Much of these increased expenses can be attributed to the actuarial reserve adjustment associated with medical cost inflation and increases in average claim amounts.

In 2017, billings to agencies are increased by \$150,000.

Impact Fee Statements

Background & Purpose

Impact fees are paid by developers to support costs associated with the future development of public infrastructure. The City of Madison collects impact fees for Parks, Engineering, and Traffic Engineering. The City of Madison currently has 21 Impact Fee Districts: 11 Parks districts, 10 Engineering districts, and 1 Traffic Engineering district. The City began using an impact fee model for collecting development fees following the adoption of a 1993 Wisconsin state statute that guides the program.

Funds collected in the various districts are reinvested for public infrastructure projects within the district where they were collected, with the exception of the Citywide Parkland fee. Funds for this district are collected from developers that opt out of dedicating land to open space as part of new development.

2017 Highlights

Key Impact Fee-funded projects in the 2017 CIP include:

- Reauthorized funding to purchase land for a Downtown Park from Citywide Parkland fees
- Improvements at Vilas Park from revenue within the Vilas Brittingham district
- Investments in playgrounds at various locations throughout the City
- Improvements at Breese Stevens from revenue within the Law Tenney district

Impact Fees
Citywide Summary - All Active Impact Fee Funds
2017 Adopted Budget

	2015 Actual	2016 Budget	2016 Projected	2017 Executive	2017 Budget
Cash Balance (Deficit), January 1	\$ 6,069,607	\$ 5,509,114	\$ 7,086,072	\$ 11,465,955	\$ 11,465,955
Fund Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	44,828	41,315	41,415	25,745	25,745
Revenue - Impact Fees	452,525	300,500	375,000	1,227,500	1,227,500
Park Dev. / Impact Fees	5,821,459	2,625,000	3,741,108	2,555,000	2,555,000
General Obligation Debt	-	1,170,000	1,170,000	-	-
Revenue Bonds	-	-	-	-	-
Other	178,958	6,301	6,301	2,830	2,830
Total Inflows:	\$ 6,497,769	\$ 4,143,116	\$ 5,333,824	\$ 3,811,075	\$ 3,811,075
Fund Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	1,460	24,900	21,750	21,600	21,600
Land and Land Improvements	2,742,028	9,883,000	1,116,000	10,939,000	10,939,000
Major Streets	-	-	-	-	-
Storm Utility	-	720,000	-	-	-
Sewer Utility	1,073,293	450,000	570,500	890,000	890,000
Debt Service - Principal	244,369	336,254	336,254	336,210	336,210
Debt Service - Interest	91,459	75,551	75,551	65,990	65,990
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	5,615	-	65,000	415,000	415,000
Other	1,323,080	-	-	-	-
Total Outflows:	\$ 5,481,304	\$ 11,489,704	\$ 2,185,054	\$ 12,667,801	\$ 12,667,801
Annual Net Cash Flow	\$ 1,016,465	\$ (7,346,588)	\$ 3,148,770	\$ (8,856,726)	\$ (8,856,726)
Cash Balance (Deficit), December 31	\$ 7,086,072	\$ (1,837,474)	\$ 10,234,842	\$ 2,609,229	\$ 2,609,229

**Impact Fees
Parks Subtotal**

	2015 Actual	2016 Budget	2016 Projected	2017 Executive	2017 Budget
Cash Balance (Deficit), January 1	\$ 9,849,083	\$ 10,276,192	\$ 12,800,254	\$ 15,302,030	\$ 15,302,030
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	62,665	41,315	41,415	25,745	25,745
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	5,821,459	2,625,000	3,741,108	2,555,000	2,555,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	104,251	3,570	3,570	-	-
Total Inflows:	\$ 5,988,374	\$ 2,669,885	\$ 3,786,093	\$ 2,580,745	\$ 2,580,745
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	54	-	-	-	-
Land and Land Improvements	2,742,028	9,883,000	1,116,000	10,939,000	10,939,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	20,017	89,966	89,966	89,966	89,966
Debt Service - Interest	19,702	13,351	13,351	11,359	11,359
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	5,615	-	65,000	415,000	415,000
Other	249,787	-	-	-	-
Total Outflows:	\$ 3,037,204	\$ 9,986,316	\$ 1,284,316	\$ 11,455,325	\$ 11,455,325
Annual Net Cash Flow	\$ 2,951,171	\$ (7,316,431)	\$ 2,501,777	\$ (8,874,580)	\$ (8,874,580)
Cash Balance (Deficit), December 31	\$ 12,800,254	\$ 2,959,761	\$ 15,302,030	\$ 6,427,451	\$ 6,427,451

Impact Fees
12405101 Parks - Warner

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (346)	\$ 19,654	\$ 34,065	\$ 49,065	\$ 49,065
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	22	-	-	50	50
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	34,389	15,000	15,000	15,000	15,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 34,411</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 15,050</u>	<u>\$ 15,050</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	10,000	-	55,000	55,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 10,000</u>	<u>\$ -</u>	<u>\$ 55,000</u>	<u>\$ 55,000</u>
Annual Net Cash Flow	<u>\$ 34,411</u>	<u>\$ 5,000</u>	<u>\$ 15,000</u>	<u>\$ (39,950)</u>	<u>\$ (39,950)</u>
Cash Balance (Deficit), December 31	<u>\$ 34,065</u>	<u>\$ 24,654</u>	<u>\$ 49,065</u>	<u>\$ 9,115</u>	<u>\$ 9,115</u>

Includes 2016 amounts as follows:

Project #25,	
Playground/Accessibility Imp.,	
Playgrounds Group 3	cash
	<u>\$ 10,000</u>
	<u>\$ 10,000</u>

Includes 2017 amounts as follows:

<u>Parks Division:</u>	
Playground/Accessibility Imp., Playgrounds Group 3 (Reauthorized)	cash \$ 10,000
Conservation Park Improvements, Oak Savanna Owen Cherokee Trails	cash \$ 25,000
Park Land Improvements, Basketball	cash \$ 20,000
	<u>\$ 55,000</u>

**Impact Fees
12405102 Parks - Reindahl**

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 2,230	\$ 42,630	\$ 42,152	\$ 310,352	\$ 310,352
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	134	200	200	200	200
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	39,788	15,000	298,000	15,000	15,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 39,922</u>	<u>\$ 15,200</u>	<u>\$ 298,200</u>	<u>\$ 15,200</u>	<u>\$ 15,200</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	35,000	30,000	55,000	55,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 35,000</u>	<u>\$ 30,000</u>	<u>\$ 55,000</u>	<u>\$ 55,000</u>
Annual Net Cash Flow	<u>\$ 39,922</u>	<u>\$ (19,800)</u>	<u>\$ 268,200</u>	<u>\$ (39,800)</u>	<u>\$ (39,800)</u>
Cash Balance (Deficit), December 31	<u>\$ 42,152</u>	<u>\$ 22,830</u>	<u>\$ 310,352</u>	<u>\$ 270,552</u>	<u>\$ 270,552</u>

Includes 2016 amounts as follows:

Project #25, Playground/Accessibility Improvements, Playgrounds Group 2	cash	\$ 35,000
		<u>\$ 35,000</u>

Includes 2017 amounts as follows:

Parks Division:

Playground/Accessibility Improvements, Playgrounds Group 2 (Reauthorized)	cash	\$ 5,000
Playground/Accessibility Improvements, Playgrounds Group 3	cash	\$ 50,000
		<u>\$ 55,000</u>

Impact Fees
12405103 Parks - Door Creek

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 31,079	\$ 69,966	\$ 102,151	\$ 142,351	\$ 142,351
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	515	500	500	250	250
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	149,376	50,000	113,250	25,000	25,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	4,251	3,570	3,570	-	-
Total Inflows:	<u>\$ 154,142</u>	<u>\$ 54,070</u>	<u>\$ 117,320</u>	<u>\$ 25,250</u>	<u>\$ 25,250</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	69,968	69,968	69,968	69,968	69,968
Debt Service - Interest	13,102	7,152	7,152	5,560	5,560
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 83,070</u>	<u>\$ 77,119</u>	<u>\$ 77,119</u>	<u>\$ 75,527</u>	<u>\$ 75,527</u>
Annual Net Cash Flow	<u>\$ 71,072</u>	<u>\$ (23,049)</u>	<u>\$ 40,201</u>	<u>\$ (50,277)</u>	<u>\$ (50,277)</u>
Cash Balance (Deficit), December 31	<u>\$ 102,151</u>	<u>\$ 46,917</u>	<u>\$ 142,351</u>	<u>\$ 92,074</u>	<u>\$ 92,074</u>

Impact Fees
12405104 Parks - Yahara Hills

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 255,987	\$ 36,987	\$ 52,023	\$ 7,023	\$ 7,023
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,373	-	-	20	20
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	44,450	20,000	10,000	20,000	20,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 45,823</u>	<u>\$ 20,000</u>	<u>\$ 10,000</u>	<u>\$ 20,020</u>	<u>\$ 20,020</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	249,787	65,000	55,000	20,000	20,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 249,787</u>	<u>\$ 65,000</u>	<u>\$ 55,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
Annual Net Cash Flow	<u>\$ (203,964)</u>	<u>\$ (45,000)</u>	<u>\$ (45,000)</u>	<u>\$ 20</u>	<u>\$ 20</u>
Cash Balance (Deficit), December 31	<u>\$ 52,023</u>	<u>\$ (8,013)</u>	<u>\$ 7,023</u>	<u>\$ 7,043</u>	<u>\$ 7,043</u>

Includes 2016 amounts as follows:

Project #22, Park Land		
Improvements, Shelters Junction	cash	<u>\$ 65,000</u>
		<u>\$ 65,000</u>

Includes 2017 amounts as follows:

Parks Division:

Park Land Improvements, Shelters Junction Owl Worthington (Reauth)	cash	\$ 10,000
Park Land Improvements, Ski Trails Yahara	cash	<u>\$ 10,000</u>
		<u>\$ 20,000</u>

**Impact Fees
12405105 Parks - Olbrich**

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (10,657)	\$ 44,343	\$ 43,643	\$ 165,720	\$ 165,720
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	182	-	100	100	100
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	54,122	10,000	121,977	40,000	40,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 54,304</u>	<u>\$ 10,000</u>	<u>\$ 122,077</u>	<u>\$ 40,100</u>	<u>\$ 40,100</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	4	-	-	-	-
Land and Land Improvements	-	-	-	145,000	145,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 4</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 145,000</u>	<u>\$ 145,000</u>
Annual Net Cash Flow	<u>\$ 54,300</u>	<u>\$ 10,000</u>	<u>\$ 122,077</u>	<u>\$ (104,900)</u>	<u>\$ (104,900)</u>
Cash Balance (Deficit), December 31	<u>\$ 43,643</u>	<u>\$ 54,343</u>	<u>\$ 165,720</u>	<u>\$ 60,820</u>	<u>\$ 60,820</u>

Includes 2017 amounts as follows:

Parks Division:

Parks Facility Improvements, Field Irrigation Olbrich	cash	\$ 15,000
Park Land Improvements, Courts Tennis	cash	\$ 10,000
Playground/Accessibility Improvements, Playgrounds Group 3	cash	\$ 100,000
Playground/Accessibility Improvements, Playground Improvements	cash	\$ 20,000
		<u>\$ 145,000</u>

Impact Fees
12405106 Parks - Law - Tenney

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (147,572)	\$ (269,189)	\$ (117,438)	\$ 164,341	\$ 164,341
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(678)	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	283,496	275,000	312,976	300,000	300,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 282,817</u>	<u>\$ 275,000</u>	<u>\$ 312,976</u>	<u>\$ 300,000</u>	<u>\$ 300,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	51	-	-	-	-
Land and Land Improvements	226,016	110,000	5,000	270,000	270,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	20,017	19,998	19,998	19,998	19,998
Debt Service - Interest	6,600	6,199	6,199	5,799	5,799
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	250,000	250,000
Other	-	-	-	-	-
Total Outflows:	<u>\$ 252,684</u>	<u>\$ 136,197</u>	<u>\$ 31,197</u>	<u>\$ 545,798</u>	<u>\$ 545,798</u>
Annual Net Cash Flow	<u>\$ 30,134</u>	<u>\$ 138,803</u>	<u>\$ 281,779</u>	<u>\$ (245,798)</u>	<u>\$ (245,798)</u>
Cash Balance (Deficit), December 31	<u>\$ (117,438)</u>	<u>\$ (130,386)</u>	<u>\$ 164,341</u>	<u>\$ (81,457)</u>	<u>\$ (81,457)</u>

Includes 2016 amounts as follows:

Project #22, Park Land Improvements, Paving Bowman	cash	\$ 70,000
Project #22, Park Land Improvements, Reynolds Park	cash	<u>\$ 40,000</u>
		<u>\$ 110,000</u>

Includes 2017 amounts as follows:

Parks Division:

Park Land Improvements, Reynolds Park (Reauthorized)	cash	\$ 40,000
Park Land Improvements, Paving Bowman Burr Jones Park (Reauthorized)	cash	\$ 70,000
Breese Stevens Improvements	cash	\$ 200,000
Conservation Parks Improvements, Yahara River Historic Landscape	cash	\$ 20,000
Parks Facility Improvements, Gates of Heaven Improvements	cash	\$ 50,000
Playground/Accessibility Improvements, Playgrounds Group 3	cash	<u>\$ 65,000</u>
		<u>\$ 445,000</u>

Impact Fees
12405107 Parks - Vilas - Brittingham

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,202,189	\$ 1,207,189	\$ 1,583,379	\$ 1,557,504	\$ 1,557,504
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	7,838	5,025	5,025	2,500	2,500
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	586,692	200,000	60,100	100,000	100,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 594,530</u>	<u>\$ 205,025</u>	<u>\$ 65,125</u>	<u>\$ 102,500</u>	<u>\$ 102,500</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	213,340	618,000	91,000	1,387,000	1,387,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	80,000	80,000
Other	-	-	-	-	-
Total Outflows:	<u>\$ 213,340</u>	<u>\$ 618,000</u>	<u>\$ 91,000</u>	<u>\$ 1,467,000</u>	<u>\$ 1,467,000</u>
Annual Net Cash Flow	<u>\$ 381,190</u>	<u>\$ (412,975)</u>	<u>\$ (25,875)</u>	<u>\$ (1,364,500)</u>	<u>\$ (1,364,500)</u>
Cash Balance (Deficit), December 31	<u>\$ 1,583,379</u>	<u>\$ 794,214</u>	<u>\$ 1,557,504</u>	<u>\$ 193,004</u>	<u>\$ 193,004</u>

Includes 2016 amounts as follows:

Project #25, Playground/Accessibility	cash	\$ 140,000
Project #4, Brittingham Park Improvements 2016	cash	\$ 200,000
Project #4, Brittingham Park Improvements, Sidewalk	cash	\$ 165,000
Project #25, Playground/Accessibility	cash	<u>\$ 113,000</u>
		<u>\$ 618,000</u>

Includes 2017 amounts as follows:

Parks Division:

Playground/Accessibility (Brittingham Park) (Reauthorized)	cash	\$ 252,000
Brittingham Park Improvements 2016 (Reauthorized)	cash	\$ 275,000
Beach and Shoreline Improve., Shoreline Improvements Wingra	cash	\$ 50,000
Parks Facility Improvements, Beach Boat Shelter Improvements	cash	\$ 80,000
Park Land Improvements, Fencing	cash	\$ 10,000
Vilas Park Improvements	cash	<u>\$ 800,000</u>
		<u>1,467,000</u>

Impact Fees
12405108 Parks Olin - Turville

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 56,106	\$ 31,346	\$ 87,033	\$ 42,633	\$ 42,633
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	345	600	600	150	150
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	55,521	10,000	10,000	10,000	10,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 55,867</u>	<u>\$ 10,600</u>	<u>\$ 10,600</u>	<u>\$ 10,150</u>	<u>\$ 10,150</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	24,940	60,000	55,000	35,000	35,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 24,940</u>	<u>\$ 60,000</u>	<u>\$ 55,000</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>
Annual Net Cash Flow	<u>\$ 30,927</u>	<u>\$ (49,400)</u>	<u>\$ (44,400)</u>	<u>\$ (24,850)</u>	<u>\$ (24,850)</u>
Cash Balance (Deficit), December 31	<u>\$ 87,033</u>	<u>\$ (18,054)</u>	<u>\$ 42,633</u>	<u>\$ 17,783</u>	<u>\$ 17,783</u>

Includes 2016 amounts as follows:

Project # 25,		
Playground/Accessibility	cash	<u>\$ 60,000</u>
		<u>\$ 60,000</u>

Includes 2017 amounts as follows:

Parks Division:

Project # 25,		
Playground/Accessibility		
Improvements, Playgrounds Group	cash	\$ 5,000
Park Land Improvements, Fencing	cash	<u>\$ 30,000</u>
		<u>\$ 35,000</u>

**Impact Fees
12405109 Parks - Garner**

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 73,362	\$ 56,662	\$ 69,187	\$ 34,537	\$ 34,537
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	381	350	350	75	75
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	1,059	5,000	5,000	5,000	5,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,440</u>	<u>\$ 5,350</u>	<u>\$ 5,350</u>	<u>\$ 5,075</u>	<u>\$ 5,075</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	55,000	40,000	35,000	35,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	5,615	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 5,615</u>	<u>\$ 55,000</u>	<u>\$ 40,000</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>
Annual Net Cash Flow	<u>\$ (4,175)</u>	<u>\$ (49,650)</u>	<u>\$ (34,650)</u>	<u>\$ (29,925)</u>	<u>\$ (29,925)</u>
Cash Balance (Deficit), December 31	<u>\$ 69,187</u>	<u>\$ 7,012</u>	<u>\$ 34,537</u>	<u>\$ 4,612</u>	<u>\$ 4,612</u>

Includes 2016 amounts as follows:

Project #22, Park Land Improvements, Paths Quarry	cash	\$ 25,000
Project #22, Park Land Improvements, Pickleball Complex	cash	\$ 20,000
Project #22, Park Land Improvements, Fencing Demetral	cash	\$ 10,000
		<u>\$ 55,000</u>

Includes 2017 amounts as follows:

Parks Division:

Park Land Improvements, Pickleball Complex (Reauthorized)	cash	\$ 15,000
Park Land Improvements, Paths - Garner	cash	\$ 10,000
Playground/Accessibility Improvements, Playgrounds Group 2	cash	\$ 10,000
		<u>\$ 35,000</u>

Impact Fees
12405110 Parks - Far West

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 337,517	\$ 350,017	\$ 460,923	\$ 383,423	\$ 383,423
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	2,212	2,500	2,500	1,500	1,500
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	191,870	25,000	65,000	25,000	25,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 194,081</u>	<u>\$ 27,500</u>	<u>\$ 67,500</u>	<u>\$ 26,500</u>	<u>\$ 26,500</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	70,675	175,000	80,000	137,000	137,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	65,000	85,000	85,000
Other	-	-	-	-	-
Total Outflows:	<u>\$ 70,675</u>	<u>\$ 175,000</u>	<u>\$ 145,000</u>	<u>\$ 222,000</u>	<u>\$ 222,000</u>
Annual Net Cash Flow	<u>\$ 123,406</u>	<u>\$ (147,500)</u>	<u>\$ (77,500)</u>	<u>\$ (195,500)</u>	<u>\$ (195,500)</u>
Cash Balance (Deficit), December 31	<u>\$ 460,923</u>	<u>\$ 202,517</u>	<u>\$ 383,423</u>	<u>\$ 187,923</u>	<u>\$ 187,923</u>

Includes 2016 amounts as follows:

Project #5, Neighborhood Park Improvements (Junction Ridge)	cash	\$ 80,000
Project #22, Park Land Improvements, Shelters Junction	cash	\$ 75,000
Project #22, Park Land Improvements, Land Management	cash	<u>\$ 20,000</u>
		<u>\$ 175,000</u>

Includes 2017 amounts as follows:

Parks Division:

Park Land Improvements, Shelters Junction Owl Worthington (Reauthorized)	cash	\$ 10,000
Park Land Improvements, Land Management (Reauthorized)	cash	\$ 20,000
Park Land Improvements, Developer Agreements	cash	\$ 10,000
Park Land Improvements, Park Landscaping	cash	\$ 12,000
Park Land Improvements, Paths - Junction Ridge	cash	\$ 20,000
Park Land Improvements, Shelters Sauk Creek	cash	\$ 75,000
Playground/Accessibility Improvements, Playground Group 1	cash	<u>\$ 75,000</u>
		<u>\$ 222,000</u>

Impact Fees
12405111 Parks - Elver

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 816,373	\$ 550,773	\$ 610,842	\$ 564,647	\$ 564,647
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	3,673	4,000	4,000	900	900
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	221,897	100,000	209,805	100,000	100,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 225,571</u>	<u>\$ 104,000</u>	<u>\$ 213,805</u>	<u>\$ 100,900</u>	<u>\$ 100,900</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	431,102	555,000	260,000	570,000	570,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 431,102</u>	<u>\$ 555,000</u>	<u>\$ 260,000</u>	<u>\$ 570,000</u>	<u>\$ 570,000</u>
Annual Net Cash Flow	<u>\$ (205,531)</u>	<u>\$ (451,000)</u>	<u>\$ (46,195)</u>	<u>\$ (469,100)</u>	<u>\$ (469,100)</u>
Cash Balance (Deficit), December 31	<u>\$ 610,842</u>	<u>\$ 99,773</u>	<u>\$ 564,647</u>	<u>\$ 95,547</u>	<u>\$ 95,547</u>

Includes 2016 amounts as follows:

Project #12, Park Ridge		
Neighborhood (Park Ridge Neigh.	cash	\$ 150,000
Project #22, Park Land		
Improvements, Cardinal Glenn	cash	\$ 300,000
Project #22, Park Land		
Improvements, Planning	cash	\$ 20,000
Project #22, Park Land		
Improvements, Tennis Bordner	cash	\$ 10,000
Project #25,		
Playground/Accessibility	cash	\$ 75,000
		<u>\$ 555,000</u>

Includes 2017 amounts as follows:

Parks Division:

Project #12, Park Ridge Neighborhood (Park Ridge Neigh. Park) (Reauthorized)	cash	\$ 150,000
Park Land Improvements, Planning Development (Reauthorized)	cash	\$ 15,000
Park Land Improvements, Cardinal Glenn Improvements (Reauthorized)	cash	\$ 130,000
Park Land Improvements, Paths Court Waldorf	cash	\$ 50,000
Park Land Improvements, Ski Trails Elver	cash	\$ 25,000
Playground/Accessibility Improvements, Playgrounds Group 1	cash	\$ 200,000
		<u>\$ 570,000</u>

Impact Fees
12405112 Parks - Citywide Parkland Fee

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 7,232,815	\$ 8,135,815	\$ 10,012,114	\$ 12,060,254	\$ 12,060,254
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	46,670	28,140	28,140	20,000	20,000
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	4,158,798	1,900,000	2,520,000	1,900,000	1,900,000
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	100,000	-	-	-	-
Total Inflows:	<u>\$ 4,305,468</u>	<u>\$ 1,928,140</u>	<u>\$ 2,548,140</u>	<u>\$ 1,920,000</u>	<u>\$ 1,920,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	1,526,169	8,200,000	500,000	8,230,000	8,230,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 1,526,169</u>	<u>\$ 8,200,000</u>	<u>\$ 500,000</u>	<u>\$ 8,230,000</u>	<u>\$ 8,230,000</u>
Annual Net Cash Flow	<u>\$ 2,779,299</u>	<u>\$ (6,271,860)</u>	<u>\$ 2,048,140</u>	<u>\$ (6,310,000)</u>	<u>\$ (6,310,000)</u>
Cash Balance (Deficit), December 31	<u>\$ 10,012,114</u>	<u>\$ 1,863,955</u>	<u>\$ 12,060,254</u>	<u>\$ 5,750,254</u>	<u>\$ 5,750,254</u>

Includes 2016 amounts as follows:

Project #23, Central Park (Reauthori	cash	\$ 500,000
Project #17, Land Acquisition, Land		
Acquisition Project 2	cash	\$ 100,000
Project #17, Land Acquisition, Land		
Acquisition Project 1	cash	\$ 100,000
Project #17, Land Acquisition,		
Downtown Park	cash	\$ 7,500,000
		<u>\$ 8,200,000</u>

Includes 2017 amounts as follows:

Parks Division:

Central Park (Reauthorization)	cash	\$ 480,000
Land Acquisition, Downtown Park (Reauthorized)	cash	\$ 7,500,000
Land Acquisition, Land Acquisition Project 1	cash	\$ 100,000
Land Acquisition, Land Acquisition Project 2	cash	\$ 100,000
Land Acquisition, Land Acquisition Project 3	cash	\$ 50,000
		<u>\$ 8,230,000</u>

**Impact Fees
Engineering Subtotal**

	2015 Actual	2016 Budget	2016 Projected	2017 Executive	2017 Budget
Cash Balance (Deficit), January 1	\$ (3,820,007)	\$ (4,819,559)	\$ (5,769,131)	\$ (4,070,845)	\$ (4,070,845)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(18,100)	-	-	-	-
Revenue - Impact Fees	438,368	300,500	375,000	1,227,500	1,227,500
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	1,170,000	1,170,000	-	-
Revenue Bonds	-	-	-	-	-
Other	74,708	2,731	2,731	2,830	2,830
Total Inflows:	\$ 494,976	\$ 1,473,231	\$ 1,547,731	\$ 1,230,330	\$ 1,230,330
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	1,406	24,900	21,750	21,600	21,600
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	720,000	-	-	-
Sewer Utility	1,073,293	450,000	570,500	890,000	890,000
Debt Service - Principal	224,351	246,288	246,288	246,245	246,245
Debt Service - Interest	71,757	62,200	62,200	54,631	54,631
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	1,073,293	-	-	-	-
Total Outflows:	\$ 2,444,100	\$ 1,503,388	\$ 900,738	\$ 1,212,476	\$ 1,212,476
Annual Net Cash Flow	\$ (1,949,124)	\$ (30,157)	\$ 646,993	\$ 17,854	\$ 17,854
Cash Balance (Deficit), December 31	\$ (5,769,131)	\$ (4,849,716)	\$ (5,122,138)	\$ (4,052,991)	\$ (4,052,991)

Impact Fees
12404020 Engr. - Door Creek North Phase 2

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (889,215)	\$ (814,215)	\$ (784,331)	\$ (716,731)	\$ (716,731)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(4,058)	-	-	-	-
Revenue - Impact Fees	109,250	65,000	72,000	70,000	70,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 105,191</u>	<u>\$ 65,000</u>	<u>\$ 72,000</u>	<u>\$ 70,000</u>	<u>\$ 70,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	307	4,500	4,400	4,400	4,400
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 307</u>	<u>\$ 4,500</u>	<u>\$ 4,400</u>	<u>\$ 4,400</u>	<u>\$ 4,400</u>
Annual Net Cash Flow	<u>\$ 104,884</u>	<u>\$ 60,500</u>	<u>\$ 67,600</u>	<u>\$ 65,600</u>	<u>\$ 65,600</u>
Cash Balance (Deficit), December 31	<u>\$ (784,331)</u>	<u>\$ (753,715)</u>	<u>\$ (716,731)</u>	<u>\$ (651,131)</u>	<u>\$ (651,131)</u>

Impact Fees
12404021 Engr. - Valley View Road

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (616,308)	\$ (633,951)	\$ (633,022)	\$ (647,282)	\$ (647,282)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(3,033)	-	-	-	-
Revenue - Impact Fees	11,102	7,500	12,000	10,000	10,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	1,235	1,178	1,178	1,200	1,200
Total Inflows:	<u>\$ 9,304</u>	<u>\$ 8,678</u>	<u>\$ 13,178</u>	<u>\$ 11,200</u>	<u>\$ 11,200</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	213	3,500	3,250	3,250	3,250
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	22,000	22,000	22,000	22,000	22,000
Debt Service - Interest	3,806	2,188	2,188	1,859	1,859
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 26,019</u>	<u>\$ 27,688</u>	<u>\$ 27,438</u>	<u>\$ 27,109</u>	<u>\$ 27,109</u>
Annual Net Cash Flow	<u>\$ (16,714)</u>	<u>\$ (19,010)</u>	<u>\$ (14,260)</u>	<u>\$ (15,909)</u>	<u>\$ (15,909)</u>
Cash Balance (Deficit), December 31	<u>\$ (633,022)</u>	<u>\$ (652,961)</u>	<u>\$ (647,282)</u>	<u>\$ (663,191)</u>	<u>\$ (663,191)</u>

Impact Fees
12404022 Engr. - Upper Badger Mill Creek

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (112,394)	\$ (102,044)	\$ (100,694)	\$ (95,294)	\$ (95,294)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(510)	-	-	-	-
Revenue - Impact Fees	12,249	8,000	6,000	7,500	7,500
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 11,739</u>	<u>\$ 8,000</u>	<u>\$ 6,000</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	39	600	600	600	600
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 39</u>	<u>\$ 600</u>	<u>\$ 600</u>	<u>\$ 600</u>	<u>\$ 600</u>
Annual Net Cash Flow	<u>\$ 11,700</u>	<u>\$ 7,400</u>	<u>\$ 5,400</u>	<u>\$ 6,900</u>	<u>\$ 6,900</u>
Cash Balance (Deficit), December 31	<u>\$ (100,694)</u>	<u>\$ (94,644)</u>	<u>\$ (95,294)</u>	<u>\$ (88,394)</u>	<u>\$ (88,394)</u>

Impact Fees
12404023 Engr. - Felland Road Impact Fee

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,692,603)	\$ (1,702,603)	\$ (1,701,536)	\$ (1,709,536)	\$ (1,709,536)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(8,348)	-	-	-	-
Revenue - Impact Fees	-	40,000	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ (8,348)</u>	<u>\$ 40,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	585	10,000	8,000	8,000	8,000
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 585</u>	<u>\$ 10,000</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>
Annual Net Cash Flow	<u>\$ (8,933)</u>	<u>\$ 30,000</u>	<u>\$ (8,000)</u>	<u>\$ (8,000)</u>	<u>\$ (8,000)</u>
Cash Balance (Deficit), December 31	<u>\$ (1,701,536)</u>	<u>\$ (1,672,603)</u>	<u>\$ (1,709,536)</u>	<u>\$ (1,717,536)</u>	<u>\$ (1,717,536)</u>

Impact Fees
12404024 Engr. - Elderberry Neighborhood

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (258,052)	\$ (229,252)	\$ (223,195)	\$ (149,395)	\$ (149,395)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(1,166)	-	-	-	-
Revenue - Impact Fees	36,112	30,000	75,000	50,000	50,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 34,945</u>	<u>\$ 30,000</u>	<u>\$ 75,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	88	1,000	1,200	1,250	1,250
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 88</u>	<u>\$ 1,000</u>	<u>\$ 1,200</u>	<u>\$ 1,250</u>	<u>\$ 1,250</u>
Annual Net Cash Flow	<u>\$ 34,857</u>	<u>\$ 29,000</u>	<u>\$ 73,800</u>	<u>\$ 48,750</u>	<u>\$ 48,750</u>
Cash Balance (Deficit), December 31	<u>\$ (223,195)</u>	<u>\$ (200,252)</u>	<u>\$ (149,395)</u>	<u>\$ (100,645)</u>	<u>\$ (100,645)</u>

Impact Fees
12404025 Engr. - Northeast Neighborhood

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (484,870)	\$ (517,644)	\$ (519,865)	\$ (552,996)	\$ (552,996)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(2,438)	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	1,628	1,553	1,553	1,630	1,630
Total Inflows:	<u>\$ (811)</u>	<u>\$ 1,553</u>	<u>\$ 1,553</u>	<u>\$ 1,630</u>	<u>\$ 1,630</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	168	2,800	2,800	2,600	2,600
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	29,000	29,000	29,000	29,000	29,000
Debt Service - Interest	5,017	2,884	2,884	2,450	2,450
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 34,185</u>	<u>\$ 34,684</u>	<u>\$ 34,684</u>	<u>\$ 34,050</u>	<u>\$ 34,050</u>
Annual Net Cash Flow	<u>\$ (34,995)</u>	<u>\$ (33,131)</u>	<u>\$ (33,131)</u>	<u>\$ (32,420)</u>	<u>\$ (32,420)</u>
Cash Balance (Deficit), December 31	<u>\$ (519,865)</u>	<u>\$ (550,775)</u>	<u>\$ (552,996)</u>	<u>\$ (585,417)</u>	<u>\$ (585,417)</u>

Impact Fees
12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 250,962	\$ (829,323)	\$ (764,986)	\$ (209,402)	\$ (209,402)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,458	-	-	-	-
Revenue - Impact Fees	242,327	150,000	210,000	200,000	200,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	1,170,000	1,170,000	-	-
Revenue Bonds	-	-	-	-	-
Other	71,845	-	-	-	-
Total Inflows:	<u>\$ 315,630</u>	<u>\$ 1,320,000</u>	<u>\$ 1,380,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	2,500	1,500	1,500	1,500
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	720,000	-	-	-
Sewer Utility	1,073,293	450,000	570,500	-	-
Debt Service - Principal	195,351	195,288	195,288	195,245	195,245
Debt Service - Interest	62,934	57,128	57,128	50,322	50,322
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 1,331,578</u>	<u>\$ 1,424,916</u>	<u>\$ 824,416</u>	<u>\$ 247,066</u>	<u>\$ 247,066</u>
Annual Net Cash Flow	<u>\$ (1,015,948)</u>	<u>\$ (104,916)</u>	<u>\$ 555,584</u>	<u>\$ (47,066)</u>	<u>\$ (47,066)</u>
Cash Balance (Deficit), December 31	<u>\$ (764,986)</u>	<u>\$ (934,239)</u>	<u>\$ (209,402)</u>	<u>\$ (256,469)</u>	<u>\$ (256,469)</u>

Includes 2016 amounts as follows:

Sewer Utility Project #11, Lower Badger Mill Creek	borrow	\$ 450,000
Stormwater Utility Project #14, Lower Badger Mill Creek	borrow	\$ 720,000
		<u>\$ 1,170,000</u>

Impact Fees
12404027 Engr. - Pumpkin Hollow

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	890,000	890,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 890,000</u>	<u>\$ 890,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	890,000	890,000
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 890,000</u>	<u>\$ 890,000</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Includes 2017 amounts as follows:
Sewer Utility, Pumpkin Hollow
Neighborhood

borrow	\$ 890,000
	\$ 890,000

Impact Fees
12404028 Engr. - Jeffy Trail

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (17,527)	\$ 9,473	\$ 9,791	\$ 9,791	\$ 9,791
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	(4)	-	-	-	-
Revenue - Impact Fees	27,328	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 27,325</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	6	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 6</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 27,318</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 9,791</u>	<u>\$ 9,473</u>	<u>\$ 9,791</u>	<u>\$ 9,791</u>	<u>\$ 9,791</u>

**Impact Fees
Traffic Engineering Subtotal**

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 40,531	\$ 52,481	\$ 54,950	\$ 54,950	\$ 54,950
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	263	-	-	-	-
Revenue - Impact Fees	14,157	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 14,419</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 14,419</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 54,950</u>	<u>\$ 52,481</u>	<u>\$ 54,950</u>	<u>\$ 54,950</u>	<u>\$ 54,950</u>

**Impact Fees
12404540 TE - Hawks Woods**

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 40,531	\$ 52,481	\$ 54,950	\$ 54,950	\$ 54,950
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	263	-	-	-	-
Revenue - Impact Fees	14,157	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 14,419</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 14,419</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 54,950</u>	<u>\$ 52,481</u>	<u>\$ 54,950</u>	<u>\$ 54,950</u>	<u>\$ 54,950</u>

Tax Increment Financing

Background & Purpose

Tax Increment Financing (TIF) is a financing tool utilized by the City of Madison to fund public infrastructure, promote development opportunities, and expand future tax base. All of the existing districts, and future districts, must demonstrate that development is not possible without a form of City assistance. Currently Madison has 16 districts; TID 32, which covers the State Street corridor in downtown Madison, is slated for closure at the end of 2017.

Beginning in 2009 State law began allowing the use of TIF proceeds to support Affordable Housing. Under the revised policy, jurisdictions can keep a TIF district open for an additional year and utilize the additional increment to fund affordable housing developments. Funds from TID 33 were utilized for Affordable Housing in 2016. Incremental revenue from TID 32 will be used for Affordable Housing in the 2018 budget.

The information outlined in the TIF cash flow statements is provided for informational purposes and is not intended to serve as budget.

2017 Highlights

Key TIF-funded projects in the 2017 CIP include:

- Construction of a parking ramp to replace Government East as part of the Judge Doyle development funded by TID 25 proceeds
- The construction of a parking structure in the Capitol East district funded by borrowing and Parking Utility reserves within TID 36
- The second portion of pavement replacement around the Capitol Square funded by borrowing from TID 45
- \$4.8 million for roads projects within the TID 32 boundaries including: undergrounding utilities along Johnson Street, various neighborhood pavement management projects, security cameras for downtown, and a retail grant program.

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2017 Adopted Budget**

<u>No.</u>	<u>Name</u>	<u>Year of Inception</u>	<u>Base Value</u>	<u>2016 Value</u>	<u>Accumulated TIF Increment Change July 29, 2016</u>	<u>2017 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (excluding borrowing)</u>	<u>Dec. 31, 2017 Projected Cash Balance</u>	<u>Dec. 31, 2017 Balance of Unrecovered Costs (Fav.)</u>	<u>2017 Capital Budget Adopted</u>
25	Wilson Street	1995	\$38,606,700	\$196,273,500	408%	23%	\$7,809,042	(\$6,364,968)	\$27,020,000
27	West Broadway	1998	4,545,600	20,003,600	340%	0%	202,896	(687,278)	1,001,000
29	Allied Terrace	2000	41,741,400	57,869,700	39%	92%	(2,689,459)	3,622,801	1,000
32	State Street	2003	409,445,200	720,765,200	76%	11%	17,231,194	(7,787,145)	6,127,450
33	Monroe Street	2004	1,327,300	1,327,300	0%	N/A	(171,127)	132,130	-
35	Todd Drive	2005	25,800,600	58,452,800	127%	33%	1,919,576	(1,936,662)	500,000
36	Capitol Gateway	2005	76,120,800	167,246,600	120%	56%	(822,753)	25,965,607	14,638,000
37	Union Corners	2006	43,466,900	72,666,800	67%	64%	(3,058,064)	4,908,519	31,000
38	Badger/Ann/Park	2008	54,203,700	37,735,300	-30%	N/A	(3,284,293)	4,629,915	-
39	Stoughton Road	2008	263,256,500	272,192,500	3%	94%	(783,661)	2,146,899	531,000
40	Northside	2009	165,175,300	163,611,100	-1%	1%	1,038,953	(258,455)	-
41	University/Whitney	2011	18,703,300	52,236,300	179%	65%	652,477	1,864,376	401,000
42	Wingra	2012	50,866,200	68,743,100	35%	N/A	397,147	2,337,865	31,000
43	Park/Drake	2013	25,870,100	54,777,000	112%	N/A	928,325	90,768	251,000
44	Royster Clark	2013	30,448,400	38,504,800	26%	N/A	(126,118)	1,697,045	1,000
45	Capitol Square West	2015	79,304,000	77,701,600	-2%	N/A	(3,082,376)	19,197,376	1,695,000
46	Research Park	2015	61,735,800	72,406,000	17%	N/A	258,924	2,241,111	2,500,000
							<u>\$</u>	<u>\$</u>	<u>\$</u>
							16,420,685	51,799,903	54,728,450

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2017 Adopted Budget**

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 27,655,417	\$ 18,216,967	\$ 30,417,668	\$ 37,005,076	\$ 37,005,076
Project Inflows:					
Application Fees	118,938	-	-	-	-
Computer Reimbursement	608,500	558,885	608,129	805,673	805,673
Developer Capital Funding	531,957	450,000	450,000	450,000	450,000
Incremental Revenues	13,758,632	17,780,143	17,713,189	18,820,919	18,820,919
Interest Income	268,045	284,986	271,622	333,374	333,374
Other	156,117	-	-	1,500,000	1,500,000
Payment on Advance	-	-	-	-	-
Proceeds from Borrowing	13,849,150	25,245,000	11,145,000	17,975,000	17,975,000
Transfer In from TID 35	-	500,000	500,000	500,000	500,000
Transfer in from TID 41	-	-	-	400,000	400,000
Total Inflows:	<u>\$ 29,291,339</u>	<u>\$ 44,819,014</u>	<u>\$ 30,687,940</u>	<u>\$ 40,784,966</u>	<u>\$ 40,784,966</u>
Project Outflows:					
Audit Costs	29,678	20,000	22,050	18,000	18,000
Capital Lease-Interest	411,692	430,645	430,645	386,895	386,895
Capital Lease-Principal	555,000	625,000	625,000	700,000	700,000
Debt Service-Interest	1,437,219	1,311,862	1,315,878	1,095,966	1,095,966
Debt Service-Principal	6,504,499	7,814,709	7,814,815	6,843,934	6,843,934
Engineering: Major Streets	83,091	6,215,000	4,095,000	7,735,000	7,985,000
Engineering: Other	119,672	-	-	-	-
Engineering: Ped Bike	-	500,000	485,000	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Storm Water	27,378	-	-	-	-
Judge Doyle-- Parking Utility Ramp at Judge Doyle	-	400,000	-	24,000,000	24,000,000
Judge Doyle -- Private Accessory Parking Ramp	-	20,800,000	-	-	-
Judge Doyle -- Return of Equity Grant to Project	-	13,937,000	-	-	-
Other	884,932	-	-	-	282,950
P & D: Affordable Hsg. Set Aside	-	1,000,000	1,000,000	1,000,000	1,000,000
P & D: Neighborhood Center	425,976	500,000	-	-	-
P & D: Other	1,623,612	1,315,000	975,000	932,000	1,067,000
P & D: Payments to Developers	14,750,000	12,550,000	6,435,000	4,500,000	4,500,000
P & D: Planning Studies	-	40,000	40,000	50,000	50,000
Parking Utility	90,312	7,000,000	-	13,000,000	13,000,000
Parks	4,000	32,000	30,000	21,000	53,500
Pay Advances-Interest	11,512	44,122	44,122	-	-
Pay Advances-Principal	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	267,858	250,000	283,322	253,088	253,088
Traffic Engineering	-	4,700	4,700	-	90,000
Transfer to TID 38	-	500,000	500,000	500,000	500,000
Transfer to TID 40	-	-	-	400,000	400,000
Total Outflows:	<u>\$ 27,226,430</u>	<u>\$ 75,290,037</u>	<u>\$ 24,100,532</u>	<u>\$ 61,435,884</u>	<u>\$ 62,226,334</u>
Annual Net Cash Flow	<u>\$ 2,064,909</u>	<u>\$ (30,471,024)</u>	<u>\$ 6,587,408</u>	<u>\$ (20,650,918)</u>	<u>\$ (21,441,368)</u>
Cash Balance (Deficit), December 31	<u>\$ 29,720,326</u>	<u>\$ (12,254,057)</u>	<u>\$ 37,005,076</u>	<u>\$ 16,354,158</u>	<u>\$ 15,563,708</u>
Memo: Unrecovered Costs (Fav.)	\$ 24,666,669	\$ 41,930,913	\$ 20,784,446	\$ 51,866,429	\$ 51,799,903

Tax Incremental Financing
TID #25 - Wilson Street Corridor
 Inception 1995

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 22,806,643	\$ 23,401,519	\$ 26,108,360	\$ 29,514,962	\$ 29,514,962
Project Inflows:					
Incremental Revenues	3,711,158	3,831,283	3,831,283	3,896,672	3,949,673
Computer Reimbursement	29,878	45,105	45,105	26,698	26,698
Payment on Advance	-	-	-	-	-
Interest Income	147,902	199,823	182,759	206,605	206,605
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	531,957	450,000	450,000	450,000	450,000
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 4,420,895</u>	<u>\$ 4,526,211</u>	<u>\$ 4,509,147</u>	<u>\$ 4,579,975</u>	<u>\$ 4,632,976</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	1,165,000	1,215,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	4,000	4,000	5,000	5,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	2,500	2,500	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	82,123	250,000	-	-	-
Engineering: Other	-	-	-	-	-
Judge Doyle Square -- Private Accessory Parking Ramp	-	20,800,000	-	-	-
Judge Doyle Square -- Return of Equity Grant to Project	-	13,937,000	-	-	-
Judge Doyle Square -- Parking Utility Ramp at Judge Doyle	-	400,000	-	24,000,000	24,000,000
Debt Service-Principal	1,210	-	-	-	-
Debt Service-Interest	48	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	555,000	625,000	625,000	700,000	700,000
Capital Lease-Interest	411,692	430,645	430,645	386,895	386,895
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	55,342	30,000	38,400	30,000	30,000
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	12,162	-	-	-	-
Total Outflows:	<u>\$ 1,119,177</u>	<u>\$ 36,481,145</u>	<u>\$ 1,102,545</u>	<u>\$ 26,288,895</u>	<u>\$ 26,338,895</u>
Annual Net Cash Flow	<u>\$ 3,301,717</u>	<u>\$ (31,954,934)</u>	<u>\$ 3,406,602</u>	<u>\$ (21,708,920)</u>	<u>\$ (21,705,919)</u>
Cash Balance (Deficit), December 31	<u>\$ 26,108,360</u>	<u>\$ (8,553,415)</u>	<u>\$ 29,514,962</u>	<u>\$ 7,806,041</u>	<u>\$ 7,809,042</u>
Memo: Unrecovered Costs (Fav.)*	<u>\$ (23,339,286)</u>	<u>\$ (20,936,685)</u>	<u>\$ (27,370,888)</u>	<u>\$ (6,361,967)</u>	<u>\$ (6,364,968)</u>

Includes 2017 amounts as follows:

Parks: Street Tree Replacements	Cash	5,000
Engineering Major Streets: Wilson St (Hamilton-MLK)	Cash	1,215,000
Engineering Major Streets: Outer Capitol Loop Southeast*	Cash	1,800,000
Judge Doyle: Parking Utility Ramp at Judge Doyle	Cash	24,000,000
		<u>\$ 27,020,000</u>

*Construction of the Outer Capitol Loop will take place in 2019; the project will be funded by escrow cash from TID 25.

Tax Incremental Financing
TID #27 - West Broadway
Inception 1998

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 636,133	\$ 1,659,540	\$ 748,246	\$ 813,398	\$ 813,398
Project Inflows:					
Incremental Revenues	562,673	\$ 563,185	563,185	382,038	387,235
Computer Reimbursement	6,179	\$ 7,970	6,185	6,658	6,658
Payment on Advance	-	\$ -	-	-	-
Interest Income	6,086	\$ 11,617	5,238	8,605	8,605
Proceeds from Borrowing	-	\$ -	-	-	-
Developer Capital Funding	-	\$ -	-	-	-
Application Fees	-	\$ -	-	-	-
Other	-	\$ -	-	-	-
Total Inflows:	<u>\$ 574,938</u>	<u>\$ 582,772</u>	<u>\$ 574,607</u>	<u>\$ 397,301</u>	<u>\$ 402,498</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	320	1,000	1,000	1,000	1,000
PCED: Neighborhood Center	425,976	500,000	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. - Payments to Developers	-	500,000	500,000	1,000,000	1,000,000
PCED: Other	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Debt Service-Principal	25,433	-	-	-	-
Debt Service-Interest	635	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	5,877	10,000	6,455	10,000	10,000
Audit Costs	4,500	2,000	2,000	2,000	2,000
Other:	84	-	-	-	-
Total Outflows:	<u>\$ 462,825</u>	<u>\$ 1,013,000</u>	<u>\$ 509,455</u>	<u>\$ 1,013,000</u>	<u>\$ 1,013,000</u>
Annual Net Cash Flow	<u>\$ 112,113</u>	<u>\$ (430,228)</u>	<u>\$ 65,152</u>	<u>\$ (615,699)</u>	<u>\$ (610,502)</u>
Cash Balance (Deficit), December 31	<u>\$ 748,246</u>	<u>\$ 1,229,312</u>	<u>\$ 813,398</u>	<u>\$ 197,700</u>	<u>\$ 202,896</u>
Memo: Unrecovered Costs (Fav.)	\$ (1,232,628)	\$ (867,552)	\$ (1,297,780)	\$ (682,082)	\$ (687,278)

Includes 2017 amounts as follows:

Parks: Street Tree Replacements	Cash	1,000
PCED: Bridge Lake Point Neighborhood Center	Cash	1,000,000
		<u>\$ 1,001,000</u>

Tax Incremental Financing
TID #29 - Allied Terrace
 Inception 2000

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,288,964)	\$ (1,846,693)	\$ (2,009,389)	\$ (2,690,747)	\$ (2,690,747)
Project Inflows:					
Incremental Revenues	272,722	306,514	306,514	398,604	405,009
Computer Reimbursement	7,500	6,718	8,429	7,192	7,192
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	6,909	-	-	-	-
Total Inflows:	<u>\$ 287,131</u>	<u>\$ 313,232</u>	<u>\$ 314,943</u>	<u>\$ 405,796</u>	<u>\$ 412,201</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	590	1,000	1,000	1,000	1,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Debt Service-Principal	884,963	884,964	884,964	343,100	343,100
Debt Service-Interest	103,139	95,686	95,686	34,812	34,812
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	10,085	7,262	7,262	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	5,424	30,000	5,389	30,000	30,000
Audit Costs	2,900	2,000	2,000	2,000	2,000
Other	456	-	-	-	-
Total Outflows:	<u>\$ 1,007,556</u>	<u>\$ 1,020,912</u>	<u>\$ 996,301</u>	<u>\$ 410,912</u>	<u>\$ 410,912</u>
Annual Net Cash Flow	<u>\$ (720,425)</u>	<u>\$ (707,680)</u>	<u>\$ (681,358)</u>	<u>\$ (5,116)</u>	<u>\$ 1,289</u>
Cash Balance (Deficit), December 31	<u>\$ (2,009,389)</u>	<u>\$ (2,554,373)</u>	<u>\$ (2,690,747)</u>	<u>\$ (2,695,863)</u>	<u>\$ (2,689,459)</u>
Memo: Unrecovered Costs (Fav.)	\$ 4,170,796	\$ 4,116,319	\$ 3,967,190	\$ 3,629,205	\$ 3,622,801

Note: Not included in the operating statement is a note due from Gorman Companies regarding Avalon Village for \$1M plus accrued interest, due 10/5/22.

Includes 2017 amounts as follows:

Parks: Stree Tree Replacements	Cash	1,000
		<u>\$ 1,000</u>

Tax Incremental Financing
TID #32 - State Street
Inception 2003

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 8,358,414	\$ 3,142,061	\$ 10,136,842	\$ 10,197,288	\$ 16,197,288
Project Inflows:					
Incremental Revenues	4,435,349	8,054,932	8,054,932	7,694,149	7,798,802
Computer Reimbursement	70,314	173,016	127,696	169,190	169,190
Payment on Advance	-	-	-	-	-
Interest Income	21,757	31,333	70,958	113,381	113,381
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	1,550	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 4,528,970</u>	<u>\$ 8,259,281</u>	<u>\$ 8,253,585</u>	<u>\$ 7,976,720</u>	<u>\$ 8,081,373</u>
Project Outflows:					
Engineering: Ped Bike	-	500,000	485,000	-	-
Engineering: Major Streets	-	850,000	-	4,875,000	5,075,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	9,000	9,000	5,000	37,500
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	35,000	35,000	50,000	50,000
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	1,208,275	540,000	300,000	457,000	592,000
Engineering: Other	-	-	-	-	-
Traffic Engineering	-	4,700	4,700	-	90,000
Debt Service-Principal	1,170,542	1,168,563	1,168,563	765,005	765,005
Debt Service-Interest	190,641	158,439	158,439	123,012	123,012
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	19,010	30,000	30,437	30,000	30,000
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	160,474	-	-	-	282,950
Total Outflows:	<u>\$ 2,750,543</u>	<u>\$ 3,297,702</u>	<u>\$ 2,193,139</u>	<u>\$ 6,307,017</u>	<u>\$ 7,047,467</u>
Annual Net Cash Flow	<u>\$ 1,778,428</u>	<u>\$ 4,961,579</u>	<u>\$ 6,060,446</u>	<u>\$ 1,669,703</u>	<u>\$ 1,033,906</u>
Cash Balance (Deficit), December 31	<u>\$ 10,136,842</u>	<u>\$ 8,103,640</u>	<u>\$ 16,197,288</u>	<u>\$ 17,866,992</u>	<u>\$ 17,231,194</u>
Memo: Unrecovered Costs (Fav.)	\$ 1,240,775	\$ 1,138,988	\$ (5,988,234)	\$ (8,422,492)	\$ (7,787,145)

Includes 2017 amounts as follows:

IT: Downtown Security Cameras	Cash	282,950
Parks: Street Tree Replacements and Tree Guards	Cash	37,500
PCED: State Street Retail Grant and Small Cap TIF	Cash	440,000
PCED: Langdon St. & Mansion Hill Historic Studies	Cash	50,000
PCED: State St. Banner Replacement	Cash	5,000
PCED: 700/800 Block Furniture and Downtown Terrace Streetscape Items	Cash	147,000
Engineering Major Streets: Johnson St Undergrounding Utilities	Cash	750,000
Engineering Major Streets: Pavement Management	Cash	770,000
Engineering Major Streets: Reconstruct Streets	Cash	1,755,000
Engineering Major Streets: East Wilson (Franklin to Blount)	Cash	1,800,000
Traffic Engineering: Pedestrian Counters	Cash	90,000
		<u>\$ 6,127,450</u>

Tax Incremental Financing
TID #33 - Monroe Harrison
Inception 2004/Closed 2016

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (505,257)	\$ 40,240	\$ (232,610)	\$ (171,127)	\$ (171,127)
Project Inflows:					
Incremental Revenues	544,178	583,904	583,904	-	-
Computer Reimbursement	417	695	447	-	-
Payment on Advance	-	-	-	-	-
Interest Income	1,566	355	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other (Developer Guarantee)	-	-	-	-	-
Total Inflows:	<u>\$ 546,161</u>	<u>\$ 584,954</u>	<u>\$ 584,351</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	500,000	500,000	-	-
PCED: Other	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Debt Service-Principal	12,717	19,803	19,803	-	-
Debt Service-Interest	253,485	1,040	1,040	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	5,478	-	-	-	-
Audit Costs	1,600	2,000	2,025	-	-
Other	234	-	-	-	-
Total Outflows:	<u>\$ 273,514</u>	<u>\$ 522,843</u>	<u>\$ 522,868</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 272,647</u>	<u>\$ 62,111</u>	<u>\$ 61,483</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (232,610)</u>	<u>\$ 102,351</u>	<u>\$ (171,127)</u>	<u>\$ (171,127)</u>	<u>\$ (171,127)</u>
Memo: Unrecovered Costs (Fav.)	\$ 213,416	\$ (31,710)	\$ 132,130	\$ 132,130	\$ 132,130

Note: A resolution (RES-16-00235) adopted 3/29/16 dissolved TID #33.

Tax Incremental Financing
TID #35 - Todd Drive / West Beltline
 Inception 2005

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,271,854	\$ 1,219,642	\$ 1,774,408	\$ 1,817,560	\$ 1,817,560
Project Inflows:					
Incremental Revenues	760,075	784,947	784,947	806,986	817,962
Computer Reimbursement	66,827	27,057	69,014	82,661	82,661
Payment on Advance	-	-	-	-	-
Interest Income	10,043	14,056	12,421	12,723	12,723
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 836,945</u>	<u>\$ 826,060</u>	<u>\$ 866,382</u>	<u>\$ 902,370</u>	<u>\$ 913,346</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Debt Service-Principal	280,000	280,000	280,000	280,000	280,000
Debt Service-Interest	47,040	35,840	35,840	23,940	23,940
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Transfer to TID 38	-	500,000	500,000	500,000	500,000
Staff Costs	5,517	30,000	5,390	5,390	5,390
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	234	-	-	-	-
Total Outflows:	<u>\$ 334,391</u>	<u>\$ 847,840</u>	<u>\$ 823,230</u>	<u>\$ 811,330</u>	<u>\$ 811,330</u>
Annual Net Cash Flow	<u>\$ 502,554</u>	<u>\$ (21,780)</u>	<u>\$ 43,152</u>	<u>\$ 102,016</u>	<u>\$ 102,016</u>
Cash Balance (Deficit), December 31	<u>\$ 1,774,408</u>	<u>\$ 1,197,862</u>	<u>\$ 1,817,560</u>	<u>\$ 1,908,600</u>	<u>\$ 1,919,576</u>
Memo: Unrecovered Costs (Fav.)	\$ (1,231,494)	\$ (819,652)	\$ (1,554,646)	\$ (1,925,686)	\$ (1,936,662)

Includes 2017 amounts as follows:

Transfer to TID 38	Cash	<u>500,000</u>
		<u>\$ 500,000</u>

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID 35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000.

Tax Incremental Financing
TID #36 - Capitol Gateway Corridor
 Inception 2005

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,651,269	\$ 4,081,534	\$ (694,551)	\$ (773,659)	\$ (773,659)
Project Inflows:					
Incremental Revenues	1,669,831	1,392,713	1,669,831	2,252,138	2,282,770
Computer Reimbursement	80,299	78,242	78,242	66,843	66,843
Payment on Advance	-	-	-	-	-
Interest Income	19,354	23,034	(4,862)	(7,737)	(7,737)
Proceeds from Borrowing	-	14,500,000	5,000,000	13,000,000	13,000,000
Developer Capital Funding	-	-	-	-	-
Application Fees	26,629	-	-	-	-
Other	193	-	-	1,500,000	1,500,000
Total Inflows:	<u>\$ 1,796,306</u>	<u>\$ 15,993,989</u>	<u>\$ 6,743,211</u>	<u>\$ 16,811,244</u>	<u>\$ 16,841,877</u>
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	2,520	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	4,000	4,000	3,000	3,000
PCED: Payments to Developers	1,433,000	7,500,000	4,385,000	1,500,000	1,500,000
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	328,562	135,000	135,000	135,000	135,000
Engineering: Other	-	-	-	-	-
Debt Service-Principal	1,837,815	1,837,301	1,837,301	1,836,436	1,836,436
Debt Service-Interest	400,175	359,398	359,398	314,915	314,915
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	1,367	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	46,776	30,000	99,620	99,620	99,620
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other-Parking Utility	90,312	7,000,000	-	13,000,000	13,000,000
Total Outflows:	<u>\$ 4,142,126</u>	<u>\$ 16,867,699</u>	<u>\$ 6,822,319</u>	<u>\$ 16,890,971</u>	<u>\$ 16,890,971</u>
Annual Net Cash Flow	<u>\$ (2,345,820)</u>	<u>\$ (873,710)</u>	<u>\$ (79,108)</u>	<u>\$ (79,727)</u>	<u>\$ (49,094)</u>
Cash Balance (Deficit), December 31	<u>\$ (694,551)</u>	<u>\$ 3,207,824</u>	<u>\$ (773,659)</u>	<u>\$ (853,386)</u>	<u>\$ (822,753)</u>
Memo: Unrecovered Costs (Fav.)	\$ 11,511,142	\$ 13,025,038	\$ 14,752,949	\$ 25,996,239	\$ 25,965,607
Includes 2017 amounts as follows:					
PCED: Plan Implementation Consultant Expenses			Cash		100,000
PCED: Holding Costs			Cash		35,000
PCED: Starting Block			Cash		1,500,000
Parks: Street Tree Replacements			Cash		3,000
Parking Utility: Cap East Parking Ramp (project plan amendment)			Borrow		13,000,000
					<u>\$ 14,638,000</u>

Tax Incremental Financing
TID #37 - Union Corners
Inception 2006

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (2,646,174)	\$ (3,280,111)	\$ (2,958,160)	\$ (3,280,565)	\$ (3,280,565)
Project Inflows:					
Incremental Revenues	227,799	339,753	227,799	721,664	731,480
Computer Reimbursement	6,543	8,602	8,602	12,077	12,077
Payment on Advance	-	-	-	-	-
Interest Income	9,909	-	-	-	-
Proceeds from Borrowing	-	400,000	400,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	(1)	-	-	-	-
Total Inflows:	\$ 244,250	\$ 748,355	\$ 636,401	\$ 733,741	\$ 743,557
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	400,000	400,000	-	-
Engineering: Storm Water	1,982	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	2,000	2,000	1,000	1,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	358	30,000	30,000	30,000	30,000
Engineering: Other	-	-	-	-	-
Debt Service-Principal	431,885	430,705	430,705	426,954	426,954
Debt Service-Interest	69,681	59,340	59,340	49,346	49,346
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	23,006	23,006	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	38,825	30,000	11,755	11,755	11,755
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	11,905	-	-	-	-
Total Outflows:	\$ 556,236	\$ 977,051	\$ 958,806	\$ 521,055	\$ 521,055
Annual Net Cash Flow	\$ (311,986)	\$ (228,696)	\$ (322,405)	\$ 212,686	\$ 222,502
Cash Balance (Deficit), December 31	\$ (2,958,160)	\$ (3,508,807)	\$ (3,280,565)	\$ (3,067,879)	\$ (3,058,064)
Memo: Unrecovered Costs (Fav.)	\$ 5,266,275	\$ 5,326,163	\$ 5,557,975	\$ 4,918,335	\$ 4,908,519

Includes 2017 amounts as follows:

Parks: Street Tree Replacements	Cash	1,000
PCED: Union Corners Holding Costs	Cash	30,000
		<u>\$ 31,000</u>

**Tax Incremental Financing
TID #39 - Stoughton Road
Inception 2008**

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (4,952)	\$ (10,811)	\$ (467,768)	\$ (771,025)	\$ (771,025)
Project Inflows:					
Incremental Revenues	-	-	80,000	220,850	223,854
Computer Reimbursement	130,351	105,735	158,664	144,036	144,036
Payment on Advance	-	-	-	-	-
Interest Income	1,512	(108)	(3,274)	(7,710)	(7,710)
Proceeds from Borrowing	-	530,000	-	530,000	530,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	13,580	-	-	-	-
Total Inflows:	\$ 145,443	\$ 635,627	\$ 235,390	\$ 887,175	\$ 890,179
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	83,091	-	-	-	-
Engineering: Storm Water	22,445	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	4,000	4,000	1,000	1,000
PCED: Payments to Developers	-	500,000	-	500,000	500,000
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	4,000	30,000	180,000	30,000	30,000
Engineering: Other	119,672	-	-	-	-
Debt Service-Principal	294,027	293,993	293,993	293,989	293,989
Debt Service-Interest	59,380	52,977	52,977	45,827	45,827
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	60	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	10,139	30,000	5,676	30,000	30,000
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	13,845	-	-	-	-
Total Outflows:	\$ 608,259	\$ 912,970	\$ 538,646	\$ 902,816	\$ 902,816
Annual Net Cash Flow	\$ (462,816)	\$ (375,648)	\$ (303,256)	\$ (15,640)	\$ (12,637)
Cash Balance (Deficit), December 31	\$ (467,768)	\$ (588,074)	\$ (771,025)	\$ (786,665)	\$ (783,661)
Memo: Unrecovered Costs (Fav.)	\$ 1,888,988	\$ 2,748,194	\$ 1,898,251	\$ 2,149,903	\$ 2,146,899

Includes 2017 amounts as follows:

Parks: Street Tree Replacements	Cash	1,000
PCED: Holding Costs	Borrow	30,000
PCED: Stoughton Road-Business Expansion Project	Borrow	500,000
		<u>\$ 531,000</u>

Tax Incremental Financing
TID #38 - Badger / Ann / Park Street
 Inception 2008

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (2,895,968)	\$ (3,928,110)	\$ (3,354,006)	\$ (3,332,995)	\$ (3,332,995)
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	2,457	2,831	2,831	2,146	2,146
Payment on Advance	-	-	-	-	-
Interest Income	18,719	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Transfer In from TID 35	-	500,000	500,000	500,000	500,000
Other - Land Sales	-	-	-	-	-
Total Inflows:	<u>\$ 21,176</u>	<u>\$ 502,831</u>	<u>\$ 502,831</u>	<u>\$ 502,146</u>	<u>\$ 502,146</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	61	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Debt Service-Principal	400,085	400,085	400,085	399,263	399,263
Debt Service-Interest	71,505	59,557	59,557	45,858	45,858
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	13,854	13,854	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	5,729	30,000	6,323	6,323	6,323
Audit Costs	1,600	2,000	2,000	2,000	2,000
Other	234	-	-	-	-
Total Outflows:	<u>\$ 479,214</u>	<u>\$ 505,496</u>	<u>\$ 481,819</u>	<u>\$ 453,444</u>	<u>\$ 453,444</u>
Annual Net Cash Flow	<u>\$ (458,038)</u>	<u>\$ (2,665)</u>	<u>\$ 21,012</u>	<u>\$ 48,702</u>	<u>\$ 48,702</u>
Cash Balance (Deficit), December 31	<u>\$ (3,354,006)</u>	<u>\$ (3,930,775)</u>	<u>\$ (3,332,995)</u>	<u>\$ (3,284,293)</u>	<u>\$ (3,284,293)</u>
Memo: Unrecovered Costs (Fav.)	\$ 5,498,977	\$ 5,533,274	\$ 5,077,880	\$ 4,629,915	\$ 4,629,915

Includes 2017 amounts as follows:
 (none)

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID 35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000.

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**Tax Incremental Financing
TID #40 - Northside
Inception 2009**

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (538,476)	\$ (336,335)	\$ 315,752	\$ 401,479	\$ 401,479
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	175,841	102,914	102,914	246,699	246,699
Payment on Advance	-	-	-	-	-
Interest Income	1,827	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Transfer in from TID 41	-	-	-	400,000	400,000
Other	-	-	-	-	-
Total Inflows:	<u>\$ 177,668</u>	<u>\$ 102,914</u>	<u>\$ 102,914</u>	<u>\$ 646,699</u>	<u>\$ 646,699</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	2,888	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Debt Service-Principal	7,499	7,499	7,499	7,499	7,499
Debt Service-Interest	2,850	2,100	2,100	1,725	1,725
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	5,711	-	5,563	-	-
Audit Costs	1,600	-	2,025	-	-
Other	234	-	-	-	-
Total Outflows:	<u>\$ 20,782</u>	<u>\$ 9,599</u>	<u>\$ 17,187</u>	<u>\$ 9,224</u>	<u>\$ 9,224</u>
Annual Net Cash Flow	<u>\$ 156,886</u>	<u>\$ 93,315</u>	<u>\$ 85,727</u>	<u>\$ 637,475</u>	<u>\$ 637,475</u>
Cash Balance (Deficit), December 31	<u>\$ 315,752</u>	<u>\$ (243,020)</u>	<u>\$ 401,479</u>	<u>\$ 1,038,953</u>	<u>\$ 1,038,953</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 479,745</u>	<u>\$ 399,968</u>	<u>\$ 386,519</u>	<u>\$ (258,455)</u>	<u>\$ (258,455)</u>

Note: A resolution (RES-16-00688) adopted 9/20/16 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #40 and #41, whereby TID 41, as a donor TID, will, starting in 2017, transfer \$400,000 per year to TID #40. This relationship will expire after 1 year.

Tax Incremental Financing
TID #41 - University - Whitney (UW Clinic Project)
 Inception 2011

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (57,181)	\$ 487,551	\$ 468,413	\$ 750,682	\$ 750,682
Project Inflows:					
Incremental Revenues	1,097,092	840,958	840,958	828,755	840,027
Computer Reimbursement	4,832	-	-	6,533	6,533
Payment on Advance	-	-	-	-	-
Interest Income	3,141	4,876	3,388	7,507	7,507
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,105,065	\$ 845,834	\$ 844,346	\$ 842,795	\$ 854,067
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	1,000	1,000	1,000	1,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Debt Service-Principal	481,916	480,496	480,496	480,480	480,480
Debt Service-Interest	90,039	80,581	80,581	70,791	70,791
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Transfer to TID 40	-	-	-	400,000	400,000
Staff Costs	5,682	-	-	-	-
Audit Costs	1,600	-	-	-	-
Other	234	-	-	-	-
Total Outflows:	\$ 579,471	\$ 562,077	\$ 562,077	\$ 952,272	\$ 952,272
Annual Net Cash Flow	\$ 525,594	\$ 525,175	\$ 282,269	\$ (109,477)	\$ (98,205)
Cash Balance (Deficit), December 31	\$ 468,413	\$ 489,317	\$ 750,682	\$ 641,205	\$ 652,477
Memo: Unrecovered Costs (Fav.)	\$ 3,009,416	\$ 3,005,716	\$ 2,246,651	\$ 1,875,648	\$ 1,864,376

Note: A resolution (RES-16-00688) adopted 9/20/16 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #40 and #41, whereby TID 41, as a donor TID, will, starting in 2017, transfer \$400,000 per year to TID #40. This relationship will expire after 1 year.

Includes 2017 amounts as follows:

Transfer to TID 40	Cash	400,000
Parks: Street Tree Replacements	Cash	1,000
		<u>\$ 401,000</u>

Tax Incremental Financing
TID #42 - Wingra (Wingra Clinic Project)
Inception 2012

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ 969,180	\$ 369,536	\$ 663,935	\$ 498,442	\$ 498,442
Project Inflows:					
Incremental Revenues	248,701	430,058	430,058	441,820	447,830
Computer Reimbursement	21,699	-	-	29,572	29,572
Payment on Advance	-	-	-	-	-
Interest Income	3,868	-	4,996	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 274,268</u>	<u>\$ 430,058</u>	<u>\$ 435,054</u>	<u>\$ 471,392</u>	<u>\$ 477,402</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	431	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	141	1,000	1,000	1,000	1,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	200	30,000	30,000	30,000	30,000
Engineering: Other	-	-	-	-	-
Debt Service-Principal	475,627	475,627	475,627	475,535	475,535
Debt Service-Interest	91,186	82,724	82,724	72,161	72,161
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	5,814	-	11,196	-	-
Audit Costs	1,600	-	-	-	-
Other	4,514	-	-	-	-
Total Outflows:	<u>\$ 579,513</u>	<u>\$ 589,351</u>	<u>\$ 600,547</u>	<u>\$ 578,696</u>	<u>\$ 578,696</u>
Annual Net Cash Flow	<u>\$ (305,245)</u>	<u>\$ (322,786)</u>	<u>\$ (165,493)</u>	<u>\$ (107,304)</u>	<u>\$ (101,294)</u>
Cash Balance (Deficit), December 31	<u>\$ 663,935</u>	<u>\$ 374,434</u>	<u>\$ 498,442</u>	<u>\$ 391,138</u>	<u>\$ 397,147</u>
Memo: Unrecovered Costs (Fav.)	\$ 3,022,239	\$ 3,113,350	\$ 2,712,105	\$ 2,343,874	\$ 2,337,865

Includes 2017 amounts as follows:

Parks: Street Tree Replacements	Cash	1,000
PCED: Holding Costs	Cash	30,000
		<u>\$ 31,000</u>

Tax Incremental Financing
TID #43 - Park/Drake
Inception 2013

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (59,604)	\$ 290,476	\$ 419,232	\$ 264,732	\$ 264,732
Project Inflows:					
Incremental Revenues	229,054	541,172	229,054	714,422	724,140
Computer Reimbursement	190	-	-	120	120
Payment on Advance	-	-	-	-	-
Interest Income	1,866	-	-	-	-
Proceeds from Borrowing	504,150	300,000	-	250,000	250,000
Developer Capital Funding	-	-	-	-	-
Application Fees	1,400	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 736,660</u>	<u>\$ 841,172</u>	<u>\$ 229,054</u>	<u>\$ 964,542</u>	<u>\$ 974,260</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	2,000	2,000	1,000	1,000
P & D: Payments to Developers	-	-	-	-	-
P & D: Planning Studies	-	-	-	-	-
P & D: Affordable Hsg. Set Aside	-	-	-	-	-
P & D: Other	-	300,000	300,000	250,000	250,000
Engineering: Other	-	-	-	-	-
Debt Service-Principal	50,046	50,046	50,046	50,046	50,046
Debt Service-Interest	11,621	10,621	11,622	9,620	9,620
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	14,473	-	19,886	-	-
Audit Costs	1,600	-	-	-	-
Other	180,084	-	-	-	-
Total Outflows:	<u>\$ 257,824</u>	<u>\$ 362,667</u>	<u>\$ 383,554</u>	<u>\$ 310,666</u>	<u>\$ 310,666</u>
Annual Net Cash Flow	<u>\$ 478,836</u>	<u>\$ 162,262</u>	<u>\$ (154,500)</u>	<u>\$ 653,876</u>	<u>\$ 663,594</u>
Cash Balance (Deficit), December 31	<u>\$ 419,232</u>	<u>\$ 102,658</u>	<u>\$ 264,732</u>	<u>\$ 918,608</u>	<u>\$ 928,325</u>
Memo: Unrecovered Costs (Fav.)	\$ 449,954	\$ 847,342	\$ 554,408	\$ 100,485	\$ 90,768

Includes 2017 amounts as follows:

PCED: Small Cap TIF Loan	Cash	250,000
Parks: Street Tree Replacements	Cash	1,000
		<u>\$ 251,000</u>

Tax Incremental Financing
TID #44 - Royster Clark
 Inception 2013

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ (41,500)	\$ 1,243,928	\$ (625,867)	\$ (741,792)	\$ (741,792)
Project Inflows:					
Incremental Revenues	-	110,724	110,724	199,111	801,819
Computer Reimbursement	5,173	-	-	5,248	5,248
Payment on Advance	-	-	-	-	-
Interest Income	5,510	-	-	-	-
Proceeds from Borrowing	-	3,270,000	2,000,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	10,774	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 21,457	\$ 3,380,724	\$ 2,110,724	\$ 204,359	\$ 807,067
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	3,270,000	2,000,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	3,000	1,000	1,000	1,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	93	-	-	-	-
Engineering: Other	-	-	-	-	-
Debt Service-Principal	150,733	150,626	150,733	150,626	150,626
Debt Service-Interest	45,794	42,779	45,794	39,767	39,767
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	7,370	-	29,122	-	-
Audit Costs	1,600	-	-	-	-
Other	400,234	-	-	-	-
Total Outflows:	\$ 605,824	\$ 3,466,405	\$ 2,226,649	\$ 191,393	\$ 191,393
Annual Net Cash Flow	\$ (584,367)	\$ (196,780)	\$ (115,925)	\$ 12,966	\$ 615,674
Cash Balance (Deficit), December 31	\$ (625,867)	\$ (238,280)	\$ (741,792)	\$ (728,827)	\$ (126,118)
Memo: Unrecovered Costs (Fav.)	\$ 498,153	\$ 1,593,680	\$ 2,463,345	\$ 2,299,753	\$ 1,697,045

Includes 2017 amounts as follows:

Parks: Street Tree Replacements	Cash	1,000
		<u>\$ 1,000</u>

Tax Incremental Financing
TID #45 - Capitol Square West
Inception June 2015

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ (8,317,000)	\$ 133,207	\$ (1,483,183)	\$ (1,483,183)
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	14,967	-	-	-	-
Proceeds from Borrowing	13,345,000	3,745,000	3,745,000	1,695,000	1,695,000
Developer Capital Funding	-	-	-	-	-
Application Fees	78,585	-	-	-	-
Other	135,436	-	-	-	-
Total Inflows:	<u>\$ 13,573,988</u>	<u>\$ 3,745,000</u>	<u>\$ 3,745,000</u>	<u>\$ 1,695,000</u>	<u>\$ 1,695,000</u>
Project Outflows:					
Transfer Out to Buildings	-	-	-	-	-
Engineering: Major Streets	-	1,695,000	1,695,000	1,695,000	1,695,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	-	-	-	-
P & D: Payments to Developers	13,317,000	2,050,000	2,050,000	-	-
P & D: Planning Studies	-	2,500	2,500	-	-
P & D: Affordable Hsg. Set Aside	-	-	-	-	-
P & D: Other	-	-	-	-	-
State Street - Capitol Square	-	-	-	-	-
Debt Service-Principal	-	1,335,000	1,335,000	1,335,000	1,335,000
Debt Service-Interest	-	270,780	270,780	264,193	264,193
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	24,244	-	8,110	-	-
Audit Costs	1,251	-	-	-	-
Other	98,286	-	-	-	-
Total Outflows:	<u>\$ 13,440,781</u>	<u>\$ 5,353,280</u>	<u>\$ 5,361,390</u>	<u>\$ 3,294,193</u>	<u>\$ 3,294,193</u>
Annual Net Cash Flow	<u>\$ 133,207</u>	<u>\$ (1,608,280)</u>	<u>\$ (1,616,390)</u>	<u>\$ (1,599,193)</u>	<u>\$ (1,599,193)</u>
Cash Balance (Deficit), December 31	<u>\$ 133,207</u>	<u>\$ (9,925,280)</u>	<u>\$ (1,483,183)</u>	<u>\$ (3,082,376)</u>	<u>\$ (3,082,376)</u>
	(133,207)				
Memo: Unrecovered Costs (Fav.)	\$ 13,211,793	\$ 17,230,073	\$ 17,238,183	\$ 19,197,376	\$ 19,197,376

Includes 2017 amounts as follows:

Eng: Mjr Streets: Capital Square Pavement Replacement	Borrowing	1,695,000
		<u>\$ 1,695,000</u>

Tax Incremental Financing
TID #46 - Research Park
Inception September 2015

	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Projected</u>	<u>2017 Executive</u>	<u>2017 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ (8,372)	\$ (8,372)	\$ (8,372)
Project Inflows:					
Incremental Revenues	-	-	-	263,710	267,297
Computer Reimbursement	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	18	-	-	-	-
Proceeds from Borrowing	-	2,500,000	-	2,500,000	2,500,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 18</u>	<u>\$ 2,500,000</u>	<u>\$ -</u>	<u>\$ 2,763,710</u>	<u>\$ 2,767,297</u>
Project Outflows:					
Transfer Out to Buildings	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parks	-	-	-	-	-
P & D: Payments to Developers	-	2,500,000	-	2,500,000	2,500,000
P & D: Planning Studies	-	-	-	-	-
P & D: Affordable Hsg. Set Aside	-	-	-	-	-
P & D: Other	-	-	-	-	-
State Street - Capitol Square	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	6,447	-	-	-	-
Audit Costs	227	-	-	-	-
Other	1,716	-	-	-	-
Total Outflows:	<u>\$ 8,390</u>	<u>\$ 2,500,000</u>	<u>\$ -</u>	<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>
Annual Net Cash Flow	<u>\$ (8,372)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 263,710</u>	<u>\$ 267,297</u>
Cash Balance (Deficit), December 31	<u>\$ (8,372)</u>	<u>\$ -</u>	<u>\$ (8,372)</u>	<u>\$ 255,337</u>	<u>\$ 258,924</u>
Memo: Unrecovered Costs (Fav.)	\$ 8,408	\$ 2,508,408	\$ 8,408	\$ 2,244,698	\$ 2,241,111

Includes 2017 amounts as follows:

PCED: Research Park	<u>2,500,000</u>
	<u>\$ 2,500,000</u>



Agency Operating Budgets

2017 Adopted Budget

ADOPTED BUDGET USER'S GUIDE

Agency Budgets

Agencies were instructed to submit 2017 budget requests that did not exceed the 2016 Adopted Budget. Agency requests were updated to include planned salary adjustments (step and longevity increases), a revised fleet rate and updated insurance and workers compensation expenses, along with various cost to continue adjustments. Agencies were also instructed to provide a savings scenario that would either reduce the base budget by 2.5% or potential investments that would result in future savings.

Budgets are presented in alphabetical order. Agency budget are presented by service and by fund at the major expenditure level.

- Service-An activity or set of activities performed by an agency that has: identifiable costs for budgetary purposes, and a clear purpose with measurable objectives.
- Major Object: A set of like accounts defining the nature of expenditures. Major objects within the City of Madison's chart of accounts include:
 - Revenue
 - Salaries
 - Fringe Benefits
 - Supplies
 - Purchased Services
 - Debt/Other Financing Uses
 - Inter Departmental Billings and Charges
 - Transfers Out

Agency chapters are organized into 5 sections. Information previously submitted as a supplement now appears within agency sections.

1. Agency Overview
 - a. Includes the agency overview, mission, and key highlights included in the Executive Budget.
2. Budget Overview
 - a. Provides an overview of agency budgets by service and by fund organized by major type of expenditure
 - b. Change tables are included for General Fund agencies to demonstrate changes made from the 2016 Adopted Budget to the 2017 Executive Budget
3. Service Overview
 - a. Includes a description discussing the scope of work provided by the service. All service budgets are presented at the major object level.
4. Position Detail
5. Includes the count and salary of full-time equivalent (FTE) positions funded included in the Executive Budget.
6. Line Item Detail
 - a. Outlines the all funds budget by object

2017 Pay Increases

The Adopted Budget includes the following wage increases:

- Sworn Police and Fire: The annualization of a 1% planned increase for December 2016 and an additional 2% to begin the first pay period after July 1 2017.
- Teamsters: The annualization of a 3% increase planned for December 2016.

- Civilian Comp Group 16, 20, 23, 31, 32, 33, & 83: The annualization of the 1.0% pay increase that took place in December 2016, 1.25% contribution to a Voluntary Employee Beneficiary Association Plan, and an additional 2% to begin the first pay period after July 1 2017.
- Civilian Comp Group 15, 17, 18, 21, 41, 42, 43, 44, & 71: The annualization of the 2.25% pay increase planned for December 2016 and an additional 2% to begin the first pay period after July 1 2017.

Payroll Allocations

The 2017 budget reflects budgeted payroll allocations for all budgeted positions. Many internal support agencies allocate a portion of their salaries to enterprise agencies to which they provide services. Prior to the implementation of MUNIS this transaction was handled through end of year budget transfers. With the implementation of MUNIS, time is now allocated through the biweekly payroll process allowing for a more accurate real-time representation of financial data. Payroll allocations are also used for distributing staff costs across funds including capital, grants, and enterprise funds.

Agency salary budgets reflect allocated amounts. The salary scheduled provided in the position overview includes the full position cost of each position based on the primary agency where the position is located. This schedule does not reflect payroll allocations, therefore data presented in the salary major will not equal amounts presented in the supplement.

Allocation of Fringe Benefits

Fringe benefit amounts reflected in agency budgets are based on anticipated 2017 rates. Benefits that remain centrally budgeted included: sick leave escrow payments, City employee bus subsidy payments, and unemployment benefits.

Enterprise Funds

The operating budget includes revenue and expenditure information pertaining to several City enterprises. Operations of the Parking Utility, Sewer Utility, Stormwater Utility and Water Utility have historically been fully supported by enterprise revenues and have required no General Fund subsidy or contribution. There has been no subsidy budgeted for the Golf Enterprise. The budget contains appropriations to other enterprises including Metro Transit and Monona Terrace (from the Room Tax Fund).

Those enterprises subsidized by the General Fund receive an appropriation consistent with the budgeted level. Savings resulting from lower than anticipated expenses and revenues generated in excess of budgeted levels are maintained in the individual enterprise operating funds. This policy affords enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also builds capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.

*Agency Overview***Agency Mission**

The mission of the Assessor is to establish fair and equitable assessments for all taxable real and personal property and maintaining complete and accurate assessment rolls and property records.

Agency Overview

The Agency assesses all taxable real and personal property and maintains complete and accurate assessment rolls and property information/ownership records. The goal of the Assessor's Office is to determine the most accurate and up-to-date property assessments as possible to ensure the fair and equitable distribution of property taxes. To achieve this goal, the Assessor will implement a modern Computer Assisted Mass Appraisal (CAMA) system and update commercial property valuation procedures.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Contractual services to analyze the real estate market to reflect equitable assessment (\$50,000).

Assessor**Function: Administration***Budget Overview***Budget by Service (All Funds)**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Assessor	2,329,524	2,489,175	2,292,284	2,482,056	2,523,902	2,532,868
TOTAL	\$ 2,329,524	\$ 2,489,175	\$ 2,292,284	\$ 2,482,056	\$ 2,523,902	\$ 2,532,868

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	1,551,259	1,696,744	1,557,530	1,654,995	1,715,169	1,707,347
Benefits	589,782	532,234	527,039	568,829	575,501	592,289
Supplies	37,627	41,000	52,614	43,000	43,000	43,000
Purchased Services	134,645	199,653	135,557	195,857	170,857	170,857
Inter Depart Charges	16,211	19,544	19,544	19,375	19,375	19,375
TOTAL	\$ 2,329,524	\$ 2,489,175	\$ 2,292,284	\$ 2,482,056	\$ 2,523,902	\$ 2,532,868

Assessor**Function: Administration***Service Overview***Service: Assessor***Service Description*

This service provides three major duties: to discover, to list, and to value all taxable property within Madison. The primary customers for this service are all property taxpayers in the City. The goal of this service is to provide accurate, up-to-date property assessments to ensure the fair and equitable distribution of property taxes. The major initiatives planned for this service include implementing a modern Computer Assisted Mass Appraisal (CAMA) system which will provide better analysis tools for determining assessments and updating commercial property valuation procedures to better capture commercial property value.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	1,551,259	1,696,744	1,557,530	1,654,995	1,715,169	1,707,347
Benefits	589,782	532,234	527,039	568,829	575,501	592,289
Supplies	37,627	41,000	52,614	43,000	43,000	43,000
Purchased Services	134,645	199,653	135,557	195,857	170,857	170,857
TOTAL	\$ 2,329,524	\$ 2,489,175	\$ 2,292,284	\$ 2,482,056	\$ 2,523,902	\$ 2,532,868

Assessor**Function: Administration***Line Item Detail***Supplies**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	3,864	6,000	7,309	6,000	6,000	6,000
Copy Printing Supplies	10,616	5,000	5,000	5,000	5,000	5,000
Postage	20,449	20,000	39,017	22,000	22,000	22,000
Books And Subscriptions	236	1,000	161	1,000	1,000	1,000
Work Supplies	2,461	9,000	1,128	9,000	9,000	9,000
Total	\$ 37,627	\$ 41,000	\$ 52,614	\$ 43,000	\$ 43,000	\$ 43,000

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	2,560	2,500	3,875	1,945	1,945	1,945
Cellular Telephone	2,448	2,796	2,352	2,796	2,796	2,796
Facility Rental	-	46,515	-	-	-	-
Custodial Building Use Charges	46,515	-	46,515	46,515	46,515	46,515
Equip Improv Repair Maint	-	100	-	100	100	100
Recruitment	-	-	200	-	-	-
Mileage	42,144	40,000	39,650	35,500	35,500	35,500
Conferences And Training	13,588	8,000	8,583	8,000	8,000	8,000
Memberships	600	400	510	400	400	400
Storage Services	1,066	1,000	813	1,000	1,000	1,000
Transcription Services	-	500	-	500	500	500
Other Services And Expenses	3,032	75,000	8,958	75,000	50,000	50,000
Taxes And Special Assessments	22,693	22,842	24,101	24,101	24,101	24,101
Total	\$ 134,645	\$ 199,653	\$ 135,557	\$ 195,857	\$ 170,857	\$ 170,857

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Insurance	1,633	2,282	2,282	3,989	3,989	3,989
ID Charge From Workers Comp	14,578	17,262	17,262	15,386	15,386	15,386
Total	\$ 16,211	\$ 19,544	\$ 19,544	\$ 19,375	\$ 19,375	\$ 19,375

Assessor

Function: Administration

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	20	2.00	105,142	2.00	108,532	2.00	108,532	2.00	107,755
ASSESS SERVS SUPV	18	1.00	77,953	1.00	80,256	1.00	80,256	1.00	80,657
ASSESS TECH	16	3.00	159,591	3.00	167,319	3.00	167,319	3.00	166,120
ASST CITY ASSESS	18	2.00	166,889	2.00	172,109	2.00	172,109	2.00	172,969
CITY ASSESSOR	21	1.00	114,647	1.00	116,691	1.00	116,691	1.00	117,274
PROG ASST	20	1.00	49,508	1.00	53,424	1.00	53,424	1.00	53,041
PROP LISTER	20	2.00	101,001	2.00	105,220	2.00	105,220	2.00	104,466
PROPERTY APPRAISER	16	12.00	895,285	12.00	914,774	12.00	914,774	12.00	908,221
TOTAL		24.00	\$ 1,670,017	24.00	\$ 1,718,324	24.00	\$ 1,718,324	24.00	\$ 1,710,503

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Attorney's Office is to provide legal representation to the City of Madison as an entity, including ordinance enforcement, legislative counsel services and general counsel services.

Agency Overview

The Agency is responsible for drafting and revising the City's ordinances, enforcing ordinances, providing legislative counsel to the City, Common Council, City Boards, Committees and Commissions and representation to the City. The goal of the Attorney's Office is to enhance existing services and improve accessibility to online ordinances. To achieve this goal, the Attorney's Office will apply Racial Equity and Social Justice Initiative principles on ordinance drafting. The Attorney's Office is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- An upgrade to MUNICODE, the City's online tracking system for the General Ordinances. Funding for the upgrade was added to the budget by BOE Amendment #1 (\$25,000).

Attorney**Function: Administration***Budget Overview***Budget by Service (All Funds)**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Counsel And Representation	1,742,153	1,730,169	1,805,392	1,852,789	1,899,072	1,892,946
Legislative Services	205,453	220,606	204,526	215,432	219,597	219,513
Ordinance Enforcement	738,315	815,781	723,263	777,961	795,686	841,432
TOTAL	\$ 2,685,921	\$ 2,766,556	\$ 2,733,181	\$ 2,846,182	\$ 2,914,355	\$ 2,953,891

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(18,057)	-	(34,909)	-	-	-
Salaries	1,995,303	2,006,279	2,074,003	2,081,859	2,142,938	2,133,121
Benefits	551,986	563,573	535,907	570,572	577,666	602,019
Supplies	41,022	51,501	37,563	51,501	51,501	76,501
Purchased Services	107,841	138,397	113,810	133,397	133,397	133,397
Inter Depart Charges	7,827	6,806	6,806	8,853	8,853	8,853
TOTAL	\$ 2,685,921	\$ 2,766,556	\$ 2,733,181	\$ 2,846,182	\$ 2,914,355	\$ 2,953,891

Attorney

Function: Administration

Service Overview

Service: Counsel and Representation

Service Description

This service assists City officials and agencies with carrying out their policies in compliance with legal requirements by preparing, publishing, and distributing formal opinions and reports on legal issues affecting City policy; informing officials and agencies of current legal developments; preparing and presenting training sessions for City officials and staff; answering legal questions from City officials, staff and committees; and attending meetings of staff teams and public bodies to provide legal advice. Additionally, this service assures that courts uphold the decisions of the Mayor and the Council, and of those officials and agencies authorized by the Mayor and Council to make decisions. The primary customers of this service are all City Agencies and Officials. The goal of this service is to increase interaction with the Racial Equity and Social Justice Initiative (RESJI). In 2017, the service will apply the RESJI Equity Lens to ordinance review.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	1,340,373	1,306,476	1,397,148	1,402,566	1,444,444	1,438,567
Benefits	331,968	340,055	339,934	366,762	371,167	370,918
Supplies	18,736	23,176	16,194	23,176	23,176	23,176
Purchased Services	47,555	57,949	49,605	57,074	57,074	57,074
TOTAL	\$ 1,742,153	\$ 1,730,169	\$ 1,805,392	\$ 1,852,789	\$ 1,899,072	\$ 1,892,946

Service: Legislative Services

Service Description

This service assures that Madison ordinances accurately express the policies chosen by the Mayor and Common Council, that current ordinances are easily available to the public, to advise City officials on legal issues, and to provide parliamentary and procedural advice to the Common Council and other City bodies. This is done through drafting ordinances requested by the Mayor and alderpersons; researching and reporting on issues raised by ordinance requests; preparing ordinance amendments; publishing current ordinances; and advising on parliamentary and procedural issues. The primary customers of this service are all City Agencies and the public. The goal of this service is to improve accessibility to online ordinances. The major initiative associated with this service is the MUNICODE upgrade.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	121,627	131,079	128,418	135,132	138,771	138,698
Benefits	52,893	50,824	41,990	42,657	43,183	43,172
Supplies	9,294	10,815	8,574	10,815	10,815	10,815
Purchased Services	19,995	26,249	23,905	24,674	24,674	24,674
TOTAL	\$ 205,453	\$ 220,606	\$ 204,526	\$ 215,432	\$ 219,597	\$ 219,513

Attorney

Function: Administration

Service Overview

Service: Ordinance Enforcement

Service Description

This service assists enforcement agencies to deter conduct which is dangerous or interferes with public health and welfare through the prosecution of civil enforcement actions; providing advice and training to enforcement staff; researching legal issues raised by new enforcement techniques, recent case law developments and changes in state law; identifying legal solutions to enforcement problems and drafting appropriate ordinance amendments; and conducting appellate proceedings. The primary customers for this service include the Municipal Court, Police Departments, Building Inspection, and other enforcement agencies. The goal of this service is to maintain service. There are no major initiatives planned for this service.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	533,303	568,724	548,437	544,161	559,723	555,856
Benefits	167,125	172,694	153,983	161,153	163,316	187,929
Supplies	12,991	17,510	12,796	17,510	17,510	42,510
Purchased Services	40,291	54,199	40,301	51,649	51,649	51,649
TOTAL	\$ 738,315	\$ 815,781	\$ 723,263	\$ 777,961	\$ 795,686	\$ 841,432

Attorney**Function: Administration***Line Item Detail***Supplies**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	5,080	5,000	5,021	5,000	5,000	5,000
Copy Printing Supplies	7,620	12,000	6,527	12,000	12,000	12,000
Furniture	9,014	8,411	6,680	8,411	8,411	8,411
Hardware Supplies	1,384	3,000	1,817	3,000	3,000	28,000
Postage	2,005	3,000	1,515	3,000	3,000	3,000
Books And Subscriptions	15,919	20,090	16,002	20,090	20,090	20,090
Total	\$ 41,022	\$ 51,501	\$ 37,563	\$ 51,501	\$ 51,501	\$ 76,501

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	2,943	5,000	4,120	5,000	5,000	5,000
Systems Communication Internet	12,357	19,662	17,673	19,662	19,662	19,662
Custodial Building Use Charges	47,124	45,695	45,695	45,695	45,695	45,695
Communication Device Rpr Main	-	200	-	200	200	200
System And Software Maintenanc	900	1,200	747	1,200	1,200	1,200
Mileage	-	-	64	-	-	-
Conferences And Training	17,980	27,740	21,449	27,740	27,740	27,740
Memberships	10,371	12,000	9,354	12,000	12,000	12,000
Work Study Services	-	5,000	-	-	-	-
Legal Services	5,773	8,800	6,075	8,800	8,800	8,800
Delivery Freight Charges	181	500	194	500	500	500
Storage Services	3,308	4,200	2,555	4,200	4,200	4,200
Printing Services	2,119	2,400	2,687	2,400	2,400	2,400
Transcription Services	1,637	3,000	3,038	3,000	3,000	3,000
Other Services And Expenses	3,147	3,000	160	3,000	3,000	3,000
Total	\$ 107,841	\$ 138,397	\$ 113,810	\$ 133,397	\$ 133,397	\$ 133,397

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Insurance	6,012	5,053	5,053	7,109	7,109	7,109
ID Charge From Workers Comp	1,815	1,753	1,753	1,744	1,744	1,744
Total	\$ 7,827	\$ 6,806	\$ 6,806	\$ 8,853	\$ 8,853	\$ 8,853

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Miscellaneous Revenue	(18,057)	-	(34,909)	-	-	-
Total	\$ (18,057)	\$ -	\$ (34,909)	\$ -	\$ -	\$ -

Attorney

Function: Administration

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ASST CITY ATTY	23	14.00	1,482,741	14.00	1,576,699	14.00	1,576,699	14.00	1,565,688
ATTY CITY	21	1.00	156,296	1.00	159,085	1.00	159,085	1.00	159,881
CLERK	20	1.00	47,885	1.00	49,711	1.00	49,711	1.00	49,355
COMM CO LEG ANAL	18	1.00	69,821	1.00	73,807	1.00	73,807	1.00	74,176
DEPUTY CITY ATTY	18	1.00	136,829	1.00	140,872	1.00	140,872	1.00	141,576
LEGAL OFFICE ASST	20	1.00	47,500	1.00	48,903	1.00	48,903	1.00	48,553
LITIGATION ASST	17	1.00	65,629	1.00	67,568	1.00	67,568	1.00	67,906
ORD REVISIONS SPEC	20	1.00	59,430	1.00	61,561	1.00	61,561	1.00	61,119
SECRETARY	17	1.00	58,193	1.00	60,230	1.00	60,230	1.00	60,532
SECRETARY	20	4.50	234,220	4.50	243,185	4.50	243,185	4.50	241,441
TOTAL		26.50	\$ 2,358,544	26.50	\$ 2,481,621	26.50	\$ 2,481,621	26.50	\$ 2,470,227

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Building Inspection

Function: Planning & Development

Agency Overview

Agency Mission

The mission of the Building Inspection Division is to ensure the well-being of people through the safety of property in the City of Madison and to maintain public trust and confidence by improving the construction and maintenance of structures and property; administering codes and ordinances; continually improving codes, procedures and regulations; providing information to its customers; and providing quality services.

Agency Overview

The Division is responsible for inspection; zoning and code enforcement; and consumer protection. The goal of the Building Inspection Division is to enhance existing services. To achieve this goal, the Division will introduce a Bilingual Inspector Program and examine electronic plan review. The Building Inspection Division is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

- The Adopted Budget adjusts the authorized FTE count to reflect previously authorized levels.

Building InspectionFunction: **Planning & Development***Budget Overview***Budget by Service (All Funds)**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Consumer Protection	247,266	268,539	259,984	272,311	278,441	276,940
Health and Welfare	462,214	549,476	464,772	544,680	494,733	492,414
Inspection	2,038,630	1,813,684	2,077,135	1,782,624	1,826,828	1,853,206
Systematic Code Enforcement	836,329	1,066,109	888,385	1,103,754	1,050,269	1,046,161
Zoning And Signs	588,477	743,604	585,824	740,786	691,084	689,106
TOTAL	\$ 4,172,915	\$ 4,441,412	\$ 4,276,099	\$ 4,444,155	\$ 4,341,355	\$ 4,357,827

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(65,511)	(46,500)	(65,300)	(46,500)	(46,500)	(46,500)
Salaries	2,832,927	3,095,014	3,024,737	3,112,177	3,040,437	3,024,179
Benefits	1,056,955	1,023,549	983,910	1,005,453	974,393	1,007,123
Supplies	53,296	59,323	52,053	59,523	59,523	59,523
Purchased Services	193,649	205,696	176,627	205,696	205,696	205,696
Inter Depart Charges	101,599	104,330	104,072	107,806	107,806	107,806
TOTAL	\$ 4,172,915	\$ 4,441,412	\$ 4,276,099	\$ 4,444,155	\$ 4,341,355	\$ 4,357,827

Building Inspection

Function: Planning & Development

Service Overview

Service: Consumer Protection

Service Description

This service is responsible for inspecting packaging, weighing and measuring devices in gas stations, grocery stores, pharmacies, bakeries, taxis, fuel trucks, etc. The goal of this service is to ensure that Madison's consumers receive the correct amount of product for which they pay.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	166,572	194,076	188,665	194,053	199,411	198,021
Benefits	53,345	62,253	60,742	62,700	63,472	63,361
Supplies	653	2,690	250	2,690	2,690	2,690
Purchased Services	6,319	6,162	7,063	6,162	6,162	6,162
Inter Depart Charges	20,376	3,358	3,265	6,706	6,706	6,706
TOTAL	\$ 247,266	\$ 268,539	\$ 259,984	\$ 272,311	\$ 278,441	\$ 276,940

Service: Health and Welfare

Service Description

This service is responsible for enforcing and educating residents regarding sidewalk snow removal, trash, junk and debris removal, and graffiti removal. The goal of this service is to provide assistance to those who need help taking care of environmental and related problems.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,000)	(1,500)	(1,300)	(1,500)	(1,500)	(1,500)
Salaries	305,697	369,829	312,652	365,240	327,575	325,458
Benefits	119,211	132,315	114,517	132,833	120,551	120,349
Supplies	161	9,253	-	9,253	9,253	9,253
Purchased Services	20,309	20,303	19,951	20,303	20,303	20,303
Inter Depart Charges	17,836	19,276	18,952	18,551	18,551	18,551
TOTAL	\$ 462,214	\$ 549,476	\$ 464,772	\$ 544,680	\$ 494,733	\$ 492,414

Service: Inspection

Service Description

This service is responsible for the review and inspection of construction projects, contractor licensing, permit records, sales surveys, pre-occupancy inspections, and underground utilities. The goal of this service is to ensure compliance with Madison's building and mechanical system ordinances. In 2017 the service will begin studying the feasibility of implementing electronic plan review, allowing the storage of building plans electronically.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(64,511)	(45,000)	(64,000)	(45,000)	(45,000)	(45,000)
Salaries	1,359,972	1,263,797	1,464,301	1,255,657	1,294,422	1,287,419
Benefits	538,466	436,984	476,876	413,390	418,829	452,210
Supplies	52,403	22,776	51,049	22,976	22,976	22,976
Purchased Services	117,539	100,370	113,113	100,370	100,370	100,370
Inter Depart Charges	34,761	34,757	35,796	35,231	35,231	35,231
TOTAL	\$ 2,038,630	\$ 1,813,684	\$ 2,077,135	\$ 1,782,624	\$ 1,826,828	\$ 1,853,206

Building Inspection

Function: Planning & Development

Service Overview

Service: Systematic Code Enforcement

Service Description

This service inspects properties in areas of the City showing signs of blight. Activities are coordinated with the rehabilitation and property improvement programs. Inspection activities are scheduled through the Community Development Authority using data gathered by Inspection staff and input from the Neighborhood Resource Teams. This section is also responsible for heating and water leakage corrections; infestation eradication; repair of broken railings, windows and doors; and dozens of other problems associated with keeping the City's housing stock habitable. The goal of this service is to help maintain property values by eliminating blighting influences. In 2017 the service will automate the notice writing process allowing official notices to be produced in the field during the inspection process.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	584,797	728,038	637,382	768,017	727,267	723,502
Benefits	203,001	230,893	194,741	227,513	214,778	214,435
Supplies	80	12,684	755	12,684	12,684	12,684
Purchased Services	37,661	66,611	28,343	66,611	66,611	66,611
Inter Depart Charges	10,790	27,883	27,165	28,929	28,929	28,929
TOTAL	\$ 836,329	\$ 1,066,109	\$ 888,385	\$ 1,103,754	\$ 1,050,269	\$ 1,046,161

Service: Zoning and Signs

Service Description

This service reviews and regulates Madison's zoning code and street sign ordinances. The goal of the service is to provide timely resolution of land use issues for developers and the general public. The service provides inspections, investigation, and maintenance for the records zoning changes and street sign ordinances.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	415,889	539,274	421,738	529,210	491,762	489,779
Benefits	142,931	161,104	137,035	169,017	156,763	156,768
Supplies	-	11,920	-	11,920	11,920	11,920
Purchased Services	11,821	12,250	8,157	12,250	12,250	12,250
Inter Depart Charges	17,836	19,056	18,894	18,389	18,389	18,389
TOTAL	\$ 588,477	\$ 743,604	\$ 585,824	\$ 740,786	\$ 691,084	\$ 689,106

Building Inspection**Function: Planning & Development***Line Item Detail***Supplies**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	7,268	-	-	-
Office Supplies	6,089	10,463	6,032	10,663	10,663	10,663
Copy Printing Supplies	6,255	13,960	5,166	13,960	13,960	13,960
Furniture	-	2,500	1,036	2,500	2,500	2,500
Hardware Supplies	2,510	1,000	-	1,000	1,000	1,000
Software Licenses & Supplies	1,675	-	-	-	-	-
Postage	22,676	20,000	17,047	20,000	20,000	20,000
Books And Subscriptions	2,267	900	3,525	900	900	900
Work Supplies	3,743	3,500	497	3,500	3,500	3,500
Safety Supplies	1,062	2,000	521	2,000	2,000	2,000
Inventory	7,020	5,000	10,961	5,000	5,000	5,000
Total	\$ 53,296	\$ 59,323	\$ 52,053	\$ 59,523	\$ 59,523	\$ 59,523

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	4,660	8,000	8,440	8,000	8,000	8,000
Cellular Telephone	4,158	7,362	4,785	7,362	7,362	7,362
Graffiti Removal	3,651	6,500	4,913	6,500	6,500	6,500
Communication Device Rpr Main	1,247	3,400	519	3,400	3,400	3,400
System And Software Maintenanc	4,075	4,183	590	4,183	4,183	4,183
Mileage	134,836	128,860	100,020	128,860	128,860	128,860
Conferences And Training	4,035	7,750	1,494	7,750	7,750	7,750
Memberships	429	1,200	1,344	1,200	1,200	1,200
Legal Services	5,691	7,500	10,114	7,500	7,500	7,500
Storage Services	1,118	1,500	1,162	1,500	1,500	1,500
Consulting Services	14	1,221	-	1,221	1,221	1,221
Advertising Services	7,784	7,808	5,815	7,808	7,808	7,808
Interpreters Signing Services	-	500	-	500	500	500
Other Services And Expenses	21,880	19,912	37,432	19,912	19,912	19,912
Permits And Licenses	72	-	-	-	-	-
Total	\$ 193,649	\$ 205,696	\$ 176,627	\$ 205,696	\$ 205,696	\$ 205,696

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	62,598	62,598	62,598	62,598	62,598	62,598
ID Charge From Fleet Services	2,874	3,647	3,647	4,439	4,439	4,439
ID Charge From Traffic Enginee	3,023	2,315	2,057	2,115	2,115	2,115
ID Charge From Insurance	6,619	8,331	8,331	8,026	8,026	8,026
ID Charge From Workers Comp	26,485	27,439	27,439	30,628	30,628	30,628
Total	\$ 101,599	\$ 104,330	\$ 104,072	\$ 107,806	\$ 107,806	\$ 107,806

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Miscellaneous Chrgs For Servic	(54,635)	(40,000)	(54,000)	(40,000)	(40,000)	(40,000)
Graffiti Removal	(1,000)	(1,500)	(1,300)	(1,500)	(1,500)	(1,500)
Building Permits	481	-	-	-	-	-
Other Permits	(10,357)	(5,000)	(10,000)	(5,000)	(5,000)	(5,000)
Total	\$ (65,511)	\$ (46,500)	\$ (65,300)	\$ (46,500)	\$ (46,500)	\$ (46,500)

Building Inspection

Function: Planning & Development

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	20	3.00	155,504	3.00	155,052	3.00	155,052	3.00	153,941
BLDG INSPECT DIV DIR	21	1.00	123,428	1.00	125,630	1.00	125,630	1.00	126,258
CODE ENFC OFF	16	14.00	964,206	13.00	944,775	13.00	944,775	14.00	1,002,557
ELEC/HEAT INSPECTOR	16	4.00	294,414	4.00	224,614	4.00	224,614	3.00	223,004
HSG INSPECTION SUPV	18	1.00	84,778	1.00	89,104	1.00	89,104	1.00	89,550
INFORMATION CLERK	20	2.00	94,042	2.00	96,851	2.00	96,851	2.00	96,157
PLAN REV & INSP SUPV	18	1.00	108,111	1.00	111,306	1.00	111,306	1.00	111,862
PLAN REVIEW SPEC	16	3.00	224,522	3.00	232,102	3.00	232,102	3.00	230,440
PLUMB/HEAT INSPECTOR	16	3.00	198,266	3.00	214,025	3.00	214,025	3.00	212,492
PROG ASST	17	1.00	55,425	1.00	51,125	1.00	51,125	1.00	51,381
PROPERTY CODE INSP	16	4.00	224,522	3.00	183,632	3.00	183,632	3.00	182,317
WGTS MEASURES INSP	16	3.00	186,821	3.00	195,279	3.00	195,279	3.00	193,880
ZONING ADMIN ASST	16	1.00	74,424	1.00	76,624	1.00	76,624	1.00	76,075
ZONING ADMINISTRATOR	18	1.00	97,641	1.00	100,527	1.00	100,527	1.00	101,029
ZONING CODE OFF	16	6.00	357,190	5.00	323,842	5.00	323,842	5.00	321,522
TOTAL		48.00	\$ 3,243,295	45.00	\$ 3,124,487	45.00	\$ 3,124,487	45.00	\$ 3,172,465

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of CDA Housing Operations is to provide affordable and well-maintained housing for eligible families and individuals in an environment that promotes personal safety, independence, and a sense of community.

Agency Overview

The Division provides management, maintenance, and other resident services to Public Housing units, and administers the Section 8 Housing Choice Voucher Program. The goal of the Division is to provide rental assistance to low-income families. To achieve this goal the Division will pilot a program addressing youth homelessness. CDA Housing Operations is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- The creation of 3 Custodial Worker positions to assist in meal site services; the cost of these positions will be offset by abolishing 3 currently vacant positions.
- The creation of a 0.6 FTE Information Clerk; funding for this position is offset by a reduction in hourly wages.
- Facility improvements to CDA owned public housing locations; these are ongoing funds that, in the past, were not included in the presentation of the CDA Housing Operations budget. The anticipated 2017 award is \$1.68 million.

CDA Housing Operations

Function: Planning & Development

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Housing Vouchers	182,267	9,205	1,623,257	35,578	55,873	53,205
Public Housing	13,976	165,014	(1,400,905)	138,641	120,638	123,307
TOTAL	\$ 196,244	\$ 174,219	\$ 222,352	\$ 174,219	\$ 176,511	\$ 176,512

Budget by Fund & Major

Fund:	CDA					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(18,305,950)	(18,130,306)	(22,402,744)	(21,502,953)	(21,578,982)	(21,592,114)
Salaries	2,299,679	2,627,002	2,289,824	2,738,735	2,806,028	2,798,170
Benefits	741,987	776,827	761,299	810,099	819,817	840,808
Supplies	426,486	408,016	512,466	742,757	742,757	742,757
Purchased Services	14,155,795	13,592,184	18,161,011	16,196,011	16,196,011	16,196,011
Debt Other Financing	562,252	573,595	573,595	400,476	402,768	402,768
Inter Depart Charges	826,984	1,456,001	1,456,001	876,425	875,443	875,443
Inter Depart Billing	(510,990)	(1,129,100)	(1,129,100)	(507,613)	(507,613)	(507,613)
Transfer Out	-	-	-	420,281	420,281	420,281
TOTAL	\$ 196,244	\$ 174,219	\$ 222,352	\$ 174,219	\$ 176,511	\$ 176,512

CDA Housing Operations

Function: Planning & Development

Service Overview

Service: Housing Vouchers

Service Description

This service provides Section 8 housing vouchers across the City of Madison. Section 8 New Construction projects are owned and operated by the Community Development Authority (CDA). The primary customer of this service are households with incomes below 50% of area median income, in 2016 approximately 1,759 households were served by the program. The goal of this service is to provide rental assistance for low-income families to secure decent, safe, and sanitary housing. The major initiatives planned for this service include: addressing youth homelessness by making the Family Self-Sufficiency program available to youth aging out of the foster care system, and piloting a partnership with Madison Urban Ministry to serve ex-offenders who would otherwise be screened out of any opportunity to be added to a Section 8 household.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(12,438,172)	(12,699,482)	(14,572,601)	(14,205,445)	(14,205,445)	(14,205,445)
Salaries	707,537	718,064	680,436	762,474	781,066	778,357
Benefits	221,926	212,419	189,211	191,635	194,320	194,361
Supplies	24,236	22,800	9,762	26,725	26,725	26,725
Purchased Services	11,619,960	11,646,507	15,207,552	13,143,489	13,143,489	13,143,489
Debt Other Financing	3,999	13,639	13,639	13,639	13,639	13,639
Inter Depart Charges	42,782	95,259	95,259	103,061	102,079	102,079
TOTAL	\$ 182,267	\$ 9,205	\$ 1,623,257	\$ 35,578	\$ 55,873	\$ 53,205

Service: Public Housing

Service Description

This service provides public housing assistance across the City of Madison. The CDA owns, manages, and maintains 766 units of Low Rent Public Housing on 37 sites throughout the City, with funding from HUD. It also owns, manages, and maintains 114 units with funding from Wisconsin Housing and Economic Development Authority (WHEDA). In addition, it administers the Housing Choice Voucher Program (Section 8). The primary customers of this service are low-income residents of the City of Madison. The goal of this service is to provide decent and safe rental housing for eligible low-income families, the elderly, and persons with disabilities. The major initiatives planned for this service include: preparing Public Housing residents for the implementation of HUD's smoke-free housing policy to take effect by the end of 2017; eliminating the use of outside contractors for common area cleaning and provide that service with the addition of a custodian position at each of the three Public Housing sites; and reinstating a meal site at Triangle Public Housing that was eliminated when the mix of residents shifted from mostly elderly to mostly non-elderly disabled.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(5,867,777)	(5,430,824)	(7,830,142)	(7,297,508)	(7,373,537)	(7,386,669)
Salaries	1,592,142	1,908,938	1,609,388	1,976,261	2,024,962	2,019,813
Benefits	520,060	564,409	572,087	618,464	625,497	646,447
Supplies	402,250	385,216	502,704	716,032	716,032	716,032
Purchased Services	2,535,835	1,945,677	2,953,459	3,052,522	3,052,522	3,052,522
Debt Other Financing	558,253	559,956	559,956	386,837	389,129	389,129
Inter Depart Charges	784,202	1,360,742	1,360,742	773,364	773,364	773,364
Inter Depart Billing	(510,990)	(1,129,100)	(1,129,100)	(507,613)	(507,613)	(507,613)
Transfer Out	-	-	-	420,281	420,281	420,281
TOTAL	\$ 13,976	\$ 165,014	\$ (1,400,905)	\$ 138,641	\$ 120,638	\$ 123,307

CDA Housing Operations

Function: Planning & Development

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	189,969	-	-	-
Office Supplies	27,557	24,370	12,869	20,215	20,215	20,215
Copy Printing Supplies	9,861	10,800	12,307	10,471	10,471	10,471
Furniture	237	-	-	-	-	-
Hardware Supplies	22,917	4,395	16,230	39,243	39,243	39,243
Software Licenses & Supplies	3,100	500	-	-	-	-
Postage	28,209	28,000	16,368	28,235	28,235	28,235
Books And Subscriptions	27	3,800	462	200	200	200
Work Supplies	38,192	40,550	59,244	48,023	48,023	48,023
Janitorial Supplies	15,515	16,600	12,108	15,685	15,685	15,685
Safety Supplies	261	700	907	665	665	665
Snow Removal Supplies	1,776	1,700	-	1,700	1,700	1,700
Uniform Clothing Supplies	2,773	1,551	1,636	2,300	2,300	2,300
Food And Beverage	322	-	-	500	500	500
Building	1,039	100	4,776	100	100	100
Building Supplies	63,171	93,900	45,638	216,000	216,000	216,000
Electrical Supplies	37,618	26,300	31,682	39,700	39,700	39,700
HVAC Supplies	20,683	24,900	11,250	170,931	170,931	170,931
Plumbing Supplies	79,311	38,600	48,569	83,839	83,839	83,839
Machinery And Equipment	55,041	-	1,771	1,000	1,000	1,000
Equipment Supplies	73,322	39,700	46,678	63,950	63,950	63,950
Inventory	-	51,550	-	-	-	-
Total	\$ 480,933	\$ 408,016	\$ 512,466	\$ 742,757	\$ 742,757	\$ 742,757

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	145,150	248,400	194,070	215,000	215,000	215,000
Electricity	358,316	354,840	302,151	384,000	384,000	384,000
Water	132,263	231,589	151,252	160,750	160,750	160,750
Sewer	133,082	137,160	124,084	144,800	144,800	144,800
Stormwater	35,668	26,600	43,279	44,000	44,000	44,000
Telephone	31,261	19,000	23,678	27,774	27,774	27,774
Cellular Telephone	12,084	13,650	9,686	16,530	16,530	16,530
Systems Communication Internet	4,258	-	3,409	4,500	4,500	4,500
Building Improv Repair Maint	617,262	191,000	912,204	670,715	670,715	670,715
Waste Disposal	90,682	84,500	95,425	95,300	95,300	95,300
Fire Protection	418	-	-	-	-	-
Pest Control	57,484	71,700	46,198	62,700	62,700	62,700
Elevator Repair	38,913	29,900	41,118	40,000	40,000	40,000
Grounds Improv Repair Maint	27,394	1,000	12,985	8,000	8,000	8,000
Landscaping	90,094	44,600	144,925	68,208	68,208	68,208
Snow Removal	10,517	50,600	43,221	29,600	29,600	29,600
Office Equipment Repair	18	-	-	-	-	-
Communication Device Rpr Main	5,125	70,100	-	-	-	-
Equip Improv Repair Maint	17,586	13,300	163,692	14,760	14,760	14,760
System And Software Maintenanc	26,363	-	-	44,564	44,564	44,564
Lease Rental Of Equipment	250	2,400	2,468	1,475	1,475	1,475
Mileage	3,173	4,100	2,172	3,070	3,070	3,070
Conferences And Training	11,311	17,600	18,840	33,450	33,450	33,450
Memberships	7,198	3,100	10,239	4,625	4,625	4,625
Audit Services	26,920	43,200	39,634	49,200	49,200	49,200
Bank Services	188	144	-	200	200	200

CDA Housing Operations

Function: Planning & Development

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Legal Services	7,215	9,100	6,652	7,930	7,930	7,930
Credit Card Services	-	7,514	-	7,514	7,514	7,514
Collection Services	117	-	-	-	-	-
Storage Services	10,751	5,100	5,218	3,600	3,600	3,600
Consulting Services	14,917	300	6,206	11,000	11,000	11,000
Advertising Services	795	550	1,410	6,450	6,450	6,450
Printing Services	-	-	1,051	150	150	150
Engineering Services	6	-	10,465	40,000	40,000	40,000
Inspection Services	20,162	2,000	26,730	26,700	26,700	26,700
Investigative Services	12,377	11,700	10,210	18,385	18,385	18,385
Security Services	176,342	13,000	218,344	179,781	179,781	179,781
Interpreters Signing Services	2,073	1,200	-	1,550	1,550	1,550
Transportation Services	125	-	-	-	-	-
Other Services And Expenses	164,633	37,500	70,105	57,160	57,160	57,160
Grants	50,353	-	5,100	416,127	416,127	416,127
Community Agency Contracts	32,378	72,472	(27,556)	-	-	-
Housing Assistance Payments	11,041,857	11,580,000	14,746,938	12,460,000	12,460,000	12,460,000
Portable Voucher Adm Fees	30,385	20,200	26,708	30,400	30,400	30,400
Bad Debt Expense	55,724	-	20,904	22,893	22,893	22,893
Property Insurance	96,667	106,200	234,671	114,636	114,636	114,636
Taxes And Special Assessments	48,412	64,830	1,280	66,730	66,730	66,730
Portable Housing Assistance Prmts	506,708	-	411,845	600,000	600,000	600,000
Permits And Licenses	820	2,035	-	1,785	1,785	1,785
Total	\$ 14,155,795	\$ 13,592,184	\$ 18,161,011	\$ 16,196,011	\$ 16,196,011	\$ 16,196,011

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	246,657	103,875	103,875	113,971	113,234	113,234
Paying Agent Services	23,417	-	-	23,426	23,426	23,426
Principal	-	265,720	265,720	41,697	44,726	44,726
Payments In Lieu Of Taxes	186,872	180,000	180,000	197,382	197,382	197,382
Contingent Reserve	-	24,000	24,000	24,000	24,000	24,000
Fund Balance Generated	105,306	-	-	-	-	-
Total	\$ 562,252	\$ 573,595	\$ 573,595	\$ 400,476	\$ 402,768	\$ 402,768

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Information Tec	101,284	104,469	104,469	104,469	103,487	103,487
ID Charge From Treasurer	-	8,216	8,216	8,216	8,216	8,216
ID Charge From Engineering	51,209	51,209	51,209	51,209	51,209	51,209
ID Charge From Fleet Services	83,781	87,325	87,325	71,688	71,688	71,688
ID Charge From Traffic Enginee	2,668	-	-	1,200	1,200	1,200
ID Charge From Insurance	23,798	26,851	26,851	40,914	40,914	40,914
ID Charge From Workers Comp	53,254	48,831	48,831	91,116	91,116	91,116
ID Charge From CDA	-	659,100	659,100	-	-	-
ID Charge From CDA Management	439,260	408,600	408,600	439,313	439,313	439,313
ID Charge From CDA Bookkeeping	71,730	61,400	61,400	68,300	68,300	68,300
Total	\$ 826,984	\$ 1,456,001	\$ 1,456,001	\$ 876,425	\$ 875,443	\$ 875,443

CDA Housing Operations

Function: Planning & Development

Line Item Detail

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To CDA	-	(659,100)	(659,100)	-	-	-
ID Billing To CDA Management	(439,260)	(408,600)	(408,600)	(439,313)	(439,313)	(439,313)
ID Billing To CDA Bookkeeping	(71,730)	(61,400)	(61,400)	(68,300)	(68,300)	(68,300)
Total	\$ (510,990)	\$ (1,129,100)	\$ (1,129,100)	\$ (507,613)	\$ (507,613)	\$ (507,613)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(13,615,583)	(13,526,300)	(15,963,644)	(15,991,883)	(15,991,883)	(15,991,883)
Federal Revenues Capital	(776,044)	-	(122,211)	(1,681,123)	(1,681,123)	(1,681,123)
State Revenues Capital	(421,527)	(579,000)	(339,070)	-	-	-
Local Revenues Operating	(25,636)	(27,600)	(12,110)	(36,000)	(36,000)	(36,000)
Other Unit Of Gov Revenues Op	(279,602)	(280,000)	(158,465)	(360,000)	(360,000)	(360,000)
Miscellaneous Chrgs For Servic	(144,992)	-	(111,768)	(157,032)	(157,032)	(157,032)
Reimbursement Of Expense	(12,577)	(32,400)	(7,639)	(6,000)	(6,000)	(6,000)
Application Fees	(25,394)	-	-	-	-	-
Dwelling Rent	(2,903,464)	(2,907,560)	(2,590,905)	(3,004,285)	(3,004,285)	(3,004,285)
Non Dwelling Rent	(109,863)	(108,120)	(63,080)	(109,560)	(109,560)	(109,560)
Interest	(26,712)	(21,500)	(7,928)	(16,221)	(16,221)	(16,221)
Contributions And Donations	(695)	-	-	(695)	(695)	(695)
Insurance Recoveries	(525)	-	(300)	-	-	-
Miscellaneous Revenue	(54,533)	(102,600)	(141,125)	(58,700)	(58,700)	(58,700)
Sale Of Assets	-	-	(3,588)	-	-	-
(Gain) Loss On Sale Of Asset	91,197	-	-	-	-	-
Fund Balance Applied	-	(361,526)	(2,880,910)	(81,454)	(157,483)	(170,615)
Transfer In From Other Restrict	-	(183,700)	-	-	-	-
Total	\$ (18,305,950)	\$ (18,130,306)	\$ (22,402,744)	\$ (21,502,953)	\$ (21,578,982)	\$ (21,592,114)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To CDA	-	-	-	420,281	420,281	420,281
Total	\$ -	\$ -	\$ -	\$ 420,281	\$ 420,281	\$ 420,281

CDA Housing Operations

Function: Planning & Development

Position Summary

	2016			Request		2017		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	20	-	-	1.00	46,548	1.00	46,548	1.00	46,215
CARPENTER	71	1.00	51,400	-	-	-	-	-	-
CUSTODIAL WKR	16	-	-	3.00	131,799	3.00	131,799	3.00	130,854
HSG ADMIN COORD	18	1.00	66,851	1.00	70,137	1.00	70,137	1.00	70,487
HSG ASST CLERK	20	4.00	203,530	4.00	214,857	4.00	214,857	4.00	213,317
HSG ASST CLK	20	1.00	57,405	1.00	59,101	1.00	59,101	1.00	58,678
HSG ASST OUTREACH COORD	20	0.50	14,028	0.50	14,554	0.50	14,554	0.50	14,539
HSG ASST PROGRAM SUPV	18	1.00	73,088	1.00	75,956	1.00	75,956	1.00	76,336
HSG MAINT WKR	16	7.00	356,336	6.00	325,085	6.00	325,085	6.00	322,755
HSG MOD GRTS MGR	18	1.00	77,953	1.00	80,256	1.00	80,256	1.00	80,657
HSG OPER PROG MGR	18	1.00	114,474	1.00	118,855	1.00	118,855	1.00	119,449
HSG SITE MGR	18	3.00	223,768	3.00	230,735	3.00	230,735	3.00	231,890
INFORMATION CLERK	20	1.00	41,849	0.60	24,915	0.60	24,915	0.60	24,858
MAINT MECH	16	3.00	181,736	3.00	189,801	3.00	189,801	3.00	188,440
PAINTER	71	2.00	102,172	1.00	57,226	1.00	57,226	1.00	57,512
PROG ASST	17	2.00	108,308	2.00	111,945	2.00	111,945	2.00	112,504
PROG ASST	20	6.00	301,864	5.85	304,434	5.85	304,434	5.85	302,324
SECTION 8 INSPECTOR	16	2.00	109,528	2.00	113,492	2.00	113,492	2.00	112,679
TENANT SVS AIDE	20	4.00	199,755	4.00	210,885	4.00	210,885	4.00	209,374
TOTAL		40.50	\$ 2,284,046	40.95	\$ 2,380,582	40.95	\$ 2,380,582	40.95	\$ 2,372,868

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Community Development Authority of the City of Madison (CDA) is to carry out various housing and redevelopment initiatives of the City, with powers and duties provided for under State Statutes.

Agency Overview

The Agency provides: assisted housing development and management, neighborhood revitalization, housing finance and rehabilitation, and urban renewal and redevelopment. As the City's housing authority, the CDA is charged with the planning the redevelopment of areas where unsafe housing exists and with providing safe and sanitary dwelling accommodations for persons of low income. Acting as the redevelopment authority the CDA provides for the elimination and prevention of substandard, deteriorated and blighted areas through redevelopment activities. In addition, by ordinance the Common Council has designated the CDA as the administrative entity for the City's various housing rehabilitation and home buyers' assistance loan programs.

2017 Budget Highlights

- The Adopted Budget reflects an update to budgeted debt service payments for 2017. The technical adjustment was reflected in the budget by Council Amendment #2.

CDA Redevelopment

Function: Planning & Development

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Redevelopment	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	CDA					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(2,844,615)	(1,980,998)	(1,803,258)	(1,821,732)	(2,227,293)	(1,820,520)
Salaries	117,750	274,641	140,305	191,856	197,270	198,211
Benefits	45,453	57,008	42,319	59,430	60,202	60,346
Supplies	447,370	1,060	506	1,060	1,060	1,060
Purchased Services	807,045	704,790	676,628	725,640	725,640	725,640
Debt Other Financing	1,426,996	943,500	943,500	843,746	1,243,121	835,263
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CDA Redevelopment

Function: Planning & Development

Service Overview

Service: Redevelopment

Service Description

This service encompasses the Community Development Authority's efforts to carry out various economic and redevelopment initiatives of the City. Active CDA redevelopment work includes: The Village on Park, public housing redevelopment in the Triangle and Allied Drive Neighborhood Redevelopment. The CDA also operates more than 200 affordable apartments with long term rent restrictions but no federally funded operating subsidy. The primary customers of this service are low-income residents of the City of Madison. The goal of this service is to strengthen neighborhoods and provide affordable housing. Planned initiatives for 2017 include: creating a strategic plan to redevelop public housing in the Triangle Neighborhood; develop affordable ownership housing in the Allied Drive neighborhood; supporting the development of permanent supportive housing for residents experiencing homelessness; and continuing to support the City's initiative to create affordable housing.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(2,844,615)	(1,980,998)	(1,803,258)	(1,821,732)	(2,227,293)	(1,820,520)
Salaries	117,750	274,641	140,305	191,856	197,270	198,211
Benefits	45,453	57,008	42,319	59,430	60,202	60,346
Supplies	447,370	1,060	506	1,060	1,060	1,060
Purchased Services	807,045	704,790	676,628	725,640	725,640	725,640
Debt Other Financing	1,426,996	943,500	943,500	843,746	1,243,121	835,263
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CDA Redevelopment

Function: Planning & Development

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	15	-	-	-	-	-
Furniture	714	-	-	-	-	-
Postage	294	-	251	-	-	-
Work Supplies	-	1,060	-	1,060	1,060	1,060
Food And Beverage	-	-	255	-	-	-
Building	20,200	-	-	-	-	-
Land	425,977	-	-	-	-	-
Equipment Supplies	170	-	-	-	-	-
Total	\$ 447,370	\$ 1,060	\$ 506	\$ 1,060	\$ 1,060	\$ 1,060

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	533	-	-	-	-	-
Electricity	2,411	-	506	1,000	1,000	1,000
Water	2,000	-	2,304	2,000	2,000	2,000
Sewer	61	-	-	-	-	-
Stormwater	631	1,800	461	700	700	700
Cellular Telephone	20	240	-	240	240	240
Building Improv Repair Maint	250	-	-	-	-	-
Waste Disposal	250	-	-	-	-	-
Landscaping	4,867	5,250	5,774	6,200	6,200	6,200
Conferences And Training	306	4,000	2,895	4,000	4,000	4,000
Appraisal Services	-	2,000	-	2,000	2,000	2,000
Audit Services	19,100	12,000	-	19,000	19,000	19,000
Legal Services	500	-	3,329	-	-	-
Mortgage And Title Services	700	500	1,800	500	500	500
Management Services	647,821	648,000	573,089	651,000	651,000	651,000
Consulting Services	84,030	-	-	-	-	-
Advertising Services	25	-	-	-	-	-
Engineering Services	4,757	-	10,955	-	-	-
Architectural Services	1,915	-	-	-	-	-
Surveying Services	4,014	-	-	-	-	-
Other Services And Expenses	10,292	15,000	150	15,000	15,000	15,000
Property Insurance	22,943	16,000	75,366	24,000	24,000	24,000
Taxes And Special Assessments	7,720	-	-	-	-	-
Permits And Licenses	(8,100)	-	-	-	-	-
Total	\$ 807,045	\$ 704,790	\$ 676,628	\$ 725,640	\$ 725,640	\$ 725,640

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	739,745	209,000	209,000	206,246	171,820	171,820
Paying Agent Services	2,425	-	-	-	-	-
Principal	-	664,500	664,500	567,500	1,001,301	575,180
Payments In Lieu Of Taxes	70,000	70,000	70,000	70,000	70,000	70,000
Fund Balance Generated	614,827	-	-	-	-	18,263
Total	\$ 1,426,996	\$ 943,500	\$ 943,500	\$ 843,746	\$ 1,243,121	\$ 835,263

CDA Redevelopment

Function: Planning & Development

Line Item Detail

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Development Fees	(7,961)	(340,773)	(340,773)	(168,020)	(168,020)	(168,020)
Reimbursement Of Expense	(10,720)	-	-	-	-	-
Non Dwelling Rent	(1,520,375)	(1,463,000)	(1,218,661)	(1,495,000)	(1,495,000)	(1,495,000)
Interest	(853,699)	(85,182)	(72,473)	(100,000)	(100,000)	(100,000)
Miscellaneous Revenue	(25,883)	(79,000)	(81,042)	(57,500)	(57,500)	(57,500)
(Gain) Loss On Sale Of Asset	-	-	212,005	-	-	-
Fund Balance Applied	-	(13,043)	(302,314)	(1,212)	(406,773)	-
Transfer In From Tax Increment	(425,977)	-	-	-	-	-
Total	\$ (2,844,615)	\$ (1,980,998)	\$ (1,803,258)	\$ (1,821,732)	\$ (2,227,293)	\$ (1,820,520)

CDA Redevelopment

Function: Planning & Development

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CDA EXECUTIVE DIRECTOR	21	1.00	88,224	1.00	95,062	1.00	95,062	1.00	95,537
ECON REV SUPV	18	1.00	88,224	1.00	95,062	1.00	95,062	1.00	95,537
TOTAL		2.00	\$ 176,448	2.00	\$ 190,124	2.00	\$ 190,124	2.00	\$ 191,074

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Department of Civil Rights is to provide management and coordination of the City's affirmative action, disability rights and equal opportunity responsibilities, including oversight of the Divisions of Affirmative Action, Equal Opportunities, and the Disability Rights and Services Program.

Agency Overview

The Agency is responsible for the management, development, and implementation of Chapter 39 of the Madison General Ordinances. The goals of Civil Rights are to assist City agencies and contractors to further diversify workforce and reduce underrepresentation among women, people of color, and individuals with disabilities; provide additional training venues, subjects, and opportunities for City employees, community members, contractors and their employees; provide more direct contact with under-served segments of the community; reduce case processing time and increase the amount of contracted cases from the EEOC. To achieve these goals, Civil Rights will create more partnerships with Community Based Organizations and the administration of the Job Skills Bank, to deploy community trust and engagement initiatives; provide more automated access for contractors doing business with the City, to reduce case processing and application time; and promote universal design concepts throughout City agencies. The Department of Civil Rights is an active participant in the Neighborhood Team Resource program.

2017 Budget Highlights

The 2017 Adopted Budget:

- Transfers funding for the Racial Equity and Social Justice Initiative from Miscellaneous Appropriations to Department of Civil Rights (\$20,000).

Civil Rights

Function: Administration

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Civil Rights	1,239,863	1,450,352	1,364,254	1,500,710	1,554,484	1,561,158
TOTAL	\$ 1,239,863	\$ 1,450,352	\$ 1,364,254	\$ 1,500,710	\$ 1,554,484	\$ 1,561,158

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	863,056	1,088,714	975,966	1,095,103	1,124,827	1,127,565
Benefits	272,751	275,576	277,930	320,803	324,853	328,789
Supplies	13,593	10,375	9,619	8,735	11,935	11,935
Purchased Services	88,712	70,775	95,827	71,703	88,503	88,503
Inter Depart Charges	1,751	4,913	4,913	4,366	4,366	4,366
TOTAL	\$ 1,239,863	\$ 1,450,352	\$ 1,364,254	\$ 1,500,710	\$ 1,554,484	\$ 1,561,158

Civil Rights

Function: Administration

Service Overview

Service: Civil Rights

Service Description

This service includes three components: Affirmative Action, Disability Rights and Equal Opportunities. The primary customers of this service include the Mayor and Common Council, contractors performing work for the City, applicants and employees of contractors, individuals filing complaints of discrimination or violations of law, respondents named in complaints, businesses seeking certification through targeted business enterprise programs, applicants and employees of the City of Madison, organizations seeking Affirmative Action, Disability Rights, EEO, and Equity training, and community partners. The goals of this service are to assist City agencies to further diversify workforce and reduce under-representation among women, people of color, and individuals with disabilities; assist City contractors to further diversify workforce and reduce under-representation among women, people of color, and individuals with disabilities; provide additional training venues, subjects and opportunities; provide more direct contact with under-served segments of the community; and reduce case processing time and increase amount of contracted cases from the EEOC through the acquisition of LawBase Technology software. The major initiatives planned for this service include creating more partnerships with community based organizations and the administration of the Job Skills Bank, to deploy community trust and engagement initiatives; provide more automated access for contractors doing business with the City, to reduce case processing and application time; and promote universal design concepts throughout City agencies.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	863,056	1,088,714	975,966	1,095,103	1,124,827	1,127,565
Benefits	272,751	275,576	277,930	320,803	324,853	328,789
Supplies	13,593	10,375	9,619	8,735	11,935	11,935
Purchased Services	88,712	70,775	95,827	71,703	88,503	88,503
TOTAL	\$ 1,239,863	\$ 1,450,352	\$ 1,364,254	\$ 1,500,710	\$ 1,554,484	\$ 1,561,158

Civil Rights**Function: Administration***Line Item Detail***Supplies**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	3,089	1,875	2,651	2,000	2,000	2,000
Copy Printing Supplies	2,524	2,000	1,203	2,000	4,000	4,000
Hardware Supplies	1,589	1,000	1,073	435	435	435
Software Licenses & Supplies	344	-	-	-	-	-
Postage	4,152	4,000	3,191	3,800	3,800	3,800
Books And Subscriptions	1,871	1,500	1,500	500	900	900
Work Supplies	23	-	-	-	800	800
Total	\$ 13,593	\$ 10,375	\$ 9,619	\$ 8,735	\$ 11,935	\$ 11,935

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	2,094	1,167	3,058	1,593	1,593	1,593
Facility Rental	-	31,973	-	-	-	-
Custodial Building Use Charges	31,973	-	31,973	31,973	31,973	31,973
Communication Device Rpr Main	4,397	-	6,147	6,147	6,147	6,147
Mileage	-	-	-	-	100	100
Conferences And Training	10,047	9,000	8,494	9,000	18,700	18,700
Memberships	3,195	550	2,099	550	5,550	5,550
Storage Services	82	150	26	40	40	40
Advertising Services	666	400	1,546	400	400	400
Interpreters Signing Services	32,052	27,535	42,145	22,000	22,000	22,000
Other Services And Expenses	1,007	-	338	-	2,000	2,000
Community Agency Contracts	3,198	-	-	-	-	-
Total	\$ 88,712	\$ 70,775	\$ 95,827	\$ 71,703	\$ 88,503	\$ 88,503

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Insurance	1,020	4,208	4,208	3,666	3,666	3,666
ID Charge From Workers Comp	731	705	705	700	700	700
Total	\$ 1,751	\$ 4,913	\$ 4,913	\$ 4,366	\$ 4,366	\$ 4,366

Civil Rights

Function: Administration

Position Summary

	2016 Budget			Request		2017 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
AA MGR	18	1.00	95,584	1.00	98,630	1.00	98,630	1.00	99,123
ADMIN CLERK	17	1.00	45,421	-	-	-	-	-	-
ADMIN CLERK	20	1.00	42,261	1.00	40,936	1.00	40,936	1.00	40,643
AFF ACTION SPEC	18	1.00	78,811	1.00	65,548	1.00	65,548	1.00	65,876
CIVIL RIGHTS DIR	21	1.00	120,729	1.00	115,581	1.00	115,581	1.00	116,159
CLERK	20	0.90	38,463	0.90	39,781	0.90	39,781	0.90	39,544
CONTRACT COMP SPEC	18	3.00	203,023	3.00	210,495	3.00	210,495	3.00	211,546
DR & PS COORD	18	1.00	59,385	1.00	62,197	1.00	62,197	1.00	62,508
EO INV/CONC	18	3.00	159,665	3.00	178,083	3.00	178,083	3.00	178,973
EQ OPPT MGR	18	1.00	72,780	1.00	75,219	1.00	75,219	1.00	75,595
EQUILTY COORD	18	1.00	63,423	1.00	74,085	1.00	74,085	1.00	74,455
HEARING EXAM	23	1.00	144,518	1.00	148,789	1.00	148,789	1.00	147,723
PROG ASST	17	-	-	1.00	51,719	1.00	51,719	1.00	51,977
TOTAL		15.90	\$ 1,124,063	15.90	\$ 1,161,061	15.90	\$ 1,161,061	15.90	\$ 1,164,122

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Clerk's Office is to provide equitable access to open government by promoting inclusion and full participation of all residents in the democratic process.

Agency Overview

The Agency facilitates the right to vote, provides access to open meetings and open records, offers impartial license administration, and supports the legislative process. The goal of the Clerk's Office is to increase access to open government. To achieve this goal, the Clerk's Office will remain engaged in the Racial Equity and Social Justice Initiative and Neighborhood Resource Teams; streamline City agency approvals of license applications; continue computer-free voter registration at community centers, food pantries, and community events despite changes in state law; develop informative materials to increase compliance with the city's lobbying ordinance; and post committee meeting agendas more than 48 hours in advance.

2017 Budget Highlights

The 2017 Adopted Budget reflects:

- A reduction in election costs consistent with the 2017 election cycle (\$517,632).
- Creating a new position to support the alcohol licensing process (\$50,000).

Clerk

Function: Administration

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Clerk	1,290,595	1,895,757	2,227,811	1,316,536	1,437,855	1,440,855
TOTAL	\$ 1,290,595	\$ 1,895,757	\$ 2,227,811	\$ 1,316,536	\$ 1,437,855	\$ 1,440,855

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,500)	-	(114)	-	-	-
Salaries	831,042	1,483,699	1,767,209	883,689	996,078	994,581
Benefits	176,945	147,147	168,287	152,039	160,969	165,466
Supplies	161,315	78,225	120,841	172,500	172,500	172,500
Purchased Services	119,822	183,506	168,409	104,563	104,563	104,563
Inter Depart Charges	2,971	3,180	3,180	3,745	3,745	3,745
TOTAL	\$ 1,290,595	\$ 1,895,757	\$ 2,227,811	\$ 1,316,536	\$ 1,437,855	\$ 1,440,855

Clerk

Function: Administration

Service Overview

Service: Clerk

Service Description

This service administers elections for the City of Madison. Additionally, the service processes license applications for alcohol sales, bartenders, health licenses and other city licenses. Campaign finance reports, lobbyist filings and any claims or lawsuits filed against the City are filed with the Clerk's Office. The primary customers of this service are the Madison residents, Dane County entrepreneurs, and staff from other city agencies. The goal of this service is to increase access to open government. The major initiatives planned for this service include remaining engaged in RESJI and Neighborhood Resource Teams; streamlining city agency approvals of license applications; developing informative materials to increase compliance with the city's lobbying ordinance; making voter registration available to Madison residents who do not have computer access as the state eliminates Special Registration Deputies; applying an equity lens to the operator license application process; and providing additional support to the Alcohol License Review Committee and Madison Police Department.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	831,042	1,483,699	1,767,209	883,689	996,078	994,581
Benefits	176,945	147,147	168,287	152,039	160,969	165,466
Supplies	161,315	78,225	120,841	172,500	172,500	172,500
Purchased Services	119,822	183,506	168,409	104,563	104,563	104,563
TOTAL	\$ 1,290,595	\$ 1,895,757	\$ 2,227,811	\$ 1,316,536	\$ 1,437,855	\$ 1,440,855

Clerk**Function: Administration***Line Item Detail***Supplies**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	15,609	1,500	6,269	2,500	2,500	2,500
Copy Printing Supplies	39,813	40,500	43,359	15,000	15,000	15,000
Election Supplies	74,698	12,725	16,971	100,000	100,000	100,000
Software Licenses & Supplies	-	-	-	20,000	20,000	20,000
Postage	31,195	23,500	54,241	35,000	35,000	35,000
Total	\$ 161,315	\$ 78,225	\$ 120,841	\$ 172,500	\$ 172,500	\$ 172,500

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	1,032	4,500	1,524	1,850	1,850	1,850
Cellular Telephone	642	3,500	375	600	600	600
Facility Rental	16,232	56,275	16,716	-	-	-
Custodial Building Use Charges	40,801	-	39,559	58,018	58,018	58,018
Mileage	1,303	-	2,893	-	-	-
Conferences And Training	12,987	8,500	7,000	7,500	7,500	7,500
Memberships	1,248	455	497	520	520	520
Delivery Freight Charges	16,128	36,256	33,600	18,000	18,000	18,000
Storage Services	2,415	2,000	2,076	2,000	2,000	2,000
Advertising Services	22,911	44,070	44,070	16,075	16,075	16,075
Other Services And Expenses	30	27,950	20,000	-	-	-
Community Agency Contracts	4,093	-	-	-	-	-
Permits And Licenses	-	-	100	-	-	-
Total	\$ 119,822	\$ 183,506	\$ 168,409	\$ 104,563	\$ 104,563	\$ 104,563

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Traffic Enginee	930	950	950	-	-	-
ID Charge From Insurance	1,370	1,490	1,490	3,130	3,130	3,130
ID Charge From Workers Comp	671	740	740	615	615	615
Total	\$ 2,971	\$ 3,180	\$ 3,180	\$ 3,745	\$ 3,745	\$ 3,745

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Reimbursement Of Expense	(1,500)	-	(114)	-	-	-
Total	\$ (1,500)	\$ -	\$ (114)	\$ -	\$ -	\$ -

Clerk

Function: Administration

Position Summary

	2016			Request		2017		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	17	-	-	1.00	49,595	1.00	49,595	1.00	50,105
CERT MUNI CLK	20	6.50	306,201	6.50	335,110	6.50	335,110	6.50	332,850
CITY CLERK	21	1.00	106,226	1.00	108,122	1.00	108,122	1.00	108,662
TOTAL		7.50	\$ 412,427	8.50	\$ 492,826	8.50	\$ 492,826	8.50	\$ 491,617

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The agency's mission is to represent the residents of Madison by promoting the safety, health, and general well-being of the community.

Agency Overview

Alders represent the City's 20 aldermanic districts and are lead by a Council President and President Pro Tem that are elected annually in the spring.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- WRS benefits for Alders on the Common Council (\$10,000).
- The creation of a Chief of Staff position, the budgeted amount assumes a July 2017 start date (\$72,000).
- Increased funding for constituent outreach efforts; offset by revenue from outside organizations (\$7,000).

Common Council

Function: **General Government**

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Common Council	460,523	554,998	540,805	565,132	578,732	629,560
TOTAL	\$ 460,523	\$ 554,998	\$ 540,805	\$ 565,132	\$ 578,732	\$ 629,560

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(11,556)	(7,000)	(8,961)	(14,000)	(14,000)	(14,000)
Salaries	345,522	403,886	403,791	409,459	412,603	463,188
Benefits	58,539	61,299	60,515	62,519	72,975	73,218
Supplies	39,914	52,265	53,286	59,265	59,265	59,265
Purchased Services	23,407	36,533	24,159	36,533	36,533	36,533
Inter Depart Charges	4,698	8,015	8,015	11,356	11,356	11,356
TOTAL	\$ 460,523	\$ 554,998	\$ 540,805	\$ 565,132	\$ 578,732	\$ 629,560

Common Council

Function: General Government

Service Overview

Service: Common Council

Service Description

This service, established by State Statute, is responsible for policy determination for the City of Madison. The Council is comprised of 20 elected members, meets generally on the first and third Tuesdays of each month, and acts on proposed legislation, policy matters, and other City business. Council members also meet many times throughout the month in board, commission, and committee meetings. Information is received from and disseminated to constituents through meetings, newsletters, correspondence, phone calls, surveys, and questionnaires.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(11,556)	(7,000)	(8,961)	(14,000)	(14,000)	(14,000)
Salaries	345,522	403,886	403,791	409,459	412,603	463,188
Benefits	58,539	61,299	60,515	62,519	72,975	73,218
Supplies	39,914	52,265	53,286	59,265	59,265	59,265
Purchased Services	23,407	36,533	24,159	36,533	36,533	36,533
Inter Depart Charges	4,698	8,015	8,015	11,356	11,356	11,356
TOTAL	\$ 460,523	\$ 554,998	\$ 540,805	\$ 565,132	\$ 578,732	\$ 629,560

Common Council

Function: General Government

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	1,154	-	-	-
Office Supplies	14,097	26,500	4,836	26,500	26,500	26,500
Copy Printing Supplies	5,359	5,800	4,757	5,800	5,800	5,800
Postage	18,858	19,765	41,669	26,765	26,765	26,765
Books And Subscriptions	276	200	302	200	200	200
Food And Beverage	1,324	-	568	-	-	-
Total	\$ 39,914	\$ 52,265	\$ 53,286	\$ 59,265	\$ 59,265	\$ 59,265

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	1,049	650	1,409	650	650	650
Systems Communication Internet	473	-	1,374	-	-	-
Facility Rental	971	10,283	2,385	10,283	10,283	10,283
Custodial Building Use Charges	10,605	-	12,103	-	-	-
Conferences And Training	8,150	25,500	5,801	25,500	25,500	25,500
Delivery Freight Charges	149	-	44	-	-	-
Storage Services	67	100	35	100	100	100
Consulting Services	800	-	1,009	-	-	-
Community Agency Contracts	1,143	-	-	-	-	-
Total	\$ 23,407	\$ 36,533	\$ 24,159	\$ 36,533	\$ 36,533	\$ 36,533

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Insurance	4,456	7,780	7,780	11,079	11,079	11,079
ID Charge From Workers Comp	242	235	235	277	277	277
Total	\$ 4,698	\$ 8,015	\$ 8,015	\$ 11,356	\$ 11,356	\$ 11,356

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Miscellaneous Revenue	(11,556)	(7,000)	(8,961)	(14,000)	(14,000)	(14,000)
Total	\$ (11,556)	\$ (7,000)	\$ (8,961)	\$ (14,000)	\$ (14,000)	\$ (14,000)

Position Summary

	2016 Budget			Request		2017 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	17	1.00	60,730	1.00	62,524	1.00	62,524	1.00	62,837
SECRETARY	17	1.00	52,784	1.00	54,466	1.00	54,466	1.00	54,738
TOTAL		2.00	\$ 113,513	2.00	\$ 116,990	2.00	\$ 116,990	2.00	\$ 117,575

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Community Development Division is to collaborate with residents, neighborhoods and other community stakeholders to remove barriers to opportunity in order to support a more vibrant community, shared prosperity, and resident and community wellbeing.

Agency Overview

The Agency accomplishes this mission by helping to expand access to affordable housing; improve economic opportunities; promote and support healthy, thriving neighborhoods; expand access to quality child care for all children; support programming designed to enhance the quality of life for children and families; and promote successful aging of Madison's older adults. The Community Development Division is an active participant in the Neighborhood Resource Team initiative.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Homeless Street Teams that will work to connect chronically homeless individuals with resources and services geared towards connecting them to stable housing. The budget includes funding for two teams, at least one of which would be focused on working with persons in the downtown area (\$170,000).
- Support for City lease, insurance and property management costs for the Meadowridge Neighborhood Center, Teresa Terrace Neighborhood Center and Park Edge Park Ridge Neighborhood Employment Center (\$15,000).
- Tuition assistance (\$50,000) that will be made available to families in the newly developed Northside Early Childhood Zone through a partnership between the City of Madison, the Rennebohm Foundation, Dane County, and the United Way of Dane County. Additionally, contracted services will be leveraged (\$50,000) to help expand the supply of quality home-based child care within the Zone. Funding for the initiative is provided by reallocating existing resources within the CDD base budget.
- Funding to support portions of the 15 Point Plan to address racial disparities, violence prevention and recidivism in the City of Madison, offered by the Focused Interruption Coalition (FIC). \$400,000 will be allocated to the Community Development Division (CDD) budget to implement a Peer Support Coach initiative that will focus on assistance and mentoring for people at risk of recidivism and people at risk of violent criminal behavior. The CDD will work with FIC members and other community stakeholders to design a meaningful community engagement process to develop priorities and agreed upon outcomes which will be incorporated into a competitive (grant or) RFP process. Organizations chosen to receive funds will be expected to provide evidence-based solutions that can be measured through an evaluation plan. The Peer Support Coach initiative will track and evaluate progress toward violence prevention and reduction. Any individual or organization that works directly with City staff to write the RFP (or grant) application will not be eligible for fund allocations. Up to 20% of the allocated funding will support training & evaluation of peer support coaches.

Agency Overview

- The continuation of existing community agency contracts. Detailed 2017 program allocations, as recommended by CD Division-staffed committees, are available by request to the CDD Office, as well as on the published list of 2017 CDD Contracts, which is viewable and downloadable as a PDF file found at the following link: www.cityofmadison.com/cdbg/docs/2017_CDD_contracts.pdf. Deviation from the listed programs or their allocations during 2017 will require Council approval.
- A feasibility study to examine a potential Men's Dormitory model to provide wraparound services to young men. The model is based on a service previously supported by the City on Henry Street.
- Community Building and Engagement Initiatives to foster increased community participation in civic processes (\$100,000). BOE Amendment #4 transferred this funding from Miscellaneous Appropriations to CDD's Operating Budget.
- Transit for Jobs, which provides bus tickets and passes for low-income people seeking employment (\$80,000). BOE Amendment #5 transferred this funding from Miscellaneous Appropriations to CDD's Operating Budget.
- CDD proposes to establish annual City support for the Dane County Day Resource Center, serving homeless persons, at up to \$135,000. Funding will be derived by discontinuing currently authorized contracts that support homeless transportation services (with Dane County Human Services-\$19,000), laundry services (with the Center for Community Stewardship-\$16,000), and overnight storage services (with Sanctuary Storage-Social Justice Center serving as fiscal agent-\$22,000) and reallocating up to \$55,000 from these contracts to increase funds available for the Day Resource Center and Gap Services. It is anticipated that these services will be provided to homeless persons at the Resource Center. Should any of these services not be sufficiently offered at the Resource Center, CDD will be authorized to continue the existing contracts and the City's support for the Resource Center will be reduced by the corresponding amounts. Finally, if the Resource Center opens after January 1, 2017, a pro-rated share of the \$55,000 may be utilized to maintain the aforementioned services until such a time as the Center opens.
- The Emerging Opportunities Program, a Council amendment fully funded the program in 2017 (\$150,000).
- The Restorative Justice program, the goal of which is to divert youth, ages 12-16 out of the municipal court system (\$122,500). Council Amendment #6 appropriated General Fund revenue for the program.

Community Development

Function: Planning & Development

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Affordable Housing	1,122,045	821,458	1,007,443	1,315,746	1,342,727	1,416,325
Community Support Services	5,804,899	6,660,280	6,645,574	6,267,471	6,304,795	6,531,063
Econ Dev And Emp Opportunities	1,388,793	1,343,068	1,171,829	1,288,297	1,259,489	1,340,071
Overall Program Administration	385,488	95,741	836,061	147,160	383,642	530,227
Strong Healthy Neighborhoods	1,049,085	1,348,018	1,334,283	1,348,486	1,368,706	1,369,774
TOTAL	\$ 9,750,311	\$ 10,268,565	\$ 10,995,190	\$ 10,367,160	\$ 10,659,359	\$ 11,187,460

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(149,193)	(663,226)	(217,238)	(536,673)	(606,673)	(536,673)
Salaries	1,912,784	1,948,106	1,879,652	1,747,193	1,796,813	1,800,803
Benefits	631,114	624,759	696,606	567,810	574,979	576,590
Supplies	41,474	31,950	28,871	29,450	44,450	44,450
Purchased Services	7,361,922	8,514,816	8,794,855	8,573,417	8,843,417	9,340,917
Debt Other Financing	-	10,039	10,039	8,000	8,000	8,000
Inter Depart Charges	43,853	63,761	64,046	89,606	89,606	89,606
Inter Depart Billing	(91,643)	(261,640)	(261,640)	(111,643)	(91,233)	(136,233)
TOTAL	\$ 9,750,311	\$ 10,268,565	\$ 10,995,190	\$ 10,367,160	\$ 10,659,359	\$ 11,187,460

Budget by Fund & Major

Fund:	Community Development Grants					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(6,374,610)	(9,457,492)	(9,457,492)	(8,269,787)	(8,301,708)	(8,303,662)
Salaries	581,142	694,774	694,774	822,249	844,953	846,317
Benefits	221,906	198,240	198,240	218,206	221,486	222,076
Supplies	5,109	20,695	20,695	-	-	-
Purchased Services	5,432,340	8,203,198	8,203,198	7,157,619	7,163,556	7,163,556
Debt Other Financing	76,110	249,126	249,126	-	-	-
Inter Depart Charges	105,290	81,385	81,385	71,713	71,713	71,713
Inter Depart Billing	(56,825)	-	-	-	-	-
Transfer Out	9,537	10,075	10,075	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Loans					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(975,818)	(2,063,100)	(2,063,100)	(60,894)	(62,300)	(62,597)
Salaries	64,644	102,000	102,000	44,517	45,745	45,975
Benefits	22,075	-	-	16,127	16,305	16,372
Purchased Services	832,246	1,961,100	1,961,100	250	250	250
Debt Other Financing	56,854	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Service Overview

Service: Affordable Housing

Service Description

This service contracts with non-profit partners to preserve, improve and expand the supply of affordable housing for homeowners and renters through owner-occupied housing rehabilitation activities and the development of owner-occupied and rental housing; and to improve housing stability for homebuyers, renters, homeless and special needs populations through the provision of homebuyer assistance, homeless services and other housing resources. The primary customer of this service is low- to moderate-income individuals and families who live in the City of Madison. The goal of this service is to provide decent, safe, sanitary and affordable housing opportunities for low- and moderate-income households in order to enhance household, neighborhood and community stability. Major initiatives planned for this service include the following: construction completion on the first set of City Affordable Housing Initiative (AHI) projects – three projects totaling 242 units, 205 of which will be affordable. Start of construction on the second set of City AHI projects – three projects totaling 180 units, 153 of which will be affordable; start of construction on the City’ second AHI-funded permanent supportive housing project, a family project totaling approximately 45 units; continued efforts to secure Low Income Housing Tax Credit (LIHTC) funding for a third AHI-funded permanent supportive housing project, a project serving adult men and women and projected to total approximately 60 units; and formal evaluation of City-administered funding intended to prevent and end homelessness.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(4,871,459)	(8,395,436)	(8,384,941)	(5,375,224)	(5,446,630)	(5,376,927)
Salaries	475,379	514,645	632,719	662,102	681,717	684,764
Benefits	157,954	115,597	164,481	181,628	184,463	185,311
Supplies	8,380	-	1,676	-	-	-
Purchased Services	5,332,548	8,586,652	8,593,508	5,847,240	5,923,177	5,923,177
Debt Other Financing	56,854	-	-	-	-	-
Inter Depart Billing	(37,611)	-	-	-	-	-
TOTAL	\$ 1,122,045	\$ 821,458	\$ 1,007,443	\$ 1,315,746	\$ 1,342,727	\$ 1,416,325

Service: Community Support Services

Service Description

This service is comprised of several discrete program areas, including: Child Care Services and Support; Madison Senior Center; Family Support and Services for Children and Youth; Services for Older Adults; and Safety and Support Services. CDD contracts with nonprofit partners to provide many of the direct services associated with the above program areas. In addition, agencies funded by the Division are provided with contract administration, technical assistance, grant writing, and collaborative planning and consultation by CDD staff, as needed. The primary customers for these services are low income individuals and families, residents of color and vulnerable populations, and the neighborhoods in which they live. Goals for this service include: supporting a continuum of services that promote youth development; promoting strategies for individual and household stability; and equitable access to resources. The major initiatives planned for this service include: participation in emerging community efforts to address issues surrounding violence prevention, positive youth development, disparities and recidivism; and the development of Madison Out of School Time (MOST) Quality standards through a collaborative effort involving MMSD and numerous out- of- school time program providers.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(94,932)	(133,000)	(138,795)	(133,000)	(133,000)	(133,000)
Salaries	1,180,470	1,288,762	1,161,601	1,181,050	1,213,663	1,216,441
Benefits	406,745	413,572	428,407	391,395	396,106	397,096
Supplies	18,889	10,550	20,750	10,550	10,550	10,550
Purchased Services	4,285,850	5,072,519	5,165,447	4,809,599	4,809,599	5,032,099
Inter Depart Charges	7,877	7,877	8,162	7,877	7,877	7,877
TOTAL	\$ 5,804,899	\$ 6,660,280	\$ 6,645,574	\$ 6,267,471	\$ 6,304,795	\$ 6,531,063

Service Overview

Service: Econ Dev and Emp Opportunities

Service Description

This service ensures the success and engagement of City of Madison employees and agencies through the coordinated work of the EDOE and Human Resources staff. The EDOE unit oversees the City’s employee engagement initiatives, coordinates internal and external training for employees, facilitates planning initiatives, and works with agencies to develop structures that will allow employees to be successful and meet the City’s goals. The primary customer for this service is low- to moderate-income individuals and families who live in the City of Madison. Goals for this service include: improved family stability and quality of life; increased educational attainment; improved economic stability and mobility; and improved physical and mental health outcomes. The major initiatives planned for this service include: youth employment coordination, in conjunction with the Madison Metropolitan Schools District Pathways program; employment services at Park Edge Park Ridge Neighborhood Center; and a review and evaluation of City-funded efforts to support construction training targeting women and people of color.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(878,733)	(1,505,894)	(1,505,894)	(1,691,057)	(1,722,978)	(1,722,978)
Salaries	69,141	234,113	89,385	98,553	101,275	101,781
Benefits	14,872	68,226	16,693	16,018	16,409	16,485
Purchased Services	2,183,513	2,546,623	2,571,645	2,864,783	2,864,783	2,989,783
TOTAL	\$ 1,388,793	\$ 1,343,068	\$ 1,171,829	\$ 1,288,297	\$ 1,259,489	\$ 1,340,071

Service: Overall Program Administration

Service Description

This service provides general day-to-day management and administrative aspects of the Community Development Division, including staff’s participation in Citywide efforts and initiatives not specifically tied to one of the four other major service areas. CDD/CDBG staff participate in Neighborhood Resource Teams, along with a variety of other City and community networks and committees that identify strategies to respond to emerging issues in our community. The primary customers for these services are City of Madison low-income individuals and families. The major initiatives planned for this service include strengthening staff capacity; developing and implementing systems for on-boarding, training and supporting staff to streamline small grants administration; and a review and update of policies in order to simplify contracts related to small grants.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(929,097)	(1,093,283)	(634,786)	(773,631)	(773,631)	(775,585)
Salaries	613,994	475,696	579,001	507,180	521,225	519,630
Benefits	239,294	154,799	193,714	160,197	162,224	162,358
Supplies	19,314	42,095	27,139	18,900	18,900	18,900
Purchased Services	325,927	413,066	567,624	226,215	426,215	576,215
Debt Other Financing	76,110	259,165	259,165	8,000	8,000	8,000
Inter Depart Charges	141,266	95,769	95,769	111,942	111,942	111,942
Inter Depart Billing	(110,857)	(261,640)	(261,640)	(111,643)	(91,233)	(91,233)
Transfer Out	9,537	10,075	10,075	-	-	-
TOTAL	\$ 385,488	\$ 95,741	\$ 836,061	\$ 147,160	\$ 383,642	\$ 530,227

Service Overview

Service: Strong Healthy Neighborhoods

Service Description

This service focuses on strengthening neighborhoods through strategic investments in physical assets and amenities including neighborhood centers, community gardens or other community facilities, as well as other planning and revitalization efforts. CDD contracts with non-profit partners to address Planning Councils & Capacity Building by assisting residents in becoming engaged in decisions affecting their neighborhood, including increasing leadership capacity, problem identification and problem solving, and advocacy. Through its CDBG Office, CDD also contracts with non-profit partners and other units of City government by creating, enhancing, or sustaining the development and operation of neighborhood centers, community gardens that help bring people of diverse backgrounds together, serve as neighborhood focal points, or help residents develop skills or take advantage of opportunities that will strengthen neighborhoods. The primary customer for this service is low- to moderate-income Individuals and families who live in the City of Madison. The major initiatives planned for this service include: working with MMSD to Pilot community schools at Mendota and Leopold, coordinating planning with community partners for future neighborhood needs; developing and utilizing MMSD partnership to undertake community engagement with the goal of identifying needs in targeted service areas; working with City and interagency work groups to address neighborhood data and processes for identifying neighborhood needs and investments; developing and building new centers in Bridge Lake Point Waunona and Park Edge Park Ridge neighborhoods.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(725,400)	(1,056,205)	(1,073,415)	(894,442)	(894,442)	(894,442)
Salaries	219,586	231,664	213,720	165,074	169,631	170,479
Benefits	56,230	70,805	91,550	52,905	53,568	53,788
Supplies	-	-	-	-	15,000	15,000
Purchased Services	1,498,669	2,060,254	2,060,928	1,983,449	1,983,449	1,983,449
Inter Depart Charges	-	41,500	41,500	41,500	41,500	41,500
TOTAL	\$ 1,049,085	\$ 1,348,018	\$ 1,334,283	\$ 1,348,486	\$ 1,368,706	\$ 1,369,774

Community Development

Function: Planning & Development

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	6,809	-	-	-
Office Supplies	9,628	10,695	8,929	5,500	5,500	5,500
Copy Printing Supplies	10,039	12,600	8,332	4,100	4,100	4,100
Furniture	220	-	863	-	-	-
Hardware Supplies	11,715	12,000	8,240	6,000	6,000	6,000
Software Licenses & Supplies	87	500	674	-	-	-
Postage	3,159	4,250	4,893	3,250	3,250	3,250
Program Supplies	1,501	2,000	1,014	2,000	17,000	17,000
Books And Subscriptions	2,693	2,800	3,620	800	800	800
Work Supplies	603	-	1,010	-	-	-
Janitorial Supplies	3,551	4,800	2,890	4,800	4,800	4,800
Food And Beverage	3,052	2,400	2,055	2,400	2,400	2,400
Building Supplies	336	600	237	600	600	600
Total	\$ 46,583	\$ 52,645	\$ 49,566	\$ 29,450	\$ 44,450	\$ 44,450

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	2,089	3,300	2,451	3,300	3,300	3,300
Electricity	27,852	28,800	26,438	29,178	29,178	29,178
Water	2,151	3,393	2,163	3,393	3,393	3,393
Stormwater	359	-	454	-	-	-
Telephone	4,014	10,105	9,533	7,500	7,500	7,500
Cellular Telephone	772	1,270	980	730	730	730
Building Improv Repair Maint	6,229	5,500	8,021	6,372	6,372	6,372
Pest Control	-	150	-	150	150	150
Elevator Repair	1,730	2,300	3,502	2,300	2,300	2,300
Grounds Improv Repair Maint	-	-	-	2,500	2,500	2,500
Snow Removal	-	-	-	700	700	700
Equip Improv Repair Maint	1,930	3,405	1,610	12,405	12,405	12,405
System And Software Maintenanc	2,825	8,200	9,180	4,000	4,000	4,000
Lease Rental Of Equipment	4,127	-	690	-	-	-
Mileage	858	1,460	1,157	460	460	460
Conferences And Training	17,648	38,050	33,328	16,050	16,050	16,050
Memberships	1,639	1,450	26,300	850	850	850
Appraisal Services	3,300	1,000	1,000	-	-	-
Audit Services	7,000	9,000	9,000	-	-	-
Bank Services	2,771	500	500	250	250	250
Legal Services	70	-	-	-	-	-
Delivery Freight Charges	79	250	250	-	-	-
Storage Services	4,144	1,725	4,871	175	175	175
Mortgage And Title Services	5,972	1,600	1,600	-	-	-
Consulting Services	31,899	1,500	50,550	1,500	1,500	1,500
Advertising Services	14,788	14,950	42,321	12,450	12,450	12,450
Printing Services	263	200	1,946	200	200	200
Inspection Services	30,175	35,000	35,000	-	-	-
Parking Towing Services	-	-	309	-	-	-
Interpreters Signing Services	-	50	50	-	-	-
Transportation Services	38,000	19,000	19,000	19,000	19,000	19,000
Catering Vending Services	1,105	2,350	-	2,350	2,350	2,350
Program Services	799,941	858,051	939,008	793,051	793,051	793,051
Other Services And Expenses	26,927	167,500	166,028	9,500	15,437	15,437
Grants	1,007,047	1,143,029	1,116,327	1,264,750	1,264,750	1,264,750

Community Development

Function: Planning & Development

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Community Agency Contracts	8,169,539	10,000,445	10,130,904	10,059,577	10,329,577	10,827,077
Loans	3,408,919	6,314,681	6,314,681	3,392,700	3,392,700	3,392,700
Property Insurance	-	-	-	6,034	6,034	6,034
Taxes And Special Assessments	-	-	-	78,961	78,961	78,961
Permits And Licenses	349	900	-	900	900	900
Total	\$ 13,626,508	\$ 18,679,114	\$ 18,959,153	\$ 15,731,286	\$ 16,007,223	\$ 16,504,723

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	-	3,169	3,169	8,000	8,000	8,000
Principal	-	6,870	6,870	-	-	-
Fund Balance Generated	132,964	249,126	249,126	-	-	-
Total	\$ 132,964	\$ 259,165	\$ 259,165	\$ 8,000	\$ 8,000	\$ 8,000

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	79,793	79,793	79,793	79,793	79,793	79,793
ID Charge From Com Dev Blk Gnt	56,825	-	-	-	-	-
ID Charge From Planning	-	41,500	41,500	41,500	41,500	41,500
ID Charge From Insurance	12,525	17,942	17,942	31,949	31,949	31,949
ID Charge From Workers Comp	-	5,911	5,911	8,077	8,077	8,077
ID Charge From Parking	-	-	285	-	-	-
Total	\$ 149,143	\$ 145,146	\$ 145,431	\$ 161,319	\$ 161,319	\$ 161,319

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Municipal Court	(91,643)	-	-	-	-	-
ID Billing To Com Dev Blk Gnt	(56,825)	(261,640)	(261,640)	(111,643)	(91,233)	(91,233)
Total	\$ (148,468)	\$ (261,640)	\$ (261,640)	\$ (111,643)	\$ (91,233)	\$ (136,233)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(532,933)	(482,705)	(482,705)	(4,092,318)	(4,092,318)	(4,094,272)
Federal Revenues Capital	(2,662,310)	(6,009,256)	(6,009,256)	(1,697,940)	(1,697,940)	(1,697,940)
State Revenues Operating	-	(600,000)	(600,000)	(322,071)	(322,071)	(322,071)
State Revenues Capital	(498,676)	(150,000)	(150,000)	-	-	-
Other Unit Of Gov Revenues Op	(3,160)	-	(1,905)	-	-	-
Facility Rental	(26,945)	(43,000)	(35,457)	(43,000)	(43,000)	(43,000)
Program Income Principal	(3,089,538)	(2,997,129)	(2,982,129)	(2,283,352)	(2,316,679)	(2,316,976)
Program Income Appreciation	(200,534)	(53,807)	(53,807)	-	-	-
Application Fees	(14,676)	(23,500)	(24,600)	(1,500)	(1,500)	(1,500)
Interest	(335,352)	(392,595)	(384,595)	(8,000)	(8,000)	(8,000)
Contributions And Donations	(43,453)	(36,000)	(37,760)	(36,000)	(36,000)	(36,000)
Miscellaneous Revenue	(92,045)	(382,876)	(89,516)	(256,323)	(326,323)	(256,323)
Fund Balance Applied	-	(886,100)	(886,100)	-	-	-
Transfer In From Other Restrict	-	(53,000)	-	(53,000)	(53,000)	(53,000)
Transfer In From Capital Proje	-	(73,850)	-	(73,850)	(73,850)	(73,850)
Total	\$ (7,499,621)	\$ (12,183,818)	\$ (11,737,830)	\$ (8,867,354)	\$ (8,970,681)	\$ (8,902,932)

Community Development

Function: Planning & Development

Line Item Detail

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Debt Service	9,537	10,075	10,075	-	-	-
Total	\$ 9,537	\$ 10,075	\$ 10,075	\$ -	\$ -	\$ -

Community Development

Function: Planning & Development

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	20	-	-	1.00	66,723	1.00	66,723	1.00	66,245
ADMIN CLERK	20	2.00	94,254	2.00	97,328	2.00	97,328	2.00	96,631
ADMIN ASST	17	1.00	60,186	-	-	-	-	-	-
CHILD CARE ASST COOR	20	1.00	57,657	1.00	59,361	1.00	59,361	1.00	58,936
CHILD CARE PROG COORD	18	1.00	94,109	1.00	96,890	1.00	96,890	1.00	97,374
CHILD CARE PROG SPEC	18	6.00	440,949	6.00	449,199	6.00	449,199	6.00	451,446
CLERK	20	1.00	45,610	1.00	47,508	1.00	47,508	1.00	47,168
COM SERVS PROG COORD	18	1.00	88,672	1.00	91,699	1.00	91,699	1.00	92,158
COMM DEV DIV DIR	21	1.00	114,304	1.00	116,344	1.00	116,344	1.00	116,925
COMM DEV GRTS SUPV	18	1.00	89,264	1.00	96,305	1.00	96,305	1.00	96,786
COMM DEVEL AIDE	20	1.00	57,405	1.00	59,101	1.00	59,101	1.00	58,678
COMM SERVS SPEC	18	5.00	342,946	5.00	342,498	5.00	342,498	5.00	344,211
CUSTODIAL WKR	16	1.00	51,910	1.00	53,730	1.00	53,730	1.00	53,345
GRANTS ADMIN	18	6.50	463,902	6.50	464,421	6.50	464,421	6.50	491,119
HSG INIT SPEC	18	1.00	65,548	1.00	65,548	1.00	65,548	1.00	65,876
HSG REHAB SPEC	18	2.00	155,385	2.00	160,512	2.00	160,512	2.00	161,314
PLANNER	18	1.00	63,423	-	-	-	-	-	-
PROG ASST	20	3.00	167,875	4.00	222,069	4.00	222,069	4.00	220,878
S.C. VOLUNTEER COORD	20	1.00	48,720	1.00	51,534	1.00	51,534	1.00	51,164
SENIOR CTR DIR	18	1.00	94,108	1.00	96,890	1.00	96,890	1.00	97,374
SR CTR PROG COORD	18	1.00	52,721	1.00	56,320	1.00	56,320	1.00	56,601
TOTAL		38.50	\$ 2,648,948	38.50	\$ 2,693,981	38.50	\$ 2,693,981	38.50	\$ 2,724,229

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Agency Overview

Agency Mission

The mission of the Economic Development Division is to promote the economic growth and competitiveness of the City to maintain and enhance the City's fiscal sustainability, job base, and business environment; to foster prosperity and ensure it is broadly shared.

Agency Overview

The Division is responsible for real estate transactions, and financial and technical assistance to businesses. The goal of the Economic Development Division is management of City real estate projects and expansion of economic development initiatives. To achieve this goal, the Economic Development Division will improve business assistance programs, and increase the number of real estate projects. The Economic Development Division is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes:

- Transferring funding for Upper State Street programming to the Planning Division (\$50,000).
- Annualizing funding for a Real Estate position that was created midyear in 2016 (\$69,099).
- Continuation of Capital Revolving Loans (\$250,000) and the Façade Grant Program (\$125,000) funded through the Capital Revolving Loan Fund.

Economic Development

Function: Planning & Development

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Of Business Resources	485,485	794,772	669,713	669,366	687,533	688,461
Office Of Real Estate Services	753,055	667,705	547,527	692,176	714,705	721,019
TOTAL	\$ 1,238,540	\$ 1,462,477	\$ 1,217,240	\$ 1,361,542	\$ 1,402,238	\$ 1,409,480

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	-	(12,500)	-	-	-	-
Salaries	798,098	913,060	795,766	942,571	973,826	977,720
Benefits	324,392	321,283	180,858	270,637	275,078	278,426
Supplies	5,210	17,900	12,474	17,900	17,900	17,900
Purchased Services	52,748	161,610	167,018	68,700	68,700	68,700
Inter Depart Charges	58,093	61,124	61,124	61,734	66,734	66,734
TOTAL	\$ 1,238,540	\$ 1,462,477	\$ 1,217,240	\$ 1,361,542	\$ 1,402,238	\$ 1,409,480

Budget by Fund & Major

Fund:	Loans					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(218,725)	(395,000)	(395,000)	(395,000)	(395,000)	(395,000)
Purchased Services	96,403	395,000	395,000	395,000	395,000	395,000
Debt Other Financing	122,322	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Service Overview

Service: Office Of Business Resources

Service Description

This service helps businesses locate, open, or expand within the City of Madison through financial and technical assistance programs; guiding businesses through City permitting and approval processes; facilitating appropriate space for business development; and maintaining and providing demographic/community information to businesses. The primary customers of the Office of Business Resources are business owners, developers, and property owners. Major initiatives planned for this service include: proactive and reactive business expansion and retention; along with assisting new entrepreneurs; cultivating a street vending and sidewalk café program; management of the following programs: Healthy Retail Access Program, Cooperative Enterprise Development Fund, Entrepreneurship & Small Business Development Resource Fund, and State Street Retail Grant Program; and management of the following projects: Madison Public Market, Connect Madison implementation, implementation of work related to the 800 South Block of E. Washington Avenue, and Oscar Mayer related planning.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	-	(12,500)	-	-	-	-
Salaries	355,503	538,355	411,399	495,348	509,364	510,050
Benefits	79,028	112,005	88,787	110,016	111,967	112,209
Supplies	2,278	7,900	6,150	7,900	7,900	7,900
Purchased Services	24,679	125,015	139,379	32,105	32,105	32,105
Inter Depart Charges	23,997	23,997	23,997	23,997	26,197	26,197
TOTAL	\$ 485,485	\$ 794,772	\$ 669,713	\$ 669,366	\$ 687,533	\$ 688,461

Service: Office Of Real Estate Services

Service Description

This service acquires all real estate needed by City agencies for expansion of their programs; expedites the implementation of redevelopment activities; administers the City's Tax Increment Financing and Capital Revolving Fund loan programs and analysis; provides relocation assistance; leases and manages City buildings and land held for future projects; inventories City lands and sells surplus properties; and investigates, evaluates and protects the title to City lands. The primary customers of the Office of Real Estate Services are other City agencies, residents, business owners, developers, and property owners. Major initiatives planned for this service in 2017 include: completion of real estate projects; sale of City-owned business park property; maintenance of City real estate holdings; implementation of TIF projects and districts; changes to the Madison Capital Revolving Fund; assisting with Oscar Mayer site planning initiatives.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(218,725)	(395,000)	(395,000)	(395,000)	(395,000)	(9,834)
Salaries	442,595	374,705	384,367	447,223	464,462	474,929
Benefits	245,364	209,278	92,071	160,621	163,111	168,792
Supplies	2,932	10,000	6,323	10,000	10,000	10,000
Purchased Services	124,472	431,595	422,639	431,595	431,595	36,595
Debt Other Financing	122,322	-	-	-	-	-
Inter Depart Charges	34,096	37,127	37,127	37,737	40,537	40,537
TOTAL	\$ 753,055	\$ 667,705	\$ 547,527	\$ 692,176	\$ 714,705	\$ 721,019

Economic Development

Function: Planning & Development

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	4,894	-	-	-
Office Supplies	2,767	3,500	1,822	3,500	3,500	3,500
Copy Printing Supplies	(3,353)	5,000	2,984	5,000	5,000	5,000
Furniture	2,663	3,500	196	3,500	3,500	3,500
Hardware Supplies	(531)	1,000	-	1,000	1,000	1,000
Software Licenses & Supplies	667	-	-	-	-	-
Postage	2,697	4,500	850	4,500	4,500	4,500
Books And Subscriptions	300	400	-	400	400	400
HVAC Supplies	-	-	1,728	-	-	-
Total	\$ 5,210	\$ 17,900	\$ 12,474	\$ 17,900	\$ 17,900	\$ 17,900

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Water	41	-	-	-	-	-
Stormwater	127	500	179	500	500	500
Telephone	1,298	2,500	2,655	2,500	2,500	2,500
Cellular Telephone	255	600	253	600	600	600
Facility Rental	374	500	-	500	500	500
Communication Device Rpr Main	-	500	-	500	500	500
Sidewalk Improv Repair Maint	2,280	-	-	-	-	-
Recruitment	2,503	3,000	13,563	3,000	3,000	3,000
Mileage	2,174	1,300	1,338	1,300	1,300	1,300
Conferences And Training	17,249	30,000	21,228	30,000	30,000	30,000
Memberships	2,949	4,000	2,790	4,000	4,000	4,000
Appraisal Services	-	-	4,600	-	-	-
Storage Services	-	2,500	-	2,500	2,500	2,500
Mortgage And Title Services	9,000	6,000	6,000	6,000	6,000	6,000
Management Services	170	47,210	42,910	4,300	4,300	4,300
Advertising Services	10,113	10,000	16,750	10,000	10,000	10,000
Other Services And Expenses	2,658	53,000	54,753	3,000	3,000	3,000
Grants	96,403	395,000	395,000	395,000	395,000	395,000
Community Agency Contracts	1,557	-	-	-	-	-
Total	\$ 149,151	\$ 556,610	\$ 562,018	\$ 463,700	\$ 463,700	\$ 463,700

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fund Balance Generated	122,322	-	-	-	-	-
Total	\$ 122,322	\$ -	\$ -	\$ -	\$ -	\$ -

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	54,539	54,539	54,539	54,539	59,539	59,539
ID Charge From Insurance	2,172	4,472	4,472	5,957	5,957	5,957
ID Charge From Workers Comp	1,382	2,113	2,113	1,238	1,238	1,238
Total	\$ 58,093	\$ 61,124	\$ 61,124	\$ 61,734	\$ 66,734	\$ 66,734

Economic Development

Function: Planning & Development

Line Item Detail

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Facility Rental	-	(12,500)	-	-	-	-
Program Income Principal	(218,725)	-	-	-	-	-
Fund Balance Applied	-	(395,000)	(395,000)	(395,000)	(395,000)	(395,000)
Total	\$ (218,725)	\$ (407,500)	\$ (395,000)	\$ (395,000)	\$ (395,000)	\$ (395,000)

Economic Development

Function: Planning & Development

Position Summary

	2016 Budget			Request		2017 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
BUSINESS DEV SPEC	18	1.00	85,253	1.00	89,104	1.00	89,104	1.00	89,550
CLERK	20	0.50	11,551	0.50	20,255	0.50	20,255	0.50	20,234
COM DEV PROJ MGR	18	1.00	89,072	1.00	91,699	1.00	91,699	1.00	92,158
ECON DEV DIV DIR	21	1.00	114,406	1.00	116,448	1.00	116,448	1.00	117,030
ECON DEV SPEC	18	1.00	80,392	1.00	88,685	1.00	88,685	1.00	89,128
ECONOMIC DEVELOPMENT PR	16	1.00	72,542	1.00	57,790	1.00	57,790	1.00	57,376
PLANNER.	18	1.00	79,863	1.00	82,539	1.00	82,539	1.00	82,867
PROG ASST	17	1.00	54,365	1.00	55,972	1.00	55,972	1.00	56,252
REAL ESTATE AGENT	18	5.00	380,870	6.00	458,815	6.00	458,815	6.00	461,110
REAL ESTATE DEV SPEC	18	1.00	92,091	1.00	94,801	1.00	94,801	1.00	95,275
REAL ESTATE SUPERV	18	1.00	108,111	1.00	82,539	1.00	82,539	1.00	82,952
ST VENDING MONITOR	16	0.50	13,021	0.50	13,406	0.50	13,406	0.50	13,391
STR VENDING COORD	16	1.00	64,863	1.00	66,779	1.00	66,779	1.00	66,301
TOTAL		16.00	\$ 1,246,401	17.00	\$ 1,318,833	17.00	\$ 1,318,833	17.00	\$ 1,323,624

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Employee Assistance Program is to provide free, confidential services to help prevent or resolve personal, family and workplace problems affecting employee's well-being and job performance.

Agency Overview

The Agency offers confidential assistance through external and internal staff to provide coverage and resources for current and retired City of Madison employees, families of employees, and significant others of employees at no charge for use of services. The goal of the agency is to collaborate with other City agencies, insurance providers, and the external EAP provider to improve service delivery. To achieve this goal, EAP will recruit and train Peer Support Team members and develop a Suicide Prevention Program for the Madison Fire Department; develop an outreach plan to employees' family members/significant others and conduct two outreach campaigns; expand outreach and education by producing a minimum of four electronic newsletters to be available on the EAP website; and develop a resource database to be accessed in the event of a large scale or small scale trauma event that has the potential to impact members of the community and City staff.

2017 Budget Highlights

The Adopted Budget fully funds the EAP service provider contract to reflect current trends.

Employee Assistance ProgramFunction: **Administration***Budget Overview***Budget by Service (All Funds)**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
EAP Services	-	337,144	389,371	336,845	343,314	344,591
TOTAL	\$ -	\$ 337,144	\$ 389,371	\$ 336,845	\$ 343,314	\$ 344,591

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	-	197,645	185,866	206,801	212,452	213,504
Benefits	-	67,899	61,956	60,108	60,926	61,151
Supplies	-	-	10,063	3,377	3,377	3,377
Purchased Services	-	71,600	131,486	66,060	66,060	66,060
Inter Depart Charges	-	-	-	499	499	499
TOTAL	\$ -	\$ 337,144	\$ 389,371	\$ 336,845	\$ 343,314	\$ 344,591

Employee Assistance Program

Function: Administration

Service Overview

Service: EAP Services

Service Description

This service provides 24-hour professional and confidential assistance, information, resource referral and support. EAP provides a variety of services, including but not limited to critical incident stress management services, consultation services for supervisors and union stewards, ongoing education and training and supervision of Madison Police Peer Support Officer Team and EAP Facilitators. The primary customers of this service are City of Madison employees and their family members/significant others. The goal of this service is to collaborate with other city agencies, insurance providers, and our external EAP provider to improve service delivery. The major initiatives planned for this service include developing a Suicide Prevention Program and Peer Support Team for Madison Fire Department; conducting outreach to employees' family members/significant others; expanding use of electronic communication for prevention-focused education; collaborating with other city agencies, insurance providers, and our external EAP provider to improve service delivery; improving utilization data and client follow-up through the use of industry specific software to be installed by the end of 2016; serving on the Community Trauma Response Team and identify the necessary resources for both small and large scale events that have the potential to impact city employees and community members.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	-	197,645	185,866	206,801	212,452	213,504
Benefits	-	67,899	61,956	60,108	60,926	61,151
Supplies	-	-	10,063	3,377	3,377	3,377
Purchased Services	-	71,600	131,486	66,060	66,060	66,060
TOTAL	\$ -	\$ 337,144	\$ 389,371	\$ 336,845	\$ 343,314	\$ 344,591

Employee Assistance Program

Function: Administration

*Line Item Detail***Supplies**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	-	-	-	877	877	877
Copy Printing Supplies	-	-	438	1,400	1,400	1,400
Furniture	-	-	-	200	200	200
Hardware Supplies	-	-	9,306	-	-	-
Postage	-	-	319	400	400	400
Books And Subscriptions	-	-	-	500	500	500
Total	\$ -	\$ -	\$ 10,063	\$ 3,377	\$ 3,377	\$ 3,377

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	-	-	-	235	235	235
Cellular Telephone	-	-	-	480	480	480
Facility Rental	-	31,600	8,391	7,459	7,459	7,459
Office Equipment Repair	-	-	-	400	400	400
System And Software Maintenanc	-	-	-	2,955	2,955	2,955
Mileage	-	-	-	2,000	2,000	2,000
Conferences And Training	-	-	267	5,000	5,000	5,000
Memberships	-	-	-	590	590	590
Consulting Services	-	-	-	45,816	45,816	45,816
Printing Services	-	-	-	900	900	900
Other Services And Expenses	-	40,000	122,828	-	-	-
Permits And Licenses	-	-	-	225	225	225
Total	\$ -	\$ 71,600	\$ 131,486	\$ 66,060	\$ 66,060	\$ 66,060

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Insurance	-	-	-	499	499	499
Total	\$ -	\$ -	\$ -	\$ 499	\$ 499	\$ 499

Employee Assistance Program

Function: Administration

Position Summary

	2016			Request		2017		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
EAP PROG ADMIN	18	1.00	89,068	1.00	91,699	1.00	91,699	1.00	92,158
EMP ASST SPEC	18	1.00	59,423	1.00	64,185	1.00	64,185	1.00	64,506
PROG ASST	17	1.00	54,405	1.00	54,405	1.00	54,405	1.00	54,677
TOTAL		3.00	\$ 202,896	3.00	\$ 210,290	3.00	\$ 210,290	3.00	\$ 211,341

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Engineering Division is to provide a variety of Public Works services to the city residents and customers of Madison in a fair and consistent manner that encourages public input.

Agency Overview

The Engineering Division is responsible for: (1) the design, supervision, inspection, and construction of the City's transportation system infrastructure; (2) the construction, maintenance, repair, and energy efficient retrofits to City-owned facilities; and (3) the City surveying and mapping operations. In 2017 the agency will work to update the division's asset records with accurate locations to allow for efficient project planning. The Engineering Division is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- The annualized cost of salaries and fringe benefits for two positions that were newly created in 2016 for work related to the design and construction of building projects (\$179,818).
- Rental costs associated with the closure of the Madison Municipal Building (MMB) due to renovation efforts that will begin in 2017. The impact of the MMB project on the Engineering operating budget is an increase for rental charges of leased office space (\$291,354); projected savings from utilities costs are anticipated to be \$163,504.

Engineering

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Engineering And Administration	3,217,093	2,136,884	2,776,520	2,950,891	3,032,049	3,063,665
Facilities Management	284,354	556,497	508,254	370,750	396,246	401,456
Facilities Operations & Mainte	(226,235)	607,597	(139,319)	493,115	537,039	532,974
Mapping And Records	283,004	361,490	410,080	385,202	392,208	392,314
TOTAL	\$ 3,558,216	\$ 3,662,468	\$ 3,555,535	\$ 4,199,958	\$ 4,357,542	\$ 4,390,409

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(477,822)	(645,135)	(645,135)	(441,460)	(441,460)	(441,460)
Salaries	3,185,974	2,759,299	3,283,647	3,211,787	3,349,636	3,360,308
Benefits	1,111,080	1,722,323	1,226,634	1,408,268	1,428,003	1,450,198
Supplies	273,357	380,560	325,541	322,560	322,560	322,560
Purchased Services	619,418	641,997	561,425	820,544	820,544	820,544
Inter Depart Charges	364,794	347,837	347,837	411,633	411,633	411,633
Inter Depart Billing	(1,532,144)	(1,544,413)	(1,544,413)	(1,533,374)	(1,533,374)	(1,533,374)
Transfer Out	13,559	-	-	-	-	-
TOTAL	\$ 3,558,216	\$ 3,662,468	\$ 3,555,535	\$ 4,199,958	\$ 4,357,542	\$ 4,390,409

Engineering

Function: Public Works & Transportation

Service Overview

Service: Engineering and Administration

Service Description

This service is responsible for management, contract administration, and administrative support to the Engineering Division's transportation and pedestrian infrastructure projects. This service oversees projects pertaining to: 1) Streets and Bridges, 2) Sidewalks, 3) Bike Paths, and 4) Environmental improvements for remediating soil and groundwater contamination. In 2017 the service will conduct biennial bridge and pavement inspections to aid with effective project planning for improved safety of the City's transportation system.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(61,731)	(107,110)	(107,110)	(120,240)	(120,240)	(120,240)
Salaries	1,862,170	724,253	1,526,837	1,675,644	1,746,715	1,757,805
Benefits	663,196	816,713	644,729	548,422	558,509	579,035
Supplies	95,111	60,060	115,206	116,460	116,460	116,460
Purchased Services	359,641	324,081	277,970	403,850	403,850	403,850
Inter Depart Charges	316,084	318,887	318,887	357,695	357,695	357,695
Inter Depart Billing	(30,936)	-	-	(30,940)	(30,940)	(30,940)
Transfer Out	13,559	-	-	-	-	-
TOTAL	\$ 3,217,093	\$ 2,136,884	\$ 2,776,520	\$ 2,950,891	\$ 3,032,049	\$ 3,063,665

Service: Facilities Management

Service Description

This service is responsible for the design, project management, and construction supervision of remodeling and construction projects for City-owned facilities. The goal of this service is to implement projects that decrease energy use, conserve water, use renewable sources of energy, and provide high quality facilities. Initiatives planned for 2017 include the development of a retro-commissioning program which will aid in identifying energy saving opportunities for the City's facilities.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	194,849	351,244	329,518	235,787	258,065	262,210
Benefits	58,816	182,123	94,176	111,798	115,016	116,081
Supplies	16,170	8,100	60,492	9,050	9,050	9,050
Purchased Services	13,449	12,030	21,068	13,035	13,035	13,035
Inter Depart Charges	1,070	3,000	3,000	1,080	1,080	1,080
TOTAL	\$ 284,354	\$ 556,497	\$ 508,254	\$ 370,750	\$ 396,246	\$ 401,456

Engineering

Function: Public Works & Transportation

Service Overview

Service: Facilities Operations & Maintenance

Service Description

This service is responsible for the maintenance and operational oversight of City-owned facilities including: the Madison Municipal Building (MMB), the Fairchild Building, 4 district police stations, the police training center, 13 fire stations, 7 Public Works facilities, the Madison Senior Center, 6 parking ramps, 3 leased facilities, and various storage buildings. The goal of this service is to improve the operational efficiency of the facilities by implementing energy savings components to the scheduled facility improvements. In 2017 initiatives planned for this service include evaluation of the facilities HVAC, plumbing, and electrical systems.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(416,091)	(538,025)	(538,025)	(321,220)	(321,220)	(321,220)
Salaries	941,382	1,435,198	1,162,410	1,066,689	1,105,070	1,100,687
Benefits	325,461	650,701	404,567	635,493	641,036	641,354
Supplies	162,076	308,200	149,777	192,050	192,050	192,050
Purchased Services	214,505	269,986	200,416	369,679	369,679	369,679
Inter Depart Charges	47,640	25,950	25,950	52,858	52,858	52,858
Inter Depart Billing	(1,501,208)	(1,544,413)	(1,544,413)	(1,502,434)	(1,502,434)	(1,502,434)
TOTAL	\$ (226,235)	\$ 607,597	\$ (139,319)	\$ 493,115	\$ 537,039	\$ 532,974

Service: Mapping and Records

Service Description

This service is responsible for the oversight of records pertaining to the general maintenance, acquisition, or disposal of City of Madison real estate. The goal of this service is to protect the land interests of the City of Madison and to accurately maintain the City's official maps. In 2017 initiatives include conducting a private development records review to aid City stakeholders in resolving issues related to dividing lands; and the continued efforts for administering and tracking City street names and addresses.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	187,573	248,604	264,882	233,667	239,786	239,606
Benefits	63,608	72,786	83,161	112,555	113,442	113,728
Supplies	-	4,200	66	5,000	5,000	5,000
Purchased Services	31,823	35,900	61,971	33,980	33,980	33,980
TOTAL	\$ 283,004	\$ 361,490	\$ 410,080	\$ 385,202	\$ 392,208	\$ 392,314

Engineering

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	50,000	-	-	-
Office Supplies	7,907	6,880	4,811	8,910	8,910	8,910
Copy Printing Supplies	8,171	3,620	7,214	8,200	8,200	8,200
Furniture	2,130	1,200	269	2,250	2,250	2,250
Hardware Supplies	14,936	12,000	44,426	15,000	15,000	15,000
Software Licenses & Supplies	22,436	6,500	27,771	5,000	5,000	5,000
Postage	13,044	10,500	12,156	13,000	13,000	13,000
Books And Subscriptions	1,323	3,000	1,685	1,500	1,500	1,500
Work Supplies	45,442	148,000	30,542	52,100	52,100	52,100
Janitorial Supplies	27,214	29,200	16,243	25,000	25,000	25,000
Safety Supplies	5,054	5,000	9,869	5,000	5,000	5,000
Snow Removal Supplies	1,037	-	-	-	-	-
Uniform Clothing Supplies	527	2,600	281	2,600	2,600	2,600
Food And Beverage	100	-	158	-	-	-
Building Supplies	11,487	12,500	22,049	21,600	21,600	21,600
Electrical Supplies	22,411	20,000	25,067	24,600	24,600	24,600
HVAC Supplies	30,752	20,000	33,204	33,740	33,740	33,740
Plumbing Supplies	11,902	10,000	10,700	13,060	13,060	13,060
Landscaping Supplies	11,634	15,000	7,792	16,000	16,000	16,000
Trees Shrubs Plants	148	8,500	130	8,000	8,000	8,000
Machinery And Equipment	19,575	11,060	869	11,700	11,700	11,700
Equipment Supplies	16,129	55,000	20,306	55,300	55,300	55,300
Total	\$ 273,357	\$ 380,560	\$ 325,541	\$ 322,560	\$ 322,560	\$ 322,560

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	35,610	49,240	40,831	17,000	17,000	17,000
Electricity	119,278	127,125	106,102	12,190	12,190	12,190
Water	10,929	25,265	1,197	12,130	12,130	12,130
Sewer	1,355	3,354	1,079	160	160	160
Stormwater	16,702	20,515	14,895	19,000	19,000	19,000
Telephone	4,888	4,760	6,315	5,243	5,243	5,243
Cellular Telephone	8,233	8,593	3,509	8,584	8,584	8,584
Building Improv Repair Maint	18,226	20,000	17,822	20,000	20,000	20,000
Waste Disposal	1,185	-	-	-	-	-
Pest Control	6,291	5,475	-	3,775	3,775	3,775
Elevator Repair	4,808	4,800	9,733	4,800	4,800	4,800
Facility Rental	70	100	-	291,454	291,454	291,454
Custodial Building Use Charges	37,271	36,140	36,140	37,494	37,494	37,494
Process Fees Recyclables	1,683	500	-	300	300	300
Grounds Improv Repair Maint	6,451	3,500	4,882	6,500	6,500	6,500
Landscaping	118,879	120,000	139,491	150,500	150,500	150,500
Office Equipment Repair	143	200	-	200	200	200
Equip Improv Repair Maint	4,945	12,600	390	5,000	5,000	5,000
System And Software Maintenanc	36,093	35,700	80,419	44,090	44,090	44,090
Vehicle Repair And Maintenance	8,495	500	3,415	8,500	8,500	8,500
Lease Rental Of Equipment	4,267	3,350	7,148	3,350	3,350	3,350
Street Improv Repair Maint	(5,498)	-	1,054	-	-	-
Bridge Improv Repair Maint	248	-	-	-	-	-
Sidewalk Improv Repair Maint	21	-	-	-	-	-
Traffic Signal Improv Repair	37	-	-	-	-	-
St Light Improv Repair Maint	24	-	-	-	-	-

Engineering

Function: Public Works & Transportation

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Bike Path Improv Repair Maint	51	-	-	-	-	-
Plant In Service Improv Repair	(93)	-	-	-	-	-
Recruitment	417	500	3,956	500	500	500
Mileage	18,069	10,800	7,556	18,000	18,000	18,000
Conferences And Training	9,446	18,000	11,011	10,000	10,000	10,000
Memberships	11,343	10,930	8,282	10,904	10,904	10,904
Medical Services	841	600	-	600	600	600
Work Study Services	7,767	-	-	-	-	-
Delivery Freight Charges	714	650	305	750	750	750
Storage Services	948	970	743	970	970	970
Consulting Services	56,976	36,040	2,552	55,540	55,540	55,540
Advertising Services	2,700	4,620	1,229	2,700	2,700	2,700
Inspection Services	7,334	5,000	6,235	7,500	7,500	7,500
Security Services	1,727	730	508	320	320	320
Other Services And Expenses	53,315	67,500	33,501	55,000	55,000	55,000
Taxes And Special Assessments	5,557	-	9,455	6,000	6,000	6,000
Permits And Licenses	1,674	3,940	1,668	1,490	1,490	1,490
Total	\$ 619,418	\$ 641,997	\$ 561,425	\$ 820,544	\$ 820,544	\$ 820,544

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	9,837	9,837	9,837	13,080	13,080	13,080
ID Charge From Fleet Services	33,802	26,543	26,543	46,458	46,458	46,458
ID Charge From Landfill	6,970	7,510	7,510	7,000	7,000	7,000
ID Charge From Traffic Enginee	6,485	5,510	5,510	7,437	7,437	7,437
ID Charge From Insurance	29,453	54,109	54,109	38,999	38,999	38,999
ID Charge From Workers Comp	136,006	140,328	140,328	156,659	156,659	156,659
ID Charge From Sewer	70,688	64,500	64,500	70,000	70,000	70,000
ID Charge From Stormwater	71,553	39,500	39,500	72,000	72,000	72,000
Total	\$ 364,794	\$ 347,837	\$ 347,837	\$ 411,633	\$ 411,633	\$ 411,633

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Finance	(7,072)	-	-	-	-	-
ID Billing To Human Resources	(32,867)	-	-	(33,767)	(33,767)	(33,767)
ID Billing To Information Tec	(37,769)	-	-	(969)	(969)	(969)
ID Billing To Fire	(249,692)	-	-	(278,163)	(278,163)	(278,163)
ID Billing To Police	(531,289)	-	-	(536,303)	(536,303)	(536,303)
ID Billing To Public Health M	(13,130)	-	-	(13,130)	(13,130)	(13,130)
ID Billing To Engineering	(9,837)	(1,501,323)	(1,501,323)	(13,080)	(13,080)	(13,080)
ID Billing To Fleet Services	(27,065)	-	-	(27,065)	(27,065)	(27,065)
ID Billing To Landfill	(12,467)	-	-	(12,468)	(12,468)	(12,468)
ID Billing To Streets	(52,682)	-	-	(55,152)	(55,152)	(55,152)
ID Billing To Traffic Enginee	(54,539)	-	-	(54,539)	(54,539)	(54,539)
ID Billing To Library	(3,537)	-	-	(3,537)	(3,537)	(3,537)
ID Billing To Parks	(14,111)	-	-	(14,111)	(14,111)	(14,111)
ID Billing To Building Inspec	(62,598)	-	-	(62,598)	(62,598)	(62,598)
ID Billing To Com Dev Blk Gnt	(41,703)	-	-	(41,703)	(41,703)	(41,703)
ID Billing To Community Devel	(38,090)	(43,090)	(43,090)	(38,090)	(38,090)	(38,090)
ID Billing To Economic Develo	(54,539)	-	-	(59,539)	(59,539)	(59,539)
ID Billing To Office Of Dir Pl	(16,245)	-	-	(16,245)	(16,245)	(16,245)

Engineering

Function: Public Works & Transportation

Line Item Detail

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Planning	(79,364)	-	-	(79,364)	(79,364)	(79,364)
ID Billing To Parking	(37,269)	-	-	(37,269)	(37,269)	(37,269)
ID Billing To Sewer	(64,164)	-	-	(64,167)	(64,167)	(64,167)
ID Billing To Stormwater	(40,906)	-	-	(40,906)	(40,906)	(40,906)
ID Billing To CDA	(51,209)	-	-	(51,209)	(51,209)	(51,209)
Total	\$ (1,532,144)	\$ (1,544,413)	\$ (1,544,413)	\$ (1,533,374)	\$ (1,533,374)	\$ (1,533,374)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Sale Of Recyclables	(2,669)	(1,500)	(1,500)	(1,000)	(1,000)	(1,000)
Facility Rental	(125,585)	(113,790)	(113,790)	-	-	-
Reimbursement Of Expense	(287,226)	(150,000)	(150,000)	(320,220)	(320,220)	(320,220)
Contributions And Donations	(2,326)	-	-	-	-	-
Miscellaneous Revenue	(51,243)	(107,110)	(107,110)	(120,240)	(120,240)	(120,240)
Transfer In From Capital Proje	-	(272,735)	(272,735)	-	-	-
Transfer In From Insurance	(8,773)	-	-	-	-	-
Total	\$ (477,822)	\$ (645,135)	\$ (645,135)	\$ (441,460)	\$ (441,460)	\$ (441,460)

Engineering Division

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	1.00	68,587	1.60	109,321	1.60	109,321	1.60	134,143
ACCT CLERK	20	1.00	41,096	-	-	-	-	-	-
ADMIN CLERK	17	-	-	1.00	45,952	1.00	45,952	1.00	46,181
ADMIN ASST	20	1.00	48,851	1.00	50,488	1.00	50,488	1.00	50,126
ARCHITECT	18	5.00	424,350	5.00	430,362	5.00	430,362	5.00	432,514
ASST CITY ENGINEER	18	1.00	118,712	1.00	122,221	1.00	122,221	1.00	122,833
CCTV INSPEC TECH	15	3.00	166,977	3.00	172,757	3.00	172,757	3.00	173,621
CIVIL TECH	16	1.00	54,750	1.00	61,533	1.00	61,533	1.00	61,092
COMP MAP/GIS COORD	18	1.00	89,154	1.00	92,444	1.00	92,444	1.00	92,906
CONSTRUCT INSP	15	13.00	820,306	13.00	835,834	13.00	835,834	13.00	840,014
CONSTRUCTION MGR	18	1.00	72,092	2.00	143,015	2.00	143,015	2.00	143,730
CUSTODIAL SERV COORD	16	1.00	47,695	1.00	49,294	1.00	49,294	1.00	48,941
CUSTODIAL WKR	16	13.50	630,419	12.50	623,948	12.50	623,948	12.50	639,062
ELECTRICIAN	71	2.00	125,445	2.00	134,117	2.00	134,117	2.00	134,788
ELECTRICIAN FOREPERS	71	1.00	65,482	1.00	69,775	1.00	69,775	1.00	70,124
ENGINEER	18	16.00	1,271,044	17.00	1,336,509	17.00	1,336,509	17.00	1,343,191
ENGINEERING FINANCIAL MAN	18	1.00	89,355	1.00	101,475	1.00	101,475	1.00	101,983
ENGR CITY	21	1.00	143,090	1.00	145,643	1.00	145,643	1.00	146,371
ENGR FIELD AIDE	15	2.00	107,915	2.00	99,797	2.00	99,797	2.00	100,296
ENGR OPER MGR	18	1.00	107,146	1.00	110,312	1.00	110,312	1.00	110,863
ENGR PROG SPEC	16	3.00	203,699	3.00	219,643	3.00	219,643	3.00	218,069
FAC/SUS MGR	18	1.00	108,694	1.00	112,593	1.00	112,593	1.00	113,156
HYDROGEOLOGIST	18	0.60	28,372	0.60	29,211	0.60	29,211	0.60	29,357
IT SPEC	18	1.00	69,600	1.00	73,807	1.00	73,807	1.00	74,176
LANDSCAPE ARCHITECT	18	1.00	52,381	1.00	58,896	1.00	58,896	1.00	59,191
MAINT MECH	15	1.00	60,994	1.00	63,174	1.00	63,174	1.00	63,490
MAINT MECH	16	3.00	188,814	4.00	250,106	4.00	250,106	4.00	248,315
PLUMBER	71	1.00	66,733	1.00	68,705	1.00	68,705	1.00	69,049
PRINCIPAL ENGR	18	5.00	527,468	5.00	548,171	5.00	548,171	5.00	550,911
PROG ASST	17	1.00	54,366	-	-	-	-	-	-
PROG ASST	20	4.00	215,824	4.00	217,699	4.00	217,699	4.00	216,140
PUB WKS GEN FORE	18	1.00	74,513	1.00	75,571	1.00	75,571	1.00	75,949
PW DEVL MANAGER	18	1.00	64,447	1.00	83,504	1.00	83,504	1.00	83,921
S/D MAINT TECH	15	4.00	206,107	2.00	117,864	2.00	117,864	2.00	118,453
SEWER REPAIR LDWKR	15	-	-	1.00	65,976	1.00	65,976	1.00	66,306
SIDEWALK PROG SUPERV	18	1.00	75,445	1.00	76,506	1.00	76,506	1.00	76,888

Engineering Division

Function: Public Works & Transportation

Position Summary

	2016			Request		2017		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
SSMO	15	10.00	488,221	7.00	356,011	7.00	356,011	7.00	357,792
SSMW	15	2.00	83,470	5.00	215,917	5.00	215,917	5.00	216,996
SURVEYOR	18	3.00	216,054	3.00	223,327	3.00	223,327	3.00	224,445
WATER RES SPEC	18	1.00	69,600	1.00	71,657	1.00	71,657	1.00	72,015
TOTAL		111.10	\$ 7,347,269	111.70	\$ 7,663,136	111.70	\$ 7,663,136	111.70	\$ 7,727,398

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The agency's mission is to enhance the financial health of Madison and serve as the steward of the City's resources through financial information, advice and support to the public, employees, City agencies and policymakers.

Agency Overview

The agency is responsible for citywide financial services including: general accounting, financial reporting, budgeting, internal audit, risk management, purchasing, payroll, and debt management. The goal of the Finance Department is to provide quality service to City agencies and facilitate processes that contribute to quality financial information for internal and external stakeholders. Major initiatives planned for 2017 include implementing a training program for City staff around recently launched financial software and supporting the implementation of strategic management.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Implementation efforts surrounding a strategic management framework for the City focused on improving outcomes, using data towards deploying strategies and measuring progress, and seeking greater equity through continuous improvement and inter-disciplinary efforts. This funding (\$75,000) builds on the outside support provided by the What Works Cities Initiative funded by Bloomberg Philanthropies.

Finance**Function: Administration***Budget Overview***Budget by Service (All Funds)**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Accounting	2,186,033	2,276,449	2,187,143	2,296,089	2,338,332	2,351,670
Administrative Support	560,417	548,817	575,917	605,303	619,117	618,267
Budget & Prgm Eval	604,483	639,612	625,355	549,168	687,449	639,945
Risk Management	63,943	124,653	81,287	79,382	81,443	81,926
TOTAL	\$ 3,414,876	\$ 3,589,531	\$ 3,469,702	\$ 3,529,942	\$ 3,726,341	\$ 3,691,808

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(16,241)	(15,000)	(7,500)	(15,000)	(15,000)	(15,000)
Salaries	2,020,262	2,262,490	2,120,406	2,193,817	2,256,362	2,259,210
Benefits	803,152	691,524	709,199	712,045	720,899	733,518
Supplies	36,518	35,200	52,149	32,250	32,250	32,250
Purchased Services	558,985	581,613	564,690	584,308	709,308	659,308
Inter Depart Charges	12,200	33,704	30,757	22,522	22,522	22,522
TOTAL	\$ 3,414,876	\$ 3,589,531	\$ 3,469,702	\$ 3,529,942	\$ 3,726,341	\$ 3,691,808

Finance

Function: Administration

Service Overview

Service: Accounting

Service Description

This service is responsible for overseeing and processing all financial transactions within the City of Madison. Specific functions performed by the service include procuring goods for City departments, processing the biweekly payroll, and preparing the Comprehensive Annual Financial Report. The goal of the service is to provide high quality service to City departments while ensuring financial activity is compliant with Generally Accepted Account Principles. In 2017 the service will begin work on implementing the next phase of the City's Enterprise Wide Financial System and launch an online platform for vendors doing business with the City.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(15,239)	(15,000)	(7,500)	(15,000)	(15,000)	(15,000)
Salaries	1,182,623	1,287,570	1,184,298	1,291,190	1,328,167	1,329,520
Benefits	486,545	412,487	444,838	438,186	443,452	455,437
Supplies	13,119	22,199	18,189	21,739	21,739	21,739
Purchased Services	506,785	535,489	516,561	537,452	537,452	537,452
Inter Depart Charges	12,200	33,704	30,757	22,522	22,522	22,522
TOTAL	\$ 2,186,033	\$ 2,276,449	\$ 2,187,143	\$ 2,296,089	\$ 2,338,332	\$ 2,351,670

Service: Budget & Program Evaluation

Service Description

This service is responsible for preparing and monitoring the City's operating and capital budgets. The service also evaluates City programs by performing audits of City operations and analyzing various data sources. The goal of the service is to provide high quality analysis regarding the City's budget and operations and share this information in a transparent and meaningful manner with both internal and external stakeholders. In 2017 the service will continue to assist in planning efforts surrounding the implementation of strategic management; specifically as it pertains to connecting citywide goals with the budget process.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	416,855	501,812	486,378	425,877	437,559	439,668
Benefits	158,833	110,218	110,388	94,935	96,534	96,921
Supplies	5,655	5,955	6,783	4,935	4,935	4,935
Purchased Services	23,141	21,627	21,806	23,421	148,421	98,421
TOTAL	\$ 604,483	\$ 639,612	\$ 625,355	\$ 549,168	\$ 687,449	\$ 639,945

Service: Risk Management

Service Description

This service is responsible for administering Madison's Worker Compensation and Insurance programs. The goal of this service is to partner with City agencies to promote accident prevention, safety training, and ensure regulatory compliance. In 2017 the service will partner with the Police and Fire Departments to provide community trainings for Active Shooter situations as well as assisting with the citywide emergency management program.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	41,794	82,345	57,604	41,821	43,624	43,959
Benefits	14,697	27,981	15,810	22,766	23,024	23,172
Supplies	639	5,075	530	3,435	3,435	3,435
Purchased Services	6,813	9,252	7,343	11,360	11,360	11,360
TOTAL	\$ 63,943	\$ 124,653	\$ 81,287	\$ 79,382	\$ 81,443	\$ 81,926

Finance**Function: Administration***Service Overview***Service: Administrative Support***Service Description*

This service provides administrative support to City agencies through Document Services and the Administrative Support Team. The goal of the service is to provide assistance to agencies for ad-hoc projects through deploying additional staffing resources when necessary and assisting in document preparation. In 2017 the service will partner with various City agencies to participate in process improvement efforts.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,002)	-	-	-	-	-
Salaries	378,990	390,763	392,126	434,929	447,012	446,063
Benefits	143,077	140,838	138,163	156,158	157,889	157,988
Supplies	17,105	1,971	26,646	2,141	2,141	2,141
Purchased Services	22,246	15,245	18,981	12,075	12,075	12,075
TOTAL	\$ 560,417	\$ 548,817	\$ 575,917	\$ 605,303	\$ 619,117	\$ 618,267

Finance

Function: Administration

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	11,889	-	-	-
Office Supplies	5,816	6,000	3,201	6,000	6,000	6,000
Copy Printing Supplies	10,212	9,500	7,589	9,500	9,500	9,500
Furniture	2,967	2,200	230	1,600	1,600	1,600
Hardware Supplies	3,614	2,350	6,319	2,000	2,000	2,000
Software Licenses & Supplies	1,702	150	-	150	150	150
Postage	8,186	11,000	11,978	9,000	9,000	9,000
Books And Subscriptions	2,133	2,500	2,775	2,500	2,500	2,500
Work Supplies	1,889	1,400	8,169	1,400	1,400	1,400
Safety Supplies	-	100	-	100	100	100
Total	\$ 36,518	\$ 35,200	\$ 52,149	\$ 32,250	\$ 32,250	\$ 32,250

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	4,369	5,700	6,942	5,500	5,500	5,500
Custodial Building Use Charges	76,036	73,013	73,013	73,013	73,013	73,013
Communication Device Rpr Main	504	3,700	6,653	3,700	3,700	3,700
Recruitment	3,174	1,500	2,334	1,500	1,500	1,500
Mileage	218	100	1,974	300	300	300
Conferences And Training	19,085	22,200	3,836	22,200	22,200	22,200
Memberships	5,362	5,000	2,538	5,000	5,000	5,000
Financial Actuary Services	-	12,500	11,000	12,500	12,500	12,500
Audit Services	88,500	91,500	91,500	94,245	94,245	94,245
Bank Services	-	100	30	100	100	100
Collection Services	57,839	60,000	58,022	60,000	60,000	60,000
Delivery Freight Charges	104	500	756	500	500	500
Storage Services	7,145	3,800	3,207	3,800	3,800	3,800
Management Services	295,546	300,000	300,000	300,000	300,000	300,000
Advertising Services	-	200	-	200	200	200
Printing Services	-	1,200	-	1,200	1,200	1,200
Interpreters Signing Services	-	50	-	-	-	-
Other Services And Expenses	1,102	-	2,235	-	125,000	75,000
Circuit Court Fee	-	50	-	50	50	50
Other Insurance	-	-	40	-	-	-
Permits And Licenses	-	500	610	500	500	500
Total	\$ 558,985	\$ 581,613	\$ 564,690	\$ 584,308	\$ 709,308	\$ 659,308

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	7,072	7,072	4,125	7,072	7,072	7,072
ID Charge From Fleet Services	-	20,367	20,367	-	-	-
ID Charge From Insurance	2,755	3,968	3,968	12,900	12,900	12,900
ID Charge From Workers Comp	2,373	2,297	2,297	2,550	2,550	2,550
Total	\$ 12,200	\$ 33,704	\$ 30,757	\$ 22,522	\$ 22,522	\$ 22,522

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Other Unit Of Gov Revenues Op	(1,002)	-	-	-	-	-
Miscellaneous Revenue	(15,241)	(15,000)	(7,500)	(15,000)	(15,000)	(15,000)
Sale Of Assets	2	-	-	-	-	-
Total	\$ (16,241)	\$ (15,000)	\$ (7,500)	\$ (15,000)	\$ (15,000)	\$ (15,000)

Finance

Function: Administration

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	11.00	764,524	10.00	698,362	10.00	698,362	10.00	701,824
ACCT CLERK	20	4.00	203,400	4.00	209,698	4.00	209,698	4.00	208,184
ACCT SERVICES MGR	18	1.00	114,474	1.00	118,125	1.00	118,125	1.00	118,715
ACCT TECH	20	4.75	276,776	4.75	286,487	4.75	286,487	4.75	284,537
ADMIN ANAL	18	3.00	251,080	3.00	238,052	3.00	238,052	3.00	239,219
ADMIN CLERK	20	1.00	49,133	-	-	-	-	-	-
ADMIN SUPPORT CLK	20	4.00	201,329	4.00	208,864	4.00	208,864	4.00	207,367
BUDGET/PROG EVAL MGR	18	1.00	105,985	1.00	109,126	1.00	109,126	1.00	109,672
BUYER	16	1.00	59,553	1.00	59,935	1.00	59,935	1.00	59,506
COMP OFF ADMIN SERVS SUPV	18	1.00	71,306	1.00	73,414	1.00	73,414	1.00	73,781
DOC SERVS LDWKR	17	1.00	59,250	1.00	61,001	1.00	61,001	1.00	61,306
DOC SERVS SPEC	17	2.00	107,062	2.00	110,680	2.00	110,680	2.00	111,234
FINANCE DIR	21	1.00	151,331	1.00	154,026	1.00	154,026	1.00	154,843
GRANT WRITER	18	1.00	71,368	1.00	73,814	1.00	73,814	1.00	74,176
PRINCIPAL ACCOUNTANT	18	2.00	198,949	3.00	305,827	3.00	305,827	3.00	307,377
PROG ASST	20	1.00	43,599	2.00	100,540	2.00	100,540	2.00	99,820
RISK MANAGER	18	1.00	100,400	1.00	103,363	1.00	103,363	1.00	103,880
SAFETY COORDINATOR	18	1.00	74,514	1.00	76,715	1.00	76,715	1.00	77,098
TOTAL		41.75	\$ 2,904,032	41.75	\$ 2,988,029	41.75	\$ 2,988,029	41.75	\$ 2,992,539

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Madison Fire Department is to protect life and property from the dangers of fire and major disaster. Through education, prevention and emergency service delivery, the Department provides high-quality services accessible to all members of the community. Cross-training of fire suppression personnel allows the Department to provide premier pre-hospital emergency medical care, extrication, hazardous material release management and water rescue services.

Agency Overview

The Agency is responsible for emergency responses to fires and other disasters, emergency medical services, fire safety education, fire and elevator inspection, and fire investigation. The goals of the Department include addressing concerns related to opiate usage and frequent users of emergency services, enhancing Tactical Emergency Medical Service (TEMS), and achieving efficiencies in the areas of staffing, learning management and medical supply inventory. The Fire Department is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Leave payouts and premium pay (\$644,900).
- Removal of one time funding for the Firefighter application process (\$108,431).
- The 2017 Firefighter recruit class for 13 recruits (\$323,100).
- Recently negotiated contracts between the City and the International Association of Firefighters Local 311 and the Association of Madison Fire Supervisors. The contract calls for a 1% increase in December of 2016 and a 2% in July of 2017 (\$559,470).
- A transfer of funding from Purchased Services to Supplies for medical supplies, turnout gear, and TEMS supplies and a transfer from Purchased Services to Overtime for TEMS training made during the Board of Estimates phase of the budget (\$151,400).

The Adopted Budget includes \$299,874 in anticipated grant and restricted revenues and expenditures:

- The Community Paramedicine program focusing on educating frequent users of emergency medical services to reduce the number of emergency room visits through proactive care. 2017 is the second year of this program (\$67,889).
- The Metropolitan Medical Response Service program coordinating medical response services from city, county and state agencies in the event of a significant incident affecting the Madison metropolitan area through funding provided by the state (\$71,899).
- The Dane County and the State of Wisconsin Emergency Management Division HAZMAT Team that provides specialized response to incidents involving hazardous materials. These activities are funded through the Restricted Fund (\$127,100).

Fire Department

Function: Public Safety & Health

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fire Operations	46,894,649	47,351,338	47,990,599	48,083,137	48,681,013	48,700,667
Fire Prevention	1,365,227	1,355,052	1,447,396	1,312,102	1,363,449	1,356,635
TOTAL	\$ 48,259,876	\$ 48,706,390	\$ 49,437,995	\$ 49,395,239	\$ 50,044,462	\$ 50,057,302

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,477,703)	(1,476,786)	(1,407,761)	(1,488,814)	(1,488,814)	(1,420,925)
Salaries	31,932,146	32,275,391	32,278,380	32,729,191	33,343,040	33,294,510
Benefits	12,353,475	11,746,077	12,510,496	11,544,481	11,654,958	11,674,540
Supplies	1,032,368	1,016,679	1,152,104	1,007,794	1,007,794	1,116,194
Purchased Services	972,438	1,648,702	1,408,448	1,539,971	1,539,971	1,388,571
Inter Depart Charges	3,447,152	3,497,828	3,497,828	4,064,116	3,989,013	3,989,013
Inter Depart Billing	-	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
TOTAL	\$ 48,259,875	\$ 48,706,390	\$ 49,437,995	\$ 49,395,239	\$ 50,044,462	\$ 50,057,302

Budget by Fund & Major

Fund:	Other Grants					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(927,891)	(93,129)	(93,129)	(139,788)	(139,788)	(139,788)
Salaries	2,049	50,385	50,385	59,208	59,208	59,208
Benefits	859	7,742	7,742	8,060	8,060	8,060
Supplies	-	8,638	8,638	20,000	20,000	20,000
Purchased Services	68,236	26,364	26,364	52,520	52,520	52,520
Transfer Out	856,748	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Other Restricted					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(174,141)	(160,086)	(160,086)	(160,086)	(160,086)	(160,086)
Salaries	67,342	78,032	78,032	70,799	70,799	70,799
Benefits	25,115	32,483	32,483	23,220	23,220	23,220
Supplies	16,340	9,861	9,861	27,567	27,567	27,567
Purchased Services	24,289	39,710	39,710	38,500	38,500	38,500
Debt Other Financing	41,057	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fire Department

Function: Public Safety & Health

Service Overview

Service: Fire Operations

Service Description

This service is responsible for emergency responses to: (1) fires, (2) emergency medical care, (3) lake rescue, (4) hazardous materials, and other disaster responses. Specific non-emergency functions include: (1) semi-annual inspections, (2) fire safety education, and (3) participating in community events. The goals of this service are enhancing responses to areas currently under served by the Department, enhancing the response capabilities of the Fire Department's Tactical Emergency Medical Service (TEMS), and reducing frequent users of emergency medical services. The major initiatives planned for this service include collaborating with Public Health and Dane County EMS to improve data exchange to identify and address problems within Madison and Dane County, implementing staffing software that will provide efficiencies for emergency call back and routine scheduling, implementing a learning management platform to assist with training needs, and implementing a perpetual inventory software to help with ordering and tracking of EMS medical supplies.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,405,726)	(582,976)	(583,109)	(635,343)	(475,257)	(352,368)
Salaries	30,259,944	30,624,001	30,634,541	31,100,466	31,598,888	31,553,875
Benefits	11,737,388	11,212,661	11,911,391	11,008,336	11,088,874	11,108,753
Supplies	997,046	976,962	1,112,387	1,006,461	978,894	1,087,294
Purchased Services	961,041	1,624,363	1,419,060	1,540,601	1,502,101	1,298,701
Debt Other Financing	41,057	-	-	-	-	-
Inter Depart Charges	3,447,152	3,497,828	3,497,828	4,064,116	3,989,013	3,989,013
Inter Depart Billing	-	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Transfer Out	856,748	-	-	-	-	16,899
TOTAL	\$ 46,894,649	\$ 47,351,338	\$ 47,990,599	\$ 48,083,137	\$ 48,681,013	\$ 48,700,667

Service: Fire Prevention

Service Description

This service provides fire safety education, fire inspection, fire protection engineering, public information, elevator inspection, and fire/arson investigation services. The goal of this service is to meet state inspection mandates, community expectations for safety education, and revenue projections. The major initiatives planned for this service include improved citizen access to information and data relative to the property they own, live in or frequent and the realignment of inspection staff assignments to meet increasing demand for construction and development technical support.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,174,009)	(1,147,025)	(1,077,867)	(1,153,345)	(1,153,345)	(1,153,345)
Salaries	1,741,593	1,779,807	1,772,256	1,758,732	1,803,360	1,796,843
Benefits	642,061	573,641	639,330	567,425	574,144	573,847
Supplies	51,662	58,216	58,216	48,900	48,900	48,900
Purchased Services	103,921	90,413	55,462	90,390	90,390	90,390
TOTAL	\$ 1,365,227	\$ 1,355,052	\$ 1,447,396	\$ 1,312,102	\$ 1,363,449	\$ 1,356,635

Fire Department

Function: Public Safety & Health

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	1,860	15,000	15,000	12,500	12,500	12,500
Copy Printing Supplies	16,792	12,000	12,000	12,000	12,000	12,000
Furniture	1,564	22,000	22,000	22,000	22,000	22,000
Hardware Supplies	8,331	14,500	14,500	13,000	13,000	13,000
Software Licenses & Supplies	3,503	13,338	13,338	29,700	29,700	29,700
Postage	9,529	11,500	11,500	11,500	11,500	11,500
Books And Subscriptions	16,057	13,500	13,500	13,500	13,500	13,500
Work Supplies	105,325	171,643	171,643	149,689	149,689	149,689
Medical Supplies	283,578	235,500	370,925	250,500	250,500	350,500
Safety Supplies	243,137	191,800	191,800	202,182	202,182	210,582
Uniform Clothing Supplies	213,458	205,000	205,000	210,811	210,811	210,811
Food And Beverage	7,833	12,320	12,320	12,320	12,320	12,320
Machinery And Equipment	123	10,000	10,000	10,000	10,000	10,000
Equipment Supplies	137,618	107,077	107,077	105,659	105,659	105,659
Total	\$ 1,048,707	\$ 1,035,178	\$ 1,170,603	\$ 1,055,361	\$ 1,055,361	\$ 1,163,761

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	53,818	153,700	75,807	153,700	153,700	98,700
Electricity	148,061	180,000	145,468	180,000	180,000	180,000
Water	39,927	71,896	38,111	71,896	71,896	46,896
Telephone	21,003	45,000	30,110	45,000	45,000	25,000
Cellular Telephone	39,608	47,971	46,163	46,327	46,327	46,327
Building Improv Repair Maint	68,028	197,032	202,987	197,032	197,032	145,632
Facility Rental	66,175	67,700	82,000	67,700	67,700	67,700
Communication Device Rpr Main	40,089	65,000	65,000	65,000	65,000	65,000
Equip Improv Repair Maint	50,178	36,500	80,607	36,500	36,500	36,500
System And Software Maintenanc	74,875	60,000	60,000	105,000	105,000	105,000
Lease Rental Of Equipment	10,430	13,000	12,604	13,000	13,000	13,000
Recruitment	1,120	-	150	-	-	-
Mileage	37,086	55,000	32,082	55,000	55,000	55,000
Conferences And Training	27,740	23,136	23,136	31,136	31,136	31,136
In Service Training	53,281	186,618	106,618	161,618	161,618	161,618
Memberships	7,929	6,520	5,639	6,810	6,810	6,810
Uniform Laundry	55,073	72,000	55,000	72,000	72,000	72,000
Medical Services	30,300	112,000	54,000	110,000	110,000	110,000
Storage Services	1,297	1,500	1,148	1,500	1,500	1,500
Consulting Services	205,408	169,250	187,653	169,250	169,250	169,250
Advertising Services	1,990	2,602	2,062	2,602	2,602	2,602
Parking Towing Services	6,600	5,000	5,000	5,000	5,000	5,000
Other Services And Expenses	22,731	142,851	162,678	34,420	34,420	34,420
Community Agency Contracts	1,726	-	-	-	-	-
Permits And Licenses	490	500	500	500	500	500
Total	\$ 1,064,962	\$ 1,714,776	\$ 1,474,522	\$ 1,630,991	\$ 1,630,991	\$ 1,479,591

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fund Balance Generated	41,057	-	-	-	-	-
Total	\$ 41,057	\$ -	\$ -	\$ -	\$ -	\$ -

Fire Department

Function: Public Safety & Health

Line Item Detail

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Human Resources	-	11,500	11,500	11,500	11,500	11,500
ID Charge From Engineering	249,692	278,213	278,213	278,213	278,213	278,213
ID Charge From Fleet Services	2,425,885	2,311,377	2,311,377	2,792,205	2,717,102	2,717,102
ID Charge From Traffic Enginee	105,221	108,231	108,231	108,231	108,231	108,231
ID Charge From Insurance	48,858	73,384	73,384	112,480	112,480	112,480
ID Charge From Workers Comp	617,495	715,123	715,123	761,487	761,487	761,487
Total	\$ 3,447,152	\$ 3,497,828	\$ 3,497,828	\$ 4,064,116	\$ 3,989,013	\$ 3,989,013

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Water	-	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total	\$ -	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	106	(110,361)	(110,361)	(132,968)	(132,968)	(116,069)
State Revenues Operating	(895,677)	(303,915)	(303,915)	(285,675)	(285,675)	(217,786)
Payment For Municipal Service	(8,450)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)
Other Unit Of Gov Revenues Op	(115,775)	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
Reproduction Services	(2,514)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)
Special Duty	(83,384)	(86,000)	(86,000)	(86,000)	(86,000)	(86,000)
Inspect And Reinspect Fees	(6,075)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Reimbursement Of Expense	(89,673)	(36,025)	(36,025)	(36,025)	(36,025)	(36,025)
Elevator Permits And Inspects	(617,670)	(719,920)	(639,170)	(719,920)	(719,920)	(719,920)
Fire Permits	(403,745)	(375,700)	(387,292)	(375,700)	(375,700)	(375,700)
Interest	(4,007)	-	-	-	-	-
Contributions And Donations	(16,828)	(20,680)	(20,680)	(20,000)	(20,000)	(20,000)
Miscellaneous Revenue	(95,388)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Sale Of Assets	(224)	-	(133)	-	-	-
Fund Balance Applied	(240,432)	-	-	(55,000)	(55,000)	(55,000)
Transfer In From General	-	-	-	-	-	(16,899)
Total	\$ (2,579,736)	\$ (1,730,001)	\$ (1,660,976)	\$ (1,788,688)	\$ (1,788,688)	\$ (1,720,799)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To General	856,748	-	-	-	-	-
Transfer Out To Grants	-	-	-	-	-	16,899
Total	\$ 856,748	\$ -	\$ -	\$ -	\$ -	\$ 16,899

Fire Department

Function: Public Safety & Health

Position Summary

Civilian Positions	2016			2017				Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	20	1.00	51,160	1.00	50,488	1.00	50,488	1.00	50,126
ADMIN ASST	17	1.00	57,422	1.00	60,291	1.00	60,291	1.00	60,592
ADMIN CLERK	17 & 20	4.00	209,661	4.00	217,516	4.00	217,516	4.00	215,959
CLERK	20	1.00	35,791	1.00	38,751	1.00	38,751	1.00	38,474
COMM PARA	16	1.00	58,965	1.00	58,965	1.00	58,965	1.00	58,543
ELEVATOR CODE ENFC OFF	16	3.00	210,554	3.00	208,107	3.00	208,107	3.00	206,616
FIRE ADM SERV MGR	18	1.00	93,749	1.00	76,013	1.00	76,013	1.00	76,393
FIRE CODE ENFORCE	16	9.00	661,890	9.00	642,247	9.00	642,247	9.00	637,646
FIRE ED/ENFC OFF	16	2.00	135,482	2.00	143,661	2.00	143,661	2.00	142,632
FIRE MARSHAL	18	1.00	112,977	1.00	116,763	1.00	116,763	1.00	117,347
FIRE PROTECTION ENGR	18	1.00	91,727	1.00	95,011	1.00	95,011	1.00	95,486
FIRE PUB INFO SPEC	18	1.00	63,752	1.00	68,848	1.00	68,848	1.00	69,192
IT SPEC	18	1.00	77,748	1.00	81,140	1.00	81,140	1.00	81,546
TOTAL		27.00	\$ 1,860,879	27.00	\$ 1,857,803	27.00	\$ 1,857,803	27.00	\$ 1,850,552

Sworn Positions	2016			2017				Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ASST FIRE CHIEF	14	4.00	509,138	4.00	519,372	4.00	519,372	4.00	519,372
DIVISION FIRE CHIEF	14	6.00	707,469	6.00	659,731	6.00	659,731	6.00	659,731
FIRE APPARATUS ENGR	13	62.00	4,749,055	62.00	4,656,491	62.00	4,656,491	62.00	4,656,491
FIRE APPARATUS ENGR	13	3.00	239,200	3.00	239,022	3.00	239,022	3.00	239,022
FIRE CAPT	13	6.00	547,852	6.00	561,143	6.00	561,143	6.00	561,143
FIRE CHIEF	21	1.00	143,579	1.00	146,704	1.00	146,704	1.00	147,437
FIRE LIEUTENANT	13	58.00	4,961,714	66.00	5,687,099	66.00	5,687,099	66.00	5,687,099
FIREFIGHTER	13	136.00	8,982,240	134.00	9,049,812	134.00	9,049,812	134.00	9,372,944
FIREFIGHTER PARAMEDIC	13	90.00	6,838,769	84.00	6,594,129	84.00	6,594,129	84.00	6,660,418
TOTAL		366.00	\$ 27,679,016	366.00	\$ 28,113,503	366.00	\$ 28,113,503	366.00	\$ 28,503,657

TOTAL AUTHORIZED FTEs 393 393 393 393

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Fleet Service Division is to provide a safe and reliable fleet of diverse equipment for all user agencies, and to provide a concentrated effort toward a comprehensive preventative maintenance program at a competitive cost.

Agency Overview

The agency manages and administers the municipal fleet through maintenance, inspection, repair, and replacement of vehicles for City agencies. Major initiatives planned for 2017 include the review of the vehicle maintenance procedures to improve vehicle readiness for the City agencies.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- An increased Fleet rate to recover depreciation costs of the City fleet to maintain a positive balance in the Fleet Internal Service Fund. The impact of the Fleet rate has been distributed across agency budgets based on prior trends and proportional value of each agency's fleet. The impact of the increased rate to the General Fund agencies is \$1.63 million; the Stormwater Utility's charges decreased by \$241,720; and the Sewer Utility's charges increased by \$16,195.
- Equipment purchases that will be made through the capital budget. These purchases include Police Squad Cars and Bobcats (\$1,354,020).

Fleet Services

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fleet Maintenance Procurement	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Fleet Services					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(3,093,446)	(6,587,407)	(8,731,246)	(7,532,724)	(8,426,964)	(8,443,185)
Salaries	2,408,952	2,575,735	2,397,155	2,624,227	2,446,823	2,460,338
Benefits	1,056,637	1,072,990	995,329	1,057,205	1,067,470	1,070,176
Supplies	5,927,822	6,284,392	6,457,567	4,709,918	4,709,918	4,709,918
Purchased Services	985,207	918,615	1,211,668	1,323,015	1,323,015	1,323,015
Debt Other Financing	7,847,396	11,024,906	12,958,758	13,344,855	14,009,448	14,009,448
Inter Depart Charges	184,103	649,852	649,852	158,929	158,929	158,929
Inter Depart Billing	(15,464,274)	(15,939,083)	(15,939,083)	(17,039,445)	(16,642,659)	(16,642,659)
Transfer Out	147,604	-	-	1,354,020	1,354,020	1,354,020
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fleet Services

Function: Public Works & Transportation

Service Overview

Service: Fleet Maintenance Procurement

Service Description

This service is responsible for the purchase, preparation, and maintenance of fleet equipment used by City agencies. The goal of the service is to repair and replace fleet assets to satisfy the needs of user agencies. In 2017 the service will perform an analysis of the vehicle maintenance procedures to improve vehicle readiness for user agencies.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(3,093,446)	(6,587,407)	(8,731,246)	(7,532,724)	(8,426,964)	(8,443,185)
Salaries	2,408,952	2,575,735	2,397,155	2,624,227	2,446,823	2,460,338
Benefits	1,056,637	1,072,990	995,329	1,057,205	1,067,470	1,070,176
Supplies	5,927,822	6,284,392	6,457,567	4,709,918	4,709,918	4,709,918
Purchased Services	985,207	918,615	1,211,668	1,323,015	1,323,015	1,323,015
Debt Other Financing	7,847,396	11,024,906	12,958,758	13,344,855	14,009,448	14,009,448
Inter Depart Charges	184,103	649,852	649,852	158,929	158,929	158,929
Inter Depart Billing	(15,464,274)	(15,939,083)	(15,939,083)	(17,039,445)	(16,642,659)	(16,642,659)
Transfer Out	147,604	-	-	1,354,020	1,354,020	1,354,020
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fleet Services

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	27,618	-	-	-
Office Supplies	2,703	2,000	1,681	2,000	2,000	2,000
Copy Printing Supplies	1,591	2,000	1,176	2,000	2,000	2,000
Software Licenses & Supplies	3,436	7,605	10,326	7,605	7,605	7,605
Postage	69	50	41	50	50	50
Books And Subscriptions	4,200	2,500	3,600	4,000	4,000	4,000
Work Supplies	116,715	92,000	112,285	92,000	92,000	92,000
Safety Supplies	2,225	3,220	761	3,220	3,220	3,220
Building Supplies	6,146	5,900	9,480	5,900	5,900	5,900
Land	163	-	-	-	-	-
Machinery And Equipment	946,563	1,408,800	1,408,800	-	-	-
Equipment Supplies	1,575,171	1,579,968	1,567,912	1,579,968	1,579,968	1,579,968
Tires	405,162	385,689	349,853	385,689	385,689	385,689
Gasoline	950,340	863,040	925,000	983,655	983,655	983,655
Diesel	1,735,011	1,761,620	1,885,458	1,473,831	1,473,831	1,473,831
Lubricants	178,327	170,000	153,577	170,000	170,000	170,000
Total	\$ 5,927,822	\$ 6,284,392	\$ 6,457,567	\$ 4,709,918	\$ 4,709,918	\$ 4,709,918

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	9,268	10,500	9,775	10,500	10,500	10,500
Electricity	42,095	40,000	33,824	40,000	40,000	40,000
Water	6,348	10,440	6,083	10,440	10,440	10,440
Stormwater	888	-	-	-	-	-
Telephone	5,203	5,300	7,575	5,300	5,300	5,300
Cellular Telephone	5,465	6,500	3,403	3,300	3,300	3,300
Building Improv Repair Maint	17,957	10,500	8,592	10,500	10,500	10,500
Process Fees Recyclables	775	800	4,680	6,100	6,100	6,100
Communication Device Rpr Main	31,785	30,000	8,186	30,000	30,000	30,000
Equip Improv Repair Maint	47,568	55,500	43,473	55,500	55,500	55,500
Vehicle Repair And Maintenance	756,594	662,000	1,009,235	1,050,000	1,050,000	1,050,000
Lease Rental Of Equipment	100	23,000	14,000	17,000	17,000	17,000
Conferences And Training	6,939	13,000	6,235	13,000	13,000	13,000
Memberships	975	2,000	2,830	2,000	2,000	2,000
Uniform Laundry	8,942	11,600	9,351	11,600	11,600	11,600
Medical Services	-	-	4,800	-	-	-
Arbitrator	-	200	-	200	200	200
Audit Services	1,000	1,300	-	1,300	1,300	1,300
Delivery Freight Charges	1,000	3,000	2,000	3,000	3,000	3,000
Consulting Services	1,375	1,375	2,750	1,375	1,375	1,375
Advertising Services	295	100	-	400	400	400
Inspection Services	1,201	3,500	1,104	3,500	3,500	3,500
Parking Towing Services	37,731	25,000	32,349	45,000	45,000	45,000
Permits And Licenses	1,700	3,000	1,422	3,000	3,000	3,000
Total	\$ 985,207	\$ 918,615	\$ 1,211,668	\$ 1,323,015	\$ 1,323,015	\$ 1,323,015

Fleet Services

Function: Public Works & Transportation

Line Item Detail

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	951,571	962,676	962,676	955,000	1,057,183	1,057,183
Principal	-	4,796,082	4,796,082	4,796,082	5,358,492	5,358,492
Depreciation	6,895,824	5,266,148	7,200,000	7,593,773	7,593,773	7,593,773
Total	\$ 7,847,396	\$ 11,024,906	\$ 12,958,758	\$ 13,344,855	\$ 14,009,448	\$ 14,009,448

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	27,065	27,065	27,065	27,065	27,065	27,065
ID Charge From Fleet Services	88,224	515,875	515,875	-	-	-
ID Charge From Traffic Enginee	7,185	5,500	5,500	5,500	5,500	5,500
ID Charge From Insurance	14,202	20,681	20,681	16,435	16,435	16,435
ID Charge From Workers Comp	47,426	80,731	80,731	109,929	109,929	109,929
Total	\$ 184,103	\$ 649,852	\$ 649,852	\$ 158,929	\$ 158,929	\$ 158,929

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Information Tec	(307)	-	-	-	-	-
ID Billing To Fire	(2,425,885)	-	-	-	-	-
ID Billing To Police	(1,970,311)	-	-	-	-	-
ID Billing To Public Health M	(55,019)	-	-	-	-	-
ID Billing To Engineering	(256,226)	-	-	-	-	-
ID Billing To Fleet Services	(88,224)	(15,939,083)	(15,939,083)	(17,039,445)	(16,642,659)	(16,642,659)
ID Billing To Streets	(7,660,864)	-	-	-	-	-
ID Billing To Traffic Enginee	(624,640)	-	-	-	-	-
ID Billing To Library	(7,992)	-	-	-	-	-
ID Billing To Parks	(1,977,535)	-	-	-	-	-
ID Billing To Building Inspec	(2,874)	-	-	-	-	-
ID Billing To Monona Terrace	(3,756)	-	-	-	-	-
ID Billing To Golf Courses	(191,062)	-	-	-	-	-
ID Billing To Parking	(69,112)	-	-	-	-	-
ID Billing To Water	(46,682)	-	-	-	-	-
ID Billing To CDA Management	(83,781)	-	-	-	-	-
Total	\$ (15,464,274)	\$ (15,939,083)	\$ (15,939,083)	\$ (17,039,445)	\$ (16,642,659)	\$ (16,642,659)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(38,204)	(35,500)	(35,500)	(35,500)	(35,500)	(35,500)
Reimbursement Of Expense	(9,522)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Fuel Tax Refund	(64,603)	(60,000)	(60,000)	(64,000)	(64,000)	(64,000)
Miscellaneous Revenue	(71,048)	(97,000)	(97,000)	(97,000)	(97,000)	(97,000)
Sale Of Assets	(423,357)	(600,600)	(600,600)	(600,600)	(600,600)	(600,600)
Trade In Allowance	(375,050)	(554,800)	(554,800)	(426,000)	(426,000)	(426,000)
(Gain) Loss On Sale Of Asset	265,080	-	-	-	-	-
Fund Balance Applied	(2,113,892)	(4,777,977)	(6,921,816)	(4,898,603)	(5,792,843)	(5,809,064)
Transfer In From General	-	(366,530)	(366,530)	(928,021)	(928,021)	(928,021)
Transfer In From Other Restrict	-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Transfer In From Fleet Service	-	(45,000)	(45,000)	(433,000)	(433,000)	(433,000)
Transfer In From Insurance	(262,849)	-	-	-	-	-
Total	\$ (3,093,446)	\$ (6,587,407)	\$ (8,731,246)	\$ (7,532,724)	\$ (8,426,964)	\$ (8,443,185)

Fleet Services

Function: Public Works & Transportation

Line Item Detail

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Debt Service	147,604	-	-	-	-	-
Transfer Out To Capital Projec	-	-	-	1,354,020	1,354,020	1,354,020
Total	\$ 147,604	\$ -	\$ -	\$ 1,354,020	\$ 1,354,020	\$ 1,354,020

Fleet Services

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	17	1.00	60,644	1.00	62,524	1.00	62,524	1.00	62,837
AUTO MAINT WKR	15	4.00	193,542	4.00	199,705	4.00	199,705	4.00	200,704
FACILITY MAINT WKR	15	1.00	51,288	1.00	53,813	1.00	53,813	1.00	54,082
FLEET OPER MGR	18	1.00	81,716	1.00	89,026	1.00	89,026	1.00	89,471
FLEET PARTS TECH	15	3.00	160,624	3.00	160,228	3.00	160,228	3.00	161,030
FLEET PROG MGR	18	1.00	89,713	1.00	93,430	1.00	93,430	1.00	93,897
FLEET SERVICE PARTS LDWKR	15	1.00	61,360	1.00	54,914	1.00	54,914	1.00	55,188
FLEET SERVS SUPT	21	1.00	135,383	1.00	137,451	1.00	137,451	1.00	138,138
FLEET TECH	15	23.00	1,290,755	23.00	1,412,213	23.00	1,412,213	23.00	1,419,276
FLEET TIRE TECH	15	1.00	44,546	1.00	46,040	1.00	46,040	1.00	46,270
MASTER AUTO BODY TEC	15	1.00	61,196	1.00	63,004	1.00	63,004	1.00	63,319
OPERATIONS CLERK	15	1.00	57,718	1.00	59,732	1.00	59,732	1.00	60,031
PARTS ROOM ASST	15	1.00	49,699	1.00	51,322	1.00	51,322	1.00	51,579
PUB WKS GEN FORE	18	2.00	147,029	2.00	151,717	2.00	151,717	2.00	152,476
WELDER	15	1.00	64,660	1.00	66,571	1.00	66,571	1.00	66,904
TOTAL		43.00	\$ 2,549,876	43.00	\$ 2,701,689	43.00	\$ 2,701,689	43.00	\$ 2,715,202

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Golf Courses

Function: Public Works & Transportation

Agency Overview

Agency Mission

The mission of the Golf Enterprise is to provide the Madison area golfing public with the finest possible golfing conditions at reasonable prices and for all levels of play.

Agency Overview

The Agency is responsible for golf course maintenance and operations. The goals for the Golf Enterprise include providing quality and affordable golf at all four courses, and achieve operational profitability. To achieve these goals Golf will consider changing the pro shop merchandise structure, and evaluate opportunities for revenue enhancements.

2017 Budget Highlights

- The Adopted Budget will maintain the current level of service.

Golf Courses

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Golf Operations	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Golf Courses					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(3,065,706)	(3,235,333)	(3,065,629)	(3,257,656)	(3,257,656)	(3,257,656)
Salaries	1,294,078	1,267,401	1,283,130	1,235,719	1,248,627	1,246,649
Benefits	211,928	153,872	237,558	229,970	231,837	236,312
Supplies	497,809	558,125	559,225	617,675	617,675	617,675
Purchased Services	399,400	515,829	506,786	522,949	522,949	522,946
Debt Other Financing	439,242	269,922	225,950	408,993	390,580	388,089
Inter Depart Charges	223,250	470,184	252,980	222,330	225,968	225,966
Transfer Out	-	-	-	20,020	20,020	20,020
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Golf Courses

Function: Public Works & Transportation

Service Overview

Service: Golf Operations

Service Description

This service oversees the operation and maintenance of the Yahara, Odana, Monona and Glenway Courses, which provide a total of 72 holes of play. The primary customers of this service are recreational golfers. The major initiatives planned for this service include funding capital needs, such as course infrastructure renovation, new maintenance equipment, and clubhouse repairs.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(3,065,706)	(3,235,333)	(3,065,629)	(3,257,656)	(3,257,656)	(3,257,656)
Salaries	1,294,078	1,267,401	1,283,130	1,235,719	1,248,627	1,246,649
Benefits	211,928	153,872	237,558	229,970	231,837	236,312
Supplies	497,809	558,125	559,225	617,675	617,675	617,675
Purchased Services	399,400	515,829	506,786	522,949	522,949	522,946
Debt Other Financing	439,242	269,922	225,950	408,993	390,580	388,089
Inter Depart Charges	223,250	470,184	252,980	222,330	225,968	225,966
Transfer Out	-	-	-	20,020	20,020	20,020
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Golf Courses

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	55,168	-	-	-
Office Supplies	4,040	3,500	26,658	3,650	3,650	3,650
Copy Printing Supplies	694	2,150	709	2,150	2,150	2,150
Hardware Supplies	4,385	4,000	67	6,500	6,500	6,500
Software Licenses & Supplies	631	-	-	-	-	-
Work Supplies	18,488	31,000	20,017	29,800	29,800	29,800
Janitorial Supplies	6,758	9,250	6,132	9,250	9,250	9,250
Safety Supplies	1,167	2,675	2,356	4,975	4,975	4,975
Uniform Clothing Supplies	1,887	1,000	-	1,000	1,000	1,000
Building	397	-	-	-	-	-
Building Supplies	2,035	48,000	4,216	48,000	48,000	48,000
HVAC Supplies	39	1,500	-	1,500	1,500	1,500
Landscaping Supplies	7,897	-	-	5,000	5,000	5,000
Trees Shrubs Plants	617	3,250	203	3,250	3,250	3,250
Fertilizers And Chemicals	125,118	133,000	104,207	133,000	133,000	133,000
Machinery And Equipment	17,218	90,000	82,720	90,000	90,000	90,000
Equipment Supplies	108,167	42,800	99,622	69,600	69,600	69,600
Inventory	198,270	186,000	157,150	210,000	210,000	210,000
Total	\$ 497,809	\$ 558,125	\$ 559,225	\$ 617,675	\$ 617,675	\$ 617,675

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	8,098	19,000	19,000	17,000	17,000	17,000
Electricity	75,504	68,000	68,000	88,000	88,000	88,000
Water	83,531	182,699	182,699	96,400	96,400	96,400
Stormwater	24,495	10,500	10,500	47,500	47,500	47,500
Telephone	5,670	12,500	2,362	13,438	13,438	13,438
Cellular Telephone	889	800	470	800	800	800
Systems Communication Internet	1,131	3,500	319	3,500	3,500	3,500
Building Improv Repair Maint	980	16,800	2,866	2,000	2,000	2,000
Waste Disposal	62	-	-	-	-	-
Pest Control	984	1,000	-	1,000	1,000	1,000
Landscaping	750	-	-	-	-	-
Communication Device Rpr Main	2,100	7,750	-	7,750	7,750	7,750
Equip Improv Repair Maint	9,614	7,800	1,413	10,300	10,300	10,300
System And Software Maintenanc	3,991	3,991	4,100	3,991	3,991	3,988
Lease Rental Of Equipment	103,027	108,039	147,788	150,205	150,205	150,205
Recruitment	-	2,000	-	-	-	-
Mileage	-	2,000	-	500	500	500
Uniform Laundry	702	300	743	800	800	800
Audit Services	1,500	1,700	-	1,700	1,700	1,700
Credit Card Services	41,999	35,500	39,050	39,075	39,075	39,075
Delivery Freight Charges	-	-	125	-	-	-
Management Services	3,947	9,750	6,964	9,750	9,750	9,750
Advertising Services	7,882	10,500	2,330	10,500	10,500	10,500
Printing Services	7,583	-	-	-	-	-
Security Services	1,465	-	2,410	1,240	1,240	1,240
Other Services And Expenses	11,110	6,000	9,948	12,100	12,100	12,100
Permits And Licenses	2,388	5,700	5,700	5,400	5,400	5,400
Total	\$ 399,400	\$ 515,829	\$ 506,786	\$ 522,949	\$ 522,949	\$ 522,946

Golf Courses

Function: Public Works & Transportation

Line Item Detail

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	4,214	3,970	3,969	3,970	3,775	3,775
Principal	-	8,603	8,603	8,603	9,400	9,400
Payments In Lieu Of Taxes	210,868	172,230	172,230	172,230	172,230	172,230
Fund Balance Generated	224,160	85,119	41,149	224,190	205,175	202,684
Total	\$ 439,242	\$ 269,922	\$ 225,950	\$ 408,993	\$ 390,580	\$ 388,089

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Information Tec	14,520	15,756	15,756	15,756	19,394	19,392
ID Charge From Fleet Services	191,062	434,408	217,204	182,521	182,521	182,521
ID Charge From Traffic Enginee	35	-	-	-	-	-
ID Charge From Insurance	4,131	4,929	4,929	7,867	7,867	7,867
ID Charge From Workers Comp	13,501	15,091	15,091	16,186	16,186	16,186
Total	\$ 223,250	\$ 470,184	\$ 252,980	\$ 222,330	\$ 225,968	\$ 225,966

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Local Revenues Operating	-	(6,000)	(6,000)	(46,000)	(46,000)	(46,000)
Catering Concessions	(434,352)	(410,000)	(468,242)	(481,000)	(481,000)	(481,000)
Facility Rental	(661,480)	(1,500)	(620,166)	(679,098)	(679,098)	(679,098)
Memberships	(5,778)	(5,000)	(304,534)	(5,000)	(5,000)	(5,000)
Reimbursement Of Expense	(1,685)	(1,500)	(505)	(1,500)	(1,500)	(1,500)
Golf Courses	(1,949,041)	(2,565,162)	(1,642,961)	(2,017,558)	(2,017,558)	(2,017,558)
Interest	(294)	(1,200)	-	(1,200)	(1,200)	(1,200)
Miscellaneous Revenue	(13,077)	(23,800)	(23,221)	(23,800)	(23,800)	(23,800)
Trade In Allowance	-	(2,500)	-	(2,500)	(2,500)	(2,500)
Fund Balance Applied	-	(218,671)	-	-	-	-
Total	\$ (3,065,706)	\$ (3,235,333)	\$ (3,065,629)	\$ (3,257,656)	\$ (3,257,656)	\$ (3,257,656)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Insurance	-	-	-	4,929	4,929	4,929
Transfer Out To Workers Compe	-	-	-	15,091	15,091	15,091
Total	\$ -	\$ -	\$ -	\$ 20,020	\$ 20,020	\$ 20,020

Golf Courses

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
GOLF CLUB OPER SUPV	18	2.00	112,098	2.00	120,131	2.00	120,131	2.00	120,731
GREENSKEEPER	16	4.00	229,149	4.00	236,794	4.00	236,794	4.00	235,098
MAINT MECH	16	1.00	61,424	1.00	63,770	1.00	63,770	1.00	63,314
PKS EQUIP MECH	16	1.00	58,044	1.00	59,758	1.00	59,758	1.00	59,330
TOTAL		8.00	\$ 460,714	8.00	\$ 480,453	8.00	\$ 480,453	8.00	\$ 478,473

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of Human Resources is to serve the City by recruiting, developing, and sustaining a diverse, highly qualified, and productive workforce.

Agency Overview

The Agency supports the City through recruiting, developing, and sustaining a diverse, talented, and engaged workforce. The goal of this Agency is to continue to focus on quality, continuous improvement, compliance, and outreach. To achieve this goal, Human Resources will implement the HR strategic plan; implement the recommendations from the Racial Equity and Social Justice analysis of the hiring process; and implement the Diverse and Inclusive Workplace Initiative.

2017 Budget Highlights

The 2017 Adopted Budget maintains the current level of service.

Human Resources

Function: Administration

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Employee & Labor Relations	699,117	688,662	657,110	622,316	636,545	639,432
HR Services	481,073	366,611	519,555	451,051	465,976	469,465
Organizational & Health Devel	792,652	511,026	535,750	539,270	551,759	553,504
TOTAL	\$ 1,972,843	\$ 1,566,299	\$ 1,712,416	\$ 1,612,637	\$ 1,654,280	\$ 1,662,401

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(39,774)	(25,500)	(28,710)	(25,500)	(25,500)	(25,500)
Salaries	1,394,692	1,270,602	1,329,864	1,323,262	1,359,836	1,366,026
Benefits	564,998	341,115	431,898	332,768	337,837	339,768
Supplies	15,869	14,719	14,111	29,250	29,250	29,250
Purchased Services	195,546	136,728	135,308	128,704	128,704	128,704
Inter Depart Charges	36,035	38,549	39,858	41,122	41,122	41,122
Inter Depart Billing	(194,523)	(209,914)	(209,914)	(216,969)	(216,969)	(216,969)
TOTAL	\$ 1,972,843	\$ 1,566,299	\$ 1,712,416	\$ 1,612,637	\$ 1,654,280	\$ 1,662,401

Human Resources

Function: Administration

Service Overview

Service: Employee & Labor Relations

Service Description

This service fulfills the City's obligations for contract negotiation, interpretation, and administration; works with Employee Associations, who advocate on behalf of employees post Act 10, in the development and implementation of employee handbooks; and is responsible for the administration of FMLA, disability leave and layoff, occupational accommodations, and the development and implementation of the employee benefits program. The primary customers of this service are City employees, managers and labor and association members. The goals of this service are effective use of the Meet and Confer Process with employee associations, successful negotiation of all outstanding labor contracts, and effective implementation of employee benefits programs. The major initiatives planned for this service include leading contract negotiations and/or administration with MPPOA, IAFF, Teamsters, and stagehands; leading the annual Meet and Confer Process with employee associations; overseeing the annual open enrollment processes for health insurance, dental insurance, and flexible spending accounts; and conducting a Racial Equity Impact Analysis of the City's benefit plans and recommending and implementing improvements.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	478,721	514,191	490,867	466,340	478,835	481,160
Benefits	213,757	168,850	158,730	149,080	150,814	151,376
Supplies	105	-	-	-	-	-
Purchased Services	6,534	3,595	5,488	4,870	4,870	4,870
TOTAL	\$ 699,117	\$ 688,662	\$ 657,110	\$ 622,316	\$ 636,545	\$ 639,432

Service: HR Services

Service Description

This service provides Human Resources (HR) support to departments throughout the City in order to assist in achieving their goals by developing and implementing recruitment and selection strategies, assisting in the implementation of organizational changes including the classification and reclassification of employees and positions, working with the Personnel Board, and providing general human resources support. The primary customers of this service are all City agencies and applicants. The goals of this service are to increase diversity of applicants for City jobs across all classifications, identify positions where we struggle to attract qualified applicants and implement strategies to increase the number of qualified applicants. The major initiatives planned for this service include implementing outcomes from the Racial Equity Analysis of the Hiring Process, including a revised job application and updated job announcement template; increasing use of the Racial Equity Hiring Tool; enhancing partnerships with community organizations to increase diversity of applicants; implementing recruitment sources developed by HR's AASPIRE Intern; and identifying specific positions where we struggle to attract qualified applicants to review wages compared to external comparables.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	415,523	385,604	463,684	465,639	478,742	481,182
Benefits	150,215	78,287	159,662	84,192	86,014	87,063
Supplies	14,332	11,219	9,243	14,000	14,000	14,000
Purchased Services	93,149	96,633	90,916	96,834	96,834	96,834
TOTAL	\$ 481,073	\$ 366,611	\$ 519,555	\$ 451,051	\$ 465,976	\$ 469,465

Service Overview

Service: Organizational & Health Devel

Service Description

This service ensures the success and engagement of City of Madison employees and agencies through the coordinated work of the Organizational Development and Wellness Programs, overseeing the City’s employee engagement initiatives, coordinating internal and external training for employees, facilitating planning initiatives, and developing and delivering wellness initiatives for employees. The primary customers of this service are all City employees and external attendees of trainings. The goals of this service are to improve the on-boarding experience for new employees, enhance opportunities for employee development at various stages in their careers, and improve overall employee engagement city-wide. The major planned initiatives for this service include implementation of an on-boarding process which provides a quality experience for new employees throughout their initial employment; continuing to refine offerings such as Leadership Academy, Supervisory Academy, the Women's Leadership Series, and the annual City-wide Leadership Conference; developing new courses that are responsive to employee or agency needs; working with agency engagement teams to ensure high levels of engagement among all employees; and leading the Citywide engagement team.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	500,448	370,807	375,314	391,283	402,259	403,684
Benefits	201,025	93,978	113,506	99,496	101,009	101,329
Supplies	1,433	3,500	4,868	15,250	15,250	15,250
Purchased Services	95,864	36,500	38,904	27,000	27,000	27,000
TOTAL	\$ 792,652	\$ 511,026	\$ 535,750	\$ 539,270	\$ 551,759	\$ 553,504

Human Resources

Function: Administration

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	4,167	6,250	3,803	7,000	7,000	7,000
Copy Printing Supplies	8,488	3,500	4,143	4,500	4,500	4,500
Postage	937	1,000	869	1,000	1,000	1,000
Books And Subscriptions	148	750	472	1,250	1,250	1,250
Work Supplies	1,497	3,219	3,429	4,000	4,000	4,000
Food And Beverage	633	-	1,396	11,500	11,500	11,500
Total	\$ 15,869	\$ 14,719	\$ 14,111	\$ 29,250	\$ 29,250	\$ 29,250

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	4,201	7,000	4,833	7,000	7,000	7,000
Facility Rental	265	35,435	366	1,775	1,775	1,775
Custodial Building Use Charges	34,997	-	36,935	33,935	33,935	33,935
Communication Device Rpr Main	222	6,500	222	6,500	6,500	6,500
System And Software Maintenanc	11,598	11,598	11,598	11,598	11,598	11,598
Recruitment	1,868	1,000	1,000	1,000	1,000	1,000
Mileage	-	-	635	-	-	-
Conferences And Training	22,027	33,400	35,338	32,900	32,900	32,900
Memberships	2,375	3,695	120	3,695	3,695	3,695
Medical Services	24,950	21,500	21,731	21,500	21,500	21,500
Arbitrator	-	-	800	1,000	1,000	1,000
Storage Services	2,562	2,500	1,545	2,500	2,500	2,500
Consulting Services	87,200	10,600	16,417	1,801	1,801	1,801
Advertising Services	3,281	3,500	3,769	3,500	3,500	3,500
Total	\$ 195,546	\$ 136,728	\$ 135,308	\$ 128,704	\$ 128,704	\$ 128,704

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	32,867	33,767	34,949	33,767	33,767	33,767
ID Charge From Insurance	1,896	3,575	3,575	6,068	6,068	6,068
ID Charge From Workers Comp	1,272	1,207	1,207	1,287	1,287	1,287
ID Charge From Parking	-	-	127	-	-	-
Total	\$ 36,035	\$ 38,549	\$ 39,858	\$ 41,122	\$ 41,122	\$ 41,122

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Human Resources	(194,523)	(209,914)	(209,914)	(216,969)	(216,969)	(216,969)
Total	\$ (194,523)	\$ (209,914)	\$ (209,914)	\$ (216,969)	\$ (216,969)	\$ (216,969)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Payment For Municipal Service	(375)	(3,300)	(3,300)	(3,300)	(3,300)	(3,300)
Other Unit Of Gov Revenues Op	-	(9,450)	(9,450)	(9,450)	(9,450)	(9,450)
Miscellaneous Chrgs For Servic	(37,721)	-	(3,210)	(6,375)	(6,375)	(6,375)
Miscellaneous Revenue	(1,678)	(12,750)	(12,750)	(6,375)	(6,375)	(6,375)
Total	\$ (39,774)	\$ (25,500)	\$ (28,710)	\$ (25,500)	\$ (25,500)	\$ (25,500)

Human Resources

Function: Administration

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	17	1.00	48,411	-	-	-	-	-	-
ADMIN ASST	17	1.00	60,730	1.00	62,524	1.00	62,524	1.00	62,837
EE & LABOR MGR	18	1.00	109,173	1.00	112,400	1.00	112,400	1.00	112,962
HR SERVS MGR	18	1.00	109,173	1.00	113,206	1.00	113,206	1.00	113,772
HRA	18	6.00	423,569	5.00	370,823	5.00	370,823	5.00	372,677
HUMAN RESOURCE DIR	21	1.00	130,066	1.00	132,387	1.00	132,387	1.00	133,049
LABOR RELATIONS SPEC	18	-	-	1.00	91,699	1.00	91,699	1.00	92,158
OCCUP/ACCOM SPEC	18	1.00	77,256	1.00	79,776	1.00	79,776	1.00	80,175
ORG HEALTH/DEV MGR	18	1.00	106,180	1.00	110,063	1.00	110,063	1.00	110,614
ORGAN DEV/TRAIN OFF	18	2.00	160,082	2.00	183,259	2.00	183,259	2.00	184,176
PROG ASST	17	-	-	1.00	54,156	1.00	54,156	1.00	54,427
PROG ASST	20	1.00	47,800	1.00	50,834	1.00	50,834	1.00	50,470
TOTAL		16.00	\$ 1,272,440	16.00	\$ 1,361,128	16.00	\$ 1,361,128	16.00	\$ 1,367,317

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Information Technology Department (IT) is to provide services to all City agencies in the areas of computer usage, software development, personal computer support, mobile computing, telephones, network communications, computer training, and general IT consulting.

Agency Overview

The Agency supports a wide variety of hardware, software, and telecommunications network. The Department also supports a wide variety of software from email to document management systems to enterprise databases; facilitates the dissemination of City information to the public via the City website; and provides the ability for the public to conduct business with the City via the internet. In addition, the IT Department's Media Team unit provides television and internet streaming coverage of public meetings. Goals of the Agency include completing the final phases of the Contract Management System Project; implementing the Asset Management System; implementing the new Municipal Court System; completing the final phases of implementation of the Computer Assisted Mass Appraisal System; upgrading to Microsoft Office Suite and Exchange (email); supporting the Data Management; keeping existing technology current; upgrading the City's security infrastructure; standardizing physical access technology in outlying facilities; standardizing media systems in City conference rooms; continuing to support and lead the City's efforts to bridge the Digital Divide; and continuing to support City agencies in their IT needs. The Information Technology Department is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The Adopted Budget will maintain the current level of service including software maintenance contracts.

Information Technology**Function: Administration***Budget Overview***Budget by Service (All Funds)**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Application Dev And Support	3,393,721	3,308,887	3,173,373	3,303,265	3,360,805	3,371,525
Technical Services	2,195,550	2,890,422	2,843,254	3,067,019	3,135,000	3,149,108
TOTAL	\$ 5,589,272	\$ 6,199,309	\$ 6,016,627	\$ 6,370,284	\$ 6,495,805	\$ 6,520,633

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(15,969)	(25,800)	(70,800)	(73,000)	(73,000)	(73,000)
Salaries	3,496,722	3,823,922	3,773,761	4,007,213	4,117,075	4,132,412
Benefits	1,142,711	1,225,137	1,096,969	1,201,497	1,217,156	1,226,647
Supplies	29,205	39,421	35,546	39,421	39,421	39,421
Purchased Services	1,374,762	1,619,660	1,619,182	1,671,057	1,671,057	1,671,057
Inter Depart Charges	50,077	54,258	54,258	27,513	27,513	27,513
Inter Depart Billing	(488,236)	(537,289)	(492,289)	(503,417)	(503,417)	(503,417)
TOTAL	\$ 5,589,272	\$ 6,199,309	\$ 6,016,627	\$ 6,370,284	\$ 6,495,805	\$ 6,520,633

Information Technology

Function: Administration

Service Overview

Service: Application Dev and Support

Service Description

This service is responsible for databases and database software; the City's website and EmployeeNet; the Electronic Document Management System (EDMS); the centralized Geographic Information System (GIS); support for enterprise applications such as MUNIS, Legistar, and Crystal Reports; and all permitting, licensing, asset management and land/planning applications. The goal of this service is to develop standardized methods for performing business and process analysis, and to develop central agency contacts to provide greater visibility for agency management on IT initiatives. The major initiatives planned for this service include completing the final phases of the Contract Management Project and retiring several legacy systems; the initial implementation and configuration of the Public Works Asset Management Program; implementation of the new Municipal Court system; completing the final phases of implementation of the CAMA system; developing system requirements and beginning the procurement process of a tax billing and collection system; upgrading the Microsoft Office Suite to 2016; and supporting the Data Management Initiative.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	1,646,883	1,826,682	1,747,775	1,825,742	1,876,118	1,884,819
Benefits	536,129	634,124	531,212	577,770	584,934	586,953
Supplies	2,965	14,700	17,015	14,700	14,700	14,700
Purchased Services	1,202,429	1,362,715	1,361,705	1,379,117	1,379,117	1,379,117
Inter Depart Charges	5,315	7,955	7,955	9,353	9,353	9,353
Inter Depart Billing	-	(537,289)	(492,289)	(503,417)	(503,417)	(503,417)
TOTAL	\$ 3,393,721	\$ 3,308,887	\$ 3,173,373	\$ 3,303,265	\$ 3,360,805	\$ 3,371,525

Service: Technical Services

Service Description

This service supports the City wide network of high speed fiber; City-owned computers and telephones; software upgrades and security patches; a City-owned wireless hot spot network; and digital video surveillance cameras. The service stays current with the latest security, hardware, and software technologies, and recommends implementation of these technologies where appropriate. The Media Team (Madison City Channel) provides live coverage of City meetings and maintains taped replays and online archives of those meetings. The goals of this service are to continue to provide technology-based solutions that support customer's missions in all City departments/divisions; to complete the fiber-optic build-out for the Digital Divide project; and to continue the educational and free device programs for new residents in the pilot areas. The major initiatives planned for this service include keeping existing technology current by replacing end-of-life equipment; improving the City's network security posture; installing a system that will consolidate network logs and correlate any events that might be malicious; expanding the card access system; standardization of media systems in city-owned conference rooms; and implementation of the latest version of the Microsoft Office Suite.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(15,969)	(25,800)	(70,800)	(73,000)	(73,000)	(73,000)
Salaries	1,849,839	1,997,240	2,025,986	2,181,471	2,240,957	2,247,593
Benefits	606,582	591,013	565,757	623,727	632,222	639,694
Supplies	26,240	24,721	18,531	24,721	24,721	24,721
Purchased Services	172,333	256,945	257,478	291,940	291,940	291,940
Inter Depart Charges	44,762	46,303	46,303	18,160	18,160	18,160
Inter Depart Billing	(488,236)	-	-	-	-	-
TOTAL	\$ 2,195,550	\$ 2,890,422	\$ 2,843,254	\$ 3,067,019	\$ 3,135,000	\$ 3,149,108

Information Technology

Function: Administration

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	6,295	18,971	18,540	18,971	18,971	18,971
Copy Printing Supplies	1,079	1,050	1,040	1,050	1,050	1,050
Hardware Supplies	8,748	11,900	7,189	11,900	11,900	11,900
Software Licenses & Supplies	9,801	1,200	3,288	1,200	1,200	1,200
Postage	258	500	490	500	500	500
Books And Subscriptions	21	800	-	800	800	800
Work Supplies	3,003	5,000	5,000	5,000	5,000	5,000
Total	\$ 29,205	\$ 39,421	\$ 35,546	\$ 39,421	\$ 39,421	\$ 39,421

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	15,341	15,000	18,147	15,000	15,000	15,000
Cellular Telephone	2,963	3,038	2,820	2,802	2,802	2,802
Systems Communication Internet	13,215	16,500	17,260	19,050	19,050	19,050
Waste Disposal	2,542	-	-	-	-	-
Facility Rental	18,113	18,656	18,657	19,217	19,217	19,217
Custodial Building Use Charges	110,489	107,138	107,138	132,650	132,650	132,650
Process Fees Recyclables	7,527	4,000	-	4,000	4,000	4,000
Office Equipment Repair	-	7,500	15,000	-	-	-
Communication Device Rpr Main	22,628	93,400	93,400	107,470	107,470	107,470
Equip Improv Repair Maint	1,652	2,180	2,300	2,180	2,180	2,180
System And Software Maintenanc	1,133,067	1,270,329	1,270,329	1,290,548	1,290,548	1,290,548
Recruitment	990	1,000	2,084	1,000	1,000	1,000
Conferences And Training	28,863	40,200	40,200	40,200	40,200	40,200
Memberships	670	3,200	3,200	3,200	3,200	3,200
Work Study Services	4,446	7,300	212	7,300	7,300	7,300
Storage Services	563	140	176	140	140	140
Consulting Services	3,634	23,779	23,779	20,000	20,000	20,000
Other Services And Expenses	8,058	6,300	4,480	6,300	6,300	6,300
Total	\$ 1,374,762	\$ 1,619,660	\$ 1,619,182	\$ 1,671,057	\$ 1,671,057	\$ 1,671,057

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	37,769	37,769	37,769	969	969	969
ID Charge From Fleet Services	1,104	1,893	1,893	8,762	8,762	8,762
ID Charge From Traffic Enginee	41	-	-	-	-	-
ID Charge From Insurance	4,405	6,168	6,168	9,202	9,202	9,202
ID Charge From Workers Comp	6,758	8,428	8,428	8,580	8,580	8,580
Total	\$ 50,077	\$ 54,258	\$ 54,258	\$ 27,513	\$ 27,513	\$ 27,513

Information Technology

Function: Administration

Line Item Detail

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Information Tec	-	(537,289)	(492,289)	(503,417)	(503,417)	(503,417)
ID Billing To Library	(20,990)	-	-	-	-	-
ID Billing To Monona Terrace	(65,340)	-	-	-	-	-
ID Billing To Golf Courses	(14,520)	-	-	-	-	-
ID Billing To Parking	(36,300)	-	-	-	-	-
ID Billing To Sewer	(15,726)	-	-	-	-	-
ID Billing To Stormwater	(18,145)	-	-	-	-	-
ID Billing To Transit	(107,060)	-	-	-	-	-
ID Billing To Water	(108,871)	-	-	-	-	-
ID Billing To CDA	(101,284)	-	-	-	-	-
Total	\$ (488,236)	\$ (537,289)	\$ (492,289)	\$ (503,417)	\$ (503,417)	\$ (503,417)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Other Unit Of Gov Revenues Op	(8,234)	(16,500)	(16,500)	(20,000)	(20,000)	(20,000)
Miscellaneous Chrgs For Servic	(7,735)	(1,300)	(46,300)	(45,000)	(45,000)	(45,000)
Sale Of Assets	-	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Total	\$ (15,969)	\$ (25,800)	\$ (70,800)	\$ (73,000)	\$ (73,000)	\$ (73,000)

Information Technology

Function: Administration

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	20	1.00	59,834	1.00	61,599	1.00	61,599	1.00	61,158
CC PROD/DIR	16	1.00	51,714	-	-	-	-	-	-
CC PROD/DIR	20	3.00	155,931	4.70	238,530	4.70	238,530	4.70	248,435
IT APP DEV MGR	18	1.00	113,411	1.00	116,763	1.00	116,763	1.00	117,347
IT DIRECTOR	21	1.00	127,592	1.00	129,870	1.00	129,870	1.00	130,519
IT SPEC	18	41.50	3,161,247	37.50	2,893,312	37.50	2,893,312	37.50	2,929,975
IT TECH SERVS MGR	18	1.00	113,411	1.00	116,763	1.00	116,763	1.00	117,347
MEDIA TEAM LDWKR	16	1.00	67,693	1.00	70,011	1.00	70,011	1.00	69,509
PRINCIPAL IT SPEC	18	-	-	4.00	418,443	4.00	418,443	4.00	420,536
PROCESS IMPROVEMENT SPEC	18	1.00	85,699	1.00	79,464	1.00	79,464	1.00	79,862
PROG ASST	20	1.70	49,204	1.00	50,106	1.00	50,106	1.00	49,747
TOTAL		53.20	\$ 3,985,736	53.20	\$ 4,174,861	53.20	\$ 4,174,861	53.20	\$ 4,224,435

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Landfill

Function: Public Works & Transportation

Agency Overview

Agency Mission

The mission of the Landfill is to protect the City's public health and the environment by monitoring the operation and maintenance of the Madison's five closed landfills.

Agency Overview

The Agency is responsible for the maintenance of the City's five closed landfill sites at Mineral Point, Greentree, Demetral, Sycamore, and Olin. The Agency's goal is to control and eliminate gas and groundwater contamination to maintain a clean environment in the City.

2017 Budget Highlights

The Adopted Budget maintains the current level of service; no fee increase is anticipated in 2017.

Landfill

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Landfill Management Maintenan	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Other Restricted					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,374,835)	(879,790)	(879,790)	(526,110)	(526,110)	(526,110)
Salaries	489,210	270,954	257,472	277,982	285,238	285,238
Benefits	149,022	73,183	93,171	98,161	99,204	99,204
Supplies	59,685	30,550	39,849	31,800	31,800	31,800
Purchased Services	448,801	197,937	178,735	239,871	239,871	239,871
Debt Other Financing	-	110,827	114,224	(358,663)	(368,263)	(368,263)
Inter Depart Charges	246,403	195,408	195,408	260,938	260,938	261,869
Inter Depart Billing	(92,431)	-	-	(95,500)	(95,500)	(95,500)
Transfer Out	74,144	931	931	71,521	72,822	71,891
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Landfill**Function: Public Works & Transportation***Service Overview***Service: Landfill Management Maintenance***Service Description*

This service manages the five closed landfills overseen by the City. The goal of this service is to eliminate the migration of landfill contamination and gas to maintain a clean environment. In 2017 the service will update the Supervisory Control and Data Acquisition (SCADA) system to enhance remote monitoring of the landfills.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,374,835)	(879,790)	(879,790)	(526,110)	(526,110)	(526,110)
Salaries	489,210	270,954	257,472	277,982	285,238	285,238
Benefits	149,022	73,183	93,171	98,161	99,204	99,204
Supplies	59,685	30,550	39,849	31,800	31,800	31,800
Purchased Services	448,801	197,937	178,735	239,871	239,871	239,871
Debt Other Financing	-	110,827	114,224	(358,663)	(368,263)	(368,263)
Inter Depart Charges	246,403	195,408	195,408	260,938	260,938	261,869
Inter Depart Billing	(92,431)	-	-	(95,500)	(95,500)	(95,500)
Transfer Out	74,144	931	931	71,521	72,822	71,891
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Landfill**Function: Public Works & Transportation***Line Item Detail***Supplies**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	15,220	-	-	-
Office Supplies	951	600	266	600	600	600
Copy Printing Supplies	1,013	600	388	600	600	600
Furniture	20	50	17	1,000	1,000	1,000
Hardware Supplies	34	700	70	500	500	500
Software Licenses & Supplies	558	500	-	500	500	500
Postage	1,619	700	754	800	800	800
Books And Subscriptions	-	50	-	50	50	50
Work Supplies	11,820	5,100	2,674	6,000	6,000	6,000
Safety Supplies	2,845	1,000	393	1,500	1,500	1,500
Uniform Clothing Supplies	-	250	-	250	250	250
Building Supplies	509	5,000	-	5,000	5,000	5,000
Equipment Supplies	40,316	16,000	20,067	15,000	15,000	15,000
Total	\$ 59,685	\$ 30,550	\$ 39,849	\$ 31,800	\$ 31,800	\$ 31,800

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	3,111	2,544	-	2,500	2,500	2,500
Electricity	121,666	62,089	45,460	62,900	62,900	62,900
Water	211	197	114	150	150	150
Sewer	123,629	46,323	69,138	66,450	66,450	66,450
Stormwater	16,769	10,285	7,520	9,940	9,940	9,940
Telephone	504	295	359	285	285	285
Cellular Telephone	596	34	250	260	260	260
Building Improv Repair Maint	2,631	5,000	1,404	5,000	5,000	5,000
Custodial Building Use Charges	2,311	2,240	2,636	2,326	2,326	2,326
Equip Improv Repair Maint	71,618	-	10,600	20,000	20,000	20,000
System And Software Maintenanc	786	800	796	400	400	400
Vehicle Repair And Maintenance	29,895	15,000	12,774	15,000	15,000	15,000
Lease Rental Of Equipment	27	750	3	-	-	-
Recruitment	28	-	-	-	-	-
Conferences And Training	334	500	228	500	500	500
Memberships	140	70	13	75	75	75
Uniform Laundry	1,592	900	809	900	900	900
Medical Services	816	1,200	-	500	500	500
Delivery Freight Charges	385	300	151	350	350	350
Storage Services	118	60	46	60	60	60
Consulting Services	926	5,000	-	5,000	5,000	5,000
Inspection Services	-	75	-	-	-	-
Lab Services	38,110	30,000	13,052	30,000	30,000	30,000
Parking Towing Services	165	100	-	100	100	100
Security Services	341	175	346	175	175	175
Other Services And Expenses	3,856	3,000	6,593	3,000	3,000	3,000
Grants	20,258	10,000	5,703	10,000	10,000	10,000
Taxes And Special Assessments	7,980	1,000	725	4,000	4,000	4,000
Permits And Licenses	-	-	15	-	-	-
Total	\$ 448,801	\$ 197,937	\$ 178,735	\$ 239,871	\$ 239,871	\$ 239,871

Landfill**Function: Public Works & Transportation***Line Item Detail***Debt and Other Financing Uses**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fund Balance Generated	-	110,827	114,224	(358,663)	(368,263)	(368,263)
Total	\$ -	\$ 110,827	\$ 114,224	\$ (358,663)	\$ (368,263)	\$ (368,263)

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Public Health M	159,325	148,786	148,786	181,500	181,500	181,500
ID Charge From Engineering	12,467	11,148	11,148	12,468	12,468	12,468
ID Charge From Fleet Services	29,252	18,182	18,182	38,102	38,102	20,102
ID Charge From Traffic Enginee	294	292	292	368	368	368
ID Charge From Sewer	19,471	12,000	12,000	20,000	20,000	20,000
ID Charge From Stormwater	8,589	5,000	5,000	8,500	8,500	8,500
ID Charge From Water	17,005	-	-	-	-	18,000
Total	\$ 246,403	\$ 195,408	\$ 195,408	\$ 260,938	\$ 260,938	\$ 261,869

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Engineering	(6,970)	-	-	(7,000)	(7,000)	(7,000)
ID Billing To Sewer	(56,970)	-	-	(60,000)	(60,000)	(60,000)
ID Billing To Stormwater	(28,491)	-	-	(28,500)	(28,500)	(28,500)
Total	\$ (92,431)	\$ -	\$ -	\$ (95,500)	\$ (95,500)	\$ (95,500)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Landfill Remediation	(972,228)	(840,790)	(840,790)	(486,110)	(486,110)	(486,110)
Late Fees	(5,489)	(3,500)	(3,500)	(3,000)	(3,000)	(3,000)
Interest	(73,906)	(35,500)	(35,500)	(37,000)	(37,000)	(37,000)
Fund Balance Applied	(323,211)	-	-	-	-	-
Total	\$ (1,374,835)	\$ (879,790)	\$ (879,790)	\$ (526,110)	\$ (526,110)	\$ (526,110)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Insurance	-	931	931	931	2,232	1,301
Transfer Out To Capital Projec	74,144	-	-	70,590	70,590	70,590
Total	\$ 74,144	\$ 931	\$ 931	\$ 71,521	\$ 72,822	\$ 71,891

Landfill

Function: Public Works & Transportation

Position Summary

	2016 Budget			Request		2017 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ENGR OPER MAINT WKR	15	2.00	104,560	2.00	109,484	2.00	109,484	2.00	110,032
PUB WKS GEN FORE	18	1.00	65,546	1.00	70,504	1.00	70,504	1.00	70,856
TOTAL		3.00	\$ 170,107	3.00	\$ 179,988	3.00	\$ 179,988	3.00	\$ 180,888

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Library

Function: Library

Agency Overview

Agency Mission

The mission of the Madison Public Library is to provide free and equitable access to cultural and educational experiences.

Agency Overview

The Agency provides book collections and services; patron experience; community spaces; computers, Internet, and technology; classes, events, and programming; outreach and community partnerships; and online branch services. The goals for the Library include: supporting early literacy, providing community engagement opportunities, and integrating equity initiatives across service areas. To achieve these goals, the Library will support literacy outreach initiatives, further develop the "Tell Us" community conversation tool, and develop a strategic approach to increase the number and diversity of partnerships. The Library is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Increases in HVAC supplies (\$33,450), building and equipment repair/maintenance (\$46,550), security services (\$2,600), and utilities (\$33,485) for Central Library; the budgeted amounts are based on prior year trends.
- A decrease in Library Fines and Collection Fees based on current trends (\$39,600).

Library

Function: Library

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Col Res & Access	1,213,194	2,222,627	2,187,784	2,174,533	2,202,744	2,199,357
Community Engagement	22,777	355,596	103,606	149,025	149,025	149,025
Facilities	1,752,030	1,768,986	1,766,727	1,946,439	1,960,460	1,963,404
Public Service	12,465,334	11,941,627	12,230,719	12,305,796	12,556,189	12,603,779
TOTAL	\$ 15,453,335	\$ 16,288,836	\$ 16,288,836	\$ 16,575,792	\$ 16,868,417	\$ 16,915,564

Budget by Fund & Major

Fund:	Library					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,682,535)	(1,446,834)	(1,459,085)	(1,685,899)	(1,685,899)	(1,685,899)
Salaries	8,130,988	8,947,031	8,678,544	8,967,113	9,177,145	9,149,560
Benefits	2,752,557	2,595,302	2,717,325	2,683,561	2,713,263	2,787,995
Supplies	592,762	1,209,056	1,332,369	1,421,994	1,421,994	1,421,994
Purchased Services	2,156,848	2,193,069	2,190,475	2,368,350	2,368,350	2,368,350
Debt Other Financing	165,480	2,692,572	37,683	-	-	-
Inter Depart Charges	79,694	98,640	98,952	128,101	128,101	128,101
Transfer Out	3,257,540	-	2,692,572	2,692,572	2,745,463	2,745,463
TOTAL	\$ 15,453,334	\$ 16,288,836	\$ 16,288,836	\$ 16,575,792	\$ 16,868,417	\$ 16,915,564

Budget by Fund & Major

Fund:	Other Restricted					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(40,194)	-	-	-	-	-
Purchased Services	194	-	-	-	-	-
Transfer Out	40,000	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Library

Function: Library

Service Overview

Service: Col Res & Access

Service Description

This service manages the library materials collection in all formats; and staffing and supply costs for the acquisition, cataloging, and processing of these materials. The goals of this service are to provide an equitable collection of materials in a variety of formats that meets the cultural, educational, and recreational needs of our patrons and using social media and other tools, to connect with current users and reach out to new ones about the collection, including expansion of non-English language materials. The major planned initiatives of this service include marketing the collection to non-traditional library users, providing collection support to community engagement programs, and strategic use of collection analysis reports and tools to ensure an equitable delivery of resources to the community.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(964,227)	(1,026,544)	(976,497)	(989,242)	(989,242)	(989,242)
Salaries	810,119	1,086,745	878,461	956,610	981,324	977,886
Benefits	299,011	289,079	330,853	300,319	303,816	303,867
Supplies	334,089	994,036	1,093,492	1,066,024	1,066,024	1,066,024
Purchased Services	734,201	879,311	861,476	840,822	840,822	840,822
TOTAL	\$ 1,213,194	\$ 2,222,627	\$ 2,187,784	\$ 2,174,533	\$ 2,202,744	\$ 2,199,357

Service: Community Engagement

Service Description

This service oversees community engagement activities and collaborative projects for all ages. The goals of this service are developing a strategic approach to expand the number and diversity of partnerships/collaborations with other agencies and organizations, supporting early literacy efforts, and offering innovative, hands-on programming on a variety of topics. The major initiatives planned for this service include expanding the "Parents as First Teachers" early literacy program in collaboration with the Public Health Department, expanding the "Read Up" program to six schools from the prior year of four schools, recruiting and training Spanish and Hmong community members to provide "Community Storytime" programs to reach audiences in their communities and neighborhood libraries, and further deployment of the "Tell Us" community input tool to continue a community conversation as inspiration for strategic development of services.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(202,204)	(3,600)	(14,583)	(34,100)	(34,100)	(34,100)
Salaries	391	212,736	310	-	-	-
Benefits	1,189	53,610	24	-	-	-
Supplies	82,308	36,000	42,522	53,500	53,500	53,500
Purchased Services	141,092	56,850	75,334	129,625	129,625	129,625
TOTAL	\$ 22,777	\$ 355,596	\$ 103,606	\$ 149,025	\$ 149,025	\$ 149,025

Library

Function: Library

Service Overview

Service: Facilities

Service Description

This service manages the operations of nine facilities including: rent, utilities, maintenance, custodial tasks, supplies, and the staff costs of the Maintenance Services staff. The major initiatives planned for this service include creation of The Play Lab at the Pinney Neighborhood to expand early literacy support, learning, and activities, increasing the number of programs offered at Pinney and in the community and investigating the possibility of expanding the print shop customer base.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(69,956)	(75,991)	(72,046)	(75,000)	(75,000)	(75,000)
Salaries	446,766	478,989	461,819	493,503	505,754	508,034
Benefits	164,684	152,410	168,136	179,273	181,043	181,707
Supplies	76,324	77,520	90,140	110,970	110,970	110,970
Purchased Services	1,119,495	1,122,738	1,105,047	1,218,843	1,218,843	1,218,843
Inter Depart Charges	14,718	13,320	13,632	18,850	18,850	18,850
TOTAL	\$ 1,752,030	\$ 1,768,986	\$ 1,766,727	\$ 1,946,439	\$ 1,960,460	\$ 1,963,404

Service: Public Service

Service Description

This service focuses on direct provision of services including reference and research assistance, reader's advisory, literacy support, programming, technology training, collection management, and participatory learning and creation. The goals of this service are to expand programs and support for literacy activities including the development of metrics to evaluate the effectiveness of programming, to develop a strategic approach to increase the number and diversity of collaborations with outside agencies, and to implement RESJI initiative in all aspects of the organization with the application of an equity lens in decision-making. The major initiatives planned for this service include the expansion of "Parents as First Teachers," an in-home early literacy program in collaboration with the Public Health Department; the expansion from four schools to six schools in the "Read Up" summer reading program; recruiting and training of Spanish and Hmong community members to reach over 1000 non-English speakers with "Community Storytimes"; further deployment of the "Tell Us" to facilitate community input into library services; developing a satellite program at Sandburg Elementary School; adding ten new makers to the Bubbler program to represent communities of color; and addressing Digital Inclusion by providing educational materials and hardware.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(486,341)	(340,699)	(395,958)	(587,557)	(587,557)	(587,557)
Salaries	6,873,713	7,168,561	7,337,954	7,517,001	7,690,068	7,663,641
Benefits	2,287,672	2,100,203	2,218,313	2,203,969	2,228,404	2,302,421
Supplies	100,041	101,500	106,216	191,500	191,500	191,500
Purchased Services	162,254	134,170	148,619	179,060	179,060	179,060
Debt Other Financing	165,480	2,692,572	37,683	-	-	-
Inter Depart Charges	64,976	85,320	85,320	109,251	109,251	109,251
Transfer Out	3,297,540	-	2,692,572	2,692,572	2,745,463	2,745,463
TOTAL	\$ 12,465,334	\$ 11,941,627	\$ 12,230,719	\$ 12,305,796	\$ 12,556,189	\$ 12,603,779

Library

Function: Library

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	18,291	6,500	7,403	6,500	6,500	6,500
Copy Printing Supplies	8,630	10,000	10,000	10,000	10,000	10,000
Furniture	3,895	5,000	5,000	46,000	46,000	46,000
Hardware Supplies	85,080	75,000	79,764	121,000	121,000	121,000
Software Licenses & Supplies	2,101	5,000	5,000	5,000	5,000	5,000
Postage	38,611	38,000	44,007	38,000	38,000	38,000
Program Supplies	52,023	36,000	38,876	53,000	53,000	53,000
Work Supplies	3,920	2,700	4,162	2,700	2,700	2,700
Janitorial Supplies	33,356	40,000	51,903	40,000	40,000	40,000
Library Materials	295,486	956,036	1,049,595	1,028,024	1,028,024	1,028,024
Safety Supplies	1,701	550	550	550	550	550
Uniform Clothing Supplies	56	120	223	120	120	120
Food And Beverage	5,336	-	2,514	3,500	3,500	3,500
Building	3,823	6,400	327	6,400	6,400	6,400
Building Supplies	5,781	2,450	6,075	2,450	2,450	2,450
Electrical Supplies	4,429	4,250	4,291	4,250	4,250	4,250
HVAC Supplies	17,268	18,000	18,000	51,450	51,450	51,450
Plumbing Supplies	2,827	400	1,395	400	400	400
Machinery And Equipment	7,809	-	1,133	-	-	-
Equipment Supplies	2,276	2,100	2,150	2,100	2,100	2,100
Inventory	65	550	-	550	550	550
Total	\$ 592,762	\$ 1,209,056	\$ 1,332,369	\$ 1,421,994	\$ 1,421,994	\$ 1,421,994

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	48,358	76,500	60,984	58,800	58,800	58,800
Electricity	310,292	275,000	267,281	322,500	322,500	322,500
Water	8,178	10,440	7,709	9,350	9,350	9,350
Sewer	9,784	7,500	6,889	9,700	9,700	9,700
Stormwater	3,773	2,626	5,509	5,200	5,200	5,200
Telephone	24,924	14,120	22,088	20,470	20,470	20,470
Cellular Telephone	9,655	10,000	10,789	10,542	10,542	10,542
Systems Communication Internet	563,047	588,228	581,819	594,502	594,502	594,502
Building Improv Repair Maint	148,649	165,463	165,503	177,010	177,010	177,010
Waste Disposal	-	-	3,168	4,920	4,920	4,920
Fire Protection	188	-	263	410	410	410
Pest Control	2,515	2,690	2,354	2,892	2,892	2,892
Elevator Repair	3,539	4,000	4,000	4,000	4,000	4,000
Facility Rental	310,103	307,000	304,834	317,000	317,000	317,000
Custodial Building Use Charges	147,306	153,609	151,616	155,792	155,792	155,792
Process Fees Recyclables	8,073	7,635	4,847	5,160	5,160	5,160
Office Equipment Repair	9,536	12,000	12,000	12,000	12,000	12,000
Communication Device Rpr Main	25,951	15,000	15,000	17,450	17,450	17,450
Equip Improv Repair Maint	3,976	2,000	3,324	37,000	37,000	37,000
Lease Rental Of Equipment	988	360	382	400	400	400
Recruitment	462	2,000	500	500	500	500
Mileage	7,721	13,000	4,949	8,500	8,500	8,500
Conferences And Training	29,379	20,000	40,095	46,000	46,000	46,000
Memberships	10,239	11,000	11,137	11,000	11,000	11,000
Uniform Laundry	3,929	3,200	5,165	4,200	4,200	4,200
Work Study Services	-	-	1,000	-	-	-
Bank Services	194	-	-	-	-	-

Library

Function: Library

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Credit Card Services	2,573	2,000	2,425	3,000	3,000	3,000
Collection Services	9,406	10,000	7,464	10,000	10,000	10,000
Armored Car Services	14,924	19,170	19,619	15,100	15,100	15,100
Consulting Services	103	2,000	2,000	2,000	2,000	2,000
Advertising Services	64,841	35,750	36,987	58,850	58,850	58,850
Printing Services	19,521	37,000	26,393	20,000	20,000	20,000
Investigative Services	-	200	-	200	200	200
Security Services	6,511	8,525	9,284	11,122	11,122	11,122
Interpreters Signing Services	-	1,000	-	1,000	1,000	1,000
Transportation Services	1,002	-	40	600	600	600
Program Services	80,949	55,000	74,159	124,400	124,400	124,400
Other Services And Expenses	685	500	42	13,900	13,900	13,900
Grants	48,106	-	-	-	-	-
Community Agency Contracts	169,009	260,453	260,453	221,080	221,080	221,080
Taxes And Special Assessments	48,074	58,000	58,000	51,300	51,300	51,300
Permits And Licenses	580	100	404	500	500	500
Total	\$ 2,157,042	\$ 2,193,069	\$ 2,190,475	\$ 2,368,350	\$ 2,368,350	\$ 2,368,350

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	-	617,111	-	-	-	-
Principal	-	2,075,461	-	-	-	-
Fund Balance Generated	165,480	-	37,683	-	-	-
Total	\$ 165,480	\$ 2,692,572	\$ 37,683	\$ -	\$ -	\$ -

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Information Tec	20,990	23,028	23,028	23,028	23,028	23,028
ID Charge From Engineering	3,537	3,537	3,537	3,537	3,537	3,537
ID Charge From Fleet Services	7,992	8,545	8,545	14,075	14,075	14,075
ID Charge From Traffic Enginee	3,189	1,238	1,550	1,238	1,238	1,238
ID Charge From Insurance	31,196	47,968	47,968	73,287	73,287	73,287
ID Charge From Workers Comp	12,790	14,324	14,324	12,936	12,936	12,936
Total	\$ 79,694	\$ 98,640	\$ 98,952	\$ 128,101	\$ 128,101	\$ 128,101

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(32,346)	(27,973)	(27,973)	(27,973)	(27,973)	(27,973)
Other Unit Of Gov Revenues Op	(126,133)	(65,289)	(67,904)	(64,587)	(64,587)	(64,587)
Reproduction Services	(85,935)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)
Appliance Collection	(7,475)	(5,500)	(4,773)	(7,500)	(7,500)	(7,500)
Catering Concessions	(27,621)	(22,000)	(22,000)	(25,000)	(25,000)	(25,000)
Facility Rental	(38,971)	(53,991)	(49,991)	(50,000)	(50,000)	(50,000)
Southcentral Library Services	(268,343)	(269,784)	(272,664)	(270,284)	(270,284)	(270,284)
Library Collection Fees	(30,010)	(45,000)	(23,941)	(30,400)	(30,400)	(30,400)
Cataloging Services	(455,858)	(454,255)	(454,255)	(454,255)	(454,255)	(454,255)
Reimbursement Of Expense	(18,703)	(3,500)	(15,152)	(3,500)	(3,500)	(3,500)
Library Fines	(298,454)	(325,000)	(300,000)	(300,000)	(300,000)	(300,000)
Interest	(34,473)	-	-	-	-	-
Net (Increase) Decr Fmv Invest	21,445	-	-	-	-	-
Contributions And Donations	(268,153)	-	(92,431)	(323,400)	(323,400)	(323,400)

Library

Function: Library

Line Item Detail

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Miscellaneous Revenue	(4,533)	(3,000)	(3,000)	(4,000)	(4,000)	(4,000)
Fund Balance Applied	(27,166)	-	-	-	-	-
Transfer In From Other Restrict	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer In From Capital Proje	-	(46,542)	-	-	-	-
Total	\$ (1,722,729)	\$ (1,446,834)	\$ (1,459,085)	\$ (1,685,899)	\$ (1,685,899)	\$ (1,685,899)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Library	40,000	-	-	-	-	-
Transfer Out To Debt Service	2,577,190	-	2,692,572	2,692,572	2,745,463	2,745,463
Transfer Out To Capital Projec	680,351	-	-	-	-	-
Total	\$ 3,297,540	\$ -	\$ 2,692,572	\$ 2,692,572	\$ 2,745,463	\$ 2,745,463

Library

Function: Library

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	32	1.60	81,701	2.00	119,544	2.00	119,544	2.00	118,688
ADMIN CLERK	32	6.70	343,782	6.70	354,059	6.70	354,059	6.70	351,619
CLERK	32	20.45	811,107	18.40	775,658	18.40	775,658	18.40	771,214
CUSTODIAL WKR	15	3.00	152,131	4.00	201,778	4.00	201,778	4.00	202,787
FACILITY MAINT WKR	15	1.00	53,379	1.00	55,336	1.00	55,336	1.00	55,613
LIB BUS OPER MGR	18	1.00	103,168	1.00	106,217	1.00	106,217	1.00	106,748
LIB COM SERV MGR	18	2.00	152,446	1.00	78,777	1.00	78,777	1.00	79,171
LIB COMP TECH	32	2.00	97,645	2.00	103,929	2.00	103,929	2.00	103,185
LIB COMPT SPEC	33	2.00	123,130	2.00	129,015	2.00	129,015	2.00	128,091
LIB FAC MGR	18	1.00	89,068	1.00	92,272	1.00	92,272	1.00	92,733
LIB MAINT COORD	15	1.00	67,162	1.00	69,676	1.00	69,676	1.00	70,024
LIB MEDIA COORD	18	0.90	68,225	1.00	86,655	1.00	86,655	1.00	87,088
LIB PROG COORD	18	1.00	62,171	1.00	64,009	1.00	64,009	1.00	64,329
LIBRARIAN	18	6.00	430,308	6.00	446,969	6.00	446,969	6.00	449,204
LIBRARIAN	33	35.90	2,204,445	35.20	2,226,797	35.20	2,226,797	35.20	2,212,177
LIBRARIAN SUPV	18	2.00	165,977	3.00	239,862	3.00	239,862	3.00	241,062
LIBRARY ASSOCIATE DIRECTOR	18	-	-	1.00	96,363	1.00	96,363	1.00	96,845
LIBRARY ASST	32	33.20	1,447,982	33.30	1,509,628	33.30	1,509,628	33.30	1,500,316
LIBRARY DIRECTOR	21	1.00	125,190	1.00	127,424	1.00	127,424	1.00	128,062
LIBRARY PRESS OPR	32	1.00	52,599	1.00	54,153	1.00	54,153	1.00	53,765
MAINT MECH	15	2.00	125,253	2.00	129,150	2.00	129,150	2.00	129,796
PLANNER	18	1.00	63,189	1.00	67,951	1.00	67,951	1.00	68,291
PROG ASST	17	1.00	55,835	1.00	57,485	1.00	57,485	1.00	57,772
PROG ASST	32	4.00	198,260	4.00	207,339	4.00	207,339	4.00	205,854
TOTAL		130.75	\$ 7,074,152	130.60	\$ 7,400,048	130.60	\$ 7,400,048	130.60	\$ 7,374,433

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The agency's mission is to provide leadership for the organization to deliver the highest quality services and provide a fair and orderly system of governance for citizens and visitors.

Agency Overview

The agency ensures and directs the provision of municipal services by proposing, promoting, and reviewing policies to be adopted by the City; establishes administrative procedures, and provides direction for existing City procedures and policies.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- The reclassification of 4 Deputy Mayors positions (\$30,000).
- The continuation of a Summer Food Program offered in Madison's parks; in 2017 the program will be supported by fundraising efforts with the local healthcare community (\$15,000).
- My Brother's Keeper; funding for the initiative was transferred from Direct Appropriations through an amendment approved by the Board of Estimates (\$25,000).

Mayor

Function: General Government

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Mayor	1,337,744	1,339,412	1,264,526	1,303,015	1,362,882	1,393,858
TOTAL	\$ 1,337,744	\$ 1,339,412	\$ 1,264,526	\$ 1,303,015	\$ 1,362,882	\$ 1,393,858

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(102,500)	(20,000)	-	(20,000)	(35,000)	(35,000)
Salaries	941,834	954,297	857,457	926,770	983,066	987,961
Benefits	281,732	276,679	249,941	267,147	270,718	271,799
Supplies	15,948	11,142	16,310	11,142	11,142	11,142
Purchased Services	199,080	115,220	138,743	115,220	130,220	155,220
Inter Depart Charges	1,649	2,074	2,074	2,736	2,736	2,736
TOTAL	\$ 1,337,744	\$ 1,339,412	\$ 1,264,526	\$ 1,303,015	\$ 1,362,882	\$ 1,393,858

Mayor

Function: General Government

Service Overview

Service: Mayor

Service Description

This service directs City officers in the performance of their duties and responsibilities and supervises the development and implementation of operational goals for City agencies. It appoints and evaluates agency heads as provided by ordinance, reviews agency plans, policies and procedures for soundness and proper coordination, and provides direct guidance to agencies experiencing significant policy or organizational difficulties. It directs inter-agency staff teams in the identification and resolution of management problems that affect more than one City agency. The Mayor's Office submits an annual Executive Budget to the Common Council after establishing guidelines and considering the capital and operating budget requests of City agencies. The Mayor's Office is responsible for encouraging citizen participation in City government by making citizen appointments to City committees; training committee members on "open meetings" requirements, parliamentary procedure, and ethics requirements; maintaining a database of citizen candidates interested in appointment to City committees; and responding to concerns and initiatives presented by citizens and assisting them in their relations with City agencies. The Mayor's Office monitors State and national issues that affect the welfare of City residents. This includes representing the City's interests in the State budget process, State legislation and administration, acting as liaison with the City's State legislative delegation, and maintaining contact with State and Federal legislators and administrators. The Mayor's Office provides public information through preparing and distributing press releases, position papers and correspondence, scheduling and conducting press conferences and interviews, representing the City at civic meetings and official functions and responding to inquiries from the press, organizations and individuals.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(102,500)	(20,000)	-	(20,000)	(35,000)	(35,000)
Salaries	941,834	954,297	857,457	926,770	983,066	987,961
Benefits	281,732	276,679	249,941	267,147	270,718	271,799
Supplies	15,948	11,142	16,310	11,142	11,142	11,142
Purchased Services	199,080	115,220	138,743	115,220	130,220	155,220
Inter Depart Charges	1,649	2,074	2,074	2,736	2,736	2,736
TOTAL	\$ 1,337,744	\$ 1,339,412	\$ 1,264,526	\$ 1,303,015	\$ 1,362,882	\$ 1,393,858

Mayor

Function: General Government

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	6,964	-	-	-
Office Supplies	9,104	3,240	957	3,240	3,240	3,240
Artwork	-	-	300	-	-	-
Copy Printing Supplies	3,929	4,082	1,146	4,082	4,082	4,082
Postage	1,611	3,000	939	3,000	3,000	3,000
Books And Subscriptions	1,304	820	5,964	820	820	820
Work Supplies	-	-	41	-	-	-
Total	\$ 15,948	\$ 11,142	\$ 16,310	\$ 11,142	\$ 11,142	\$ 11,142

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	1,420	7,850	3,083	7,850	7,850	7,850
Cellular Telephone	2,618	1,000	1,884	1,000	1,000	1,000
Facility Rental	-	31,000	494	31,000	31,000	31,000
Custodial Building Use Charges	31,000	-	36,486	-	-	-
Office Equipment Repair	-	144	-	144	144	144
Communication Device Rpr Main	-	226	-	226	226	226
Conferences And Training	51,643	57,000	30,051	57,000	57,000	57,000
Memberships	-	-	4,280	-	-	-
Storage Services	169	500	90	500	500	500
Consulting Services	69,500	-	39,000	-	-	-
Other Services And Expenses	24,991	17,500	26,375	17,500	17,500	17,500
Grants	15,000	-	(3,000)	-	15,000	15,000
Community Agency Contracts	2,740	-	-	-	-	25,000
Total	\$ 199,080	\$ 115,220	\$ 138,743	\$ 115,220	\$ 130,220	\$ 155,220

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Insurance	913	1,272	1,272	2,010	2,010	2,010
ID Charge From Workers Comp	736	802	802	726	726	726
Total	\$ 1,649	\$ 2,074	\$ 2,074	\$ 2,736	\$ 2,736	\$ 2,736

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Contributions And Donations	-	-	-	-	(15,000)	(15,000)
Miscellaneous Revenue	(102,500)	(20,000)	-	(20,000)	(20,000)	(20,000)
Total	\$ (102,500)	\$ (20,000)	\$ -	\$ (20,000)	\$ (35,000)	\$ (35,000)

Mayor

Function: General Government

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DEPUTY MAYOR	19	5.00	481,473	5.00	473,025	5.00	473,025	5.00	475,391
FOOD POLICY COORDINATOR	18	1.00	78,811	1.00	81,140	1.00	81,140	1.00	81,546
MAYOR	19	1.00	137,458	1.00	136,833	1.00	136,833	1.00	137,517
MAYORAL OFF CLK	17	2.00	96,686	2.00	94,357	2.00	94,357	2.00	94,828
NH RESOURCES COORD	18	1.00	76,516	1.00	81,140	1.00	81,140	1.00	81,546
PROG ASST	17	1.00	52,828	1.00	54,388	1.00	54,388	1.00	54,660
SECY TO MAYOR	19	1.00	56,114	1.00	57,773	1.00	57,773	1.00	58,062
TOTAL		12.00	\$ 979,886	12.00	\$ 978,656	12.00	\$ 978,656	12.00	\$ 983,550

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Metro Transit System is to provide safe, reliable, convenient, and efficient public transportation to the residents and visitors of the Metro service area.

Agency Overview

The Agency is responsible for the operation, planning, development, and coordination of the public transit system in the Madison urban area. In 2017, the agency will work to improve weekend service for high-demand bus routes through internal analysis of the fixed route service. Metro Transit is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Rental costs of a new lease for expanded space at 1245 East Washington Avenue (\$52,000) and associated one-time moving expenses (\$97,500).
- Decreased salaries to reflect the actual turnover rate of Metro's Transit Coach Driver positions (\$1,000,000).
- Increasing passenger revenue to reflect the bus fare increase adopted in August 2016 (\$530,000).
- Increasing Advertising revenue net of costs to reflect prior year trends (\$65,000).

Metro Transit

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fixed Route	11,231,769	9,233,621	9,999,646	9,314,424	8,636,098	8,730,940
Paratransit	1,739,909	3,146,763	2,380,738	3,090,584	3,147,241	3,149,491
TOTAL	\$ 12,971,678	\$ 12,380,384	\$ 12,380,385	\$ 12,405,008	\$ 11,783,339	\$ 11,880,431

Budget by Fund & Major

Fund:	Metro Transit					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(49,017,598)	(46,217,917)	(45,476,655)	(47,094,728)	(47,094,728)	(47,192,228)
Salaries	27,766,241	29,514,786	28,628,256	30,316,854	29,434,613	29,455,816
Benefits	11,729,305	11,403,404	11,462,911	10,962,328	10,979,108	11,002,997
Supplies	6,134,933	6,100,000	5,604,319	5,682,000	5,682,000	5,725,100
Purchased Services	7,742,667	8,593,610	9,175,052	9,410,490	9,410,490	9,516,890
Debt Other Financing	3,533,010	1,732,563	1,732,563	1,732,563	1,979,064	1,979,064
Inter Depart Charges	1,178,470	1,253,938	1,253,938	1,395,501	1,392,792	1,392,792
Transfer Out	3,904,649	-	-	-	-	-
TOTAL	\$ 12,971,678	\$ 12,380,384	\$ 12,380,385	\$ 12,405,008	\$ 11,783,339	\$ 11,880,431

Metro Transit

Function: Public Works & Transportation

Service Overview

Service: Fixed Route

Service Description

This service is responsible for: (1) planning and coordinating all fixed route transit improvements and programs, and (2) the repair and maintenance of Metro transit bus fleet. The goal of this service is to provide transportation for customers to a comprehensive network of destinations throughout the City. In 2017 the service will perform an analysis of on-time performance and travel time improvement of the bus routes.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(44,174,373)	(40,996,617)	(40,255,355)	(41,581,428)	(41,581,428)	(41,678,928)
Salaries	26,602,292	28,293,818	27,440,963	29,040,868	28,152,199	28,172,207
Benefits	11,253,722	10,911,481	11,030,208	10,495,266	10,511,118	10,533,952
Supplies	6,134,731	5,664,400	5,604,319	5,274,400	5,274,400	5,317,500
Purchased Services	2,867,255	2,809,093	3,628,065	3,399,865	3,399,865	3,506,265
Debt Other Financing	3,533,010	1,386,051	1,386,051	1,386,051	1,583,251	1,583,251
Inter Depart Charges	1,110,482	1,165,395	1,165,395	1,299,402	1,296,693	1,296,693
Transfer Out	3,904,649	-	-	-	-	-
TOTAL	\$ 11,231,769	\$ 9,233,621	\$ 9,999,646	\$ 9,314,424	\$ 8,636,098	\$ 8,730,940

Service: Paratransit

Service Description

This service provides paratransit services for customers with disabilities in need of transportation services for work, post secondary education, medical needs, sheltered workshops, and other personal purposes. In 2017 the service will upgrade dispatch software enhancing driver communication with Metro dispatch.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(4,843,225)	(5,221,300)	(5,221,300)	(5,513,300)	(5,513,300)	(5,513,300)
Salaries	1,163,949	1,220,968	1,187,293	1,275,986	1,282,414	1,283,609
Benefits	475,583	491,923	432,703	467,062	467,990	469,045
Supplies	202	435,600	-	407,600	407,600	407,600
Purchased Services	4,875,412	5,784,517	5,546,987	6,010,625	6,010,625	6,010,625
Debt Other Financing	-	346,512	346,512	346,512	395,813	395,813
Inter Depart Charges	67,988	88,543	88,543	96,099	96,099	96,099
TOTAL	\$ 1,739,909	\$ 3,146,763	\$ 2,380,738	\$ 3,090,584	\$ 3,147,241	\$ 3,149,491

Metro Transit

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	126,052	-	-	-
Office Supplies	28,791	25,000	30,686	25,000	25,000	25,000
Copy Printing Supplies	13,791	12,000	11,700	12,000	12,000	12,000
Hardware Supplies	15,312	25,000	20,794	25,000	25,000	25,000
Software Licenses & Supplies	-	-	1,781	-	-	-
Postage	14,131	14,000	11,420	14,000	14,000	14,000
Work Supplies	285,869	155,000	134,093	155,000	155,000	198,100
Janitorial Supplies	17,706	40,000	13,512	40,000	40,000	40,000
Uniform Clothing Supplies	78,555	80,000	44,575	80,000	80,000	80,000
Building Supplies	203,247	210,000	182,069	210,000	210,000	210,000
Machinery And Equipment	-	350,000	15,146	180,000	180,000	180,000
Equipment Supplies	498,258	10,000	92,563	10,000	10,000	10,000
Tires	227,047	270,000	231,771	270,000	270,000	270,000
Gasoline	16,676	34,000	37,006	24,000	24,000	24,000
Diesel	3,881,732	3,630,000	3,686,248	3,142,000	3,142,000	3,142,000
Lubricants	148,019	175,000	148,598	175,000	175,000	175,000
Inventory	705,800	1,070,000	816,305	1,320,000	1,320,000	1,320,000
Total	\$ 6,134,933	\$ 6,100,000	\$ 5,604,319	\$ 5,682,000	\$ 5,682,000	\$ 5,725,100

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	182,102	250,000	209,556	200,000	200,000	200,000
Electricity	296,406	290,000	285,941	290,000	290,000	290,000
Water	3,040	17,400	6,399	15,000	15,000	15,000
Sewer	3,127	10,000	6,349	10,000	10,000	10,000
Stormwater	30,034	20,000	17,087	20,000	20,000	20,000
Telephone	9,502	5,000	12,217	5,000	5,000	5,000
Cellular Telephone	11,066	11,120	7,835	11,000	11,000	11,000
Building Improv Repair Maint	54,309	11,000	738	11,000	11,000	11,000
Waste Disposal	11,123	10,000	7,965	10,000	10,000	10,000
Pest Control	7,094	8,000	5,646	8,000	8,000	8,000
Elevator Repair	1,704	-	3,700	-	-	-
Facility Rental	222,590	320,000	336,096	375,000	375,000	427,000
Grounds Improv Repair Maint	3,832	45,000	-	100,000	100,000	100,000
Snow Removal	18,440	50,000	33,140	50,000	50,000	50,000
Communication Device Rpr Main	389,241	415,000	390,871	415,000	415,000	415,000
Equip Improv Repair Maint	17,742	30,000	53,651	30,000	30,000	30,000
Vehicle Repair And Maintenance	27,531	35,000	169,275	35,000	35,000	35,000
Sidewalk Improv Repair Maint	216,626	-	11,578	-	-	-
Conferences And Training	48,122	30,000	59,900	35,000	35,000	35,000
Memberships	58,066	60,000	45,430	60,000	60,000	60,000
Uniform Laundry	22,500	24,000	23,137	24,000	24,000	24,000
Medical Services	32,893	31,000	40,692	31,000	31,000	31,000
Audit Services	18,156	22,000	-	22,000	22,000	22,000
Bank Services	2,813	2,290	-	2,290	2,290	2,290
Legal Services	3,900	-	-	-	-	-
Credit Card Services	11,896	11,000	7,476	11,000	11,000	11,000
Armored Car Services	6,130	5,600	6,676	9,000	9,000	9,000
Delivery Freight Charges	2,946	-	6,654	-	-	-
Storage Services	1,886	2,200	1,526	2,200	2,200	2,200
Consulting Services	30,551	-	59,953	-	-	-
Advertising Services	32,783	30,000	33,188	280,000	280,000	280,000

Metro Transit

Function: Public Works & Transportation

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Printing Services	48,303	96,000	48,949	96,000	96,000	96,000
Parking Towing Services	-	-	20,110	25,000	25,000	25,000
Transportation Services	4,619,492	4,825,000	4,787,339	4,825,000	4,825,000	4,825,000
Other Services And Expenses	423,207	309,000	372,579	89,000	89,000	143,400
Community Agency Contracts	242,738	750,000	750,000	950,000	950,000	950,000
General Liability Insurance	630,776	868,000	1,353,397	1,364,000	1,364,000	1,364,000
Total	\$ 7,742,667	\$ 8,593,610	\$ 9,175,052	\$ 9,410,490	\$ 9,410,490	\$ 9,516,890

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	337,788	366,989	366,989	366,989	385,859	385,859
Principal	-	1,365,574	1,365,574	1,365,574	1,593,205	1,593,205
Fund Balance Generated	3,195,222	-	-	-	-	-
Total	\$ 3,533,010	\$ 1,732,563	\$ 1,732,563	\$ 1,732,563	\$ 1,979,064	\$ 1,979,064

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Human Resources	139,776	142,572	142,572	147,300	147,300	147,300
ID Charge From Information Tec	107,060	113,000	113,000	113,000	110,291	110,291
ID Charge From Treasurer	-	1,796	1,796	4,900	4,900	4,900
ID Charge From Fleet Services	5,901	-	-	6,907	6,907	6,907
ID Charge From Streets	1,050	-	-	-	-	-
ID Charge From Traffic Enginee	74,822	101,000	101,000	83,000	83,000	83,000
ID Charge From Insurance	35,096	64,662	64,662	146,240	146,240	146,240
ID Charge From Workers Comp	814,765	812,908	812,908	876,154	876,154	876,154
ID Charge From Stormwater	-	18,000	18,000	18,000	18,000	18,000
Total	\$ 1,178,470	\$ 1,253,938	\$ 1,253,938	\$ 1,395,501	\$ 1,392,792	\$ 1,392,792

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(6,519,244)	(6,299,302)	(6,299,302)	(6,550,000)	(6,550,000)	(6,550,000)
Federal Revenues Capital	(3,847,037)	(280,000)	(280,000)	(144,000)	(144,000)	(144,000)
State Revenues Operating	(17,375,936)	(17,376,000)	(17,376,000)	(17,360,000)	(17,360,000)	(17,360,000)
Local Revenues Operating	(7,407,232)	(7,555,000)	(7,555,000)	(8,085,000)	(8,085,000)	(8,085,000)
Advertising	(468,304)	(385,000)	(385,000)	(700,000)	(700,000)	(700,000)
Transit Farebox	(1,623,335)	(1,652,000)	(1,152,000)	(1,524,000)	(1,524,000)	(1,524,000)
Adult 31 Day	(2,083,760)	(2,175,500)	(2,175,500)	(2,202,000)	(2,202,000)	(2,202,000)
Senior/Disabled 31 Day	(587,316)	(570,000)	(570,000)	(580,000)	(580,000)	(580,000)
Low Income 31 Day	(2,256,952)	(2,165,000)	(2,165,000)	(2,175,000)	(2,175,000)	(2,175,000)
Paratransit Tickets	1,345	-	-	-	-	-
Unlimited Ride Pass	(6,649,110)	(6,721,300)	(6,721,300)	(6,727,300)	(6,727,300)	(6,727,300)
Miscellaneous Revenue	(172,726)	(59,500)	(319,500)	(47,500)	(47,500)	(47,500)
Sale Of Assets	8	-	-	-	-	-
(Gain) Loss On Sale Of Asset	55	-	-	-	-	-
Fund Balance Applied	-	(979,315)	(478,053)	(834,328)	(834,328)	(931,828)
Transfer In From Insurance	(28,055)	-	-	(165,600)	(165,600)	(165,600)
Total	\$ (49,017,598)	\$ (46,217,917)	\$ (45,476,655)	\$ (47,094,728)	\$ (47,094,728)	\$ (47,192,228)

Metro Transit

Function: Public Works & Transportation

Line Item Detail

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Capital Projec	3,904,649	-	-	-	-	-
Total	\$ 3,904,649	\$ -	\$ -	\$ -	\$ -	\$ -

Metro Transit

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
PARA PROG MGR	44	1.00	90,932	1.00	80,169	1.00	80,169	1.00	80,570
PARA SCHEDULING COOR	42	2.00	88,692	2.00	91,737	2.00	91,737	2.00	91,737
TRANS ACCT	44	2.00	147,437	2.00	154,667	2.00	154,667	2.00	155,440
TRANS ACCT CLK	42	5.00	213,792	6.00	275,116	6.00	275,116	6.00	275,116
TRANS ADV/SALES ASSOC	19	1.00	52,808	1.00	54,369	1.00	54,369	1.00	54,640
TRANS BLD MT	44	1.00	77,668	1.00	80,459	1.00	80,459	1.00	80,861
TRANS BUS CLEANER	41	5.00	209,095	5.00	126,241	5.00	126,241	5.00	126,242
TRANS CLASS A MECH	41	14.00	841,551	13.00	802,949	13.00	802,949	13.00	802,949
TRANS CLASS B MECH	41	15.00	811,673	15.00	859,527	15.00	859,527	15.00	859,527
TRANS CLASS C MECH	41	18.00	806,162	18.00	820,940	18.00	820,940	18.00	820,940
TRANS CUS SERV SUPV	44	1.00	62,217	1.00	56,711	1.00	56,711	1.00	56,995
TRANS CUST SERV REPR	42	9.50	355,311	9.50	415,890	9.50	415,890	9.50	415,890
TRANS EMPL REL ASST	43	1.00	55,786	1.00	57,434	1.00	57,434	1.00	57,721
TRANS FINANCE MGR	44	1.00	94,847	1.00	99,072	1.00	99,072	1.00	99,567
TRANS GARAGE DISPAT	41	1.00	56,069	1.00	57,543	1.00	57,543	1.00	57,543
TRANS GENERAL MGR	21	1.00	131,453	1.00	133,798	1.00	133,798	1.00	134,467
TRANS GRAPHICS TECH	42	1.00	55,464	1.00	41,990	1.00	41,990	1.00	41,990
TRANS INFO SYS COORD	44	1.00	94,080	1.00	96,861	1.00	96,861	1.00	97,345
TRANS INFO SYS SPEC	44	2.00	146,236	2.00	150,551	2.00	150,551	2.00	151,304
TRANS JANITOR	41	2.00	106,434	2.00	109,478	2.00	109,478	2.00	109,478
TRANS MAINT GEN SUPV	44	1.00	84,140	1.00	86,756	1.00	86,756	1.00	87,190
TRANS MAINT MGR	44	1.00	96,689	1.00	100,968	1.00	100,968	1.00	101,473
TRANS MAINT SUPERV	44	7.00	521,718	7.00	539,519	7.00	539,519	7.00	542,215
TRANS MECH LEADWKR	41	1.00	42,709	1.00	43,893	1.00	43,893	1.00	43,893
TRANS MK/CU SERV MGR	44	1.00	100,454	1.00	104,286	1.00	104,286	1.00	104,808
TRANS MKT SPEC	44	2.00	109,285	2.00	124,523	2.00	124,523	2.00	125,146
TRANS OFF MGR	43	1.00	54,349	1.00	55,950	1.00	55,950	1.00	56,230
TRANS OPER GEN SUPV	44	3.00	222,044	3.00	234,252	3.00	234,252	3.00	235,423
TRANS OPER MGR	44	1.00	85,592	1.00	92,196	1.00	92,196	1.00	92,657
TRANS OPER OFF COOR	42	1.00	35,097	1.00	44,703	1.00	44,703	1.00	44,703
TRANS OPER SUPER	44	16.00	1,155,254	16.00	1,209,225	16.00	1,209,225	16.00	1,215,268
TRANS OPERATOR	41	325.30	17,295,486	325.60	17,467,279	325.60	17,467,279	325.60	17,467,279
TRANS PAINT & BODY	41	2.00	121,213	2.00	125,202	2.00	125,202	2.00	125,202
TRANS PARTS SPEC	42	2.00	99,753	2.00	102,684	2.00	102,684	2.00	102,684
TRANS PARTS SUPER	44	1.00	68,316	1.00	70,335	1.00	70,335	1.00	70,686
TRANS PLAN&SCH MGR	44	1.00	103,135	1.00	106,183	1.00	106,183	1.00	106,714
TRANS PLANNER	44	3.00	208,414	3.00	223,803	3.00	223,803	3.00	224,923
TRANS SCHD/DATA ASST	42	1.00	51,134	1.00	53,467	1.00	53,467	1.00	53,467
TRANS SCHED PLANNER	44	1.00	85,669	1.00	88,201	1.00	88,201	1.00	88,642
TRANS SERVICE MGR	44	1.00	112,114	1.00	109,658	1.00	109,658	1.00	110,207

Metro Transit

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
TRANS SERVICE WKR	41	10.80	508,486	11.50	553,667	11.50	553,667	11.50	566,975
TRANS UTIL WKR	41	8.00	407,656	7.00	369,792	7.00	369,792	7.00	369,792
TOTAL		475.60	\$ 26,066,413	475.60	\$ 26,472,044	475.60	\$ 26,472,044	475.60	\$ 26,505,898

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of Monona Terrace Community and Convention Center is to deliver an exceptional and inspirational experience for visitors and event attendees.

Agency Overview

The Agency strives to be a high quality, customer-focused convention and meeting facility that serves as a community gathering place, a tourism destination, and a catalyst for economic activity for the City of Madison, Dane County and the State of Wisconsin. The goals for Monona Terrace include; efficiency in operations, optimization of revenue, and cost management. To achieve these goals the Agency will; improve its social media efforts, implement safety and security projects, and enhance sustainable maintenance and landscaping practices.

2017 Budget Highlights

- The Adopted Budget will maintain the current level of service.

Monona Terrace Comm Conv Ctr Function: Public Facilities

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Community Convention Center	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Convention Center					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(14,206,236)	(14,004,017)	(14,175,486)	(14,200,859)	(14,299,800)	(14,319,753)
Salaries	3,626,518	3,655,224	3,724,625	3,793,461	3,885,363	3,877,669
Benefits	1,277,073	1,151,493	1,224,938	1,218,159	1,231,085	1,258,732
Supplies	525,348	519,384	561,885	546,331	546,331	546,331
Purchased Services	7,215,008	8,089,658	8,075,780	8,015,623	8,015,623	8,015,623
Debt Other Financing	1,077,170	382,110	382,110	382,110	410,011	410,011
Inter Depart Charges	146,920	206,148	206,148	245,175	211,387	211,387
Transfer Out	338,200	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Service Overview

Service: Community Convention Center

Service Description

This service supports the community in three ways: as a convention center attracting new dollars to Madison and Dane County, as a tourism destination, and as a community center for the citizens of our community. The goal of this service is to deliver exceptional and inspirational customer experiences. The primary customer of this service is patrons of Monona Terrace including clients, guests, visitors, and tourists. The major initiatives planned for this service include continuing operations and maintaining Monona Terrace as a community gathering place, a tourist destination, and a catalyst for economic activity. To support these mandates, efforts will be focused on improving social media efforts, as well as redesigning the website and managing its contents in-house; safety and security projects identified by Homeland Security will remain a priority and sustainable maintenance and landscaping practices will be enhanced.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(14,206,236)	(14,004,017)	(14,175,486)	(14,200,859)	(14,299,800)	(14,319,753)
Salaries	3,626,518	3,655,224	3,724,625	3,793,461	3,885,363	3,877,669
Benefits	1,277,073	1,151,493	1,224,938	1,218,159	1,231,085	1,258,732
Supplies	525,348	519,384	561,885	546,331	546,331	546,331
Purchased Services	7,215,008	8,089,658	8,075,780	8,015,623	8,015,623	8,015,623
Debt Other Financing	1,077,170	382,110	382,110	382,110	410,011	410,011
Inter Depart Charges	146,920	206,148	206,148	245,175	211,387	211,387
Transfer Out	338,200	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Monona Terrace Comm Conv Ctr Function: Public Facilities

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	76,252	-	-	-
Office Supplies	27,815	15,400	6,877	17,689	17,689	17,689
Copy Printing Supplies	6,245	10,000	5,731	10,000	10,000	10,000
Furniture	-	-	72	500	500	500
Hardware Supplies	7,609	12,000	14,601	12,000	12,000	12,000
Software Licenses & Supplies	2,149	12,740	6,234	14,740	14,740	14,740
Postage	9,064	9,600	9,605	9,600	9,600	9,600
Books And Subscriptions	270	905	301	1,005	1,005	1,005
Work Supplies	50,186	33,568	109,578	34,168	34,168	34,168
Janitorial Supplies	48,706	60,000	29,326	60,000	60,000	60,000
Safety Supplies	4,712	1,911	1,538	3,400	3,400	3,400
Uniform Clothing Supplies	6,962	13,250	5,683	13,250	13,250	13,250
Food And Beverage	26,264	21,134	32,103	19,577	19,577	19,577
Building	20,715	-	12,343	-	-	-
Building Supplies	22,036	24,731	26,558	25,517	25,517	25,517
Electrical Supplies	25,635	38,103	35,610	30,103	30,103	30,103
HVAC Supplies	3,670	20,000	17,090	20,000	20,000	20,000
Plumbing Supplies	7,488	17,600	14,725	10,000	10,000	10,000
Trees Shrubs Plants	15,082	5,000	3,957	25,000	25,000	25,000
Machinery And Equipment	-	38,860	-	5,400	5,400	5,400
Equipment Supplies	147,668	84,042	52,974	134,042	134,042	134,042
Inventory	93,070	100,540	100,727	100,340	100,340	100,340
Total	\$ 525,348	\$ 519,384	\$ 561,885	\$ 546,331	\$ 546,331	\$ 546,331

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	6,327	7,900	5,752	8,500	8,500	8,500
Fuel Oil	-	1,800	-	2,000	2,000	2,000
Electricity	395,908	387,000	338,436	387,000	387,000	387,000
Water	28,525	53,940	16,922	54,000	54,000	54,000
Steam	164,400	200,000	200,000	200,000	200,000	200,000
Telephone	15,498	9,600	25,072	9,600	9,600	9,600
Cellular Telephone	13,697	26,520	8,094	4,720	4,720	4,720
Building Improv Repair Maint	100,437	22,000	61,901	55,000	55,000	55,000
Waste Disposal	22,842	20,000	20,587	25,000	25,000	25,000
Pest Control	1,210	1,300	2,120	1,500	1,500	1,500
Elevator Repair	73,915	82,000	43,797	44,000	44,000	44,000
Facility Rental	-	-	11,305	24,500	24,500	24,500
Landscaping	66,104	25,000	68,355	13,000	13,000	13,000
Communication Device Rpr Main	77,941	132,000	74,405	75,000	75,000	75,000
Equip Improv Repair Maint	39,430	38,183	39,379	38,208	38,208	38,208
System And Software Maintenanc	13,931	-	11,723	1,450	1,450	1,450
Lease Rental Of Equipment	65,272	71,075	112,333	74,075	74,075	74,075
Recruitment	218	1,500	1,286	1,500	1,500	1,500
Mileage	835	675	56	625	625	625
Conferences And Training	30,348	36,575	32,193	39,988	39,988	39,988
Memberships	11,900	12,224	6,432	12,143	12,143	12,143
Uniform Laundry	82,631	91,900	130,000	85,000	85,000	85,000
Audit Services	3,000	4,000	-	4,000	4,000	4,000
Credit Card Services	94,777	102,800	31,099	95,000	95,000	95,000
Delivery Freight Charges	595	1,275	244	1,200	1,200	1,200
Storage Services	3,313	480	264	480	480	480

Monona Terrace Comm Conv Ctr Function: Public Facilities

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Management Services	95,908	83,000	85,208	80,000	80,000	80,000
Consulting Services	67,360	38,703	74,143	36,500	36,500	36,500
Advertising Services	312,354	433,984	437,137	437,864	437,864	437,864
Printing Services	14,233	16,139	47,547	15,700	15,700	15,700
Security Services	68,359	62,000	50,000	62,000	62,000	62,000
Catering Vending Services	5,202,688	6,000,000	5,952,723	6,000,000	6,000,000	6,000,000
Other Services And Expenses	135,800	119,385	177,783	119,370	119,370	119,370
Permits And Licenses	5,253	6,700	9,484	6,700	6,700	6,700
Total	\$ 7,215,008	\$ 8,089,658	\$ 8,075,780	\$ 8,015,623	\$ 8,015,623	\$ 8,015,623

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	138,665	13,862	13,862	13,862	18,985	18,985
Principal	-	30,048	30,048	30,048	52,826	52,826
Payments In Lieu Of Taxes	-	338,200	338,200	338,200	338,200	338,200
Fund Balance Generated	938,505	-	-	-	-	-
Total	\$ 1,077,170	\$ 382,110	\$ 382,110	\$ 382,110	\$ 410,011	\$ 410,011

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Information Tec	65,340	96,812	96,812	96,812	63,024	63,024
ID Charge From Fleet Services	3,756	4,732	4,732	3,887	3,887	3,887
ID Charge From Traffic Enginee	360	10,000	10,000	10,000	10,000	10,000
ID Charge From Insurance	40,729	55,316	55,316	88,317	88,317	88,317
ID Charge From Workers Comp	36,735	39,288	39,288	46,159	46,159	46,159
Total	\$ 146,920	\$ 206,148	\$ 206,148	\$ 245,175	\$ 211,387	\$ 211,387

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Catering Concessions	(5,202,688)	(6,000,000)	(6,000,000)	(6,000,000)	(6,000,000)	(6,000,000)
Facility Rental	(4,520,993)	(4,355,200)	(4,805,200)	(4,288,655)	(4,288,655)	(4,288,655)
Reimbursement Of Expense	(6,070)	-	-	-	-	-
Gift Shop Sales	(154,453)	(153,000)	(153,000)	(153,000)	(153,000)	(153,000)
Building Tours	(10,922)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Interest	(13)	-	-	-	-	-
Contributions And Donations	-	-	-	(23,700)	(23,700)	(23,700)
Miscellaneous Revenue	(89,209)	(99,058)	(295,041)	(97,800)	(97,800)	(97,800)
Sale Of Assets	(946)	-	-	-	-	-
Fund Balance Applied	-	(475,014)	-	(499,916)	(598,857)	(618,810)
Transfer In From Other Restrict	(4,210,713)	(2,911,745)	(2,912,245)	(3,127,788)	(3,127,788)	(3,127,788)
Transfer In From Insurance	(10,229)	-	-	-	-	-
Total	\$ (14,206,236)	\$ (14,004,017)	\$ (14,175,486)	\$ (14,200,859)	\$ (14,299,800)	\$ (14,319,753)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To General	338,200	-	-	-	-	-
Total	\$ 338,200	\$ -	\$ -	\$ -	\$ -	\$ -

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH	20	1.00	59,790	1.00	61,601	1.00	61,601	1.00	61,160
ADMIN CLERK	20	4.00	209,723	4.00	216,634	4.00	216,634	4.00	215,081
COMM EVENTS COORD	18	1.00	59,480	1.00	61,422	1.00	61,422	1.00	61,729
CUSTODIAL WKR	16	4.50	216,031	5.50	247,216	5.50	247,216	5.50	258,710
FACILITY MAINT WKR	16	2.00	90,187	2.00	114,187	2.00	114,187	2.00	113,369
GARDENER	16	1.00	45,093	1.00	54,536	1.00	54,536	1.00	54,145
GIFT SHOP SALES LDWKR	20	1.00	54,580	1.00	56,536	1.00	56,536	1.00	56,131
IT SPEC	18	1.00	74,080	1.00	76,916	1.00	76,916	1.00	77,300
M.T. ASSOC DIRECTOR	18	2.00	198,523	2.00	205,795	2.00	205,795	2.00	206,824
M.T. BOOKING COORD	20	1.00	55,338	1.00	57,055	1.00	57,055	1.00	56,646
M.T. COM.REL.SUPV	18	1.00	72,920	1.00	75,956	1.00	75,956	1.00	76,336
M.T. COMMAND CTR OPER	16	4.00	208,272	4.00	214,758	4.00	214,758	4.00	213,219
M.T. DIRECTOR	21	1.00	117,732	1.00	132,393	1.00	132,393	1.00	133,055
M.T. EVENT COORD	20	3.00	160,274	3.00	165,608	3.00	165,608	3.00	213,777
M.T. EVENT SERVS MGR	18	1.00	69,398	1.00	71,448	1.00	71,448	1.00	71,805
M.T. OPER LDWKR	16	3.00	154,953	3.00	161,790	3.00	161,790	3.00	160,631
M.T. OPERS WKR	16	8.00	386,033	7.00	334,473	7.00	334,473	7.00	376,229
M.T. SALES ASSOC	19	2.00	107,420	2.00	112,079	2.00	112,079	2.00	112,639
M.T. SALES MGR	19	1.00	67,784	1.00	69,787	1.00	69,787	1.00	70,136
M.T. TECH SERVS SPEC	16	2.00	114,097	2.00	122,543	2.00	122,543	2.00	121,665
M.T. VOL/TOUR COORD	18	1.00	61,217	1.00	63,121	1.00	63,121	1.00	63,437
M.T.BLDG MAINT SUPV	18	1.00	76,560	1.00	79,539	1.00	79,539	1.00	79,937
MAINT MECH	16	3.50	199,221	3.50	216,860	3.50	216,860	3.50	241,467
MKTG/COMMUN SPEC	18	1.00	58,652	1.00	60,385	1.00	60,385	1.00	60,687
MT ASST OPERATIONS MGR	18	2.00	127,847	2.00	133,973	2.00	133,973	2.00	134,643
QI & OPER MGR	18	1.00	84,555	1.00	87,443	1.00	87,443	1.00	87,880
SALES CLERK	20	0.75	23,685	0.75	25,618	0.75	25,618	0.75	25,512
TOTAL		54.75	\$ 3,153,445	54.75	\$ 3,279,673	54.75	\$ 3,279,673	54.75	\$ 3,404,150

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Agency Overview

Agency Mission

The mission of the Municipal Court is to provide an independent and neutral forum for resolution of alleged ordinance violations where the penalty includes primarily a forfeiture.

Agency Overview

The Agency represents the judicial branch of government and provides a neutral setting for resolving alleged City ordinance violations. The goal of the Court is to continue to provide an impartial forum for hearing cases brought by the City for violations of the Madison general ordinances. To achieve this goal, the Court will continue to use restorative justice practices and programs to address ordinance violations, increase funding for the homeless court pilot program, and continue to work on juvenile justice initiatives to reduce disproportionate minority impacts.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- A decrease in payments to the Community Development Division (CDD) for purchased service contracts to provide youth programming (\$21,640). The decrease is due to re-estimates of Court Fees and increased Municipal Court costs. The General Fund will absorb the loss of revenue in the CDD budget to maintain the current level of service.

Municipal Court

Function: General Government

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Court Services	25,409	-	34,061	-	-	-
TOTAL	\$ 25,409	\$ -	\$ 34,061	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(623,088)	(669,704)	(649,942)	(650,000)	(659,519)	(660,849)
Salaries	328,595	331,805	336,832	331,795	340,446	338,840
Benefits	117,680	105,130	113,152	106,911	107,779	110,715
Supplies	21,451	22,000	20,921	22,000	22,000	22,000
Purchased Services	88,254	98,218	100,547	98,061	98,061	98,061
Inter Depart Charges	92,517	112,551	112,551	91,233	91,233	91,233
TOTAL	\$ 25,409	\$ -	\$ 34,061	\$ -	\$ -	\$ -

Municipal Court

Function: General Government

Service Overview

Service: Court Services

Service Description

This service handles approximately 30,000 cases per year including traffic, parking, first offense drunk driving, disorderly conduct, trespassing, building code violations, juvenile violations, and truancy. The Municipal Court also holds hearings in the Public Safety Building for those persons held in jail and issues warrants for arrest and inspections. If a forfeiture is not paid, the Municipal Court can suspend a driver's license, hunting or fishing license, issue a warrant for arrest, intercept a tax refund or start a collection action. The goals of this service are to continue to provide an impartial forum for hearing cases and to continue to use restorative justice practices and programs to address ordinance violations. The major initiatives planned for this service continue to work on the juvenile diversion program and the truancy court in the schools and to continue to work on the homeless court project.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(623,088)	(669,704)	(649,942)	(650,000)	(659,519)	(660,849)
Salaries	328,595	331,805	336,832	331,795	340,446	338,840
Benefits	117,680	105,130	113,152	106,911	107,779	110,715
Supplies	21,451	22,000	20,921	22,000	22,000	22,000
Purchased Services	88,254	98,218	100,547	98,061	98,061	98,061
Inter Depart Charges	92,517	112,551	112,551	91,233	91,233	91,233
TOTAL	\$ 25,409	\$ -	\$ 34,061	\$ -	\$ -	-

Municipal Court

Function: General Government

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	2,860	3,000	2,506	3,000	3,000	3,000
Copy Printing Supplies	2,832	2,000	2,921	2,000	2,000	2,000
Furniture	-	2,000	790	2,000	2,000	2,000
Postage	14,605	14,000	14,000	14,000	14,000	14,000
Books And Subscriptions	1,155	1,000	704	1,000	1,000	1,000
Total	\$ 21,451	\$ 22,000	\$ 20,921	\$ 22,000	\$ 22,000	\$ 22,000

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	1,254	356	1,595	963	963	963
Facility Rental	-	21,062	-	21,062	21,062	21,062
Custodial Building Use Charges	21,721	-	21,062	-	-	-
Conferences And Training	1,271	1,500	1,400	1,500	1,500	1,500
Memberships	497	1,000	700	1,000	1,000	1,000
Collection Services	23,380	30,000	26,257	29,236	29,236	29,236
Storage Services	990	1,000	762	1,000	1,000	1,000
Security Services	32,955	36,000	43,607	36,000	36,000	36,000
Interpreters Signing Services	5,040	7,000	4,799	7,000	7,000	7,000
Transcription Services	396	200	66	200	200	200
Other Services And Expenses	750	-	300	-	-	-
Circuit Court Fee	-	100	-	100	100	100
Total	\$ 88,254	\$ 98,218	\$ 100,547	\$ 98,061	\$ 98,061	\$ 98,061

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Com Dev Blk Gnt	91,643	111,643	111,643	90,000	90,000	90,000
ID Charge From Insurance	594	642	642	990	990	990
ID Charge From Workers Comp	280	266	266	243	243	243
Total	\$ 92,517	\$ 112,551	\$ 112,551	\$ 91,233	\$ 91,233	\$ 91,233

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Court Fees	(640,287)	(669,704)	(656,800)	(650,000)	(659,519)	(660,849)
Moving Violations	2,912	-	727	-	-	-
Uniform Citations	13,436	-	6,041	-	-	-
Parking Violations	422	-	25	-	-	-
Miscellaneous Revenue	429	-	65	-	-	-
Total	\$ (623,088)	\$ (669,704)	\$ (649,942)	\$ (650,000)	\$ (659,519)	\$ (660,849)

Municipal Court

Function: General Government

Position Summary

	2016 Budget			Request		2017 Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
JUD SUPPORT CLK	20	4.00	215,906	4.00	224,085	4.00	224,085	4.00	222,479
MUNICIPAL JUDGE	19	1.00	101,093	1.00	101,093	1.00	101,093	1.00	101,093
TOTAL		5.00	\$ 316,999	5.00	\$ 325,178	5.00	\$ 325,178	5.00	\$ 323,572

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Parking Utility

Function: Public Works & Transportation

Agency Overview

Agency Mission

The mission of the Parking Utility is to provide safe, convenient and affordable parking to the City's citizens and visitors, consistent with City Transportation policies.

Agency Overview

The Agency provides services across garage parking, lot parking, on street parking and parking operations.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Full year of revenue from new parking rates that were adopted in 2016.
- The replacement of an hourly position with a permanent 0.80 FTE Information Clerk (CG 20) to assist with front counter duties such as providing public contact, dispensing programmatic information to the general public, handling phone calls and processing requests for service.

Parking Utility

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Garage Parking	(3,933,838)	(3,039,416)	(4,467,896)	(5,371,755)	(5,248,870)	(5,246,369)
Lot Parking	(761,577)	(967,105)	(760,570)	(1,033,609)	(1,033,367)	(1,033,412)
On Street Parking	(1,501,022)	(1,971,161)	(1,479,594)	(1,866,695)	(1,855,376)	(1,857,798)
Parking Operations	6,196,437	5,977,682	6,708,059	8,272,059	8,137,613	8,137,579
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Parking Utility					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(13,848,127)	(12,424,674)	(14,179,158)	(14,406,945)	(14,395,184)	(14,414,863)
Salaries	4,249,156	4,176,324	4,066,635	4,645,824	4,759,609	4,760,119
Benefits	1,471,522	1,545,345	1,358,829	1,568,116	1,584,481	1,624,650
Supplies	288,599	367,750	349,906	341,250	341,250	341,250
Purchased Services	1,934,697	1,931,859	1,810,457	2,077,398	2,077,398	2,077,398
Debt Other Financing	5,337,126	3,795,252	5,985,599	5,389,863	5,251,588	5,230,588
Inter Depart Charges	261,558	360,807	360,807	384,494	380,858	380,858
Inter Depart Billing	-	-	(412)	-	-	-
Transfer Out	305,470	247,337	247,337	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Parking Utility

Function: Public Works & Transportation

Service Overview

Service: Garage Parking

Service Description

This service operates five city garages including Capitol Square North Garage, Government East Garage, Overture Center Garage, State Street Campus Garage and State Street Capitol Garage. The goal of the service is to increase the availability of convenient, short-term parking, especially during special events. The major initiatives planned for this service include replacement of the Parking Access Revenue Control System (PARCS) and various improvements and operational changes at the lower level of the State Street Capitol Garage to convert this area from “permit-only” to short-term public parking.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(10,064,632)	(8,740,537)	(10,451,877)	(10,418,132)	(10,406,371)	(10,426,050)
Salaries	3,109,872	3,388,670	3,012,778	3,622,340	3,719,502	3,701,595
Benefits	1,110,021	1,368,310	1,036,467	1,388,877	1,402,839	1,442,926
Supplies	76,508	-	127,602	10,000	10,000	10,000
Purchased Services	1,515,351	40	863,445	1,000	1,000	1,000
Debt Other Financing	-	944,101	944,101	-	-	-
Inter Depart Charges	25,521	-	-	24,160	24,160	24,160
Inter Depart Billing	-	-	(412)	-	-	-
Transfer Out	293,521	-	-	-	-	-
TOTAL	\$ (3,933,838)	\$ (3,039,416)	\$ (4,467,896)	\$ (5,371,755)	\$ (5,248,870)	\$ (5,246,369)

Service: Lot Parking

Service Description

This service operates seven parking lots including Blair Lot, Brayton Lot, Buckeye Lot, Evergreen Lot, Lot 88, Wilson Lot and Wingra Lot including hourly and monthly parking. The primary customer of this service include residents and visitors. The goals of the service are to continue to meet the unique parking demands that each surface lot serves, increase utilization during off-peak timeframes, and encourage the use of surface lots before using on-street parking to accommodate special event parking needs. The major initiatives planned for this service include replacement of PARCS equipment, implementation of a bar code ticket system at the Brayton Lot, increasing utilization of surface lots during off-peak timeframes, and accommodating special event parking needs.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,058,562)	(978,761)	(1,050,631)	(1,068,504)	(1,068,504)	(1,068,504)
Salaries	112,154	7,614	99,309	9,052	9,261	9,217
Benefits	34,950	2,067	31,680	2,394	2,427	2,426
Supplies	12,842	-	5,939	-	-	-
Purchased Services	114,232	-	151,158	-	-	-
Debt Other Financing	-	1,975	1,975	-	-	-
Inter Depart Charges	22,807	-	-	23,449	23,449	23,449
TOTAL	\$ (761,577)	\$ (967,105)	\$ (760,570)	\$ (1,033,609)	\$ (1,033,367)	\$ (1,033,412)

Parking Utility

Function: Public Works & Transportation

Service Overview

Service: On Street Parking

Service Description

This service operates on-street parking through meters in the downtown area and through a residential permit process in the nearby neighborhoods. The goals of this service include replacement of remaining coin-only meters with meters that accept payment by coin, credit card, and pay-by-cell and to improve the availability and increase turnover at on-street metered spaces in areas with high evening demand. The major initiatives of this service include conducting a pilot of single space “smart meters” and potential expansion of enforcement hours for on-street meters in the downtown area.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(2,680,199)	(2,574,397)	(2,553,313)	(2,804,309)	(2,804,309)	(2,804,309)
Salaries	743,015	346,039	618,618	405,133	415,022	412,620
Benefits	241,295	118,943	194,528	119,032	120,462	120,442
Supplies	29,781	-	42,131	-	-	-
Purchased Services	142,279	35,716	115,904	40,000	40,000	40,000
Debt Other Financing	-	102,538	102,538	320,000	320,000	320,000
Inter Depart Charges	22,807	-	-	53,449	53,449	53,449
TOTAL	\$ (1,501,022)	\$ (1,971,161)	\$ (1,479,594)	\$ (1,866,695)	\$ (1,855,376)	\$ (1,857,798)

Service: Parking Operations

Service Description

This service includes the overall management and supervision of maintenance and revenue staff and the administrative staff in the Parking Utility, as well as all areas of parking not included above. The goals of this service include replacing the Government East Garage, beginning construction on the proposed Capitol East Garage and identifying and implementing options to improve the visitor experience. The major initiatives planned for this service include construction of the Judge Doyle Garage and potentially a Capitol East Garage and replacement of the Parking Access Revenue Control System.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(44,734)	(130,979)	(123,337)	(116,000)	(116,000)	(116,000)
Salaries	284,115	434,001	335,929	609,299	615,824	636,687
Benefits	85,256	56,025	96,155	57,813	58,753	58,856
Supplies	169,468	367,750	174,233	331,250	331,250	331,250
Purchased Services	162,834	1,896,103	679,949	2,036,398	2,036,398	2,036,398
Debt Other Financing	5,337,126	2,746,638	4,936,985	5,069,863	4,931,588	4,910,588
Inter Depart Charges	190,423	360,807	360,807	283,436	279,800	279,800
Transfer Out	11,949	247,337	247,337	-	-	-
TOTAL	\$ 6,196,437	\$ 5,977,682	\$ 6,708,059	\$ 8,272,059	\$ 8,137,613	\$ 8,137,579

Parking Utility

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	6,649	20,000	5,131	20,000	20,000	20,000
Copy Printing Supplies	12,436	13,000	10,792	18,000	18,000	18,000
Furniture	3,233	10,000	10,220	25,000	25,000	25,000
Hardware Supplies	15,772	20,000	18,485	25,000	25,000	25,000
Software Licenses & Supplies	445	3,000	411	5,000	5,000	5,000
Postage	4,954	7,000	4,076	6,000	6,000	6,000
Books And Subscriptions	70	750	297	750	750	750
Work Supplies	24,813	20,000	15,881	25,000	25,000	25,000
Janitorial Supplies	8,391	9,000	7,216	9,000	9,000	9,000
Medical Supplies	35	5,000	968	500	500	500
Safety Supplies	1,271	3,000	14,833	4,000	4,000	4,000
Snow Removal Supplies	7,155	10,000	11,611	10,000	10,000	10,000
Uniform Clothing Supplies	332	17,000	157	1,000	1,000	1,000
Building	35,361	15,000	15,107	25,000	25,000	25,000
Building Supplies	7,002	30,000	21,361	30,000	30,000	30,000
Electrical Supplies	5,174	5,000	10,925	10,000	10,000	10,000
HVAC Supplies	452	10,000	1,000	10,000	10,000	10,000
Plumbing Supplies	1,342	2,000	944	2,000	2,000	2,000
Machinery And Equipment	147,727	48,000	129,666	10,000	10,000	10,000
Equipment Supplies	76,845	120,000	70,825	105,000	105,000	105,000
Inventory	(70,860)	-	-	-	-	-
Total	\$ 288,599	\$ 367,750	\$ 349,906	\$ 341,250	\$ 341,250	\$ 341,250

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	13,501	23,000	14,233	23,000	23,000	23,000
Electricity	213,327	250,000	214,224	250,000	250,000	250,000
Water	19,527	31,320	17,745	28,000	28,000	28,000
Stormwater	2,870	2,500	2,608	3,500	3,500	3,500
Telephone	11,556	12,484	4,608	12,484	12,484	12,484
Cellular Telephone	6,936	7,042	7,825	10,000	10,000	10,000
Systems Communication Internet	15,557	34,000	29,915	34,000	34,000	34,000
Building Improv Repair Maint	479,841	135,000	135,000	135,000	135,000	135,000
Waste Disposal	440	-	-	-	-	-
Elevator Repair	14,403	35,000	45,919	30,000	30,000	30,000
Facility Rental	26,532	25,885	14,237	30,000	30,000	30,000
Landfill	451	500	-	500	500	500
Process Fees Recyclables	-	1,000	-	-	-	-
Landscaping	3,912	15,000	1,000	35,000	35,000	35,000
Snow Removal	133,218	250,000	250,000	250,000	250,000	250,000
Communication Device Rpr Main	4,975	65,000	44	15,000	15,000	15,000
Equip Improv Repair Maint	73,975	25,000	50,882	35,000	35,000	35,000
Lease Rental Of Equipment	4,492	2,000	2,630	25,000	25,000	25,000
Sidewalk Improv Repair Maint	-	6,000	6,022	6,000	6,000	6,000
Recruitment	1,132	1,000	84	3,000	3,000	3,000
Mileage	8,614	12,500	6,778	10,000	10,000	10,000
Conferences And Training	4,228	30,000	15,932	30,000	30,000	30,000
Memberships	1,307	2,000	1,387	2,000	2,000	2,000
Uniform Laundry	12,896	-	13,555	15,000	15,000	15,000
Arbitrator	-	500	-	500	500	500
Appraisal Services	-	2,500	-	2,500	2,500	2,500
Audit Services	4,000	7,649	-	7,649	7,649	7,649

Parking Utility

Function: Public Works & Transportation

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Bank Services	35	11,765	14	11,765	11,765	11,765
Credit Card Services	441,986	510,000	510,053	520,000	520,000	520,000
Delivery Freight Charges	254	1,500	-	500	500	500
Consulting Services	131,982	100,000	113,472	200,000	200,000	200,000
Advertising Services	9,674	20,000	11,032	20,000	20,000	20,000
Parking Towing Services	38,077	35,714	51,200	40,000	40,000	40,000
Security Services	224,727	235,000	235,332	245,000	245,000	245,000
Other Services And Expenses	3,178	1,000	23,148	6,000	6,000	6,000
Taxes And Special Assessments	26,775	40,000	30,000	40,000	40,000	40,000
Permits And Licenses	320	-	1,580	1,000	1,000	1,000
Total	\$ 1,934,697	\$ 1,931,859	\$ 1,810,457	\$ 2,077,398	\$ 2,077,398	\$ 2,077,398

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Paying Agent Services	-	1,048,614	1,048,614	-	-	-
Payments In Lieu Of Taxes	1,258,857	1,443,096	1,443,096	1,763,096	1,763,096	1,763,096
Fund Balance Generated	4,078,269	1,303,542	3,493,889	3,626,767	3,488,492	3,467,492
Total	\$ 5,337,126	\$ 3,795,252	\$ 5,985,599	\$ 5,389,863	\$ 5,251,588	\$ 5,230,588

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Information Tec	36,300	42,420	42,420	42,420	38,784	38,784
ID Charge From Treasurer	-	9,282	9,282	10,051	10,051	10,051
ID Charge From Engineering	37,269	37,269	37,269	37,269	37,269	37,269
ID Charge From Fleet Services	69,112	80,170	80,170	71,058	71,058	71,058
ID Charge From Streets	-	2,000	2,000	2,000	2,000	2,000
ID Charge From Traffic Enginee	28,925	57,940	57,940	57,771	57,771	57,771
ID Charge From Com Dev Blk Gnt	-	19,720	19,720	19,720	19,720	19,720
ID Charge From Insurance	41,639	53,178	53,178	71,126	71,126	71,126
ID Charge From Workers Comp	48,312	58,828	58,828	73,079	73,079	73,079
Total	\$ 261,558	\$ 360,807	\$ 360,807	\$ 384,494	\$ 380,858	\$ 380,858

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Human Resources	-	-	(127)	-	-	-
ID Billing To Community Devel	-	-	(285)	-	-	-
Total	\$ -	\$ -	\$ (412)	\$ -	\$ -	\$ -

Parking Utility

Function: Public Works & Transportation

Line Item Detail

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Reimbursement Of Expense	(3,854)	-	(1,187)	-	-	-
Parking	(780)	-	-	-	-	-
Cashiered Revenue	(8,609,419)	(7,362,749)	(9,128,291)	(9,108,893)	(9,108,893)	(9,108,893)
Metered Revenue	(2,917,703)	(2,806,881)	(2,837,669)	(3,007,392)	(3,007,392)	(3,007,392)
Parking Permits	(2,103,884)	(2,116,944)	(2,065,737)	(2,095,704)	(2,095,704)	(2,095,704)
Other Permits	(16,936)	-	(22,938)	(14,000)	(14,000)	(14,000)
Interest	(155,582)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)
Easements	(399)	-	-	-	-	-
Miscellaneous Revenue	(5,364)	(28,100)	(10,645)	(6,000)	(6,000)	(6,000)
Sale Of Assets	(37,488)	-	(2,691)	-	-	-
Fund Balance Applied	3,282	-	-	(64,956)	(53,195)	(72,874)
Total	\$ (13,848,127)	\$ (12,424,674)	\$ (14,179,158)	\$ (14,406,945)	\$ (14,395,184)	\$ (14,414,863)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To General	293,521	247,337	247,337	-	-	-
Transfer Out To Capital Projec	11,949	-	-	-	-	-
Total	\$ 305,470	\$ 247,337	\$ 247,337	\$ -	\$ -	\$ -

Parking Utility

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	20	4.00	217,312	3.00	155,872	3.00	155,872	3.00	154,755
ASST PKG UTIL MGR	18	1.00	102,113	1.00	83,197	1.00	83,197	1.00	83,613
CUSTODIAL WKR	16	1.00	53,145	1.00	54,716	1.00	54,716	1.00	54,324
ENGINEER	18	1.00	92,222	1.00	95,160	1.00	95,160	1.00	95,636
ENGR PROG SPEC	16	1.00	60,481	1.00	64,401	1.00	64,401	1.00	63,939
INFORMATION CLERK	20	1.75	71,663	1.75	74,567	1.75	74,567	2.55	110,393
PKG ANALYST	18	1.00	71,688	1.00	73,807	1.00	73,807	1.00	74,176
PKG CASHIER	16	32.15	1,157,288	32.15	1,208,133	32.15	1,208,133	32.15	1,225,418
PKG EQUIP MECH	16	2.00	106,850	3.00	216,796	3.00	216,796	3.00	215,243
PKG EQUIP TECH	16	2.00	117,753	2.00	122,519	2.00	122,519	2.00	121,641
PKG MAINT SUPV	18	1.00	71,307	1.00	73,414	1.00	73,414	1.00	73,781
PKG MAINT WKR	16	7.00	389,242	6.00	334,038	6.00	334,038	6.00	331,644
PKG OPER ASST	20	1.00	65,200	1.00	67,324	1.00	67,324	1.00	66,842
PKG OPER SUPV	18	1.00	81,827	1.00	84,246	1.00	84,246	1.00	84,667
PKG REVENUE CLK	20	1.00	48,610	1.00	50,279	1.00	50,279	1.00	49,919
PKG REVENUE LDWKR	16	3.90	210,480	3.90	221,350	3.90	221,350	3.90	219,823
PKG REVENUE SUPV	18	1.00	70,238	1.00	70,358	1.00	70,358	1.00	70,710
PKG SERVICE WKR	16	4.00	218,382	4.00	225,465	4.00	225,465	4.00	223,849
PKG TECH AIDE	16	2.00	107,495	2.00	108,171	2.00	108,171	2.00	107,397
PROG ASST	17	1.00	52,828	1.00	48,621	1.00	48,621	1.00	48,864
PROG ASST	20	-	-	1.00	56,622	1.00	56,622	1.00	56,216
TOTAL		69.80	\$ 3,366,125	69.80	\$ 3,489,056	69.80	\$ 3,489,056	70.60	\$ 3,532,850

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Parks Division is to provide a quality system of parks, natural resources and recreational opportunities, and to improve connectivity to ensure equitable access to quality park amenities and invest in our natural environment.

Agency Overview

The agency is responsible for providing and park facilities, recreational experiences, and preserving natural areas. The goal of the Parks Division is to improve community engagement and increase revenues. To achieve these goals the Parks Division will complete an update to the Parks and Open Space Plan, and explore updating Parks Impact Fees. The Parks Division is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- An increase to the Urban Forestry Special Charge from \$2.56 million to \$3.91 million to fully offset the cost of providing forestry services (\$720,339), see Streets Division for additional offsets.
- Utilizing Room Tax proceeds to offset costs associated with operating Olbrich Botanical Gardens; as authorized by the Room Tax Commission (\$325,000).
- The continuation of the Dog Park and Disc Golf programs fully funded through user fees (\$340,513).
- Funding for the creation of five 0.75 FTE Parks Workers within the Park Maintenance and Forestry Service (\$53,526). These positions were added as a result of BOE Amendment #15 and are intended to reduce the Division's reliance on seasonal labor. The cost of these positions is funded in part by a reduction in Seasonal Staff hours, a movement of Farm Lease revenue from the Capital Budget, and a reduction to the Parks Financial Management Intern Program.
- Funding for one FTE Park Ranger Leadworker within the Community Recreation Service (\$39,788). The position was added as a result of a Council amendment and will result in an additional 760 hours available to carry out tasks associated with the Park Ranger program.

Parks Division

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Community Recreation Services	1,099,812	610,847	1,009,568	813,052	838,308	869,550
Olbrich Botanical Gardens	1,226,213	1,249,670	1,246,428	1,217,405	918,350	915,950
Park Maintenance And Forestry	11,991,488	10,968,246	10,273,142	10,689,384	10,173,495	10,205,244
Planning And Development	534,119	350,175	713,807	762,719	780,127	873,738
Warner Park & Community Rec Center	400,745	348,180	365,968	355,504	363,753	362,990
TOTAL	\$ 15,252,377	\$ 13,527,118	\$ 13,608,913	\$ 13,838,064	\$ 13,074,033	\$ 13,227,472

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(3,120,307)	(5,044,242)	(4,841,118)	(5,044,242)	(6,089,581)	(6,099,581)
Salaries	9,816,084	9,768,798	10,106,748	10,419,187	10,665,260	10,737,005
Benefits	3,417,159	3,551,909	3,260,646	3,070,434	3,105,669	3,197,363
Supplies	1,201,280	1,058,856	988,132	1,075,806	1,075,806	1,075,806
Purchased Services	1,519,581	1,704,175	1,608,477	1,727,434	1,727,434	1,727,434
Inter Depart Charges	2,418,581	2,487,622	2,453,835	2,589,445	2,589,445	2,589,445
Inter Depart Billing	-	-	32,194	-	-	-
TOTAL	\$ 15,252,378	\$ 13,527,118	\$ 13,608,913	\$ 13,838,064	\$ 13,074,033	\$ 13,227,472

Budget by Fund & Major

Fund:	Other Restricted					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(2,841,080)	(347,337)	(343,603)	(337,097)	(340,513)	(339,861)
Salaries	257,122	114,963	87,462	107,878	110,859	110,254
Benefits	24,914	13,374	9,774	33,717	34,152	34,105
Supplies	40,657	25,000	3,857	40,000	40,000	40,000
Purchased Services	31,058	14,000	16,289	18,000	18,000	18,000
Debt Other Financing	251,166	-	43,539	12,502	12,502	12,502
Inter Depart Charges	12,260	-	2,683	-	-	-
Inter Depart Billing	-	-	-	-	-	-
Transfer Out	2,223,903	180,000	180,000	125,000	125,000	125,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Parks Division

Function: Public Works & Transportation

Service Overview

Service: Community Recreation Services

Service Description

This service is responsible for organizing and providing oversight to community events. This service is also responsible for lake access management, winter programming and concessions, beach management, volunteer management and the marketing and communications of the entire division. Major facilities included in this service area are Olbrich Botanical Gardens, Warner Park Community Recreation Center, and Goodman Pool. The primary customers of this service include permit holders, reservation customers, event organizers, athletic field reservation holders, and community partnerships. The service is working to enhance online information and permit processing, reservations and events, and maintain ranger patrols in all parks across the system.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(597,728)	(1,001,802)	(870,098)	(1,093,302)	(1,093,302)	(1,103,302)
Salaries	1,145,644	1,066,839	1,355,767	1,382,022	1,404,129	1,444,691
Benefits	269,908	250,515	277,338	251,018	254,167	254,847
Supplies	155,345	135,113	111,248	134,800	134,800	134,800
Purchased Services	92,955	91,920	83,356	93,420	93,420	93,420
Inter Depart Charges	33,687	68,262	51,774	45,094	45,094	45,094
Inter Depart Billing	-	-	183	-	-	-
TOTAL	\$ 1,099,812	\$ 610,847	\$ 1,009,568	\$ 813,052	\$ 838,308	\$ 869,550

Service: Olbrich Botanical Gardens

Service Description

This service oversees operations at Olbrich Gardens and provides horticultural displays and botanical collections. The goal of this service is to provide enhanced customer service and diverse programming to attract visitors. Major initiatives planned for this service include continuing the planning work associated with the expansion of the Olbrich Facility.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(303,557)	(336,940)	(309,375)	(333,440)	(658,440)	(658,440)
Salaries	862,688	875,433	885,901	888,998	911,747	909,038
Benefits	300,585	298,214	266,182	267,917	271,113	271,422
Supplies	123,591	139,700	132,550	130,088	130,088	130,088
Purchased Services	181,204	207,937	205,844	205,637	205,637	205,637
Inter Depart Charges	61,702	65,326	65,326	58,205	58,205	58,205
TOTAL	\$ 1,226,213	\$ 1,249,670	\$ 1,246,428	\$ 1,217,405	\$ 918,350	\$ 915,950

Parks Division**Function: Public Works & Transportation***Service Overview***Service: Park Maintenance and Forestry***Service Description*

This service is responsible for the maintenance of all park facilities, open spaces and park land, and dog parks and disc golf courses. This service includes General Park Maintenance, Facilities Maintenance, Conservation Park Maintenance, Mall/Concourse Park Maintenance, Parks Construction and the operation of the Forest Hill Cemetery. The goal of this service is to provide quality customer service for special events and meet Emerald Ash Borer goals for tree removal and replacement.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(4,858,228)	(3,835,337)	(3,802,464)	(3,737,097)	(4,460,852)	(4,120,339)
Salaries	7,385,965	7,472,610	7,175,149	7,393,467	7,575,181	7,496,883
Benefits	2,608,030	2,768,877	2,422,426	2,317,330	2,343,482	2,308,518
Supplies	933,235	778,219	718,341	820,594	820,594	780,594
Purchased Services	1,144,578	1,279,971	1,194,851	1,306,147	1,306,147	1,288,147
Debt Other Financing	251,166	-	43,539	12,502	12,502	-
Inter Depart Charges	2,302,840	2,323,906	2,309,290	2,451,440	2,451,440	2,451,440
Inter Depart Billing	-	-	32,011	-	-	-
Transfer Out	2,223,903	180,000	180,000	125,000	125,000	-
TOTAL	\$ 11,991,488	\$ 10,968,246	\$ 10,273,142	\$ 10,689,384	\$ 10,173,495	\$ 10,205,244

Service: Planning and Development*Service Description*

This service is responsible for all park planning including design and construction for park improvements for 6,000 acres of parks and open space in the City's park system. The service is responsible for developing the Capital Improvement Program for the parks system. In 2017 the service will begin updating the Park and Open Space Plan and implementing the updated Park Impact Fee model.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	359,233	160,949	462,621	547,475	562,751	565,132
Benefits	118,644	145,272	199,950	168,695	170,827	262,057
Supplies	5,345	6,424	6,012	5,924	5,924	5,924
Purchased Services	35,925	22,600	30,294	26,100	26,100	26,100
Inter Depart Charges	14,973	14,930	14,930	14,525	14,525	14,525
TOTAL	\$ 534,119	\$ 350,175	\$ 713,807	\$ 762,719	\$ 780,127	\$ 873,738

Parks Division**Function: Public Works & Transportation***Service Overview***Service: Warner Park & Community Rec Center***Service Description*

This service oversees operations at Warner Park Community Recreation Center, a 31,750 square foot community recreational facility serving youth, families and senior citizens through a variety of recreation and social services. The goal of this service is to operate an energy efficient facility and maximize partnerships to enhance recreational opportunities. The major initiatives planned for this service include consideration of the planning process for facility expansion.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(201,874)	(217,500)	(202,785)	(217,500)	(217,500)	(217,500)
Salaries	319,676	307,930	314,772	315,102	322,310	321,260
Benefits	144,906	102,405	104,524	99,191	100,232	100,519
Supplies	24,421	24,400	23,838	24,400	24,400	24,400
Purchased Services	95,977	115,747	110,420	114,130	114,130	114,130
Inter Depart Charges	17,639	15,198	15,198	20,181	20,181	20,181
TOTAL	\$ 400,745	\$ 348,180	\$ 365,968	\$ 355,504	\$ 363,753	\$ 362,990

Parks Division

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	23,225	20,126	23,559	20,776	20,776	20,776
Copy Printing Supplies	36,715	32,320	28,175	35,420	35,420	35,420
Furniture	9,938	1,000	19,363	2,000	2,000	2,000
Hardware Supplies	13,419	9,500	11,304	10,500	10,500	10,500
Software Licenses & Supplies	877	-	463	-	-	-
Postage	43,667	26,100	27,951	28,000	28,000	28,000
Program Supplies	4,933	20,810	4,683	19,600	19,600	19,600
Books And Subscriptions	284	250	138	350	350	350
Work Supplies	140,439	146,810	120,330	167,550	167,550	167,550
Janitorial Supplies	34,486	43,210	28,394	41,398	41,398	41,398
Medical Supplies	536	-	7,422	1,200	1,200	1,200
Safety Supplies	29,387	30,484	20,831	31,674	31,674	31,674
Uniform Clothing Supplies	24,357	11,000	2,466	16,950	16,950	16,950
Food And Beverage	944	10,756	165	1,000	1,000	1,000
Building	53	-	-	-	-	-
Building Supplies	124,106	142,795	121,459	135,980	135,980	135,980
HVAC Supplies	19,933	15,000	12,209	11,000	11,000	11,000
Landscaping Supplies	37,291	-	55,479	56,050	56,050	56,050
Trees Shrubs Plants	15,104	49,000	8,990	20,000	20,000	20,000
Fertilizers And Chemicals	383,191	230,313	231,156	219,313	219,313	219,313
Machinery And Equipment	72,759	75,500	1,757	66,630	66,630	66,630
Equipment Supplies	172,555	187,270	222,885	184,115	184,115	184,115
Tires	10,532	1,000	223	1,000	1,000	1,000
Gasoline	497	1,600	-	500	500	500
Diesel	492	2,300	1,339	500	500	500
Propane Gas	2,961	-	2,656	5,000	5,000	5,000
Oil	4,794	6,040	3,864	7,300	7,300	7,300
Inventory	34,461	20,672	34,730	32,000	32,000	32,000
Total	\$ 1,241,937	\$ 1,083,856	\$ 991,988	\$ 1,115,806	\$ 1,115,806	\$ 1,115,806

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	111,583	120,236	120,236	118,953	118,953	118,953
Electricity	451,223	470,384	470,384	466,262	466,262	466,262
Water	229,871	395,676	395,676	384,039	384,039	384,039
Stormwater	277,256	250,000	250,000	256,000	256,000	256,000
Telephone	26,668	25,246	26,604	26,633	26,633	26,633
Cellular Telephone	14,876	12,357	11,956	12,439	12,439	12,439
Systems Communication Internet	8,809	15,130	1,939	15,090	15,090	15,090
Building Improv Repair Maint	23,015	41,350	13,090	34,350	34,350	34,350
Waste Disposal	5,622	35,695	16,276	53,695	53,695	53,695
Pest Control	504	2,200	1,194	2,200	2,200	2,200
Elevator Repair	3,584	3,700	6,669	3,800	3,800	3,800
Facility Rental	1,130	62,577	-	62,577	62,577	62,577
Custodial Building Use Charges	64,535	-	62,577	-	-	-
Landfill	41,304	-	22,502	40,000	40,000	40,000
Grounds Improv Repair Maint	23,794	-	16,759	-	-	-
Landscaping	7,951	23,500	7,437	500	500	500
Equip Improv Repair Maint	33,491	29,365	16,898	29,350	29,350	29,350
System And Software Maintenanc	12,926	5,000	16,185	7,300	7,300	7,300
Lease Rental Of Equipment	32,773	48,285	30,919	48,535	48,535	48,535
Sidewalk Improv Repair Maint	-	2,000	-	2,000	2,000	2,000

Parks Division

Function: Public Works & Transportation

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Recruitment	4,946	3,000	3,400	3,000	3,000	3,000
Mileage	1,447	1,400	506	1,250	1,250	1,250
Conferences And Training	11,645	21,000	19,154	23,000	23,000	23,000
Memberships	11,051	7,000	9,237	6,560	6,560	6,560
Uniform Laundry	3,494	3,566	2,205	3,566	3,566	3,566
Credit Card Services	-	4,192	-	4,192	4,192	4,192
Storage Services	576	850	465	850	850	850
Consulting Services	9,250	-	1,000	-	-	-
Advertising Services	3,736	9,000	2,468	10,200	10,200	10,200
Engineering Services	22,946	15,000	25,000	18,000	18,000	18,000
Security Services	4,905	4,955	8,526	4,955	4,955	4,955
Program Services	1,534	1,500	184	2,500	2,500	2,500
Other Services And Expenses	68,431	64,111	32,916	66,238	66,238	66,238
Community Agency Contracts	32,459	32,000	32,000	32,000	32,000	32,000
Permits And Licenses	3,306	7,900	402	5,400	5,400	5,400
Total	\$ 1,550,639	\$ 1,718,175	\$ 1,624,765	\$ 1,745,434	\$ 1,745,434	\$ 1,745,434

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fund Balance Generated	251,166	-	43,539	12,502	12,502	12,502
Total	\$ 251,166	\$ -	\$ 43,539	\$ 12,502	\$ 12,502	\$ 12,502

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Treasurer	-	801	801	1,244	1,244	1,244
ID Charge From Police	-	10,000	-	10,000	10,000	10,000
ID Charge From Engineering	14,111	14,111	14,111	14,111	14,111	14,111
ID Charge From Fleet Services	1,977,176	2,012,659	2,012,659	2,048,286	2,048,286	2,048,286
ID Charge From Streets	6,660	40,000	40,000	-	-	-
ID Charge From Traffic Enginee	53,847	45,109	21,350	45,108	45,108	45,108
ID Charge From Insurance	149,766	166,550	166,550	241,792	241,792	241,792
ID Charge From Workers Comp	217,021	198,392	198,392	228,904	228,904	228,904
ID Charge From Water	12,260	-	2,656	-	-	-
Total	\$ 2,430,841	\$ 2,487,622	\$ 2,456,518	\$ 2,589,445	\$ 2,589,445	\$ 2,589,445

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Fleet Services	-	-	32,194	-	-	-
Total	\$ -	\$ -	\$ 32,194	\$ -	\$ -	\$ -

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Local Revenues Operating	(73,065)	(78,300)	(78,300)	(78,300)	(78,300)	(78,300)
Miscellaneous Chrgs For Servic	(33)	-	-	-	-	-
Parks Use Charges	(6,889)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
Boat Launch	(205,919)	(255,000)	(200,000)	(255,000)	(255,000)	(255,000)
Catering Concessions	(179,539)	(210,000)	(182,000)	(204,750)	(204,750)	(204,750)
Facility Rental	(339,159)	(359,250)	(359,250)	(364,500)	(364,500)	(374,500)
Urban Forest Special Charge	(2,185,991)	-	-	-	-	-
Admissions	(209,324)	(248,042)	(248,042)	(248,042)	(248,042)	(248,042)

Parks Division

Function: Public Works & Transportation

Line Item Detail

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Lessons	(49,371)	(73,950)	(73,950)	(73,950)	(73,950)	(73,950)
Program Revenue	(58,824)	(66,000)	(58,000)	(66,000)	(66,000)	(66,000)
Memberships	(56,200)	(60,500)	(60,500)	(60,500)	(60,500)	(60,500)
Reimbursement Of Expense	(152,829)	(64,200)	(64,200)	(64,200)	(64,200)	(64,200)
Service Charges Commissions	(1,004)	-	-	-	-	-
Dog Park Permits	(351,991)	(215,000)	(247,865)	(273,000)	(273,000)	(277,244)
Other Permits	(207,241)	(55,000)	(137,606)	(55,000)	(55,000)	(55,000)
Spec Assessments Service	(319,298)	(480,000)	(480,000)	(480,000)	(480,000)	(480,000)
Late Fees	(1,968)	-	-	-	-	-
Interest	(3,146)	-	-	-	-	-
Contributions And Donations	(119,333)	(224,090)	(125,200)	(224,090)	(224,090)	(224,090)
Miscellaneous Revenue	(64,272)	(210,337)	(78,841)	(78,000)	(78,000)	(78,000)
Trade In Allowance	(45,800)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)
Fund Balance Applied	(121,311)	-	-	(64,097)	(67,513)	(62,617)
Transfer In From Other Restrict	(1,000,000)	(2,560,000)	(2,560,000)	(2,560,000)	(3,605,339)	(3,605,339)
Transfer In From Permanent	(200,478)	(176,910)	(175,075)	(176,910)	(176,910)	(176,910)
Transfer In From Insurance	(8,403)	-	(892)	-	-	-
Total	\$ (5,961,387)	\$ (5,391,579)	\$ (5,184,722)	\$ (5,381,339)	\$ (6,430,094)	\$ (6,439,442)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To General	2,000,000	-	-	-	-	-
Transfer Out To Capital Projec	223,903	180,000	180,000	125,000	125,000	125,000
Total	\$ 2,223,903	\$ 180,000	\$ 180,000	\$ 125,000	\$ 125,000	\$ 125,000

Parks Division

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	1.00	64,512	1.00	60,385	1.00	60,385	1.00	60,687
ADMIN CLERK	20	6.60	292,970	6.60	306,694	6.60	306,694	6.60	304,641
ADMIN ASST	20	1.00	60,921	1.00	62,721	1.00	62,721	1.00	62,272
ARBORIST	16	28.00	1,502,228	28.00	1,566,347	28.00	1,566,347	28.00	1,555,127
ASST PKS SUPERINTENDENT	18	2.00	207,583	2.00	213,718	2.00	213,718	2.00	214,786
BOTANICAL CENTER DIR	18	1.00	93,162	1.00	95,915	1.00	95,915	1.00	96,395
CARPENTER	71	2.00	119,817	2.00	125,230	2.00	125,230	2.00	125,856
CEMETERY OPRS LDWKR	16	1.00	53,680	1.00	56,633	1.00	56,633	1.00	56,228
CITY FORESTER	18	1.00	88,188	1.00	91,619	1.00	91,619	1.00	92,077
CLERK	20	1.00	47,054	1.00	48,852	1.00	48,852	1.00	48,502
CONS CURATOR ASST	16	1.00	52,083	1.00	48,926	1.00	48,926	1.00	48,575
CONS RESOURCE SUPV	18	1.00	77,953	1.00	60,385	1.00	60,385	1.00	60,687
CONSERVATION TECH	16	2.00	110,653	2.00	115,809	2.00	115,809	2.00	114,980
CUSTODIAL WKR	16	1.00	38,940	1.00	41,004	1.00	41,004	1.00	40,710
ELECTRICIAN FOREPERS	71	1.00	71,754	1.00	73,874	1.00	73,874	1.00	74,243
EQPT OPR	16	9.00	525,635	9.00	543,763	9.00	543,763	9.00	539,869
FACILITY MAINT WKR	16	2.00	105,892	2.00	110,654	2.00	110,654	2.00	109,860
FORESTRY OPR SUPV	18	1.00	72,685	1.00	75,345	1.00	75,345	1.00	75,721
FORESTRY SPEC	16	4.00	244,144	3.00	199,895	3.00	199,895	3.00	198,463
GARDENER	16	6.00	290,222	6.00	316,799	6.00	316,799	6.00	352,075
HORTICULTURE SUPV	18	1.00	77,256	1.00	79,539	1.00	79,539	1.00	79,937
HORTICULTURIST	16	1.00	67,400	1.00	69,391	1.00	69,391	1.00	68,894
LANDSCAPE ARCHITECT	18	4.00	299,807	4.00	302,786	4.00	302,786	4.00	304,299
LANDSCAPE CONSTR SUP	18	1.00	70,993	1.00	74,347	1.00	74,347	1.00	74,719
MAD PKS FD COORD	18	1.00	67,176	1.00	73,096	1.00	73,096	1.00	73,461
MAINT MECH	16	2.00	118,909	2.00	124,346	2.00	124,346	2.00	123,455
OLBR FAC/VOL COORD	18	1.00	61,079	1.00	63,025	1.00	63,025	1.00	63,341
PARKS SUPT	21	1.00	126,678	1.00	128,939	1.00	128,939	1.00	129,584
PARKS WKR	16	-	-	-	-	-	-	0.75	31,604
PKS COM REL COORD	18	1.00	66,530	1.00	68,495	1.00	68,495	1.00	68,838
PKS COMM SERVS MGR	18	1.00	76,223	1.00	86,509	1.00	86,509	1.00	86,941
PKS EQUIP MECH	16	3.00	187,019	3.00	192,929	3.00	192,929	3.00	191,547
PKS FAC/MAINT SUPV	18	1.00	85,698	1.00	88,231	1.00	88,231	1.00	88,672
PKS GEN SUPV	18	3.00	221,649	3.00	215,881	3.00	215,881	3.00	216,960
PKS MAINT MECHANIC	16	4.00	248,054	4.00	259,234	4.00	259,234	4.00	257,376
PKS MAINT WKR	16	43.00	2,279,271	42.00	2,301,958	42.00	2,301,958	42.00	2,285,461
PKS OPER MGR	18	1.00	76,223	1.00	84,190	1.00	84,190	1.00	84,611
PKS OPR LDWKR	16	2.00	130,309	3.00	190,119	3.00	190,119	3.00	188,758
PKS PLAN/DEV MGR	18	1.00	76,223	1.00	102,821	1.00	102,821	1.00	103,335
PKS RANGR LEADWKR	16	-	-	-	-	-	-	1.00	58,858

Parks Division

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
PLAYGROUND TECH	16	1.00	59,790	1.00	55,335	1.00	55,335	1.00	54,939
PLUMBER	71	1.00	66,733	1.00	68,705	1.00	68,705	1.00	69,049
PROG ASST	17	1.00	54,490	1.00	57,325	1.00	57,325	1.00	57,612
PROG ASST	20	2.80	146,194	2.80	151,654	2.80	151,654	2.80	150,658
PUB WKS FORE	18	1.00	62,847	1.00	65,960	1.00	65,960	1.00	66,290
PUB WKS LEADWKR	16	4.00	241,353	4.00	239,569	4.00	239,569	4.00	237,852
RECR SERVS COORD	18	1.00	63,037	2.00	141,588	2.00	141,588	2.00	142,296
RECREATION SERVS ASST	16	2.35	96,216	2.35	98,831	2.35	98,831	2.35	98,394
STS USE STAFF TEAM COORD	18	1.00	64,517	1.00	66,726	1.00	66,726	1.00	67,060
SURVEYOR	18	1.00	72,920	1.00	75,063	1.00	75,063	1.00	75,439
TREE TRIMMER FORE	18	2.00	136,528	2.00	140,716	2.00	140,716	2.00	141,420
WARNER PK FACILITY MGR	18	1.00	67,682	1.00	71,657	1.00	71,657	1.00	72,015
WELDER	16	1.00	65,447	1.00	67,381	1.00	67,381	1.00	66,898
TOTAL		164.75	\$ 9,654,326	164.75	\$ 10,020,914	164.75	\$ 10,020,914	166.50	\$ 10,112,328

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Office of the Director is to provide leadership to the Planning, Community Development, and Economic Development Divisions.

Agency Overview

The Agency is responsible for the overall leadership and management of PCED Divisions; Community Development, Economic Development, Planning, CDA Housing Operations, CDA Redevelopment, and Building Inspection. The PCED Director serves as the Secretary of the City's Plan Commission. The Office of the Director provides centralized administrative support and coordination, on Department initiatives to improve systems and customer service. The goal of the PCED Office of the Director is to enhance the efficiency and effectiveness of its divisions. To achieve this goal the Office of the Director will assist with the Comprehensive Plan update, and implementation of Connect Madison.

2017 Budget Highlights

- The Adopted Budget maintains the current level of service.

PCED Office Of Director

Function: Planning & Development

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
PI Cdd Edd Admin And Support	757,347	684,436	632,707	706,884	704,517	707,495
TOTAL	\$ 757,347	\$ 684,436	\$ 632,707	\$ 706,884	\$ 704,517	\$ 707,495

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	-	(80,000)	-	-	-	-
Salaries	490,046	429,512	455,280	459,992	455,802	455,508
Benefits	183,199	155,415	130,667	145,296	147,119	150,391
Supplies	3,064	10,850	3,448	7,650	7,650	7,650
Purchased Services	57,955	150,850	25,503	75,752	75,752	75,752
Inter Depart Charges	23,083	17,809	17,809	18,194	18,194	18,194
TOTAL	\$ 757,347	\$ 684,436	\$ 632,707	\$ 706,884	\$ 704,517	\$ 707,495

Service Overview

Service: PL CDD EDD Admin and Support

Service Description

This service provides for the overall administration of the Department of Planning and Community and Economic Development and provides centralized administrative support services to other divisions of the Department. The Administration Service also acts as Secretary for the Plan Commission, supervises a clerical pool, provides department-wide systems improvements among Units, and provides public information coordination and development. The goal of this service is to enhance the efficiency and effectiveness of the department and its divisions which include Planning, Building Inspection, Community Development, Economic Development, and Community Development Authority which includes Housing Operations. Primary customers of this service include the residents, businesses and visitors of the City of Madison. The major initiatives planned for this service include the Comprehensive Planning update; implementation of Connect Madison (Economic Development Strategy) with a focus on upward mobility for all through equitable economic growth, continued work on the creation of quality affordable housing, and continued work on improving services and systems for residents experiencing homelessness.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	-	(80,000)	-	-	-	-
Salaries	490,046	429,512	455,280	459,992	455,802	455,508
Benefits	183,199	155,415	130,667	145,296	147,119	150,391
Supplies	3,064	10,850	3,448	7,650	7,650	7,650
Purchased Services	57,955	150,850	25,503	75,752	75,752	75,752
Inter Depart Charges	23,083	17,809	17,809	18,194	18,194	18,194
TOTAL	\$ 757,347	\$ 684,436	\$ 632,707	\$ 706,884	\$ 704,517	\$ 707,495

PCED Office Of Director

Function: Planning & Development

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	788	-	-	-
Office Supplies	2,758	3,000	764	3,000	3,000	3,000
Copy Printing Supplies	127	5,000	-	2,000	2,000	2,000
Furniture	-	1,000	1,700	1,000	1,000	1,000
Hardware Supplies	10	1,500	106	1,500	1,500	1,500
Software Licenses & Supplies	99	-	-	-	-	-
Postage	71	150	89	150	150	150
Books And Subscriptions	-	200	-	-	-	-
Total	\$ 3,064	\$ 10,850	\$ 3,448	\$ 7,650	\$ 7,650	\$ 7,650

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	482	1,110	877	1,110	1,110	1,110
Cellular Telephone	64	240	-	240	240	240
System And Software Maintenan	38	1,000	-	-	-	-
Conferences And Training	775	17,500	17,500	10,000	10,000	10,000
Appraisal Services	3,250	-	-	-	-	-
Consulting Services	16,000	121,000	7,000	54,402	54,402	54,402
Other Services And Expenses	37,346	10,000	126	10,000	10,000	10,000
Total	\$ 57,955	\$ 150,850	\$ 25,503	\$ 75,752	\$ 75,752	\$ 75,752

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	16,245	16,245	16,245	16,245	16,245	16,245
ID Charge From Insurance	532	789	789	1,130	1,130	1,130
ID Charge From Workers Comp	6,306	775	775	819	819	819
Total	\$ 23,083	\$ 17,809	\$ 17,809	\$ 18,194	\$ 18,194	\$ 18,194

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Miscellaneous Revenue	-	(80,000)	-	-	-	-
Total	\$ -	\$ (80,000)	\$ -	\$ -	\$ -	\$ -

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ANAL	18	1.00	67,422	1.00	71,657	1.00	71,657	1.00	72,015
ADMIN CLERK	20	1.00	53,267	2.00	107,958	2.00	107,958	2.00	107,185
CLERK	20	1.00	47,015	-	-	-	-	-	-
GRAPHICS TECH	20	0.75	27,624	0.75	29,199	0.75	29,199	0.75	29,078
PLAN DEVELOP DIR OF	21	1.00	119,606	1.00	147,103	1.00	147,103	1.00	147,838
PROG ASST	17	1.00	59,251	1.00	61,001	1.00	61,001	1.00	61,306
WORD PROC OPR	20	2.00	102,726	2.00	105,878	2.00	105,878	2.00	105,119
TOTAL		7.75	\$ 476,911	7.75	\$ 522,796	7.75	\$ 522,796	7.75	\$ 522,541

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The Division's mission is to develop and recommend urban development policies, improve the quality of the downtown and existing neighborhoods, plan for new neighborhoods and peripheral growth management. Planning also compiles and analyzes statistical data relating to urban planning and management, and implements adopted City land use and development policies through the maintenance of development regulations and the review of specific development proposals.

Agency Overview

The Division carries out its mission by preparing and maintaining plan elements to guide and manage the growth and development of the City and manages long range transportation planning and programming of the City and metropolitan area. The goal of the Planning Division is to prepare and implement Citywide and neighborhood plans. To achieve this goal the Planning Division will focus on updating the City's Comprehensive Plan and various neighborhood plans. The Planning Division is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Updated salary allocations for Planning Staff based on anticipated work on TIF and Capital Projects
- Shifts the budget for the Metropolitan Planning Organization to the City's grant fund; based on the anticipated grant award for 2017, the local match is \$139,122.
- Shifts funding for Upper State Street programming from EDD to Planning, this programming is carried out by the Business Improvement District (\$50,000).

Planning

Function: Planning & Development

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Comp Planning And Dev Review	1,321,702	1,391,911	1,450,911	1,671,659	1,676,026	1,683,060
Metropolitan Planning Org	283,503	(136,567)	139,241	152,855	141,941	141,941
Neigh Planning Pres and Design	2,925,267	1,474,951	1,239,348	1,258,172	1,246,469	1,254,094
TOTAL	\$ 4,530,472	\$ 2,730,295	\$ 2,829,500	\$ 3,082,686	\$ 3,064,436	\$ 3,079,095

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(734,793)	(979,482)	(989,992)	(50,000)	(50,000)	(50,000)
Salaries	2,156,064	2,354,949	2,358,210	1,922,601	1,906,730	1,916,233
Benefits	726,724	742,578	700,290	629,508	638,043	643,199
Supplies	69,103	136,175	149,350	60,580	60,580	60,580
Purchased Services	2,224,519	428,619	564,186	273,640	273,640	273,640
Inter Depart Charges	88,855	88,956	88,956	87,821	87,821	87,821
Inter Depart Billing	-	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)
Transfer Out	-	-	-	200,036	189,122	189,122
TOTAL	\$ 4,530,472	\$ 2,730,295	\$ 2,829,500	\$ 3,082,686	\$ 3,064,436	\$ 3,079,095

Budget by Fund & Major

Fund:	Other Grants					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	-	-	-	(1,062,976)	(1,062,976)	(1,062,976)
Salaries	-	-	-	676,516	676,516	676,516
Benefits	-	-	-	209,651	209,651	209,651
Supplies	-	-	-	28,046	28,046	28,046
Purchased Services	-	-	-	145,599	145,599	145,599
Inter Depart Charges	-	-	-	3,164	3,164	3,164
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Planning

Function: Planning & Development

Service Overview

Service: Comp Planning and Dev Review

Service Description

This service maintains the City's urban development and growth management policy through the preparation and maintenance of long-range and Comprehensive Plan elements and neighborhood plans, and the maintenance of the City's land development regulations (primarily zoning and subdivision regulations) and through the review and evaluation of specific land development proposals. This service provides data, information and mapping services; conducts needs assessment, inventories and analyzes urban development policy issues; and maintains the City's geographic database. The major initiatives planned for this service include: continued public engagement for the Comprehensive Plan Update; coordinating the implementation of the Madison in Motion Transportation Plan; and continued improvements to the development review process.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Salaries	891,477	968,840	982,409	1,099,415	1,098,497	1,104,140
Benefits	319,098	296,821	278,162	382,163	387,448	388,839
Supplies	20,991	24,100	21,009	28,790	28,790	28,790
Purchased Services	47,291	62,271	129,453	71,790	71,790	71,790
Debt Other Financing	-	-	-	-	-	-
Inter Depart Charges	42,846	42,879	42,879	42,501	42,501	42,501
Inter Depart Billing	-	-	-	-	-	-
Transfer Out	-	-	-	50,000	50,000	50,000
TOTAL	\$ 1,321,702	\$ 1,391,911	\$ 1,450,911	\$ 1,671,659	\$ 1,676,026	\$ 1,683,060

Service: Metropolitan Planning Org

Service Description

This service provides staff for the Metropolitan Planning Organization (MPO). The MPO is the designated policy body responsible for cooperative, comprehensive regional transportation planning and decision making for the Madison Metropolitan Planning Area. The responsibilities of the MPO include carrying out a planning process for making transportation investment decisions in the metropolitan area; preparing and maintaining a long-range multi-modal transportation plan; and preparing a five-year transportation improvement program to provide for transportation investments to meet metropolitan transportation needs. The major initiatives planned for this service include: completing the update to the Regional Transportation Plan 2050; working with City Planning and Metro Transit staff to begin the next phase of study of Bus Rapid Transit to identify an initial project for which Federal funding will be sought; participating in and supporting ongoing WisDOT major corridor studies, including those for the Beltline, Stoughton Road, and the Interstate; working with WisDOT to implement the new federal requirements for performance based transportation planning and programming; preparing an annual update of the Transportation Improvement Program (TIP), which implements the Regional Transportation Plan.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(721,463)	(929,482)	(929,482)	(1,062,976)	(1,062,976)	(1,062,976)
Salaries	552,618	414,825	662,595	676,516	676,516	676,516
Benefits	178,018	156,319	200,774	209,651	209,651	209,651
Supplies	14,171	89,875	91,664	28,046	28,046	28,046
Purchased Services	256,994	128,698	110,491	145,599	145,599	145,599
Debt Other Financing	-	-	-	-	-	-
Inter Depart Charges	3,164	3,198	3,198	5,983	5,983	5,983
Inter Depart Billing	-	-	-	-	-	-
Transfer Out	-	-	-	150,036	139,122	139,122
TOTAL	\$ 283,503	\$ (136,567)	\$ 139,241	\$ 152,855	\$ 141,941	\$ 141,941

Planning

Function: Planning & Development

Service Overview

Service: Neigh Planning Pres and Design

Service Description

This service maintains and strengthens existing residential and commercial neighborhoods focusing on the downtown, isthmus and central city, as well as protecting and enhancing the City's natural, cultural, aesthetic and historic resources. This service provides neighborhood planning services and technical services to neighborhoods, carries out the City's preservation planning program, administers the Municipal Arts program, develops and maintains urban design guidelines, prepares development concept plans, and monitors and recommends changes to the City's land development regulations. The major initiatives planned for this service include: continued work on the State Street-Capitol Square Area Plan; continued work on the Historic Preservation Plan and Comprehensive Plan; completion, and implementation of the Darbo-Worthington-Starkweather Neighborhood Plan; and adopting and implementing the Percent for the Arts Ordinance.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(13,330)	(47,000)	(57,510)	(47,000)	(47,000)	(47,000)
Salaries	711,969	971,284	713,205	823,186	808,233	812,093
Benefits	229,608	289,438	221,354	247,345	250,595	254,360
Supplies	33,941	22,200	36,677	31,790	31,790	31,790
Purchased Services	1,920,234	237,650	324,243	201,850	201,850	201,850
Debt Other Financing	-	-	-	-	-	-
Inter Depart Charges	42,845	42,879	42,879	42,501	42,501	42,501
Inter Depart Billing	-	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)
Transfer Out	-	-	-	-	-	-
TOTAL	\$ 2,925,267	\$ 1,474,951	\$ 1,239,348	\$ 1,258,172	\$ 1,246,469	\$ 1,254,094

Planning

Function: Planning & Development

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	3,595	-	-	-
Office Supplies	3,675	8,200	6,375	4,280	4,280	4,280
Copy Printing Supplies	31,436	23,800	27,987	32,000	32,000	32,000
Furniture	1,530	4,500	5,606	2,750	2,750	2,750
Hardware Supplies	6,966	5,000	5,205	4,500	4,500	4,500
Software Licenses & Supplies	9,498	78,000	86,845	24,196	24,196	24,196
Postage	13,885	12,500	12,848	16,700	16,700	16,700
Books And Subscriptions	317	1,175	889	1,200	1,200	1,200
Food And Beverage	19	-	-	-	-	-
Building Supplies	1,748	3,000	-	3,000	3,000	3,000
Machinery And Equipment	29	-	-	-	-	-
Total	\$ 69,103	\$ 136,175	\$ 149,350	\$ 88,626	\$ 88,626	\$ 88,626

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	6,465	4,900	7,188	4,000	4,000	4,000
Cellular Telephone	1,700	1,400	985	1,400	1,400	1,400
Facility Rental	51,854	43,804	42,891	44,874	44,874	44,874
Communication Device Rpr Main	26,230	14,681	-	-	-	-
Equip Improv Repair Maint	-	632	-	500	500	500
System And Software Maintenanc	-	-	1,592	-	-	-
Recruitment	1,267	-	2,861	-	-	-
Mileage	11	700	1	550	550	550
Conferences And Training	22,270	11,247	20,476	17,300	17,300	17,300
Memberships	8,025	6,500	12,000	8,200	8,200	8,200
Storage Services	3	-	4	360	360	360
Consulting Services	187,773	143,800	209,831	142,800	142,800	142,800
Advertising Services	25,402	16,450	12,931	29,250	29,250	29,250
Printing Services	37	-	-	-	-	-
Interpreters Signing Services	-	505	-	505	505	505
Transcription Services	-	750	-	750	750	750
Catering Vending Services	245	-	-	250	250	250
Other Services And Expenses	15,796	46,250	49,022	31,500	31,500	31,500
Grants	1,875,392	137,000	204,403	137,000	137,000	137,000
Community Agency Contracts	2,050	-	-	-	-	-
Total	\$ 2,224,519	\$ 428,619	\$ 564,186	\$ 419,239	\$ 419,239	\$ 419,239

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	79,364	79,364	79,364	79,364	79,364	79,364
ID Charge From Insurance	3,649	5,236	5,236	6,700	6,700	6,700
ID Charge From Workers Comp	5,842	4,356	4,356	4,921	4,921	4,921
Total	\$ 88,855	\$ 88,956	\$ 88,956	\$ 90,985	\$ 90,985	\$ 90,985

Planning

Function: Planning & Development

Line Item Detail

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Planning	-	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)
Total	\$ -	\$ (41,500)	\$ (41,500)	\$ (41,500)	\$ (41,500)	\$ (41,500)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	-	(854,145)	(629,498)	(788,226)	(788,226)	(788,226)
State Revenues Operating	(10,510)	(15,000)	(25,510)	(62,020)	(62,020)	(62,020)
Local Revenues Operating	(21,828)	(26,564)	(26,564)	(49,038)	(49,038)	(49,038)
Other Unit Of Gov Revenues Op	(15,839)	(5,000)	(5,000)	-	-	-
Reproduction Services	(20)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Reimbursement Of Expense	-	(24,705)	(24,705)	-	-	-
Contributions And Donations	(2,800)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Fund Balance Applied	-	-	-	(28,656)	(28,656)	(28,656)
Transfer In From Grants	(683,795)	-	(224,647)	(150,036)	(150,036)	(150,036)
Transfer In From Capital Proje	-	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)
Transfer In From Public Health	-	(19,068)	(19,068)	-	-	-
Total	\$ (734,793)	\$ (979,482)	\$ (989,992)	\$ (1,112,976)	\$ (1,112,976)	\$ (1,112,976)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer out to BID	-	-	-	50,000	50,000	50,000
Transfer Out To Other Restrict	-	-	-	150,036	139,122	139,122
Total	\$ -	\$ -	\$ -	\$ 200,036	\$ 189,122	\$ 189,122

Planning Division

Function: Planning & Development

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	20	0.50	12,299	0.50	12,662	0.50	12,662	0.50	12,649
MAD ARTS PROG ADMIN	18	1.00	81,108	1.00	83,504	1.00	83,504	1.00	83,921
PLAN GIS SPECIALIST	18	3.00	207,677	3.00	217,852	3.00	217,852	3.00	218,941
PLAN TECH	20	2.00	124,700	2.00	132,218	2.00	132,218	2.00	131,271
PRINCIPAL PLANNER	18	3.00	284,630	3.00	321,326	3.00	321,326	3.00	321,833
PLANNER	18	20.00	1,458,798	23.00	1,727,431	23.00	1,727,431	23.00	1,736,066
PLANNING DIV DIR	21	1.00	117,399	1.00	119,495	1.00	119,495	1.00	120,092
PROG ASST	20	1.00	56,425	1.00	58,092	1.00	58,092	1.00	57,676
TRANSP PLANNING MGR	18	1.00	110,374	1.00	114,590	1.00	114,590	1.00	115,163
TOTAL		32.50	\$ 2,453,408	35.50	\$ 2,787,169	35.50	\$ 2,787,169	35.50	\$ 2,797,612

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Madison Police Department (MPD) is to provide high-quality police services that are accessible to all members of the community.

Agency Overview

The Agency ensures the dignity of all people and respects individual and constitutional rights in fulfilling the mission by adopting the Values of Trust-Based Policing including Citizen Involvement, Problem Solving and Quality Focus, Ethical Behavior, Recognition of Trust Challenges, Situational Leadership, and Employee Value. The goal of the Department is provide excellent police services that are rooted in partnership with the community. To achieve this goal, MPD will work to complete the Midtown District Station, address staffing deficits, address increasing violence, and expand community outreach. The Police Department is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- Increased funding for employee leave payouts and Premium Pay (\$1,068,400).
- The City's matching funds for the 2014 and 2015 COPS grant award (\$252,186).
- The 2017 Police recruit class for 16 overhires (\$497,350).
- A vehicle and trailer for the Mounted Unit funded by private donations (\$74,000).
- Recently negotiated contracts between the City and the Madison Professional Police Officers Association and the Association of Madison Police Supervisors. The contract calls for a 1% increase in December of 2016 and a 2% increase in July of 2017 (\$735,616).
- Revenue from the Madison Metropolitan School District to pay the salary and benefits during the school year of four Educational Resource Officers, one in each of the four Madison public high schools (\$360,000).
- The elimination of 1.0 FTE Detective position recreated as 1.0 FTE Detective Sergeant position to supervise a detective violent crime unit (\$4,450).
- The first round of operating costs associated with the Midtown District Station. The 2017 fall academy will include seven additional recruits to replace seven commissioned officers that will be transferred to Midtown (\$209,840).

The Adopted Budget includes \$2.8 million in anticipated grant and restricted revenues and expenditures:

- Various federal, state, and other grant funding (\$1,486,246) for personnel, equipment and programming. The 2017 City match for these funds is \$409,259.
- State traffic grants focused on speeding, DUI, seatbelt and motorcycle enforcement, as well as pedestrian and bicycle safety (\$275,000). The City match for these funds is \$40,150.
- Grants and private donations providing training for law enforcement and community agencies on a wide variety of topics ranging from mental health intervention to trauma and first aid response (\$30,000).
- State training grants for MPD personnel (\$37,000).
- Dane County Narcotics Task Force (\$550,400).
- Federal equitable sharing funds as part of the asset forfeiture program (\$15,000).

Police Department

Function: Public Safety & Health

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Police Field	59,852,796	60,237,333	62,304,519	60,562,966	61,799,078	61,661,285
Police Support	6,480,939	7,274,872	6,542,923	7,939,776	8,081,109	8,128,627
TOTAL	\$ 66,333,735	\$ 67,512,205	\$ 68,847,442	\$ 68,502,742	\$ 69,880,187	\$ 69,789,912

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,729,734)	(1,381,249)	(1,276,567)	(1,505,617)	(1,145,617)	(1,505,617)
Salaries	44,889,503	45,280,393	46,221,495	46,396,839	47,258,918	47,383,594
Benefits	16,220,462	15,711,117	16,070,024	15,460,305	15,615,671	15,695,277
Supplies	1,188,872	1,271,331	1,345,154	1,421,350	1,421,350	1,480,073
Purchased Services	2,054,630	2,136,580	2,129,336	2,228,730	2,228,730	2,235,450
Inter Depart Charges	3,686,987	4,061,983	4,057,950	4,051,726	4,051,726	4,051,726
Inter Depart Billing	-	(10,000)	-	-	-	-
Transfer Out	23,015	442,050	300,050	449,409	449,409	449,409
TOTAL	\$ 66,333,735	\$ 67,512,205	\$ 68,847,442	\$ 68,502,742	\$ 69,880,187	\$ 69,789,912

Budget by Fund & Major

Fund:	Other Grants					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(23,015)	(1,016,253)	(1,016,253)	(2,379,170)	(2,349,405)	(2,349,405)
Salaries	-	573,425	573,425	1,017,747	992,747	992,747
Benefits	-	129,711	129,711	236,220	231,455	231,455
Supplies	-	91,470	91,470	273,476	273,476	273,476
Purchased Services	-	221,647	221,647	851,727	851,727	851,727
Debt Other Financing	23,015	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Other Restricted					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(672,034)	-	(1,147,700)	(493,650)	(493,650)	(493,650)
Benefits	7	-	-	-	-	-
Supplies	254,392	-	485,700	183,850	183,850	183,850
Purchased Services	374,465	-	662,000	309,800	309,800	309,800
Debt Other Financing	33,682	-	-	-	-	-
Inter Depart Billing	9,488	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Police Department

Function: Public Safety & Health

Service Overview

Service: Police Field

Service Description

This service consists of the five patrol districts and their respective units which provide the following services: protects the constitutional rights of all people and resolves conflicts; responds to calls for police service; identifies criminal offenders, activities, and patterns; collects and analyzes forensic evidence; apprehends offenders and participates in court proceedings; develops foot, bicycle and car patrols throughout the City; works with the community to identify and resolve conflicts/problems; facilitates the safety of people and vehicles through enforcement of traffic and parking regulations; investigates traffic accidents; identifies public safety hazards and conditions; provides training for new recruits; and maintains public peace and order. The primary customers of this service are all Madison residents, those that commute to Madison for work, visitors to Madison, and federal, state, local and international governmental agencies that request assistance. The goals of this service are to address increasing violence and to expand community outreach efforts. The major initiatives planned for this service are to provide high quality police services accessible to all members of the community; to be mindful of the role of police as guardians while ensuring public safety; to develop and implement proactive strategies for addressing issues that negatively impact public safety, particularly crime and violence; to respond effectively and appropriately to calls for service; and to provide service with a high level of competence, offering continuous options for improvement.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(2,238,455)	(2,197,917)	(3,229,506)	(4,170,640)	(3,780,875)	(3,647,225)
Salaries	40,804,277	41,114,691	42,316,527	42,269,641	42,983,353	43,122,051
Benefits	14,817,444	14,019,215	14,837,907	14,202,826	14,335,461	14,353,527
Supplies	1,283,671	1,169,920	1,729,443	1,644,919	1,644,919	1,519,792
Purchased Services	1,892,663	1,844,575	2,499,331	2,863,742	2,863,742	2,560,662
Debt Other Financing	56,697	-	-	-	-	-
Inter Depart Charges	3,203,996	3,854,799	3,850,766	3,303,069	3,303,069	3,303,069
Inter Depart Billing	9,488	(10,000)	-	-	-	-
Transfer Out	23,015	442,050	300,050	449,409	449,409	449,409
TOTAL	\$ 59,852,796	\$ 60,237,333	\$ 62,304,519	\$ 60,562,966	\$ 61,799,078	\$ 61,661,285

Service: Police Support

Service Description

This service provides planning, financial management, grants management, recordkeeping, information access, property processing and storage, transcription of reports, services to municipal courts, maintenance of technology services, and continuing education and skill development. The primary customers of this service are Madison residents, those that commute to Madison, visitors to Madison, and federal, state, local and international governmental agencies that request assistance. The goals of this service are to address increasing violence and to expand community outreach. The major initiatives planned for this service include providing high quality services accessible to all members of the community with a high level of competence, providing exceptional support services to MPD personnel to enable them to effectively and efficiently perform their work, and to ensure compliance with various federal, state and local requirements for police-related services.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(186,328)	(199,585)	(211,014)	(207,797)	(207,797)	(207,797)
Salaries	4,085,226	4,739,127	4,478,393	5,144,945	5,268,312	5,254,290
Benefits	1,403,025	1,821,613	1,361,828	1,493,699	1,511,665	1,573,205
Supplies	159,592	192,881	192,881	233,757	233,757	233,757
Purchased Services	536,432	513,652	513,652	526,515	526,515	526,515
Inter Depart Charges	482,991	207,184	207,184	748,657	748,657	748,657
TOTAL	\$ 6,480,939	\$ 7,274,872	\$ 6,542,923	\$ 7,939,776	\$ 8,081,109	\$ 8,128,627

Police Department

Function: Public Safety & Health

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	58,063	49,418	55,418	54,500	54,500	54,500
Copy Printing Supplies	53,055	63,000	63,000	63,000	63,000	63,000
Furniture	-	10,045	10,045	-	-	-
Hardware Supplies	40,436	34,000	38,000	38,300	38,300	38,300
Software Licenses & Supplies	14,264	36,300	36,300	-	-	-
Postage	75,089	69,000	69,200	58,400	58,400	58,400
Books And Subscriptions	3,723	3,000	3,200	3,300	3,300	3,300
Work Supplies	255,799	227,573	298,623	476,271	476,271	483,411
Gun Ammunition Supplies	155,568	163,850	183,850	170,900	170,900	172,650
Lab And Photo Supplies	21,902	21,000	21,000	25,000	25,000	25,000
Uniform Clothing Supplies	366,103	326,235	398,363	432,000	432,000	452,853
Food And Beverage	18,739	8,600	26,600	13,900	13,900	13,900
Building Supplies	648	800	800	800	800	800
Trees Shrubs Plants	681	800	800	800	800	800
Machinery And Equipment	149,755	47,750	391,000	252,000	252,000	252,000
Equipment Supplies	223,806	294,930	319,625	282,205	282,205	311,185
Gasoline	5,632	6,500	6,500	7,300	7,300	7,300
Total	\$ 1,443,264	\$ 1,362,801	\$ 1,922,324	\$ 1,878,676	\$ 1,878,676	\$ 1,937,399

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	30,718	38,500	38,500	38,000	38,000	38,000
Electricity	119,999	131,000	131,000	128,000	128,000	128,000
Water	20,587	30,625	30,625	27,000	27,000	27,000
Stormwater	163	-	-	-	-	-
Telephone	24,893	28,000	28,200	25,250	25,250	25,250
Cellular Telephone	69,288	51,000	73,000	74,600	74,600	74,600
Systems Communication Internet	65,876	57,930	107,930	75,030	75,030	75,030
Building Improv Repair Maint	45,098	47,295	47,295	48,890	48,890	48,890
Pest Control	1,173	1,125	1,125	1,125	1,125	1,125
Facility Rental	249,591	104,255	264,255	185,050	185,050	185,050
Custodial Building Use Charges	462,256	448,235	448,235	448,235	448,235	448,235
Process Fees Recyclables	-	32,335	-	-	-	-
Communication Device Rpr Main	8,013	-	8,000	29,080	29,080	29,080
Equip Improv Repair Maint	11,387	20,000	20,000	24,640	24,640	24,640
System And Software Maintenanc	479,912	481,880	499,880	470,605	470,605	470,605
Vehicle Repair And Maintenance	69,944	2,750	52,750	27,650	27,650	27,650
Lease Rental Of Equipment	20,792	22,400	22,400	25,250	25,250	25,250
Conferences And Training	87,091	64,195	116,195	174,268	174,268	174,268
Memberships	5,265	6,100	6,100	6,200	6,200	6,200
Medical Services	39,982	44,800	44,800	42,270	42,270	48,990
Arbitrator	-	1,200	1,200	1,200	1,200	1,200
Delivery Freight Charges	1,420	1,300	1,300	1,400	1,400	1,400
Storage Services	1,766	1,900	1,900	1,900	1,900	1,900
Consulting Services	4,867	70,948	70,948	21,050	21,050	21,050
Advertising Services	12,219	13,000	13,000	13,000	13,000	13,000
Printing Services	14,595	13,500	13,500	26,700	26,700	26,700
Parking Towing Services	176,562	175,000	201,000	219,600	219,600	219,600
Prisoner Holding Services	48,350	55,300	55,300	53,000	53,000	53,000
Investigative Services	75,119	12,000	52,091	72,000	72,000	72,000
Security Services	28,480	28,840	29,440	29,140	29,140	29,140
Interpreters Signing Services	488	500	500	500	500	500

Police Department

Function: Public Safety & Health

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transcription Services	268	500	500	500	500	500
Other Services And Expenses	176,858	190,280	450,480	534,229	534,229	534,229
Community Agency Contracts	58,963	163,874	163,874	546,925	546,925	546,925
Taxes And Special Assessments	17,114	17,660	17,660	17,970	17,970	17,970
Total	\$ 2,429,095	\$ 2,358,227	\$ 3,012,983	\$ 3,390,257	\$ 3,390,257	\$ 3,396,977

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Fund Balance Generated	56,697	-	-	-	-	-
Total	\$ 56,697	\$ -	\$ -	\$ -	\$ -	\$ -

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	531,289	533,701	529,701	536,303	536,303	536,303
ID Charge From Fleet Services	1,970,671	2,053,513	2,053,513	1,899,726	1,899,726	1,899,726
ID Charge From Traffic Enginee	220,712	220,620	220,587	200,000	200,000	200,000
ID Charge From Insurance	194,587	422,813	422,813	672,914	672,914	672,914
ID Charge From Workers Comp	769,728	831,336	831,336	742,783	742,783	742,783
Total	\$ 3,686,987	\$ 4,061,983	\$ 4,057,950	\$ 4,051,726	\$ 4,051,726	\$ 4,051,726

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Police	9,488	(10,000)	-	-	-	-
Total	\$ 9,488	\$ (10,000)	\$ -	\$ -	\$ -	\$ -

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	7,796	(451,537)	(446,537)	(1,352,982)	(1,352,982)	(1,352,982)
State Revenues Operating	(115,818)	(471,961)	(342,447)	(538,714)	(513,714)	(513,714)
Payment For Municipal Service	(2,000)	-	-	(2,000)	(2,000)	(2,000)
Local Revenues Operating	(596,999)	(536,485)	(548,843)	(640,047)	(280,047)	(640,047)
Other Unit Of Gov Revenues Op	(59,200)	(20,000)	(244,000)	(183,650)	(183,650)	(183,650)
Police Services	(161,784)	(161,500)	(161,540)	(165,000)	(165,000)	(165,000)
Special Duty	(290,069)	(217,000)	(225,000)	(299,370)	(299,370)	(299,370)
Background Checks	(70)	(250)	(252)	(250)	(250)	(250)
Facility Rental	(110,527)	(90,000)	(100,000)	(110,000)	(110,000)	(110,000)
Reimbursement Of Expense	(17,317)	(13,000)	(15,000)	(14,000)	(14,000)	(14,000)
Asset Forfeitures	(461,856)	-	(598,750)	(205,000)	(205,000)	(205,000)
Interest	(9,912)	(5,655)	(178,655)	(11,050)	(11,050)	(11,050)
Contributions And Donations	(41,645)	(107,200)	(90,600)	(246,700)	(246,700)	(246,700)
Miscellaneous Revenue	(12,109)	(4,100)	(15,000)	(15,000)	(15,000)	(15,000)
Sale Of Assets	(7,630)	-	(20,000)	(10,000)	(10,000)	(10,000)
Fund Balance Applied	(94,257)	-	-	(130,500)	(130,500)	(130,500)
Transfer In From General	(23,015)	(318,814)	(318,814)	(454,174)	(449,409)	(449,409)
Transfer In From Grants	(428,374)	-	(3,215)	-	-	-
Transfer In From Fleet Service	-	-	(129,950)	-	-	-
Transfer In From Insurance	-	-	(1,917)	-	-	-
Total	\$ (2,424,784)	\$ (2,397,502)	\$ (3,440,520)	\$ (4,378,437)	\$ (3,988,672)	\$ (4,348,672)

Police Department

Function: Public Safety & Health

Line Item Detail

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Grants	23,015	442,050	300,050	449,409	449,409	449,409
Total	\$ 23,015	\$ 442,050	\$ 300,050	\$ 449,409	\$ 449,409	\$ 449,409

Police Department

Function: **Public Safety & Health**

Position Summary

<i>Civilian Positions</i>	2016			Request		2017		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	1.00	58,427	1.00	60,040	1.00	60,040	1.00	60,341
ACCT TECH	20	1.00	53,093	1.00	56,192	1.00	56,192	1.00	55,789
ADMIN ASST	17	1.00	52,606	1.00	55,981	1.00	55,981	1.00	56,261
ADMIN CLERK	17 & 20	5.00	237,824	6.30	295,687	6.30	295,687	6.30	318,087
AUTO SVS WKR	16	1.00	55,128	1.00	56,757	1.00	56,757	1.00	56,350
CLERK	20	13.00	581,382	13.00	593,728	13.00	593,728	13.00	589,478
CROSSING GUARD SUPV	18	1.70	84,410	1.70	86,966	1.70	86,966	1.70	102,825
FORENSIC LAB TECH	16	1.00	57,664	1.00	59,366	1.00	59,366	1.00	58,940
GRANTS ADMIN	18	1.00	71,688	1.00	73,807	1.00	73,807	1.00	74,176
IT SPEC	18	8.00	558,079	8.00	587,780	8.00	587,780	8.00	590,718
PKG ENFC FIELD SUPV	18	1.00	61,372	1.00	64,704	1.00	64,704	1.00	65,028
PKG ENFC LDWKR	16	1.00	63,114	1.00	64,980	1.00	64,980	1.00	64,514
PKG ENFC OFF	16	28.00	1,585,290	28.00	1,634,235	28.00	1,634,235	28.00	1,622,529
PKG ENFC SUPV	18	1.00	74,766	1.00	77,390	1.00	77,390	1.00	77,776
PO PUB INFO SPEC	18	1.00	80,167	1.00	83,504	1.00	83,504	1.00	83,921
POLICE ADMIN SERVICES MANAGER	18	1.00	93,269	1.00	105,269	1.00	105,269	1.00	105,795
POLICE COURT SERVS SUPV	18	1.00	62,399	1.00	65,960	1.00	65,960	1.00	66,290
POLICE INFO SYS COORD	18	1.00	80,342	1.00	82,716	1.00	82,716	1.00	83,130
POLICE PROPERTY CLK	16	5.00	245,165	5.00	263,048	5.00	263,048	5.00	261,163
POLICE PROPERTY SUPERVISOR	18	1.00	75,864	1.00	78,525	1.00	78,525	1.00	78,918
POLICE RCDS SVS CLK	20	9.00	429,241	9.00	448,337	9.00	448,337	9.00	445,126
POLICE RECORDS SEC MGR	18	1.00	85,706	1.00	101,368	1.00	101,368	1.00	101,874
POLICE RECORDS SERVS SUPV	18	1.00	54,170	1.00	58,476	1.00	58,476	1.00	58,769
POLICE REPORT SUPV	18	1.00	60,453	1.00	64,840	1.00	64,840	1.00	65,164
POLICE RPT LEADWKR	20	1.00	51,770	1.00	53,424	1.00	53,424	1.00	53,041
POLICE RPT TYPIST	20	20.50	932,115	20.50	989,468	20.50	989,468	20.50	995,041
PROG ASST	20	6.00	329,529	6.00	340,255	6.00	340,255	6.00	337,816
TOTAL		114.20	\$ 6,175,033	115.50	\$ 6,502,801	115.50	\$ 6,502,801	115.50	\$ 6,528,860

Police Department

Function: **Public Safety & Health**

Position Summary

Sworn Positions

	CG	2016		2017		Executive		Adopted	
		FTEs	Amount	Request	Request	FTEs	Amount	FTEs	Amount
ASST POLICE CHIEF	12	3.00	373,111	3.00	380,649	3.00	380,649	3.00	380,649
DETECTIVE	11	69.00	5,441,934	68.00	5,453,063	68.00	5,453,063	67.00	5,368,778
DETECTIVE SERGEANT	11	2.00	167,460	2.00	170,664	2.00	170,664	3.00	254,949
POLICE CAPT	12	10.00	1,090,200	10.00	1,103,175	10.00	1,103,175	10.00	1,103,175
POLICE CHIEF	21	1.00	148,859	1.00	151,516	1.00	151,516	1.00	152,273
POLICE INVESTIGATOR	11	12.00	951,548	13.00	1,047,490	13.00	1,047,490	13.00	1,047,490
POLICE LT.	12	23.00	2,182,759	23.00	2,219,238	23.00	2,219,238	23.00	2,219,238
POLICE OFFICER	11	296.00	20,498,831	296.00	21,057,730	296.00	21,057,730	303.00	21,163,395
POLICE SGT	11	45.00	3,732,926	45.00	3,755,489	45.00	3,755,489	45.00	3,755,489
TOTAL		461.00	\$34,587,628	461.00	\$35,339,013	461.00	\$35,339,013	468.00	\$35,445,436
TOTAL AUTHORIZED FTEs		575.2		576.5		576.5		583.5	

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

The Police Department's annual Preservice Academy will begin in the fall. Each year this Academy will include recruits hired to fill all commissioned positions vacant at that time, as well as an estimated overhire for anticipated vacancies based on an average three-year attrition. In 2017, these will be the vacancies anticipated from September 2017 through August 2018. Currently the three-year average for attrition is 16, which is the estimated overhire in 2017. The schedule above does not include these overhires.

*Agency Overview***Agency Mission**

The mission of Public Health Madison and Dane County (PHMDC) is to work with the community to enhance, protect, and promote the health of the environment and the well being of all people.

Agency Overview

The Agency is a joint venture between the City of Madison and Dane County responsible for promoting wellness, preventing disease and fostering a healthful environment. The goal of PHMDC is to reduce the incidence and prevalence of death and disease. To achieve this goal, PHMDC will develop a Community Health Improvement Plan (CHIP); continue to partner with the Madison Fire Department, Madison Police Department, Dane County Sheriff's Office, Dane County Emergency Management, Dane County Human Services, Safe Communities and others to develop a strategic, coordinated response to the increasing challenge of opioid use and abuse in our community; continue to support the Early Childhood Zones (ECZ) by providing Nurse Family Partnership, Prenatal Care Coordination or other public health services as part of a coordinated care model for ECZ residents; develop an online license application for new establishments and online renewal process for existing licenses; and implement and evaluate an agency-wide health and racial equity plan.

2017 Budget Highlights

- Public Health is a joint venture with tax levy support divided between the City and the County based upon equalized valuation. Joint costs for 2017 total \$9,757,800 net of revenues received from grants and fees. City levy will support \$4,201,603 (43%) of the joint costs, and County general purpose revenues will carry the remaining \$5,556,197 (57%).
- In addition to sharing joint costs, the City of Madison will provide additional funding for \$188,000 for Access Community Health Center, \$20,000 for the Safe Communities Coalition, \$78,276 for the Heroin/Opiates Poisoning Initiative, and \$10,000 for Equity tools.
- The adopted budget includes the application of \$846,494 in reserves to reduce City and County tax levy support. Reserves equivalent to 5% of the annual operating budget will be retained per the requirements of the Intergovernmental Agreement. The fund balance as of December 2015 is \$3.2 million.
- A cost of living increase of 2% in January of 2017 and an additional 1% in July of 2017 is included in the budget (\$290,100).
- A reduction in City levy support (\$10,875) and revenue from Dane County of (\$14,125) due to savings in the med drop program was determined after the Executive Budget publication and is reflected in the adopted budget (\$25,000).
- The Adopted Budget includes \$10,000 for wellness initiatives fully funded by City levy. A portion of these funds will be used to support the Black Women's Wellness Summit.
- The Adopted Budget includes support of the Public Health Nurse Family Partnership (NFP) Program in the Northside Early Childhood Zone (NECZ) and the creation of a 1.0 FTE Public Health Nurse position for the program funded by the Oscar Rennebohm Foundation (\$100,000).
- Funding from the Wisconsin Department of Children and Families for the federally administered Maternal, Infant, and Early Child Home Visiting (MIECHV) program is included in the adopted budget to support the Public Health Nurse Family Partnership Program and the creation of a 1.0 FTE Public Health Nurse position to provide home visiting services (\$138,186).

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Administration	2,990,744	1,347,432	3,580,298	1,010,131	927,828	1,010,954
Animal Services	197,814	849,982	540,983	809,653	819,801	809,653
Community Health	1,969,070	440,808	(420,152)	1,875,568	1,886,677	1,875,568
Emergency Response Planning	(98,013)	96,001	28,219	(83,141)	(81,336)	(83,141)
Environmental Protection	(98,160)	(10,986)	(76,786)	442,217	461,718	442,217
Laboratory	192,702	491,830	385,118	742,003	755,091	742,003
Licensed Establishments	(1,009,441)	(23,047)	(400,241)	(1,582,193)	(1,576,152)	(1,582,193)
Policy Programming And Evaluat	639,084	1,601,246	1,155,827	1,292,916	1,315,129	1,292,916
TOTAL	\$ 4,783,800	\$ 4,793,266	\$ 4,793,266	\$ 4,507,153	\$ 4,508,755	\$ 4,507,976

Budget by Fund & Major

Fund:	Public Health Madison Dane					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(11,640,626)	(11,772,236)	(11,855,272)	(12,035,088)	(12,317,049)	(12,303,710)
Salaries	9,190,986	9,852,027	8,767,170	9,806,062	10,043,894	10,005,635
Benefits	3,718,365	4,104,078	4,233,745	3,984,486	3,984,548	3,984,564
Supplies	450,529	334,325	441,876	378,675	378,675	384,925
Purchased Services	2,336,475	2,078,648	2,073,922	2,258,011	2,258,011	2,275,886
Debt Other Financing	662,947	133,420	1,068,820	121,131	166,800	166,800
Inter Depart Charges	86,990	238,004	238,004	188,876	188,876	188,876
Inter Depart Billing	(38,187)	(185,000)	(185,000)	(205,000)	(205,000)	(205,000)
Transfer Out	16,320	10,000	10,000	10,000	10,000	10,000
TOTAL	\$ 4,783,800	\$ 4,793,266	\$ 4,793,266	\$ 4,507,153	\$ 4,508,755	\$ 4,507,976

*Service Overview***Service: Administration***Service Description*

This service provides overall leadership and administrative support for Public Health. The primary customers for this service are PHMDC staff and managers and colleagues in city and county government. The goal of this service is to create systems and processes for administrative functions. The major initiatives planned for this service include creating and implementing a system to review, update, and increase accessibility of PHMDC internal policies and procedures; increasing transparency, understanding, and communication of the budget to PHMDC management and staff; creating and implementing a department communications plan to support a culture of clear and inclusive internal communications, public relations, and community engagement; implementing and evaluating an agency-wide health and racial equity plan; and developing a Workplace Culture Plan integrating health and racial equity and workplace culture assessments.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,027,232)	(1,534,416)	(1,577,138)	(2,115,027)	(2,280,610)	(2,145,463)
Salaries	1,342,571	1,357,060	1,576,969	1,532,806	1,570,355	1,533,318
Benefits	724,537	811,143	1,310,188	643,008	643,070	643,086
Supplies	166,395	53,950	207,130	147,534	147,534	147,534
Purchased Services	1,056,926	491,580	959,634	594,851	594,851	579,851
Debt Other Financing	662,947	133,420	1,068,820	121,131	166,800	166,800
Inter Depart Charges	48,279	24,695	24,695	75,828	75,828	75,828
Transfer Out	16,320	10,000	10,000	10,000	10,000	10,000
TOTAL	\$ 2,990,744	\$ 1,347,432	\$ 3,580,298	\$ 1,010,131	\$ 927,828	\$ 1,010,954

Service: Animal Services*Service Description*

This service is responsible for enforcing animal-related laws, educating the public about responsible animal ownership, and providing pickup services for the stray, abandoned, impounded, injured, and orphaned animals of Madison and Dane County. The primary customers of this service are residents, visitors and animals (domestic and wild) of City of Madison and Dane County. The goals of this service are to respond to all animal related complaints in a timely fashion with priority given to those with the greatest impact on animal welfare, public health, and safety and to minimize the risk of rabies in the community by facilitating testing, enforcing quarantine orders, and public education. The major initiatives planned for this service include continuing to build relationships among animal service and law enforcement officers throughout Dane County; implementing a dog licensing education program to boost licensing of dogs in City of Madison and Dane County communities; working with community and state partners to implement a coyote management plan; and finishing the implementation of the data system for this service.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(498,857)	(244,500)	(244,500)	(244,500)	(244,500)	(244,500)
Salaries	436,754	428,350	426,788	419,198	429,346	419,198
Benefits	184,276	187,302	189,291	188,552	188,552	188,552
Supplies	1,000	2,325	23,779	2,325	2,325	2,325
Purchased Services	64,427	428,547	97,667	427,990	427,990	427,990
Inter Depart Charges	10,214	47,958	47,958	16,087	16,087	16,087
TOTAL	\$ 197,814	\$ 849,982	\$ 540,983	\$ 809,653	\$ 819,801	\$ 809,653

*Service Overview***Service: Community Health***Service Description*

This service is made up of the following program areas: Outbreak Management — including investigations of communicable disease; The Women, Infants, and Children Supplemental Nutrition Program (WIC); Health Promotion; and Chronic Disease Prevention. The primary customers of this service are all residents for some programs, such as communicable disease, while other programs, such as WIC, have certain eligibility criteria. The goals of this service are to minimize the impact and incidence of infectious disease; support evidence-based programs and policies for infants, children and their caregivers; and to ensure everyone has the ability to choose if and when to get pregnant. The major initiatives planned for this service include improving immunization rates in Madison and Dane County residents; implementing prenatal care coordination evaluation findings; increasing program participant enrollment to assure healthy outcomes; and developing a sustainable coalition to implement action plans to improve sexual and reproductive health.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(4,827,431)	(6,725,409)	(6,726,409)	(6,513,903)	(6,630,281)	(6,752,089)
Salaries	4,208,559	4,385,550	3,933,032	5,266,212	5,393,699	5,465,273
Benefits	1,643,454	1,743,905	1,634,897	2,185,865	2,185,865	2,185,865
Supplies	123,455	101,950	49,594	103,200	103,200	109,450
Purchased Services	798,909	843,383	597,305	773,246	773,246	806,121
Inter Depart Charges	22,123	91,429	91,429	60,948	60,948	60,948
TOTAL	\$ 1,969,070	\$ 440,808	\$ (420,152)	\$ 1,875,568	\$ 1,886,677	\$ 1,875,568

Service: Emergency Response Planning*Service Description*

This service plans for the initiation of response activities during the first 24 hours of an emergency or disaster. This is done so in conjunction with existing emergency operations, plans, procedures, guidelines, resources, assets and incident management systems. The primary customers of this service are PHMDC staff and emergency response partners. The goals of this service are to engage the three main preparedness capabilities (Medical Surge, Non-Pharmaceutical Intervention, and Volunteer Management) as a framework for strengthening emergency preparedness plans and systems within PHMDC, Madison, and Dane County. The major initiatives planned for this service include reviewing the PHMDC capability planning guide to identify three gaps from each of the main capabilities; developing and implementing a plan of correction to address the identified gaps; developing a first responder medical countermeasure dispensing plan; and engaging in local and regional emergency preparedness exercises and partner meetings.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(389,829)	(240,452)	(240,452)	(240,452)	(240,452)	(240,452)
Salaries	158,307	197,198	135,349	74,565	76,370	74,565
Benefits	62,434	75,990	55,938	32,376	32,376	32,376
Supplies	45,490	40,025	48,787	20,025	20,025	20,025
Purchased Services	25,424	20,359	25,715	28,550	28,550	28,550
Inter Depart Charges	162	2,881	2,881	1,795	1,795	1,795
TOTAL	\$ (98,013)	\$ 96,001	\$ 28,219	\$ (83,141)	\$ (81,336)	\$ (83,141)

*Service Overview***Service: Environmental Protection***Service Description*

This service protects environmental health for the City of Madison. The service goal is to provide protection by conducting septic inspections and environmental epidemiology. In 2017 initiatives include West Nile Virus control and radon protection.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(934,544)	(528,549)	(528,139)	(601,150)	(601,150)	(601,150)
Salaries	535,926	435,491	406,274	805,539	825,040	805,539
Benefits	187,814	157,519	149,173	340,871	340,871	340,871
Supplies	3,200	9,050	26,260	8,550	8,550	8,550
Purchased Services	108,585	89,944	44,086	89,327	89,327	89,327
Inter Depart Charges	858	10,559	10,559	4,079	4,079	4,079
Inter Depart Billing	-	(185,000)	(185,000)	(205,000)	(205,000)	(205,000)
TOTAL	\$ (98,160)	\$ (10,986)	\$ (76,786)	\$ 442,217	\$ 461,718	\$ 442,217

Service: Laboratory*Service Description*

This service provides sample collection, analysis, interpretation and advice on environmental sample quality; responds to environmental spills and hazardous materials releases; and collaborates with other municipal, state and federal agencies on environmental projects. The primary customers of the service are City of Madison and Dane County residents, visitors and businesses. The goals of the service are to monitor water quality and regulatory testing compliance for municipal water customers and private well testing and consultation for home owners in solving water quality problems; to provide reporting of lakes and shoreline waters for chemical and microbiological indicators; monitor discharges of chemicals from local industries and maintain permits for their facilities; monitor lakes and rivers to evaluate trends and changes in water quality and address special issues, such as road salt; assure compliance with WI Admin Code Chapter NR 507 mandate of environmental monitoring for five closed landfills to prevent contaminant migration out of the landfills to drinking water and surface water resources; and to assure compliance with the State storm water regulation mandates. The major initiatives planned for this service include continuing to monitor activities and surveillance and work with City, County, academic and community partners to evaluate strategies to improve water quality programs; increase environmental awareness and educate citizens/violators to reduce contaminant release; and to work with City Engineering on any program changes for the landfill program.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(560,409)	(367,092)	(367,092)	(103,337)	(103,337)	(103,337)
Salaries	495,088	536,426	466,110	540,644	553,732	540,644
Benefits	174,724	197,952	180,091	202,390	202,390	202,390
Supplies	97,807	94,575	67,449	71,575	71,575	71,575
Purchased Services	23,062	16,415	25,006	25,443	25,443	25,443
Inter Depart Charges	617	13,554	13,554	5,288	5,288	5,288
Inter Depart Billing	(38,187)	-	-	-	-	-
TOTAL	\$ 192,702	\$ 491,830	\$ 385,118	\$ 742,003	\$ 755,091	\$ 742,003

*Service Overview***Service: Licensed Establishments***Service Description*

This service inspects all restaurants, retail food stores, school food programs, public pools, hotels, motels, Bed and Breakfasts, recreational-educational camps, campgrounds, body art establishments and mobile home parks in Madison and Dane County. The primary customers of this service are food establishment operators and employees and the general public. The goals of this service are to participate in the Voluntary National Retail Food Regulatory Program Standards (Retail Program Standards) to provide a highly effective and responsive program for the regulation of food establishments. The major initiatives planned for this service are developing a timeline and action plan for meeting the criteria listed in the nine Retail Program Standards for the next four years; applying for FDA grant funding in the fall 2016 that will be available in 2017 to complete a baseline risk factor survey with food establishments; creating an educational program to reduce the occurrence of the identified risk factors; and to meet the criteria in at least two Standards and have them audited within six months of completion.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(2,600,504)	(1,918,247)	(1,918,247)	(2,007,404)	(2,007,404)	(2,007,404)
Salaries	1,090,756	1,279,611	1,002,876	249,545	255,586	249,545
Benefits	396,303	494,468	383,661	88,872	88,872	88,872
Supplies	7,836	9,950	14,483	5,950	5,950	5,950
Purchased Services	94,257	90,802	96,618	68,154	68,154	68,154
Inter Depart Charges	1,910	20,369	20,369	12,690	12,690	12,690
TOTAL	\$ (1,009,441)	\$ (23,047)	\$ (400,241)	\$ (1,582,193)	\$ (1,576,152)	\$ (1,582,193)

Service: Policy Programming and Evaluation*Service Description*

This service provides program planning, surveillance and analysis, research, and evaluation and is the defacto technical assistance branch of PHMDC. The primary customers of this service are elected officials (City/County) and legislative staff; nonprofit organizations; county school districts, including Madison Metropolitan School District; City and County Agencies, Boards and Committees; community coalitions; and health systems. The goals of the service are to support coordinated prevention efforts to reduce the misuse and reduce the harm of opioids; support health and equity as core outcomes for the City of Madison Comprehensive Plan and City Parks and Open Space Plan; continue to identify opportunities to improve food security; and increase the capacity of the Dane County Children's Mental Health Collaborative to address needs in early childhood. The major initiatives planned for the service include reviewing high-use EMS cases, identifying pathways to prevent reliance on EMS among those with mental health, substance use disorders, and/or chronic disease; partnering with City of Madison Parks staff to incorporate health into Parks and Open Space Planning and Madison's Comprehensive Planning processes; and creating a Community Health Improvement Planning process that will identify a core set of shared goals for health and equity.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(801,819)	(213,571)	(253,295)	(209,315)	(209,315)	(209,315)
Salaries	923,025	1,232,341	819,772	917,553	939,766	917,553
Benefits	344,822	435,799	330,508	302,551	302,551	302,551
Supplies	5,345	22,500	4,394	19,516	19,516	19,516
Purchased Services	164,884	97,618	227,889	250,450	250,450	250,450
Inter Depart Charges	2,827	26,559	26,559	12,161	12,161	12,161
TOTAL	\$ 639,084	\$ 1,601,246	\$ 1,155,827	\$ 1,292,916	\$ 1,315,129	\$ 1,292,916

Public Health Madison Dane

Function: Public Safety & Health

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	20,460	17,425	82,420	15,925	15,925	15,925
Copy Printing Supplies	25,538	33,400	19,607	33,400	33,400	33,400
Furniture	5,527	1,200	40,169	50,000	50,000	50,000
Hardware Supplies	112,236	18,500	132,287	68,500	68,500	71,500
Software Licenses & Supplies	4,768	-	29,050	500	500	500
Postage	16,679	27,700	12,201	16,500	16,500	16,500
Books And Subscriptions	3,996	2,200	3,021	3,950	3,950	3,950
Work Supplies	55,401	96,665	15,748	73,665	73,665	76,915
Lab And Photo Supplies	94,092	93,000	67,411	70,000	70,000	70,000
Medical Supplies	57,475	37,500	24,193	37,500	37,500	37,500
Uniform Clothing Supplies	581	900	26	900	900	900
Food And Beverage	2,152	840	2,750	2,840	2,840	2,840
Building Supplies	13,949	-	-	-	-	-
HVAC Supplies	19,211	-	-	-	-	-
Machinery And Equipment	18,463	-	12,995	-	-	-
Equipment Supplies	-	4,995	-	4,995	4,995	4,995
Total	\$ 450,529	\$ 334,325	\$ 441,876	\$ 378,675	\$ 378,675	\$ 384,925

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	5,906	9,500	6,418	9,500	9,500	9,500
Electricity	48,319	57,000	43,229	49,000	49,000	49,000
Water	617	2,610	630	1,500	1,500	1,500
Sewer	736	-	645	500	500	500
Telephone	23,011	30,330	31,772	30,522	30,522	30,522
Cellular Telephone	55,129	45,000	45,837	45,331	45,331	45,331
Systems Communication Internet	1,215	100	228	100	100	100
Building Improv Repair Maint	42,763	61,100	152,621	49,073	49,073	49,073
Waste Disposal	1,011	1,850	968	1,850	1,850	1,850
Facility Rental	394,238	412,615	402,975	472,036	472,036	472,036
Custodial Building Use Charges	117,146	-	137,877	85,597	85,597	85,597
Process Fees Recyclables	112	-	-	-	-	-
Communication Device Rpr Main	7,986	13,825	-	13,300	13,300	13,300
Equip Improv Repair Maint	7,127	11,000	15,445	11,000	11,000	11,000
System And Software Maintenanc	-	-	1,133	7,569	7,569	7,569
Vehicle Repair And Maintenance	-	1,000	-	1,000	1,000	1,000
Lease Rental Of Equipment	1,188	700	878	850	850	850
Recruitment	500	1,200	332	500	500	500
Mileage	131,373	169,100	94,737	108,128	108,128	112,270
Conferences And Training	82,786	73,556	113,280	114,479	114,479	126,879
Memberships	6,404	38,250	5,130	5,750	5,750	5,750
Medical Services	127,593	94,900	30,155	94,900	94,900	94,900
Audit Services	9,600	9,200	3,406	9,600	9,600	9,600
Bank Services	4,494	-	-	-	-	-
Storage Services	1,924	2,150	1,625	3,438	3,438	3,438
Consulting Services	55,861	183,536	160,811	200,602	200,602	200,602
Advertising Services	1,828	1,600	6,564	1,850	1,850	1,850
Printing Services	1,280	2,890	-	2,890	2,890	2,890
Lab Services	550	5,000	-	5,000	5,000	5,000
Parking Towing Services	1,035	1,330	-	830	830	830
Interpreters Signing Services	61,267	93,400	45,658	45,000	45,000	45,000
Transcription Services	1,411	8,000	1,653	3,000	3,000	3,000

Public Health Madison Dane

Function: Public Safety & Health

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transportation Services	3,121	5,400	800	5,400	5,400	5,400
Catering Vending Services	-	3,120	227	2,820	2,820	2,820
Other Services And Expenses	216,099	46,810	96,582	37,798	37,798	46,111
Grants	34,864	40,000	-	40,000	40,000	40,000
Community Agency Contracts	667,115	651,276	661,506	795,998	795,998	789,018
Housing Assistance Payments	10,796	-	-	-	-	-
Other Insurance	182,423	-	-	-	-	-
Permits And Licenses	27,648	1,300	10,800	1,300	1,300	1,300
Total	\$ 2,336,475	\$ 2,078,648	\$ 2,073,922	\$ 2,258,011	\$ 2,258,011	\$ 2,275,886

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	24,363	18,498	18,498	14,242	21,562	21,562
Principal	115,324	114,922	114,922	106,889	145,238	145,238
Fund Balance Generated	523,261	-	935,400	-	-	-
Total	\$ 662,947	\$ 133,420	\$ 1,068,820	\$ 121,131	\$ 166,800	\$ 166,800

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	13,130	13,130	13,130	13,130	13,130	13,130
ID Charge From Fleet Services	55,019	56,923	56,923	67,021	67,021	67,021
ID Charge From Traffic Enginee	1,141	530	530	530	530	530
ID Charge From Insurance	17,700	654	654	4,295	4,295	4,295
ID Charge From Workers Comp	-	166,767	166,767	103,900	103,900	103,900
Total	\$ 86,990	\$ 238,004	\$ 238,004	\$ 188,876	\$ 188,876	\$ 188,876

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Public Health M	-	(185,000)	(185,000)	(205,000)	(205,000)	(205,000)
ID Billing To Landfill	1,155	-	-	-	-	-
ID Billing To Stormwater	(4,515)	-	-	-	-	-
ID Billing To Water	(34,827)	-	-	-	-	-
Total	\$ (38,187)	\$ (185,000)	\$ (185,000)	\$ (205,000)	\$ (205,000)	\$ (205,000)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(1,813)	(1,926,236)	(1,977,458)	(1,919,129)	(1,919,129)	(1,919,129)
State Revenues Operating	(2,253,281)	(390,937)	(390,937)	(325,237)	(325,237)	(325,237)
Payment For Municipal Service	(16,913)	(222,000)	(222,000)	(258,000)	(258,000)	(258,000)
Local Revenues Operating	(28,701)	(30,310)	(30,310)	(30,310)	(30,310)	(30,310)
Local Revenues Captial	-	-	-	(29,000)	(29,000)	(29,000)
Other Unit Of Gov Revenues Op	(5,660,696)	(5,628,060)	(5,658,839)	(5,394,323)	(5,570,322)	(5,578,005)
Reproduction Services	(720)	-	-	-	-	-
Well And Sanitation Services	-	(404,000)	(404,000)	(461,601)	(461,601)	(461,601)
Lab Fees	(292,859)	(117,092)	(117,092)	(42,092)	(42,092)	(42,092)
Clinic Fees	(273,453)	(90,100)	(90,100)	(91,500)	(91,500)	(91,500)
Inspect And Reinspect Fees	(57,715)	(70,600)	(70,600)	(70,600)	(70,600)	(70,600)
Reimbursement Of Expense	(14,168)	(34,200)	(34,200)	(32,400)	(32,400)	(32,400)
Application Fees	(267,351)	(600)	(600)	(600)	(600)	(600)
Utility Fee	-	(220)	(220)	(220)	(220)	(220)

Public Health Madison Dane

Function: Public Safety & Health

Line Item Detail

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Animal Licenses	(243,000)	(244,500)	(244,500)	(244,500)	(244,500)	(244,500)
Clerks Licenses	(1,888,484)	(1,845,147)	(1,845,147)	(1,936,804)	(1,936,804)	(1,936,804)
Other Licenses	(22,685)	-	-	-	-	-
Other Permits	(321,386)	-	-	(38,000)	(38,000)	(38,000)
Interest	(15,008)	-	-	-	-	-
Net (Increase) Decr Fmv Invest	5,610	-	-	-	-	-
Contributions And Donations	(278,834)	(226,500)	(226,500)	(262,473)	(262,473)	(362,473)
Miscellaneous Revenue	(6,835)	(10,500)	(2,590)	(11,500)	(11,500)	(11,500)
Sale Of Assets	(2,334)	-	-	-	-	-
Fund Balance Applied	-	(279,234)	(288,179)	(861,554)	(967,516)	(846,494)
Transfer In From Other Restrict	-	(187,000)	(187,000)	(2,000)	(2,000)	(2,000)
Transfer In From Water Utility	-	(65,000)	(65,000)	(23,245)	(23,245)	(23,245)
Total	\$ (11,640,626)	\$ (11,772,236)	\$ (11,855,272)	\$ (12,035,088)	\$ (12,317,049)	\$ (12,303,710)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Other Restrict	-	10,000	10,000	10,000	10,000	10,000
Transfer Out To Debt Service	16,320	-	-	-	-	-
Total	\$ 16,320	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

Public Health Madison Dane

Function: Public Safety & Health

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNT CLERK	-	1.00	55,330	1.00	47,482	1.00	48,631	1.00	48,631
ADMINISTRATIVE ASSISTANT	-	1.00	58,090	1.00	59,381	1.00	60,819	1.00	60,819
CHEMICAL ANALYST	-	2.00	157,999	2.00	160,098	2.00	163,973	2.00	163,973
CHRONIC DISEASE SPECIALIST	-	1.00	54,685	1.00	55,827	1.00	57,179	1.00	57,179
CLERK	-	2.10	118,730	2.35	133,291	2.35	136,517	2.35	136,517
CLERK TYPIST	-	8.80	444,553	8.80	441,145	8.80	451,825	8.80	451,825
COMMUNITY HEALTH ED. SPEC	-	1.00	82,205	1.00	83,242	1.00	85,257	1.00	85,257
DIETETIC SPECIALIST	-	6.80	327,738	7.30	366,220	7.30	375,086	7.30	375,086
ENV. HEALTH SERVICES SUPERV	-	2.00	191,303	2.00	193,274	2.00	197,952	2.00	197,952
ENVIRON. TECH SERV. SUPER.	-	1.00	92,791	1.00	94,500	1.00	96,787	1.00	96,787
ENVIRON. HEALTH TECHNICIAN	-	3.00	149,121	3.00	159,521	3.00	163,383	3.00	163,383
GRANTS AND BILLING SPEC.	-	1.00	44,179	1.00	48,239	1.00	49,407	1.00	49,407
HEALTH EDUCATION COOR.	-	0.80	65,764	0.80	66,593	0.80	68,205	0.80	68,205
HEALTH EQUITY COOR.	-	2.00	145,794	2.00	135,099	2.00	138,370	2.00	138,370
COMM. DIS. OUTREACH SPEC.	-	1.90	133,831	1.90	123,076	1.90	126,056	1.90	126,056
HUMANE OFFICER	-	6.00	332,777	6.00	340,597	6.00	348,843	6.00	348,843
LEADWORKER	-	8.70	698,074	8.90	684,427	8.90	700,996	8.90	700,996
MEDICAL INTERPRETER	-	2.65	148,643	2.65	153,046	2.65	156,751	2.65	156,751
MICROBIOLOGIST	-	1.00	75,022	1.00	76,086	1.00	77,928	1.00	77,928
NURSE FAMILY PRNTRSP COOR	-	1.00	65,520	1.00	67,506	1.00	69,141	1.00	69,141
PUBLIC HEALTH ANALYST	-	1.00	67,369	1.00	71,683	1.00	73,419	1.00	73,419
PUBLIC HEALTH CLINIC AIDE	-	0.50	29,033	0.50	29,679	0.50	30,397	0.50	30,397
PUBLIC HEALTH DIRECTOR	-	1.00	124,967	1.00	125,840	1.00	128,886	1.00	128,886
PUBLIC HEALTH DIV. DIRECTOR	-	4.00	398,932	4.00	412,255	4.00	422,235	4.00	422,235
PH EPIDEMIOLOGIST	-	4.00	320,183	4.00	310,157	4.00	317,665	4.00	317,665
PUBLIC HEALTH NURSE	-	26.30	2,071,986	25.55	1,996,161	25.55	2,044,485	25.55	2,044,485
PUBLIC HEALTH PLANNER	-	4.00	284,209	4.00	281,942	4.00	288,767	4.00	288,767
PH PREPAREDNESS COOR.	-	1.00	75,022	1.00	76,086	1.00	77,928	1.00	77,928
PUBLIC HEALTH SPECIALIST	-	2.00	100,683	2.00	107,826	2.00	110,436	2.00	110,436
PUBLIC HEALTH SUPERVISOR	-	11.00	910,251	11.00	952,343	11.00	975,397	11.00	975,397
PUBLIC HEALTH AIDE	-	7.00	363,925	7.00	375,406	7.00	384,494	7.00	384,494
PUBLIC INFORMATION OFF.	-	1.00	79,346	1.00	80,475	1.00	82,423	1.00	82,423
PH PROGRAM COOR.	-	2.00	135,595	2.00	146,598	2.00	150,147	2.00	150,147
SANITARIAN	-	15.00	1,227,075	15.00	1,207,792	15.00	1,237,031	15.00	1,237,031
SPECIAL PROJECTS MANAGER	-	1.00	92,791	1.00	93,787	1.00	96,058	1.00	96,058
WELL WMN CASE MGMT. SPEC	-	1.00	49,217	1.00	52,696	1.00	53,972	1.00	53,972
WELL WMN PROGRAM SPEC.	-	1.00	63,323	1.00	65,998	1.00	67,596	1.00	67,596
TOTAL		137.55	\$ 9,836,055	137.75	\$ 9,875,376	137.75	\$ 10,114,443	137.75	\$ 10,114,443

Sewer

Function: Public Works & Transportation

Agency Overview

Agency Mission

The mission of the Sewer Utility is to provide waste water collection for the City of Madison.

Agency Overview

The Agency oversees the collection, conveyance, and treatment of City waste water for the customers of the City's Sewer Utility. The services of the Sewer Utility provide for the transfer of the waste water via design, construction, and maintenance of the sewer and lift station system throughout the City.

2017 Budget Highlights

The 2017 Adopted Budget will maintain the current level of service. A rate increase of 4-6% is anticipated for the Sewer Utility customers. The increase is attributed to projected debt service and increased sewage treatment charges.

Sewer**Function: Public Works & Transportation***Budget Overview***Budget by Service (All Funds)**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Sewer Engineering And Admin	-	(768,867)	(1,232,652)	(13,030)	(63,328)	(247,688)
Sewer Operations	-	768,867	1,232,652	13,030	63,328	247,688
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Sewer Utility					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(34,202,375)	(34,417,209)	(34,282,209)	(37,029,456)	(37,115,282)	(37,306,866)
Salaries	3,054,447	2,146,983	2,697,666	2,922,472	2,997,596	3,009,761
Benefits	917,894	738,585	994,237	1,220,685	1,231,387	1,235,806
Supplies	328,838	469,390	562,462	474,600	474,600	474,600
Purchased Services	19,814,032	20,800,347	22,467,988	22,519,295	22,519,295	22,694,295
Debt Other Financing	7,075,011	7,772,136	5,070,088	7,170,108	7,170,108	7,170,108
Inter Depart Charges	2,967,013	3,053,768	3,053,768	3,052,296	3,052,296	3,052,296
Inter Depart Billing	(378,051)	(604,000)	(604,000)	(380,000)	(380,000)	(380,000)
Transfer Out	423,191	40,000	40,000	50,000	50,000	50,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Sewer

Function: Public Works & Transportation

Service Overview

Service: Sewer Engineering and Admin

Service Description

This service is responsible for: (1) the inspection, design, evaluation, and construction of sewer collection system, (2) reviewing and inspecting permits related to sanitary sewer system excavation and plugging. The goal of this service is to centrally plan and monitor the City's sewer system. In 2017 the service will evaluate a possible restaurant customer class for sewer billings, and perform an equity analysis of the Sewer Utility's billing rate structure.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(12,258,787)	(10,868,307)	(10,733,307)	(11,612,486)	(11,698,312)	(11,889,896)
Salaries	1,777,879	(503,416)	854,118	1,105,960	1,137,146	1,141,689
Benefits	430,961	(201,442)	427,624	343,542	347,884	350,565
Supplies	129,506	182,790	301,596	244,500	244,500	244,500
Purchased Services	108,573	281,464	279,322	293,020	293,020	293,020
Debt Other Financing	7,075,011	7,772,136	5,070,088	7,170,108	7,170,108	7,170,108
Inter Depart Charges	2,691,718	2,790,408	2,790,408	2,772,326	2,772,326	2,772,326
Inter Depart Billing	(378,051)	(262,500)	(262,500)	(380,000)	(380,000)	(380,000)
Transfer Out	423,191	40,000	40,000	50,000	50,000	50,000
TOTAL	\$ -	\$ (768,867)	\$ (1,232,652)	\$ (13,030)	\$ (63,328)	\$ (247,688)

Service: Sewer Operations

Service Description

This service is responsible for the City's sanitary collection system operation and maintenance for the 760 miles of sanitary sewer mains. The goal of the service is to effectively maintain, repair, rehabilitate, and construct the sewer system infrastructure. In 2017 the service will implement a new Computerized Maintenance Management System (CMMS).

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(21,943,588)	(23,548,902)	(23,548,902)	(25,416,970)	(25,416,970)	(25,416,970)
Salaries	1,276,568	2,650,399	1,843,548	1,816,512	1,860,450	1,868,072
Benefits	486,934	940,027	566,613	877,143	883,503	885,241
Supplies	199,332	286,600	260,867	230,100	230,100	230,100
Purchased Services	19,705,459	20,518,883	22,188,666	22,226,275	22,226,275	22,401,275
Inter Depart Charges	275,295	263,360	263,360	279,970	279,970	279,970
Inter Depart Billing	-	(341,500)	(341,500)	-	-	-
TOTAL	\$ -	\$ 768,867	\$ 1,232,652	\$ 13,030	\$ 63,328	\$ 247,688

Sewer

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	131,842	-	-	-
Office Supplies	5,554	5,900	3,101	5,900	5,900	5,900
Copy Printing Supplies	5,907	3,000	4,299	6,000	6,000	6,000
Furniture	494	2,500	194	5,000	5,000	5,000
Hardware Supplies	890	8,000	8,305	2,500	2,500	2,500
Software Licenses & Supplies	3,513	1,000	-	2,500	2,500	2,500
Postage	9,436	8,000	8,794	9,500	9,500	9,500
Books And Subscriptions	516	500	-	500	500	500
Work Supplies	126,824	200,000	142,965	150,000	150,000	150,000
Safety Supplies	17,602	10,000	4,013	10,000	10,000	10,000
Uniform Clothing Supplies	-	5,000	6,338	5,000	5,000	5,000
Food And Beverage	34	-	113	-	-	-
Building Supplies	10	500	-	-	-	-
Landscaping Supplies	163	-	-	-	-	-
Trees Shrubs Plants	-	100	-	200	200	200
Machinery And Equipment	66,283	144,890	169,800	177,500	177,500	177,500
Equipment Supplies	91,611	80,000	82,698	100,000	100,000	100,000
Total	\$ 328,838	\$ 469,390	\$ 562,462	\$ 474,600	\$ 474,600	\$ 474,600

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	7,355	11,952	15,658	11,250	11,250	11,250
Electricity	77,127	84,575	87,921	84,800	84,800	84,800
Water	893	28,287	926	21,290	21,290	21,290
Sewer	1,208	1,656	2,611	1,580	1,580	1,580
Stormwater	3,974	5,570	3,415	4,430	4,430	4,430
Telephone	3,102	3,445	4,326	3,290	3,290	3,290
Cellular Telephone	4,997	2,204	1,073	2,305	2,305	2,305
Building Improv Repair Maint	7,415	2,000	8,210	5,000	5,000	5,000
Waste Disposal	19,279,493	20,010,000	21,677,924	21,717,500	21,717,500	21,717,500
Custodial Building Use Charges	26,968	26,153	26,153	27,125	27,125	27,125
Landfill	3,613	2,500	5,366	3,600	3,600	3,600
Equip Improv Repair Maint	34,356	20,000	30,158	35,000	35,000	35,000
System And Software Maintenanc	28,845	35,830	59,302	32,815	32,815	32,815
Vehicle Repair And Maintenance	107,304	115,000	99,017	115,000	115,000	115,000
Lease Rental Of Equipment	147	1,000	32	1,000	1,000	1,000
Street Improv Repair Maint	82,708	100,000	105,478	100,000	100,000	100,000
Plant In Service Improv Repair	49,351	250,000	250,000	250,000	250,000	425,000
Recruitment	165	500	260	500	500	500
Mileage	4,350	4,300	1,909	4,400	4,400	4,400
Conferences And Training	15,317	14,000	16,671	15,000	15,000	15,000
Memberships	1,407	1,655	520	1,790	1,790	1,790
Uniform Laundry	4,379	5,000	4,450	5,000	5,000	5,000
Medical Services	2,312	2,000	403	2,400	2,400	2,400
Audit Services	3,400	5,000	7,000	5,200	5,200	5,200
Delivery Freight Charges	710	1,000	419	1,000	1,000	1,000
Storage Services	686	720	538	720	720	720
Consulting Services	4,016	5,000	1,179	5,000	5,000	5,000
Advertising Services	942	1,500	443	1,500	1,500	1,500
Inspection Services	-	150	-	150	150	150
Locating Marking Services	11,436	11,600	11,500	11,900	11,900	11,900
Lab Services	7,170	8,000	152	8,000	8,000	8,000

Sewer

Function: Public Works & Transportation

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Parking Towing Services	1,283	1,500	815	1,500	1,500	1,500
Security Services	719	750	727	750	750	750
Other Services And Expenses	28,351	31,000	33,886	30,000	30,000	30,000
Taxes And Special Assessments	958	-	1,597	1,000	1,000	1,000
Permits And Licenses	7,578	6,500	7,948	7,500	7,500	7,500
Total	\$ 19,814,032	\$ 20,800,347	\$ 22,467,988	\$ 22,519,295	\$ 22,519,295	\$ 22,694,295

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	1,221,609	1,190,000	1,190,000	1,330,000	1,330,000	1,330,000
Bond Notes Issuance Services	-	110,000	110,000	-	-	-
Paying Agent Services	2,150	2,500	2,500	2,500	2,500	2,500
Principal	-	2,605,000	2,605,000	3,160,000	3,160,000	3,160,000
Contingent Reserve	-	985,838	985,838	2,677,608	2,677,608	2,677,608
Fund Balance Generated	5,851,252	2,878,798	176,750	-	-	-
Total	\$ 7,075,011	\$ 7,772,136	\$ 5,070,088	\$ 7,170,108	\$ 7,170,108	\$ 7,170,108

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Information Tec	15,726	15,756	15,756	15,726	15,726	15,726
ID Charge From Engineering	64,164	51,920	51,920	64,167	64,167	64,167
ID Charge From Fleet Services	129,986	162,458	162,458	178,653	178,653	178,653
ID Charge From Landfill	56,970	60,000	60,000	60,000	60,000	60,000
ID Charge From Traffic Enginee	4,151	5,407	5,407	4,295	4,295	4,295
ID Charge From Com Dev Blk Gnt	-	49,721	49,721	-	-	-
ID Charge From Insurance	32,321	35,082	35,082	25,285	25,285	25,285
ID Charge From Workers Comp	41,501	-	-	-	-	-
ID Charge From Stormwater	219,121	200,000	200,000	220,000	220,000	220,000
ID Charge From Water	2,403,073	2,473,424	2,473,424	2,484,170	2,484,170	2,484,170
Total	\$ 2,967,013	\$ 3,053,768	\$ 3,053,768	\$ 3,052,296	\$ 3,052,296	\$ 3,052,296

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Engineering	(70,688)	-	-	(70,000)	(70,000)	(70,000)
ID Billing To Landfill	(19,471)	-	-	(20,000)	(20,000)	(20,000)
ID Billing To Sewer	-	(341,500)	(341,500)	-	-	-
ID Billing To Stormwater	(287,892)	(262,500)	(262,500)	(290,000)	(290,000)	(290,000)
Total	\$ (378,051)	\$ (604,000)	\$ (604,000)	\$ (380,000)	\$ (380,000)	\$ (380,000)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(142,481)	(144,380)	(144,380)	(133,910)	(133,910)	(133,910)
State Revenues Capital	6,958	-	-	-	-	-
Miscellaneous Chrgs For Servic	(50,026)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Engineering Services	(61,701)	(200,000)	(65,000)	(50,000)	(50,000)	(50,000)
Sale Of Recyclables	(4,189)	(8,000)	(8,000)	(5,000)	(5,000)	(5,000)
Reimbursement Of Expense	(245,698)	(188,388)	(188,388)	(250,000)	(250,000)	(250,000)
Utility Fee	(5,965,913)	(6,303,535)	(6,303,535)	(6,534,840)	(6,534,840)	(6,534,840)
Residential	(15,152,529)	(15,676,641)	(15,676,641)	(16,597,520)	(16,597,520)	(16,597,520)
Commercial	(5,898,576)	(6,139,325)	(6,139,325)	(6,461,080)	(6,461,080)	(6,461,080)

Sewer

Function: Public Works & Transportation

Line Item Detail

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Industrial	(1,157,321)	(1,346,912)	(1,346,912)	(1,267,690)	(1,267,690)	(1,267,690)
Public Authorities	(4,166,072)	(3,840,599)	(3,840,599)	(4,563,360)	(4,563,360)	(4,563,360)
Building Permits	(1,360)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)
Street Opening Permits	(2,200)	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
Other Permits	(9,550)	(30,000)	(30,000)	(15,000)	(15,000)	(15,000)
Spec Assessments Capital	(811,766)	-	-	(500,000)	(500,000)	(500,000)
Late Fees	(124,209)	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
Interest	(344,709)	(264,000)	(264,000)	(344,700)	(344,700)	(344,700)
Contributions And Donations	(367,037)	-	-	-	-	-
Miscellaneous Revenue	(10,207)	(3,320)	(3,320)	(3,320)	(3,320)	(3,320)
Sale Of Assets	(22,839)	(5,000)	(5,000)	-	-	-
Trade In Allowance	(57,150)	(82,000)	(82,000)	(60,000)	(60,000)	(60,000)
(Gain) Loss On Sale Of Asset	406,997	-	-	-	-	-
Fund Balance Applied	-	(9,009)	(9,009)	(66,936)	(152,762)	(344,346)
Transfer In From Insurance	(20,798)	-	-	-	-	-
Total	\$ (34,202,375)	\$ (34,417,209)	\$ (34,282,209)	\$ (37,029,456)	\$ (37,115,282)	\$ (37,306,866)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Capital Projec	392,279	40,000	40,000	50,000	50,000	50,000
Transfer Out To Stormwater Uti	30,912	-	-	-	-	-
Total	\$ 423,191	\$ 40,000	\$ 40,000	\$ 50,000	\$ 50,000	\$ 50,000

Sewer Utility

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	20	1.00	54,409	1.00	56,536	1.00	56,536	1.00	56,131
ENGINEER	18	2.00	166,717	2.00	171,981	2.00	171,981	2.00	172,841
ENGR FIELD AIDE	15	1.00	59,613	1.00	61,375	1.00	61,375	1.00	61,681
ENGR OPER CLK	15	1.00	59,081	1.00	60,827	1.00	60,827	1.00	61,131
ENGR OPER LDWKR	15	1.00	67,267	1.00	69,254	1.00	69,254	1.00	69,601
IT SPEC	18	1.00	73,080	1.00	75,240	1.00	75,240	1.00	75,616
PUB WKS GEN FORE	18	2.00	133,206	2.00	140,764	2.00	140,764	2.00	141,467
S/D MAINT TECH	15	10.00	580,759	10.00	604,805	10.00	604,805	10.00	607,829
SSMO	15	15.00	769,535	15.00	800,067	15.00	800,067	15.00	804,071
SURVEYOR	15	1.00	67,923	1.00	71,795	1.00	71,795	1.00	72,154
TOTAL		35.00	\$ 2,031,591	35.00	\$ 2,112,643	35.00	\$ 2,112,643	35.00	\$ 2,122,522

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Agency Overview

Agency Mission

The mission of the Stormwater Utility is to provide stormwater management services to the City of Madison with an equitable rate structure.

Agency Overview

The Stormwater Utility is responsible for reducing flooding, improving the water quality of the lakes and waterways, and complying with the Wisconsin Pollutant Discharge Elimination System (WPDES) discharge permit. The goals of the agency include reducing the total suspended solids (TSS) and total phosphorous (TP) within the City's stormwater runoff by working with neighboring municipalities, regulatory agencies, and public watershed organizations.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- The Community Development Division (CDD) to contract with Operation Fresh Start (OFS) for work in the City's greenways and ponds (\$45,000).
- A rate increase of 3-4% is anticipated for Stormwater Utility customers. The increase is attributed to staffing costs for the Street Sweeping and Leaf Collection services.
- Rain Gardens and TMDL Compliance costs that were moved to the operating budget from the capital budget to properly reflect non-capitalized costs (580,000).

Stormwater

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Stormwater Engineering And Adm	(3,947)	(415,049)	(495,886)	530,683	449,316	(191,062)
Stormwater Operations	3,947	415,049	495,886	(530,683)	(449,316)	191,062
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Stormwater Utility					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(21,733,371)	(18,203,424)	(17,325,724)	(16,718,500)	(16,266,784)	(16,718,500)
Salaries	4,603,208	4,864,581	3,625,274	4,244,406	4,355,093	4,372,651
Benefits	1,099,368	970,105	1,222,320	1,317,113	1,333,002	1,338,732
Supplies	356,137	369,395	250,916	427,140	427,140	467,140
Purchased Services	833,559	726,217	954,087	733,258	733,258	1,273,258
Debt Other Financing	13,507,267	9,388,907	9,388,907	8,697,438	8,119,146	7,922,574
Inter Depart Charges	1,561,959	1,864,219	1,864,219	1,599,645	1,599,645	1,644,645
Inter Depart Billing	(299,263)	-	-	(300,500)	(300,500)	(300,500)
Transfer Out	71,137	20,000	20,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Stormwater

Function: Public Works & Transportation

Service Overview

Service: Stormwater Engineering and Adm

Service Description

This service is responsible for the design and inspection of stormwater infrastructure construction, and the general administration of stormwater utility permits and records. The goal of this program is to centrally monitor the overall operations of the Stormwater Utility. Planned initiatives for 2017 include an evaluation of the stormwater system for the preparedness of increased frequency and intensity of storm events.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(17,028,170)	(13,360,372)	(12,482,672)	(10,767,358)	(10,315,642)	(10,767,358)
Salaries	2,206,070	2,011,869	948,494	1,371,547	1,411,149	1,416,560
Benefits	311,561	465,762	317,953	387,841	393,448	395,947
Supplies	133,762	155,155	78,605	188,000	188,000	188,000
Purchased Services	553,991	417,219	746,416	444,843	444,843	444,843
Debt Other Financing	13,507,267	9,388,907	9,388,907	8,697,438	8,119,146	7,922,574
Inter Depart Charges	539,699	486,411	486,411	508,872	508,872	508,872
Inter Depart Billing	(299,263)	-	-	(300,500)	(300,500)	(300,500)
Transfer Out	71,137	20,000	20,000	-	-	-
TOTAL	\$ (3,947)	\$ (415,049)	\$ (495,886)	\$ 530,683	\$ 449,316	\$ (191,062)

Service: Stormwater Operations

Service Description

This service is responsible for the operation and maintenance of Stormwater Utility system infrastructure of storm sewer mains, basins, and greenways. The goal of the service is to maintain, repair, rehabilitate, and construct the stormwater system infrastructure in accordance with design and improvements. Planned initiatives include the implementation of a Computerized Maintenance Management System (CMMS).

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(4,705,201)	(4,843,052)	(4,843,052)	(5,951,142)	(5,951,142)	(5,951,142)
Salaries	2,397,139	2,852,712	2,676,780	2,872,859	2,943,944	2,956,091
Benefits	787,807	504,343	904,367	929,272	939,554	942,785
Supplies	222,374	214,240	172,311	239,140	239,140	279,140
Purchased Services	279,568	308,998	207,671	288,415	288,415	828,415
Inter Depart Charges	1,022,260	1,377,808	1,377,808	1,090,773	1,090,773	1,135,773
TOTAL	\$ 3,947	\$ 415,049	\$ 495,886	\$ (530,683)	\$ (449,316)	\$ 191,062

Stormwater

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	11,813	-	-	-
Office Supplies	6,576	5,918	3,384	5,918	5,918	5,918
Copy Printing Supplies	9,273	10,458	10,520	10,758	10,758	10,758
Furniture	441	2,909	135	5,209	5,209	5,209
Hardware Supplies	1,701	5,209	6,591	2,209	2,209	2,209
Software Licenses & Supplies	2,846	7,500	-	500	500	500
Postage	18,078	19,322	6,125	19,922	19,922	19,922
Books And Subscriptions	92	870	-	870	870	870
Work Supplies	182,539	164,158	148,917	187,558	187,558	187,558
Janitorial Supplies	3,200	208	1,036	208	208	208
Medical Supplies	91	175	70	175	175	175
Safety Supplies	10,228	2,321	7,105	6,321	6,321	6,321
Uniform Clothing Supplies	4,560	6,414	5,531	5,914	5,914	5,914
Food And Beverage	17	-	103	-	-	-
Building Supplies	352	1,878	45	1,378	1,378	1,378
Landscaping Supplies	7,335	5,000	-	6,200	6,200	46,200
Trees Shrubs Plants	529	1,500	451	1,500	1,500	1,500
Fertilizers And Chemicals	202	-	1,760	-	-	-
Machinery And Equipment	59,576	103,555	11,427	122,500	122,500	122,500
Equipment Supplies	48,501	32,000	35,904	50,000	50,000	50,000
Total	\$ 356,137	\$ 369,395	\$ 250,916	\$ 427,140	\$ 427,140	\$ 467,140

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	3,982	18,835	-	18,825	18,825	18,825
Electricity	18,737	35,328	8,484	35,667	35,667	35,667
Water	276	7,839	911	7,373	7,373	7,373
Sewer	340	417	283	370	370	370
Stormwater	95,639	121,340	84,935	117,160	117,160	117,160
Telephone	2,157	3,250	3,543	3,140	3,140	3,140
Cellular Telephone	4,748	3,139	2,612	3,352	3,352	3,352
Building Improv Repair Maint	6,913	4,993	8,305	6,493	6,493	6,493
Waste Disposal	-	-	4,404	-	-	-
Pest Control	314	204	350	204	204	204
Facility Rental	300	300	600	300	300	300
Custodial Building Use Charges	18,781	18,210	18,210	18,893	18,893	18,893
Landfill	95,101	62,284	91,281	56,594	56,594	56,594
Grounds Improv Repair Maint	92,683	6,000	6,860	13,500	13,500	53,500
Landscaping	85,642	90,000	36,214	55,000	55,000	55,000
Equip Improv Repair Maint	41,734	7,296	23,153	42,296	42,296	42,296
System And Software Maintenanc	31,072	31,610	38,606	34,960	34,960	34,960
Vehicle Repair And Maintenance	52,040	60,000	57,325	60,000	60,000	60,000
Lease Rental Of Equipment	123	5,000	22	1,000	1,000	1,000
Street Improv Repair Maint	-	1,000	-	1,000	1,000	1,000
Plant In Service Improv Repair	(196,348)	2,500	(2,725)	2,500	2,500	2,500
Recruitment	445	306	260	656	656	656
Mileage	4,350	4,300	1,909	4,500	4,500	4,500
Conferences And Training	13,100	11,942	12,345	13,042	13,042	13,042
Memberships	22,474	28,396	18,135	29,805	29,805	29,805
Uniform Laundry	3,999	3,947	3,914	3,947	3,947	3,947
Medical Services	545	750	403	750	750	750
Work Study Services	2,984	-	-	-	-	-

Stormwater

Function: Public Works & Transportation

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Appraisal Services	-	-	900	-	-	-
Audit Services	2,700	4,300	2,800	4,500	4,500	4,500
Legal Services	884	-	-	-	-	-
Delivery Freight Charges	546	550	135	550	550	550
Storage Services	478	480	375	480	480	480
Mortgage And Title Services	-	-	600	-	-	-
Consulting Services	125,011	23,000	126,861	25,000	25,000	25,000
Advertising Services	939	2,581	434	2,581	2,581	2,581
Engineering Services	4,773	5,000	7,550	5,000	5,000	5,000
Inspection Services	-	200	-	200	200	200
Locating Marking Services	5,469	5,700	5,500	5,700	5,700	5,700
Lab Services	3,859	500	1,502	2,000	2,000	2,000
Parking Towing Services	552	350	437	550	550	550
Security Services	437	450	885	450	450	450
Other Services And Expenses	232,519	63,337	193,478	74,337	74,337	574,337
Taxes And Special Assessments	24,928	50,000	147,831	50,000	50,000	50,000
Permits And Licenses	28,335	40,583	44,460	30,583	30,583	30,583
Total	\$ 833,559	\$ 726,217	\$ 954,087	\$ 733,258	\$ 733,258	\$ 1,273,258

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	1,077,437	1,030,155	1,030,155	1,008,400	998,268	998,268
Principal	-	4,956,754	4,956,754	5,105,200	5,028,158	5,028,158
Contingent Reserve	-	3,401,998	3,401,998	2,092,720	2,092,720	1,896,148
Fund Balance Generated	12,429,829	-	-	491,118	-	-
Total	\$ 13,507,267	\$ 9,388,907	\$ 9,388,907	\$ 8,697,438	\$ 8,119,146	\$ 7,922,574

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Information Tec	18,145	18,180	18,180	18,180	18,180	18,180
ID Charge From Public Health M	36,002	36,214	36,214	23,500	23,500	23,500
ID Charge From Engineering	46,661	40,063	40,063	46,933	46,933	46,933
ID Charge From Fleet Services	748,094	1,117,361	1,117,361	875,641	875,641	875,641
ID Charge From Landfill	28,491	22,500	22,500	28,500	28,500	28,500
ID Charge From Traffic Enginee	8,648	7,774	7,774	8,393	8,393	8,393
ID Charge From Com Dev Blk Gnt	-	25,629	25,629	-	-	-
ID Charge From Insurance	23,494	14,538	14,538	10,478	10,478	10,478
ID Charge From Workers Comp	52,813	-	-	-	-	-
ID Charge From Sewer	287,892	265,000	265,000	290,000	290,000	290,000
ID Charge From Water	311,719	316,960	316,960	298,020	298,020	298,020
Total	\$ 1,561,959	\$ 1,864,219	\$ 1,864,219	\$ 1,599,645	\$ 1,599,645	\$ 1,644,645

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Engineering	(71,553)	-	-	(72,000)	(72,000)	(72,000)
ID Billing To Landfill	(8,589)	-	-	(8,500)	(8,500)	(8,500)
ID Billing To Sewer	(219,121)	-	-	(220,000)	(220,000)	(220,000)
Total	\$ (299,263)	\$ -	\$ -	\$ (300,500)	\$ (300,500)	\$ (300,500)

Stormwater

Function: Public Works & Transportation

Line Item Detail

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(56,075)	(51,869)	(51,869)	(41,860)	(41,860)	(41,860)
Other Unit Of Gov Revenues Cap	(3,900)	-	-	-	-	-
Engineering Services	(808)	(80,000)	(80,000)	(5,000)	(5,000)	(5,000)
Sale Of Recyclables	(1,639)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Reimbursement Of Expense	(403,395)	(275,000)	(275,000)	(275,000)	(275,000)	(275,000)
Utility Fee	(1,064,370)	(1,134,279)	(1,134,279)	(1,204,640)	(1,204,640)	(1,204,640)
Erosion Control Fee	(124,691)	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
Stormwater Mgmt Fee	(97,441)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Stormwater Only	(3,027,131)	(2,766,425)	(2,766,425)	(3,426,080)	(3,426,080)	(3,426,080)
Residential	(4,566,394)	(3,903,463)	(3,903,463)	(5,168,210)	(5,168,210)	(5,168,210)
Commercial	(3,625,251)	(3,109,447)	(3,109,447)	(4,103,030)	(4,103,030)	(4,103,030)
Industrial	(146,345)	(125,644)	(125,644)	(165,630)	(165,630)	(165,630)
Public Authorities	(1,480,943)	(939,810)	(939,810)	(1,676,120)	(1,676,120)	(1,676,120)
Street Opening Permits	(2,500)	(4,000)	(4,000)	(2,500)	(2,500)	(2,500)
Spec Assessments Capital	(275,369)	-	-	(250,000)	(250,000)	(250,000)
Late Fees	(47,138)	(48,000)	(48,000)	(48,000)	(48,000)	(48,000)
Interest	(107,093)	(85,000)	(85,000)	(107,000)	(107,000)	(107,000)
Contributions And Donations	(7,336,532)	-	-	-	-	-
Miscellaneous Revenue	(36,049)	(30,000)	(30,000)	(30,430)	(30,430)	(30,430)
Sale Of Assets	(38,386)	(26,000)	(26,000)	-	-	-
Trade In Allowance	-	-	-	(15,000)	(15,000)	(15,000)
(Gain) Loss On Sale Of Asset	935,043	-	-	-	-	-
Fund Balance Applied	-	(5,424,487)	(4,546,787)	-	451,716	-
Transfer In From Sewer Utility	(30,912)	-	-	-	-	-
Transfer In From Insurance	(196,052)	-	-	-	-	-
Total	\$ (21,733,371)	\$ (18,203,424)	\$ (17,325,724)	\$ (16,718,500)	\$ (16,266,784)	\$ (16,718,500)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Capital Projec	71,137	20,000	20,000	-	-	-
Total	\$ 71,137	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -

Stormwater Utility

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ASSESS SERVS SUPV	18	1.00	56,816	-	-	-	-	-	-
CONSTRUCT INSP	15	1.00	68,302	1.00	70,480	1.00	70,480	1.00	70,832
ENGINEER	18	3.00	242,846	4.00	315,345	4.00	315,345	4.00	316,922
ENGR OPER LDWKR	15	1.00	58,382	1.00	62,885	1.00	62,885	1.00	63,199
ENGR PROG SPEC	16	1.00	72,542	1.00	80,961	1.00	80,961	1.00	80,381
SSMO	15	4.00	218,730	4.00	226,663	4.00	226,663	4.00	227,796
TOTAL		11.00	\$ 717,620	11.00	\$ 756,334	11.00	\$ 756,334	11.00	\$ 759,130

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

*Agency Overview***Agency Mission**

The mission of the Streets Division is to provide a clean, safe, welcoming atmosphere for City of Madison residents, businesses, and guests by providing high quality, cost-effective, and essential public work services.

Agency Overview

The Agency is responsible for the City's recycling program, roadside clean up, snow and ice control, solid waste management, and street maintenance. The Agency's goal is to effectively provide these services for the City of Madison with an emphasis on customer service and reduced environmental impact. In 2017 a zero-waste policy work group will be developed to identify desired service outcomes for each service area. The Streets Division is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- 5.5 general snow plow events, decreased from 7 events in the 2016 budget; the reduction is consistent with the 30-year average (\$500,017). Funding for 1 additional snow plow event is budgeted in the 2017 Contingent Reserve.
- An increase to reflect a change in allocating staff time to Capital Projects and the Stormwater Utility resulting in a \$218,870 increase in the Streets Division's General Fund-supported salaries.
- Three additional Street Maintenance Operator positions in accordance with the Streets Emerald Ash Borer program; these positions are fully funded through the capital budget.
- An increase in the Urban Forestry Special Charge from \$2.56 million to \$3.91 million to fully offset the costs of providing forestry related services (\$620,147). See Parks Division for additional offsets.
- An increase in the Fleet charge attributed to the large proportion of assets assigned to the Streets Division (\$1,241,734).

Streets Division

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Recycling	6,481,496	7,033,759	6,667,838	7,544,092	7,483,556	7,500,082
Roadside Cleanup	1,509,599	1,033,760	1,656,801	1,144,831	521,227	525,586
Snow And Ice Control	5,305,036	6,706,972	5,065,627	6,510,784	5,979,936	6,139,571
Solid Waste Management	8,805,797	8,611,106	8,022,271	9,094,625	9,040,766	8,912,515
Street Repair And Maintenance	1,690,066	1,596,834	2,107,257	2,061,940	2,063,648	2,068,977
Street Sweeping	310,918	89	280,020	92,354	90,923	90,923
TOTAL	\$ 24,102,913	\$ 24,982,520	\$ 23,799,814	\$ 26,448,626	\$ 25,180,056	\$ 25,237,654

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,349,983)	(1,695,610)	(1,535,058)	(1,695,610)	(2,315,757)	(2,315,757)
Salaries	8,694,195	9,364,549	9,198,414	9,577,197	9,817,696	9,735,421
Benefits	3,506,448	3,822,074	3,451,624	3,522,369	3,455,131	3,445,004
Supplies	1,135,283	1,743,460	1,234,129	1,711,460	1,461,460	1,594,460
Purchased Services	4,576,196	5,063,125	4,739,542	5,063,108	4,813,108	4,830,108
Inter Depart Charges	7,552,069	7,275,331	7,301,572	8,860,511	8,538,827	8,538,827
Inter Depart Billing	(11,295)	(590,409)	(590,409)	(590,409)	(590,409)	(590,409)
TOTAL	\$ 24,102,913	\$ 24,982,520	\$ 23,799,814	\$ 26,448,626	\$ 25,180,056	\$ 25,237,654

Streets Division**Function: Public Works & Transportation***Service Overview***Service: Recycling***Service Description*

This service is responsible for the City's recycling program. Specific functions of the service include: bi-weekly curbside collection of recyclables; curbside yard waste and leaf collection; operation of three City yard waste drop-off sites; and curbside brush collection. The goal of this service is to collect recyclables and yard waste on a timely basis for City residents. Planned initiatives in 2017 include analysis of an improved recycling strategy for end-of-life products discarded by residents.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(1,047,665)	(1,101,000)	(1,194,607)	(1,101,000)	(1,101,000)	(1,101,000)
Salaries	2,592,921	2,697,871	2,571,291	2,949,280	3,020,913	3,033,766
Benefits	953,774	995,616	1,008,837	978,668	989,037	992,710
Supplies	108,121	157,314	95,508	172,314	172,314	172,314
Purchased Services	1,047,918	1,183,665	1,086,516	1,243,661	1,243,661	1,243,661
Inter Depart Charges	2,826,427	3,100,468	3,100,468	3,301,344	3,158,806	3,158,806
Inter Depart Billing	-	(176)	(176)	(176)	(176)	(176)
TOTAL	\$ 6,481,496	\$ 7,033,759	\$ 6,667,838	\$ 7,544,092	\$ 7,483,556	\$ 7,500,082

Service: Roadside Cleanup*Service Description*

This service is responsible for the removal of noxious weeds and stumps, and the eradication of graffiti. The goal of this service is to improve the aesthetics and community safety in the City. Planned initiatives in 2017 include improving the response time for stump removal due to the anticipated increase in the removal of trees infected with the Emerald Ash Borer.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	-	(269,610)	(5,000)	(269,610)	(889,757)	(889,757)
Salaries	686,727	345,589	607,688	598,332	617,313	620,737
Benefits	287,487	124,451	206,130	256,633	259,372	260,307
Supplies	50,098	32,000	38,967	-	-	-
Purchased Services	9,410	1,000	8,687	999	999	999
Inter Depart Charges	475,877	800,330	800,330	558,477	533,300	533,300
TOTAL	\$ 1,509,599	\$ 1,033,760	\$ 1,656,801	\$ 1,144,831	\$ 521,227	\$ 525,586

Streets Division

Function: Public Works & Transportation

Service Overview

Service: Snow And Ice Control

Service Description

This service is responsible for the removal of snow and ice from all Madison streets and bicycle paths. The goal of the service is to maintain the desired response times for salting, sanding, and snow plowing through the use of the Street Division's 90 pieces of equipment and private contractors. The goal of this service is to provide community safety on the City's roadways and paths. Service initiatives in 2017 include "sensible salting" which provides resourcefulness by prioritizing salt to roadways which cover bus routes, main streets, connecting streets, and streets leading to and from schools.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(4,141)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Salaries	1,791,870	2,697,663	2,178,261	1,960,173	2,003,362	2,010,864
Benefits	658,950	972,304	640,253	574,386	580,625	582,758
Supplies	680,632	1,316,260	787,153	1,346,260	1,096,260	1,229,260
Purchased Services	563,881	805,900	545,116	805,895	555,895	572,895
Inter Depart Charges	1,625,140	978,294	978,294	1,887,519	1,807,243	1,807,243
Inter Depart Billing	(11,295)	(13,450)	(13,450)	(13,450)	(13,450)	(13,450)
TOTAL	\$ 5,305,036	\$ 6,706,972	\$ 5,065,627	\$ 6,510,784	\$ 5,979,936	\$ 6,139,571

Service: Solid Waste Management

Service Description

This service is responsible for the collection and disposal of solid waste materials. The goal of this service is to collect all City refuse in accordance with the scheduled pick-up days throughout the City. In 2017, planned initiatives include evaluation of strategies for reducing the volume and toxicity of discarded products.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(298,176)	(275,000)	(285,451)	(275,000)	(275,000)	(275,000)
Salaries	2,789,455	3,549,292	2,990,853	3,143,675	3,226,782	3,116,589
Benefits	1,257,644	1,347,025	1,232,831	1,376,417	1,286,424	1,268,366
Supplies	237,251	143,873	215,302	133,873	133,873	133,873
Purchased Services	2,798,289	2,951,610	2,948,189	2,891,605	2,891,605	2,891,605
Inter Depart Charges	2,021,336	1,471,089	1,497,330	2,400,838	2,353,865	2,353,865
Inter Depart Billing	-	(576,783)	(576,783)	(576,783)	(576,783)	(576,783)
TOTAL	\$ 8,805,797	\$ 8,611,106	\$ 8,022,271	\$ 9,094,625	\$ 9,040,766	\$ 8,912,515

Streets Division**Function: Public Works & Transportation***Service Overview***Service: Street Repair and Maintenance***Service Description*

This service is responsible for routine street maintenance such as filling of potholes, replacing damaged pavement, and sealing cracks. The goal of this service is to provide safe roadways for commuters in the City and to extend the useful lives of the roadways.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	694,925	380,898	729,616	925,737	949,326	953,465
Benefits	262,115	113,411	256,103	315,607	319,015	320,205
Supplies	56,828	94,012	89,428	59,012	59,012	59,012
Purchased Services	147,656	120,949	144,546	120,947	120,947	120,947
Inter Depart Charges	528,541	887,564	887,564	640,637	615,348	615,348
TOTAL	\$ 1,690,066	\$ 1,596,834	\$ 2,107,257	\$ 2,061,940	\$ 2,063,648	\$ 2,068,977

Service: Street Sweeping*Service Description*

This service is responsible for removing leaves, refuse, and other debris from the City's streets by using the Streets Division's nine street sweepers. The goal of this service is to maintain a healthy environment for City stakeholders by minimizing the amount of pollutants entering the lakes and waterways.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	138,297	(306,764)	120,705	-	-	-
Benefits	86,479	269,267	107,470	20,658	20,658	20,658
Supplies	2,354	-	7,772	-	-	-
Purchased Services	9,041	-	6,487	-	-	-
Inter Depart Charges	74,747	37,586	37,586	71,696	70,265	70,265
TOTAL	\$ 310,918	\$ 89	\$ 280,020	\$ 92,354	\$ 90,923	\$ 90,923

Streets Division

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	69,255	-	-	-
Office Supplies	4,887	7,582	6,463	7,582	7,582	7,582
Copy Printing Supplies	8,195	13,542	3,567	13,542	13,542	13,542
Furniture	1,319	1,791	568	1,791	1,791	1,791
Hardware Supplies	6,290	1,791	10,171	1,791	1,791	1,791
Postage	2,542	8,178	4,258	8,178	8,178	8,178
Books And Subscriptions	-	630	-	630	630	630
Work Supplies	273,733	356,621	314,021	324,621	324,621	324,621
Asphalt Repair Materials	-	-	26,032	-	-	-
Janitorial Supplies	23,089	4,792	10,000	4,792	4,792	4,792
Medical Supplies	606	1,825	440	1,825	1,825	1,825
Safety Supplies	22,814	9,000	10,658	9,000	9,000	9,000
Snow Removal Supplies	623,329	1,193,000	750,000	1,193,000	943,000	1,076,000
Uniform Clothing Supplies	26,917	28,086	17,255	28,086	28,086	28,086
Building	264	-	-	-	-	-
Building Supplies	2,518	6,622	1,716	6,622	6,622	6,622
Machinery And Equipment	-	-	5,467	-	-	-
Equipment Supplies	138,780	110,000	4,258	110,000	110,000	110,000
Total	\$ 1,135,283	\$ 1,743,460	\$ 1,234,129	\$ 1,711,460	\$ 1,461,460	\$ 1,594,460

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	50,368	72,675	59,207	72,675	72,675	72,675
Electricity	108,299	99,693	116,494	99,693	99,693	99,693
Water	48,891	65,747	57,131	65,747	65,747	65,747
Stormwater	7,125	10,970	6,341	10,970	10,970	10,970
Telephone	6,107	7,150	8,733	7,150	7,150	7,150
Cellular Telephone	6,727	6,023	6,199	6,006	6,006	6,006
Systems Communication Internet	1,524	5,000	3,900	5,000	5,000	5,000
Building Improv Repair Maint	29,186	31,507	28,069	31,507	31,507	31,507
Waste Disposal	213,765	198,000	213,848	198,000	198,000	198,000
Pest Control	1,974	1,796	1,986	1,796	1,796	1,796
Elevator Repair	1,641	-	3,322	-	-	-
Landfill	2,333,605	2,438,406	2,265,219	2,438,406	2,438,406	2,438,406
Process Fees Recyclables	799,346	846,300	846,300	846,300	846,300	846,300
Resource Recovery	221,194	386,000	380,000	386,000	386,000	386,000
Grounds Improv Repair Maint	84,396	100,000	94,027	100,000	100,000	100,000
Snow Removal	-	-	500,010	-	-	-
Equip Improv Repair Maint	28,960	20,704	25,479	20,704	20,704	20,704
Lease Rental Of Equipment	518,803	700,000	828	700,000	450,000	467,000
Street Improv Repair Maint	45,979	5,000	39,706	5,000	5,000	5,000
Sidewalk Improv Repair Maint	1,631	-	-	-	-	-
Recruitment	189	844	-	844	844	844
Mileage	1,336	1,500	86	1,500	1,500	1,500
Conferences And Training	8,799	4,458	292	4,458	4,458	4,458
Memberships	-	600	6	600	600	600
Uniform Laundry	8,350	6,653	9,127	6,653	6,653	6,653
Consulting Services	5,450	2,100	20,000	2,100	2,100	2,100
Advertising Services	19,687	23,919	22,128	23,919	23,919	23,919

Streets Division

Function: Public Works & Transportation

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Printing Services	79	-	-	-	-	-
Other Services And Expenses	15,172	18,663	21,604	18,663	18,663	18,663
Community Agency Contracts	342	-	-	-	-	-
Permits And Licenses	7,271	9,417	9,500	9,417	9,417	9,417
Total	\$ 4,576,196	\$ 5,063,125	\$ 4,739,542	\$ 5,063,108	\$ 4,813,108	\$ 4,830,108

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	46,927	55,152	55,152	55,152	55,152	55,152
ID Charge From Fleet Services	6,983,883	6,662,450	6,662,450	8,225,868	7,904,184	7,904,184
ID Charge From Traffic Enginee	35,037	29,534	29,534	29,534	29,534	29,534
ID Charge From Insurance	142,302	127,902	154,143	175,437	175,437	175,437
ID Charge From Workers Comp	343,920	400,293	400,293	374,520	374,520	374,520
Total	\$ 7,552,069	\$ 7,275,331	\$ 7,301,572	\$ 8,860,511	\$ 8,538,827	\$ 8,538,827

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Streets	-	(575,409)	(575,409)	(575,409)	(575,409)	(575,409)
ID Billing To Traffic Enginee	(1,425)	-	-	-	-	-
ID Billing To Parks	(6,660)	-	-	-	-	-
ID Billing To Transit	(1,050)	-	-	-	-	-
ID Billing To Water	(2,160)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Total	\$ (11,295)	\$ (590,409)	\$ (590,409)	\$ (590,409)	\$ (590,409)	\$ (590,409)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Local Revenues Operating	(5)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Other Unit Of Gov Revenues Op	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Miscellaneous Chrgs For Servic	-	(170,000)	(170,000)	-	-	-
Appliance Collection	(207,961)	(220,000)	(220,000)	(220,000)	(220,000)	(220,000)
Refuse Collection	(264,952)	-	(104,058)	(170,000)	(170,000)	(170,000)
Sale Of Recyclables	(841,013)	(906,000)	(906,000)	(906,000)	(906,000)	(906,000)
Graffiti Removal	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Miscellaneous Revenue	(30,107)	-	-	-	-	-
Sale Of Assets	-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Transfer In From Capital Proje	-	(264,610)	-	(264,610)	(884,757)	(884,757)
Transfer In From Insurance	(5,945)	-	-	-	-	-
Total	\$ (1,349,983)	\$ (1,695,610)	\$ (1,535,058)	\$ (1,695,610)	\$ (2,315,757)	\$ (2,315,757)

Streets Division

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	17	1.00	48,412	1.00	51,294	1.00	51,294	1.00	51,550
ADMIN CLERK	20	2.00	106,371	2.00	109,515	2.00	109,515	2.00	108,730
ASST STREETS SUPER	18	-	-	1.00	111,306	1.00	111,306	1.00	111,862
MAINT MECH	15	2.00	123,822	2.00	127,486	2.00	127,486	2.00	128,124
OPERATING ASST	15	1.00	64,660	1.00	66,571	1.00	66,571	1.00	66,904
OPERATING MAINT WKR	15	6.00	334,693	6.00	360,809	6.00	360,809	6.00	362,613
OPERATIONS CLERK	16	2.00	110,472	2.00	109,734	2.00	109,734	2.00	108,948
PROCESS PLANT SUPV	18	1.00	77,953	1.00	80,256	1.00	80,256	1.00	80,657
PUB WKS GEN FORE	18	10.00	717,260	10.00	754,419	10.00	754,419	10.00	758,190
PUB WKS GEN SUPV	18	2.00	171,396	2.00	176,461	2.00	176,461	2.00	177,344
SMO	15	144.00	7,459,005	147.00	7,825,149	147.00	7,825,149	147.00	7,864,264
SSMW	15	10.00	495,661	10.00	529,742	10.00	529,742	10.00	532,392
STREETS SUPT	21	1.00	117,570	1.00	119,669	1.00	119,669	1.00	120,267
STS GEN SUPV	18	2.00	155,208	2.00	159,795	2.00	159,795	2.00	160,594
STS OPER ANAL	18	1.00	78,813	1.00	81,140	1.00	81,140	1.00	81,546
STS OPER MANAGER	18	1.00	103,168	-	-	-	-	-	-
STS PUB INFO/REC	18	-	-	1.00	72,126	1.00	72,126	1.00	72,487
STS/PW SIC	18	1.00	94,108	-	-	-	-	-	-
TOTAL		187.00	\$ 10,258,574	190.00	\$ 10,735,472	190.00	\$ 10,735,472	190.00	\$ 10,786,472

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Agency Overview

Agency Mission

The mission of the Traffic Engineering Division is to provide and manage the environmentally sensitive, safe, efficient, affordable, reliable and convenient movement of people and goods through communications; transportation planning; and the design, operation, and maintenance of transportation facilities.

Agency Overview

The Agency manages transportation planning and operations to ensure safe, efficient, affordable, reliable and convenient movement of people and goods, using many traffic study techniques and counter measures. The goal of the agency is to efficiently maintain City infrastructure and facilities while providing a high level of customer service and improved safety to customers. The Traffic Engineering Division is an active participant in the Neighborhood Resource Team program.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- The transfer of Ped/Bike Salaries to the Grant Fund (\$90,000).
- A decrease in charges to agencies for equipment under warranty (\$84,720).
- A decrease in one-time funding for pavement marking equipment included in the 2016 budget (\$30,000).
- A new Traffic Engineering Traffic Control Technician position and related equipment from increased Street Occupancy Fees added during the BOE phase of the budget (\$70,120).
- A six-month limited term employee (LTE) position within the Traffic Engineering Division to make traffic data more accessible added during the BOE phase of the budget (\$15,360).

Traffic Engineering

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Bicycle & Pedestrian Services	370,135	286,011	384,997	297,763	300,483	316,101
Communications	440,201	1,205,268	837,449	790,027	810,939	807,439
Pavement Markings	872,448	613,040	639,252	617,705	624,804	622,985
Services	943,029	1,168,490	1,045,270	1,101,003	1,123,595	1,193,036
Signals	989,901	700,988	869,019	748,393	787,061	784,641
Signing	1,134,369	1,162,629	1,384,741	1,041,029	1,070,681	1,105,997
Streetlighting	1,784,606	518,830	1,491,403	1,126,030	1,138,441	1,135,367
TOTAL	\$ 6,534,690	\$ 5,655,255	\$ 6,652,130	\$ 5,721,950	\$ 5,856,004	\$ 5,965,566

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(618,913)	(1,364,750)	(1,022,188)	(1,421,476)	(1,421,476)	(1,421,476)
Salaries	3,858,487	3,256,459	4,005,724	3,188,964	3,306,297	3,371,528
Benefits	1,367,526	1,441,386	1,278,906	1,426,013	1,442,734	1,480,065
Supplies	470,551	507,304	534,761	477,304	477,304	484,304
Purchased Services	1,750,487	1,872,920	1,939,233	1,872,808	1,872,808	1,872,808
Inter Depart Charges	468,694	563,885	537,644	698,950	698,950	698,950
Inter Depart Billing	(762,141)	(621,949)	(621,949)	(538,613)	(538,613)	(538,613)
Transfer Out	-	-	-	18,000	18,000	18,000
TOTAL	\$ 6,534,690	\$ 5,655,255	\$ 6,652,130	\$ 5,721,950	\$ 5,856,004	\$ 5,965,566

Budget by Fund & Major

Fund:	Other Grants					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	-	-	-	(90,000)	(90,000)	(90,000)
Salaries	-	-	-	90,000	90,000	90,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Traffic Engineering

Function: Public Works & Transportation

Service Overview

Service: Bicycle & Pedestrian Services

Service Description

This service manages bicycle and pedestrian infrastructure improvements and program administration. The primary customers of this service are all users of the bicycle and pedestrian facilities and school age children who receive bicycle safety education. The goals of this service are to continue to improve the accommodations for bicyclists, pedestrians and wheelchair users throughout the City. Special audible accommodations for vision impaired pedestrians are provided at selected signalized intersections. The major planned initiatives for this service include continuing to improve and maintain the City's bike path system; continuing to add and maintain bike lanes throughout the City where possible; installing and maintaining rectangular rapid flashing beacons at strategic locations to improve pedestrian/bicycle crossings; installing and maintaining driver feedback signs at strategic locations to manage traffic speed; and to maintain the City's pedestrian and bike infrastructure.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(44,007)	(70,000)	(21,812)	(90,000)	(90,000)	(90,000)
Salaries	236,027	154,907	192,468	176,025	178,400	193,986
Benefits	69,678	45,292	57,463	26,120	26,465	26,497
Supplies	10,071	4,000	4,597	4,000	4,000	4,000
Purchased Services	6,910	81,857	82,326	81,857	81,857	81,857
Inter Depart Charges	91,456	69,955	69,955	81,761	81,761	81,761
Transfer Out	-	-	-	18,000	18,000	18,000
TOTAL	\$ 370,135	\$ 286,011	\$ 384,997	\$ 297,763	\$ 300,483	\$ 316,101

Service: Communications

Service Description

This service installs, repairs, calibrates, modifies and tests two-way radios and associated electronic equipment; and plans, designs and installs municipal communications systems. This service also plans, designs, modifies and installs communications equipment for the City, the 911 Center, and other public entities. The primary customers of this service are City of Madison Police, Fire and Public Works Departments, the Dane County 911 Center, the Dane County Sheriff Department and other state and county agencies. The goals of this service are the continuation of the Public Safety Radio System project. The major planned initiative of this service is the migration of Department of Public Works users onto the digital radio system .

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(117,364)	(150,600)	(239,521)	(143,000)	(143,000)	(143,000)
Salaries	651,039	924,599	662,262	918,638	936,910	933,217
Benefits	235,117	229,779	223,610	227,980	230,620	230,813
Supplies	42,897	62,837	70,035	62,837	62,837	62,837
Purchased Services	53,397	58,872	41,282	58,852	58,852	58,852
Inter Depart Charges	103,783	79,781	79,781	103,833	103,833	103,833
Inter Depart Billing	(528,667)	-	-	(439,113)	(439,113)	(439,113)
TOTAL	\$ 440,201	\$ 1,205,268	\$ 837,449	\$ 790,027	\$ 810,939	\$ 807,439

Traffic Engineering

Function: Public Works & Transportation

Service Overview

Service: Pavement Markings

Service Description

This service performs an annual pavement marking inventory. The service is also responsible for the maintenance of the following: centerline, lane line, crosswalk, bike path, speed hump, and other similar markings. The primary customers of this service are users of the public transportation system, motorists, bicyclists and pedestrians. The goal of this service is to provide clear, concise and consistent guidance on, over, or adjacent to a street, pedestrian facility or bikeway by maintaining existing and installing new traffic control pavement markings. The major initiatives planned for this service include the installation of green colored pavement marking to highlight path crossings at several new locations, the installation of additional bike lane markings, and the installation of additional crosswalk markings.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(2,490)	(8,608)	(4,319)	(8,608)	(8,608)	(8,608)
Salaries	398,512	232,739	278,983	224,616	230,818	229,164
Benefits	117,630	69,621	73,715	70,233	71,130	70,965
Supplies	109,939	135,602	117,145	105,602	105,602	105,602
Purchased Services	162,148	148,667	138,709	148,667	148,667	148,667
Inter Depart Charges	86,708	35,019	35,019	77,195	77,195	77,195
TOTAL	\$ 872,448	\$ 613,040	\$ 639,252	\$ 617,705	\$ 624,804	\$ 622,985

Service: Services

Service Description

This service, in conjunction with the Pedestrian Bicycle Motor Vehicle Commission, provides overall leadership for traffic safety programs and assists on the overall transportation and traffic planning, design and transportation engineering for the City. Staff assist neighborhoods and other government entities in planning transportation improvements. The primary customers of this service are all transportation system users, neighborhoods, other City agencies, private developers, and other government entities such as Dane County Regional Planning and Madison Area Transportation Planning Board. The goals of this service are providing high quality transportation and traffic planning, design and engineering services for the City, collaborating with various stakeholders to achieve best development projects possible, and working closely with neighborhoods on neighborhood traffic management programs. The major initiatives planned for this service are conducting regular and specialized data collection, carrying out engineering studies for various projects, developing better electronic inventory and asset management systems, developing a GIS based signal and streetlight record management system, incorporating a multi-modal approach to development review, and continuing to develop various neighborhood traffic management programs.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	577,546	700,790	628,824	602,435	622,384	684,758
Benefits	252,304	254,771	217,093	239,512	242,155	242,222
Supplies	8,414	43,313	30,084	43,313	43,313	50,313
Purchased Services	5,319	11,651	11,304	11,611	11,611	11,611
Inter Depart Charges	99,446	157,965	157,965	204,132	204,132	204,132
TOTAL	\$ 943,029	\$ 1,168,490	\$ 1,045,270	\$ 1,101,003	\$ 1,123,595	\$ 1,193,036

Traffic Engineering

Function: Public Works & Transportation

Service Overview

Service: Signals

Service Description

This service is responsible for the installation, operation and upkeep of traffic signals. This section performs studies, planning and design associated with new installations as well as the regular review, revision and modernization for the signalized intersections that Traffic Engineering maintains, including sixty-five signals that are and paid for by other units of government. Other work activity includes the installation and maintenance of fiber optics. The primary customers of this service are all users of the roadway system, including motorists, bicyclists, pedestrians, busses, commercial trucks, emergency vehicles, and trains. The goals of this service are to continue to add signal corridors onto the centralized Advanced Transportation Management System (ATMS). The major initiatives planned for this service include new traffic signals to be installed at: Bassett Street-University Avenue, Mineral Point Road-Yellowstone Drive, Muir Field Road-McKee Road; upgrading signals at Acewood-Cottage Grove and Atlas-Cottage Grove to include overhead monotube mounted traffic signals; and reconstruction of signals at High Point Road-McKee Road and Maple Grove Drive-McKee Road intersections.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(275,425)	(538,000)	(560,200)	(657,126)	(657,126)	(657,126)
Salaries	776,332	586,798	757,999	742,419	776,202	773,623
Benefits	266,025	365,538	260,460	406,128	411,013	411,172
Supplies	76,131	49,993	33,027	49,993	49,993	49,993
Purchased Services	286,739	136,301	303,617	136,281	136,281	136,281
Inter Depart Charges	(54,385)	100,358	74,117	80,698	80,698	80,698
Inter Depart Billing	(85,515)	-	-	(10,000)	(10,000)	(10,000)
TOTAL	\$ 989,901	\$ 700,988	\$ 869,019	\$ 748,393	\$ 787,061	\$ 784,641

Service: Signing

Service Description

This service is responsible for fabricating, installing, replacing, repairing, and maintaining street signs. The service performs an annual inventory of all signs as to condition and proper location; studies to evaluate the need for new signs or removal/alteration of existing signs; surveys and reports on sight distance problems and sign obstructions; and upkeep and maintenance of signs and guardrails. The service also installs and removes barricades and signs for special events and provides barricades and signs to individuals with street-use permits. The primary customers of this service are users are motorists, bicyclists and pedestrians. The goals of this service are to provide clear, concise and consistent guidance on, over, or adjacent to a street, pedestrian facility or, bikeway by maintaining existing and installing new traffic control signage. The major initiatives planned for this service are installing enhanced path crossing signage at several new locations; additional bike lanes signage; and additional enhanced pedestrian crossing signage.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(80,432)	(213,542)	(49,920)	(213,542)	(213,542)	(213,542)
Salaries	782,772	767,660	831,025	722,088	747,996	746,083
Benefits	263,748	331,731	260,952	307,585	311,329	348,558
Supplies	179,514	167,259	256,145	167,259	167,259	167,259
Purchased Services	20,121	48,298	25,316	48,266	48,266	48,266
Inter Depart Charges	116,605	61,223	61,223	98,873	98,873	98,873
Inter Depart Billing	(147,959)	-	-	(89,500)	(89,500)	(89,500)
TOTAL	\$ 1,134,369	\$ 1,162,629	\$ 1,384,741	\$ 1,041,029	\$ 1,070,681	\$ 1,105,997

Service Overview

Service: Streetlighting

Service Description

This service manages all street lights within the City of Madison. Staff repair and maintain light poles, bases and luminaries, and repair all damage resulting from crashes. This service is responsible for the design of new lighting installations and evaluates the need for changes in the existing systems and lighting units for specific neighborhood needs. The primary customers of this service are all nighttime users of the roadway and path systems. The goals of this service are to design and install LED lighting fixtures on all new arterial road and bike path construction projects where new lighting is to be installed and to work with Madison Gas & Electric and Alliant Energy to include LED streetlights in new residential areas. The major initiatives planned for this service include new LED streetlight installations for: CTH-PD: CTH-M to Maple Grove Drive; Highpoint Road: D’Onofrio Road to south of the Beltline Highway; Capitol City Path: Vondron Road to Wagon Trail and Buckeye Road to Dondee Road.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(99,194)	(384,000)	(146,416)	(399,200)	(399,200)	(399,200)
Salaries	436,259	(111,034)	654,163	(107,257)	(96,413)	(99,303)
Benefits	163,023	144,655	185,614	148,455	150,022	149,838
Supplies	43,585	44,300	23,728	44,300	44,300	44,300
Purchased Services	1,215,854	1,387,274	1,336,679	1,387,274	1,387,274	1,387,274
Inter Depart Charges	25,079	59,584	59,584	52,458	52,458	52,458
Inter Depart Billing	-	(621,949)	(621,949)	-	-	-
TOTAL	\$ 1,784,606	\$ 518,830	\$ 1,491,403	\$ 1,126,030	\$ 1,138,441	\$ 1,135,367

Traffic Engineering

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	8,845	8,000	5,521	8,000	8,000	8,000
Copy Printing Supplies	4,965	5,000	2,011	5,000	5,000	5,000
Furniture	2,618	3,000	2,804	3,000	3,000	3,000
Hardware Supplies	20,323	7,000	31,787	7,000	7,000	14,000
Software Licenses & Supplies	10,677	-	644	-	-	-
Postage	4,335	6,000	2,166	6,000	6,000	6,000
Books And Subscriptions	-	268	322	268	268	268
Work Supplies	292,277	341,000	363,106	311,000	311,000	311,000
Janitorial Supplies	4,435	4,000	4,922	4,000	4,000	4,000
Medical Supplies	409	600	382	600	600	600
Safety Supplies	10,977	15,000	14,380	15,000	15,000	15,000
Building	516	500	400	500	500	500
Building Supplies	3,948	1,136	1,280	1,136	1,136	1,136
Electrical Supplies	3,827	500	685	500	500	500
HVAC Supplies	376	300	55	300	300	300
Plumbing Supplies	57	-	-	-	-	-
Machinery And Equipment	-	20,000	25,405	20,000	20,000	20,000
Equipment Supplies	10,997	6,000	38,406	6,000	6,000	6,000
Street Light Supplies	36,315	40,000	19,882	40,000	40,000	40,000
Traffic Signal Supplies	49,346	45,000	17,770	45,000	45,000	45,000
Inventory	5,309	4,000	2,834	4,000	4,000	4,000
Total	\$ 470,551	\$ 507,304	\$ 534,761	\$ 477,304	\$ 477,304	\$ 484,304

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	7,682	13,000	9,205	13,000	13,000	13,000
Electricity	1,371,801	1,510,000	1,510,000	1,510,000	1,510,000	1,510,000
Water	1,277	1,300	1,222	1,300	1,300	1,300
Telephone	10,214	10,000	7,824	10,000	10,000	10,000
Cellular Telephone	7,234	3,000	7,353	2,888	2,888	2,888
Systems Communication Internet	81,370	32,400	85,921	32,400	32,400	32,400
Building Improv Repair Maint	2,845	600	200	600	600	600
Waste Disposal	473	-	-	-	-	-
Landfill	2,457	-	-	-	-	-
Communication Device Rpr Main	24,578	35,000	26,817	35,000	35,000	35,000
Equip Improv Repair Maint	24,505	9,000	28,756	9,000	9,000	9,000
System And Software Maintenanc	5,224	-	-	-	-	-
Lease Rental Of Equipment	5,743	2,000	2,633	2,000	2,000	2,000
Street Improv Repair Maint	160,000	170,000	170,000	170,000	170,000	170,000
Mileage	1,493	1,200	686	1,200	1,200	1,200
Conferences And Training	12,086	15,000	13,633	15,000	15,000	15,000
In Service Training	695	-	-	-	-	-
Memberships	6,220	2,500	6,406	2,500	2,500	2,500
Delivery Freight Charges	481	1,750	-	1,750	1,750	1,750
Storage Services	26	50	20	50	50	50
Advertising Services	8	39,920	41,876	39,920	39,920	39,920
Printing Services	3,205	5,000	7,750	5,000	5,000	5,000
Locating Marking Services	17,658	16,500	16,402	16,500	16,500	16,500
Security Services	-	1,700	-	1,700	1,700	1,700
Other Services And Expenses	3,113	-	2,182	-	-	-
Permits And Licenses	101	3,000	350	3,000	3,000	3,000
Total	\$ 1,750,487	\$ 1,872,920	\$ 1,939,233	\$ 1,872,808	\$ 1,872,808	\$ 1,872,808

Traffic Engineering

Function: Public Works & Transportation

Line Item Detail

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Engineering	(53,153)	54,540	54,540	54,540	54,540	54,540
ID Charge From Fleet Services	447,841	352,175	352,175	452,578	452,578	452,578
ID Charge From Streets	1,425	1,000	1,000	1,000	1,000	1,000
ID Charge From Traffic Enginee	2,393	-	-	-	-	-
ID Charge From Insurance	17,109	-	-	39,497	39,497	39,497
ID Charge From Workers Comp	53,079	81,170	54,929	76,335	76,335	76,335
ID Charge From Parking	-	75,000	75,000	75,000	75,000	75,000
Total	\$ 468,694	\$ 563,885	\$ 537,644	\$ 698,950	\$ 698,950	\$ 698,950

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Clerk	(930)	-	-	-	-	-
ID Billing To Information Tec	(31,542)	-	-	-	-	-
ID Billing To Fire	(271,859)	-	-	(101,619)	(101,619)	(101,619)
ID Billing To Police	(87,956)	-	-	(200,000)	(200,000)	(200,000)
ID Billing To Public Health M	(1,141)	-	-	(510)	(510)	(510)
ID Billing To Engineering	(106,979)	-	-	(15,092)	(15,092)	(15,092)
ID Billing To Fleet Services	(7,185)	-	-	(619)	(619)	(619)
ID Billing To Streets	(46,613)	-	-	(35,354)	(35,354)	(35,354)
ID Billing To Traffic Enginee	-	(621,949)	(621,949)	-	-	-
ID Billing To Library	(3,351)	-	-	(1,784)	(1,784)	(1,784)
ID Billing To Parks	(55,068)	-	-	(35,449)	(35,449)	(35,449)
ID Billing To Building Inspec	(3,023)	-	-	(2,116)	(2,116)	(2,116)
ID Billing To Monona Terrace	(360)	-	-	-	-	-
ID Billing To Parking	(28,925)	-	-	(57,771)	(57,771)	(57,771)
ID Billing To Sewer	(314)	-	-	-	-	-
ID Billing To Stormwater	(6,076)	-	-	-	-	-
ID Billing To Transit	(74,822)	-	-	(82,936)	(82,936)	(82,936)
ID Billing To Water	(33,330)	-	-	(5,363)	(5,363)	(5,363)
ID Billing To CDA Management	(2,668)	-	-	-	-	-
Total	\$ (762,141)	\$ (621,949)	\$ (621,949)	\$ (538,613)	\$ (538,613)	\$ (538,613)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(44,007)	(2,600)	(23,853)	(4,000)	(4,000)	(4,000)
State Revenues Operating	(28,665)	-	-	-	-	-
Payment For Municipal Service	(1,717)	(283,000)	(35,819)	(313,000)	(313,000)	(313,000)
Local Revenues Operating	(33,557)	(121,000)	(200,911)	(229,126)	(229,126)	(229,126)
Local Revenues Captial	-	(9,000)	-	(9,000)	(9,000)	(9,000)
Other Unit Of Gov Revenues Op	(99,825)	(312,000)	(313,179)	(306,000)	(306,000)	(306,000)
Miscellaneous Chrgs For Servic	-	-	(602)	-	-	-
Traffic Private Entity	3,324	(101,000)	(105,000)	(101,000)	(101,000)	(101,000)
Reimbursement Of Expense	(128,300)	(99,000)	(85,000)	(99,000)	(99,000)	(99,000)
Miscellaneous Revenue	(264,653)	(275,000)	(257,824)	(270,200)	(270,200)	(270,200)
Sale Of Assets	51	-	-	-	-	-
Fund Balance Applied	452	-	-	-	-	-
Transfer In From General	-	-	-	(18,000)	(18,000)	(18,000)
Transfer In From Capital Proje	-	(152,150)	-	(152,150)	(152,150)	(152,150)
Transfer In From Fleet Service	-	(10,000)	-	(10,000)	(10,000)	(10,000)
Transfer In From Insurance	(22,015)	-	-	-	-	-
Total	\$ (618,913)	\$ (1,364,750)	\$ (1,022,188)	\$ (1,511,476)	\$ (1,511,476)	\$ (1,511,476)

Traffic Engineering

Function: Public Works & Transportation

Line Item Detail

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Grants	-	-	-	18,000	18,000	18,000
Total	\$ -	\$ -	\$ -	\$ 18,000	\$ 18,000	\$ 18,000

Traffic Engineering

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLERK	20	0.65	21,978	0.65	22,731	0.65	22,731	0.65	34,869
ASST CITY TRAFFIC ENGR	18	1.00	112,354	1.00	115,674	1.00	115,674	1.00	116,252
BIC REGISTRATION COORD	20	0.60	17,500	0.60	17,802	0.60	17,802	0.60	29,601
CITY TRAFF ENGR/PKG MGR	21	1.00	141,957	1.00	144,490	1.00	144,490	1.00	145,213
CIVIL TECH	16	3.00	158,432	3.00	169,458	3.00	169,458	3.00	168,245
COM OPER LDWKR	16	1.00	81,131	1.00	64,230	1.00	64,230	1.00	63,770
COMMUNIC OPER SUPV	18	1.00	94,109	1.00	96,890	1.00	96,890	1.00	97,374
COMMUNIC TECH	16	6.00	376,375	6.00	398,973	6.00	398,973	6.00	396,115
COMMUNICATION WKR	16	2.00	116,004	2.00	119,835	2.00	119,835	2.00	118,977
ENGINEER	18	2.00	117,582	3.00	179,744	3.00	179,744	3.00	180,643
ENGR PROG SPEC	16	3.00	206,605	3.00	217,910	3.00	217,910	3.00	216,349
MAINT MECH	16	1.00	63,114	1.00	63,239	1.00	63,239	1.00	62,786
MAINT PAINTER	16	3.00	174,725	3.00	171,577	3.00	171,577	3.00	170,348
PED BICYCLE COORD	18	1.00	71,307	1.00	73,414	1.00	73,414	1.00	73,781
PED BICYCLE SAFETY ASST	20	1.00	54,433	1.00	56,420	1.00	56,420	1.00	56,016
PROG ASST	17	1.00	50,165	1.00	52,865	1.00	52,865	1.00	53,130
PW DEVL MANAGER	18	-	-	-	-	-	-	1.00	87,929
SECRETARY	20	1.00	51,981	1.00	53,517	1.00	53,517	1.00	53,134
SIGN PAINTER	16	2.00	126,229	2.00	129,960	2.00	129,960	2.00	129,028
STOREKEEPER	16	1.00	59,800	1.00	61,567	1.00	61,567	1.00	61,126
TRAFF CONT MAINT WKR	16	6.00	313,623	6.00	328,199	6.00	328,199	6.00	325,848
TRAFF ENGR	18	6.00	510,329	5.00	444,616	5.00	444,616	5.00	446,839
TRAFF ENGR DEV COORD	18	1.00	84,223	1.00	87,492	1.00	87,492	-	-
TRAFF OPER LDWKR	16	2.00	127,294	2.00	131,967	2.00	131,967	2.00	131,021
TRAFF OPER MGR	18	1.00	108,111	1.00	111,306	1.00	111,306	1.00	111,862
TRAFF OPER SUPV	18	1.00	79,140	1.00	83,504	1.00	83,504	1.00	83,921
TRAFF SIG ELECTR	16	7.00	468,440	7.00	487,660	7.00	487,660	7.00	484,167
TRAFF SIG MAINT WKR	16	5.00	264,378	5.00	278,943	5.00	278,943	5.00	276,946
TRAFF SIGNAL ELECT	16	1.00	72,714	1.00	75,383	1.00	75,383	1.00	74,843
TRAFF SYS/NET SPEC	16	1.00	88,866	1.00	91,493	1.00	91,493	1.00	90,837
TRANSP OPNS ANAL	18	1.00	80,342	1.00	82,716	1.00	82,716	1.00	83,130
TOTAL		64.25	\$ 4,293,246	64.25	\$ 4,413,575	64.25	\$ 4,413,575	64.25	\$ 4,424,100

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Treasurer

Function: Administration

Agency Overview

Agency Mission

The mission of the City Treasurer's Office is to receipt, safeguard and invest all City revenues and to maintain tax assessment and payment records.

Agency Overview

The Agency is responsible for the receipt and investment of all City revenues. The agency's primary goals are to enhance the ability of taxpayers to avoid delinquency; increase collection prior to July 31st; and to meet or exceed the budget goal for interest earnings, while minimizing the end-of-year adjustment for city investments. To achieve these goals, the Treasurer's Office will continue to convert municipal services bills to an Electronic Bill Presentment and Payment model and implement changes to the website that allow taxpayers to set up reminders and alerts.

2017 Budget Highlights

The 2017 Adopted Budget maintains the current level of service.

Treasurer

Function: Administration

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Treasurer	676,474	515,204	518,004	531,312	536,846	539,941
TOTAL	\$ 676,474	\$ 515,204	\$ 518,004	\$ 531,312	\$ 536,846	\$ 539,941

Budget by Fund & Major

Fund:	General					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(930)	(11,000)	(51,738)	(11,000)	(11,000)	(11,000)
Salaries	191,853	188,437	209,039	190,060	194,906	194,660
Benefits	53,144	50,607	73,540	65,170	65,858	69,199
Supplies	122,484	123,850	112,255	123,850	123,850	123,850
Purchased Services	309,045	234,458	246,056	185,388	185,388	185,388
Inter Depart Charges	878	1,111	1,111	1,033	1,033	1,033
Inter Depart Billing	-	(72,259)	(72,259)	(23,189)	(23,189)	(23,189)
TOTAL	\$ 676,474	\$ 515,204	\$ 518,004	\$ 531,312	\$ 536,846	\$ 539,941

Treasurer

Function: Administration

Service Overview

Service: Treasurer

Service Description

This service processes over one million payments per year with more payments through electronic payment channels which requires development of new processes and procedures. The primary customers of this service are the general public and City agencies that rely on the service. The goals of this service are to enhance the ability of the taxpayer to avoid delinquency, while at the same time maximizing the collection of delinquent taxes by July 31st; and to meet or exceed the budget goal for interest earnings, while minimizing the end-of-the-year adjustment for city investments. The major initiatives planned for this service include the continue development and expansion of Electronic Bill Presentment and Payment.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Salaries	191,853	188,437	209,039	190,060	194,906	194,660
Benefits	53,144	50,607	73,540	65,170	65,858	69,199
Supplies	122,484	123,850	112,255	123,850	123,850	123,850
Purchased Services	309,045	234,458	246,056	185,388	185,388	185,388
TOTAL	\$ 676,474	\$ 515,204	\$ 518,004	\$ 531,312	\$ 536,846	\$ 539,941

Treasurer**Function: Administration***Line Item Detail***Supplies**

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Office Supplies	5,095	4,000	2,476	4,000	4,000	4,000
Copy Printing Supplies	31,717	24,000	24,000	24,000	24,000	24,000
Postage	85,236	93,000	85,236	93,000	93,000	93,000
Books And Subscriptions	435	350	543	350	350	350
Work Supplies	-	2,500	-	2,500	2,500	2,500
Total	\$ 122,484	\$ 123,850	\$ 112,255	\$ 123,850	\$ 123,850	\$ 123,850

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Telephone	833	2,800	1,243	1,923	1,923	1,923
Cellular Telephone	376	650	683	700	700	700
Facility Rental	-	11,751	-	12,075	12,075	12,075
Custodial Building Use Charges	23,145	-	16,171	-	-	-
Communication Device Rpr Main	-	21,340	-	21,340	21,340	21,340
Equip Improv Repair Maint	-	1,200	-	1,200	1,200	1,200
System And Software Maintenanc	17,181	-	33,953	-	-	-
Conferences And Training	764	3,000	3,035	3,000	3,000	3,000
Memberships	50	1,000	110	1,000	1,000	1,000
Bank Services	107,331	121,335	107,330	94,000	94,000	94,000
Credit Card Services	138,828	65,842	65,842	44,300	44,300	44,300
Armored Car Services	4,487	2,140	2,487	2,450	2,450	2,450
Storage Services	811	1,000	619	1,000	1,000	1,000
Printing Services	14,380	-	14,380	-	-	-
Other Services And Expenses	861	2,400	204	2,400	2,400	2,400
Total	\$ 309,045	\$ 234,458	\$ 246,056	\$ 185,388	\$ 185,388	\$ 185,388

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Insurance	607	856	856	778	778	778
ID Charge From Workers Comp	271	255	255	255	255	255
Total	\$ 878	\$ 1,111	\$ 1,111	\$ 1,033	\$ 1,033	\$ 1,033

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Treasurer	-	(72,259)	(72,259)	(23,189)	(23,189)	(23,189)
Total	\$ -	\$ (72,259)	\$ (72,259)	\$ (23,189)	\$ (23,189)	\$ (23,189)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Other Unit Of Gov Revenues Op	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Miscellaneous Chrgs For Servic	(930)	-	(40,738)	-	-	-
Reimbursement Of Expense	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Total	\$ (930)	\$ (11,000)	\$ (51,738)	\$ (11,000)	\$ (11,000)	\$ (11,000)

Treasurer

Function: Administration

Position Summary

	2016			Request		2017		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT CLERK	20	-	-	2.00	116,185	2.00	116,185	2.00	115,352
ADMIN CLERK	20	3.00	159,796	1.00	46,133	1.00	46,133	1.00	45,803
CITY TREASURER	21	1.00	108,225	1.00	110,160	1.00	110,160	1.00	110,710
CLERK	20	1.00	34,555	1.00	38,448	1.00	38,448	1.00	38,173
FIN OPER LDWKR	20	1.00	57,922	1.00	59,634	1.00	59,634	1.00	59,206
TOTAL		6.00	\$ 360,499	6.00	\$ 370,559	6.00	\$ 370,559	6.00	\$ 369,244

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.

Water Utility

Function: Public Works & Transportation

Agency Overview

Agency Mission

The mission of the Madison Water Utility is to provide the essential supply of water for consumption and fire protection via quality service and price, for present and future generations.

Agency Overview

The Agency manages a network of pipes, wells, and pump stations throughout the City. The replacement and rehabilitation of Madison's water supply infrastructure plays a crucial role in maintaining the City's public health, safety, and economic well-being.

2017 Budget Highlights

The 2017 Adopted Budget includes funding for:

- A long-term double-fill position anticipated for a minimum of 18 months to be filled as a Water Utility Deputy Chief Administrative Officer (\$98,972).
- The Water Utility will maintain the current level of service. An increase in the 2017 Water Utility rate of 8% is anticipated due to increased debt service. Rate changes for the Water Utility are planned to take effect mid-year.

Water

Function: Public Works & Transportation

Budget Overview

Budget by Service (All Funds)

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Water Supply	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget by Fund & Major

Fund:	Water Utility					
	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(33,585,198)	(38,011,715)	(38,011,715)	(43,958,864)	(43,958,864)	(42,775,305)
Salaries	8,066,825	8,726,835	8,114,766	8,671,056	8,901,340	8,966,785
Benefits	2,912,928	2,959,551	2,819,188	2,954,693	2,987,694	3,063,132
Supplies	2,218,630	3,007,663	3,040,589	3,292,000	3,292,000	3,292,000
Purchased Services	4,723,477	6,408,599	5,860,917	7,701,380	7,701,380	7,701,380
Debt Other Financing	17,641,192	18,939,966	20,207,154	23,359,297	23,092,376	21,767,934
Inter Depart Charges	727,320	759,485	759,485	800,234	803,870	803,870
Inter Depart Billing	(2,744,724)	(2,790,384)	(2,790,384)	(2,819,796)	(2,819,796)	(2,819,796)
Transfer Out	39,551	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Water

Function: Public Works & Transportation

Service Overview

Service: Water Supply

Service Description

This service provides approximately 11 billion gallons of water per year for more than 66,000 customers throughout Madison through the operation of 22 wells and 840 miles of water mains. The goal of the service is to maintain and upgrade the water supply system to provide the best quality water service for all customers in the City. Service initiatives for 2017 include developing a Strategic Asset Management Plan for improved efficiencies in the water supply system, as well as completing a water rate equity study.

Service Budget by Major

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Revenue	(33,585,198)	(38,011,715)	(38,011,715)	(43,958,864)	(43,958,864)	(42,775,305)
Salaries	8,066,825	8,726,835	8,114,766	8,671,056	8,901,340	8,966,785
Benefits	2,912,928	2,959,551	2,819,188	2,954,693	2,987,694	3,063,132
Supplies	2,218,630	3,007,663	3,040,589	3,292,000	3,292,000	3,292,000
Purchased Services	4,723,477	6,408,599	5,860,917	7,701,380	7,701,380	7,701,380
Debt Other Financing	17,641,192	18,939,966	20,207,154	23,359,297	23,092,376	21,767,934
Inter Depart Charges	727,320	759,485	759,485	800,234	803,870	803,870
Inter Depart Billing	(2,744,724)	(2,790,384)	(2,790,384)	(2,819,796)	(2,819,796)	(2,819,796)
Transfer Out	39,551	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Water

Function: Public Works & Transportation

Line Item Detail

Supplies

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Purchasing Card Unallocated	-	-	51,387	-	-	-
Office Supplies	7,342	75,000	5,255	20,000	20,000	20,000
Copy Printing Supplies	3,259	-	1,476	3,500	3,500	3,500
Hardware Supplies	18,976	171,033	24,697	100,420	100,420	100,420
Software Licenses & Supplies	8,210	15,000	24,536	15,000	15,000	15,000
Postage	324,306	390,000	339,094	375,000	375,000	375,000
Books And Subscriptions	545	-	1,075	1,000	1,000	1,000
Work Supplies	1,122,484	1,000,000	1,090,575	1,200,000	1,200,000	1,200,000
Asphalt Repair Materials	60,629	65,000	97,415	70,000	70,000	70,000
Janitorial Supplies	8,597	10,000	8,743	10,000	10,000	10,000
Lab And Photo Supplies	-	10,000	-	22,900	22,900	22,900
Safety Supplies	32,673	46,630	50,194	43,930	43,930	43,930
Uniform Clothing Supplies	6,093	5,000	7,324	47,500	47,500	47,500
Building	4,224	-	305	63,250	63,250	63,250
Building Supplies	3,736	10,000	2,718	4,000	4,000	4,000
Electrical Supplies	5,314	-	7,561	7,500	7,500	7,500
HVAC Supplies	2,137	-	6,393	5,000	5,000	5,000
Plumbing Supplies	3,403	-	5,327	5,000	5,000	5,000
Easements And Encroachments	-	-	1,000	-	-	-
Fertilizers And Chemicals	-	-	164,273	165,000	165,000	165,000
Machinery And Equipment	405,131	885,000	967,422	775,000	775,000	775,000
Equipment Supplies	86,983	140,000	155,439	148,000	148,000	148,000
Tires	17,942	-	25,000	25,000	25,000	25,000
Gasoline	61,466	120,000	51	120,000	120,000	120,000
Diesel	35,179	65,000	1,644	65,000	65,000	65,000
Lubricants	-	-	1,685	-	-	-
Total	\$ 2,218,630	\$ 3,007,663	\$ 3,040,589	\$ 3,292,000	\$ 3,292,000	\$ 3,292,000

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Natural Gas	49,229	63,000	49,000	63,000	63,000	63,000
Electricity	2,434,563	2,500,000	2,423,376	2,600,000	2,600,000	2,600,000
Stormwater	-	-	29,281	35,000	35,000	35,000
Steam	151,153	-	81,052	165,000	165,000	165,000
Telephone	16,666	20,000	15,328	20,000	20,000	20,000
Cellular Telephone	10,663	220	10,792	15,000	15,000	15,000
Television	433	750	552	750	750	750
Systems Communication Internet	361	-	633	600	600	600
Building Improv Repair Maint	70,193	1,735,000	1,288,015	1,906,550	1,906,550	1,906,550
Waste Disposal	481	-	819	500	500	500
Facility Rental	-	5,000	-	-	-	-
Landfill	2,066	-	377	5,000	5,000	5,000
Grounds Improv Repair Maint	13,164	5,000	16,429	20,000	20,000	20,000
Office Equipment Repair	-	-	50	-	-	-
Equip Improv Repair Maint	78,527	100,000	16,343	-	-	-
System And Software Maintenanc	168,768	526,277	360,053	558,170	558,170	558,170
Vehicle Repair And Maintenance	23,718	9,000	27,787	25,000	25,000	25,000
Lease Rental Of Equipment	8,361	-	854	-	-	-
Street Improv Repair Maint	433,190	300,000	636,200	700,000	700,000	700,000
Sidewalk Improv Repair Maint	160,417	10,000	-	10,000	10,000	10,000
Plant In Service Improv Repair	25,296	-	22,200	-	-	-
Mileage	1,636	1,000	2,164	3,500	3,500	3,500

Water

Function: Public Works & Transportation

Line Item Detail

Purchased Services

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Conferences And Training	35,616	151,500	39,279	158,810	158,810	158,810
Memberships	11,063	45,000	68,825	45,000	45,000	45,000
Uniform Laundry	1,757	-	3,184	4,000	4,000	4,000
Audit Services	31,252	15,000	-	15,000	15,000	15,000
Bank Services	63,765	14,367	-	72,854	72,854	72,854
Credit Card Services	107,975	18,000	56,260	25,000	25,000	25,000
Delivery Freight Charges	338	5,000	106	1,000	1,000	1,000
Mortgage And Title Services	-	-	400	-	-	-
Consulting Services	10,623	-	189,861	40,000	40,000	40,000
Advertising Services	8,190	20,000	1,232	15,000	15,000	15,000
Printing Services	138,822	140,000	109,701	140,000	140,000	140,000
Inspection Services	3,740	7,500	6,768	7,500	7,500	7,500
Locating Marking Services	16,408	17,000	32,902	17,000	17,000	17,000
Lab Services	69,464	44,767	19,130	128,270	128,270	128,270
Parking Towing Services	85	-	620	100	100	100
Other Services And Expenses	385,272	400,218	270,698	598,776	598,776	598,776
Grants	103,934	250,000	41,439	250,000	250,000	250,000
Community Agency Contracts	1,715	-	-	-	-	-
Taxes And Special Assessments	40,578	-	-	-	-	-
Permits And Licenses	43,998	5,000	39,204	55,000	55,000	55,000
Total	\$ 4,723,477	\$ 6,408,599	\$ 5,860,917	\$ 7,701,380	\$ 7,701,380	\$ 7,701,380

Debt and Other Financing Uses

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Interest	5,485,900	6,375,000	6,375,000	6,534,500	6,570,264	6,570,264
Bond Notes Issuance Services	179,947	-	-	-	-	-
Paying Agent Services	-	66,531	66,531	66,531	66,531	66,531
Principal	5,935,000	6,120,000	6,120,000	8,130,000	8,219,040	8,219,040
Payments In Lieu Of Taxes	6,040,346	6,325,880	6,325,880	6,912,099	6,912,099	6,912,099
Fund Balance Generated	-	52,555	1,319,743	1,716,167	1,324,442	-
Total	\$ 17,641,192	\$ 18,939,966	\$ 20,207,154	\$ 23,359,297	\$ 23,092,376	\$ 21,767,934

Inter-Departmental Charges

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Charge From Human Resources	54,747	55,842	55,842	55,842	55,842	55,842
ID Charge From Information Tec	108,871	107,868	107,868	107,868	111,504	111,504
ID Charge From Treasurer	-	52,164	52,164	-	-	-
ID Charge From Public Health M	34,827	-	-	-	-	-
ID Charge From Fleet Services	46,682	8,480	8,480	69,571	69,571	69,571
ID Charge From Streets	2,160	15,000	15,000	15,000	15,000	15,000
ID Charge From Traffic Enginee	33,330	20,000	20,000	20,000	20,000	20,000
ID Charge From Com Dev Blk Gnt	-	54,928	54,928	54,928	54,928	54,928
ID Charge From Insurance	80,000	80,147	80,147	119,370	119,370	119,370
ID Charge From Workers Comp	366,703	365,056	365,056	357,655	357,655	357,655
Total	\$ 727,320	\$ 759,485	\$ 759,485	\$ 800,234	\$ 803,870	\$ 803,870

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Information Tec	(668)	-	-	-	-	-
ID Billing To Landfill	(17,005)	-	-	-	-	-
ID Billing To Parks	(12,260)	-	-	(35,800)	(35,800)	(35,800)

Water

Function: Public Works & Transportation

Line Item Detail

Inter-Departmental Billings

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
ID Billing To Sewer	(2,403,073)	-	-	(2,485,976)	(2,485,976)	(2,485,976)
ID Billing To Stormwater	(311,719)	-	-	(298,020)	(298,020)	(298,020)
ID Billing To Water	-	(2,790,384)	(2,790,384)	-	-	-
Total	\$ (2,744,724)	\$ (2,790,384)	\$ (2,790,384)	\$ (2,819,796)	\$ (2,819,796)	\$ (2,819,796)

Revenue

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Federal Revenues Operating	(229,032)	-	-	(160,000)	(160,000)	(160,000)
Payment For Municipal Service	(29,187,206)	-	-	(35,878,864)	(35,878,864)	(41,754,422)
Facility Rental	(385,823)	(415,000)	(415,000)	(250,000)	(250,000)	(250,000)
Utility Fee	(29,201)	(37,072,661)	(37,072,661)	-	-	-
Spec Assessments Service	(455,291)	-	-	-	-	-
Late Fees	-	(252,511)	(252,511)	(110,000)	(110,000)	(110,000)
Interest	(149,628)	(234,000)	(234,000)	(200,000)	(200,000)	(200,000)
Net (Increase) Decr Fmv Invest	(16,787)	-	-	-	-	-
Miscellaneous Revenue	(154,210)	(37,543)	(37,543)	(160,000)	(160,000)	(160,000)
Sale Of Assets	(47,456)	-	-	-	-	-
Revenue Bond Issue	-	-	-	(7,200,000)	(7,200,000)	-
Fund Balance Applied	(2,921,155)	-	-	-	-	(140,883)
Transfer In From Insurance	(9,409)	-	-	-	-	-
Total	\$ (33,585,198)	\$ (38,011,715)	\$ (38,011,715)	\$ (43,958,864)	\$ (43,958,864)	\$ (42,775,305)

Transfers Out

	2015 Actual	2016 Adopted	2016 Projected	2017 Request	2017 Executive	2017 Adopted
Transfer Out To Capital Projec	39,551	-	-	-	-	-
Total	\$ 39,551	\$ -	\$ -	\$ -	\$ -	\$ -

Water Utility

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT	18	2.00	137,685	2.00	145,169	2.00	145,169	2.00	145,895
ACCT CLERK	20	1.00	51,891	1.00	53,424	1.00	53,424	1.00	53,041
ADMIN CLERK	20	6.00	298,225	6.00	309,800	6.00	309,800	6.00	307,581
ASSET MGR	18	1.00	63,423	1.00	78,777	1.00	78,777	1.00	79,171
AUTO MECH	16	1.00	63,114	1.00	58,018	1.00	58,018	1.00	57,602
CIVIL TECH	16	2.00	117,760	2.00	123,954	2.00	123,954	2.00	123,066
COMP MAP/GIS COORD	18	1.00	81,774	1.00	84,190	1.00	84,190	1.00	84,611
CROSS CONNECT CTRL INSPEC	16	3.00	208,995	3.00	215,171	3.00	215,171	3.00	213,629
CUST SERV SUPV	18	1.00	89,791	1.00	68,495	1.00	68,495	1.00	68,838
DISPATCHER	16	1.00	55,811	1.00	57,723	1.00	57,723	1.00	57,309
ELECTRICIAN FOREPERS	71	1.00	78,023	1.00	80,329	1.00	80,329	1.00	80,730
ELECTRONIC MTN TECH	16	2.00	122,631	2.00	127,644	2.00	127,644	2.00	126,730
ENGINEER	18	4.00	331,510	4.00	342,675	4.00	342,675	4.00	344,387
ENGR AIDE	16	1.00	54,994	1.00	56,619	1.00	56,619	1.00	56,214
ENGR PROG SPEC	16	1.00	59,787	1.00	63,767	1.00	63,767	1.00	63,310
EQPT OPR	16	20.00	1,104,565	19.00	1,078,912	19.00	1,078,912	19.00	1,071,184
FIELD SERV LDWKR	16	1.00	67,400	1.00	69,391	1.00	69,391	1.00	68,894
FIELD SERV REP	16	6.00	333,475	6.00	348,175	6.00	348,175	6.00	345,681
FIELD SERVICE ANALYST	16	3.00	194,105	3.00	187,005	3.00	187,005	3.00	185,665
FIN OPER LDWKR	20	1.00	57,062	1.00	59,101	1.00	59,101	1.00	58,678
MAINT MECH	16	7.00	426,087	5.00	311,275	5.00	311,275	5.00	309,045
MAINT WORKER	16	-	-	2.00	119,569	2.00	119,569	2.00	118,713
MASTER MECHANIC	16	1.00	67,400	1.00	69,391	1.00	69,391	1.00	68,894
OPERATIONS CLERK	16	1.00	54,390	1.00	56,654	1.00	56,654	1.00	56,248
PAINTER	71	1.00	52,343	1.00	55,307	1.00	55,307	1.00	55,583
PRINICPAL ENGR WATER	18	1.00	110,292	1.00	113,635	1.00	113,635	1.00	114,204
PROG ASST	20	2.00	103,867	2.00	108,306	2.00	108,306	2.00	107,530
PUB WKS GEN FORE	18	3.00	202,764	3.00	209,881	3.00	209,881	3.00	210,931
PUB WKS GEN SUPV	18	1.00	85,698	1.00	88,231	1.00	88,231	1.00	88,672
PUB WKS LEADWKR	16	1.00	58,973	1.00	60,901	1.00	60,901	1.00	60,465
PUB WKS MAINT WKR	16	16.00	853,657	17.00	927,159	17.00	927,159	17.00	920,516
SURVEYOR	18	1.00	68,259	1.00	71,657	1.00	71,657	1.00	72,015
WATER COMM OUTREACH SPE	18	1.00	57,732	1.00	62,034	1.00	62,034	1.00	62,345
WATER CONSTR INSP	16	4.00	228,112	4.00	239,151	4.00	239,151	4.00	237,437
WATER CONSTR SUPV	18	1.00	66,034	1.00	67,515	1.00	67,515	1.00	67,852
WATER HYDRANT INSPEC	16	3.00	179,650	3.00	184,957	3.00	184,957	3.00	183,632
WATER ONE CALL COORD	16	3.00	176,381	3.00	184,150	3.00	184,150	3.00	182,832
WATER PIO	18	1.00	65,707	1.00	72,171	1.00	72,171	1.00	72,532
WATER QUALITY AIDE	16	2.00	105,572	2.00	111,091	2.00	111,091	2.00	110,295
WATER QUALITY MGR	18	1.00	97,641	1.00	100,527	1.00	100,527	1.00	101,029

Water Utility

Function: Public Works & Transportation

Position Summary

	CG	2016 Budget		Request		2017 Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
WATER SUPPLY MGR	18	1.00	102,247	1.00	105,903	1.00	105,903	1.00	106,433
WATER UTIL ACCT/COMP SPEC	20	1.00	51,518	1.00	55,346	1.00	55,346	1.00	54,950
WATER UTIL FIN MGR	18	1.00	99,424	1.00	110,112	1.00	110,112	1.00	110,662
WATER UTIL GEN MGR	21	1.00	138,850	1.00	141,327	1.00	141,327	1.00	142,034
WATER UTIL MAINT SUPV	18	1.00	60,783	1.00	82,696	1.00	82,696	1.00	83,109
WATER UTIL OPR LDWKR	16	5.00	332,437	5.00	328,400	5.00	328,400	5.00	326,047
WATER UTIL OPR MGR	18	1.00	103,168	1.00	111,306	1.00	111,306	1.00	111,862
WATERWKS MAINT WKR	16	-	-	1.00	56,225	1.00	56,225	1.00	55,823
WATERWKS OPR	16	9.00	561,054	8.00	529,101	8.00	529,101	8.00	525,311
TOTAL		130.00	\$ 8,082,061	130.00	\$ 8,342,319	130.00	\$ 8,342,319	130.00	\$ 8,309,217

Between the Executive and Adopted budget funding for the Voluntary Employee Beneficiary Association plan was transferred from permanent wages to fringe benefits. Impacted Compensation Groups include 16, 20, 23, 31, 32, 33, and 83.



Agency Capital Budgets

2017 Adopted Budget

Capital Budget Policy

Guidelines for Projects to Include in the Capital Budget

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3). The City of Madison will use the following minimum guidelines for projects included in the Capital Budget:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000);
2. All projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities;
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000);
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use;
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

Savings Resulting from Use of General Debt Reserves

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Budget Requests: Agency Request Guidance

Agencies were instructed to put forth capital budget requests that did not exceed the amount shown for the outyears of the 2016 Adopted Capital Improvement Plan (CIP). Agencies were also instructed to review the current timing of projects to identify potential opportunities to postpone projects. Agencies were not given the opportunity to put forth supplemental budget requests.

Reauthorizations and Cancellations

The 2017 Capital Budget includes a report of project funding which is reauthorized, as well as a report of projects that are cancelled or postponed to a future year in the CIP.

Amounts appropriated to each project in the Capital Budget reflect both the anticipated cost and the source of funding to meet those costs (e.g., general obligation debt). In most instances, proceeds from issuance of general obligation notes and bonds are deposited in the City's Capital Projects Fund for expenditure on the related projects. The most notable exception is debt issued for developer assistance in tax increment districts (TIDs). Proceeds from the issuance of debt for these projects are deposited to an account established for each TID.

Reauthorizations are made to both reflect the actual timing of project expenditures as well as the actual cash needs in the Capital Projects Fund. As such, some projects that are reauthorized may be completed in the current year, with the costs carried in the balance of the Capital Projects Fund until replenished by proceeds from the issuance of debt in a subsequent year.

With this in mind, reauthorizations in the 2017 Capital Budget are included for the following reasons:

1. Projects anticipated to begin in the most recent adopted capital budget are not yet underway due to delays in the implementation timetables;
2. Multi-year projects are expending funds at a different pace than originally anticipated;
3. Projects are underway but did not reach completion in the current year and are expected to incur expenditures in the subsequent year;
4. Projects will be completed in a prior year or the current year with the costs carried in the cash balance of the Capital Projects Fund until the reauthorized debt is issued in a subsequent year.
5. Cancellations and postponements in the 2016 Capital Budget address the following conditions: the project cost less than budgeted, is not expected to occur, may be delayed more than one future year, may not occur until a future condition is met, or is funded from a different source.

Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the 2017 Capital Budget funds certain projects and studies through a direct appropriation to capital (see table below). The funding for these projects will be shown in the 2017 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2016 general obligation debt issuance.

Agency	Project Name	Amount
Community Development Division	Affordable Housing	750,000
Economic Development Division	Healthy Retail Access Program	300,000
Economic Development Division	Center for Industry and Commerce	40,000
Engineering-Other	Radio System Digital Conversion	22,575
Engineering-Other	Right of Way Landscaping & Trees	122,425
Engineering-Other	Underground Storage Tanks	5,000
Finance	Henry Vilas Zoo	75,000
Fleet	Police Vehicles	928,020
IT	Mobile Computing Laptops	200,000
IT	Residential Internet Access Assistance	50,000
IT	Purchased Software Enhancements	400,000
IT	Expand Fiber And Wireless Network	220,000
IT	Network Security	250,000
Parks	Park Equipment	350,000
Parks	Street Tree Replacement	164,000
Planning	Comprehensive Plan Update	250,000
Planning	Historic Preservation Plan	150,000
Planning	Municipal Art Fund	100,000
Police	Police Building Improvements	310,600
TOTAL		4,687,620

**City of Madison: 2017 Capital Budget
Budget by Phase**

Adopted Budget

Agency	Reauthorizations			2017 New Projects			2017 Adopted		
	GO	Other	Total	GO	Other	Total	GO	Other	Total
CDA Redevelopment	300,000	190,000	490,000	800,000	1,300,000	2,100,000	1,100,000	1,490,000	2,590,000
Community Development Division	4,770,293	-	4,770,293	4,500,000	1,250,000	5,750,000	9,270,293	1,250,000	10,520,293
Economic Development Division	10,930,000	24,100,000	35,030,000	7,335,000	3,332,450	10,667,450	18,265,000	27,432,450	45,697,450
Engineering - Bicycle and Pedestrian	2,661,600	200,000	2,861,600	6,212,000	2,026,000	8,238,000	8,873,600	2,226,000	11,099,600
Engineering - Facilities Management	5,428,420	-	5,428,420	26,545,000	20,000	26,565,000	31,973,420	20,000	31,993,420
Engineering - Major Streets	4,507,483	5,689,935	10,197,418	23,825,476	46,889,624	70,715,100	28,332,959	52,579,559	80,912,518
Engineering - Other Projects	63,000	5,146	68,146	-	1,929,675	1,929,675	63,000	1,934,821	1,997,821
Fire Department	140,245	-	140,245	1,670,100	-	1,670,100	1,810,345	-	1,810,345
Fleet Service	50,000	-	50,000	10,039,468	1,354,020	11,393,488	10,089,468	1,354,020	11,443,488
Henry Vilas Zoo	-	-	-	100,000	75,000	175,000	100,000	75,000	175,000
Information Technology	1,929,499	25,399	1,954,898	2,530,000	1,120,000	3,650,000	4,459,499	1,145,399	5,604,898
Library	5,805,000	-	5,805,000	6,675,000	1,000,000	7,675,000	12,480,000	1,000,000	13,480,000
Metro Transit	247,000	-	247,000	2,213,983	6,539,933	8,753,916	2,460,983	6,539,933	9,000,916
Monona Terrace	-	-	-	500,000	475,000	975,000	500,000	475,000	975,000
Parking Utility	-	24,660,000	24,660,000	-	10,665,000	10,665,000	-	35,325,000	35,325,000
Parks Division	5,535,830	9,517,000	15,052,830	6,758,240	7,992,000	14,750,240	12,294,070	17,509,000	29,803,070
Planning Division	-	-	-	100,000	500,000	600,000	100,000	500,000	600,000
Police Department	737,148	-	737,148	9,053,195	310,600	9,363,795	9,790,343	310,600	10,100,943
Public Health	-	-	-	765,000	-	765,000	765,000	-	765,000
Sewer Utility	-	350,000	350,000	-	4,644,755	4,644,755	-	4,994,755	4,994,755
Stormwater Utility	4,604,077	820,000	5,424,077	3,130,000	1,865,000	4,995,000	7,734,077	2,685,000	10,419,077
Streets Division	371,467	-	371,467	2,246,500	-	2,246,500	2,617,967	-	2,617,967
Traffic Engineering	1,093,568	435,000	1,528,568	6,268,763	811,937	7,080,700	7,362,331	1,246,937	8,609,268
Water Utility	-	4,444,000	4,444,000	-	25,484,500	25,484,500	-	29,928,500	29,928,500
TOTAL	\$49,174,630	\$70,436,480	\$119,611,110	\$121,267,725	\$119,585,494	\$240,853,219	\$170,442,355	\$190,021,974	\$360,464,329

**City of Madison: 2017 Capital Budget
Comparison Schedule**

Adopted Budget

Agency	2016 Adopted		Request	Executive	2017 Adopted		
	GO	Total			GO	Other	Total
CDA Redevelopment	190,000	490,000	2,590,000	2,590,000	1,100,000	1,490,000	2,590,000
Community Development Division	6,000,000	7,500,000	9,270,293	9,270,293	9,270,293	1,250,000	10,520,293
Economic Development Division	26,045,000	63,751,700	47,647,000	45,247,000	18,265,000	27,432,450	45,697,450
Engineering - Bicycle and Pedestrian	4,784,000	7,403,000	11,099,600	9,899,600	8,873,600	2,226,000	11,099,600
Engineering - Facilities Management	11,496,600	12,836,600	21,038,420	31,993,420	31,973,420	20,000	31,993,420
Engineering - Major Streets	20,076,000	33,938,315	99,855,018	73,537,517	28,332,959	52,579,559	80,912,518
Engineering - Other Projects	219,250	397,700	1,997,821	1,997,821	63,000	1,934,821	1,997,821
Fire Department	9,429,800	9,429,800	6,860,345	1,360,345	1,810,345	-	1,810,345
Fleet Service	9,798,216	9,922,686	28,930,421	11,017,488	10,089,468	1,354,020	11,443,488
Henry Vilas Zoo	-	75,000	75,000	75,000	100,000	75,000	175,000
Information Technology	5,580,031	7,284,031	5,224,898	5,274,898	4,459,499	1,145,399	5,604,898
Library	5,605,000	7,105,000	11,205,000	13,480,000	12,480,000	1,000,000	13,480,000
Metro Transit	2,987,440	8,792,200	18,536,916	9,000,916	2,460,983	6,539,933	9,000,916
Monona Terrace	-	556,000	975,000	975,000	500,000	475,000	975,000
Parking Utility	-	31,439,000	32,325,000	32,325,000	-	35,325,000	35,325,000
Parks Division	9,747,000	20,298,000	28,727,830	28,727,830	12,294,070	17,509,000	29,803,070
Planning Division	-	350,000	500,000	500,000	100,000	500,000	600,000
Police Department	8,509,400	8,509,400	4,974,248	2,114,248	9,790,343	310,600	10,100,943
Public Health	-	-	765,000	765,000	765,000	-	765,000
Sewer Utility	-	13,033,100	3,819,755	4,594,755	-	4,994,755	4,994,755
Stormwater Utility	7,960,800	11,972,500	8,894,077	9,144,077	7,734,077	2,685,000	10,419,077
Streets Division	2,770,635	2,770,635	2,617,967	2,617,967	2,617,967	-	2,617,967
Traffic Engineering	7,390,000	8,318,000	3,273,768	3,273,768	7,362,331	1,246,937	8,609,268
Water Utility	-	29,675,000	25,259,500	29,928,500	-	29,928,500	29,928,500
TOTAL	\$ 138,589,172	\$ 295,847,667	\$ 376,462,877	\$ 329,710,443	\$ 170,442,355	\$ 190,021,974	\$ 360,464,329

**City of Madison: 2017 Capital Budget
Expense & Funding Schedule**

Adopted Budget

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Bike Path	5,785,000	3,303,000	3,879,000	5,650,000	946,000	1,856,000
Bridge	2,880,000	540,000	150,000	160,000	170,000	170,000
Building	68,426,063	40,949,700	49,262,621	31,388,429	9,746,720	11,801,413
Fiber Network	520,000	220,000	220,000	230,000	230,000	230,000
Land	390,000	310,000	1,350,000	240,000	240,000	240,000
Land Improvements	11,397,425	9,287,500	10,570,500	14,375,000	12,950,240	14,330,000
Library Collection	250,000	-	-	-	-	-
Loans	1,280,000	780,000	780,000	-	-	-
Machinery and Equipment	28,537,786	27,211,010	27,082,267	50,496,903	48,402,700	29,851,585
Other	18,326,845	10,086,600	10,453,000	12,656,500	9,478,500	9,572,250
Sanitary Sewer	12,577,500	17,214,500	14,308,400	13,486,500	12,657,000	14,335,000
Software and Licenses	767,500	673,500	767,500	975,000	925,000	925,000
Stormwater Network	6,502,500	7,225,000	11,880,000	8,130,000	6,480,000	12,200,000
Street	57,259,100	53,690,000	50,488,800	42,430,000	42,999,100	45,569,800
Streetlighting	419,000	430,000	440,000	455,000	470,000	475,000
Water Network	25,534,500	17,223,340	20,783,120	21,402,200	21,383,520	22,266,260
Total	\$ 240,853,219	\$ 189,144,150	\$ 202,415,208	\$ 202,075,532	\$ 167,078,780	\$ 163,822,308

2017 CIP by Funding Source

	2017	2018	2019	2020	2021	2022
GF GO Borrowing	96,508,274	64,216,126	61,508,873	57,956,850	49,824,000	56,710,250
Non-GF GO Borrowing	24,839,451	18,410,422	45,208,854	34,796,381	19,844,205	25,862,880
County Sources	5,996,245	5,654,498	2,735,249	942,500	80,000	1,152,000
Developer Capital Funding	300,000	310,000	310,000	310,000	310,000	310,000
Federal Sources	18,672,438	35,457,989	31,325,484	47,396,946	35,117,910	20,509,905
Impact Fees	3,182,000	3,866,000	2,828,000	5,876,250	2,545,000	3,680,000
Municipal Capital Participate	2,963,129	2,702,655	1,428,628	2,484,840	7,203,500	2,449,700
Other Govt Pmt For Services	60,000	60,000	60,000	60,000	60,000	60,000
Private Contribution/Donation	5,703,000	4,020,000	505,000	800,000	815,000	590,000
Reserves Applied	10,604,975	5,791,300	5,491,600	6,217,270	5,235,770	5,542,813
Revenue Bonds - Capitalized	27,503,000	22,688,340	23,442,520	20,190,860	20,785,520	23,190,260
Room Tax	475,000	897,000	1,140,000	1,040,000	730,000	735,000
Sale Property/Capital Asset	8,627,700	10,134,400	10,872,400	11,676,635	12,283,635	12,951,500
Special Assessment	10,047,937	4,977,420	5,180,600	6,474,000	5,134,000	5,036,000
State Sources	1,945,000	465,000	345,000	345,000	4,265,000	2,595,000
TIF Proceeds	18,088,450	6,785,000	7,430,000	2,840,000	115,000	115,000
Trade In Allowance	93,000	73,000	93,000	98,000	98,000	72,000
Transfer From Other Restricted	130,000	320,000	140,000	140,000	140,000	115,000
Transfer from General Fund	5,113,620	2,315,000	2,370,000	2,430,000	2,492,240	2,145,000
Total	\$ 240,853,219	\$ 189,144,150	\$ 202,415,208	\$ 202,075,532	\$ 167,078,780	\$ 163,822,308

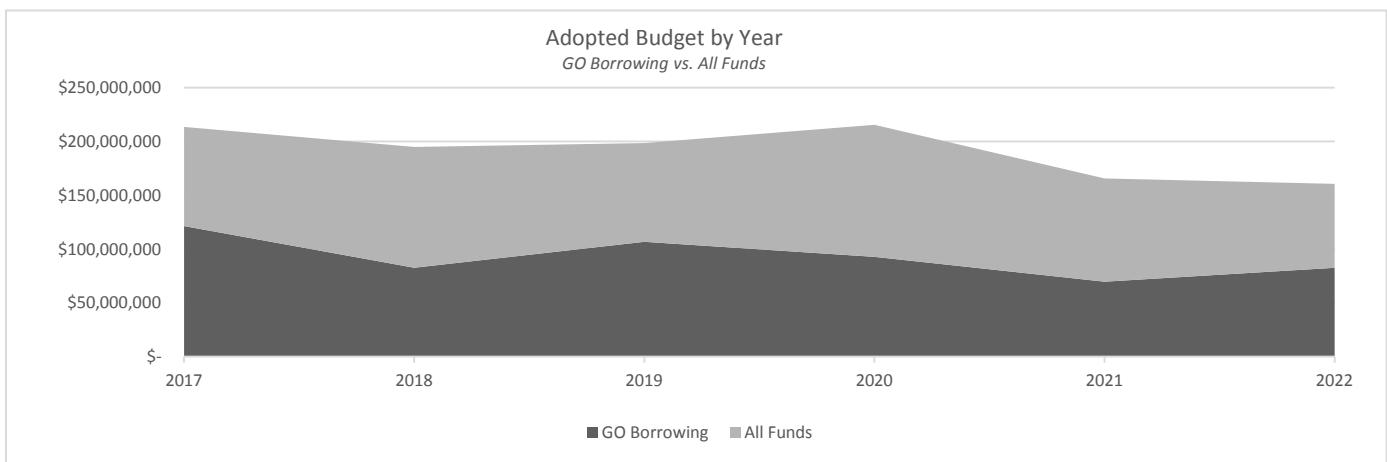
Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	96,508,274	64,216,126	61,508,873	57,956,850	49,824,000	56,710,250
Non-General Fund G.O. Borrowing	24,839,451	18,410,422	45,208,854	34,796,381	19,844,205	25,862,880
Total	\$ 121,347,725	\$ 82,626,548	\$ 106,717,727	\$ 92,753,231	\$ 69,668,205	\$ 82,573,130
Annual Debt Service						
General Fund G.O. Borrowing	12,546,076	8,348,096	7,996,153	7,534,391	6,477,120	7,372,333
Non-General Fund G.O. Borrowing	3,229,129	2,393,355	5,877,151	4,523,530	2,579,747	3,362,174

City of Madison: 2017 Capital Budget
Capital Improvement Plan: GO Borrowing

Adopted Budget

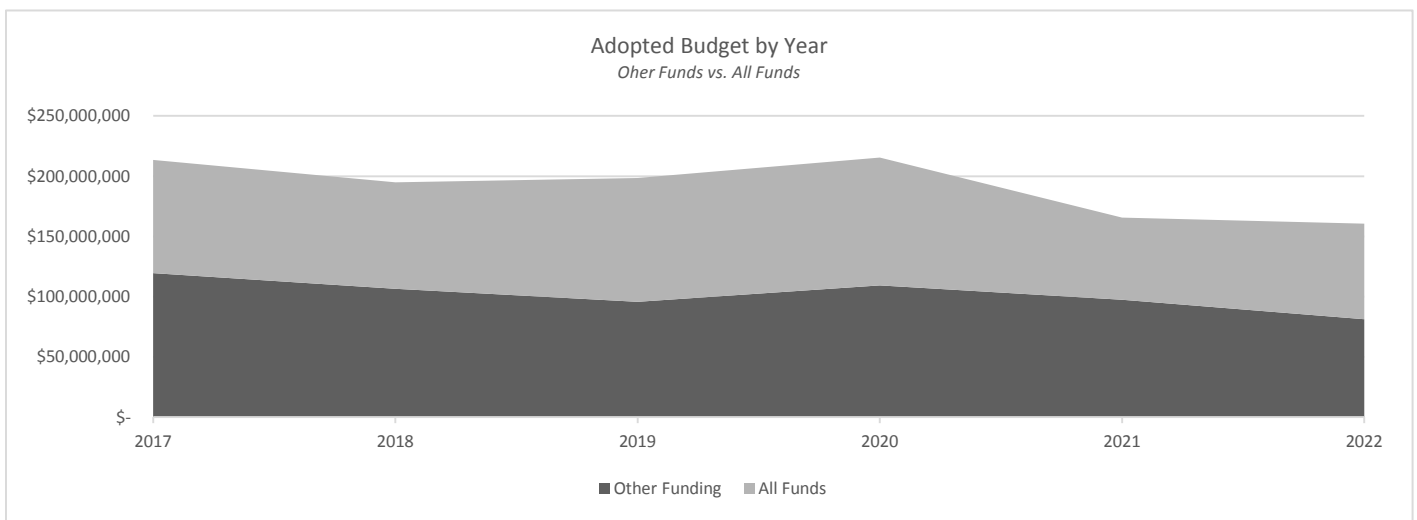
	2017	2018	2019	2020	2021	2022
<i>Agency</i>						
CDA Redevelopment	800,000	270,000	150,000	250,000	-	-
Community Development Division	4,500,000	475,000	4,500,000	1,770,000	2,250,000	2,250,000
Economic Development Division	7,335,000	4,115,000	735,000	765,000	135,000	165,000
Engineering - Bicycle and Pedestrian	6,212,000	4,579,000	6,074,000	6,126,000	3,031,000	4,037,000
Engineering - Facilities Management	26,545,000	3,450,000	6,650,000	3,250,000	5,435,000	3,720,000
Engineering - Major Streets	23,825,476	30,992,926	30,562,673	27,148,500	22,556,000	26,242,200
Engineering - Other Projects	-	80,000	40,000	90,000	40,000	138,000
Fire Department	1,670,100	6,102,500	1,270,000	3,570,000	1,270,000	1,705,000
Fleet Service	10,039,468	7,151,300	29,389,421	19,848,609	8,065,030	12,975,000
Henry Vilas Zoo	100,000	-	-	-	-	-
Information Technology	2,530,000	2,436,000	2,200,000	2,350,000	2,350,000	2,350,000
Library	6,675,000	130,000	130,000	140,000	150,000	2,150,000
Metro Transit	2,213,983	4,631,622	5,261,433	8,774,772	6,314,175	1,842,880
Monona Terrace	500,000	-	-	-	-	-
Parks Division	6,838,240	8,696,000	6,149,000	7,560,750	8,905,000	11,033,750
Planning Division	100,000	-	350,000	750,000	-	-
Police Department	9,053,195	378,800	531,800	578,900	411,300	416,600
Public Health	765,000	708,600	422,800	179,000	-	-
Stormwater Utility	3,130,000	5,877,500	10,040,000	5,803,000	5,225,000	10,910,000
Streets Division	2,246,500	1,942,300	1,578,600	3,070,700	2,860,700	1,648,700
Traffic Engineering	6,268,763	610,000	683,000	728,000	670,000	989,000
TOTAL	\$ 121,347,725	\$ 82,626,548	\$ 106,717,727	\$ 92,753,231	\$ 69,668,205	\$ 82,573,130



City of Madison: 2017 Capital Budget
Capital Improvement Plan: Other Funding

Adopted Budget

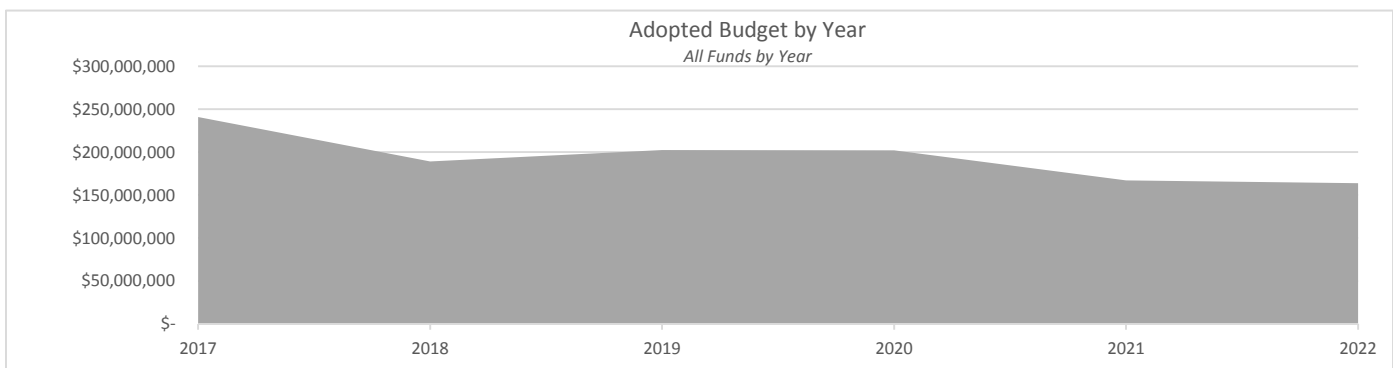
	2017	2018	2019	2020	2021	2022
<i>Agency</i>						
CDA Redevelopment	1,300,000	800,000	800,000	-	-	-
Community Development Division	1,250,000	4,025,000	-	2,730,000	2,250,000	2,250,000
Economic Development Division	3,332,450	9,430,000	680,000	430,000	430,000	130,000
Engineering - Bicycle and Pedestrian	2,026,000	1,517,000	895,000	2,512,000	987,000	1,036,000
Engineering - Facilities Management	20,000	20,000	20,000	20,000	20,000	20,000
Engineering - Major Streets	46,889,624	29,062,074	24,078,627	16,803,500	21,233,100	20,097,600
Engineering - Other Projects	1,929,675	1,790,700	1,870,500	2,036,405	2,028,645	2,357,313
Fleet Service	1,354,020	-	-	-	-	-
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Information Technology	1,120,000	1,120,000	1,170,000	1,225,000	1,225,000	1,225,000
Library	1,000,000	-	-	-	-	-
Metro Transit	6,539,933	19,122,488	24,021,734	36,380,946	26,449,310	8,459,005
Monona Terrace	475,000	897,000	1,140,000	1,040,000	730,000	735,000
Parking Utility	10,665,000	1,418,000	767,500	784,500	649,000	626,000
Parks Division	7,912,000	5,409,000	4,246,000	6,269,250	4,388,000	4,760,000
Planning Division	500,000	100,000	100,000	100,000	100,000	100,000
Police Department	310,600	-	-	-	-	-
Sewer Utility	4,644,755	12,059,500	11,878,900	12,454,500	12,397,000	13,870,000
Stormwater Utility	1,865,000	1,802,500	2,535,000	4,362,000	2,365,000	2,692,000
Traffic Engineering	811,937	646,000	686,100	697,000	700,000	550,000
Water Utility	25,484,500	17,223,340	20,733,120	21,402,200	21,383,520	22,266,260
TOTAL	\$ 119,505,494	\$ 106,517,602	\$ 95,697,481	\$ 109,322,301	\$ 97,410,575	\$ 81,249,178



City of Madison: 2017 Capital Budget
Capital Improvement Plan: All Funds

Adopted Budget

	2017	2018	2019	2020	2021	2022
<i>Agency</i>						
CDA Redevelopment	2,100,000	1,070,000	950,000	250,000	-	-
Community Development Division	5,750,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
Economic Development Division	10,667,450	13,545,000	1,415,000	1,195,000	565,000	295,000
Engineering - Bicycle and Pedestrian	8,238,000	6,096,000	6,969,000	8,638,000	4,018,000	5,073,000
Engineering - Facilities Management	26,565,000	3,470,000	6,670,000	3,270,000	5,455,000	3,740,000
Engineering - Major Streets	70,715,100	60,055,000	54,641,300	43,952,000	43,789,100	46,339,800
Engineering - Other Projects	1,929,675	1,870,700	1,910,500	2,126,405	2,068,645	2,495,313
Fire Department	1,670,100	6,102,500	1,270,000	3,570,000	1,270,000	1,705,000
Fleet Service	11,393,488	7,151,300	29,389,421	19,848,609	8,065,030	12,975,000
Henry Vilas Zoo	175,000	75,000	75,000	75,000	75,000	75,000
Information Technology	3,650,000	3,556,000	3,370,000	3,575,000	3,575,000	3,575,000
Library	7,675,000	130,000	130,000	140,000	150,000	2,150,000
Metro Transit	8,753,916	23,754,110	29,283,167	45,155,718	32,763,485	10,301,885
Monona Terrace	975,000	897,000	1,140,000	1,040,000	730,000	735,000
Parking Utility	10,665,000	1,418,000	767,500	784,500	649,000	626,000
Parks Division	14,750,240	14,105,000	10,395,000	13,830,000	13,293,000	15,793,750
Planning Division	600,000	100,000	450,000	850,000	100,000	100,000
Police Department	9,363,795	378,800	531,800	578,900	411,300	416,600
Public Health	765,000	708,600	422,800	179,000	-	-
Sewer Utility	4,644,755	12,059,500	11,878,900	12,454,500	12,397,000	13,870,000
Stormwater Utility	4,995,000	7,680,000	12,575,000	10,165,000	7,590,000	13,602,000
Streets Division	2,246,500	1,942,300	1,578,600	3,070,700	2,860,700	1,648,700
Traffic Engineering	7,080,700	1,256,000	1,369,100	1,425,000	1,370,000	1,539,000
Water Utility	25,484,500	17,223,340	20,733,120	21,402,200	21,383,520	22,266,260
TOTAL	\$ 240,853,219	\$ 189,144,150	\$ 202,415,208	\$ 202,075,532	\$ 167,078,780	\$ 163,822,308



City of Madison: 2017 Capital Budget
Variances from 2016 CIP

Adopted Budget

Agency	Project
CDA Redevelopment	
2230 Broadway	Project transferred from CDD Budget for construction of Bridge Lake Point Neighborhood Center
CDA Red. - Village on Park	Project budget increased
Community Development Division	
Affordable Housing Fund	Project budget increased
Neighborhood Centers	Funding for Bridge Lake Point Neighborhood Center transferred to CDA Redevelopment budget
Economic Development Division	
TID 32 State Street	District budget updated and new projects added in anticipation of district closure in 2018
TID 25 Judge Doyle Project	Reauthorizing amount for approved development project
Engineering - Facilities Management	
CCB Improvements	Program increased budget for projects in 2017 and 2018
MMB Renovation	Project fully appropriated in 2017 for contractual purposes
Sayle Street Facility Remodel	Project deferred 1 year
Engineering-Major Streets	
Atwood Ave: Schenks Corners	Project deferred 1 year
Bridge Repair	Program funding increased
Cottage Grove Rd (I39 To Sprecher)	Project funding decreased
Darbo Webb Connection	Project funding increased
Gammon Road, North	Construction deferred beyond CIP
Gammon Road, South	Project deferred 2 years, funding decreased
Jeffy Trail	Project deferred 2 years
John Wall Drive/Grasskamp Road	Project added to CIP
Mckee Rd (CTH PD) Improvements	Project funding increased (County Sources)
Outer Capitol Loop Southeast	Project deferred 2 years
Park St, S (Olin To RR)	Project deferred 2 years
Park St, S (W Wash-Olin, Rr-Badger)	Project extended; spread over 2 years
Pleasant View Road	Project extended 2 years
Reconstruction Streets	Program funding increased to reflect TIF funded projects
Treetops/Feather Edge Drive	Project added to CIP
Watts Road/Harvest Moon Lane	Project added to CIP
Wilson St (Hamilton to MLK)	Project added to CIP
Wilson St (MLK to King)	Project added to CIP
Wilson/Williamson St (Frnk-Blnt)	Project advanced 1 year
Engineering - Other Projects	
Radio System Digital Conversion	Project added to CIP
Engineering - Bicycle and Pedestrian	
Cap City Trail	Project funding reduced
Goodman Path	Out-year funding eliminated from CIP
West Towne Path	Phase 2 of project deferred 2 years

Agency	Project
Fire Department	
Fire Station 14-Employee Dev Center	Project scope changed; Planning scheduled for 2017, construction in 2018
Fleet Service	
Fleet Service Relocation	Project deferred 2 years; design in 2017, construction in 2019
Henry Vilas Zoo	
Henry Vilas Zoo	Project funding increased
Information Technology	
Case Management System	Project added to the CIP
Fiber-to-the-Premises	Project added to the CIP
Residential Internet Access Assistance	Project added to 2017 and 2018 CIP
Tax System Replacement	Project deferred 1 year
Library	
Central Library Improvements	Project deferred 1 year
Relocate Pinney Neighborhood Library	Project funding increased for purchase of land
Maintenance Support Center	Project funding increased to reflect revised construction estimates
Northeast Library Branch	Project added to the CIP
Metro Transit	
Bus Rapid Transit	Project added to CIP
Facilities Repairs and Improvement	Program budget increased
Metro Satellite Facility	Project deferred from 2017 to 2018 as a result of federal funding
Transit System Upgrades	Primary upgrade expenditures deferred 1 year to 2018
Monona Terrace	
Monona Terrace Bike Path	Project advanced 1 year; funding shifted from Room Tax to GO Borrowing
Building and Building Improvements	Portion of project costs (\$200k) shifted from Room Tax to GO Borrowing
Parking Utility	
Capitol East District Parking Structure	Project funding increased
Garage Lighting Replacement	Project funding reduced
Garage Wayfinding Signs	Project funding increased
Intelligent Transportation System	Project eliminated from CIP
Overture Center Garage Elevator	Project added to CIP
Overture Center Customer Service CTR	Project added to CIP
Parking Garage Repairs	Program funding increased
Single Space Meter Replacement	Project funding increased
Vehicle Replacement	Program added to CIP
Parks Division	
Breese Stevens Improvements	Project budget increased
Central Park Improvements	Project budget decreased
Dog Park Improvements	Program budget increased
Elver Park Improvements	Project deferred 2 years, budget increased
Emerald Ash Borer Mitigation	Project budget increased
Forest Hill Cemetery Improvements	Project advanced 1 year, budget increased
Ice Rink Debt Refinancing	Project added to the CIP
James Madison Park Improvements	Project deferred 1 year, budget increased
Olbrich Botanical Complex	GO Borrowing for project deferred to 2018
Reindahl Park Improvements	Project eliminated from CIP

Agency	Project
Parks Division	
Street Tree Replacement	Program budget decreased
Vilas Park Improvements	Project deferred 2 years, budget decreased
Warner Park Community Center	Projects combined, budget increased
Yahara River Parkway Improvements	Project deferred 2 years
Public Health	
Remodel of Office Space	Project funding increased
Replacement of Laboratory Equipment	Project funding for 2017 eliminated from CIP
Planning Division	
Inter-City Intermodal Bus Terminal	Project deferred 2 years
Oscar Mayer Subarea Plan	Project added to the CIP
Police Department	
Body Cameras	Project eliminated from CIP
Digital Forensic Lab Replacement	Project deferred 1 year
Forensic Server Replacement	Project deferred 1 year
In Car Video Storage	Project funding increased
Investigative Software/Hardware Upg.	Project 2017 funding eliminated; 2019 deferred to 2020
Light Bar Replacement Project	Project deferred 1 year
Sewer Utility	
Citywide Pumping Stations - Emergency Power Stat	Program added to CIP
Felland Area Sewer Impact Fee Dist	Project deferred 1 year
Stormwater Utility	
CIPP Lining Storm Sewer	Program budget decreased
Citywide Flood Mitigation	Program added to CIP
Lower Badger Mill Creek Watershed	Project deferred 3 years
Madison Beaches Water Quality Mgmt	Project deferred 1 year
TMDL Compliance	Project budget increased in 2019 for a TMDL mandated project
Upper Badger Mill Creek Watershed	Project deferred 2 years
Willow Creek Storm Sewer	Project deferred 3 years
Wingra Creek Corridor	Project deferred 4 years
Streets Division	
Streets Emerald Ash Borer	Program budget decreased
Traffic Engineering	
Pedestrian Counters	Project added to CIP
Public Safety Radio System	Program funding increased
Traffic Signal Installation	Program funding reduced
Utility Undergrounding	Program funding increased
Water Utility	
Booster Pump Station 109 (Spaanem Ave)	Project added to CIP
Booster Station #106 Reconstruction	Project budget decreased
BPS 129 Reconstruction	Project added to CIP
Far West Elevated Reservoir	Project completion deferred 1 year
Lakeview Reservoir Reconstruction	Project construction deferred 2 years
Pump Station Improvements	Program budget increased
Unit Well No. 8 Reconstruction	Project deferred 2 years; beyond 2017 CIP

Agency**Project**

Water Utility

Water Mains Replace Rehab Improve	Program budget decreased
Water Utility Facility Improvements	Program budget decreased
Well 19 Iron/Manganese Filter	Project deferred 2 years
Well 28 Iron and Manganese Filter	Project added to CIP
Well 29 Filter Capacity Expansion	Project eliminated from CIP
Well 30 Iron and Manganese Filter	Project added to CIP
Well 7 Area Hydraulic Improvements	Project added to CIP
Zone 4 Fire Flow Supply Augment	Project deferred 1 year and total cost increased
Zones 7 & 8 Supply: Whitney Way	Project deferred 1 year and total cost reduced

**City of Madison: 2017 Capital Budget
Reauthorization Schedule**

Adopted Budget

Agency	Project #	Project Name	GO	Other	Total
CDA Redevelopment	10068	Public Housing Redevelopment	300,000	-	300,000
CDA Redevelopment	10079	Mosaic Ridge Construction Financing	-	190,000	190,000
Community Development Division	10066	Neighborhood Centers	576,499	-	576,499
Community Development Division	17110	Affordable Housing Fund	4,193,794	-	4,193,794
Economic Development Division	10783	Healthy Retail Access Program	-	100,000	100,000
Economic Development Division	10785	Entrepreneurship & Small Business Develo	300,000	-	300,000
Economic Development Division	17073	Co-operative Enterprise Development	600,000	-	600,000
Economic Development Division	99000	TID 25 Judge Doyle Square	-	24,000,000	24,000,000
Economic Development Division	99002	TID 36 Capitol Gateway Corridor	7,000,000	-	7,000,000
Economic Development Division	99004	TID 39 Stoughton Road	530,000	-	530,000
Economic Development Division	99009	TID 46 Mineral Point-Odana	2,500,000	-	2,500,000
Engineering - Bicycle and Pedestrian	10143	Cap City Trail	100,000	-	100,000
Engineering - Bicycle and Pedestrian	10144	Goodman Path	480,000	-	480,000
Engineering - Bicycle and Pedestrian	10145	Ice Age Junction	470,000	-	470,000
Engineering - Bicycle and Pedestrian	10165	West Towne Path	611,600	-	611,600
Engineering - Bicycle and Pedestrian	10306	State Street 700/800 Block	-	200,000	200,000
Engineering - Bicycle and Pedestrian	11160	Bike Station	1,000,000	-	1,000,000
Engineering - Facilities Management	10549	General Building Improvements	271,000	-	271,000
Engineering - Facilities Management	10550	MMB Renovation	1,805,000	-	1,805,000
Engineering - Facilities Management	10560	Fire Building Improvements	266,490	-	266,490
Engineering - Facilities Management	10561	CCB Improvements	146,900	-	146,900
Engineering - Facilities Management	10562	Energy Improvements	80,000	-	80,000
Engineering - Facilities Management	10563	Sustainability Improvements	109,000	-	109,000
Engineering - Facilities Management	10564	Park Facility Improvements	107,003	-	107,003
Engineering - Facilities Management	10565	Streets Facility Improvements	1,343,027	-	1,343,027
Engineering - Facilities Management	11319	City Fleet Parking-Judge Doyle	1,300,000	-	1,300,000
Engineering - Major Streets	10204	Rural to Urban Streets	823,820	163,800	987,620
Engineering - Major Streets	10218	RR Crossing	40,000	360,000	400,000
Engineering - Major Streets	10226	Reconstruction Streets	795,000	377,565	1,172,565
Engineering - Major Streets	10228	Buckeye Rd Improvements	72,173	82,500	154,673
Engineering - Major Streets	10230	Cottage Grove Rd (I39 To Sprecher)	12,309	224,000	236,309
Engineering - Major Streets	10233	CTH M (Midtown Area)	1,000	-	1,000
Engineering - Major Streets	10234	Darbo Webb Connection	1,664	-	1,664
Engineering - Major Streets	10241	Johnson, E-Undergrounding Utilities	-	750,000	750,000
Engineering - Major Streets	10284	Pleasant View Road	-	50,000	50,000
Engineering - Major Streets	10429	City View Drive	295,650	3,172,500	3,468,150
Engineering - Major Streets	10441	High Point Rd Bridge Over Beltline	1,000,000	150,000	1,150,000
Engineering - Major Streets	10540	Pavement Management	1,142,235	359,570	1,501,805
Engineering - Major Streets	10878	McKenna Boulevard Reconstruction	47,413	-	47,413
Engineering - Major Streets	10903	Capitol Square Pavement Replacement	46,219	-	46,219
Engineering - Major Streets	11127	Atwood Ave: Fair Oaks - Cottage Grv	100,000	-	100,000
Engineering - Major Streets	11131	Mineral Point Rd (Beltline-High Pt)	130,000	-	130,000
Engineering - Other Projects	11081	Public Drinking Fountains	63,000	-	63,000
Engineering - Other Projects	11084	Underground Storage Tanks	-	5,146	5,146
Fire Department	10373	Fire Equipment	130,245	-	130,245
Fire Department	10376	Communications Equipment	5,000	-	5,000
Fire Department	10381	Fire Building Improvements	5,000	-	5,000
Fleet Service	10305	Fleet Service Relocation	50,000	-	50,000
Information Technology	10042	Enterprise Financial System	1,166,000	-	1,166,000

Agency	Project #	Project Name	GO	Other	Total
Information Technology	10043	Property Assessment System	442,125	-	442,125
Information Technology	10703	Neighborhood Center Connectivity	25,322	-	25,322
Information Technology	10778	Madison Co-op Internet Utility	14,146	-	14,146
Information Technology	17400	Hardware/Software Upgrades	281,906	-	281,906
Information Technology	17401	Network Security	-	25,399	25,399
Library	10001	Maintenance Support Center	2,150,000	-	2,150,000
Library	10002	Relocate Pinney Neighborhd Library	3,655,000	-	3,655,000
Metro Transit	85001	Transit Coaches	181,000	-	181,000
Metro Transit	85002	Facilities Repairs and Improvement	66,000	-	66,000
Parking Utility	1603	Single Space Meter Replacement	-	100,000	100,000
Parking Utility	1606	Garage Wayfinding Signs	-	75,000	75,000
Parking Utility	1612	Garage Lighting Replacement	-	710,000	710,000
Parking Utility	1627	Capitol East District Parking Structure	-	6,708,000	6,708,000
Parking Utility	10025	Sayle Street	-	10,000	10,000
Parking Utility	10396	Judge Doyle Square Garage	-	13,100,000	13,100,000
Parking Utility	10397	Revenue Equipment Replacement	-	3,100,000	3,100,000
Parking Utility	16004	Overture Ctr Customer Service CTR	-	300,000	300,000
Parking Utility	17097	Asset Management System	-	150,000	150,000
Parking Utility	17456	Parking Garage Repairs	-	259,000	259,000
Parking Utility	17555	Elevator Maintenance	-	148,000	148,000
Parks Division	10469	Central Park Improvements	-	480,000	480,000
Parks Division	10539	Highland Manor Shelter	117,000	-	117,000
Parks Division	10543	Allied Drive Area Potential Park	161,047	50,000	211,047
Parks Division	10605	Beach And Shoreline Improvements	540,000	-	540,000
Parks Division	17124	Conservation Park Improvements	80,000	15,000	95,000
Parks Division	17128	Land Acquisition	-	7,650,000	7,650,000
Parks Division	17130	Disc Golf Improvements	-	35,000	35,000
Parks Division	17132	Park Ridge Neighborhood	-	150,000	150,000
Parks Division	17133	Garver at Olbrich Botanical Complex	1,955,000	-	1,955,000
Parks Division	17159	Brittingham Park Improvements	185,000	275,000	460,000
Parks Division	17164	Esther Beach Improvements	200,000	-	200,000
Parks Division	17170	James Madison Park Improvements	50,000	150,000	200,000
Parks Division	17178	Penn Park Improvements	1,440,425	-	1,440,425
Parks Division	17182	Street Tree Replacements	-	35,000	35,000
Parks Division	17421	Park Land Improvements	185,055	405,000	590,055
Parks Division	17436	Playground/Accessibility Improvements	454,000	272,000	726,000
Parks Division	17443	Parks Facility Improvements	168,303	-	168,303
Police Department	10390	Midtown District Station	600,000	-	600,000
Police Department	10777	Body Cameras	75,000	-	75,000
Police Department	10777	Police Body Cameras	(75,000)	-	(75,000)
Police Department	10945	Police Building Improvements	137,148	-	137,148
Sewer Utility	11155	Verona Road-Phase 2	-	15,000	15,000
Sewer Utility	11155	Verona Road-Phase 3	-	135,000	135,000
Sewer Utility	17097	Asset Management System	-	200,000	200,000
Stormwater Utility	10307	Backyard Drainage Problems	45,000	-	45,000
Stormwater Utility	10312	Greenway Improvements	105,000	-	105,000
Stormwater Utility	10315	Dredging Projects	90,000	10,000	100,000
Stormwater Utility	10318	Inter-Municipal Stormwater Mgmt	853,756	425,000	1,278,756
Stormwater Utility	10334	Starkweather Creek Watershed	359,638	40,000	399,638
Stormwater Utility	10340	Shorelines	1,140,000	60,000	1,200,000
Stormwater Utility	10341	Stormwater Basins	529,072	-	529,072
Stormwater Utility	10343	TMDL Compliance	1,086,011	85,000	1,171,011
Stormwater Utility	10344	Urban Best Management Practices	600	-	600
Stormwater Utility	10551	Storm Box Replacement	270,000	-	270,000

Agency	Project #	Project Name	GO	Other	Total
Stormwater Utility	10552	Local (Public) Drainage Problems	125,000	-	125,000
Stormwater Utility	17097	Asset Management System	-	200,000	200,000
Streets Division	11001	Streets Minor Building Imp and Rep	244,375	-	244,375
Streets Division	11002	Streets Equipment	97,092	-	97,092
Streets Division	11052	Blacktop Bowman Field	30,000	-	30,000
Traffic Engineering	10418	Street Light Installation	12,089	325,000	337,089
Traffic Engineering	10420	Public Safety Radio System	424,823	-	424,823
Traffic Engineering	10427	Traffic Signal Installation	256,656	110,000	366,656
Traffic Engineering	10428	Traffic Safety Infrastructure	150,000	-	150,000
Traffic Engineering	17071	Wayfinding Signage	250,000	-	250,000
Water Utility	10435	Arbor Hills Fire Flow Supply	-	642,000	642,000
Water Utility	10439	Lakeview Reservoir Reconstruction	-	1,121,000	1,121,000
Water Utility	10440	Water Utility Facility Improvements	-	200,000	200,000
Water Utility	10444	Booster Station #106 Reconstruction	-	880,000	880,000
Water Utility	10445	Far West Elevated Reservoir	-	194,000	194,000
Water Utility	10446	Pump Station Improvements	-	148,000	148,000
Water Utility	10448	Well 19 Iron/Manganese Filter	-	115,000	115,000
Water Utility	10452	Unit Well 12 Conversion to a Two Zone We	-	719,000	719,000
Water Utility	10856	Water Mains - New	-	200,000	200,000
Water Utility	10944	Unit Well No. 8 Reconstruction	-	25,000	25,000
Water Utility	17097	Asset Management System	-	200,000	200,000
Total			49,174,630	70,436,480	119,611,110

**City of Madison: 2017 Capital Budget
Cancellations & Postponements**

Adopted Budget

Agency	Project #	Project Name	Amount	Notes
Engineering - Major Streets	10230	Cottage Grove Rd (I39 To Sprecher)	169,469	5
Engineering - Major Streets	10284	Pleasant View Road	150,000	5
Engineering - Major Streets	11142	Reconstruct Streets	287,720	5
Engineering - Major Streets	11124	RR Crossing	20,000	5
Engineering - Major Streets	11141	Rural To Urban	160,675	5
Engineering - Other Projects	11082	Right Of Way Landscape Tree	93,000	5
Engineering - Bicycle and Pedestrian	11108	Bikeways	3,123	5
Engineering - Bicycle and Pedestrian	10154	Cap City Trail	210,000	5
Engineering - Bicycle and Pedestrian	10547	Ped/Bike Infra Enhancements	160,235	5
Engineering - Bicycle and Pedestrian	11113	Safe Routes Grants	150,000	5
Parks Division	17420	Beach And Shoreline Improvements	45,000	5
Parks Division	17124	Conservation Park Improvements	80,000	5
Parks Division	17148	Emerald Ash Borer Mitigation	177,451	5
Parks Division	17443	Park Facility Improvements	360,000	5
Parks Division	17421	Park Land Improvements	70,000	5
Parks Division	17436	Playground/Accessibility Improvmnts	196,882	5
Parks Division	17182	Street Tree Replacements	50,000	5
Parks Division	17184	Vilas Park Improvements	100,000	5
Stormwater Utility	10903	Capital Square Pvmr Replacement	46,219	5
Stormwater Utility	10558	Cipp Lining Storm Sewer	20,000	5
Stormwater Utility	10240	Jeffy Trail Improvements	45,000	3
Stormwater Utility	10948	Lower Badger Mill Creek Watershed	180,000	5
Stormwater Utility	10323	Major Roadway Culvert Crossings	115,000	5
Stormwater Utility	10540	Pavement Management	2,000	5
Stormwater Utility	10204	Rural To Urban Streets	45,000	5
Stormwater Utility	10947	Storm Sewer With Streets Projects	97,600	5
Stormwater Utility	10344	Urban Best Management Practices	803,196	5
Stormwater Utility	10165	West Towne Path	75,000	5
Stormwater Utility	10450	Trenchless Sewer Rehab	6,119	5
Streets Division	11007	Streets Biodigester	35,885	2
Streets Division	11008	Streets Emerald Ash Borer	100,000	5
Streets Division	11005	Streets Yard Improvements	625,000	5
Traffic Engineering	45031	Traffic Safety Infrastructure 2016	150,000	5
TOTAL			\$ 4,829,574	

Notes

- 2 Project not moving forward
- 3 Slowed implemenation; not as much funding needed moving forward
- 5 Project completed underbudget

CDA Redevelopment

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
2230 Broadway	1,000,000	500,000	500,000	-	-	-
CDA Red. - Village on Park	600,000	170,000	-	-	-	-
Mosaic Ridge Construction Financing	300,000	300,000	300,000	-	-	-
Public Housing Redevelopment	200,000	100,000	150,000	250,000	-	-
Total	\$ 2,100,000	\$ 1,070,000	\$ 950,000	\$ 250,000	\$ -	\$ -

Changes from 2016 CIP

Project	Change
2230 Broadway	Project transferred from CDD Budget for construction of Bridge Lake Point Neighborhood Center
CDA Red. - Village on Park	Project budget increased

CDA Redevelopment

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	870,000	440,000	270,000	-	-	-
Land Improvements	200,000	-	-	-	-	-
Loans	1,030,000	530,000	530,000	-	-	-
Other	-	100,000	150,000	250,000	-	-
Total	\$ 2,100,000	\$ 1,070,000	\$ 950,000	\$ 250,000	\$ -	\$ -

2017 CIP by Funding Source

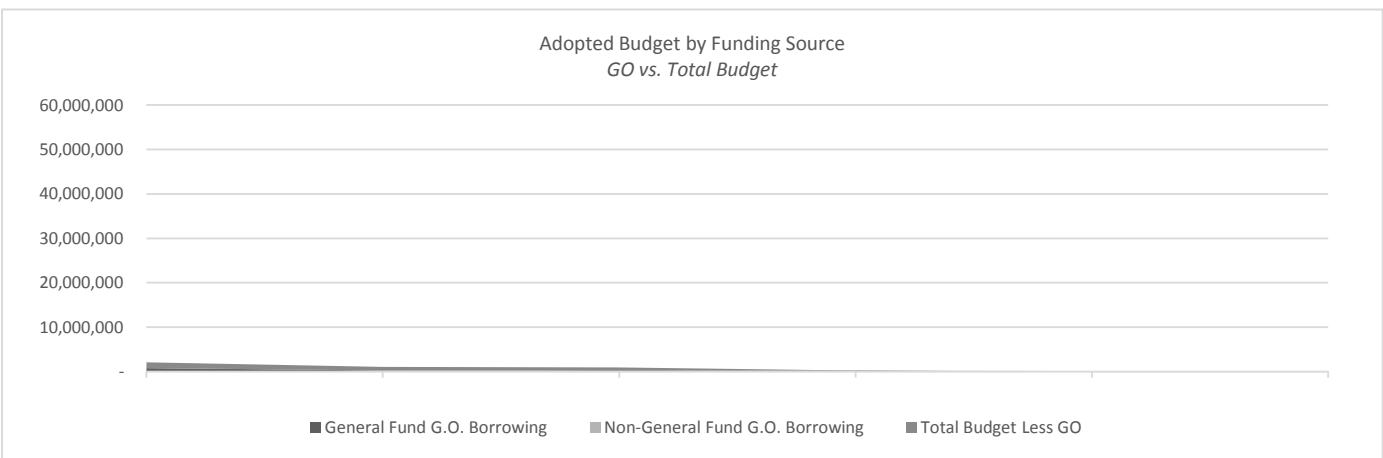
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	800,000	270,000	150,000	250,000	-	-
Reserves Applied	300,000	300,000	300,000	-	-	-
TIF Proceeds	1,000,000	500,000	500,000	-	-	-
Total	\$ 2,100,000	\$ 1,070,000	\$ 950,000	\$ 250,000	\$ -	\$ -

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	800,000	270,000	150,000	250,000	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 800,000	\$ 270,000	\$ 150,000	\$ 250,000	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	104,000	35,100	19,500	32,500	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



CDA Redevelopment

Project Overview

Project: 2230 Broadway **Project #:** 17002

Project Description

This project includes funding for the design and construction of a mixed use affordable housing development with first floor commercial/community space including space to be leased to the Bridge Lake Point Community Center. The goal of the project is to create affordable rental housing with good access to transportation and services. Progress will be measured by completion of construction of affordable housing with long term income and rent restrictions along with commercial/community space on the first floor. The project timeline calls for construction to begin in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	-	1,000,000	500,000	500,000	-	-	-
TOTAL	\$ -	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -

Project: CDA Red. - Village on Park **Project #:** 10578

Project Description

This project will replace the existing roof at The Village on Park. The project is designed to eliminate roof leaks and encapsulate asbestos on the underside of the roof deck. Progress will be measured by reduction in maintenance costs resulting from leaks. The project timeline includes construction beginning in 2017, with completion in 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	600,000	170,000	-	-	-	-
TOTAL	\$ -	\$ 600,000	\$ 170,000	\$ -	\$ -	\$ -	\$ -

Project: Mosaic Ridge Construction Financing **Project #:** 10079

Project Description

This project funds the construction of the Mosaic Ridge housing development. The goal of the project is to improve the housing stock in the Allied Drive neighborhood. Progress will be measured by the successful sale of homes to low and moderate income residents, and stable or increasing value of the homes. The project timeline calls for construction to begin in 2017 and be completed in 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	190,000	300,000	300,000	300,000	-	-	-
TOTAL	\$ 190,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -

Project: Public Housing Redevelopment **Project #:** 10068

Project Description

This program funds planning and implementation of public housing redevelopment in 2014 through 2019. The goal of this program is to provide quality affordable housing for low income seniors and people with disabilities. Progress will be measured by the completion of renovation or new construction of modern affordable housing. The program timeline calls for demolition of Truax Phase 2 in 2017 as well as predevelopment work on the Triangle complex.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	300,000	200,000	100,000	150,000	250,000	-	-
TOTAL	\$ 300,000	\$ 200,000	\$ 100,000	\$ 150,000	\$ 250,000	\$ -	\$ -

CDA Redevelopment

2017 Appropriation Schedule

2017 Appropriation

	Adopted Budget				
	Request	Executive	GO Borrowing	Other	Total
2230 Broadway	1,000,000	1,000,000	-	1,000,000	1,000,000
CDA Red. - Village on Park	600,000	600,000	600,000	-	600,000
Mosaic Ridge Construction Financing	300,000	300,000	-	300,000	300,000
Public Housing Redevelopment	200,000	200,000	200,000	-	200,000
Total	\$ 2,100,000	\$ 2,100,000	\$ 800,000	\$ 1,300,000	\$ 2,100,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Mosaic Ridge Construction Financing	-	190,000	190,000
Public Housing Redevelopment	300,000	-	300,000
Total	\$ 300,000	\$ 190,000	\$ 490,000

Total 2017 Appropriation

	\$ 1,100,000	\$ 1,490,000	\$ 2,590,000
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Community Development Division

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Affordable Housing Fund	5,750,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
Total	\$ 5,750,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000

Changes from 2016 CIP

Project	Change
Affordable Housing Fund	Project budget increased
Neighborhood Centers	Funding for Bridge Lake Point Neighborhood Center transferred to CDA Redevelopment budget

Community Development Division

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Land Improvements	5,750,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
Total	\$ 5,750,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000

2017 CIP by Funding Source

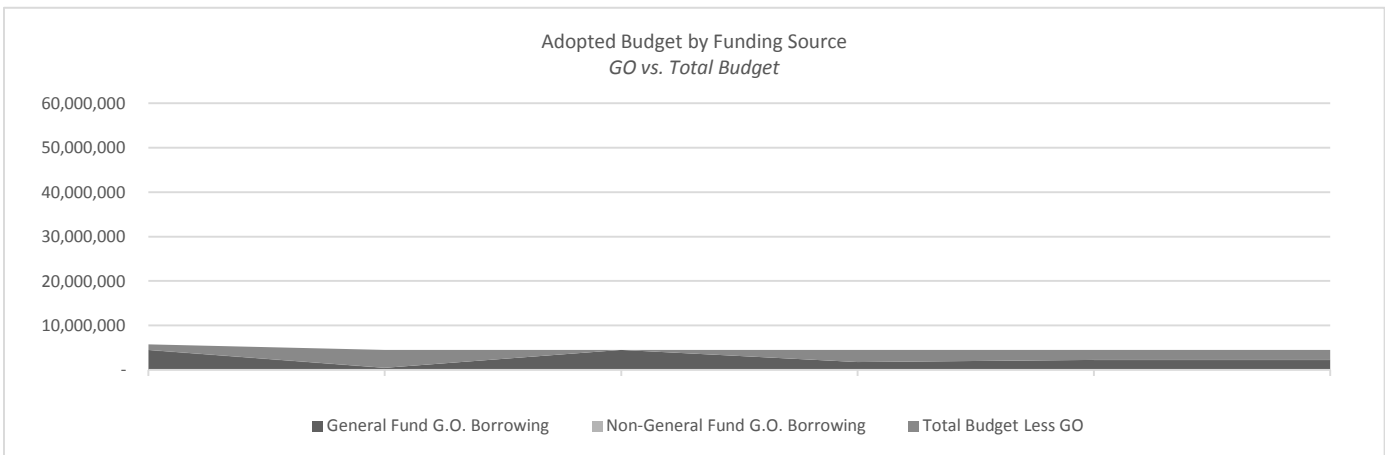
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	4,500,000	475,000	4,500,000	1,770,000	2,250,000	2,250,000
Reserves Applied	500,000	-	-	-	-	-
State Sources	-	-	-	-	2,250,000	2,250,000
TIF Proceeds	-	4,025,000	-	2,730,000	-	-
Transfer from General Fund	750,000	-	-	-	-	-
Total	\$ 5,750,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	4,500,000	475,000	4,500,000	1,770,000	2,250,000	2,250,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 4,500,000	\$ 475,000	\$ 4,500,000	\$ 1,770,000	\$ 2,250,000	\$ 2,250,000

Annual Debt Service

General Fund G.O. Borrowing	585,000	61,750	585,000	230,100	292,500	292,500
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Community Development Division

Project Overview

Project: Affordable Housing Fund **Project #:** 17110

Project Description:

This program continues a major initiative to expand and improve the supply of affordable housing in Madison. The program's desired outcome is to leverage other public and private resources to support efforts to improve and expand the supply of quality, affordable housing accessible to low and moderate-income households in the City of Madison. Progress will be measured by the production of 50 units of permanent supportive housing serving persons in the community who are homeless and 150 units of new rental housing serving households with incomes at or below 60% of the County's median income. A Council amendment added \$1.25 million in funding to support the construction of an affordable senior housing development. The amendment was jointly funded: \$750,000 as a direct appropriation from the General Fund, and \$500,000 from reserves in the Affordable Housing Trust Fund. The 2017 project timeline calls for \$5.75 million in loans to be spread across 5 different projects.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	4,193,794	4,500,000	475,000	4,500,000	1,770,000	2,250,000	2,250,000
Reserves Applied	-	500,000	-	-	-	-	-
State Sources	-	-	-	-	-	2,250,000	2,250,000
TIF Proceeds	-	-	4,025,000	-	2,730,000	-	-
Transfer from General Fund	-	750,000	-	-	-	-	-
TOTAL	\$ 4,193,794	\$ 5,750,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000

Project: Neighborhood Centers **Project #:** 10066

Project Description:

This project provides ongoing funding to support, at the direction of the Mayor and Common Council, capital costs associated with expanding or renovating existing neighborhood centers as well as developing new centers. The funding is for planning, design work, property acquisition, or construction of the Griff's location in the Park Ridge/Park Edge Neighborhood.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	576,499	-	-	-	-	-	-
TOTAL	\$ 576,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Community Development Division

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Affordable Housing Fund	4,500,000	4,500,000	4,500,000	1,250,000	5,750,000
Total	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 1,250,000	\$ 5,750,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Affordable Housing Fund	4,193,794	-	4,193,794
Neighborhood Centers	576,499	-	576,499
Total	\$ 4,770,293	\$ -	\$ 4,770,293

Total 2017 Appropriation

	\$ 9,270,293	\$ 1,250,000	\$ 10,520,293
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Economic Development Division

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Center for Industry and Commerce	40,000	40,000	40,000	40,000	40,000	40,000
Co-operative Enterprise Development	-	600,000	600,000	600,000	-	-
Entrepreneurship & Small Business Dev	-	300,000	-	-	-	-
Healthy Retail Access Program	300,000	300,000	300,000	300,000	300,000	-
Housing Employers Study	-	30,000	-	30,000	-	30,000
Public Market	1,200,000	11,800,000	-	-	-	-
TID 32 State Street	957,450	-	-	-	-	-
TID 36 Capitol Gateway Corridor	6,135,000	135,000	135,000	135,000	135,000	135,000
TID 37 Union Corners	30,000	30,000	30,000	30,000	30,000	30,000
TID 39 Stoughton Road	30,000	30,000	30,000	30,000	30,000	30,000
TID 42 Wingra	30,000	30,000	30,000	30,000	30,000	30,000
TID 43 Park/Drake	250,000	250,000	250,000	-	-	-
TID 45 Cap Square West	1,695,000	-	-	-	-	-
Total	\$ 10,667,450	\$ 13,545,000	\$ 1,415,000	\$ 1,195,000	\$ 565,000	\$ 295,000

Changes from 2016 CIP

Project	Change
TID 32 State Street	New projects added in anticipation of district closure in 2018
TID 25 Judge Doyle Project	Reauthorizing amount for approved development project

Economic Development Division

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	7,200,000	11,800,000	-	-	-	-
Land Improvements	40,000	40,000	40,000	40,000	40,000	40,000
Loans	250,000	250,000	250,000	-	-	-
Other	1,482,450	1,455,000	1,125,000	1,155,000	525,000	255,000
Street	1,695,000	-	-	-	-	-
Total	\$ 10,667,450	\$ 13,545,000	\$ 1,415,000	\$ 1,195,000	\$ 565,000	\$ 295,000

2017 CIP by Funding Source

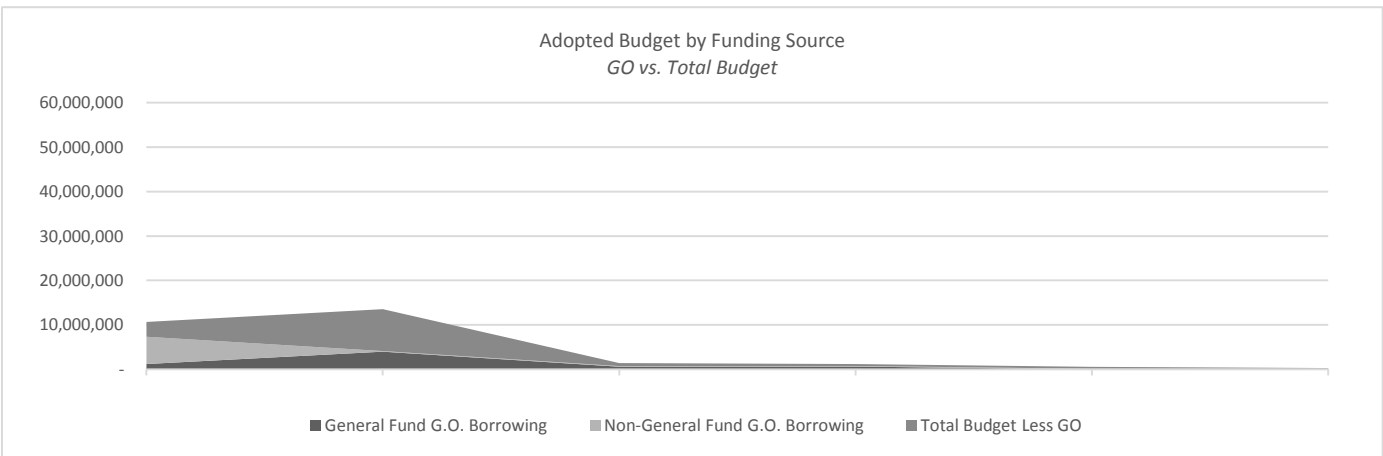
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,200,000	3,980,000	600,000	630,000	-	30,000
Non-GF GO Borrowing	6,135,000	135,000	135,000	135,000	135,000	135,000
Federal Sources	-	6,250,000	-	-	-	-
Private Contribution/Donation	-	2,500,000	-	-	-	-
TIF Proceeds	2,992,450	340,000	340,000	90,000	90,000	90,000
Transfer from General Fund	340,000	340,000	340,000	340,000	340,000	40,000
Total	\$ 10,667,450	\$ 13,545,000	\$ 1,415,000	\$ 1,195,000	\$ 565,000	\$ 295,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	1,200,000	3,980,000	600,000	630,000	-	30,000
Non-General Fund G.O. Borrowing	6,135,000	135,000	135,000	135,000	135,000	135,000
Total	\$ 7,335,000	\$ 4,115,000	\$ 735,000	\$ 765,000	\$ 135,000	\$ 165,000

Annual Debt Service

General Fund G.O. Borrowing	156,000	517,400	78,000	81,900	-	3,900
Non-General Fund G.O. Borrowing	797,550	17,550	17,550	17,550	17,550	17,550



Economic Development Division

Project Overview

Project: Center for Industry and Commerce **Project #:** 10070

Project Description:

This program funds holding, maintenance, and marketing costs for the 96 acre Center for Industry and Commerce (CIC). The goal of the program is to attract and retain companies within the City of Madison. Progress is measured by the amount of City property sold, the number of businesses located in the CIC, and the tax base of the CIC.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	-	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Project: Co-operative Enterprise Development **Project #:** 17073

Project Description:

This program funds grant opportunities and training for co-operative enterprises for purposes of job creation and development. The goal of the program is to grow the number of business cooperatives within the community, while helping to support existing business cooperatives. The outcome will be measured by the number of existing and potential business cooperatives that receive technical assistance furnished by the service provider, the dollar value of financial assistance provided to business cooperatives, and the number of jobs maintained or created. The proposed funding will provide assistance for 3 to 6 businesses in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	600,000	-	600,000	600,000	600,000	-	-
TOTAL	\$ 600,000	\$ -	\$ 600,000	\$ 600,000	\$ 600,000	\$ -	\$ -

Entrepreneurship & Small Business Development

Project: Resource Fund **Project #:** 10785

Project Description:

This program provides funds to catalyze investment in early-stage companies and small businesses headquartered in the City of Madison for the purposes of job creation and economic development. The goal is to increase the number of new high-tech firms and resulting employment, with an emphasis on woman and minority owned businesses. The outcome will be measured by the number of existing and potential technology firms receiving technical assistance by the service provider, the number of firms receiving financial support from the service provider, and the resulting number of jobs. The proposed funding will provide assistance for 3 to 6 businesses in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	300,000	-	300,000	-	-	-	-
TOTAL	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Project: Healthy Retail Access Program

Project #: 10783

Project Description:

This program provides grant opportunities for projects that aim to improve access to affordable, healthy, and culturally appropriate retail within the areas of focus, as identified in the Food Access Improvement Map. The desired outcome is to see resident access to healthy food increased throughout the City. Progress will be measured by maintaining the number of new healthy food options offered by retailers citywide; as well as, by the number of individuals who have increased access to healthy food options.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	100,000	300,000	300,000	300,000	300,000	300,000	-
TOTAL	\$ 100,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -

Project: Housing Employers Study

Project #: 65316

Project Description:

This program supports development of a biennial housing report. The goal of the project is to gain a greater understanding of housing needs citywide from the perspective of employers and their employees. Progress can be determined by evaluating the use of the study's results in future planning and policy decisions. The study was last conducted in 2014.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	30,000	-	30,000	-	30,000
TOTAL	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000

Project: Public Market

Project #: 10069

Project Description:

This project provides funding for costs associated with the land acquisition, planning, design, site preparation and construction for a Madison Public Market. The goal of the project is to facilitate the retention, development, and expansion of food based businesses and their related employment. Progress will be measured by the number of businesses and employees located within the Public Market. The project schedule anticipates construction of the Public Market at Washington Plaza located at First Street and East Washington Avenue. A Council amendment added the following stipulations regarding funding for the project. No planned GO Borrowing will be appropriated for construction of the Public Market until the following conditions have been met: (1) The project has completed final design, (2) a NGO or cooperative business model, external to the City, has been created and is in a position to assume responsibility for daily operations of the Public Market, (3) the total capital cost of the project has been determined, (4) all sources of capital have been committed, (5) the project has secured all required land use approvals, and (6) the overall development plan (design, operating plan, and capital financial structure) for the project has been approved by the Common Council. Additionally, staff will make quarterly reports to the council on meaningful effort and progress to obtain non-city funding for the Public Market.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	6,250,000	-	-	-	-
GF GO Borrowing	-	1,200,000	3,050,000	-	-	-	-
Private Contribution/Donation	-	-	2,500,000	-	-	-	-
TOTAL	\$ -	\$ 1,200,000	\$ 11,800,000	\$ -	\$ -	\$ -	\$ -

Project: TID 25 Judge Doyle Square **Project #:** 99000

Project Description:

This program supports projects within TID 25, created in 1995. The district is located on the south side of the Capitol Square in Madison’s downtown. The current incremental value of TID 25 is \$157.7 million. Projects planned for 2017 include: (1) construction of an underground parking ramp to replace the Government East parking structure (2) Wilson Street (Hamilton to MLK) pavement replacement. Funding for the Wilson St project is reflected in the Engineering Major Streets budget.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	24,000,000	-	-	-	-	-	-
TOTAL	\$ 24,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: TID 32 State Street **Project #:** 99001

Project Description:

This program supports projects within TID 32, created in 2003. The district is located in downtown Madison encompassing the State Street corridor and portions of the Capitol concourse. The TID boundaries were amended in 2011 to extend the TID to include an area defined by E. Johnson Street on the east, James Madison Park on the north and Lake Mendota on the west. The current incremental value of the district is \$311.3 million. Projects planned for 2017 include: (1) Retail Grants (2) Historical Studies (3) Banner Replacements (4) Streetscape Items (5) Downtown Security Cameras, and (6) Pedestrian Counters. TID 32 funding will also be used for the following Engineering Major Streets projects: (1) Johnson St Undergrounding Utilities (2) Pavement Management (3) Reconstruct Streets (4) East Wilson (Franklin to Blount)

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	-	957,450	-	-	-	-	-
TOTAL	\$ -	\$ 957,450	\$ -	\$ -	\$ -	\$ -	\$ -

Project: TID 36 Capitol Gateway Corridor **Project #:** 99002

Project Description:

This program supports projects within TID 36, created in 2005. The district is located in downtown Madison and includes the area generally bounded by First Street, East Washington Avenue, and Blount and East Wilson Streets. The current incremental value of the district is \$91.1 million. Projects planned for 2017 include construction of the Capitol East Parking Structure. Of the \$13 million designated for the parking structure, up to \$4 million will be paid for by the General Fund, depending on final increment calculations of the TID. The Starting Block project is scheduled for 2017, this project will be funded by a payment from the developer; these funds will not flow through TID 36 but rather a payment directly from the developer to Starting Block.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	7,000,000	6,135,000	135,000	135,000	135,000	135,000	135,000
TOTAL	\$ 7,000,000	\$ 6,135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000

Project: TID 37 Union Corners **Project #:** 99003

Project Description:

This program supports projects within TID 37, created in 2006. The district is located on Madison’s east side. The current incremental value of the district is \$29.2 million. Projects planned for 2017 include street tree replacements within the district and holding costs.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	-	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

Project: TID 39 Stoughton Road **Project #:** 99004

Project Description:

This program supports projects within TID 39, created in 2008. The district is located within an area generally bounded by South Stoughton Road, Cottage Grove Road, Interstate 39/90 and the property line between Voges Road and the Beltline. The current incremental value of the district is \$8.9 million. Projects planned for 2017 include street tree replacements within the district and holding costs.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	530,000	-	-	-	-	-	-
TIF Proceeds	-	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	\$ 530,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

Project: TID 42 Wingra **Project #:** 99005

Project Description:

This program supports projects within TID 42, created in 2012. The district is located on Madison's south side. The TID boundaries are generally South Park Street, West Wingra Drive, and Fish Hatchery Road. The current incremental value of the district is \$17.9 million. Projects planned for 2017 include street tree replacements within the district and holding costs.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	-	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

Project: TID 43 Park/Drake **Project #:** 99006

Project Description:

This program supports projects within TID 43, created in 2013. The district is located in central Madison. The current incremental value of the district is \$28.9 million. Projects planned for 2017 include the Small Cap TIF Loan program.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	-	250,000	250,000	250,000	-	-	-
TOTAL	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Project: TID 45 Cap Square West **Project #:** 99008

Project Description:

This program supports projects within TID 45, created in 2015. The district is located on the west side of the Capitol Square. The current incremental value of the district is -\$1.6 million. Projects planned for 2017 include Capitol Square pavement replacement.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	-	1,695,000	-	-	-	-	-
TOTAL	\$ -	\$ 1,695,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: TID 46 Mineral Point-Odana **Project #:** 99009

Project Description:

This program supports projects within TID 46, created in 2015. The district is located on the west side of Madison. The current incremental value of the district is \$10.7 million. Projects planned for 2017 include a potential business expansion.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	2,500,000	-	-	-	-	-	-
TOTAL	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Economic Development Division

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Center for Industry and Commerce	40,000	40,000	-	40,000	40,000
Co-operative Enterprise Development	600,000	-	-	-	-
Entrepreneurship & Small Business Developme	300,000	-	-	-	-
Healthy Retail Access Program	300,000	300,000	-	300,000	300,000
Public Market	1,200,000	1,200,000	1,200,000	-	1,200,000
TID 32 State Street	2,007,000	507,000	-	957,450	957,450
TID 36 Capitol Gateway Corridor	6,135,000	6,135,000	6,135,000	-	6,135,000
TID 37 Union Corners	30,000	30,000	-	30,000	30,000
TID 39 Stoughton Road	30,000	30,000	-	30,000	30,000
TID 42 Wingra	30,000	30,000	-	30,000	30,000
TID 43 Park/Drake	250,000	250,000	-	250,000	250,000
TID 45 Cap Square West	1,695,000	1,695,000	-	1,695,000	1,695,000
Total	\$ 12,617,000	\$ 10,217,000	\$ 7,335,000	\$ 3,332,450	\$ 10,667,450

Reauthorized Appropriation

	GO Borrowing	Other	Total
Co-operative Enterprise Development	600,000	-	600,000
Entrepreneurship & Small Business Development Resource Fund	300,000	-	300,000
Healthy Retail Access Program	-	100,000	100,000
TID 25 Judge Doyle Square	-	24,000,000	24,000,000
TID 36 Capitol Gateway Corridor	7,000,000	-	7,000,000
TID 39 Stoughton Road	530,000	-	530,000
TID 46 Mineral Point-Odana	2,500,000	-	2,500,000
Total	\$ 10,930,000	\$ 24,100,000	\$ 35,030,000

Total 2017 Appropriation

\$ 18,265,000	\$ 27,432,450	\$ 45,697,450
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Engineering - Bicycle and Pedestrian

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Bikeways Program	779,000	751,000	630,000	670,000	703,000	703,000
Cannonball Path	210,000	-	-	730,000	-	-
Cap City Trail	1,140,000	-	360,000	-	-	910,000
Ice Age Junction	2,900,000	1,660,000	300,000	-	-	-
Ped/Bike Enhancements	216,000	222,000	229,000	230,000	243,000	243,000
Safe Routes Grants	150,000	150,000	150,000	150,000	150,000	150,000
Safe Routes to School	87,000	91,000	96,000	101,000	106,000	111,000
Sidewalk Program	2,316,000	2,432,000	2,554,000	2,682,000	2,816,000	2,956,000
West Towne Path	440,000	790,000	2,650,000	4,075,000	-	-
Total	\$ 8,238,000	\$ 6,096,000	\$ 6,969,000	\$ 8,638,000	\$ 4,018,000	\$ 5,073,000

Changes from 2016 CIP

Project	Change
Cap City Trail	Project funding reduced
Goodman Path	Out-year funding eliminated from CIP
West Towne Path	Phase 2 of project deferred 2 years

Engineering - Bicycle and Pedestrian

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Bike Path	5,485,000	3,303,000	3,879,000	5,650,000	946,000	1,856,000
Land	150,000	70,000	290,000	-	-	-
Other	2,553,000	2,673,000	2,800,000	2,933,000	3,072,000	3,217,000
Stormwater Network	50,000	50,000	-	55,000	-	-
Total	\$ 8,238,000	\$ 6,096,000	\$ 6,969,000	\$ 8,638,000	\$ 4,018,000	\$ 5,073,000

2017 CIP by Funding Source

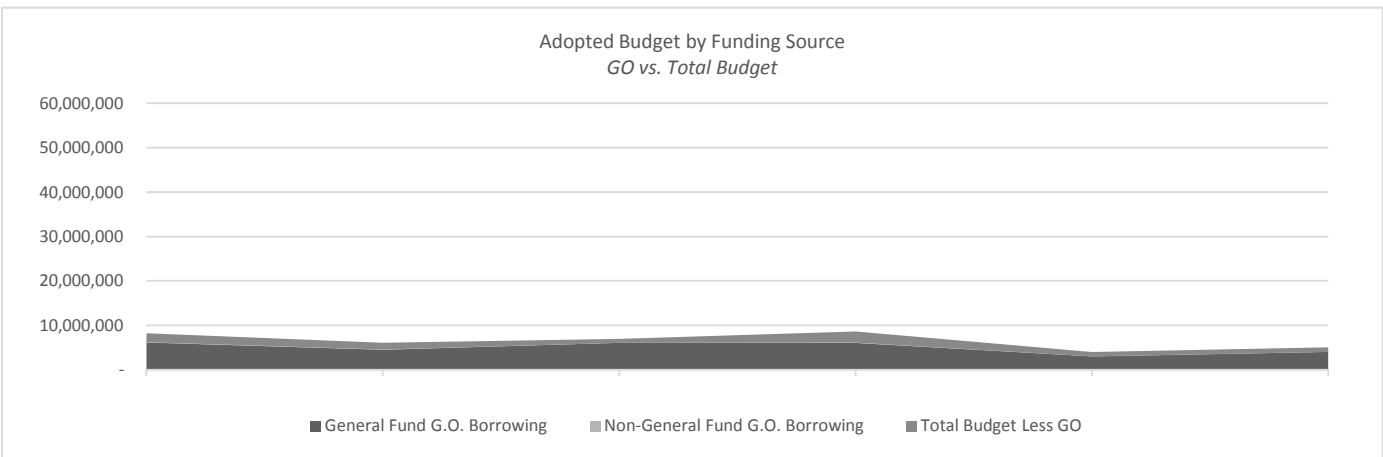
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	6,162,000	4,529,000	6,074,000	6,071,000	3,031,000	4,037,000
Non-GF GO Borrowing	50,000	50,000	-	55,000	-	-
County Sources	500,000	595,000	-	-	-	-
Federal Sources	715,000	-	-	1,572,000	-	-
Private Contribution/Donation	-	70,000	-	-	-	-
Special Assessment	811,000	852,000	895,000	940,000	987,000	1,036,000
Total	\$ 8,238,000	\$ 6,096,000	\$ 6,969,000	\$ 8,638,000	\$ 4,018,000	\$ 5,073,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	6,162,000	4,529,000	6,074,000	6,071,000	3,031,000	4,037,000
Non-General Fund G.O. Borrowing	50,000	50,000	-	55,000	-	-
Total	\$ 6,212,000	\$ 4,579,000	\$ 6,074,000	\$ 6,126,000	\$ 3,031,000	\$ 4,037,000

Annual Debt Service

General Fund G.O. Borrowing	801,060	588,770	789,620	789,230	394,030	524,810
Non-General Fund G.O. Borrowing	6,500	6,500	-	7,150	-	-



Engineering - Bicycle and Pedestrian

Project Overview

Project: Bike Station **Project #:** 11160

Project Description:

This project is for the design and construction of a bicycle station at the new Government East (Judge Doyle) Ramp. This project will consist of secure bicycle parking as well as other services.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,000,000	-	-	-	-	-	-
TOTAL	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Bikeways Program **Project #:** 10138

Project Description:

This program provides funding for bicycle related improvements throughout the City including resurfacing of existing bike paths. The goal of this program is to improve the pavement quality index of the existing bike paths to meet City standards. Projects within this continuing program are prioritized based on pavement quality rankings of the existing bikeways. Planned projects for 2017 include the Portage Road Greenway and phase two of the Demetral Path.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	779,000	751,000	630,000	670,000	703,000	703,000
TOTAL	\$ -	\$ 779,000	\$ 751,000	\$ 630,000	\$ 670,000	\$ 703,000	\$ 703,000

Project: Cannonball Path **Project #:** 10142

Project Description:

This project is for the construction of Phase 6 of the Cannonball Trail from Fish Hatchery Road to Wingra Path. Currently the Cannonball Trail extends from McKee Road to Fish Hatchery Road. When completed, Phase 6 will add an additional 0.7 miles to the path. The project's goal is to improve neighborhood connectivity.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	210,000	-	-	730,000	-	-
TOTAL	\$ -	\$ 210,000	\$ -	\$ -	\$ 730,000	\$ -	\$ -

Project: Cap City Trail **Project #:** 10143

Project Description:

This project funds the paved bicycle/pedestrian path that will extend the Capital City Trail from Buckeye Road to Interstate 39 on the southeast side of Madison, generally following the corridor of the Union Pacific rail line. The goal of this project is to provide for connectivity of the existing pathways as planned in the Madison Metropolitan Planning Organization Bike Plan. The portions of this project planned for 2017 are the segment from Buckeye Road to Dondee Road, and from Vondron Road to Wagon Trail. This project will add approximately 2.0 miles to the path.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	715,000	-	-	-	-	-
GF GO Borrowing	100,000	375,000	-	360,000	-	-	910,000
Non-GF GO Borrowing	-	50,000	-	-	-	-	-
TOTAL	\$ 100,000	\$ 1,140,000	\$ -	\$ 360,000	\$ -	\$ -	\$ 910,000

Project: Goodman Path **Project #:** 10144

Project Description:

This project is for the construction of a new path between the Capital City Path and State Highway 30 on Madison's east side. The goal of the project is to increase neighborhood connectivity.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	480,000	-	-	-	-	-	-
TOTAL	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Ice Age Junction **Project #:** 10145

Project Description:

This project will extend the Ice Age Junction path from Verona to north of Mineral Point Road, roughly paralleling CTH M. The goal of this project is to provide for the connectivity of pathways as planned in the Madison Metropolitan Planning Organization Bike Plan. The project's scope includes a new pedestrian and bicycle bridge over McKee Road (CTH PD) and the section of the path from Flagstone Drive to Valley View Road. The project will add approximately 2.0 miles to the path.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	-	500,000	595,000	-	-	-	-
GF GO Borrowing	470,000	2,400,000	1,065,000	300,000	-	-	-
TOTAL	\$ 470,000	\$ 2,900,000	\$ 1,660,000	\$ 300,000	\$ -	\$ -	\$ -

Project: Ped/Bike Enhancements **Project #:** 10547

Project Description:

This program constructs bike boulevards and other pedestrian and bike enhancements throughout Madison. The goal of the program is to increase safety for bicycle transportation, aiding in the community's desire to participate in using the paths as an alternative mode of transportation. In 2017, potential projects include bike wayfinding guidance signage on the Southwest Commuter Path and a radar speed display board on Milwaukee Street.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	216,000	222,000	229,000	230,000	243,000	243,000
TOTAL	\$ -	\$ 216,000	\$ 222,000	\$ 229,000	\$ 230,000	\$ 243,000	\$ 243,000

Project: Safe Routes Grants **Project #:** 11112

Project Description:

This program provides funding to support the Safe Routes Grant Program. The grant program will pay 50% of a property owner's sidewalk assessment where new sidewalk is installed on eligible projects. Eligible projects include those projects to install sidewalk adjacent to an existing street where the right of way was annexed prior to 1981 and in which 75% of the properties are single family or two family dwelling units. The goal of this program is to improve safety for pedestrians in Madison's neighborhoods and provide a cost benefit to the property owners. This project installs between one to two miles of sidewalk annually.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	150,000	150,000	150,000	150,000	150,000	150,000
TOTAL	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project: Safe Routes to School **Project #:** 10548

Project Description:

This program seeks to promote walking and biking to school by improving the infrastructure surrounding school zones to reduce motor vehicle speeds. The program also provides for improvements that decrease potential conflict between bicyclists, pedestrians and motor vehicles, by establishing safer crossings, walkways, trails, and bikeways. Specific strategies utilized by the program include signs, lighting, and traffic calming installations.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	87,000	91,000	96,000	101,000	106,000	111,000
TOTAL	\$ -	\$ 87,000	\$ 91,000	\$ 96,000	\$ 101,000	\$ 106,000	\$ 111,000

Project: Sidewalk Program **Project #:** 10148

Project Description:

This program funds the repair of defective sidewalk, incidental repair of curb and gutter, and installation of new sidewalk as requested by property owners or as ordered by the Common Council. The program also installs handicap ramps and funds the Sidewalk Rebate Program which assists with lowering the costs to individual property owners paying for necessary repairs to public sidewalks. The goal of this program is to provide for continual repair and maintenance of Madison's sidewalks resulting in safe conditions and reduced chance of injuries due to defective sidewalks. Each year, the Sidewalk Repair Program repairs sidewalk in two aldermanic districts, resulting in a 10-year replacement cycle. In 2017, this program has planned improvements for Aldermanic Districts 15 and 17.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	1,505,000	1,580,000	1,659,000	1,742,000	1,829,000	1,920,000
Special Assessment	-	811,000	852,000	895,000	940,000	987,000	1,036,000
TOTAL	\$ -	\$ 2,316,000	\$ 2,432,000	\$ 2,554,000	\$ 2,682,000	\$ 2,816,000	\$ 2,956,000

Project: State Street 700/800 Block **Project #:** 10306

Project Description:

This project provides funding to install a public art piece on the 700/800 blocks of State Street. The project is funded by TID 32 proceeds.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	200,000	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: West Towne Path **Project #:** 10165

Project Description:

This project is for the construction of a bicycle and pedestrian path that connects the existing West Towne Path at Struck Street to the Ice Age Junction Path at S. Junction Road. The project will increase bike and pedestrian mobility on the west side of Madison and provide a vital connection to a major north-south bike path extending from Verona to north of Mineral Point Road and roughly paralleling County Highway M. When completed, the project will add 0.5 miles to Madison's bike path network. Construction is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	-	-	1,572,000	-	-
GF GO Borrowing	536,600	440,000	670,000	2,650,000	2,448,000	-	-
Non-GF GO Borrowing	75,000	-	50,000	-	55,000	-	-
Private Contribution/Donation	-	-	70,000	-	-	-	-
TOTAL	\$ 611,600	\$ 440,000	\$ 790,000	\$ 2,650,000	\$ 4,075,000	\$ -	\$ -

Engineering - Bicycle and Pedestrian

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Bikeways Program	779,000	779,000	779,000	-	779,000
Cannonball Path	210,000	210,000	210,000	-	210,000
Cap City Trail	1,140,000	1,140,000	425,000	715,000	1,140,000
Ice Age Junction	2,900,000	2,900,000	2,400,000	500,000	2,900,000
Ped/Bike Enhancements	216,000	216,000	216,000	-	216,000
Safe Routes Grants	150,000	150,000	150,000	-	150,000
Safe Routes to School	87,000	87,000	87,000	-	87,000
Sidewalk Program	2,316,000	2,316,000	1,505,000	811,000	2,316,000
West Towne Path	440,000	440,000	440,000	-	440,000
Total	\$ 8,238,000	\$ 8,238,000	\$ 6,212,000	\$ 2,026,000	\$ 8,238,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Bike Station	1,000,000	-	1,000,000
Cap City Trail	100,000	-	100,000
Goodman Path	480,000	-	480,000
Ice Age Junction	470,000	-	470,000
State Street 700/800 Block	-	200,000	200,000
West Towne Path	611,600	-	611,600
Total	\$ 2,661,600	\$ 200,000	\$ 2,861,600

Total 2017 Appropriation

\$ 8,873,600	\$ 2,226,000	\$ 11,099,600
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Engineering - Facilities Management

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
CCB Improvements	725,000	700,000	100,000	100,000	100,000	100,000
CCB Tenant Improvements	-	-	1,495,000	-	2,000,000	-
Energy Improvements	250,000	260,000	270,000	280,000	290,000	300,000
Fairchild Bldg Boiler Replacement	-	-	450,000	-	-	-
Fire Building Improvements	450,000	450,000	380,000	450,000	450,000	450,000
General Building Improvements	250,000	260,000	270,000	280,000	290,000	300,000
MMB Renovation	23,000,000	-	1,300,000	-	-	-
Park Facility Improvements	700,000	800,000	1,050,000	700,000	700,000	700,000
Sayle Street Facility Remodel	-	-	-	520,000	225,000	640,000
Streets Facility Improvements	440,000	250,000	605,000	190,000	650,000	500,000
Sustainability Improvements	750,000	750,000	750,000	750,000	750,000	750,000
Total	\$ 26,565,000	\$ 3,470,000	\$ 6,670,000	\$ 3,270,000	\$ 5,455,000	\$ 3,740,000

Changes from 2016 CIP

Project	Change
CCB Improvements	Program increased budget for projects in 2017 and 2018
MMB Renovation	Project fully appropriated in 2017 for contractual purposes
Sayle Street Facility Remodel	Project deferred 1 year

Engineering - Facilities Management

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	26,125,000	3,220,000	6,065,000	3,080,000	4,805,000	3,240,000
Land Improvements	440,000	250,000	605,000	190,000	650,000	500,000
Total	\$ 26,565,000	\$ 3,470,000	\$ 6,670,000	\$ 3,270,000	\$ 5,455,000	\$ 3,740,000

2017 CIP by Funding Source

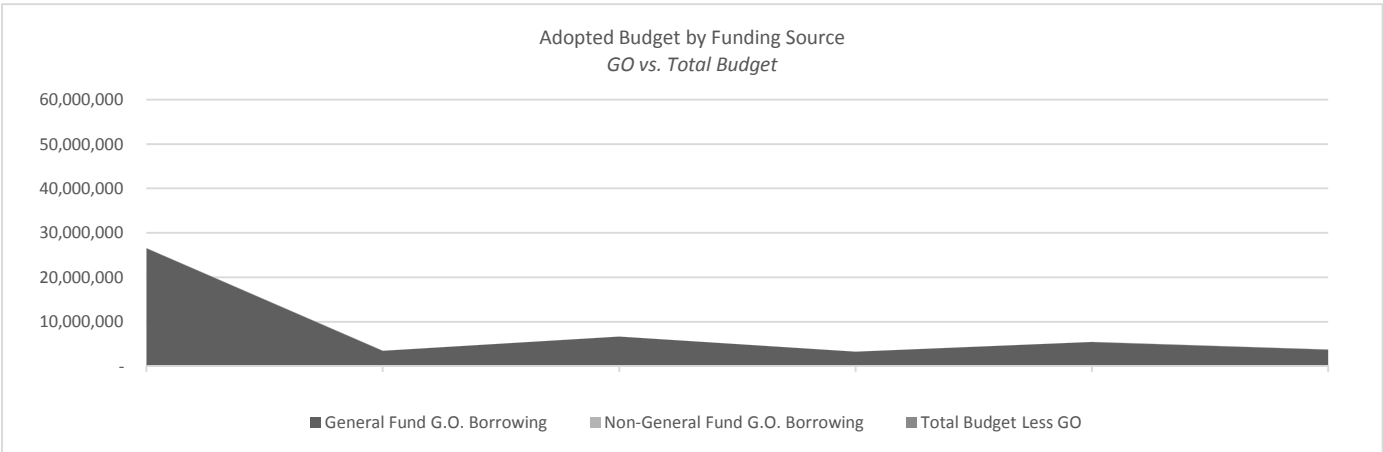
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	26,545,000	3,450,000	6,650,000	3,250,000	5,435,000	3,720,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
Total	\$ 26,565,000	\$ 3,470,000	\$ 6,670,000	\$ 3,270,000	\$ 5,455,000	\$ 3,740,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	26,545,000	3,450,000	6,650,000	3,250,000	5,435,000	3,720,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 26,545,000	\$ 3,450,000	\$ 6,650,000	\$ 3,250,000	\$ 5,435,000	\$ 3,720,000

Annual Debt Service

General Fund G.O. Borrowing	3,450,850	448,500	864,500	422,500	706,550	483,600
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Engineering - Facilities Management

Project Overview

Project: CCB Improvements **Project #:** 10561

Project Description:

This program provides funding for the City's share of renovations scheduled for the City County Building. The goal of this program is to optimize the necessary building improvements by implementing energy saving components within the renovation projects. Projects planned for 2017 include concrete replacement, cooling tower replacement, and elevator modernization.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	146,900	725,000	700,000	100,000	100,000	100,000	100,000
TOTAL	\$ 146,900	\$ 725,000	\$ 700,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project: CCB Tenant Improvements **Project #:** 10779

Project Description:

This program is for improvements to City occupied office space in the City County Building. The program's scope includes renovating the City Attorney's Office, Mayor's Office, and Finance Department to better utilize the footprint of the existing space. The goal of the program is to provide quality office space to meet the needs of agencies and the residents they serve.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	1,495,000	-	2,000,000	-
TOTAL	\$ -	\$ -	\$ -	\$ 1,495,000	\$ -	\$ 2,000,000	\$ -

Project: City Fleet Parking - Judge Doyle Project **Project #:** 11319

Project Description:

This project is for the purchase of 40 parking stalls for the City's fleet which are currently housed at the Madison Municipal Building (MMB) following the completion of the Judge Doyle project. The goal of this project is to provide adequate parking availability for the City's fleet within the downtown campus.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,300,000	-	-	-	-	-	-
TOTAL	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Energy Improvements **Project #:** 10562

Project Description:

This program funds energy efficiency improvements at City-owned facilities. The goal of the program is to reduce energy usage within City buildings as well as improve the work environment for City staff. The City's EnergyCap software measures energy usage for all electrical and natural gas meters providing data to support the progress towards the goals of the program. Projects planned for 2017 include installation of energy efficient HVAC controls, lighting systems, and insulation at City facilities.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	80,000	230,000	240,000	250,000	260,000	270,000	280,000
State Sources	-	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL	\$ 80,000	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000	\$ 290,000	\$ 300,000

Project: Fairchild Bldg Boiler Replacement **Project #:** 11078

Project Description:

This project funds the replacement of a steam boiler with a more energy efficient hot water boiler at the Fairchild Building. The goal of this project is to upgrade the old heating system and to generate future cost savings through the energy efficiency the new system provides. The payback period is estimated to be 10-15 years after installation. Replacement of the boiler is expected in 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	450,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -

Project: Fire Building Improvements **Project #:** 10560

Project Description:

This program funds miscellaneous improvements to the City's 13 fire stations. The goal of this program is to maintain and improve the City's fire stations to optimize service operations and staff working conditions. The improvements that contain energy efficient components are measured through the City's EnergyCap software by tracking the energy savings data. Projects planned for 2017 include window replacement, bathroom remodels, HVAC replacement, and electric panel upgrades.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	266,490	450,000	450,000	380,000	450,000	450,000	450,000
TOTAL	\$ 266,490	\$ 450,000	\$ 450,000	\$ 380,000	\$ 450,000	\$ 450,000	\$ 450,000

Project: General Building Improvements **Project #:** 10549

Project Description:

This program funds improvements to City-owned buildings maintained by the Facilities Management section. The program's goal is to address unanticipated capital repairs that occur during the year. The Facilities Management section maintains data considering the age and conditions of the City's 250 buildings as a basis for the projected costs for the continuing program.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	271,000	250,000	260,000	270,000	280,000	290,000	300,000
TOTAL	\$ 271,000	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000	\$ 290,000	\$ 300,000

Project: MMB Renovation **Project #:** 10550

Project Description:

This project is for the renovation of the Madison Municipal Building (MMB). This project began in 2014 with funding for programming and preliminary design. Construction of the project is scheduled to begin in first quarter of 2017 with completion anticipated in 2019. When completed, the project will fully renovate the existing facility to provide more functional workspace and improved energy efficiency. The ultimate goal of the project is to provide a high quality work and public environment and to extend the life of the building by 50+ years.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,805,000	23,000,000	-	1,300,000	-	-	-
TOTAL	\$ 1,805,000	\$ 23,000,000	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -

Project: Park Facility Improvements **Project #:** 10564

Project Description:

This program is for the improvements to the City's Parks Division facilities. The goals of this program are to maintain the existing parks buildings, provide quality parks facilities experiences to the community, and to lower energy costs by implementing efficiency components within the improvement projects. The goals of this program are measured by feedback from the community on the quality of park facility experiences as well as energy usage. Projects planned for 2017 include the Walter Street Restroom facility and the Summit Maintenance Shop.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	107,003	700,000	800,000	1,050,000	700,000	700,000	700,000
Total	\$ 107,003	\$ 700,000	\$ 800,000	\$ 1,050,000	\$ 700,000	\$ 700,000	\$ 700,000

Project: Sayle Street Facility Remodel **Project #:** 11079

Project Description:

This project is for the renovation of shop space at the Traffic Engineering facility located at 1120 Sayle Street. The existing facility includes the Radio Shop which will be relocated to the newly constructed Fleet Service location at Nakoosa Trail. The renovation will reconfigure the existing shop space to provide additional space for the Sign Shop. The renovation will also include improvements to the existing HVAC system at the facility. The goal of the project is to improve work safety conditions. Funding for the project has been deferred one year to reflect the timetable for the Fleet Service relocation. The project is planned for design in 2020 and construction in 2021 and 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	520,000	225,000	640,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 520,000	\$ 225,000	\$ 640,000

Project: Streets Facility Improvements **Project #:** 10565

Project Description:

This program funds ongoing improvements to the Streets Division facilities. Currently the Streets Division has four facilities located throughout Madison. In recent years the focus of the program has been to reduce stormwater runoff at these locations. The goal of these efforts is to reduce stormwater pollutants entering the City's watershed.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,343,027	440,000	250,000	605,000	190,000	650,000	500,000
TOTAL	\$ 1,343,027	\$ 440,000	\$ 250,000	\$ 605,000	\$ 190,000	\$ 650,000	\$ 500,000

Project: Sustainability Improvements **Project #:** 10563

Project Description:

This program supports the implementation of the Madison Sustainability Plan via solar installations and energy efficient upgrades throughout the City. The program's goal is to build energy infrastructure that will generate one megawatt of renewable energy. Improvements funded by the program are available for businesses, single-family homes, and multi-family dwelling units.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	109,000	750,000	750,000	750,000	750,000	750,000	750,000
TOTAL	\$ 109,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000

Engineering - Facilities Management

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
CCB Improvements	320,000	725,000	725,000	-	725,000
Energy Improvements	250,000	250,000	230,000	20,000	250,000
Fairchild Bldg Boiler Replacement	450,000	-	-	-	-
Fire Building Improvements	450,000	450,000	450,000	-	450,000
General Building Improvements	250,000	250,000	250,000	-	250,000
MMB Renovation	12,000,000	23,000,000	23,000,000	-	23,000,000
Park Facility Improvements	700,000	700,000	700,000	-	700,000
Streets Facility Improvements	440,000	440,000	440,000	-	440,000
Sustainability Improvements	750,000	750,000	750,000	-	750,000
Total	\$ 15,610,000	\$ 26,565,000	\$ 26,545,000	\$ 20,000	\$ 26,565,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
CCB Improvements	146,900	-	146,900
CITY FLEET PARKING-JDS	1,300,000	-	1,300,000
Energy Improvements	80,000	-	80,000
Fire Building Improvements	266,490	-	266,490
General Building Improvements	271,000	-	271,000
MMB Renovation	1,805,000	-	1,805,000
Park Facility Improvements	107,003	-	107,003
Streets Facility Improvements	1,343,027	-	1,343,027
Sustainability Improvements	109,000	-	109,000
Total	\$ 5,428,420	\$ -	\$ 5,428,420

Total 2017 Appropriation

	\$ 31,973,420	\$ 20,000	\$ 31,993,420
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Engineering - Major Streets

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Anderson St (Wright To Stoughton)	-	-	-	500,000	-	-
Atwood Ave: Fair Oaks - Cottage Grv	652,500	-	500,000	5,615,000	3,620,000	-
Atwood Ave: Schenks Corners	-	-	2,790,000	-	-	-
Bridge Repair	750,000	540,000	150,000	160,000	170,000	170,000
Buckeye Rd Improvements	200,000	3,820,000	-	-	-	-
Capitol Square Pavement Replacement	2,045,000	-	-	-	-	-
City View Drive	197,500	-	-	-	-	-
Cottage Grove Rd (I39 To Sprecher)	1,000,000	-	-	5,762,000	-	-
CTH M (CTH PD Area)	4,951,251	9,902,499	4,951,250	-	-	-
CTH M (Midtown Area)	4,428,749	8,857,501	4,428,750	-	-	-
Darbo Webb Connection	-	-	1,015,000	-	-	-
Gammon Road, North	-	-	-	-	-	50,000
Gammon Road, South	250,000	250,000	-	3,500,000	-	-
High Point Rd Bridge Over Beltline	2,130,000	-	-	-	-	-
Jeffy Trail	-	50,000	510,000	-	-	-
John Wall Drive/Grasskamp Road	2,255,000	-	-	-	-	-
Johnson St, E Recon: Bldwn-1St (Ph2)	-	200,000	5,245,000	-	-	-
Johnson, E-Undergrounding Utilities	750,000	-	-	-	-	-
Martin Luther King Jr Blvd	-	-	2,145,000	-	-	-
McKee Rd (CTH PD) Improvements	12,860,000	-	-	-	-	-
McKenna Boulevard Reconstruction	860,000	-	-	-	-	-
Mineral Point Rd (Beltline-High Pt)	-	-	-	1,330,000	-	-
Mineral Point Rd (S Point To Pleasant Vi	270,000	270,000	-	-	-	6,860,000
Monroe St	300,000	14,910,000	-	-	-	-
Neighborhood Traffic Management & P	500,000	320,000	330,000	340,000	350,000	350,000
Outer Capitol Loop Southeast	-	-	2,005,000	-	-	-
Park St, S (Olin To RR)	-	150,000	150,000	-	3,350,000	-
Park St, S (W Wash-Olin, Rr-Badger)	-	-	2,725,000	2,515,000	-	-
Pavement Management	10,294,800	9,475,000	11,825,000	12,125,000	12,425,000	12,425,000
Pleasant View Road	1,676,800	785,000	483,800	400,000	13,259,100	4,719,800
Reconstruction Streets	7,879,000	5,265,000	6,190,000	5,065,000	5,065,000	5,065,000
RR Crossings	130,000	120,000	580,000	140,000	150,000	150,000
Rural to Urban Streets	8,617,000	4,600,000	4,800,000	5,000,000	5,200,000	5,200,000
Treetops/Feather Edge Drive	-	-	-	1,500,000	-	-
University Ave (Shorewood To Universit	540,000	540,000	-	-	-	11,350,000
Washington Ave E. Streetscape	-	-	-	-	200,000	-
Washington Ave, W (Regent to Bedford	-	-	2,325,000	-	-	-
Watts Road/Harvest Moon Lane	3,330,000	-	-	-	-	-
Wilson St (Hamilton to MLK)	1,542,500	-	-	-	-	-
Wilson St (MLK to King)	-	-	1,492,500	-	-	-
Wilson/Williamson St (Frnk-Blnt)	2,305,000	-	-	-	-	-
Total	\$ 70,715,100	\$ 60,055,000	\$ 54,641,300	\$ 43,952,000	\$ 43,789,100	\$ 46,339,800

Changes from 2016 CIP

Project	Change
Atwood Ave: Schenks Corners	Project deferred 1 year
Bridge Repair	Program funding increased
Cottage Grove Rd (I39 To Sprecher)	Project funding decreased
Darbo Webb Connection	Project funding increased
Gammon Road, North	Construction deferred beyond CIP
Gammon Road, South	Project deferred 2 years, funding decreased
Jeffy Trail	Project deferred 2 years
John Wall Drive/Grasskamp Road	Project added to CIP
McKee Rd (CTH PD) Improvements	Project funding increased (County Sources)
Neighborhood Traffic Management & Pedestrian Improven	Program funding increased
Outer Capitol Loop Southeast	Project deferred 2 years
Park St, S (Olin To RR)	Project deferred 2 years
Park St, S (W Wash-Olin, Rr-Badger)	Project extended; spread over 2 years
Pleasant View Road	Project extended 2 years
Reconstruction Streets	Program funding increased to reflect TIF funded projects
Treetops/Feather Edge Drive	Project added to CIP
Watts Road/Harvest Moon Lane	Project added to CIP
Wilson St (Hamilton to MLK)	Project added to CIP
Wilson St (MLK to King)	Project added to CIP
Wilson/Williamson St (Frnk-Blnt)	Project advanced 1 year

Engineering - Major Streets

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Bridge	2,880,000	540,000	150,000	160,000	170,000	170,000
Land	-	-	820,000	-	-	-
Other	750,000	-	-	-	-	-
Sanitary Sewer	8,668,500	5,275,000	2,552,500	1,162,000	390,000	600,000
Stormwater Network	2,802,500	550,000	580,000	200,000	230,000	-
Street	55,564,100	53,690,000	50,488,800	42,430,000	42,999,100	45,569,800
Water Network	50,000	-	50,000	-	-	-
Total	\$ 70,715,100	\$ 60,055,000	\$ 54,641,300	\$ 43,952,000	\$ 43,789,100	\$ 46,339,800

2017 CIP by Funding Source

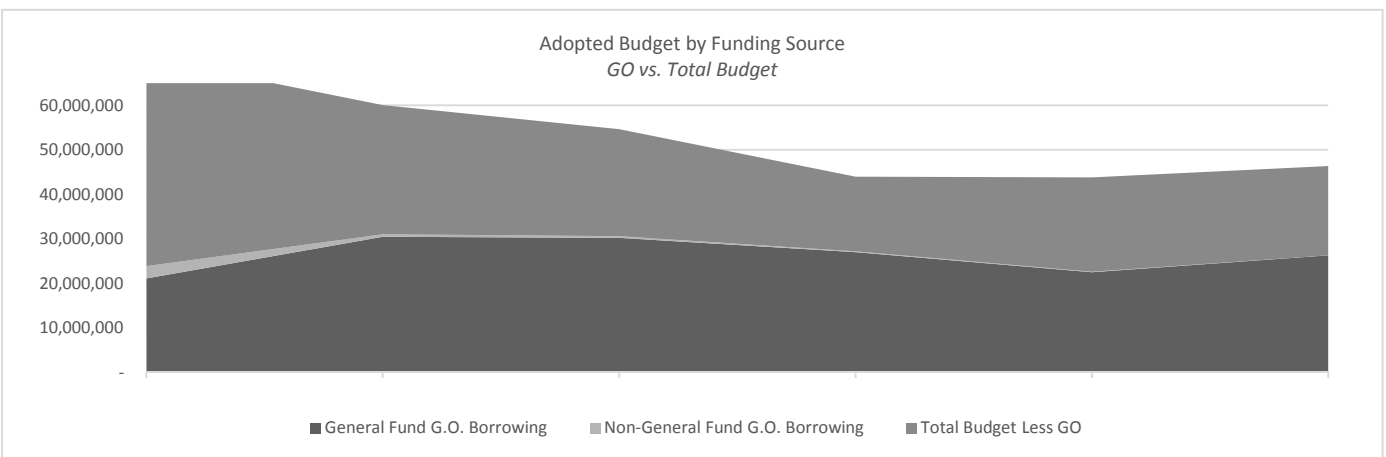
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	21,054,476	30,427,926	30,179,673	26,968,500	22,451,000	26,242,200
Non-GF GO Borrowing	2,771,000	565,000	383,000	180,000	105,000	-
County Sources	5,416,245	4,979,498	2,155,249	862,500	-	1,072,000
Federal Sources	10,442,750	10,060,501	7,278,750	9,419,000	8,633,600	12,025,900
Municipal Capital Participate	2,963,129	2,702,655	1,297,628	-	6,629,500	2,449,700
Reserves Applied	1,069,000	195,000	289,500	136,500	45,000	60,000
Revenue Bonds - Capitalized	8,433,500	5,115,000	2,380,000	1,045,500	355,000	540,000
Special Assessment	8,725,000	3,734,420	3,882,500	5,115,000	3,725,000	3,725,000
State Sources	1,855,000	375,000	225,000	225,000	1,845,000	225,000
TIF Proceeds	7,985,000	1,900,000	6,570,000	-	-	-
Total	\$ 70,715,100	\$ 60,055,000	\$ 54,641,300	\$ 43,952,000	\$ 43,789,100	\$ 46,339,800

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	21,054,476	30,427,926	30,179,673	26,968,500	22,451,000	26,242,200
Non-General Fund G.O. Borrowing	2,771,000	565,000	383,000	180,000	105,000	-
Total	\$ 23,825,476	\$ 30,992,926	\$ 30,562,673	\$ 27,148,500	\$ 22,556,000	\$ 26,242,200

Annual Debt Service

General Fund G.O. Borrowing	2,737,082	3,955,630	3,923,357	3,505,905	2,918,630	3,411,486
Non-General Fund G.O. Borrowing	360,230	73,450	49,790	23,400	13,650	-



Engineering - Major Streets

Project Overview

Project: Anderson St (Wright To Stoughton) **Project #:** 10225

Project Description:

This project will add sidewalk and bike lanes as well as resurface the existing roadway. The goal of the project is to provide complete street and sidewalk connectivity as well as improving bike connectivity in the area. Additionally, the project will improve the pavement rating of the road, which is currently 4 of 10. The project limits are the 0.3 mile stretch from Wright Street to Stoughton Road. The construction year is 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	500,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Project: Atwood Ave: Fair Oaks - Cottage Grv **Project #:** 11127

Project Description:

This project will replace the existing pavement on Atwood Avenue between Fair Oaks Avenue and Cottage Grove Road. The goal of this project is to improve the pavement quality of this 1.1 mile stretch so that the safety and ride quality of the road is brought up to standards. The current quality rating of the roadway is 4 of 10. Construction is anticipated in 2020 and 2021.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	-	-	3,216,000	2,004,000	-
GF GO Borrowing	100,000	652,500	-	500,000	2,144,000	1,336,000	-
Reserves Applied	-	-	-	-	25,000	25,000	-
Revenue Bonds - Capitalized	-	-	-	-	230,000	255,000	-
TOTAL	\$ 100,000	\$ 652,500	\$ -	\$ 500,000	\$ 5,615,000	\$ 3,620,000	\$ -

Project: Atwood Ave: Schenks Corners **Project #:** 10909

Project Description:

This project will reconfigure the existing intersection of Atwood Avenue and Winnebago Street. The project's scope also includes undergrounding overhead utilities and placemaking for the surrounding area. The goal of the project is to improve the pavement rating of the existing roadway; the current quality rating of the roadway is 5 of 10. Construction is anticipated in 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	2,270,000	-	-	-
Non-GF GO Borrowing	-	-	-	108,000	-	-	-
Reserves Applied	-	-	-	37,000	-	-	-
Revenue Bonds - Capitalized	-	-	-	225,000	-	-	-
Special Assessment	-	-	-	150,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 2,790,000	\$ -	\$ -	\$ -

Project: Bridge Repair **Project #:** 10538

Project Description:

This program is responsible for repairing, replacing, and painting Madison's bridges to maintain a safe condition. The goal of this project is to provide safe and convenient bridge structures for the community. In 2017, the program will repair the bridge over Campus Drive.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	750,000	540,000	150,000	160,000	170,000	170,000
TOTAL	\$ -	\$ 750,000	\$ 540,000	\$ 150,000	\$ 160,000	\$ 170,000	\$ 170,000

Project: Buckeye Rd Improvements

Project #: 10228

Project Description:

This project is a complete reconstruction on Buckeye Road between Monona Drive and Stoughton Road. The existing two lane roadway will be reconstructed to a two lane roadway with parking on both sides of the street, four foot bike lanes and five foot sidewalks. The plan includes funding for street lighting. A goal of the project is to improve the pavement quality index of the current roadway; the current quality rating of the roadway is 4 of 10. The construction year is 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	82,500	-	534,000	-	-	-	-
Federal Sources	-	-	1,335,000	-	-	-	-
GF GO Borrowing	72,173	200,000	731,580	-	-	-	-
Reserves Applied	-	-	50,000	-	-	-	-
Revenue Bonds - Capitalized	-	-	1,100,000	-	-	-	-
Special Assessment	-	-	69,420	-	-	-	-
TOTAL	\$ 154,673	\$ 200,000	\$ 3,820,000	\$ -	\$ -	\$ -	\$ -

Project: Capitol Square Pavement Replacement

Project #: 10903

Project Description:

This project will reconstruct the concrete pavement on the Capitol Square. The project limits are the adjacent streets on the South half of the State Capitol square, the North half was completed in 2016. The goal of the project is to improve the pavement rating of the existing roadway; the current pavement rating is 5 of 10. TIF funding is split 75% to TID 45 and 25% to TID 25. Construction is planned for 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	46,219	45,000	-	-	-	-	-
Reserves Applied	-	35,000	-	-	-	-	-
Revenue Bonds - Capitalized	-	270,000	-	-	-	-	-
TIF Proceeds	-	1,695,000	-	-	-	-	-
TOTAL	\$ 46,219	\$ 2,045,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: City View Drive

Project #: 10429

Project Description:

This project will install a new roadway from Crossroads Drive to Lien Road. The proposed project is in accordance with the Felland Neighborhood Plan that was adopted in 2002. The goal of this project is to provide for neighborhood connectivity within the community.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	295,650	-	-	-	-	-	-
Special Assessment	3,172,500	197,500	-	-	-	-	-
TOTAL	\$ 3,468,150	\$ 197,500	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Cottage Grove Rd (I39 To Sprecher)

Project #: 10230

Project Description:

This project will reconstruct the existing roadway to four lanes with bike lanes, and sidewalks. The project limits are Interstate 31/90/94 to Sprecher Road. The goal of the project is to improve the pavement rating of the existing roadway; the current pavement rating is 5 of 10. The project is planned for design in 2017 and construction in 2020; federal funding is committed for the project.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	224,000	-	-	-	862,500	-	-
Federal Sources	-	-	-	-	3,450,000	-	-
GF GO Borrowing	-	1,000,000	-	-	1,437,500	-	-
Non-GF GO Borrowing	12,309	-	-	-	-	-	-
Reserves Applied	-	-	-	-	2,000	-	-
Revenue Bonds - Capitalized	-	-	-	-	10,000	-	-
TOTAL	\$ 236,309	\$ 1,000,000	\$ -	\$ -	\$ 5,762,000	\$ -	\$ -

Project: CTH M (CTH PD Area)

Project #: 10232

Project Description:

This project will reconstruct County Highway M to accommodate all modes of transportation including vehicular, transit, bikes, and pedestrians. The proposed project will construct a divided roadway with bike lanes and an urban cross section to meet current and future traffic demands. A parallel bike path is envisioned along with locations for transit stops. A split grade intersection is proposed at the intersection with County Highway PD. The project limits are Cross Country Road to Flagstone Road. Construction is planned for 2017 through 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	-	1,132,786	2,265,572	1,132,786	-	-	-
Federal Sources	-	2,293,035	4,586,071	2,293,035	-	-	-
GF GO Borrowing	-	265,351	530,701	265,351	-	-	-
Municipal Capital Participate	-	1,216,329	2,432,655	1,216,328	-	-	-
Reserves Applied	-	3,750	7,500	3,750	-	-	-
Revenue Bonds - Capitalized	-	40,000	80,000	40,000	-	-	-
TOTAL	\$ -	\$ 4,951,251	\$ 9,902,499	\$ 4,951,250	\$ -	\$ -	\$ -

Project: CTH M (Midtown Area)

Project #: 10233

Project Description:

This project will reconstruct County Highway M and will serve all modes of transportation including vehicular, transit, bikes, and pedestrians. The proposed project will construct a divided roadway with bike lanes and an urban cross section to meet current and future traffic demands. A parallel bike path is envisioned along with locations for transit stops. The project limits are Flagstone Road to Prairie Hill Road. Construction is planned for 2017 through 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	-	1,022,463	2,044,926	1,022,463	-	-	-
Federal Sources	-	2,069,715	4,139,430	2,069,715	-	-	-
GF GO Borrowing	1,000	1,317,821	2,635,645	1,317,822	-	-	-
Reserves Applied	-	1,250	2,500	1,250	-	-	-
Revenue Bonds - Capitalized	-	17,500	35,000	17,500	-	-	-
TOTAL	\$ 1,000	\$ 4,428,749	\$ 8,857,501	\$ 4,428,750	\$ -	\$ -	\$ -

Project: Darbo Webb Connection

Project #: 10234

Project Description:

This project will construct a new street connecting Darbo Drive to Webb Avenue. The proposed project is in accordance with the Schenk-Atwood-Starkweather-Worthington Park Neighborhood Plan adopted in 2000. The goal of this project is to complete the street connection to provide safety and convenience for the community. The planned construction year is 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	820,000	-	-	-
Non-GF GO Borrowing	1,664	-	-	40,000	-	-	-
Reserves Applied	-	-	-	20,000	-	-	-
Revenue Bonds - Capitalized	-	-	-	135,000	-	-	-
TOTAL	\$ 1,664	\$ -	\$ -	\$ 1,015,000	\$ -	\$ -	\$ -

Project: Gammon Road, North

Project #: 11129

Project Description:

This project will expand Gammon Road from Tree Lane north to the Madison city limits into four lanes including bike lanes and sidewalks. The goal of this project is to provide for the necessary expansion for traffic volume. The construction year is not scheduled, however planning efforts will begin in 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	-	-	50,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Project: Gammon Road, South

Project #: 11130

Project Description:

This project will replace the existing concrete pavement between Mineral Point Road and Seybold Road. The goal of this project is to improve the pavement rating of the existing roadway; the current pavement rating is 3 of 10. The planned federal funding for this project is not yet secured. The construction year is 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	-	-	2,088,000	-	-
GF GO Borrowing	-	250,000	250,000	-	1,392,000	-	-
Reserves Applied	-	-	-	-	2,000	-	-
Revenue Bonds - Capitalized	-	-	-	-	18,000	-	-
TOTAL	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 3,500,000	\$ -	\$ -

Project: High Point Rd Bridge Over Beltline

Project #: 10441

Project Description:

This project replaces the existing bridge over the Beltline with a new four lane bridge to match the existing roadway. This project will be done in concert with the extension of the West Towne Bike Path which will run along side the West Beltline Highway, looping up and over the roadway at High Point Road. Construction is planned for 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,000,000	500,000	-	-	-	-	-
State Sources	150,000	1,630,000	-	-	-	-	-
TOTAL	\$ 1,150,000	\$ 2,130,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Jeffy Trail

Project #: 10240

Project Description:

This project will expand the Jeffy Trail roadway to Raymond Road, contributing to the City's goal of developing the area in accordance with the adopted neighborhood plan. The goal of the project is to improve access to the area. Construction is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	510,000	-	-	-
Non-GF GO Borrowing	-	-	45,000	-	-	-	-
Reserves Applied	-	-	5,000	-	-	-	-
TOTAL	\$ -	\$ -	\$ 50,000	\$ 510,000	\$ -	\$ -	\$ -

Project: John Wall Drive/Grasskamp Road

Project #: 11461

Project Description:

This project will construct three streets located in the Center for Industry and Commerce plat. The project is planned in accordance with the Hanson Neighborhood Plan with the goal of providing infrastructure for anticipated future development on the plat. Construction is planned for 2017. The project was added to the adopted 2017 capital budget via budget amendment.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	520,000	-	-	-	-	-
Special Assessment	-	1,735,000	-	-	-	-	-
TOTAL	\$ -	\$ 2,255,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Johnson St, E Recon: Bldwn-1St (Ph2)

Project #: 10287

Project Description:

This project will reconstruct East Johnson Street from Baldwin Street to First Street (including First Street from East Johnson to East Washington). The goal of the project is to improve the pavement rating of the existing roadway; the current pavement rating is 5 of 10. Construction is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	-	2,916,000	-	-	-
GF GO Borrowing	-	-	200,000	1,824,000	-	-	-
Reserves Applied	-	-	-	30,000	-	-	-
Revenue Bonds - Capitalized	-	-	-	355,000	-	-	-
Special Assessment	-	-	-	120,000	-	-	-
TOTAL	\$ -	\$ -	\$ 200,000	\$ 5,245,000	\$ -	\$ -	\$ -

Project: Johnson, E-Undergrounding Utilities

Project #: 10241

Project Description:

This project will underground utilities on East Johnson Street on the 800 and 900 blocks (from Livingston Street to Brearly Street). The project will be funded by TID proceeds from TID #32. The goal of the project is to provide for a safer and more reliable utility network. Construction is planned for 2017. The adopted capital budget reflects a budget amendment that reauthorizes \$750,000 TID #32 proceeds in 2017 from the prior year.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	750,000	750,000	-	-	-	-	-
TOTAL	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Martin Luther King Jr Blvd

Project #: 11164

Project Description:

This project will replace pavement as necessary, create a pedestrian mall, replace existing sidewalk, and replace trees on Martin Luther King Jr Blvd. The project limits are Main Street to Wilson Street. The goal of this project is to provide for an improved pedestrian experience as well as improvement of the existing roadway pavement rating. Areas of pavement in the existing roadway have a pavement rating of 6 of 10. The project will be funded by TID proceeds from TID #45. Construction is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	-	-	10,000	-	-	-
Revenue Bonds - Capitalized	-	-	-	105,000	-	-	-
TIF Proceeds	-	-	-	2,030,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 2,145,000	\$ -	\$ -	\$ -

Project: McKee Rd (CTH PD) Improvements

Project #: 10245

Project Description:

This project will reconstruct the existing two lane rural roadway into a four lane roadway with bike lanes, sidewalks, and street lighting. The project limits are 1000 feet east of County Highway M at Meriter Way to Maple Grove Road. The goal of this project is to improve the pavement rating of the existing roadway which is currently 5 of 10. Construction is planned for 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	-	3,125,996	-	-	-	-	-
Federal Sources	-	6,080,000	-	-	-	-	-
GF GO Borrowing	-	3,654,004	-	-	-	-	-
TOTAL	\$ -	\$ 12,860,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: McKenna Boulevard Reconstruction

Project #: 10878

Project Description:

This project will reconstruct southbound lanes to allow for construction of a median to assist pedestrian crossings and left turn lanes into Elver Park with the goal of improving community safety. The median installation project limits are from Moraine View Drive to Hammersley Road. Resurfacing is also included from Schroeder Road to Pilgrim Road to improve the pavement rating which is currently 4 of 10. Construction is planned for 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	6,047	750,000	-	-	-	-	-
Non-GF GO Borrowing	41,366	100,000	-	-	-	-	-
Reserves Applied	-	10,000	-	-	-	-	-
TOTAL	\$ 47,413	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Mineral Point Rd (Beltline-High Pt)

Project #: 11131

Project Description:

This project will replace the existing pavement and replace sidewalk as necessary throughout the project limits from the West Beltline Highway to High Point Road. The goal of this project is to improve pavement quality of the existing roadway; the current pavement quality rating for the roadway is 5 of 10. The construction year is 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	-	-	665,000	-	-
GF GO Borrowing	130,000	-	-	-	665,000	-	-
TOTAL	\$ 130,000	\$ -	\$ -	\$ -	\$ 1,330,000	\$ -	\$ -

Project: Mineral Point Rd (S Point To Pleasant View) **Project #:** 11165

Project Description:

This project will replace the existing roadway from South Point Road to Pleasant View Road with four lanes, a grassed median, and bike lanes. The goal of this project is to expand the existing roadway to accommodate traffic volume as well as improve the pavement rating. The pavement rating for the existing roadway is 5 of 10. The federal funding planned for this project is not yet secured. Design for this project is anticipated in 2017 and 2018 with construction in 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	-	135,000	135,000	-	-	-	1,072,000
Federal Sources	-	-	-	-	-	-	3,216,000
GF GO Borrowing	-	135,000	135,000	-	-	-	2,572,000
TOTAL	\$ -	\$ 270,000	\$ 270,000	\$ -	\$ -	\$ -	\$ 6,860,000

Project: Monroe St **Project #:** 10251

Project Description:

This project will resurface Monroe Street from Odana Road to Leonard Street and Leonard Street to Regent Street. The goal of the project is to improve the pavement rating of the existing roadway. The current pavement rating for the roadway is 3 of 10. Pavement patch repairs are planned in 2017, while complete construction is planned for 2018. The adopted capital budget reflects an amendment advancing the project from 2020 to 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	300,000	10,090,000	-	-	-	-
Non-GF GO Borrowing	-	-	520,000	-	-	-	-
Reserves Applied	-	-	130,000	-	-	-	-
Revenue Bonds - Capitalized	-	-	3,900,000	-	-	-	-
Special Assessment	-	-	270,000	-	-	-	-
TOTAL	\$ -	\$ 300,000	\$ 14,910,000	\$ -	\$ -	\$ -	\$ -

Project: Neighborhood Traffic Management & Pedestrian **Project #:** 10546

Improvements

Project Description:

This program provides funding to retrofit existing streets with structural elements such as speed humps, traffic tables or traffic circles. The program also includes pedestrian Improvements on major streets for the installation of roadway islands and other modifications that will aid in pedestrian crossing safety. The goal of this program is to reduce the speed of traffic and improve pedestrian safety. Construction is principally done on local streets where existing traffic impacts are significant and where local support exists within the context of a neighborhood traffic plan. In order to facilitate this work, Engineering has developed a contract for the components of traffic management at locations to be determined during the course of the year by the City Traffic Engineer. The adopted capital budget reflects a budget amendment increasing program funding in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	500,000	320,000	330,000	340,000	350,000	350,000
TOTAL	\$ -	\$ 500,000	\$ 320,000	\$ 330,000	\$ 340,000	\$ 350,000	\$ 350,000

Project: Outer Capitol Loop Southeast **Project #:** 10303

Project Description:

This project will reconstruct the roadway on East Doty Street from Martin Luther King Jr. Boulevard to South Webster Street, and on South Pinckney from East Doty Street to South Webster Street. The project scope includes new pedestrian and street lighting, sidewalks, bike lanes, and pedestrian bump outs to improve pedestrian accessibility. The goal of this project is to improve the roadway's pavement rating as well as provide for an improved pedestrian environment. Portions of the pavement rating for the current roadway is 5 of 10. Construction is planned for 2019; the project will be funded by TIF proceeds from escrow cash from TID #25 using the 1/2 mile rule.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	-	-	20,000	-	-	-
Revenue Bonds - Capitalized	-	-	-	155,000	-	-	-
Special Assessment	-	-	-	30,000	-	-	-
TIF Proceeds	-	-	-	1,800,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 2,005,000	\$ -	\$ -	\$ -

Project: Park St, S (Olin To RR) **Project #:** 11133

Project Description:

This project will reconstruct South Park Street from the railroad to Olin Avenue. The goal of the project is to improve the rating of the roadway; the current rating is 4 of 10. Construction is planned for 2021.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	150,000	-	1,505,000	-
Non-GF GO Borrowing	-	-	-	-	-	105,000	-
Reserves Applied	-	-	-	-	-	20,000	-
Revenue Bonds - Capitalized	-	-	-	-	-	100,000	-
State Sources	-	-	150,000	-	-	1,620,000	-
TOTAL	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 3,350,000	\$ -

Project: Park St, S (W Wash-Olin, Rr-Badger) **Project #:** 11132

Project Description:

This project will repair deteriorated pavement joints on South Park Street from Badger Road to the Union Pacific railroad (TID 38), and Olin Avenue to West Washington Avenue. The goal of the project is to improve the condition rating of the existing roadway; the current pavement rating of the roadway is 4 of 10. Construction is planned during 2019 and 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	1,650,000	1,440,000	-	-
Non-GF GO Borrowing	-	-	-	180,000	180,000	-	-
Reserves Applied	-	-	-	107,500	107,500	-	-
Revenue Bonds - Capitalized	-	-	-	787,500	787,500	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 2,725,000	\$ 2,515,000	\$ -	\$ -

Project: Pavement Management

Project #: 10540

Project Description:

This program provides funding to resurface existing streets with new asphaltic pavement, repair deteriorated pavement joints in concrete streets, seal cracks in asphaltic pavements, and to chip seal streets with curb and gutter. The goal of the program is to extend the life of existing streets and postpone the cost of complete street reconstruction. Projects planned for 2017 include: Gorham Street, Butler Street, Bridge Road, Walter Street, and Yuma Drive.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,142,235	4,899,800	7,600,000	10,350,000	10,600,000	10,850,000	10,850,000
Non-GF GO Borrowing	-	960,000	-	-	-	-	-
Reserves Applied	60,000	260,000	-	-	-	-	-
Revenue Bonds - Capitalized	238,500	2,030,000	-	-	-	-	-
Special Assessment	61,070	1,150,000	1,200,000	1,250,000	1,300,000	1,350,000	1,350,000
State Sources	-	225,000	225,000	225,000	225,000	225,000	225,000
TIF Proceeds	-	770,000	450,000	-	-	-	-
TOTAL	\$ 1,501,805	\$ 10,294,800	\$ 9,475,000	\$ 11,825,000	\$ 12,125,000	\$ 12,425,000	\$ 12,425,000

Project: Pleasant View Road

Project #: 10284

Project Description:

This project will reconstruct the existing two lane rural roadway to a four lane roadway with bike lanes and sidewalks. The project will also include a multi-use path throughout the corridor and street lighting infrastructure from US Highway 14 to Mineral Point Road. The goal of this project is to expand the existing roadway to adequately provide for traffic volume as well as improve the pavement quality rating which is currently 5 of 10. The planned federal funding for this project is not yet secured. Design for the project is anticipated to be completed from 2017 to 2020 with construction in 2021 and 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	-	-	-	6,629,600	2,359,900
GF GO Borrowing	-	200,000	785,000	402,500	400,000	-	2,060,200
Municipal Capital Participate	50,000	1,476,800	-	81,300	-	6,629,500	299,700
TOTAL	\$ 50,000	\$ 1,676,800	\$ 785,000	\$ 483,800	\$ 400,000	\$ 13,259,100	\$ 4,719,800

Project: Reconstruction Streets

Project #: 10226

Project Description:

This program provides funding to replace deteriorated streets with the goal of improving and maintaining quality neighborhood roadways. This is a continuing program with projects prioritized on an annual basis for efforts to reach Madison's goal of having less than 30% of local streets with a deficient pavement rating of less than 5 of 10. Projects planned for 2017 include: Bassett Street, Grand Avenue, Mason Street, Van Hise Avenue, and Park Place.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	395,500	2,000,000	3,000,000	4,250,000	4,250,000	4,250,000	4,250,000
Non-GF GO Borrowing	399,500	420,000	-	-	-	-	-
Reserves Applied	27,900	320,000	-	-	-	-	-
Revenue Bonds - Capitalized	243,500	2,569,000	-	-	-	-	-
Special Assessment	106,165	815,000	815,000	815,000	815,000	815,000	815,000
TIF Proceeds	-	1,755,000	1,450,000	1,125,000	-	-	-
TOTAL	\$ 1,172,565	\$ 7,879,000	\$ 5,265,000	\$ 6,190,000	\$ 5,065,000	\$ 5,065,000	\$ 5,065,000

Project: RR Crossings **Project #:** 10218

Project Description:

This program repairs railroad crossings and installs infrastructure to support railroad quiet zones in the City. The goal of this program is to provide safe railroad crossings for the community and improve the quality of the neighborhoods adjacent to railroads. In 2019 a quiet zone will be installed at Corry Street and Waubesa Street.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	40,000	130,000	120,000	130,000	140,000	150,000	150,000
Miscellaneous Revenue	360,000	-	-	-	-	-	-
TIF Proceeds	-	-	-	450,000	-	-	-
TOTAL	\$ 400,000	\$ 130,000	\$ 120,000	\$ 580,000	\$ 140,000	\$ 150,000	\$ 150,000

Project: Rural to Urban Streets **Project #:** 10204

Project Description:

This program provides funding for reconstruction of streets with substandard pavement and no existing curb and gutter. The program works to align these roads with City standards. Funding is provided partially by assessments to adjacent property owners, as well as the City's share of constructing streets adjacent to parks and greenways in new subdivisions. The goal of this program is to contribute to the improvement of quality neighborhoods in the City in addition to improving the pavement quality of the existing streets. This a continuing program with individualized projects in 2017 identified in the areas of S. High Point Road as well as the stretch of roadway from Hillcrest Road to Mineral Point Road.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	258,325	3,280,000	3,220,000	3,360,000	3,500,000	3,640,000	3,640,000
Non-GF GO Borrowing	565,495	1,210,000	-	-	-	-	-
Reserves Applied	68,400	370,000	-	-	-	-	-
Revenue Bonds - Capitalized	95,400	2,337,000	-	-	-	-	-
Special Assessment	-	1,420,000	1,380,000	1,440,000	1,500,000	1,560,000	1,560,000
TOTAL	\$ 987,620	\$ 8,617,000	\$ 4,600,000	\$ 4,800,000	\$ 5,000,000	\$ 5,200,000	\$ 5,200,000

Project: Treetops/Feather Edge Drive **Project #:** 11514

Project Description:

This project extends the existing roadway at Treetops Drive and Feather Edge Drive to Meadow Road. The goal of this project is to create access to the expanded Hill Creek Park and the new Stormwater Management Facilities located on that property. Construction is planned for 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Special Assessment	-	-	-	-	1,500,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -

Project: University Ave (Shorewood To University Bay) **Project #:** 11168

Project Description:

This project will reconstruct the roadway on University Avenue from Shorewood Boulevard to University Bay Drive as well as adding bike lanes. The goal of this project is to improve the pavement rating of the existing roadway; the current pavement rating for this roadway is considered deficient at 5 of 10. The planned federal funding for this project is not yet secured. Planning efforts will begin in 2017; the construction year is 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	-	-	-	-	6,450,000
GF GO Borrowing	-	270,000	270,000	-	-	-	2,150,000
Municipal Capital Participate	-	270,000	270,000	-	-	-	2,150,000
Reserves Applied	-	-	-	-	-	-	60,000
Revenue Bonds - Capitalized	-	-	-	-	-	-	540,000
TOTAL	\$ -	\$ 540,000	\$ 540,000	\$ -	\$ -	\$ -	\$ 11,350,000

Project: Washington Ave E. Streetscape **Project #:** 11169

Project Description:

This project funds the application of red epoxy marking to the existing crosswalks on East Washington Avenue from Paterson Street to Portage Road. The goal of this project is to improve pedestrian safety as this is a high traffic area. Construction for the project is planned for 2021.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	-	200,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Project: Washington Ave, W (Regent to Bedford) **Project #:** 10259

Project Description:

This project will replace existing concrete pavement on West Washington Avenue from Regent Street to Bedford Street. The current condition of the pavement is rated 5 of 10. The goal of the project is to improve the pavement rating of the roadway. Construction is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	1,900,000	-	-	-
Non-GF GO Borrowing	-	-	-	55,000	-	-	-
Reserves Applied	-	-	-	35,000	-	-	-
Revenue Bonds - Capitalized	-	-	-	285,000	-	-	-
Special Assessment	-	-	-	50,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 2,325,000	\$ -	\$ -	\$ -

Project: Watts Road/Harvest Moon Lane **Project #:** 11438

Project Description:

This project will construct a new roadway from Watts Road to South Point Road in accordance with the Pioneer Neighborhood Development plan adopted in 2004. The goal of the project is to provide neighborhood connectivity within the community. Construction is planned for 2017. The project was added to the adopted 2017 capital budget via budget amendment.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Special Assessment	-	3,330,000	-	-	-	-	-
TOTAL	\$ -	\$ 3,330,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Wilson St (Hamilton to MLK)

Project #: 11459

Project Description:

This project will replace the existing concrete at Wilson Street from Hamilton Street to Martin Luther King Jr. Blvd. The goal of this project is to improve the pavement rating of the existing roadway which is currently 4 of 10. The project will be funded by TIF proceeds from TID #25. Construction is planned for 2017; the adopted capital budget includes a budget amendment increasing TID #25 funding for the undergrounding of utilities in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	25,000	-	-	-	-	-
Revenue Bonds - Capitalized	-	275,000	-	-	-	-	-
Special Assessment	-	27,500	-	-	-	-	-
TIF Proceeds	-	1,215,000	-	-	-	-	-
TOTAL	\$ -	\$ 1,542,500	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Wilson St (MLK to King)

Project #: 11543

Project Description:

This project will replace the existing concrete at Wilson Street from Martin Luther King Jr. Blvd to King Street. The goal of this project is to improve the pavement rating of the existing roadway which is currently 4 of 10. The project will be funded by TIF proceeds from TID #45. Construction is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	-	-	25,000	-	-	-
Revenue Bonds - Capitalized	-	-	-	275,000	-	-	-
Special Assessment	-	-	-	27,500	-	-	-
TIF Proceeds	-	-	-	1,165,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 1,492,500	\$ -	\$ -	\$ -

Project: Wilson/Williamson St (Frnk-Blnt)

Project #: 11135

Project Description:

This project will replace the existing pavement on Wilson/Williamson Street from Franklin Street to Blount Street in addition to replacing sidewalks as deemed necessary. The current pavement rating is 3 of 10. The goal of the project is to improve the pavement rating of the roadway. The project will be funded by TIF proceeds from TID #32, under a half-mile rule plan amendment; the adopted capital budget includes a budget amendment increasing TID #32 funding for the undergrounding of utilities in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	36,000	-	-	-	-	-
Reserves Applied	-	44,000	-	-	-	-	-
Revenue Bonds - Capitalized	-	375,000	-	-	-	-	-
Special Assessment	-	50,000	-	-	-	-	-
TIF Proceeds	-	1,800,000	-	-	-	-	-
TOTAL	\$ -	\$ 2,305,000	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering - Major Streets

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Atwood Ave: Fair Oaks - Cottage Grv	652,500	652,500	652,500	-	652,500
Bridge Repair	750,000	750,000	750,000	-	750,000
Buckeye Rd Improvements	200,000	200,000	200,000	-	200,000
Capitol Square Pavement Replacement	2,045,000	2,045,000	45,000	2,000,000	2,045,000
City View Drive	197,500	197,500	-	197,500	197,500
Cottage Grove Rd (I39 To Sprecher)	1,000,000	1,000,000	1,000,000	-	1,000,000
CTH M (CTH PD Area)	19,805,000	4,951,250	265,351	4,685,900	4,951,251
CTH M (Midtown Area)	17,715,000	4,428,749	1,317,821	3,110,928	4,428,749
Gammon Road, South	250,000	250,000	250,000	-	250,000
High Point Rd Bridge Over Beltline	2,130,000	2,130,000	500,000	1,630,000	2,130,000
John Wall Drive/Grasskamp Road	-	-	-	2,255,000	2,255,000
Johnson, E-Undergrounding Utilities	750,000	750,000	-	750,000	750,000
McKee Rd (CTH PD) Improvements	12,860,000	12,860,000	3,654,004	9,205,996	12,860,000
McKenna Boulevard Reconstruction	860,000	860,000	850,000	10,000	860,000
Mineral Point Rd (S Point To Pleasant View)	270,000	270,000	135,000	135,000	270,000
Monroe St	300,000	300,000	300,000	-	300,000
Neighborhood Traffic Management & Pedestri:	310,000	310,000	500,000	-	500,000
Pavement Management	10,044,800	10,044,800	5,859,800	4,435,000	10,294,800
Pleasant View Road	1,676,800	1,676,800	200,000	1,476,800	1,676,800
Reconstruction Streets	7,879,000	7,879,000	2,420,000	5,459,000	7,879,000
RR Crossings	130,000	130,000	130,000	-	130,000
Rural to Urban Streets	8,267,000	8,267,000	4,490,000	4,127,000	8,617,000
Sewer Reconstruction	775,000	-	-	-	-
Storm Sewer with Streets Projects	250,000	-	-	-	-
University Ave (Shorewood To University Bay)	540,000	540,000	270,000	270,000	540,000
Watts Road/Harvest Moon Lane	-	-	-	3,330,000	3,330,000
Wilson St (Hamilton to MLK)	-	1,492,500	-	1,542,500	1,542,500
Wilson/Williamson St (Frnk-Blnt)	-	2,105,000	36,000	2,269,000	2,305,000
Total	\$ 89,657,600	\$ 64,090,099	\$ 23,825,476	\$ 46,889,624	\$ 70,715,100

Reauthorized Appropriation

	GO Borrowing	Other	Total
Atwood Ave: Fair Oaks - Cottage Grv	100,000	-	100,000
Buckeye Rd Improvements	72,173	82,500	154,673
Capitol Square Pavement Replacement	46,219	-	46,219
City View Drive	295,650	3,172,500	3,468,150
Cottage Grove Rd (I39 To Sprecher)	12,309	224,000	236,309
CTH M (Midtown Area)	1,000	-	1,000
Darbo Webb Connection	1,664	-	1,664
High Point Rd Bridge Over Beltline	1,000,000	150,000	1,150,000
Johnson, E-Undergrounding Utilities	-	750,000	750,000
McKenna Boulevard Reconstruction	47,413	-	47,413
Mineral Point Rd (Beltline-High Pt)	130,000	-	130,000
Pavement Management	1,142,235	359,570	1,501,805
Pleasant View Road	-	50,000	50,000
Reconstruction Streets	795,000	377,565	1,172,565
RR Crossings	40,000	360,000	400,000
Rural to Urban Streets	823,820	163,800	987,620
Total	\$ 4,507,483	\$ 5,689,935	\$ 10,197,418

Total 2017 Appropriation

\$ 28,332,959	\$ 52,579,559	\$ 80,912,518
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Engineering - Other Projects

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Aerial Photo / Orthophotos	-	50,000	-	50,000	-	70,000
Equipment and Vehicle Replacement	1,404,700	1,478,400	1,566,400	1,700,985	1,700,985	1,930,500
Public Drinking Fountains	-	-	40,000	40,000	40,000	50,000
Radio System Digital Conversion	225,750	-	-	-	-	-
Right of Way Landscaping & Trees	122,425	150,000	155,000	160,000	172,240	175,000
Service Building Improvements	121,800	127,300	134,100	140,420	140,420	154,813
Underground Storage Tanks	5,000	5,000	5,000	5,000	5,000	5,000
Warning Sirens	-	60,000	-	30,000	-	60,000
Waste Oil Collection Sites	50,000	-	10,000	-	10,000	50,000
Total	\$ 1,929,675	\$ 1,870,700	\$ 1,910,500	\$ 2,126,405	\$ 2,068,645	\$ 2,495,313

Changes from 2016 CIP

Project	Change
Radio System Digital Conversion	Projected added to CIP

Engineering - Other Projects

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	121,800	127,300	134,100	140,420	140,420	154,813
Land Improvements	122,425	150,000	155,000	160,000	172,240	175,000
Machinery and Equipment	1,630,450	1,478,400	1,566,400	1,700,985	1,700,985	1,930,500
Other	55,000	115,000	55,000	125,000	55,000	235,000
Total	\$ 1,929,675	\$ 1,870,700	\$ 1,910,500	\$ 2,126,405	\$ 2,068,645	\$ 2,495,313

2017 CIP by Funding Source

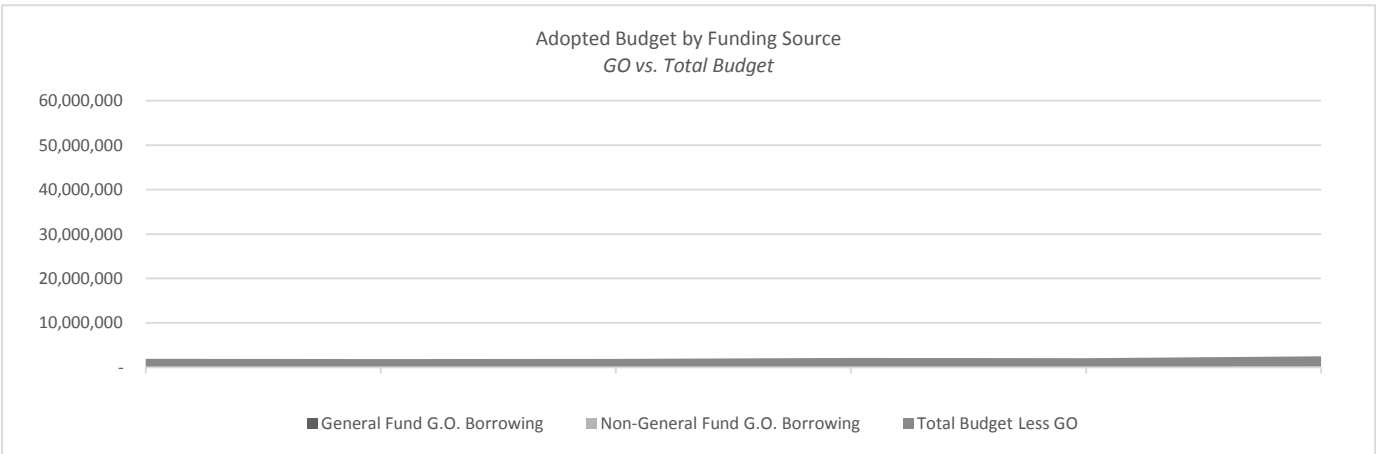
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	80,000	40,000	90,000	40,000	138,000
Reserves Applied	1,651,975	1,501,300	1,568,100	1,716,770	1,696,770	2,001,813
Sale Property/Capital Asset	127,700	134,400	142,400	154,635	154,635	175,500
Transfer from General Fund	150,000	155,000	160,000	165,000	177,240	180,000
Total	\$ 1,929,675	\$ 1,870,700	\$ 1,910,500	\$ 2,126,405	\$ 2,068,645	\$ 2,495,313

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	-	80,000	40,000	90,000	40,000	138,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ 80,000	\$ 40,000	\$ 90,000	\$ 40,000	\$ 138,000

Annual Debt Service

General Fund G.O. Borrowing	-	10,400	5,200	11,700	5,200	17,940
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Engineering - Other Projects

Project Overview

Project: Aerial Photo / Orthophotos **Project #:** 11086

Project Description:

This program provides updates to the City's GIS base mapping of the aerial photography for the existing City lands as well as adjacent areas into which the City may expand. The goal of this program is to provide data and imagery from these mapping efforts to support efficiency in the City's operations and planning efforts. Data from the program is utilized by City Utilities, Planning, and Public Safety agencies.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	20,000	-	20,000	-	28,000
Reserves Applied	-	-	30,000	-	30,000	-	42,000
TOTAL	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 70,000

Project: Equipment and Vehicle Replacement **Project #:** 10576

Project Description:

This program purchases both new and replacement vehicles and equipment utilized by the Landfill, Sewer, and Stormwater Utilities. The goal of this program is to sufficiently provide the necessary transportation and equipment resources for the services provided by these agencies.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	1,277,000	1,344,000	1,424,000	1,546,350	1,546,350	1,755,000
Sale Property/Capital Asset	-	127,700	134,400	142,400	154,635	154,635	175,500
TOTAL	\$ -	\$ 1,404,700	\$ 1,478,400	\$ 1,566,400	\$ 1,700,985	\$ 1,700,985	\$ 1,930,500

Project: Public Drinking Fountains **Project #:** 11081

Project Description:

This program installs drinking fountains in public spaces such as parks, along bikeways, or within right of ways. The goal of this program is to improve the community's access to public drinking fountains. The program installs one to two drinking fountains per year.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	63,000	-	-	40,000	40,000	40,000	50,000
TOTAL	\$ 63,000	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 50,000

Project: Radio System Digital Conversion **Project #:** 11100

Project Description:

This project is for the conversion of the City's radio system from analog to digital. The goal of this project is to modernize the radio system utilized by Public Works staff. The replacement of the radios is scheduled for 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	203,175	-	-	-	-	-
Transfer from General Fund	-	22,575	-	-	-	-	-
TOTAL	\$ -	\$ 225,750	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Right of Way Landscaping & Trees **Project #:** 11082

Project Description:

This program landscapes boulevards and other areas within existing right of ways across the City. This program installs landscaping and plants trees within right of ways located throughout the City. The goal of the program is to minimize stormwater runoff.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	-	122,425	150,000	155,000	160,000	172,240	175,000
TOTAL	\$ -	\$ 122,425	\$ 150,000	\$ 155,000	\$ 160,000	\$ 172,240	\$ 175,000

Project: Service Building Improvements **Project #:** 10192

Project Description:

This program is for the replacement of existing mechanical equipment at the Engineering Services Building located at 1600 Emil Street. The goal of the program is to upgrade the aged mechanical equipment to maintain the operational functions of the facility. This is a continuing program with itemized improvement projects prioritized annually.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	121,800	127,300	134,100	140,420	140,420	154,813
TOTAL	\$ -	\$ 121,800	\$ 127,300	\$ 134,100	\$ 140,420	\$ 140,420	\$ 154,813

Project: Underground Storage Tanks **Project #:** 11084

Project Description:

This program provides funding for the State-mandated removal and cleanup of underground storage tanks. The program covers all underground tanks found within the City and encompasses the removal of the tanks, soil testing, remediation of contaminated soils, consultant fees, installation of treatment systems, and tank integrity testing. The goal of the program is to keep the City in compliance with mandated standards. This is an ongoing program that evaluates the potential work sites on an annual basis.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	5,146	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL	\$ 5,146	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Project: Warning Sirens **Project #:** 11087

Project Description:

This program funds major upgrades and expansion of the City's emergency warning sirens. The goal of this program is maintain an adequate alert system provided by the network of warning sirens.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	60,000	-	30,000	-	60,000
TOTAL	\$ -	\$ -	\$ 60,000	\$ -	\$ 30,000	\$ -	\$ 60,000

Project: Waste Oil Collection Sites **Project #:** 11085

Project Description:

This program provides funding for the planned replacement of the City's four Waste Oil collection sites. The goal of this program is to bring the facilities within compliance of current code guidelines and to better isolate any illicit dumping of PCB contaminated waste oil.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	50,000	-	10,000	-	10,000	50,000
TOTAL	\$ -	\$ 50,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 50,000

Engineering - Other Projects

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request		Adopted Budget		
	Request	Executive	GO Borrowing	Other	Total
Equipment and Vehicle Replacement	1,404,700	1,404,700	-	1,404,700	1,404,700
Radio System Digital Conversion	225,750	225,750	-	225,750	225,750
Right of Way Landscaping & Trees	122,425	122,425	-	122,425	122,425
Service Building Improvements	121,800	121,800	-	121,800	121,800
Underground Storage Tanks	5,000	5,000	-	5,000	5,000
Waste Oil Collection Sites	50,000	50,000	-	50,000	50,000
Total	\$ 1,929,675	\$ 1,929,675	\$ -	\$ 1,929,675	\$ 1,929,675

Reauthorized Appropriation

	GO Borrowing	Other	Total
	Public Drinking Fountains	63,000	-
Underground Storage Tanks	-	5,146	5,146
Total	\$ 63,000	\$ 5,146	\$ 68,146

Total 2017 Appropriation

	\$ 63,000	\$ 1,934,821	\$ 1,997,821
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Fire Department

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Building Access System	-	-	50,000	-	-	60,000
Communications Equipment	293,100	400,000	150,000	500,000	150,000	300,000
Fire Building Improvements	50,000	50,000	70,000	70,000	70,000	70,000
Fire Equipment	877,000	602,500	500,000	500,000	1,050,000	1,275,000
Fire Station 14	450,000	5,050,000	-	-	-	-
Fire Station-6W Badger Rd	-	-	500,000	2,500,000	-	-
Total	\$ 1,670,100	\$ 6,102,500	\$ 1,270,000	\$ 3,570,000	\$ 1,270,000	\$ 1,705,000

Changes from 2016 CIP

Project	Change
Fire Station #14-Employee Dev Center	Project scope changed; Planning scheduled for 2017, construction in 2018

Fire Department

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	500,000	5,100,000	570,000	2,570,000	70,000	70,000
Machinery and Equipment	1,170,100	1,002,500	700,000	1,000,000	1,200,000	1,635,000
Total	\$ 1,670,100	\$ 6,102,500	\$ 1,270,000	\$ 3,570,000	\$ 1,270,000	\$ 1,705,000

2017 CIP by Funding Source

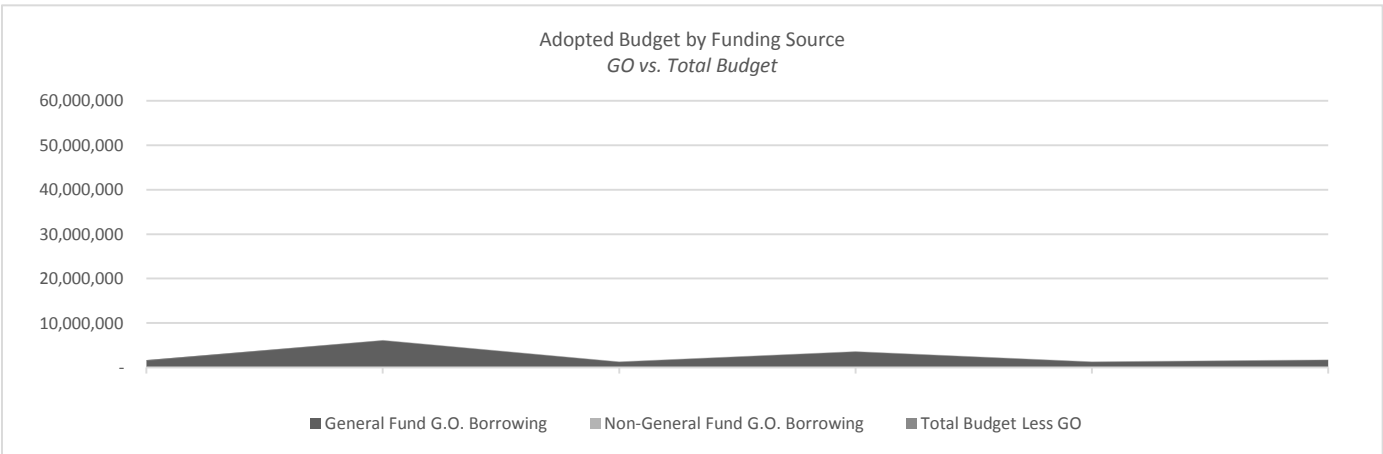
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,670,100	6,102,500	1,270,000	3,570,000	1,270,000	1,705,000
Total	\$ 1,670,100	\$ 6,102,500	\$ 1,270,000	\$ 3,570,000	\$ 1,270,000	\$ 1,705,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	1,670,100	6,102,500	1,270,000	3,570,000	1,270,000	1,705,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 1,670,100	\$ 6,102,500	\$ 1,270,000	\$ 3,570,000	\$ 1,270,000	\$ 1,705,000

Annual Debt Service

General Fund G.O. Borrowing	217,113	793,325	165,100	464,100	165,100	221,650
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Fire Department

Project Overview

Project: Building Access System **Project #:** 17039

Project Description:

This project funds the installation of a building access system (a system that logs the name, date and time that an individual uses their code to enter the building) for all Fire buildings. The goal of the project is to have all Fire Department buildings fitted with the system, providing increased employee safety, security of City property, simplicity of administering the system including adding new employees and auditing security codes, and reducing maintenance costs. Progress will be measured by employee safety and the reduction in the number of unauthorized entries to Fire Department buildings. Funding is provided in 2019 and 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	50,000	-	-	60,000
TOTAL	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 60,000

Project: Communications Equipment **Project #:** 10376

Project Description:

This program funds communication equipment including portable and mobile radios, upgrades, and accessories. The goal of the program is to ensure seamless communication between the Command Center, responding units and personnel on the scene. Progress will also be measured by number of calls with communications issues that are reviewed by the Public Safety Communications Board. The funding 2017 will provide approximately 100 radios.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	5,000	293,100	400,000	150,000	500,000	150,000	300,000
TOTAL	\$ 5,000	\$ 293,100	\$ 400,000	\$ 150,000	\$ 500,000	\$ 150,000	\$ 300,000

Project: Fire Building Improvements **Project #:** 10381

Project Description:

This program funds minor building improvements and repairs at existing Fire facilities. The goal of the program is to maintain the condition of the Fire Administration offices and the stations and to improve energy efficiency. Progress is measured by monitoring work orders for repairs, utility costs and building efficiency. Funding in 2017 will support landscaping at Stations #4 and #5, new resilient flooring at Stations #4 and #7, new carpet at Station #7, and tree removal and replacement at Station #4.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	5,000	50,000	50,000	70,000	70,000	70,000	70,000
TOTAL	\$ 5,000	\$ 50,000	\$ 50,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000

Project: Fire Equipment **Project #:** 10373

Project Description:

This program replaces safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to have adequate operational equipment to attend to emergency fires, rescues and EMS incidents. Progress can be measured by effective use of equipment and limiting the amount of equipment breakdowns. In 2017, a Reserve Medic Unit is budgeted to assure necessary units are available for providing customer service, and special assignments. Funds are also budgeted for the replacement of Squad 9 which is nearing the end of its useful life.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	130,245	877,000	602,500	500,000	500,000	1,050,000	1,275,000
TOTAL	\$ 130,245	\$ 877,000	\$ 602,500	\$ 500,000	\$ 500,000	\$ 1,050,000	\$ 1,275,000

Project: Fire Station 14

Project #: 17451

Project Description:

This project funds design, construction and equipping a far southeast Fire Station. Planning and design will take place in 2017; construction will begin in 2018. Project managers from the Madison Fire Department and Engineering shall make quarterly reports to the Common Council on progress of the project and shall promptly report any delays in the project timeline. The project was included in the Executive Budget as the Employee Development Center & EMS Unit; the project's scope was changed to the current scope during the Board of Estimates phase of the budget.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	450,000	5,050,000	-	-	-	-
TOTAL	\$ -	\$ 450,000	\$ 5,050,000	\$ -	\$ -	\$ -	\$ -

Project: Fire Station-6W Badger Rd

Project #: 17040

Project Description:

This project funds the remodel Fire Station #6 located at 825 West Badger Road in south Madison. The goal of the project is to increase capacity at the existing location in anticipation of the Town of Madison annexation. Progress will be measured by monitoring response times from the location. Design for the project is planned for 2019 with construction in 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	500,000	2,500,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,500,000	\$ -	\$ -

Fire Department

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Communications Equipment	293,100	293,100	293,100	-	293,100
Employee Development Center & EMS	5,500,000	-	-	-	-
Fire Building Improvements	50,000	50,000	50,000	-	50,000
Fire Equipment	877,000	877,000	877,000	-	877,000
Fire Station 14	-	-	450,000	-	450,000
Total	\$ 6,720,100	\$ 1,220,100	\$ 1,670,100	\$ -	\$ 1,670,100

Reauthorized Appropriation

	GO Borrowing	Other	Total
Communications Equipment	5,000	-	5,000
Fire Building Improvements	5,000	-	5,000
Fire Equipment	130,245	-	130,245
Total	\$ 140,245	\$ -	\$ 140,245

Total 2017 Appropriation

	\$ 1,810,345	\$ -	\$ 1,810,345
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Fleet Service

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Building / Grounds Maintenance	100,000	-	75,000	-	-	25,000
Fire Apparatus / Rescue Vehicle	2,467,000	1,151,300	2,701,000	2,200,000	2,965,030	6,450,000
Fleet Equipment Replacement	7,254,020	6,000,000	5,925,000	8,900,000	5,100,000	6,500,000
Fleet Service Relocation	1,572,468	-	20,413,421	8,748,609	-	-
GPS/AVL	-	-	275,000	-	-	-
Total	\$ 11,393,488	\$ 7,151,300	\$ 29,389,421	\$ 19,848,609	\$ 8,065,030	\$ 12,975,000

Changes from 2016 CIP

Project	Change
Fleet Service Relocation	Project deferred 2 years; design in 2017, construction in 2019

Fleet Service

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	1,572,468	-	20,413,421	8,748,609	-	-
Machinery and Equipment	9,721,020	7,151,300	8,626,000	11,100,000	8,065,030	12,950,000
Other	100,000	-	350,000	-	-	25,000
Total	\$ 11,393,488	\$ 7,151,300	\$ 29,389,421	\$ 19,848,609	\$ 8,065,030	\$ 12,975,000

2017 CIP by Funding Source

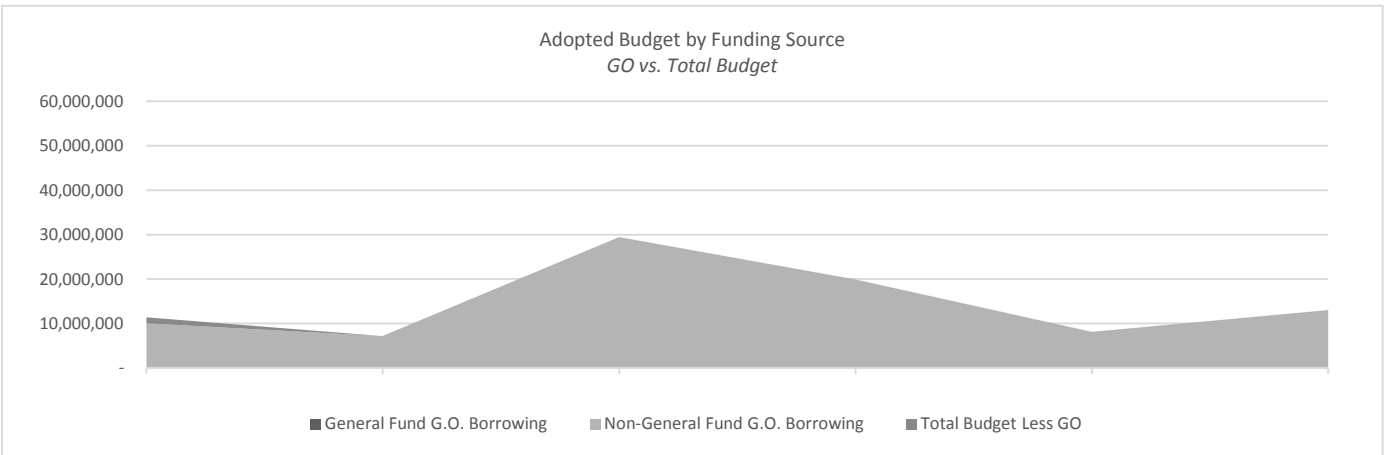
	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	10,039,468	7,151,300	29,389,421	19,848,609	8,065,030	12,975,000
Transfer from General Fund	1,354,020	-	-	-	-	-
Total	\$ 11,393,488	\$ 7,151,300	\$ 29,389,421	\$ 19,848,609	\$ 8,065,030	\$ 12,975,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	10,039,468	7,151,300	29,389,421	19,848,609	8,065,030	12,975,000
Total	\$ 10,039,468	\$ 7,151,300	\$ 29,389,421	\$ 19,848,609	\$ 8,065,030	\$ 12,975,000

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	1,305,131	929,669	3,820,625	2,580,319	1,048,454	1,686,750



Fleet Service

Project Overview

Project: Building / Grounds Maintenance **Project #:** 12010

Project Description:

This program funds ongoing maintenance efforts at the existing Fleet Services location at 200 N. First Street. The goal of the program is to maintain safe and effective operating conditions. Projects planned for 2017 include: grounds improvements, and a fuel system upgrade to the five automated fueling locations in the City.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	100,000	-	75,000	-	-	25,000
TOTAL	\$ -	\$ 100,000	\$ -	\$ 75,000	\$ -	\$ -	\$ 25,000

Project: Fire Apparatus / Rescue Vehicle **Project #:** 12009

Project Description:

This program provides funding to purchase Fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Progress is measured by analyzing daily availability rates of the Fire fleet. In 2017, the program plans to purchase two fire trucks and three rescue vehicles. In 2022, the increased funding represents the purchases required to replace all outdated fire apparatus and rescue vehicles.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	2,467,000	1,151,300	2,701,000	2,200,000	2,965,030	6,450,000
TOTAL	\$ -	\$ 2,467,000	\$ 1,151,300	\$ 2,701,000	\$ 2,200,000	\$ 2,965,030	\$ 6,450,000

Project: Fleet Equipment Replacement **Project #:** 17060

Project Description:

This program provides for the continual replacement of the City's general fleet. The goal of this program is to replace vehicles within the City's fleet in accordance with the master replacement schedule to ensure city staff have access to safe reliable vehicles to provide their services. The program has 65 planned equipment purchases in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	5,900,000	6,000,000	5,925,000	8,900,000	5,100,000	6,500,000
Transfer from General Fund	-	1,354,020	-	-	-	-	-
TOTAL	\$ -	\$ 7,254,020	\$ 6,000,000	\$ 5,925,000	\$ 8,900,000	\$ 5,100,000	\$ 6,500,000

Project: Fleet Service Relocation **Project #:** 10305

Project Description:

This project is for the construction of a new comprehensive Fleet facility at Nakoosa Trail. The new facility will house the City's Central Garage, Fire Maintenance, and the Radio Shop. The goal of the project is to improve the efficiency of providing fleet services by providing them out of a single location in contrast to the current approach that is spread across three facilities. Design is scheduled for 2017 and 2018; Construction will take place in 2019 and 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	50,000	1,572,468	-	20,413,421	8,748,609	-	-
TOTAL	\$ 50,000	\$ 1,572,468	\$ -	\$ 20,413,421	\$ 8,748,609	\$ -	\$ -

Project: GPS/AVL

Project #: 17061

Project Description:

This project will install Automatic Vehicle Location (AVL) and Global Positioning Systems (GPS) on the Public Works fleet. The goal of this project is to provide operational efficiencies for Public Works by using the technology to optimize routes for refuse collection, snow plowing operations, and other logistical operations. This project is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	-	-	275,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ -

Fleet Service

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Building / Grounds Maintenance	100,000	100,000	100,000	-	100,000
Fire Apparatus / Rescue Vehicle	2,467,000	2,467,000	2,467,000	-	2,467,000
Fleet Equipment Replacement	5,900,000	5,900,000	5,900,000	1,354,020	7,254,020
Fleet Service Relocation	20,413,421	1,572,468	1,572,468	-	1,572,468
Total	\$ 28,880,421	\$ 10,039,468	\$ 10,039,468	\$ 1,354,020	\$ 11,393,488

Reauthorized Appropriation

	GO Borrowing	Other	Total
Fleet Service Relocation	50,000	-	50,000
Total	\$ 50,000	\$ -	\$ 50,000

Total 2017 Appropriation

	\$ 10,089,468	\$ 1,354,020	\$ 11,443,488
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Henry Vilas Zoo

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Henry Vilas Zoo	175,000	75,000	75,000	75,000	75,000	75,000
Total	\$ 175,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Changes from 2016 CIP

Project	Change
Henry Vilas Zoo	Program funding increased

Henry Vilas Zoo

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	175,000	75,000	75,000	75,000	75,000	75,000
Total	\$ 175,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

2017 CIP by Funding Source

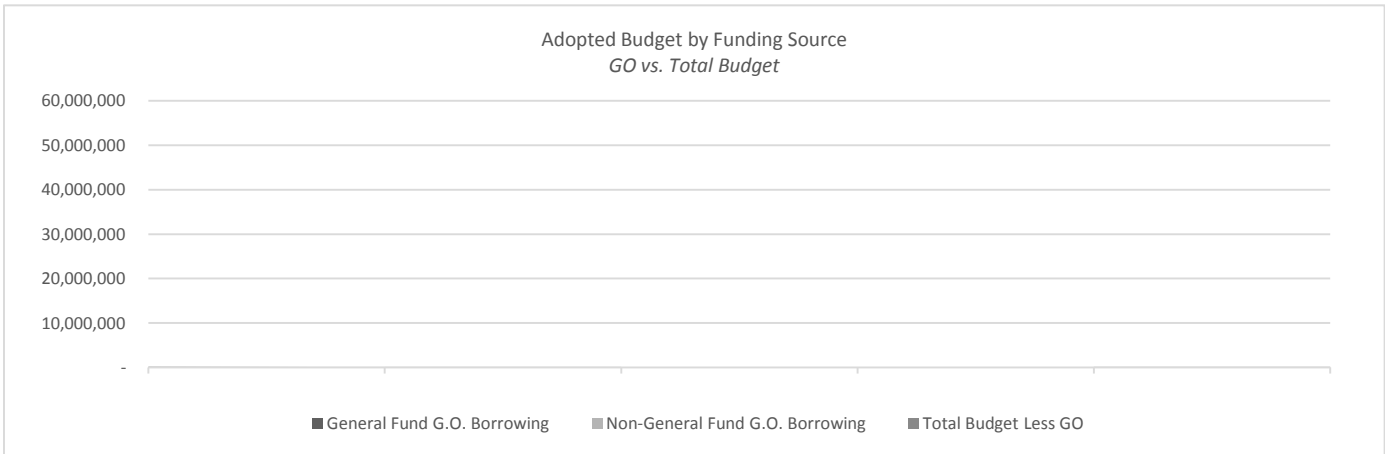
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	100,000	75,000	75,000	75,000	75,000	75,000
Transfer from General Fund	75,000	-	-	-	-	-
Total	\$ 175,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	100,000	75,000	75,000	75,000	75,000	75,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Annual Debt Service

General Fund G.O. Borrowing	13,000	9,750	9,750	9,750	9,750	9,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Henry Vilas Zoo

Project Overview

Project: Henry Vilas Zoo

Project #: 11215

Project Description:

This program provides funding for improvements at the Henry Vilas Zoo. The goal of the program is to help support capital improvements at the zoo. Under the current agreement, zoo operating costs are split between Dane County and the City of Madison on a 80/20 ratio, while capital costs are shared on a voluntary basis. Improvements planned for 2017 by the County include renovating the lower restrooms, enhancements to security equipment, and renovations to the rhino barn, primate space, and tiger viewing structure. The Board of Estimates added \$100,000 in GO funding to the \$75,000 transfer from General Fund that was included in the Executive budget.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	100,000	75,000	75,000	75,000	75,000	75,000
Transfer from General Fund	-	75,000	-	-	-	-	-
TOTAL	\$ -	\$ 175,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Henry Vilas Zoo

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Henry Vilas Zoo	75,000	75,000	100,000	75,000	175,000
Total	\$ 75,000	\$ 75,000	\$ 100,000	\$ 75,000	\$ 175,000
Total 2017 Appropriation			\$ 100,000	\$ 75,000	\$ 175,000

Information Technology

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Case Management System	80,000	-	-	-	-	-
Expand Fiber And Wireless Network	220,000	220,000	220,000	230,000	230,000	230,000
Fiber-to-the-Premises	250,000	-	-	-	-	-
Hardware/Software Upgrades	2,200,000	2,136,000	2,200,000	2,350,000	2,350,000	2,350,000
Mobile Computing Laptops	200,000	200,000	200,000	220,000	220,000	220,000
Network Security	250,000	250,000	250,000	275,000	275,000	275,000
Purchased Software Enhancements	400,000	400,000	500,000	500,000	500,000	500,000
Residential Internet Access Assistance	50,000	50,000	-	-	-	-
Tax System Replacement	-	300,000	-	-	-	-
Total	\$ 3,650,000	\$ 3,556,000	\$ 3,370,000	\$ 3,575,000	\$ 3,575,000	\$ 3,575,000

Changes from 2016 CIP

Project	Change
Case Management System	Project added to the CIP
Fiber-to-the-Premises	Project added to the CIP
Residential Internet Access Assistance	Project added to 2017 and 2018 CIP
Tax System Replacement	Project deferred 1 year

Information Technology

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Fiber Network	470,000	220,000	220,000	230,000	230,000	230,000
Machinery and Equipment	2,147,500	2,247,500	2,132,500	2,170,000	2,170,000	2,170,000
Other	265,000	415,000	250,000	250,000	250,000	250,000
Software and Licenses	767,500	673,500	767,500	925,000	925,000	925,000
Total	\$ 3,650,000	\$ 3,556,000	\$ 3,370,000	\$ 3,575,000	\$ 3,575,000	\$ 3,575,000

2017 CIP by Funding Source

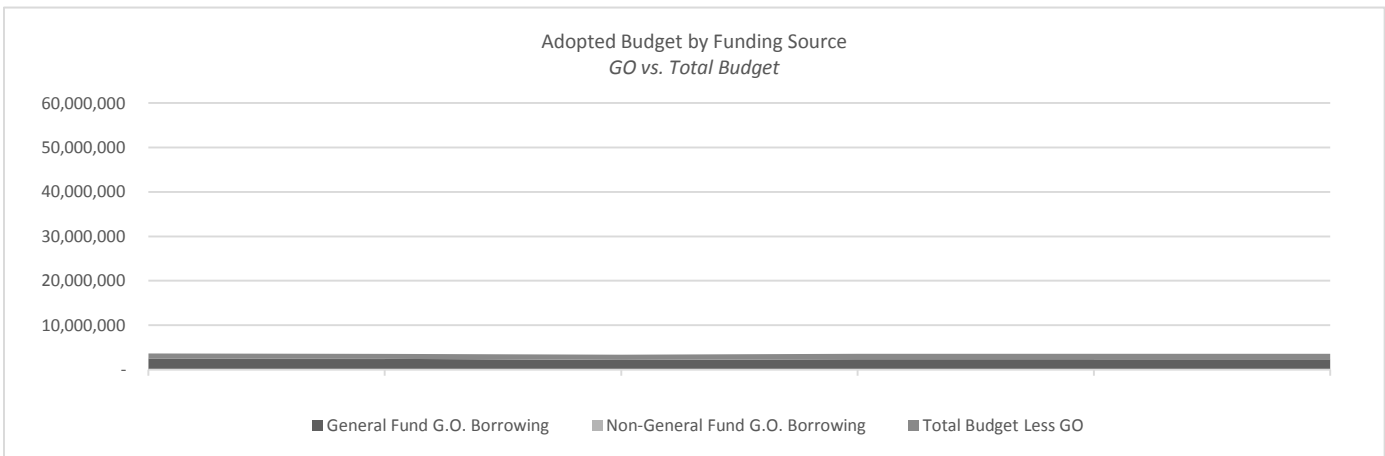
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	2,530,000	2,436,000	2,200,000	2,350,000	2,350,000	2,350,000
Transfer from General Fund	1,120,000	1,120,000	1,170,000	1,225,000	1,225,000	1,225,000
Total	\$ 3,650,000	\$ 3,556,000	\$ 3,370,000	\$ 3,575,000	\$ 3,575,000	\$ 3,575,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	2,530,000	2,436,000	2,200,000	2,350,000	2,350,000	2,350,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 2,530,000	\$ 2,436,000	\$ 2,200,000	\$ 2,350,000	\$ 2,350,000	\$ 2,350,000

Annual Debt Service

General Fund G.O. Borrowing	328,900	316,680	286,000	305,500	305,500	305,500
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Information Technology

Project Overview

Project: Case Management System **Project #:** 17231

Project Description:

This project funds the purchase of a case management software solution that will allow the Department of Civil Rights to track and monitor Equal Opportunity discrimination cases and Affirmative Action compliance cases.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	80,000	-	-	-	-	-
TOTAL	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Enterprise Financial System **Project #:** 10042

Project Description:

This project funds the replacement of the City's financial, payroll and related systems. The goal of the system is to provide accurate and integrated information in general ledger, payroll, human resource, and related financial modules. Progress will be measured by timely and accurate financial transactions and reporting. Reauthorized funding in 2017 covers the remaining costs of Phases I and II and funds Phases III (Report Writer, Inventory, Utility Billing, and Citizen Self Service) and IV (Performance Based Budgeting).

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,166,000	-	-	-	-	-	-
TOTAL	\$ 1,166,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Expand Fiber And Wireless Network **Project #:** 17404

Project Description:

This program funds the installation of high-speed fiber optic cable or wireless connections to City facilities and adds additional capacity to areas of the network that are over-burdened. The goal of the program is to provide and improve high speed connections for City agencies. Progress is measured by the number of city-owned facilities that are served, network capacity and network reliability. Funding in 2017 will provide approximately 7 miles of fiber-optic cable that will increase network capacity and 6 miles of fiber-optic cable and conduit that will improve network reliability.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	-	220,000	220,000	220,000	230,000	230,000	230,000
TOTAL	\$ -	\$ 220,000	\$ 220,000	\$ 220,000	\$ 230,000	\$ 230,000	\$ 230,000

Project: Fiber-to-the-Premises **Project #:** 17230

Project Description:

This project provides funding for consulting services to assist with the development of the implementation plan as outlined in the Fiber-to-the-Premises Analysis report (Legistar File 44446). Full implementation of the 2016 plan is anticipated to cost \$149.1 million.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	250,000	-	-	-	-	-
TOTAL	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Hardware/Software Upgrades **Project #:** 17400

Project Description:

This program funds equipment and software upgrades and expansion of the City's data, voice and storage network infrastructure. The program also funds equipment replacement and upgrades for the Media Team (City Channel). The goal of the program is to replace outdated network equipment in order to ensure network performance and reliability, ease of administration, and security. Progress is measured by feedback from City staff regarding reliability of hardware and applicability of software to provide services to citizens whether engaged through the website or in person. Funding in 2017 will facilitate the use of the latest software applications and hardware peripheral devices and provide for the expansion of the city's computer network.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	281,906	1,959,808	2,136,000	2,200,000	2,350,000	2,350,000	2,350,000
TOTAL	\$ 281,906	\$ 1,959,808	\$ 2,136,000	\$ 2,200,000	\$ 2,350,000	\$ 2,350,000	\$ 2,350,000

Project: Madison Co-op Internet Utility **Project #:** 10778

Project Description:

This project provides funding to study the feasibility of Madison building a city wide fiber-to-the-premises (FTTP) network. The goal of the study is to meet the requirements in Wisconsin Statute §66.0422 to construct a FTTP network, gather input from existing service providers on cooperative models of broadband service, explore relevant business models, and index existing resources and infrastructure within the City of Madison. Progress will be measured by Council adoption and funding of a plan to move forward with City-wide implementation. The project is expected to be completed in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	14,146	-	-	-	-	-	-
TOTAL	\$ 14,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Mobile Computing Laptops **Project #:** 17402

Project Description:

This program provides for the regular replacement of outdated mobile data laptop computers installed in Public Safety vehicles and mobile devices used by other City agencies. The goal of the program is to provide necessary devices for Public Safety, Public Works and Public Health staff working in the field. Progress is measured by feedback from City staff regarding device reliability and ease of use while in the field or at remote locations. Funding in 2017 will provide for 50 devices.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	-	200,000	200,000	200,000	220,000	220,000	220,000
TOTAL	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 220,000	\$ 220,000	\$ 220,000

Project: Neighborhood Center Connectivity **Project #:** 10703

Project Description:

This project provides fiber-optic or high-speed point-to-point radio connections to community and cultural centers. The goal of the project is to allow the centers to gain access to higher speeds of broadband for community member use. Progress will be measured by the number of neighborhood facilities connected to high-speed Internet service. The project is expected to be completed in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	25,322	-	-	-	-	-	-
TOTAL	\$ 25,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Network Security

Project #: 17401

Project Description:

This program funds an ongoing effort to maintain and improve the security posture of the City's computer network and the physical security of City-owned facilities, including security assessments and consulting. The goal of the program is to ensure the City's devices (desktop PC's; mobile devices including laptops, smart phones and tablets); and network servers are secure. Progress is measured by accessibility of City services by citizens, minimal downtime, and increased ability to prevent and mitigate cyber attacks. Funding in 2017 will provide for improved detection of network attacks and ensure that outdated security technology is replaced with more current technology.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	25,399	250,000	250,000	250,000	275,000	275,000	275,000
TOTAL	\$ 25,399	\$ 250,000	\$ 250,000	\$ 250,000	\$ 275,000	\$ 275,000	\$ 275,000

Project: Property Assessment System

Project #: 10043

Project Description:

This project funds the purchase of a new computer system for the administration of property assessment functions, specifically property data management, sales analysis, and property valuation. The goal of the project is to replace an obsolete system from the mid-1990's with a modern Computer-Aided-Mass-Appraisal (CAMA) system that combines all assessment functions in to one integrated program. Progress will be measured by efficiencies within, and satisfaction of, the Assessor's Office. The project is expected to be completed in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	442,125	240,192	-	-	-	-	-
TOTAL	\$ 442,125	\$ 240,192	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Residential Internet Access Assistance

Project #: 10399

Project Description:

This project provides funding to close the "Digital Divide" in four low income neighborhoods (AlliedDrive, Darbo/Worthington, Brentwood and Kennedy Heights). The goal of the project is to provide internet access assistance to low income neighborhoods and families and to provide data for a cost benefit analysis to comply with statutory requirements related to telecommunications services. Progress will be measured by the number of single family homes served and the completion of the cost benefit analysis. Funding in 2017 will cover support services to the residents. The services to be funded include the following and will be provided through a non-profit organization: technology education; drop in support; improvements to computer labs in community centers; PC equipment provision, preparation and deployment; and equipment and support related to resident turnover.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	-	50,000	50,000	-	-	-	-
TOTAL	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Project: Tax System Replacement

Project #: 17049

Project Description:

This project funds the purchase of a new computer system for the administration of the City's tax billing and collection processes. The goal of the project is to replace an aging and limited system developed in the mid-1990's with a more stable platform. Progress will be measured by feedback from the Treasurer's Office on the functionality of the system and citizen reaction to changes made in the process or bills. This project has been deferred until 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	300,000	-	-	-	-
TOTAL	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Information Technology

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Case Management System	-	-	80,000	-	80,000
Expand Fiber And Wireless Network	220,000	220,000	-	220,000	220,000
Fiber-to-the-Premises	-	-	250,000	-	250,000
Hardware/Software Upgrades	2,200,000	2,200,000	1,959,808	-	1,959,808
Mobile Computing Laptops	200,000	200,000	-	200,000	200,000
Network Security	250,000	250,000	-	250,000	250,000
Property Assessment System	-	-	240,192	-	240,192
Purchased Software Enhancements	400,000	400,000	-	400,000	400,000
Residential Internet Access Assistance	-	50,000	-	50,000	50,000
Total	\$ 3,270,000	\$ 3,320,000	\$ 2,530,000	\$ 1,120,000	\$ 3,650,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Enterprise Financial System	1,166,000	-	1,166,000
Hardware/Software Upgrades	281,906	-	281,906
Madison Co-op Internet Utility	14,146	-	14,146
Neighborhood Center Connectivity	25,322	-	25,322
Network Security	-	25,399	25,399
Property Assessment System	442,125	-	442,125
Total	\$ 1,929,499	\$ 25,399	\$ 1,954,898

Total 2017 Appropriation

	\$ 4,459,499	\$ 1,145,399	\$ 5,604,898
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Library

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Central Library Improvements	-	-	-	-	-	1,000,000
Libr Major Repairs/Replacements	130,000	130,000	130,000	140,000	150,000	150,000
Maintenance Support Center	1,025,000	-	-	-	-	-
Northeast Library Branch	-	-	-	-	-	1,000,000
Relocate Pinney Neighborhd Library	6,400,000	-	-	-	-	-
RFID-Haw/Seq/Msb Libr	120,000	-	-	-	-	-
Total	\$ 7,675,000	\$ 130,000	\$ 130,000	\$ 140,000	\$ 150,000	\$ 2,150,000

Changes from 2016 CIP

Project	Change
Central Library Improvements	Project added to CIP
New Library - Far Northeast Side	Project added to CIP

Library

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	5,810,000	100,000	130,000	140,000	150,000	2,150,000
Fiber Network	50,000	-	-	-	-	-
Land Improvements	50,000	-	-	-	-	-
Library Collection	250,000	-	-	-	-	-
Machinery and Equipment	1,515,000	30,000	-	-	-	-
Total	\$ 7,675,000	\$ 130,000	\$ 130,000	\$ 140,000	\$ 150,000	\$ 2,150,000

2017 CIP by Funding Source

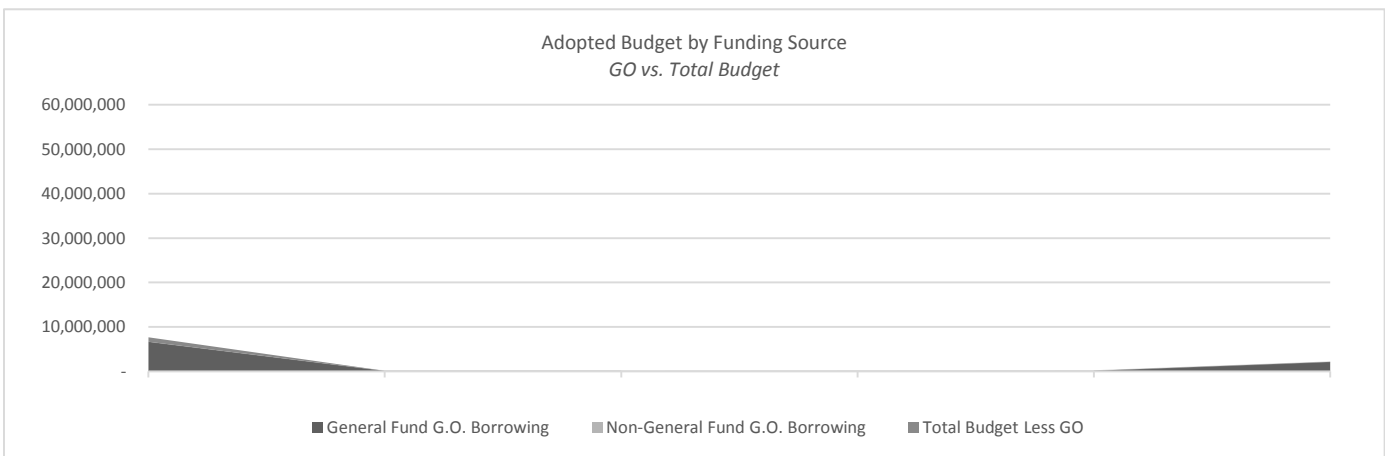
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	6,675,000	130,000	130,000	140,000	150,000	2,150,000
Private Contribution/Donation	1,000,000	-	-	-	-	-
Total	\$ 7,675,000	\$ 130,000	\$ 130,000	\$ 140,000	\$ 150,000	\$ 2,150,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	6,675,000	130,000	130,000	140,000	150,000	2,150,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 6,675,000	\$ 130,000	\$ 130,000	\$ 140,000	\$ 150,000	\$ 2,150,000

Annual Debt Service

General Fund G.O. Borrowing	867,750	16,900	16,900	18,200	19,500	279,500
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Library

Project Overview

Project: Central Library Improvements **Project #:** 17036

Project Description:

This project funds facility upgrades (new carpeting, painting, furnishings, etc.) to the Central Library which opened to the public in 2013. Funding for the project was added to the CIP through an amendment approved during the Board of Estimates phase of the budget.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	-	-	1,000,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Project: Libr Major Repairs/Replacements **Project #:** 17074

Project Description:

This program funds repair and maintenance needs at the nine library locations and the Maintenance Support Center. The goal of the program is to maintain the most efficient building systems and to provide the most efficient logistical support to branch locations. Progress will be measured by monitoring utility and transportation costs and by customer feedback. Funding in 2017 will be used for carpet replacement at the Goodman South Library and a new roof at the Alicia Ashman Library.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	130,000	130,000	130,000	140,000	150,000	150,000
TOTAL	\$ -	\$ 130,000	\$ 130,000	\$ 130,000	\$ 140,000	\$ 150,000	\$ 150,000

Project: Maintenance Support Center **Project #:** 10001

Project Description:

This project is for the construction of a new library Maintenance Support Center. The goal of the project is to provide efficient logistical support to Madison's nine libraries. Progress will be measured by the ratio of public space to non-public space in the libraries and savings per square foot for storage and maintenance needs. Construction of the project will be completed in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	2,150,000	1,025,000	-	-	-	-	-
TOTAL	\$ 2,150,000	\$ 1,025,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Northeast Library Branch **Project #:** 17605

Project Description:

This project funds planning and design work for a new library branch on the City's northeast side. Construction is expected to begin after 2022. Funding for the project was added to the CIP through an amendment approved during the Board of Estimates phase of the budget.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	-	-	1,000,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Project: Relocate Pinney Neighborhd Library

Project #: 10002

Project Description:

This project funds the construction of a new Pinney Neighborhood Library located in the Lake Edge or Eastmorland Neighborhoods. The goal of the project is to meet the service needs of the east side and contribute to increases in community engagement. Progress will be measured by the number of outside agencies working in collaboration with the library for shared purposes, tracking the school readiness and reading level of children using the library’s services, and survey feedback related to achieving Madison Public Library’s family literacy goal. Design began in 2016, construction is anticipated to be completed in 2017. Estimated occupancy for the new location is the Fall of 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	3,655,000	5,400,000	-	-	-	-	-
Private Contribution/Donation	-	1,000,000	-	-	-	-	-
TOTAL	\$ 3,655,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: RFID-Haw/Seq/Msb Libr

Project #: 17083

Project Description:

This project is for the installation of radio frequency identification (RFID) checkout equipment at Sequoya, Hawthorne, and Monroe Street Libraries. The goal of the project is speedier and more intuitive checkout processes of library materials. Progress will be measured by seconds per checkout, reduction in customer complaints, and a decrease in the errors per checkout. The project will be completed in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	120,000	-	-	-	-	-
TOTAL	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -

Library

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Libr Major Repairs/Replacements	130,000	130,000	130,000	-	130,000
Maintenance Support Center	250,000	250,000	1,025,000	-	1,025,000
Relocate Pinney Neighborhd Library	4,900,000	6,400,000	5,400,000	1,000,000	6,400,000
RFID-Haw/Seq/Msb Libr	120,000	120,000	120,000	-	120,000
Total	\$ 5,400,000	\$ 6,900,000	\$ 6,675,000	\$ 1,000,000	\$ 7,675,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Maintenance Support Center	2,150,000	-	2,150,000
Relocate Pinney Neighborhd Library	3,655,000	-	3,655,000
Total	\$ 5,805,000	\$ -	\$ 5,805,000

Total 2017 Appropriation

	\$ 12,480,000	\$ 1,000,000	\$ 13,480,000
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Metro Transit

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Bus Rapid Transit	-	-	3,300,000	23,000,000	23,000,000	-
Facilities Repairs and Improvement	1,340,000	1,540,000	40,000	7,140,000	620,000	1,040,000
Metro Satellite Facility	-	9,500,000	17,500,000	6,500,000	-	-
Transit Coaches	6,620,016	8,218,110	8,267,167	8,258,918	8,506,685	8,761,885
Transit System Upgrades	793,900	4,496,000	176,000	256,800	636,800	500,000
Total	\$ 8,753,916	\$ 23,754,110	\$ 29,283,167	\$ 45,155,718	\$ 32,763,485	\$ 10,301,885

Changes from 2016 CIP

Project	Change
Bus Rapid Transit	Project added to CIP
Facilities Repairs and Improvement	Program budget increased
Metro Satellite Facility	Project deferred from 2017 to 2018 as a result of federal funding
Transit System Upgrades	Primary upgrade expenditures deferred 1 year to 2018

Metro Transit

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	1,340,000	11,040,000	17,540,000	13,640,000	620,000	1,040,000
Machinery and Equipment	7,413,916	12,714,110	11,743,167	31,515,718	32,143,485	9,261,885
Total	\$ 8,753,916	\$ 23,754,110	\$ 29,283,167	\$ 45,155,718	\$ 32,763,485	\$ 10,301,885

2017 CIP by Funding Source

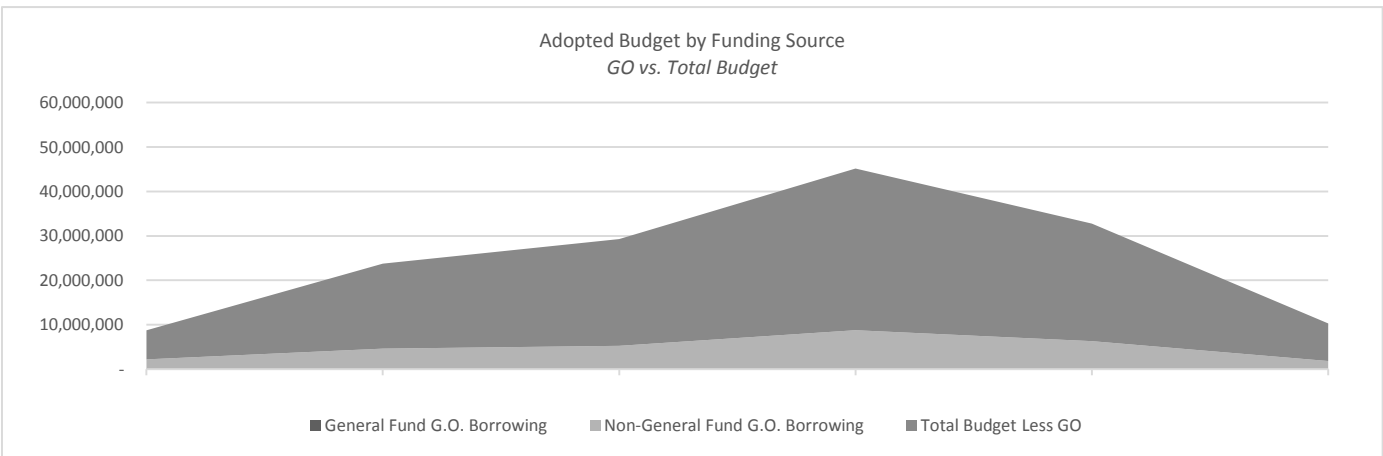
	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	2,213,983	4,631,622	5,261,433	8,774,772	6,314,175	1,842,880
Federal Sources	6,539,933	19,122,488	24,021,734	36,380,946	26,449,310	8,459,005
Total	\$ 8,753,916	\$ 23,754,110	\$ 29,283,167	\$ 45,155,718	\$ 32,763,485	\$ 10,301,885

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	2,213,983	4,631,622	5,261,433	8,774,772	6,314,175	1,842,880
Total	\$ 2,213,983	\$ 4,631,622	\$ 5,261,433	\$ 8,774,772	\$ 6,314,175	\$ 1,842,880

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	287,818	602,111	683,986	1,140,720	820,843	239,574



Metro Transit

Project Overview

Project: Bus Rapid Transit

Project #: 17607

Project Description:

This project is for planning and construction of the first phase of Bus Rapid Transit (BRT). The goal of a BRT system is to increase the capacity of the existing Metro system while decreasing ride times. BRT was most recently studied by the Madison Planning Organization in a 2013 report, where findings indicated ride times for the Capitol Square would be reduced by up to 35% with a BRT system. The project budget anticipates receiving a federal Small Starts grant to offset the capital costs associated with implementing BRT. If awarded the Small Starts grant, the funding split for the project will be 21% local, 79% federal. Planning efforts for submitting the Small Starts grant will take place in 2017; costs associated with the planning process will be funded by existing FTA grant proceeds available in the Transport 2020 project. The remaining balance within that project is \$2.0 million.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	-	3,200,000	18,400,000	18,400,000	-
Non-GF GO Borrowing	-	-	-	100,000	4,600,000	4,600,000	-
TOTAL	\$ -	\$ -	\$ -	\$ 3,300,000	\$ 23,000,000	\$ 23,000,000	\$ -

Project: Facilities Repairs and Improvement

Project #: 85002

Project Description:

This program provides for major building repairs and improvements to the existing Metro Transit facilities which support the functions of the fixed route and paratransit services. Funding for this program seeks to improve the existing facility located at East Washington Avenue and Ingersoll Street via enhancements to the roof, plumbing, HVAC, and equipment components.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	1,072,000	1,232,000	32,000	5,712,000	496,000	832,000
Non-GF GO Borrowing	66,000	268,000	308,000	8,000	1,428,000	124,000	208,000
Total	\$ 66,000	\$ 1,340,000	\$ 1,540,000	\$ 40,000	\$ 7,140,000	\$ 620,000	\$ 1,040,000

Project: Metro Satellite Facility

Project #: 10950

Project Description:

This project is for the construction of a satellite bus facility located at Nakoosa Trail. The new 165,000 square-foot facility will accommodate up to 70 standard buses, alleviating space constraints at Metro's existing East Washington location. The project budget anticipates receiving a federal TIGER grant in 2018; the City plans to submit an application for these funds in the spring of 2017. If awarded, the funding split for the project will be 24% local, 76% federal.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	-	7,600,000	14,000,000	5,200,000	-	-
Non-GF GO Borrowing	-	-	1,900,000	3,500,000	1,300,000	-	-
TOTAL	\$ -	\$ -	\$ 9,500,000	\$ 17,500,000	\$ 6,500,000	\$ -	\$ -

Project: Transit Coaches

Project #: 85001

Project Description:

This program provides funding for the replacement of 15 fixed route transit coaches on an annual basis and 17 paratransit vehicles on a seven year replacement cycle. The program seeks to replace 9 paratransit vehicles in 2018 and 8 paratransit vehicles in 2019. The goal of this program is to maintain an updated fleet of vehicles that provide for Metro Transit’s fixed route and paratransit services. All transit coaches purchased through this program meet both EPA Emissions Standards and Americans with Disabilities Act (ADA) requirements. Planned program funding is split 80% federal and 20% local.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	4,804,013	6,574,488	6,613,734	6,812,146	7,016,510	7,227,005
Non-GF GO Borrowing	181,000	1,816,003	1,643,622	1,653,433	1,446,772	1,490,175	1,534,880
TOTAL	\$ 181,000	\$ 6,620,016	\$ 8,218,110	\$ 8,267,167	\$ 8,258,918	\$ 8,506,685	\$ 8,761,885

Project: Transit System Upgrades

Project #: 85003

Project Description:

This program is for enhancements to equipment and software. The program's goal is to improve the efficiency of Metro Transit’s operations by updating a variety of system tools used for the services provided. Items planned for 2017 include the digitalization of radio communication equipment, maintenance of time-keeping software, as well as miscellaneous hardware and equipment improvements.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	663,920	3,716,000	176,000	256,800	536,800	400,000
Non-GF GO Borrowing	-	129,980	780,000	-	-	100,000	100,000
TOTAL	\$ -	\$ 793,900	\$ 4,496,000	\$ 176,000	\$ 256,800	\$ 636,800	\$ 500,000

Metro Transit

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Facilities Repairs and Improvement	1,340,000	1,340,000	268,000	1,072,000	1,340,000
Transit Coaches	6,620,016	6,620,016	1,816,003	4,804,013	6,620,016
Transit System Upgrades	829,900	793,900	129,980	663,920	793,900
Total	\$ 8,789,916	\$ 8,753,916	\$ 2,213,983	\$ 6,539,933	\$ 8,753,916

Reauthorized Appropriation

	GO Borrowing	Other	Total
Facilities Repairs and Improvement	66,000	-	66,000
Transit Coaches	181,000	-	181,000
Total	\$ 247,000	\$ -	\$ 247,000

Total 2017 Appropriation

	\$ 2,460,983	\$ 6,539,933	\$ 9,000,916
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Monona Terrace

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Building and Building Improvements	385,000	470,000	515,000	760,000	285,000	415,000
Machinery and Other Equipment	290,000	427,000	625,000	280,000	445,000	320,000
Monona Terrace Bike Path	300,000	-	-	-	-	-
Total	\$ 975,000	\$ 897,000	\$ 1,140,000	\$ 1,040,000	\$ 730,000	\$ 735,000

Changes from 2016 CIP

Project	Change
Monona Terrace Bike Path	Project advanced 1 year; funding shifted from Room Tax to GO Borrowing
Building and Building Improvements	Portion of project costs (\$200k) shifted from Room Tax to GO Borrowing

Monona Terrace

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Bike Path	300,000	-	-	-	-	-
Building	385,000	470,000	515,000	760,000	285,000	415,000
Machinery and Equipment	290,000	427,000	625,000	280,000	445,000	320,000
Total	\$ 975,000	\$ 897,000	\$ 1,140,000	\$ 1,040,000	\$ 730,000	\$ 735,000

2017 CIP by Funding Source

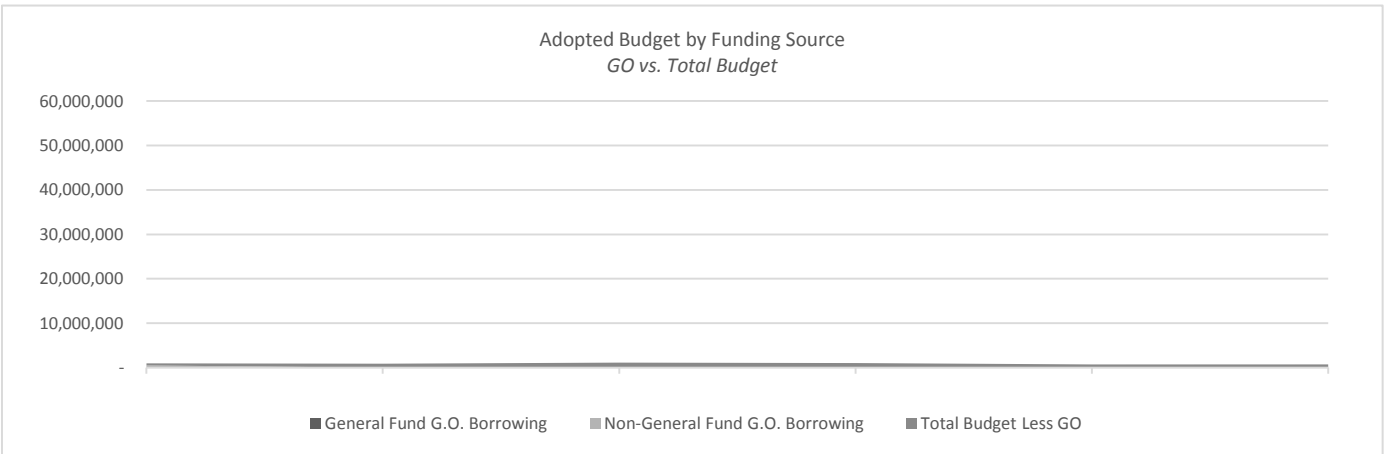
	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	500,000	-	-	-	-	-
Room Tax	475,000	897,000	1,140,000	1,040,000	730,000	735,000
Transfer from General Fund	-	-	-	-	-	-
Total	\$ 975,000	\$ 897,000	\$ 1,140,000	\$ 1,040,000	\$ 730,000	\$ 735,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	500,000	-	-	-	-	-
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	65,000	-	-	-	-	-



Monona Terrace

Project Overview

Project: Building and Building Improvements **Project #:** 10031
Project Description

This program funds building improvements at the Monona Terrace Convention Center. Major projects planned for 2017 include upgrades to the heating system, light system, network, digital interior signage, and HVAC controls. The goal of the program is to increase efficiency and reduce maintenance costs. Progress will be measured by reduction in costs and service hours. In 2017 a portion of the project will be funded by GO Borrowing.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	200,000	-	-	-	-	-
Room Tax	-	185,000	470,000	515,000	760,000	285,000	415,000
Transfer from General Fund	-	-	-	-	-	-	-
TOTAL	\$ -	\$ 385,000	\$ 470,000	\$ 515,000	\$ 760,000	\$ 285,000	\$ 415,000

Project: Machinery and Other Equipment **Project #:** 17414
Project Description

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests, and increase overall customer satisfaction. Progress will be measured by percentage of building with camera coverage, and customer satisfaction with the building. Projects planned for 2017 include camera replacement and staging upgrades.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Room Tax	-	290,000	427,000	625,000	280,000	445,000	320,000
Transfer from General Fund	-	-	-	-	-	-	-
Total	\$ -	\$ 290,000	\$ 427,000	\$ 625,000	\$ 280,000	\$ 445,000	\$ 320,000

Project: Monona Terrace Bike Path **Project #:** 17417
Project Description

This project will resurface the bike path between Monona Terrace and Lake Monona. The goal of this project is to improve bicycle and pedestrian safety on the path. Progress will be measured by improved safety for visitors and an increase in resurfaced pathway. Construction of the bike path is planned for 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	300,000	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-	-
Total	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Monona Terrace

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Building and Building Improvements	385,000	385,000	200,000	185,000	385,000
Machinery and Other Equipment	290,000	290,000	-	290,000	290,000
Monona Terrace Bike Path	300,000	300,000	300,000	-	300,000
Total	\$ 975,000	\$ 975,000	\$ 500,000	\$ 475,000	\$ 975,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
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Total 2017 Appropriation

	\$ 500,000	\$ 475,000	\$ 975,000
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Parking Utility

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Capitol East District Parking Structure	9,000,000	-	-	-	-	-
Garage Lighting Replacement	461,000	280,000	-	-	-	-
Garage Wayfinding Signs	200,000	30,000	-	-	-	-
Overture Center Garage Elevator	95,000	-	-	-	-	-
Overture Ctr Customer Service CTR	100,000	-	-	-	-	-
Parking Garage Repairs	632,000	658,000	496,000	636,000	494,000	570,000
Sayle Street	10,000	10,000	190,500	70,500	10,000	10,000
Single Space Meter Replacement	75,000	350,000	-	-	-	-
Vehicle Replacement	92,000	90,000	81,000	78,000	145,000	46,000
Total	\$ 10,665,000	\$ 1,418,000	\$ 767,500	\$ 784,500	\$ 649,000	\$ 626,000

Changes from 2016 CIP

Project	Change
Vehicle Replacement	Project added to CIP
Intelligent Transportation System	Project eliminated from CIP
Single Space Meter Replacement	Program funding increased
Garage Wayfinding Signs	Program funding increased
Garage Lighting Replacement	Program funding reduced
Overture Center Garage Elevator	Project added to CIP
Overture Ctr Customer Service CTR	Project added to CIP
Parking Garage Repairs	Program funding increased
Capitol East Parking Structure	Project budget increased

Parking Utility

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	9,666,000	290,000	190,500	70,500	10,000	10,000
Machinery and Equipment	367,000	470,000	81,000	78,000	145,000	46,000
Other	632,000	658,000	496,000	636,000	494,000	570,000
Total	\$ 10,665,000	\$ 1,418,000	\$ 767,500	\$ 784,500	\$ 649,000	\$ 626,000

2017 CIP by Funding Source

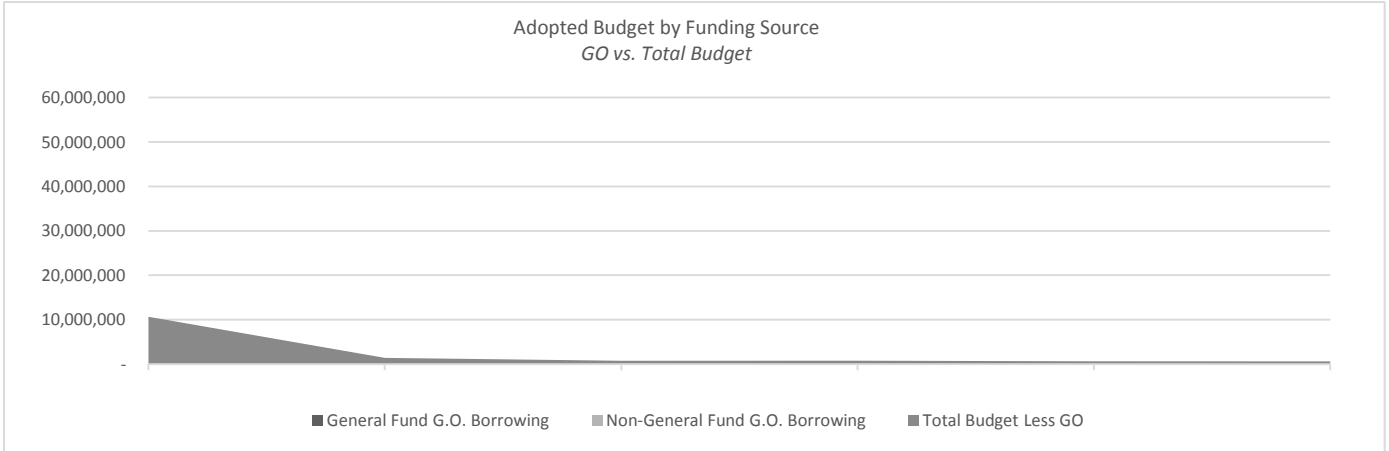
	2017	2018	2019	2020	2021	2022
Reserves Applied	4,665,000	1,418,000	767,500	784,500	649,000	626,000
TIF Proceeds	6,000,000	-	-	-	-	-
Total	\$ 10,665,000	\$ 1,418,000	\$ 767,500	\$ 784,500	\$ 649,000	\$ 626,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Parking Utility

Project Overview

Project: Asset Management System **Project #:** 17097

Project Description:

This project is for a city-wide asset management program. The goal of the project is to design a software system where specific program area functions will be configured to meet the needs of Public Works including Engineering, Traffic Engineering, Water Utility, Parking and possibly other agencies. Progress will be measured by the accuracy and efficiencies gained by the agencies in monitoring and reporting on their assets. The project is anticipated to be completed in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	150,000	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Capitol East District Parking Structure **Project #:** 1627

Project Description:

This project funds the construction of a new parking structure located at the corner of Livingston and Main in the Government East District. The goal of the project is to provide 600 above ground parking stalls to serve the parking needs of the new development and the public. Progress will be measured by the safety and occupancy of the garage. Construction is planned for 2017. An amendment approved by the Board of Estimates increased the project budget by \$3,000,000 for design and construction of the public parking component of the planned garage.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	3,000,000	-	-	-	-	-
TIF Proceeds	6,708,000	6,000,000	-	-	-	-	-
TOTAL	\$ 6,708,000	\$ 9,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Garage Lighting Replacement **Project #:** 1612

Project Description:

This project will replace all the existing overhead lighting fixtures with energy efficient LED lights in all parking garages operated by the Parking Utility. The goal of the project is to replace obsolete fixtures with energy efficient, longer lasting and higher quality lights. Progress will be measured by a decrease in energy consumption and reduced energy costs. The State Street Capitol and State Street Campus – Lake Garages are scheduled to be completed in 2017. Drawings and specifications are expected to be completed for the Overture Center Garage lighting project in late 2017, with construction planned in 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	710,000	461,000	280,000	-	-	-	-
TOTAL	\$ 710,000	\$ 461,000	\$ 280,000	\$ -	\$ -	\$ -	\$ -

Project: Garage Wayfinding Signs **Project #:** 1606

Project Description:

This project funds signage and parking guidance systems to assist drivers exiting parking facilities by identifying which exit lanes accept specific types of payment and by directing traffic to locations of available parking spaces within the structure. The goal is to improve customer service. Progress will be measured by greater utilization of facilities, including those with high average occupancies by providing real-time counts and directing drivers to available spaces, and underutilized facilities by providing greater visibility of locations with available public parking. In 2017, parking guidance systems will be considered for the State Street Capitol Garage lower level and Judge Doyle Garage. New signage is planned to be installed at the State Street Capitol Garage lower-level, in conjunction with the proposed conversion to a short-term parking area.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	75,000	200,000	30,000	-	-	-	-
TOTAL	\$ 75,000	\$ 200,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -

Project: Judge Doyle Garage **Project #:** 10396
Project Description:

This project is for the replacement of the Government East parking structure. The new parking structure will be located on Block 88 with approximately 600 stalls to help meet the needs of motorists parking in the downtown area. Progress will be measured by monitoring the occupancy rate at the completed garage. Design began in 2016 and construction is anticipated to begin in 2017 and be completed in 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	13,100,000	-	-	-	-	-	-
TOTAL	\$ 13,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Overture Center Garage Elevator **Project #:** 10403
Project Description:

This project funds the modernization of the elevator at the Overture Center Garage. The goal of the project is to increase performance, efficiency, and reduce energy consumption. Progress will be measured by the number of service calls, elevator malfunctions and down time. The project will be completed in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	148,000	95,000	-	-	-	-	-
TOTAL	\$ 148,000	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Overture Ctr Customer Service CTR **Project #:** 16004
Project Description:

This project is the pilot location for a new "Ambassador" role the Parking Utility Cashiering Staff will provide in the Overture Center Garage. Upon completion of piloting the "Ambassador" cashiering staffing model at the Overture Center Garage, Parking Utility staff shall prepare a comprehensive analysis regarding the outcome of the pilot. The findings of the study will be presented to the Transit and Parking Commission, Board of Estimates, and Common Council prior to expansion of the "Ambassador" model to additional facilities. The project also includes construction of a storm water diverter to direct storm water in to the sanitary sewer during ramp wash downs. The goal of the project is to improve the customer experience by being proactive and assisting customers throughout the facility and allowing additional services such as permit sales which are currently unavailable at the garages. Progress will be measured by monitoring customer satisfaction, including fewer helpline calls, and feedback from customers and staff. Construction is anticipated to begin in late 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	300,000	100,000	-	-	-	-	-
TOTAL	\$ 300,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Parking Garage Repairs **Project #:** 17456
Project Description:

This program funds major repairs on garage sections, including replacement of concrete, steel reinforcement, and installing a waterproof membrane system to the wearing surface in select locations. The goal of the program is to keep the parking structures safe and functional for public use. Progress is measured by extension of the useful life, improved customer experience, lower operating costs, and lower overall life cycle costs of the facilities. Funding in 2017 will be used for structural repairs.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	259,000	632,000	658,000	496,000	636,000	494,000	570,000
TOTAL	\$ 259,000	\$ 632,000	\$ 658,000	\$ 496,000	\$ 636,000	\$ 494,000	\$ 570,000

Project: Revenue Equipment Replacement **Project #:** 10397

Project Description:

This project is for the replacement and modification of the payment and revenue control (PARCS) equipment for off-street parking including parking lots and garages. The project goal is to replace existing payment technology that is past its useful life. Progress will be measured by monitoring downtime and repairs of the equipment. The project is anticipated to be completed in 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	3,100,000	-	-	-	-	-	-
TOTAL	\$ 3,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Sayle Street **Project #:** 10025

Project Description:

This program is for the maintenance and renovation of office space at the Parking Utility facility located at 1120 Sayle Street. The existing facility includes the Traffic Engineering Radio Shop that will be relocated to the newly constructed Fleet Services location at Nakoosa Trail. Funding in 2017 will cover minor repairs and maintenance.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	10,000	10,000	10,000	190,500	70,500	10,000	10,000
TOTAL	\$ 10,000	\$ 10,000	\$ 10,000	\$ 190,500	\$ 70,500	\$ 10,000	\$ 10,000

Project: Single Space Meter Replacement **Project #:** 1603

Project Description:

This program funds the replacement of the remaining “coin-only” single spaces meters in use throughout the City with state-of-the-art meters that allow payment from multiple sources including coins, credit cards, or smart-phones. The goal of the program is higher utilization and revenues. Progress will be measured by occupancy and revenue data. The project will be piloted in 2017 and implemented on a wider scale in 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	100,000	75,000	350,000	-	-	-	-
TOTAL	\$ 100,000	\$ 75,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Project: Vehicle Replacement **Project #:** 17600

Project Description:

This program funds the replacement of the Parking Utility’s vehicles. The goal is to replace vehicles on a ten year cycle, recognizing savings on maintenance, repairs, and fuel. Progress will be measured by savings in these areas. Purchases in 2017 include a utility truck, a utility vehicle, and replacement of a Leadworker vehicle.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	92,000	90,000	81,000	78,000	145,000	46,000
TOTAL	\$ -	\$ 92,000	\$ 90,000	\$ 81,000	\$ 78,000	\$ 145,000	\$ 46,000

Parking Utility

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Capitol East District Parking Structure	6,000,000	6,000,000	-	9,000,000	9,000,000
Garage Lighting Replacement	461,000	461,000	-	461,000	461,000
Garage Wayfinding Signs	200,000	200,000	-	200,000	200,000
Overture Center Garage Elevator	95,000	95,000	-	95,000	95,000
Overture Ctr Customer Service CTR	100,000	100,000	-	100,000	100,000
Parking Garage Repairs	632,000	632,000	-	632,000	632,000
Sayle Street	10,000	10,000	-	10,000	10,000
Single Space Meter Replacement	75,000	75,000	-	75,000	75,000
Vehicle Replacement	92,000	92,000	-	92,000	92,000
Total	\$ 7,665,000	\$ 7,665,000	\$ -	\$ 10,665,000	\$ 10,665,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Asset Management System	-	150,000	150,000
Capitol East District Parking Structure	-	6,708,000	6,708,000
Garage Lighting Replacement	-	710,000	710,000
Garage Wayfinding Signs	-	75,000	75,000
Judge Doyle Square Garage	-	13,100,000	13,100,000
Overture Center Garage Elevator	-	148,000	148,000
Overture Ctr Customer Service CTR	-	300,000	300,000
Parking Garage Repairs	-	259,000	259,000
Revenue Equipment Replacement	-	3,100,000	3,100,000
Sayle Street	-	10,000	10,000
Single Space Meter Replacement	-	100,000	100,000
Total	\$ -	\$ 24,660,000	\$ 24,660,000

Total 2017 Appropriation

	\$ -	\$ 35,325,000	\$ 35,325,000
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Parks Division

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Assessable Trees	150,000	150,000	150,000	150,000	150,000	150,000
Beach And Shoreline Improvements	683,000	195,000	750,000	710,000	225,000	225,000
Breese Stevens Improvements	750,000	-	-	-	500,000	-
Brittingham Park Improvements	-	-	-	-	800,000	-
Central Park Improvements	-	-	200,000	-	200,000	-
Conservation Park Improvements	220,000	280,000	185,000	175,000	655,000	225,000
Disc Golf Improvements	35,000	250,000	35,000	35,000	35,000	35,000
Dog Park Improvements	130,000	65,000	325,000	100,000	165,000	175,000
Elver Park Improvements	-	350,000	350,000	-	-	-
Emerald Ash Borer Mitigation	1,000,000	1,125,000	1,175,000	1,250,000	1,250,000	1,300,000
Forest Hill Cemetery Improvements	460,000	-	-	-	-	-
Hoyt Park Improvements	-	-	-	160,000	-	-
Ice Rink Debt Refinancing	1,075,240	-	-	-	-	-
James Madison Park Improvements	-	900,000	-	-	-	-
Land Acquisition	250,000	250,000	250,000	250,000	250,000	250,000
Odana Hills Clubhouse Improvements	-	-	-	-	200,000	-
Olbrich Botanical Complex	5,000,000	4,500,000	-	-	-	-
Park Equipment	400,000	400,000	400,000	400,000	450,000	400,000
Park Land Improvements	1,290,000	1,760,000	2,400,000	6,505,000	4,443,000	5,025,000
Parks Facility Improvements	867,000	2,240,000	1,280,000	400,000	1,845,000	4,278,750
Playground/Accessibility Improvements	1,240,000	1,445,000	1,250,000	1,600,000	1,675,000	1,780,000
Street Tree Replacements	185,000	195,000	195,000	195,000	200,000	200,000
Vilas Park Improvements	1,015,000	-	-	1,900,000	-	1,300,000
Warner Park Community Center	-	-	1,450,000	-	-	-
Yahara River Parkway Improvements	-	-	-	-	250,000	450,000
Total	\$ 14,750,240	\$ 14,105,000	\$ 10,395,000	\$ 13,830,000	\$ 13,293,000	\$ 15,793,750

Changes from 2016 CIP

Project	Change
Breese Stevens Improvements	Project budget increased
Central Park Improvements	Project budget decreased
Dog Park Improvements	Program budget increased
Elver Park Improvements	Project deferred 2 years, budget increased
Emerald Ash Borer Mitigation	Project budget increased
Forest Hill Cemetery Improvements	Project advanced 1 year, budget increased
Ice Rink Debt Refinancing	Project added to the CIP
James Madison Park Improvements	Project deferred 1 year, budget increased
Olbrich Botanical Complex	GO Borrowing for project deferred to 2018
Reindahl Park Improvements	Project eliminated from CIP
Street Tree Replacements	Program budget decreased
Vilas Park Improvements	Project deferred 2 years, budget decreased
Warner Park Community Center	Projects combined, budget increased
Yahara River Parkway Improvements	Project deferred 2 years

Parks Division

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	6,350,000	7,375,000	2,550,000	1,925,000	3,200,000	4,250,000
Land	240,000	240,000	240,000	240,000	240,000	240,000
Land Improvements	4,500,000	3,952,500	4,922,500	9,130,000	7,233,000	8,755,000
Machinery and Equipment	445,000	445,000	445,000	395,000	445,000	395,000
Other	3,215,240	2,092,500	2,237,500	2,140,000	2,175,000	2,153,750
Total	\$ 14,750,240	\$ 14,105,000	\$ 10,395,000	\$ 13,830,000	\$ 13,293,000	\$ 15,793,750

2017 CIP by Funding Source

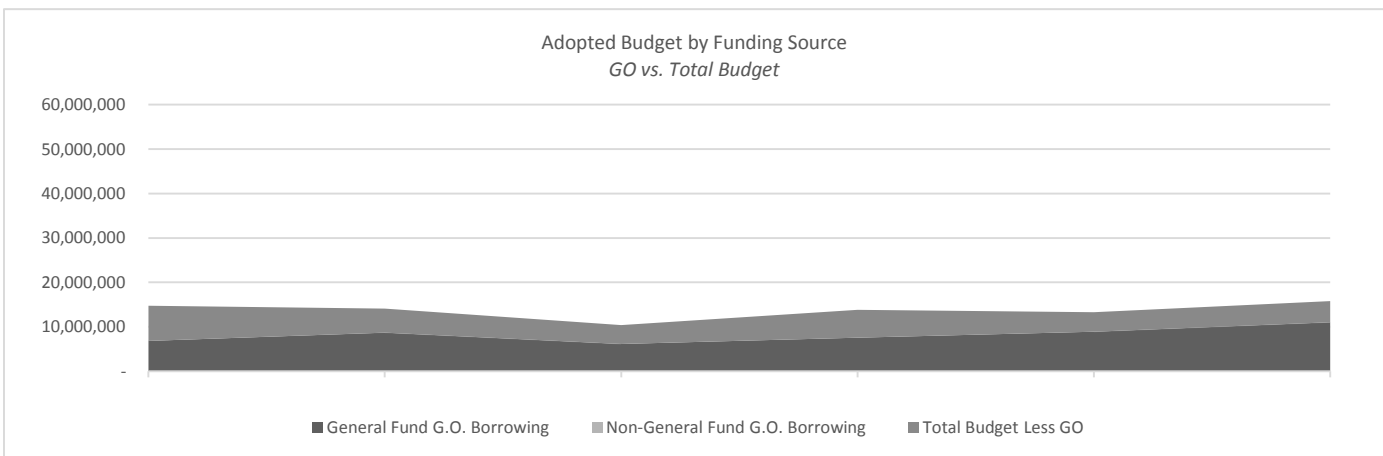
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	6,838,240	8,696,000	6,149,000	7,560,750	8,905,000	11,033,750
Federal Sources	49,000	25,000	25,000	25,000	35,000	25,000
Impact Fees	2,292,000	2,866,000	2,828,000	4,556,250	2,545,000	3,280,000
Private Contribution/Donation	4,703,000	1,450,000	505,000	800,000	815,000	590,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
State Sources	-	-	-	-	50,000	-
TIF Proceeds	21,000	20,000	20,000	20,000	25,000	25,000
Trade In Allowance	53,000	53,000	53,000	53,000	53,000	50,000
Transfer from General Fund	514,000	525,000	525,000	525,000	575,000	525,000
Transfer From Other Restricted	130,000	320,000	140,000	140,000	140,000	115,000
Total	\$ 14,750,240	\$ 14,105,000	\$ 10,395,000	\$ 13,830,000	\$ 13,293,000	\$ 15,793,750

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	6,838,240	8,696,000	6,149,000	7,560,750	8,905,000	11,033,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 6,838,240	\$ 8,696,000	\$ 6,149,000	\$ 7,560,750	\$ 8,905,000	\$ 11,033,750

Annual Debt Service

General Fund G.O. Borrowing	888,971	1,130,480	799,370	982,898	1,157,650	1,434,388
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Parks Division

Project Overview

Project: Allied Drive Area Potential Park **Project #:** 10543

Project Description:

This project provides funding for a full-length basketball court in the Allied Drive area, which is accessible to all and has been a high priority for the neighborhood. Fencing and other improvements may be included in the project scope. Other funding for the project is from private contributions. The funding for this project is a reauthorization of 2016 appropriations.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	161,047	-	-	-	-	-	-
Private Contribution/Donation	50,000	-	-	-	-	-	-
TOTAL	\$ 211,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Assessable Trees **Project #:** 10498

Project Description:

This program provides funding for planting terrace trees along new streets. The goal of the program is to ensure trees are planted in newly developed areas of the city to provide an adequate tree canopy. Progress will be measured by the number of trees planted within a year of site availability. The annual funding supports planting, watering, and pruning.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Special Assessment	-	150,000	150,000	150,000	150,000	150,000	150,000
TOTAL	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project: Beach And Shoreline Improvements **Project #:** 10605

Project Description:

This program provides funding for the improvement of beaches, shorelines, and access to the water. The goal of the program is to provide boat launches that are safe and useable, shorelines that aren't eroding, and piers that are safe, accessible, and useable. Progress is being measured by the number of lake access permits sold and number of complaints received. The 2017 project timeline calls for improvements to be made at Olin Park, Wingra, and Olbrich.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	540,000	630,000	170,000	495,000	510,000	200,000	135,000
Impact Fees	-	50,000	25,000	255,000	200,000	25,000	90,000
Private Contribution/Donation	-	3,000	-	-	-	-	-
TOTAL	\$ 540,000	\$ 683,000	\$ 195,000	\$ 750,000	\$ 710,000	\$ 225,000	\$ 225,000

Project: Breese Stevens Improvements **Project #:** 17157

Project Description:

This project provides funding for continued improvements to Breese Stevens. Improvements will facilitate expanded use of Breese Stevens Field by increasing capacity of the facility and providing additional amenities. Progress will be measured by number of events and attendance at events. Projects planned for 2017 and 2018 include providing additional restroom and locker room facilities to increase the capacity of the facility and other needed repairs. Funding in 2021 is for additional seating in the stadium.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	450,000	-	-	-	400,000	-
Impact Fees	-	200,000	-	-	-	-	-
Private Contribution/Donation	-	100,000	-	-	-	100,000	-
TOTAL	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -

Project: Brittingham Park Improvements

Project #: 17159

Project Description:

This project provides funding for continued improvements to Brittingham Park. The goal of the project is to provide a facility that meets current needs as well as flexibility to meet ongoing needs for the future. Progress will be measured by Brittingham Boats attendance (current holder of agreement with Madison Parks) and park attendance. The reauthorized appropriations are for parking lot and sidewalk reconstruction. Projects planned for 2021 include upgrading and/or replacing the beach house at Brittingham Park.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	185,000	-	-	-	-	100,000	-
Impact Fees	275,000	-	-	-	-	400,000	-
Private Contribution/Donation	-	-	-	-	-	300,000	-
TOTAL	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -

Project: Central Park Improvements

Project #: 10469

Project Description:

This project provides funding for continued improvements to Central Park. The goal of the project is to expand Central Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan. Progress will be measured by the implementation of elements of the adopted Central Park Master Plan. Neighborhood and community engagement will be sought as improvements are finalized.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	100,000	-	200,000	-
Impact Fees	480,000	-	-	100,000	-	-	-
TOTAL	\$ 480,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -

Project: Conservation Park Improvements

Project #: 17124

Project Description:

This program provides funding for environmental enhancements to the City's diverse native ecosystems. Projects within this program seek to remove exotic botanical species and implement restoration efforts in wooded and meadow areas of City parkland. The goal of the program is to create natural landscapes and open space that is well maintained and accessible to park visitors. To preserve and protect the natural resources of the Madison area through long term focused land management practices. Projects planned for 2017 include: continued land management practices; oak savanna, prairie, and wetland restoration, and woodland management in Cherokee Marsh and Owen Conservation Park, including trail and access improvements.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	15,000	9,000	5,000	10,000	10,000	10,000	10,000
GF GO Borrowing	80,000	161,000	160,000	150,000	145,000	440,000	145,000
Impact Fees	-	45,000	110,000	-	-	185,000	50,000
Private Contribution/Donation	-	-	-	20,000	15,000	15,000	15,000
Transfer From Other Restricted	-	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL	\$ 95,000	\$ 220,000	\$ 280,000	\$ 185,000	\$ 175,000	\$ 655,000	\$ 225,000

Project: Disc Golf Improvements **Project #:** 17130
Project Description:

This program provides funding for improvements to the disc golf courses at Hiestand and Elver Parks. The goal of the program is to meet current standards for safety. Progress will be measured by disc golf permit fees and number of complaints received. Projects planned for 2017 include: erosion control, turf and path improvements, tee box improvements, and registration kiosks. Increased funding in 2018 anticipates the construction of a new disc golf course in the system.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer From Other Restricted	35,000	35,000	250,000	35,000	35,000	35,000	35,000
TOTAL	\$ 35,000	\$ 35,000	\$ 250,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000

Project: Dog Park Improvements **Project #:** 17122
Project Description:

This program provides funding for improvements at dog park facilities, which include 25 on-leash areas, and 8 off-leash dog parks. The goal of the program is to provide safe and maintainable facilities to meet the needs of the City's growing dog owner population. Progress is measured by the number of dog park permits sold. Planned projects for 2017 include improvements to existing dog parks as well as a potential new off leash dog park in the City.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	40,000	-	75,000	-	65,000	100,000
Impact Fees	-	-	-	150,000	-	-	-
Transfer From Other Restricted	-	90,000	65,000	100,000	100,000	100,000	75,000
TOTAL	\$ -	\$ 130,000	\$ 65,000	\$ 325,000	\$ 100,000	\$ 165,000	\$ 175,000

Project: Elver Park Improvements **Project #:** 17190
Project Description:

This project provides funding for continued improvements to Elver Park. The goal of the project is an improved parking facility to support the ball field complex. Progress will be measured by the number of field reservations. Funding for repaving the parking lots and paths is shown in 2018 and 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	350,000	-	-	-
Impact Fees	-	-	350,000	-	-	-	-
TOTAL	\$ -	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -

Project: Emerald Ash Borer Mitigation **Project #:** 17148
Project Description:

This project funds the City's Emerald Ash Borer mitigation efforts. The Emerald Ash Borer was first detected in Madison in November of 2013 near Warner Park. Funding will be used for the timely removal and replacement of both street and park trees while ensuring other Forestry services are not adversely impacted. The Emerald Ash Borer Mitigation Program implements the recommendations of the EAB Task Force to proactively remove and replace ash trees throughout the city. Progress will be measured by the number of trees removed and replanted.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	1,000,000	1,125,000	1,175,000	1,250,000	1,250,000	1,300,000
TOTAL	\$ -	\$ 1,000,000	\$ 1,125,000	\$ 1,175,000	\$ 1,250,000	\$ 1,250,000	\$ 1,300,000

Project: Esther Beach Improvements **Project #:** 17164

Project Description:

This project provides funding for improvements to Esther Beach Park in accordance with the adopted Esther Beach Park master plan. Planned projects for 2017 include reconstruction of the play area, parking lot, boat launch, and stormwater utilities.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	200,000	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Forest Hill Cemetery Improvements **Project #:** 17166

Project Description:

This project will replace the roadway and water system at Forest Hill Cemetery in 2017. The goal of the project is improved access and environmental management. Progress will be measured by reduction in work orders for irrigation system breaks and repairs and reduced roadway maintenance.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	460,000	-	-	-	-	-
TOTAL	\$ -	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Garver at Olbrich Botanical Complex **Project #:** 17133

Project Description:

This project provides the City's contribution towards the rehabilitation and adaptive reuse of the historic Garver Feed Mill located in Olbrich Park. A portion of the funding (\$840,000) is identified to meet the cold storage, archival storage, and equipment storage needs of Olbrich Botanical Complex (OBC), estimated at 14,000 square feet in the OBC Facilities Master Plan and Schematic Design Section 4.2. The funding is a reauthorization of a 2016 appropriation.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,955,000	-	-	-	-	-	-
TOTAL	\$ 1,955,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Highland Manor Shelter **Project #:** 10539

Project Description:

This project provides funding for continued improvements to Highland Manor Park including the storm shelter. The funding is reauthorized from a 2016 appropriation.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	117,000	-	-	-	-	-	-
TOTAL	\$ 117,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Hoyt Park Improvements **Project #:** 17188

Project Description:

This project will replace the existing parking lot at Hoyt Park. The goal of the project is to improve stormwater mitigation at the site. Progress will be measured by improved reservations at the park.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	80,000	-	-
Impact Fees	-	-	-	-	60,000	-	-
Private Contribution/Donation	-	-	-	-	20,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ -

Project: Ice Rink Debt Refinancing

Project #: 17606

Project Description:

This project refinances an outstanding loan between the City and Hartmeyer Ice Areas, and allows for capital improvements at the existing locations. In 2004 the City's two ice arenas were sold to Madison Ice Inc. under a 30-year land contract for \$1.1 million. This debt is currently being repaid to the City through semi-annual payments of \$12,358 per location. The outstanding principal is \$725,760, with an additional \$238,000 in anticipated interest payments by the maturity date in 2036. The newly issued debt along with the outstanding balance will be repaid on a 10-year term with a 20-year schedule, requiring an estimated \$1.1 million balloon payment in year 10. The GO borrowing from this project will be repaid by the City on a 10-year term; under this agreement the City's General Fund will absorb the higher debt payments during the first ten years of the agreement. The debt service payments will total \$4,967 a year more than the amount of the loan payments received. Assuming the balloon payment is made in year 10, the City will receive a net benefit of \$7,500 compared to the current loan.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	1,075,240	-	-	-	-	-
TOTAL	\$ -	\$ 1,075,240	\$ -	\$ -	\$ -	\$ -	\$ -

Project: James Madison Park Improvements

Project #: 17170

Project Description:

This project provides funding for improvements at James Madison Park located in Madison's downtown area. The goal of the project is improved utilization of the shelter and other park amenities. Progress will be measured by the number of events, number of shelter reservations, and number of attendees. Planning efforts for the project will take place in 2016 and 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	50,000	-	-	-	-	-	-
Impact Fees	-	-	500,000	-	-	-	-
Private Contribution/Donation	150,000	-	400,000	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ -

Project: Land Acquisition

Project #: 17128

Project Description:

This program provides funding to meet the costs of research, appraisals, title work, negotiations, and acquisition of new parkland. All acquisitions will be subject to final approval of the Common Council. The program goal is to pursue opportunities to add additional land to the city's park inventory by expanding existing parks or purchasing land in park deficient areas. Progress will be measured by park acreage per capita. Reauthorized funding is for acquisition costs of a new downtown park.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Impact Fees	7,650,000	250,000	250,000	250,000	250,000	250,000	250,000
TOTAL	\$ 7,650,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Project: Odana Hills Clubhouse Improvements

Project #: 17189

Project Description:

This project provides funding for the study and design of a new facility at Odana Hills Golf Course. An initial evaluation by Facilities Management has determined that renovation of the existing facility will not meet current and future use patterns and goals for sustainability. The new facility will be multipurpose: a golf course clubhouse and winter operations facility as well as reservable meeting space. The goal of the project is to improve energy efficiency. Progress will be measured by decreased energy costs. Design is planned for 2021.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	-	200,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Project: Olbrich Botanical Complex **Project #:** 17193
Project Description:

This project provides funding for the first phase of improvements to Olbrich Botanical Complex. The project is jointly funded by GO Borrowing and private donations. The goal of the project is to provide more educational classes and programs and improved support facilities. Progress will be measured by the number of programs and classes and attendance. The first phase will include the education wing, greenhouses, and modifying the atrium to create a library and orientation space for visitors.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	500,000	4,500,000	-	-	-	-
Private Contribution/Donation	-	4,500,000	-	-	-	-	-
TOTAL	\$ -	\$ 5,000,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -

Project: Park Equipment **Project #:** 17202
Project Description:

This program provides funding for the purchase of new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, and Planning and Development. Other funding is from the trade-in value of the equipment being replaced. The goal of the program is to provide the required equipment to allow staff to adequately maintain a growing number of park and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner. Progress will be measured by adherence to park operational maintenance standards.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Trade In Allowance	-	50,000	50,000	50,000	50,000	50,000	50,000
Transfer from General Fund	-	350,000	350,000	350,000	350,000	400,000	350,000
TOTAL	\$ -	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 450,000	\$ 400,000

Project: Park Land Improvements **Project #:** 17421
Project Description:

This program provides funding for improvements to Madison's Community, Neighborhood and Mini Parks. The goal of this program is to provide safe and accessible recreational amenities across the park system. Progress is measured by number of field reservations, court reservations, and park event attendance. Projects planned for 2017 include: addressing existing infrastructure needs by annual basketball court and tennis court improvements, fencing improvements, field lighting improvements, path and parking lot improvements, landscaping and other projects.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	185,055	993,000	1,180,000	1,437,000	3,778,750	3,313,000	3,410,000
Impact Fees	385,000	282,000	565,000	963,000	2,596,250	900,000	1,285,000
Private Contribution/Donation	20,000	15,000	15,000	-	130,000	230,000	330,000
TOTAL	\$ 590,055	\$ 1,290,000	\$ 1,760,000	\$ 2,400,000	\$ 6,505,000	\$ 4,443,000	\$ 5,025,000

Project: Parks Facility Improvements

Project #: 17443

Project Description:

This program maintains and improves existing park buildings and facilities. The goal of the program is to maintain facilities that meet the needs of park users as well as adequate facilities for staff to maintain the parks. Progress will be measured by attendance at Mallards Stadium, attendance at WPCRC, complaints from customers. Projects planned for 2017 include: tuckpointing and other improvements to Gates of Heaven; replacement of the Cherokee Caretaker House; design development for improvements to Goodman Maintenance Facility; and other improvements to existing buildings and infrastructure in the parks system.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	168,303	669,000	677,000	817,000	347,000	1,637,000	3,643,750
Impact Fees	-	145,000	560,000	460,000	50,000	205,000	425,000
Private Contribution/Donation	-	50,000	1,000,000	-	-	-	210,000
Trade In Allowance	-	3,000	3,000	3,000	3,000	3,000	-
TOTAL	\$ 168,303	\$ 867,000	\$ 2,240,000	\$ 1,280,000	\$ 400,000	\$ 1,845,000	\$ 4,278,750

Project: Park Ridge Neighborhood

Project #: 17132

Project Description:

This project provides funding for the purchase of land and development of a neighborhood park in the Park Ridge Neighborhood. The funding is a reauthorization of Park Impact Fees (\$150,000) from 2016 appropriations.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Impact Fees	150,000	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Penn Park Improvements

Project #: 17178

Project Description:

This project provides funding for the demolition and reconstruction of the park shelter at Penn Park. This project also includes funding for other park improvements. The funding is a reauthorization of a 2016 appropriation.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	1,440,425	-	-	-	-	-	-
TOTAL	\$ 1,440,425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Playground/Accessibility Improvements

Project #: 17436

Project Description:

This program maintains and improves existing park playgrounds in addition to accessibility improvements. The goal of this program is to provide funding to replace and upgrade existing playgrounds to meet NPSI and ASTM standards. Funding is also used to ensure recreational amenities are accessible to the greatest extent possible. Progress is being measured by number of playgrounds per capita. This program will provide funding for ongoing improvements to meet current CPSC Public Playground Safety Handbook guidelines. In addition, this funding will be used to continue to improve accessibility in our parks to meet current Americans with Disabilities Act Accessibility Guidelines (ADAAG).

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	40,000	20,000	15,000	15,000	25,000	15,000
GF GO Borrowing	454,000	645,000	884,000	700,000	1,050,000	1,050,000	1,050,000
Impact Fees	272,000	520,000	506,000	500,000	500,000	500,000	680,000
Private Contribution/Donation	-	35,000	35,000	35,000	35,000	100,000	35,000
TOTAL	\$ 726,000	\$ 1,240,000	\$ 1,445,000	\$ 1,250,000	\$ 1,600,000	\$ 1,675,000	\$ 1,780,000

Project: Street Tree Replacements

Project #: 17182

Project Description:

This program provides funding for the replacement of street trees within the City in conjunction with EAB efforts. The goal of the program is to maintain and improve the urban forest tree canopy in the City by providing funding to replace street trees. Progress is being measured by the number of trees planted. The following TIF districts support the program: TID 25 (\$5,000); TID 27 (\$1,000); TID 29 (\$1,000); TID 32 (\$5,000); TID 36 (\$3,000); TID 37 (\$1,000); TID 39 (\$1,000); TID 41 (\$1,000); TID 42 (\$1,000); TID 43 (\$1,000); TID 44 (\$1,000).

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	35,000	21,000	20,000	20,000	20,000	25,000	25,000
Transfer from General Fund	-	164,000	175,000	175,000	175,000	175,000	175,000
TOTAL	\$ 35,000	\$ 185,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 200,000	\$ 200,000

Project: Vilas Park Improvements

Project #: 17184

Project Description:

This project provides funding to begin a series of improvements at Vilas Park. The goal of the project is to create a sustainable park that will provide a variety of recreational amenities and protect and enhance natural resources. Progress will be measured by park attendance, number of events scheduled, number of attendees at events and programs. The funding schedule for the project anticipates lagoon dredging and the reconstruction of a pedestrian bridge in 2017; shelter replacement in 2020; and reconstruction of the roadway and path system in 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	215,000	-	-	400,000	-	1,000,000
Impact Fees	-	800,000	-	-	900,000	-	300,000
Private Contribution/Donation	-	-	-	-	600,000	-	-
TOTAL	\$ -	\$ 1,015,000	\$ -	\$ -	\$ 1,900,000	\$ -	\$ 1,300,000

Project: Warner Park Community Center

Project #: 17196

Project Description:

This project provides funding for the expansion of the Warner Park Community Center in 2019. The goal of the project is to continue to build on the positive work at the center by providing more space for additional programming, classes, and other community building opportunities. Progress will be measured by attendance at the center, number of classes and programs provided, number of attendees at these classes and programs.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	850,000	-	-	-
Impact Fees	-	-	-	150,000	-	-	-
Private Contribution/Donation	-	-	-	450,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 1,450,000	\$ -	\$ -	\$ -

Project: Yahara River Parkway Improvements

Project #: 17195

Project Description:

This project funds improvements to the Yahara River Parkway. The goal of this project is to improve access to the water and improve the historic landscape. Progress will be measured by annual attendance, boat rentals, and number of events held in Burr Jones Park, including athletic field events.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	-	50,000	250,000
Impact Fees	-	-	-	-	-	80,000	200,000
Private Contribution/Donation	-	-	-	-	-	70,000	-
State Sources	-	-	-	-	-	50,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 450,000

Parks Division

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Assessable Trees	150,000	150,000	-	150,000	150,000
Beach And Shoreline Improvements	683,000	683,000	630,000	53,000	683,000
Breese Stevens Improvements	750,000	750,000	450,000	300,000	750,000
Conservation Park Improvements	220,000	220,000	161,000	59,000	220,000
Disc Golf Improvements	35,000	35,000	-	35,000	35,000
Dog Park Improvements	130,000	130,000	40,000	90,000	130,000
Emerald Ash Borer Mitigation	1,000,000	1,000,000	1,000,000	-	1,000,000
Forest Hill Cemetery Improvements	460,000	460,000	460,000	-	460,000
Ice Rink Debt Refinancing	-	-	1,075,240	-	1,075,240
Land Acquisition	250,000	250,000	-	250,000	250,000
Olbrich Botanical Complex	5,000,000	5,000,000	500,000	4,500,000	5,000,000
Park Equipment	400,000	400,000	-	400,000	400,000
Park Land Improvements	1,290,000	1,290,000	993,000	297,000	1,290,000
Parks Facility Improvements	867,000	867,000	669,000	198,000	867,000
Playground/Accessibility Improvements	1,240,000	1,240,000	645,000	595,000	1,240,000
Street Tree Replacements	185,000	185,000	-	185,000	185,000
Vilas Park Improvements	1,015,000	1,015,000	215,000	800,000	1,015,000
Total	\$ 13,675,000	\$ 13,675,000	\$ 6,838,240	\$ 7,912,000	\$ 14,750,240

Reauthorized Appropriation

	GO Borrowing	Other	Total
Allied Drive Area Potential Park	81,047	130,000	211,047
Beach And Shoreline Improvements	540,000	-	540,000
Brittingham Park Improvements	185,000	275,000	460,000
Central Park Improvements	-	480,000	480,000
Conservation Park Improvements	80,000	15,000	95,000
Disc Golf Improvements	-	35,000	35,000
Esther Beach Improvements	200,000	-	200,000
Garver at Olbrich Botanical Complex	1,955,000	-	1,955,000
Highland Manor Shelter	117,000	-	117,000
James Madison Park Improvements	50,000	150,000	200,000
Land Acquisition	-	7,650,000	7,650,000
Park Land Improvements	185,055	405,000	590,055
Park Ridge Neighborhood	-	150,000	150,000
Parks Facility Improvements	168,303	-	168,303
Penn Park Improvements	1,440,425	-	1,440,425
Playground/Accessibility Improvements	454,000	272,000	726,000
Street Tree Replacements	-	35,000	35,000
Total	\$ 5,455,830	\$ 9,597,000	\$ 15,052,830

Total 2017 Appropriation

\$ 12,294,070	\$ 17,509,000	\$ 29,803,070
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Planning Division

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Comprehensive Plan Update	250,000	-	-	-	-	-
Historic Preservation Plan	150,000	-	-	-	-	-
Inter-City Intermodal Bus Terminal	-	-	350,000	750,000	-	-
Municipal Art Fund	100,000	100,000	100,000	100,000	100,000	100,000
Oscar Mayer Subarea Plan	100,000	-	-	-	-	-
Total	\$ 600,000	\$ 100,000	\$ 450,000	\$ 850,000	\$ 100,000	\$ 100,000

Changes from 2016 CIP

Project	Change
Inter-City Intermodal Bus Terminal	Project deferred 2 years
Oscar Mayer Subarea Plan	Project added to the CIP

Planning Division

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Other	600,000	100,000	450,000	850,000	100,000	100,000
Total	\$ 600,000	\$ 100,000	\$ 450,000	\$ 850,000	\$ 100,000	\$ 100,000

2017 CIP by Funding Source

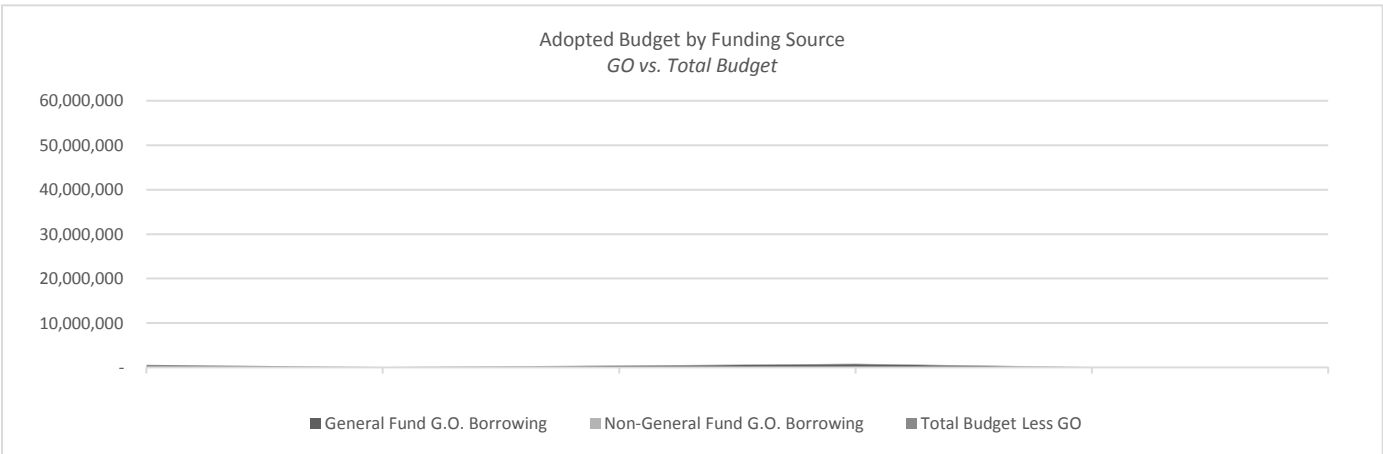
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	100,000	-	350,000	750,000	-	-
Transfer from General Fund	500,000	100,000	100,000	100,000	100,000	100,000
Total	\$ 600,000	\$ 100,000	\$ 450,000	\$ 850,000	\$ 100,000	\$ 100,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	100,000	-	350,000	750,000	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 100,000	\$ -	\$ 350,000	\$ 750,000	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	13,000	-	45,500	97,500	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Planning Division

Project Overview

Project: Comprehensive Plan Update **Project #:** 10780

Project Description:

This project provides funding to update the City's Comprehensive Plan. Funding for the project will be used for consulting costs for planning, analysis, and public outreach strategies, as well as printing and other administrative costs associated with the project. The goal of the project is to ensure the Comprehensive Plan remains current with changes in the community and a viable tool for policymakers. Progress will be measured by focusing more on articulating the City's priorities and developing quantifiable measures of success. The project timeline calls for the update to be complete in 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	-	250,000	-	-	-	-	-
TOTAL	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Historic Preservation Plan **Project #:** 10064

Project Description:

This project provides funding to update the City's Historic Preservation Plan. The goal of the project is to have a comprehensive historic preservation plan to provide a framework for historic preservation policies and programs, which will provide direction and predictability in matters regarding historic and potentially historic resources. Progress will be measured by a more focused articulation of City preservation priorities and developing quantifiable measures of success. The project timeline calls for the update to be complete in 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	-	150,000	-	-	-	-	-
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Inter-City Intermodal Bus Terminal **Project #:** 1707

Project Description:

This project will study the feasibility of developing an intercity, intermodal bus terminal in conjunction with the reconstruction of the Lake Street parking ramp. The desired outcome of the project is a multi-use parking garage, intermodal terminal and potential commercial or residential development above the facility. The project timeline calls for a study to be completed in 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	350,000	750,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 350,000	\$ 750,000	\$ -	\$ -

Project: Municipal Art Fund **Project #:** 10056

Project Description:

This project is a continuing program, integrating art into public projects. The goal of the program is to conserve and maintain works of art in the City's permanent collection. Progress will be measured by the preparation of conservation studies that identify the maintenance needs of works of art.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Transfer from General Fund	-	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project: Oscar Mayer Subarea Plan

Project #: 65329

Project Description:

This project provides funding for consultant services to complete a market study and subarea plan for the Kraft Heinz (Oscar Mayer) property and immediate surrounding area, on Madison’s north side. The function of the consultant is to work under the leadership and guidance of City staff to facilitate and keep careful track of the Special Area Plan process (facilitate public meetings, meetings with City staff from various agencies, etc.), lay out recommended land uses and multimodal transportation connections through the site, and complete the narrative, maps, and other figures and illustrations for the plan document. Funding will support an approximately one year planning process to begin in Spring 2017 and be completed in 2018. The intent is to have the Special Area Plan adopted by the Common Council to guide future land use decisions (subdivisions, rezoning, etc.) for the property.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	100,000	-	-	-	-	-
TOTAL	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Planning Division

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Comprehensive Plan Update	250,000	250,000	-	250,000	250,000
Historic Preservation Plan	150,000	150,000	-	150,000	150,000
Municipal Art Fund	100,000	100,000	-	100,000	100,000
Oscar Mayer Subarea Plan	-	-	100,000	-	100,000
Total	\$ 500,000	\$ 500,000	\$ 100,000	\$ 500,000	\$ 600,000

Total 2017 Appropriation

	\$ 100,000	\$ 500,000	\$ 600,000
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Police Department

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Communication/Radio Improvements	991,500	-	-	-	-	-
Digital Forensic Lab Replacement	-	60,000	-	-	-	-
Forensic Server Replacement	-	-	75,000	-	-	-
In Car Video Storage	-	45,000	-	-	-	-
Investigative Software/Hardware Upg.	-	-	-	50,000	-	-
Light Bar Replacement Project	-	45,000	45,000	40,000	-	-
Midtown District Station	8,061,695	-	-	-	-	-
Police Building Improvements	310,600	228,800	411,800	388,900	411,300	416,600
Update Evidentiary Technology	-	-	-	100,000	-	-
Total	\$ 9,363,795	\$ 378,800	\$ 531,800	\$ 578,900	\$ 411,300	\$ 416,600

Changes from 2016 CIP

Project	Change
Investigative Software/Hardware Upg.	Project 2017 funding eliminated; 2019 deferred to 2020
Forensic Server Replacement	Project deferred 1 year
Digital Forensic Lab Replacement	Project deferred 1 year
In Car Video Storage	Program funding increased
Light Bar Replacement Project	Project deferred 1 year
Police Body Cameras	Project eliminated from CIP

Police Department

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	7,545,795	203,800	386,800	238,900	391,300	396,600
Machinery and Equipment	1,756,500	175,000	145,000	290,000	20,000	20,000
Other	61,500	-	-	-	-	-
Software and Licenses	-	-	-	50,000	-	-
Total	\$ 9,363,795	\$ 378,800	\$ 531,800	\$ 578,900	\$ 411,300	\$ 416,600

2017 CIP by Funding Source

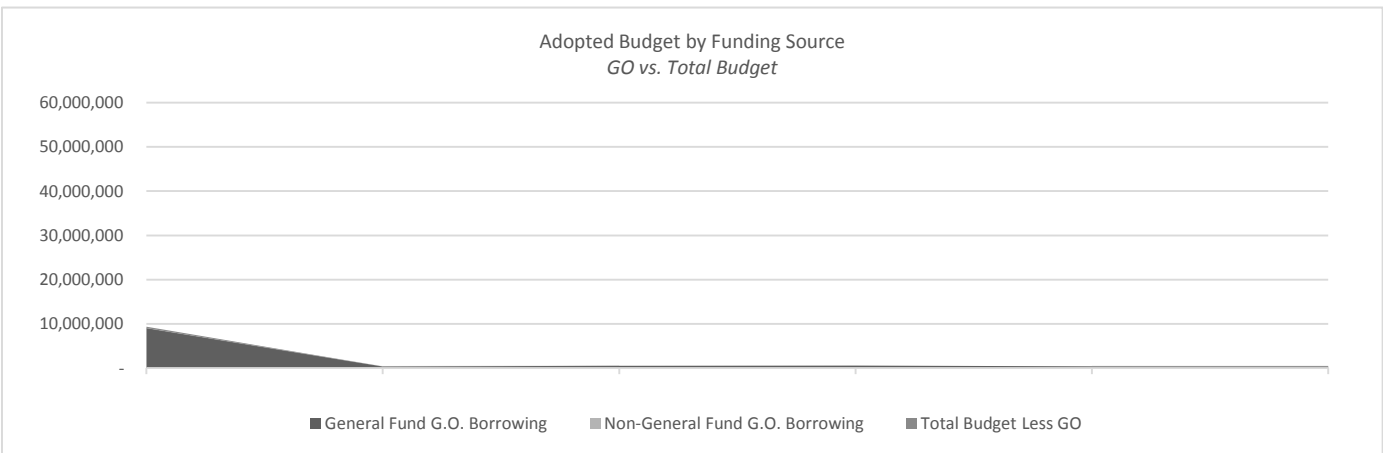
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	9,053,195	378,800	531,800	578,900	411,300	416,600
Transfer from General Fund	310,600	-	-	-	-	-
Total	\$ 9,363,795	\$ 378,800	\$ 531,800	\$ 578,900	\$ 411,300	\$ 416,600

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	9,053,195	378,800	531,800	578,900	411,300	416,600
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 9,053,195	\$ 378,800	\$ 531,800	\$ 578,900	\$ 411,300	\$ 416,600

Annual Debt Service

General Fund G.O. Borrowing	1,176,915	49,244	69,134	75,257	53,469	54,158
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Police Department

Project Overview

Project: Communication/Radio Improvements **Project #:** 10405

Project Description:

This project funds the replacement of the Police Department’s handheld portable and mobile squad radios. The goal is to be compliant with the Dane County Emergency communication system, improve officer safety, and improve the satisfaction of 911 users. Progress will be measured by the number of units operational on a daily basis. Funding in 2017 will purchase approximately 250 radios and other communication equipment; exact numbers will depend on the items purchased in 2016.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	991,500	-	-	-	-	-
TOTAL	\$ -	\$ 991,500	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Digital Forensic Lab Replacement **Project #:** 17041

Project Description:

This project funds the replacement of digital imaging technology. This software allows the Police Department to produce photos for investigation and prosecution of criminal activity, convert photo negatives to digital evidence, and to comply with open records requests. The goal of purchasing the software is to improve efficiency of staff time. Funding is planned for 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	60,000	-	-	-	-
TOTAL	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -

Project: Forensic Server Replacement **Project #:** 10958

Project Description:

This project provides funding to purchase a server for storage of digital evidence, particularly for computer crimes. The goal of the project is to provide sufficient storage space for illicit criminal digital evidence (child pornography) as required by the Adam Walsh Child Protection and Safety Act of 2006, Title V Sec 504, which prohibits any reproduction of child pornography material. However, material must be available for viewing by the defense at a Government facility. The server is required to maintain the evidence separate from other City evidence and files. Progress will be measured by compliance with the Act. Funding is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	75,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -

Project: In Car Video Storage **Project #:** 17042

Project Description:

This project funds the upgrade of the Police Department in-car video storage system. The goal is to be compliant with Wisconsin statutes requiring high-definition video. Progress will be measured by compliance with the statute and the availability of video upon request for use as evidence and in response to requests from the community. This project is planned for 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	45,000	-	-	-	-
TOTAL	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -

Project: Investigative Software/Hardware Upg. **Project #:** 10409

Project Description:

This project funds crime analysis and other investigative software and associated hardware. The goal is improve the ability to investigate and solve crime. Progress is measured by the number of investigations/criminal cases worked and staff time for data analysis. Funding is planned for 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	50,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -

Project: Light Bar Replacement Project **Project #:** 17045

Project Description:

This project funds the replacement of existing LED light bars that have exceeded their useful life (10 years). The goal of the project is improved visibility of police vehicles and reduced police vehicle involvement in traffic crashes. Progress will be measured by monitoring the number of police vehicles involved in traffic crashes. The replacement will be phased in over three years, beginning in 2018, with purchases of 25 to 30 Light Bars per year.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	45,000	45,000	40,000	-	-
TOTAL	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ 40,000	\$ -	\$ -

Project: Midtown District Station **Project #:** 10390

Project Description:

This project funds the construction of a Midtown District police station at 4016/18 Mineral Point Road. The goal of the project is to alleviate capacity issues at the existing stations, provide more equitable service to the City's residents, and to provide specialized units at the new facility. Progress will be measured by monitoring response times. Construction is scheduled to begin in August of 2017 with completion by July of 2018. Project managers from the Madison Police Department and Engineering shall make monthly reports at the first Council meeting of each month on progress of the project and shall promptly report any delays in the project timeline as presented to the Board of Estimates on September 13, 2016.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	600,000	8,061,695	-	-	-	-	-
TOTAL	\$ 600,000	\$ 8,061,695	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Police Body Cameras **Project #:** 10777

Project Description:

This project funds a body worn video pilot. The pilot program will take place in the North Police District. Approximately 100 cameras will be purchased as part of the initial pilot. The adopted Capital Improvement Program removed funding for this project.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Police Building Improvements

Project #: 10945

Project Description:

This program provides funding for facility updates at the four Police District Stations, the Training Center, and the Police Department units in the City County Building. The goal of the program is to maintain the quality of the four Police District Stations and the Police Training Center to provide an acceptable, functional work space, and an inviting facility for various community meetings and other public involvement with police. Progress will be measured by monitoring the number of unplanned repairs and energy usage at the facilities. Funding in 2017 will be used for: air conditioning and equipment replacement at the North District Station; roof and furniture replacement at the South District Station; seal coating the parking lot at the East District Station; crack sealing the parking lot at the West District Station; and parking lot, chiller, and roof repairs at the Training Center.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	137,148	-	228,800	411,800	388,900	411,300	416,600
Transfer from General Fund	-	310,600	-	-	-	-	-
TOTAL	\$ 137,148	\$ 310,600	\$ 228,800	\$ 411,800	\$ 388,900	\$ 411,300	\$ 416,600

Project: Update Evidentiary Technology

Project #: 17043

Project Description:

This project funds the upgrade of systems that used are for investigating computer crime, editing video evidence, investigating cell phone evidence, and miscellaneous other equipment essential in completing in-depth investigations. The goal of the project is the improved ability to investigate crimes and process investigative evidence. Progress will be measured by greater efficiency of staff time. This project is planned for 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	100,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -

Police Department

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Communication/Radio Improvements	991,500	991,500	991,500	-	991,500
Midtown District Station	2,935,000	-	8,061,695	-	8,061,695
Police Building Improvements	310,600	310,600	-	310,600	310,600
Total	\$ 4,237,100	\$ 1,302,100	\$ 9,053,195	\$ 310,600	\$ 9,363,795

Reauthorized Appropriation

	GO Borrowing	Other	Total
Midtown District Station	600,000	-	600,000
Police Building Improvements	137,148	-	137,148
Total	\$ 737,148	\$ -	\$ 737,148

Total 2017 Appropriation

	\$ 9,790,343	\$ 310,600	\$ 10,100,943
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Public Health

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Remodel of Office Space	765,000	708,600	422,800	-	-	-
Replacement of Laboratory Equipment	-	-	-	179,000	-	-
Total	\$ 765,000	\$ 708,600	\$ 422,800	\$ 179,000	\$ -	\$ -

Changes from 2016 CIP

Project	Change
Remodel of Office Space	Project budget increased
Replacement of Laboratory Equipment	Project funding for 2017 eliminated from CIP

Public Health

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Building	765,000	708,600	422,800	-	-	-
Machinery and Equipment	-	-	-	179,000	-	-
Total	\$ 765,000	\$ 708,600	\$ 422,800	\$ 179,000	\$ -	\$ -

2017 CIP by Funding Source

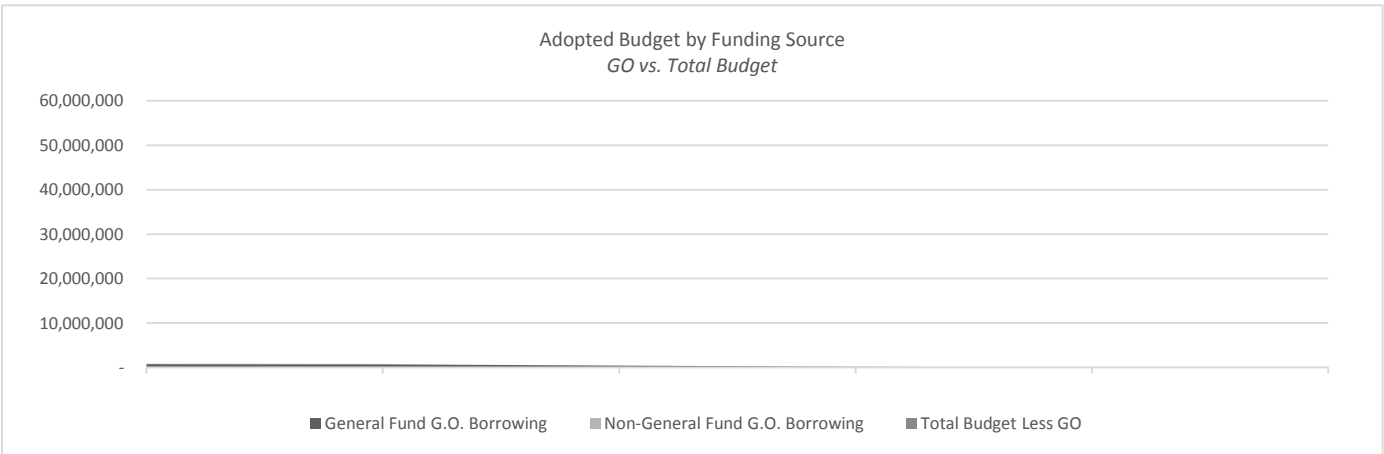
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	765,000	708,600	422,800	179,000	-	-
Total	\$ 765,000	\$ 708,600	\$ 422,800	\$ 179,000	\$ -	\$ -

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	765,000	708,600	422,800	179,000	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 765,000	\$ 708,600	\$ 422,800	\$ 179,000	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	99,450	92,118	54,964	23,270	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Public Health

Project Overview

Project: Remodel of Office Space **Project #:** 17047

Project Description:

This project funds renovations at the Public Health central office and clinic space located at the Village on Park. The goal of the project is to renovate the existing space to provide better working conditions for employees and a clean, safe environment for clients. Progress of the renovations will be measured by monitoring maintenance, repairs, and employee and customer satisfaction.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	765,000	708,600	422,800	-	-	-
TOTAL	\$ -	\$ 765,000	\$ 708,600	\$ 422,800	\$ -	\$ -	\$ -

Project: Replacement of Laboratory Equipment **Project #:** 17048

Project Description:

This project funds routine replacement of lab equipment. The goal of the project is replace critical lab equipment with minimal down time. Progress is measured by monitoring down time. The purchase of a chromatograph was planned for 2017, however, the equipment was damaged and replaced with insurance proceeds in 2016. The purchase of inductively coupled plasma mass spectrometry equipment is planned for 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	-	-	179,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 179,000	\$ -	\$ -

Public Health

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Remodel of Office Space	765,000	765,000	765,000	-	765,000
Total	\$ 765,000	\$ 765,000	\$ 765,000	\$ -	\$ 765,000
Total 2017 Appropriation			\$ 765,000	\$ -	\$ 765,000

Sewer Utility

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Citywide Pumping Stations-Emergency	400,000	57,500	57,500	57,500	-	-
Collection System Additions	150,000	115,000	117,000	122,000	122,000	125,000
Felland Area Sewer Impact Fee Dist	-	1,000,000	-	-	-	-
Infiltration & Inflow Improvements	175,000	175,000	175,000	175,000	175,000	175,000
Lift Station Rehabilitations	59,000	62,000	66,000	70,000	70,000	75,000
Pumpkin Hollow Impact Fee Dist	890,000	-	-	-	-	-
Sewer Access Improvements	110,000	120,000	123,000	130,000	130,000	135,000
Sewer Reconstruction	1,400,755	9,000,000	9,730,400	10,210,000	10,210,000	11,500,000
Trenchless Sewer Rehabilitation	1,460,000	1,530,000	1,610,000	1,690,000	1,690,000	1,860,000
Total	\$ 4,644,755	\$ 12,059,500	\$ 11,878,900	\$ 12,454,500	\$ 12,397,000	\$ 13,870,000

Changes from 2016 CIP

Project	Change
Citywide Pumping Stations	Program added to CIP
Felland Area Sewer Impact Fee Dist	Project deferred 1 year

Sewer Utility

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Land Improvements	110,000	120,000	123,000	130,000	130,000	135,000
Other	625,755	-	-	-	-	-
Sanitary Sewer	3,909,000	11,939,500	11,755,900	12,324,500	12,267,000	13,735,000
Total	\$ 4,644,755	\$ 12,059,500	\$ 11,878,900	\$ 12,454,500	\$ 12,397,000	\$ 13,870,000

2017 CIP by Funding Source

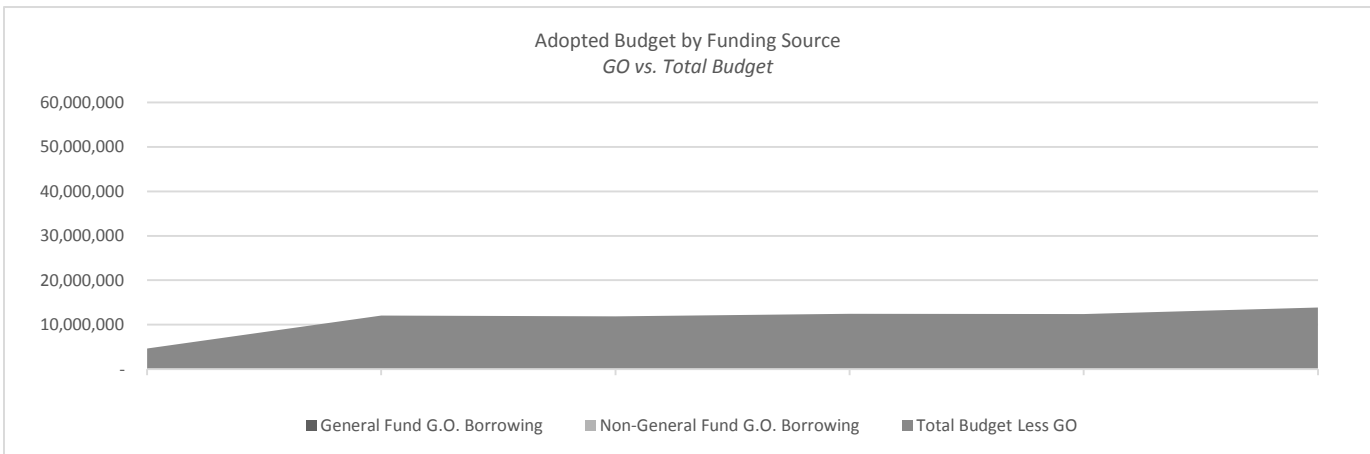
	2017	2018	2019	2020	2021	2022
Federal Sources	925,755	-	-	-	-	-
Impact Fees	890,000	1,000,000	-	-	-	-
Reserves Applied	594,000	594,500	571,500	582,500	525,000	585,000
Revenue Bonds - Capitalized	2,085,000	10,350,000	11,190,400	11,750,000	11,750,000	13,160,000
Special Assessment	150,000	115,000	117,000	122,000	122,000	125,000
Total	\$ 4,644,755	\$ 12,059,500	\$ 11,878,900	\$ 12,454,500	\$ 12,397,000	\$ 13,870,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Sewer Utility

Project Overview

Project: Asset Management System **Project #:** 17097

Project Description:

This project develops a city-wide asset management program. The project includes a software system where specific program area functions will be configured to meet the needs of Public Works agencies.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	200,000	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Citywide Pumping Stations-Emergency Power

Project: Stationary Generators **Project #:** 11510

Project Description:

This program funds the installation of emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary service in the event of power loss. In 2017, a FEMA grant is anticipated to provide for 75% of the total cost of the planned generator installations.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	300,000	-	-	-	-	-
Reserves Applied	-	100,000	57,500	57,500	57,500	-	-
TOTAL	\$ -	\$ 400,000	\$ 57,500	\$ 57,500	\$ 57,500	\$ -	\$ -

Project: Collection System Additions **Project #:** 10273

Project Description:

This program funds the construction of assessable sewer facilities for new development, including easement acquisition where applicable. The project locations and schedules are typically driven by development across the City and may arise with short notice. The program's goal is to provide for sanitary system facilities in areas of new development, which is necessary for providing for years of sewage service. Progress will be measured based on the number of new development lots that are created and served each year.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Special Assessment	-	150,000	115,000	117,000	122,000	122,000	125,000
TOTAL	\$ -	\$ 150,000	\$ 115,000	\$ 117,000	\$ 122,000	\$ 122,000	\$ 125,000

Project: Felland Area Sewer Impact Fee Dist **Project #:** 11152

Project Description:

This project extends sanitary sewer service from the intersection of Burke Road and Felland Road, north to Nelson Road, in order to serve the Nelson Neighborhood. This project will also relieve the Nelson Road lift station which is nearing capacity. In 2008, an impact fee district was established to recover the costs of this project. The easement acquisitions have been completed and construction is scheduled for 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Impact Fees	-	-	1,000,000	-	-	-	-
TOTAL	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Project: Infiltration & Inflow Improvements **Project #:** 10276

Project Description:

This program is for work related to sewer inflow and infiltration in problematic areas of the City. The goal of this program is to provide sanitary sewer service that effectively carries waste water while minimizing the number of sewer back ups. Progress is monitored by measuring the number of annual back-ups the City experiences.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	175,000	175,000	175,000	175,000	175,000	175,000
TOTAL	\$ -	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000

Project: Lift Station Rehabilitations **Project #:** 10268

Project Description:

This program funds repairs and rehabilitation of the Sewer Utility's 29 wastewater lift stations and force mains. This program also provides for unanticipated repairs and equipment replacement for the Sewer Utility. The goal of this program is to maintain reliable lift stations to reduce the number of back-ups and emergency incidents.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	59,000	62,000	66,000	70,000	70,000	75,000
TOTAL	\$ -	\$ 59,000	\$ 62,000	\$ 66,000	\$ 70,000	\$ 70,000	\$ 75,000

Project: Pumpkin Hollow Impact Fee Dist **Project #:** 11153

Project Description:

This project will extend sanitary sewer service from the west side of Interstate 39 south of Hoepker Road to the east side of Interstate 39, and then north to Hoepker Road. The goal of this project is to provide the sewer infrastructure that will allow for development of the Pumpkin Hollow Neighborhood. Construction is tentatively planned for 2017, however the anticipated construction year may be revised if development dictates.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Impact Fees	-	890,000	-	-	-	-	-
TOTAL	\$ -	\$ 890,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Sewer Access Improvements **Project #:** 10437

Project Description:

This program will establish permanent sewer maintenance access roads, trails, or paths in areas where access is not well established. The goal of this program is to provide for surveys, neighborhood coordination, tree removal, gravel road base, and restoration that is associated with the improvements to these Sewer access routes. These improvements will provide for quicker response time to maintenance and repair work for the City's sewer system. This is an ongoing program with specified project areas that will be assessed and prioritized on an ongoing basis.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	110,000	120,000	123,000	130,000	130,000	135,000
TOTAL	\$ -	\$ 110,000	\$ 120,000	\$ 123,000	\$ 130,000	\$ 130,000	\$ 135,000

Project: Sewer Reconstruction

Project #: 10267

Project Description:

This program provides for the replacement of old, problematic sewers in the City. Coordination for the replacement of these sewers is often completed with the Street Reconstruction and Pavement Management Programs. The goal of this program is to alleviate future emergency sewer repairs and back-ups by replacing the sewer infrastructure that is past it's useful life. This is a continuing program that uses a case-by-case basis to evaluate the replacement of the sewers beneath streets being resurfaced.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Federal Sources	-	625,755	-	-	-	-	-
Reserves Applied	-	100,000	130,000	100,000	100,000	100,000	150,000
Revenue Bonds - Capitalized	-	675,000	8,870,000	9,630,400	10,110,000	10,110,000	11,350,000
TOTAL	\$ -	\$ 1,400,755	\$ 9,000,000	\$ 9,730,400	\$ 10,210,000	\$ 10,210,000	\$ 11,500,000

Project: Trenchless Sewer Rehabilitation

Project #: 10450

Project Description:

This program rehabilitates failing sewers that meet certain criteria but do not necessitate the need for a complete replacement by means of open cutting. New technology allows the lining of existing sewer mains using cameras and remote controlled tools. Some are also rehabilitated (or lined) to address inflow and infiltration problems, where clear water flow enters the sewer system, reducing pipe capacity and increasing treatment costs. The goal of this program is to repair seven miles of sewer mains at strategically selected locations based on citywide need, with an emphasis on backyard sewer mains.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	50,000	50,000	50,000	50,000	50,000	50,000
Revenue Bonds - Capitalized	-	1,410,000	1,480,000	1,560,000	1,640,000	1,640,000	1,810,000
TOTAL	\$ -	\$ 1,460,000	\$ 1,530,000	\$ 1,610,000	\$ 1,690,000	\$ 1,690,000	\$ 1,860,000

Project: Verona Road-Phase 2

Project #: 11155

Project Description:

This project is for replacement of the sanitary sewer on the west side of the Verona Road right of way at Harley Drive. The goal of this project is to relocate and replace the existing sewer to ensure sewer functionality and accessibility for maintenance are optimized.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	15,000	-	-	-	-	-	-
Revenue Bonds - Capitalized	135,000	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Sewer Utility

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Citywide Pumping Stations-Emergency Power	-	-	-	400,000	400,000
Collection System Additions	150,000	150,000	-	150,000	150,000
Infiltration & Inflow Impr	175,000	175,000	-	175,000	175,000
Lift Station Rehabilitations	59,000	59,000	-	59,000	59,000
Pumpkin Hollow Impact Fee Dist	890,000	890,000	-	890,000	890,000
Sewer Access Improvements	110,000	110,000	-	110,000	110,000
Sewer Reconstruction	625,755	1,400,755	-	1,400,755	1,400,755
Trenchless Sewer Rehabilitation	1,460,000	1,460,000	-	1,460,000	1,460,000
Total	\$ 3,469,755	\$ 4,244,755	\$ -	\$ 4,644,755	\$ 4,644,755

Reauthorized Appropriation

	GO Borrowing	Other	Total
Asset Management System	-	200,000	200,000
Verona Road-Phase 2	-	15,000	15,000
Verona Road-Phase 3	-	135,000	135,000
Total	\$ -	\$ 350,000	\$ 350,000

Total 2017 Appropriation

	\$ -	\$ 4,994,755	\$ 4,994,755
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Stormwater Utility

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Backyard Drainage Problems	25,000	25,000	25,000	25,000	25,000	25,000
CIPP Lining Storm Sewer	100,000	100,000	100,000	100,000	100,000	100,000
Citywide Flood Mitigation	1,275,000	1,025,000	450,000	125,000	550,000	550,000
Dredging Projects	220,000	160,000	210,000	210,000	210,000	330,000
Greenway Improvements	350,000	50,000	600,000	600,000	600,000	600,000
Inter-Municipal Stormwater Mgmt	250,000	500,000	500,000	550,000	-	-
Lower Badger Mill Creek Watershed	-	-	-	2,500,000	-	-
Madison Beaches Water Quality Mgmt	-	-	-	-	50,000	220,000
Rain Gardens	80,000	80,000	80,000	80,000	80,000	80,000
Shorelines	185,000	275,000	225,000	225,000	225,000	225,000
Starkweather Creek Watershed	200,000	-	200,000	-	200,000	-
Storm Improvements Developing Areas	50,000	50,000	50,000	50,000	50,000	50,000
Storm Sewer with Streets Projects	250,000	4,350,000	3,800,000	3,900,000	3,900,000	4,000,000
Stormwater Basins	325,000	-	50,000	500,000	50,000	500,000
Stormwater Improvements on Streets	225,000	225,000	225,000	225,000	225,000	225,000
Street Cleaning Equipment	440,000	220,000	440,000	455,000	455,000	227,000
TMDL Compliance	800,000	400,000	5,400,000	400,000	400,000	400,000
Upper Badger Mill Creek Watershed	-	-	-	-	50,000	1,050,000
Urban Best Management Practices	220,000	220,000	220,000	220,000	220,000	220,000
Willow Creek Storm Sewer	-	-	-	-	100,000	4,100,000
Wingra Creek Corridor	-	-	-	-	100,000	700,000
Total	\$ 4,995,000	\$ 7,680,000	\$ 12,575,000	\$ 10,165,000	\$ 7,590,000	\$ 13,602,000

Changes from 2016 CIP

Project	Change
CIPP Lining Storm Sewer	Program budget decreased
Citywide Flood Mitigation	Program added to CIP
Lower Badger Mill Creek Watershed	Project deferred 3 years
Madison Beaches Water Quality Mgmt	Project deferred 1 year
TMDL Compliance	Project budget increased in 2019 for a TMDL mandated project
Upper Badger Mill Creek Watershed	Project deferred 2 years
Willow Creek Storm Sewer	Project deferred 3 years
Wingra Creek Corridor	Project deferred 4 years

Stormwater Utility

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Land Improvements	185,000	275,000	225,000	225,000	225,000	225,000
Machinery and Equipment	440,000	220,000	440,000	455,000	455,000	227,000
Other	720,000	560,000	610,000	1,610,000	660,000	950,000
Stormwater Network	3,650,000	6,625,000	11,300,000	7,875,000	6,250,000	12,200,000
Total	\$ 4,995,000	\$ 7,680,000	\$ 12,575,000	\$ 10,165,000	\$ 7,590,000	\$ 13,602,000

2017 CIP by Funding Source

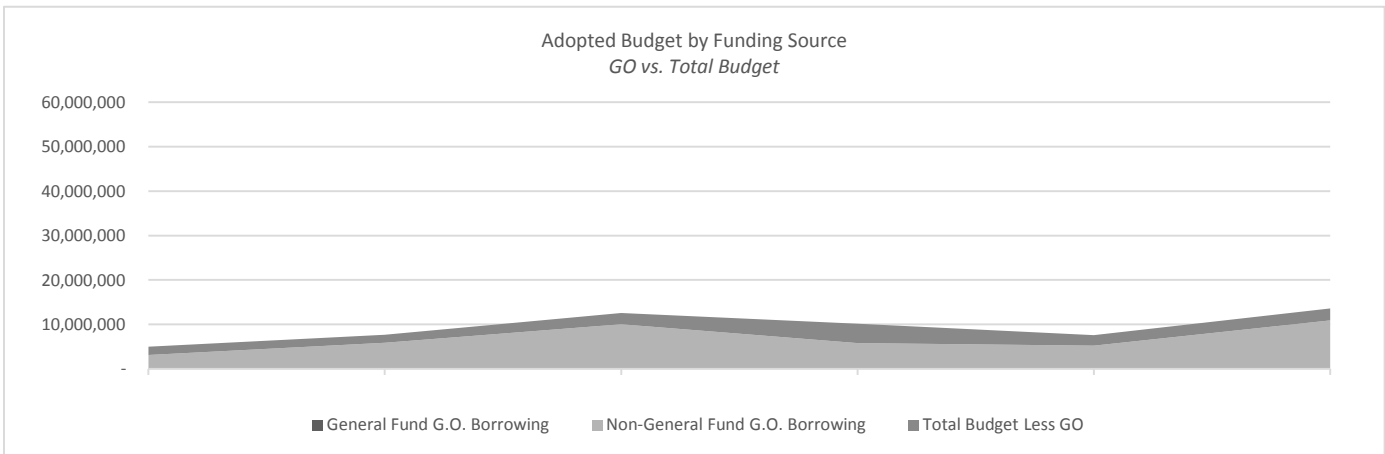
	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	3,130,000	5,877,500	10,040,000	5,803,000	5,225,000	10,910,000
County Sources	-	-	500,000	-	-	-
Impact Fees	-	-	-	1,320,000	-	400,000
Reserves Applied	1,825,000	1,782,500	1,995,000	2,997,000	2,320,000	2,270,000
Trade In Allowance	40,000	20,000	40,000	45,000	45,000	22,000
Total	\$ 4,995,000	\$ 7,680,000	\$ 12,575,000	\$ 10,165,000	\$ 7,590,000	\$ 13,602,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	3,130,000	5,877,500	10,040,000	5,803,000	5,225,000	10,910,000
Total	\$ 3,130,000	\$ 5,877,500	\$ 10,040,000	\$ 5,803,000	\$ 5,225,000	\$ 10,910,000

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	406,900	764,075	1,305,200	754,390	679,250	1,418,300



Stormwater Utility

Project Overview

Project: Asset Management System **Project #:** 17097

Project Description:

This project develops a city-wide asset management program. The project includes a software system where specific program area functions will be configured to meet the needs of Public Works agencies.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	200,000	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Backyard Drainage Problems **Project #:** 10307

Project Description:

This program funds improvements for fixing drainage problems on private property required for work within the public right of way. Work is completed in accordance with approved policy by the Board of Public Works. The goal of this program is to provide for the installation of limited local storm sewers to address drainage problems associated with private yards. The outcome of this program is measured by the number of resolved drainage problems the program provides for.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	45,000	-	-	-	-	-	-
Reserves Applied	-	25,000	25,000	25,000	25,000	25,000	25,000
TOTAL	\$ 45,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000

Project: CIPP Lining Storm Sewer **Project #:** 10558

Project Description:

This program uses cured-in-place pipe lining (CIPP) technology to line storm sewer pipes that are outside the limits of street reconstruction or resurfacing projects. The goal of this program is to extend the useful life of the pipes. The CIPP methodology provides repair to damaged storm sewer pipes without the need for the more costly open-cut street method. In 2017 the program will treat 0.26 miles of pipe.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	95,000	95,000	95,000	95,000	95,000	95,000
Reserves Applied	-	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project: Citywide Flood Mitigation **Project #:** 11513

Project Description:

This program improves stormwater network performance in City locations that flood during large rain events. The goal of the program is to eliminate flooding and protect property from damage. Projects planned in 2017 include work at Hughes Place, Greentree Road, Park Edge Drive, and Stonecreek Circle.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	1,147,500	922,500	405,000	113,000	500,000	500,000
Reserves Applied	-	127,500	102,500	45,000	12,000	50,000	50,000
TOTAL	\$ -	\$ 1,275,000	\$ 1,025,000	\$ 450,000	\$ 125,000	\$ 550,000	\$ 550,000

Project: Dredging Projects **Project #:** 10315

Project Description:

This program dredges retention ponds and other stormwater features in the City to keep the ponds and water channels functional and in compliance with regulatory mandates. The goal of this program is to remove material from the waterways to align the City with standards regarding phosphorous levels. The program is measured by the volume of material collected measured in cubic yards.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	90,000	195,000	150,000	190,000	190,000	190,000	300,000
Reserves Applied	10,000	25,000	10,000	20,000	20,000	20,000	30,000
TOTAL	\$ 100,000	\$ 220,000	\$ 160,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 330,000

Project: Greenway Improvements **Project #:** 10312

Project Description:

This program rehabilitates and repairs drainage channels or greenways that are used to transport stormwater runoff. The program projects include construction, restoration, landscaping and occasional land acquisition. The goal of this program is to reduce the amount of erosion and debris occurring on the aged greenways so that runoff sediment does not accumulate in the ponds and waterways aiding in reducing the frequency of dredging.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	105,000	317,500	45,000	540,000	540,000	540,000	540,000
Reserves Applied	-	32,500	5,000	60,000	60,000	60,000	60,000
TOTAL	\$ 105,000	\$ 350,000	\$ 50,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000

Project: Inter-Municipal Stormwater Mgmt **Project #:** 10318

Project Description:

This program funds cooperative stormwater projects with neighboring municipalities. The work is detailed in inter-governmental agreements which establish the level of cost participation. Currently, there are two projects ongoing: 1) The Arboretum project requires funding for stormwater management improvements within the Arboretum and within watersheds draining to the Arboretum. The next project proposed as part of that agreement is the reconstruction of the Coyote Pond in the Curtis Prairie. 2)The Willow Creek / UW project covers the construction of a stormwater treatment device at the outfall of a large City owned storm system discharge at the head of Willow Creek. The goal of this program is to provide for improvements to area stormwater management functions for reduction of contaminants as mandated by the Rock River TMDL.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	375,000	-	-	-	-	-	-
Non-GF GO Borrowing	853,756	200,000	500,000	500,000	500,000	-	-
Reserves Applied	50,000	50,000	-	-	50,000	-	-
TOTAL	\$ 1,278,756	\$ 250,000	\$ 500,000	\$ 500,000	\$ 550,000	\$ -	\$ -

Project: Local (Public) Drainage Problems **Project #:** 10552

Project Description:

This program relieves low points that inhibit proper drainage at various locations throughout the City. The goal of the program is to reroute storm water to Lake Monona.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	125,000	-	-	-	-	-	-
TOTAL	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Lower Badger Mill Creek Watershed **Project #:** 10948
Project Description:

This project funds the design, installation, and acquisition of land to implement the regional stormwater management plan for the Lower Badger Mill Creek Watershed. The goal of the project is to construct three retention ponds upstream of Midtown Road in order to mitigate flow downstream and reduce contaminants. The project is planned for 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Impact Fees	-	-	-	-	1,320,000	-	-
Non-GF GO Borrowing	-	-	-	-	180,000	-	-
Reserves Applied	-	-	-	-	1,000,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -

Project: Madison Beaches Water Quality Mgmt **Project #:** 10961
Project Description:

This project is for maintaining clean beaches in the City. The planned improvements include a full enclosure with a sand filter, UV treatment system, and deflectors at Vilas Park. The goal of this project is to isolate or move algae from the beach, which is measured by the amount of contaminants in the water. The project is planned for 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	-	-	-	-	50,000	220,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 220,000

Project: Rain Gardens **Project #:** 10555
Project Description:

This program installs rain gardens in areas that drain directly to lakes and do not contain any other significant methods of stormwater treatment. The goal of this program is to work toward having 1,000 functioning rain gardens established in Madison. Currently, there are 519 rain gardens currently registered on both public and private lands throughout the City.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	80,000	80,000	80,000	80,000	80,000	80,000
TOTAL	\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000

Project: Shorelines **Project #:** 10340
Project Description:

This program supports shoreline improvements through large-scale modifications to the public shorelines of lakes, creeks, and rivers. The annual freezing and thawing of the ice in these waterways leads to shoreline damage that requires periodic maintenance. The goal of this program is to complete improvements for the lengths of shorelines designated for assignment each year. Projects planned for 2017 include the Monona Bay Shoreline and the John Nolen Drive Shoreline.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	1,140,000	160,000	250,000	200,000	200,000	200,000	200,000
Reserves Applied	60,000	25,000	25,000	25,000	25,000	25,000	25,000
TOTAL	\$ 1,200,000	\$ 185,000	\$ 275,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000

Project: Starkweather Creek Watershed **Project #:** 10334

Project Description:

This program funds improvements to the Starkweather Creek drainage basin which includes pond and channel restoration. The goal of the program is to reduce the contaminants in the basin as mandated by the Rock River TMDL. In 2017 the East Towne retention basin will be updated.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	359,638	190,000	-	190,000	-	190,000	-
Reserves Applied	40,000	10,000	-	10,000	-	10,000	-
TOTAL	\$ 399,638	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -

Project: Storm Box Replacement **Project #:** 10551

Project Description:

This program is for the systematic replacement of aged and failing storm sewer box culverts. The goal of this program is to improve the flow of stormwater in rainfall events.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	270,000	-	-	-	-	-	-
TOTAL	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Storm Improvements Developing Areas **Project #:** 10557

Project Description:

This program provides for additions to the stormwater management system in developing areas. The goal of this program is to extend stormwater infrastructure in developing areas of the City, measured by the linear feet of pipe extended throughout those areas.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Project: Storm Sewer with Streets Projects **Project #:** 10947

Project Description:

This program funds storm sewer improvements, replacements, and rehabilitation in conjunction with City streets being reconstructed and resurfaced. This program also consists of installing storm sewer to serve streets being converted from a rural to urban section. The majority of the 2017 funding for storm sewer's work on major streets is itemized in the Engineering-Major Streets budget.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	225,000	3,915,000	3,420,000	3,510,000	3,510,000	3,600,000
Reserves Applied	-	25,000	435,000	380,000	390,000	390,000	400,000
TOTAL	\$ -	\$ 250,000	\$ 4,350,000	\$ 3,800,000	\$ 3,900,000	\$ 3,900,000	\$ 4,000,000

Project: Stormwater Basins **Project #:** 10341

Project Description:

This program funds the repair and construction of stormwater detention and retention basins. These basins are designed to reduce flooding and to capture sediment. The goal of this program is to remove sediment from stormwater prior to discharge to the water body so that phosphorus and other pollutants are captured. This program goal is measured by the number of pounds of contaminants that are removed from the stormwater.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	529,072	300,000	-	-	475,000	-	475,000
Reserves Applied	-	25,000	-	50,000	25,000	50,000	25,000
TOTAL	\$ 529,072	\$ 325,000	\$ -	\$ 50,000	\$ 500,000	\$ 50,000	\$ 500,000

Project: Stormwater Improvements on Streets **Project #:** 10556

Project Description:

This program provides for minor drainage repair and initial construction projects for City streets. The goal of this program is to resolve existing drainage problems on the streets of the City. This is an ongoing program that prioritizes individual projects on an annual basis.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	225,000	225,000	225,000	225,000	225,000	225,000
TOTAL	\$ -	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000

Project: Street Cleaning Equipment **Project #:** 10554

Project Description:

This program funds the replacement of existing street sweeping machines. The life cycle of this equipment is five years. The goal of this program is to maintain the level of service for street sweeping by providing fully functional machinery. Progress towards achieving this goal is measured by monitoring daily availability of the existing fleet.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Reserves Applied	-	400,000	200,000	400,000	410,000	410,000	205,000
Trade In Allowance	-	40,000	20,000	40,000	45,000	45,000	22,000
TOTAL	\$ -	\$ 440,000	\$ 220,000	\$ 440,000	\$ 455,000	\$ 455,000	\$ 227,000

Project: TMDL Compliance **Project #:** 10343

Project Description:

This program funds work specifically related to compliance with the WDNR/EPA Total Maximum Daily Load (TMDL) mandate for discharges to the Rock River Watershed. The projects planned for 2017 include continuation of the USGS Leaf Study, participation in the MMSD Adaptive Management program, and the Alum Treatment project at Starkweather Creek.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	-	-	-	500,000	-	-	-
Non-GF GO Borrowing	1,086,011	300,000	-	4,500,000	-	-	-
Reserves Applied	85,000	500,000	400,000	400,000	400,000	400,000	400,000
TOTAL	\$ 1,171,011	\$ 800,000	\$ 400,000	\$ 5,400,000	\$ 400,000	\$ 400,000	\$ 400,000

Project: Upper Badger Mill Creek Watershed **Project #:** 10949
Project Description:

This project funds surveying, design, permitting, land acquisition, and construction of a regional stormwater management system for greenways and ponds. The goal of this project is to reduce stormwater contaminants as well as reduce the peak flows throughout the watershed during large rainfall events. Construction of the regional stormwater management system is planned for 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Impact Fees	-	-	-	-	-	-	400,000
Non-GF GO Borrowing	-	-	-	-	-	-	600,000
Reserves Applied	-	-	-	-	-	50,000	50,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 1,050,000

Project: Urban Best Management Practices **Project #:** 10344
Project Description:

This program constructs stormwater treatment devices designed to improve the quality of stormwater being discharged to the waterways throughout Madison. These devices are targeted at critical areas that drain directly to Lake Monona, Lake Mendota, and Lake Wingra. The goal of this program is to allow for removal of sediment from stormwater as well as the associated contaminants within that sediment. Progress is measured by the amount of contaminants removed by the installed devices.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	600	-	-	-	-	-	-
Reserves Applied	-	220,000	220,000	220,000	220,000	220,000	220,000
TOTAL	\$ 600	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000

Project: Willow Creek Storm Sewer **Project #:** 10959
Project Description:

This project funds stormwater infrastructure on the University Avenue corridor from Grand Avenue to University Bay. The goal of the project is to reduce the flooding that results in property damage and limited street function during rainfall events. The project is measured using a hydraulic model that analyzes the flood data results that these modifications provide. The work for this project is planned for 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	-	-	-	-	-	4,000,000
Reserves Applied	-	-	-	-	-	100,000	100,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 4,100,000

Project: Wingra Creek Corridor **Project #:** 10553
Project Description:

This project funds shoreline and embankment improvements to the Wingra Creek corridor. The goal of this project is to enhance stormwater conveyance and quality in order to keep the water available for public use. Additionally, this project increases the depth of the channel for limited paddle navigation, which will be measured to ensure it meets the goal. Construction is planned in 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Non-GF GO Borrowing	-	-	-	-	-	-	600,000
Reserves Applied	-	-	-	-	-	100,000	100,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 700,000

Stormwater Utility

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Backyard Drainage Problems	25,000	25,000	-	25,000	25,000
CIPP Lining Storm Sewer	100,000	100,000	95,000	5,000	100,000
Citywide Flood Mitigation	-	-	1,147,500	127,500	1,275,000
Dredging Projects	220,000	220,000	195,000	25,000	220,000
Greenway Improvements	350,000	350,000	317,500	32,500	350,000
Inter-Municipal Stormwater Mgmt	250,000	250,000	200,000	50,000	250,000
Rain Gardens	80,000	80,000	-	80,000	80,000
Shorelines	185,000	185,000	160,000	25,000	185,000
Starkweather Creek Watershed	200,000	200,000	190,000	10,000	200,000
Storm Improvements Developing Areas	50,000	50,000	-	50,000	50,000
Storm Sewer with Streets Projects	-	250,000	225,000	25,000	250,000
Stormwater Basins	325,000	325,000	300,000	25,000	325,000
Stormwater Improvements on Streets	225,000	225,000	-	225,000	225,000
Street Cleaning Equipment	440,000	440,000	-	440,000	440,000
TMDL Compliance	800,000	800,000	300,000	500,000	800,000
Urban Best Management Practices	220,000	220,000	-	220,000	220,000
Total	\$ 3,470,000	\$ 3,720,000	\$ 3,130,000	\$ 1,865,000	\$ 4,995,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Asset Management System	-	200,000	200,000
Backyard Drainage Problems	45,000	-	45,000
Dredging Projects	90,000	10,000	100,000
Greenway Improvements	105,000	-	105,000
Inter-Municipal Stormwater Mgmt	853,756	425,000	1,278,756
Local (Public) Drainage Problems	125,000	-	125,000
Shorelines	1,140,000	60,000	1,200,000
Starkweather Creek Watershed	359,638	40,000	399,638
Storm Box Replacement	270,000	-	270,000
Stormwater Basins	529,072	-	529,072
TMDL Compliance	1,086,011	85,000	1,171,011
Urban Best Management Practices	600	-	600
Total	\$ 4,604,077	\$ 820,000	\$ 5,424,077

Total 2017 Appropriation

\$ 7,734,077	\$ 2,685,000	\$ 10,419,077
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Streets Division

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Streets Emerald Ash Borer	1,727,500	1,435,700	1,085,700	1,085,700	1,085,700	1,085,700
Streets Equipment	410,000	167,000	245,000	1,000,000	1,280,000	563,000
Streets Minor Building Imp and Rep	109,000	151,000	193,000	310,000	120,000	-
Streets Yard Improvements	-	188,600	54,900	675,000	375,000	-
Total	\$ 2,246,500	\$ 1,942,300	\$ 1,578,600	\$ 3,070,700	\$ 2,860,700	\$ 1,648,700

Changes from 2016 CIP

Project	Change
Streets Emerald Ash Borer	Program budget decreased

Streets Division

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Machinery and Equipment	1,641,300	850,200	578,200	1,333,200	1,613,200	896,200
Other	605,200	1,092,100	1,000,400	1,737,500	1,247,500	752,500
Total	\$ 2,246,500	\$ 1,942,300	\$ 1,578,600	\$ 3,070,700	\$ 2,860,700	\$ 1,648,700

2017 CIP by Funding Source

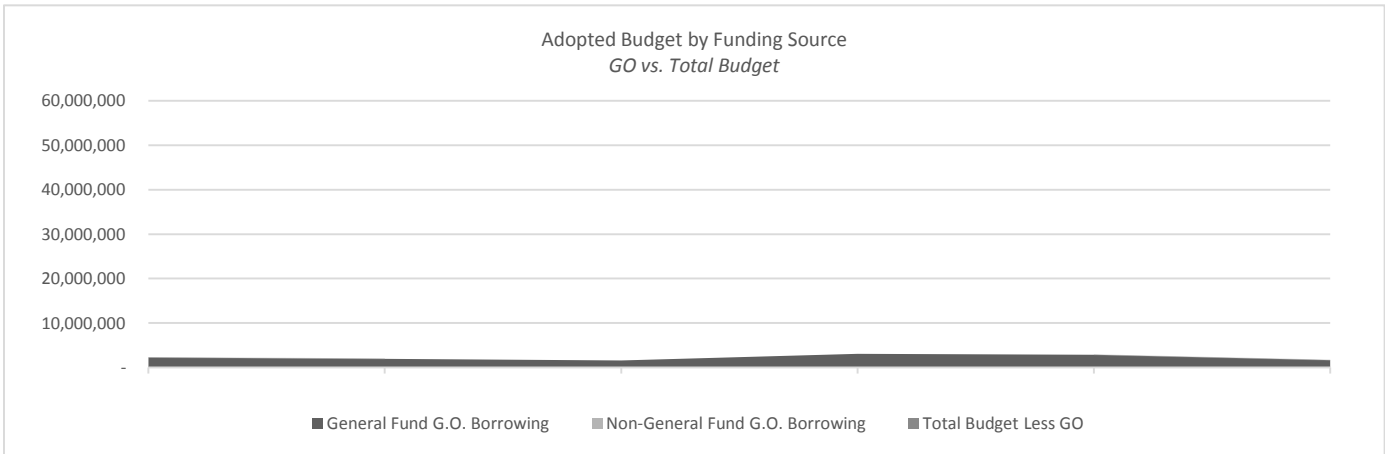
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	2,246,500	1,942,300	1,578,600	3,070,700	2,860,700	1,648,700
Total	\$ 2,246,500	\$ 1,942,300	\$ 1,578,600	\$ 3,070,700	\$ 2,860,700	\$ 1,648,700

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	2,246,500	1,942,300	1,578,600	3,070,700	2,860,700	1,648,700
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 2,246,500	\$ 1,942,300	\$ 1,578,600	\$ 3,070,700	\$ 2,860,700	\$ 1,648,700

Annual Debt Service

General Fund G.O. Borrowing	292,045	252,499	205,218	399,191	371,891	214,331
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Streets Division

Project Overview

Project: Blacktop Bowman Field **Project #:** 11052

Project Description:

This project is for the resurfacing of the parking lot at Bowman Field. The goal of the project is to improve the quality of pavement, as this area is used by the Streets division's machinery and equipment for driver training and snow dumping.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	30,000	-	-	-	-	-	-
TOTAL	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Streets Emerald Ash Borer **Project #:** 11008

Project Description:

This program is for the Streets Division component of the Emerald Ash Borer (EAB) mitigation efforts. The goal of the program is to grind all brush and logs that are disposed of in the mitigation efforts, as well as provide for stump removal mats to prevent erosion where trees are removed near shorelines. The woodchips provided from the disposal of the trees are measured in tonnage. This is an ongoing program for the EAB mitigation process and the need for specific resources to implement the necessary services are evaluated annually.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	1,727,500	1,435,700	1,085,700	1,085,700	1,085,700	1,085,700
TOTAL	\$ -	\$ 1,727,500	\$ 1,435,700	\$ 1,085,700	\$ 1,085,700	\$ 1,085,700	\$ 1,085,700

Project: Streets Equipment **Project #:** 11002

Project Description:

This program is for the replacement of existing Streets equipment. The goal of this program is to ensure the operations and services provided by the Streets Division are continued by having safe and reliable equipment and machinery. In 2017, the program plans to purchase two pieces of machinery.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	97,092	410,000	167,000	245,000	1,000,000	1,280,000	563,000
TOTAL	\$ 97,092	\$ 410,000	\$ 167,000	\$ 245,000	\$ 1,000,000	\$ 1,280,000	\$ 563,000

Project: Streets Minor Building Imp and Rep **Project #:** 11001

Project Description:

This program provides for the replacement and upgrade of facility and grounds components at the Streets Division's two locations. The goal of the program is to replace and improve components of the buildings that are damaged, aged, or unsafe so that the services can continue to be provided at the required level.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	244,375	109,000	151,000	193,000	310,000	120,000	-
TOTAL	\$ 244,375	\$ 109,000	\$ 151,000	\$ 193,000	\$ 310,000	\$ 120,000	\$ -

Project: Streets Yard Improvements

Project #: 11005

Project Description:

This program maintains and improves the Street Division's two drop-off sites. The improvements made to these locations allow for the services provided by the Streets Division to continue effectively. In 2017, no projects are planned for this program.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	-	-	188,600	54,900	675,000	375,000	-
TOTAL	\$ -	\$ -	\$ 188,600	\$ 54,900	\$ 675,000	\$ 375,000	\$ -

Streets Division

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Streets Emerald Ash Borer	1,727,500	1,727,500	1,727,500	-	1,727,500
Streets Equipment	410,000	410,000	410,000	-	410,000
Streets Minor Building Imp and Rep	109,000	109,000	109,000	-	109,000
Total	\$ 2,246,500	\$ 2,246,500	\$ 2,246,500	\$ -	\$ 2,246,500

Reauthorized Appropriation

	GO Borrowing	Other	Total
Blacktop Bowman Field	30,000	-	30,000
Streets Equipment	97,092	-	97,092
Streets Minor Building Imp and Rep	244,375	-	244,375
Total	\$ 371,467	\$ -	\$ 371,467

Total 2017 Appropriation

	\$ 2,617,967	\$ -	\$ 2,617,967
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Traffic Engineering

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Pedestrian Counters	90,000	-	-	-	-	-
Public Safety Radio System	5,658,000	-	98,000	123,000	45,000	354,000
Street Light Installation	419,000	430,000	440,000	455,000	470,000	475,000
Traffic Safety Infrastructure	100,000	100,000	100,000	100,000	100,000	100,000
Traffic Signal Installation	697,000	600,000	595,000	600,000	605,000	610,000
URD/UCD Install	116,700	126,000	136,100	147,000	150,000	-
Total	\$ 7,080,700	\$ 1,256,000	\$ 1,369,100	\$ 1,425,000	\$ 1,370,000	\$ 1,539,000

Changes from 2016 CIP

Project	Change
Street Light Installation	Program funding reduced
URD/UCD Install	Program funding increased
Public Safety Radio System	Program funding advanced
Traffic Signal Installation	Program funding reduced
Pedestrian Counters	Project added to CIP

Traffic Engineering

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Other	6,661,700	826,000	929,100	970,000	900,000	1,064,000
Streetlighting	419,000	430,000	440,000	455,000	470,000	475,000
Total	\$ 7,080,700	\$ 1,256,000	\$ 1,369,100	\$ 1,425,000	\$ 1,370,000	\$ 1,539,000

2017 CIP by Funding Source

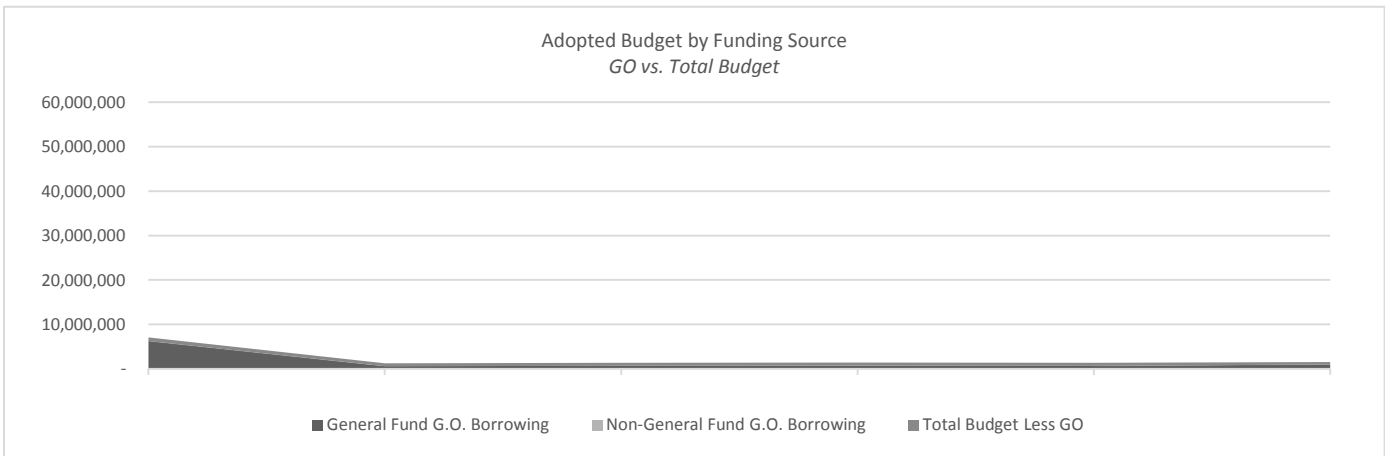
	2017	2018	2019	2020	2021	2022
GF GO Borrowing	6,268,763	610,000	683,000	728,000	670,000	989,000
County Sources	80,000	80,000	80,000	80,000	80,000	80,000
Developer Capital Funding	300,000	310,000	310,000	310,000	310,000	310,000
Other Govt Pmt For Services	60,000	60,000	60,000	60,000	60,000	60,000
Special Assessment	211,937	126,000	136,100	147,000	150,000	-
State Sources	70,000	70,000	100,000	100,000	100,000	100,000
TIF Proceeds	90,000	-	-	-	-	-
Total	\$ 7,080,700	\$ 1,256,000	\$ 1,369,100	\$ 1,425,000	\$ 1,370,000	\$ 1,539,000

Borrowing Summary

	2017	2018	2019	2020	2021	2022
Borrowing Schedule						
General Fund G.O. Borrowing	6,268,763	610,000	683,000	728,000	670,000	989,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 6,268,763	\$ 610,000	\$ 683,000	\$ 728,000	\$ 670,000	\$ 989,000

Annual Debt Service

General Fund G.O. Borrowing	814,939	79,300	88,790	94,640	87,100	128,570
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Traffic Engineering

Project Overview

Project: Pedestrian Counters **Project #:** 45822

Project Description:

This project funds the purchase of 20 pedestrian counters to be installed along both sides of the 200-600 blocks of State Street, one on each block of the commercial side the Capitol Square, and one on each side of the 100 block of King Street. The project is funded by proceeds from TID 32.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
TIF Proceeds	-	90,000	-	-	-	-	-
TOTAL	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Public Safety Radio System **Project #:** 10420

Project Description:

This project provides funding for the purchase of upgraded digital emergency communication equipment. The goal is to be compliant with the Dane County Emergency communication system and improve the satisfaction of 911 users. Progress will be measured by feedback from public safety officials and the public. Funding in 2017 provides for Public Works radio replacements and an Inter-Switching System Interface. An amendment adopted through the Council phase of the budget advanced funding for the project from 2018 to 2017 and reduced GO borrowing in 2020 and in 2022, allowing the City to enter into a contract enabling the completion of all remaining phases of the project in 2018 as well as securing a lower overall cost for the project.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	424,823	5,658,000	-	98,000	123,000	45,000	354,000
TOTAL	\$ 424,823	\$ 5,658,000	\$ -	\$ 98,000	\$ 123,000	\$ 45,000	\$ 354,000

Project: Street Light Installation **Project #:** 10418

Project Description:

This program provides funding to upgrade/replace outdated street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. The goal of the program is to provide adequate lighting on streets for motorists, pedestrians, and bicyclists in an efficient manner. Progress is measured by the number of street light outages and emergency repairs. The funding in 2017 covers repairs and replacements of knock downs and fixtures for street reconstruction and new development.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	-	50,000	50,000	50,000	50,000	50,000	50,000
Developer Capital Funding	325,000	200,000	200,000	200,000	200,000	200,000	200,000
GF GO Borrowing	12,089	119,000	130,000	140,000	155,000	170,000	175,000
Other Govt Pmt For Services	-	30,000	30,000	30,000	30,000	30,000	30,000
State Sources	-	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL	\$ 337,089	\$ 419,000	\$ 430,000	\$ 440,000	\$ 455,000	\$ 470,000	\$ 475,000

Project: Traffic Safety Infrastructure

Project #: 10428

Project Description:

This program funds traffic control devices, the design and local share of the State Highway Hazard Elimination Program, signs, and traffic safety studies. The goal is to improve traffic safety and accessibility for pedestrians, bicyclists, motorists and transit users. Progress is measured by analyzing crash and traffic data using federal standards and professional expertise to determine if improvements are successful and/or if other improvements are required. The funding in 2017 covers public safety issues emerging in 2017 and/or will be used as a match for a traffic safety related state or federal grant.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	150,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL	\$ 150,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project: Traffic Signal Installation

Project #: 10427

Project Description:

This program funds replacing and modernizing the City's traffic signal network. The goal of the program is to provide energy efficient dynamic traffic signals that are readily adaptable to provide for safe, efficient traffic flow for vehicles, bicycles, and pedestrians. Progress is measured by analyzing traffic and crash data using industry standards and best practices. In 2017, the funding will repair signal knockdowns, a new signal at Mineral Point Road and Yellowstone Drive, an adaptive traffic signal for University Avenue, and upgrading traffic controllers for the signal management system.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
County Sources	-	30,000	30,000	30,000	30,000	30,000	30,000
Developer Capital Funding	110,000	100,000	110,000	110,000	110,000	110,000	110,000
GF GO Borrowing	256,656	391,763	380,000	345,000	350,000	355,000	360,000
Other Govt Pmt For Services	-	30,000	30,000	30,000	30,000	30,000	30,000
Special Assessment	-	95,237	-	-	-	-	-
State Sources	-	50,000	50,000	80,000	80,000	80,000	80,000
TOTAL	\$ 366,656	\$ 697,000	\$ 600,000	\$ 595,000	\$ 600,000	\$ 605,000	\$ 610,000

Project: URD/UCD Install

Project #: 10419

Project Description:

This program funds the installation of street lighting in Underground Residential Districts (URD) and Underground Commercial Districts (UCD), which are newly developed and reconstructed areas where electrical power lines are underground. The goal of this program is to provide greater safety through adequate lighting in residential and business areas. Progress is measured by monitoring customer satisfaction of street lighting installed in new neighborhoods. Costs are assessed directly to the property owners and recouped through special assessments. This program is fully funded by Special Assessments.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Special Assessment	-	116,700	126,000	136,100	147,000	150,000	-
TOTAL	\$ -	\$ 116,700	\$ 126,000	\$ 136,100	\$ 147,000	\$ 150,000	\$ -

Project: Wayfinding Signage

Project #: 17071

Project Description:

This project provides funding to support improvements and expansions of the City's Wayfinding signing system, first implemented in 1996. The goal of the project is to direct visitors and residents to downtown, the UW Campus, the Expo Center, Monona Terrace, the airport, parking ramps, and major highways.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
GF GO Borrowing	250,000	-	-	-	-	-	-
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Traffic Engineering

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Pedestrian Counters	-	-	-	90,000	90,000
Public Safety Radio System	458,000	458,000	5,658,000	-	5,658,000
Street Light Installation	419,000	419,000	119,000	300,000	419,000
Traffic Safety Infrastructure	100,000	100,000	100,000	-	100,000
Traffic Signal Installation	651,500	651,500	391,763	305,237	697,000
URD/UCD Install	-	-	-	116,700	116,700
Total	\$ 1,628,500	\$ 1,628,500	\$ 6,268,763	\$ 811,937	\$ 7,080,700

Reauthorized Appropriation

	GO Borrowing	Other	Total
Public Safety Radio System	424,823	-	424,823
Street Light Installation	12,089	325,000	337,089
Traffic Safety Infrastructure	150,000	-	150,000
Traffic Signal Installation	256,656	110,000	366,656
Wayfinding Signage	250,000	-	250,000
Total	\$ 1,093,568	\$ 435,000	\$ 1,528,568

Total 2017 Appropriation

	\$ 7,362,331	\$ 1,246,937	\$ 8,609,268
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Water Utility

Capital Improvement Plan

Project Summary

	2017	2018	2019	2020	2021	2022
Booster Pump Station 109 (Spaanem Ave)	81,000	1,725,960	617,000	-	-	-
Booster Station #106 Reconstruction	-	-	818,000	-	-	-
BPS 129 Reconstruction	-	-	131,000	2,484,840	574,000	-
Far West Elevated Reservoir	4,011,000	-	-	-	1,309,000	-
Lakeview Reservoir Reconstruction	858,000	-	60,000	1,759,800	-	-
Paterson St Remodel	4,325,000	-	-	-	-	-
Pump Station Improvements	877,000	1,000,300	1,070,600	1,196,900	1,010,200	1,061,600
Unit Well 12 Conversion to a Two Zone Well	102,000	2,373,280	1,017,120	-	-	-
Unit Well No. 8 Reconstruction	50,000	110,000	-	-	-	-
Voc Air Stripper At Well 18	-	-	-	-	5,000	255,000
Water Mains - New	1,000,000	1,100,000	1,924,000	2,067,000	2,222,000	2,391,000
Water Mains Replace Rehab Improve	8,500,000	10,000,000	10,730,000	11,522,000	12,129,000	12,776,000
Water Utility Facility Improvements	168,000	235,000	1,120,000	660,000	617,000	1,341,000
Well 19 Iron/Manganese Filter	-	678,800	2,974,400	-	-	-
Well 28 Iron and Manganese Filter	-	-	-	107,660	2,632,320	1,107,660
Well 30 Iron and Manganese Filter	-	-	-	-	330,000	2,200,000
Well 7 Area Hydraulic Improvements	-	-	-	842,000	-	-
Zone 4 Fire Flow Supply Augment	5,512,500	-	271,000	697,000	-	-
Zones 7 & 8 Supply: Whitney Way	-	-	-	65,000	555,000	1,134,000
Total	\$ 25,484,500	\$ 17,223,340	\$ 20,733,120	\$ 21,402,200	\$ 21,383,520	\$ 22,266,260

Changes from 2016 CIP

Project	Change
Booster Pump Station 109 (Spaanem Ave)	Project added to CIP
Booster Station #106 Reconstruction	Project budget decreased
BPS 129 Reconstruction	Project added to CIP
Far West Elevated Reservoir	Project completion deferred 1 year
Lakeview Reservoir Reconstruction	Project construction deferred 2 years
Pump Station Improvements	Program budget increased
Unit Well No. 8 Reconstruction	Project deferred 2 years; beyond 2017 CIP
Water Mains Replace Rehab Improve	Program budget decreased
Water Utility Facility Improvements	Program budget decreased
Well 19 Iron/Manganese Filter	Project deferred 2 years
Well 28 Iron and Manganese Filter	Project added to CIP
Well 29 Filter Capacity Expansion	Project eliminated from CIP
Well 30 Iron and Manganese Filter	Project added to CIP
Well 7 Area Hydraulic Improvements	Project added to CIP
Zone 4 Fire Flow Supply Augment	Project deferred 1 year and total cost increased
Zones 7 & 8 Supply: Whitney Way	Project deferred 1 year and total cost reduced

Water Utility

Budget Overview

2017 CIP by Expenditure Type

	2017	2018	2019	2020	2021	2022
Water Network	25,484,500	17,223,340	20,733,120	21,402,200	21,383,520	22,266,260
Total	\$ 25,484,500	\$ 17,223,340	\$ 20,733,120	\$ 21,402,200	\$ 21,383,520	\$ 22,266,260

2017 CIP by Funding Source

	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	25,484,500	17,223,340	20,733,120	21,402,200	21,383,520	22,266,260
Total	\$ 25,484,500	\$ 17,223,340	\$ 20,733,120	\$ 21,402,200	\$ 21,383,520	\$ 22,266,260

Borrowing Summary

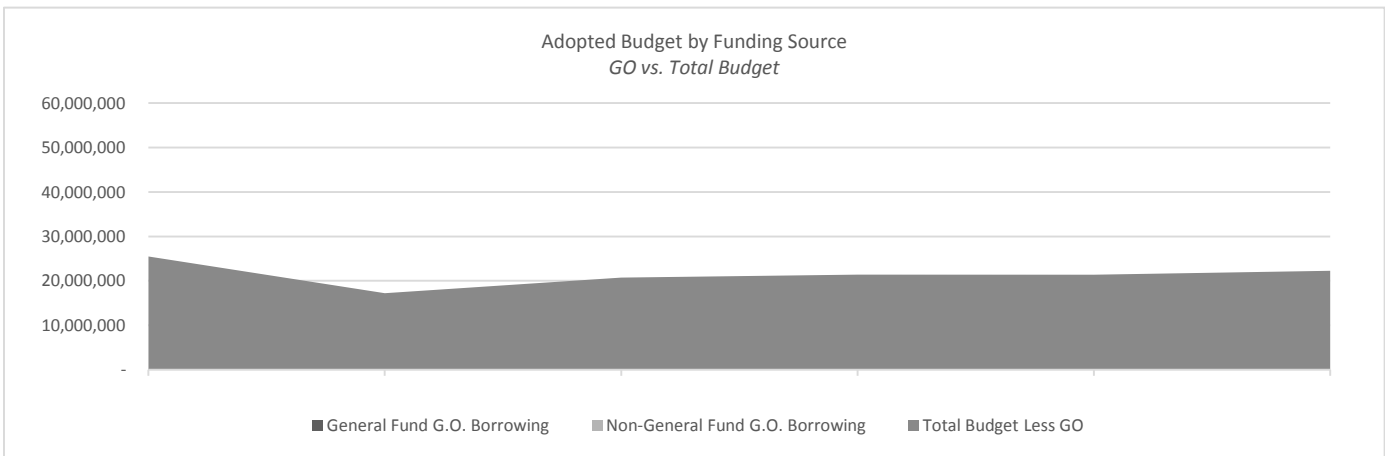
	2017	2018	2019	2020	2021	2022
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Borrowing Schedule

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Water Utility

Project Overview

Project: Arbor Hills Fire Flow Supply **Project #:** 10435

Project Description:

This project funds the final phase of construction for booster pump station #118. The project will construct pipeline that will allow for full functionality of the booster pump station.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	642,000	-	-	-	-	-	-
TOTAL	\$ 642,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Asset Management System **Project #:** 17097

Project Description:

This project develops a city-wide asset management program. The project includes a software system where specific program area functions will be configured to meet the needs of Public Works agencies.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	200,000	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Booster Pump Station 109 (Spaanem Ave) **Project #:** 11605

Project Description:

This project funds a booster pumping station for Madison's east side to improve operational functionality and reliability to the water supply system.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	81,000	1,725,960	617,000	-	-	-
TOTAL	\$ -	\$ 81,000	\$ 1,725,960	\$ 617,000	\$ -	\$ -	\$ -

Project: Booster Station #106 Reconstruction **Project #:** 10444

Project Description:

This project funds hydraulic capacity improvements at booster pump station 106.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	880,000	-	-	818,000	-	-	-
TOTAL	\$ 880,000	\$ -	\$ -	\$ 818,000	\$ -	\$ -	\$ -

Project: BPS 129 Reconstruction **Project #:** 17601

Project Description:

This project constructs a new booster pump station located on North Thompson Drive on the City's northeast side. The goal of the project is to increase water transfer capacity from Zone 6E to Zone 3. Construction is planned for 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	-	-	131,000	2,484,840	574,000	-
TOTAL	\$ -	\$ -	\$ -	\$ 131,000	\$ 2,484,840	\$ 574,000	\$ -

Project: Far West Elevated Reservoir **Project #:** 10445

Project Description:

This project constructs a reservoir on Madison's far west side. The goal of the project is to reduce pressure on the High Point Reservoir to ensure adequate supply for regular usage and to meet minimum fire flow needs. The project was called for in the 2006 Water Master Plan. Construction is planned for 2017.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	194,000	4,011,000	-	-	-	1,309,000	-
TOTAL	\$ 194,000	\$ 4,011,000	\$ -	\$ -	\$ -	\$ 1,309,000	\$ -

Project: Lakeview Reservoir Reconstruction **Project #:** 10439

Project Description:

This project will continue reconstruction efforts at Lakeview Reservoir.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	1,121,000	858,000	-	60,000	1,759,800	-	-
TOTAL	\$ 1,121,000	\$ 858,000	\$ -	\$ 60,000	\$ 1,759,800	\$ -	\$ -

Project: Paterson St Remodel **Project #:** 10442

Project Description:

This project funds renovations of the Water Utility Operations Center at Paterson Street. Construction began in 2015 and will be completed in 2017. The reconstructed space will address existing space limitations and improve employee safety.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	4,325,000	-	-	-	-	-
TOTAL	\$ -	\$ 4,325,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project: Pump Station Improvements **Project #:** 10446

Project Description:

This program funds improvements to pump stations, pressure reducing valve (PRV) stations, well improvements, and tasks recommended by the Water Utility Master Plan.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	148,000	877,000	1,000,300	1,070,600	1,196,900	1,010,200	1,061,600
TOTAL	\$ 148,000	\$ 877,000	\$ 1,000,300	\$ 1,070,600	\$ 1,196,900	\$ 1,010,200	\$ 1,061,600

Project: Unit Well 12 Conversion to a Two Zone Well **Project #:** 10452

Project Description:

This project will convert Well 12 to a two zone well. The goal of the project is to maximize operational flexibility and reliability to the west side supply system. Construction is planned for 2018 and 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	719,000	102,000	2,373,280	1,017,120	-	-	-
TOTAL	\$ 719,000	\$ 102,000	\$ 2,373,280	\$ 1,017,120	\$ -	\$ -	\$ -

Project: Unit Well No. 8 Reconstruction **Project #:** 10944

Project Description:

The project upgrades and replaces Well 8 located on Lakeland Avenue on the City's East side. The project scope includes installation of a filter for iron and manganese to address current water quality issues at Well 8. Construction is scheduled for 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	25,000	50,000	110,000	-	-	-	-
TOTAL	\$ 25,000	\$ 50,000	\$ 110,000	\$ -	\$ -	\$ -	\$ -

Project: Voc Air Stripper At Well 18 **Project #:** 12016

Project Description:

This project will construct a volatile organic compound (VOC) air stripper at Well 18 located on South Park Street. Recent water quality analysis has shown increasing VOC levels in the water supply in the well area. Construction is planned in 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	-	-	-	-	5,000	255,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 255,000

Project: Water Mains - New **Project #:** 10856

Project Description:

This program installs new water mains to help strengthen the existing distribution system, improve pressures, improve fire protection, allow transfer of water from pressure zone to pressure zone, and serve the growing Madison area. Newly installed mains will include hydraulic improvements consistent with the Water Utility Master Plan.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	200,000	1,000,000	1,100,000	1,924,000	2,067,000	2,222,000	2,391,000
TOTAL	\$ 200,000	\$ 1,000,000	\$ 1,100,000	\$ 1,924,000	\$ 2,067,000	\$ 2,222,000	\$ 2,391,000

Project: Water Mains Replace Rehab Improve **Project #:** 10432

Project Description:

This program replaces and upgrades existing water mains. Assessment of an aging infrastructure indicates the Utility must replace or rehabilitate over 400 miles of pipe in over a 40 year period to renew and maintain the system. This program works in conjunction with the timing of several Engineering - Major Streets Reconstruction Streets projects.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	8,500,000	10,000,000	10,730,000	11,522,000	12,129,000	12,776,000
TOTAL	\$ -	\$ 8,500,000	\$ 10,000,000	\$ 10,730,000	\$ 11,522,000	\$ 12,129,000	\$ 12,776,000

Project: Water Utility Facility Improvements **Project #:** 10440

Project Description:

This program funds miscellaneous project repair, improvements to Utility facilities, and security improvements.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	200,000	168,000	235,000	1,120,000	660,000	617,000	1,341,000
TOTAL	\$ 200,000	\$ 168,000	\$ 235,000	\$ 1,120,000	\$ 660,000	\$ 617,000	\$ 1,341,000

Project: Well 19 Iron/Manganese Filter **Project #:** 10448
Project Description:

This project constructs an iron and manganese filter at Well 19 to address existing water quality issues. This well is located in the west UW-Madison campus area. Construction is planned for 2019.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	115,000	-	678,800	2,974,400	-	-	-
TOTAL	\$ 115,000	\$ -	\$ 678,800	\$ 2,974,400	\$ -	\$ -	\$ -

Project: Well 28 Iron and Manganese Filter **Project #:** 17604
Project Description:

This project constructs a new booster pump station located on Old Sauk Road on the City's west side. The goal of the project is to increase water transfer capacity from Zone 6E to Zone 3. Construction is planned for 2021.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	-	-	-	107,660	2,632,320	1,107,660
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 107,660	\$ 2,632,320	\$ 1,107,660

Project: Well 30 Iron and Manganese Filter **Project #:** 17603
Project Description:

This project constructs an iron and manganese filter at Well 30 located on Moorland Road on the City's south side. The goal of the project is to address existing water quality standards. Planning will begin in 2021; construction is planned for 2022.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	-	-	-	-	330,000	2,200,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000	\$ 2,200,000

Project: Well 7 Area Hydraulic Improvements **Project #:** 17602
Project Description:

This project will provide for hydraulic capacity improvements to the distribution system at Well 7. The goal of the project is to provide for the full capacity of the updated well which was constructed in 2015. Construction is planned for 2020.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	-	-	-	842,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 842,000	\$ -	\$ -

Project: Zone 4 Fire Flow Supply Augment **Project #:** 10434
Project Description:

This project will construct unit well 31 located on Tradewinds Parkway on the City's southeast side. The project will correct a significant system deficiency in the southeast corner of the system identified by the Water Utility Master Plan. Construction began in 2015 with the construction of a site ground reservoir. The well house, filter, and booster pump station will be constructed in 2017. The well will be finished and fully operational in 2018.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	5,512,500	-	271,000	697,000	-	-
TOTAL	\$ -	\$ 5,512,500	\$ -	\$ 271,000	\$ 697,000	\$ -	\$ -

Project: Zones 7 & 8 Supply: Whitney Way

Project #: 10438

Project Description:

This project constructs an additional well to serve Madison's west side. Construction of the new location is in anticipation of continued growth to Madison's west side. Planning and design is scheduled to begin in 2020, with the new well being functional in 2024.

Project Budget by Funding Source

	Reauth	2017	2018	2019	2020	2021	2022
Revenue Bonds - Capitalized	-	-	-	-	65,000	555,000	1,134,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ 555,000	\$ 1,134,000

Water Utility

2017 Appropriation Schedule

2017 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Booster Pump Station 109 (Spaanem Ave)	81,000	81,000	-	81,000	81,000
Far West Elevated Reservoir	2,732,000	4,011,000	-	4,011,000	4,011,000
Lakeview Reservoir Reconstruction	858,000	858,000	-	858,000	858,000
Paterson St Remodel	2,235,000	4,685,000	-	4,325,000	4,325,000
Pump Station Improvements	877,000	877,000	-	877,000	877,000
Unit Well 12 Conversion to a Two Zone Well	102,000	102,000	-	102,000	102,000
Unit Well No. 8 Reconstruction	50,000	50,000	-	50,000	50,000
Water Mains - New	1,000,000	1,000,000	-	1,000,000	1,000,000
Water Mains Replace Rehab Improve	8,500,000	8,500,000	-	8,500,000	8,500,000
Water Utility Facility Improvements	168,000	168,000	-	168,000	168,000
Zone 4 Fire Flow Supply Augment	4,212,500	5,512,500	-	5,512,500	5,512,500
Total	\$ 20,815,500	\$ 25,844,500	\$ -	\$ 25,484,500	\$ 25,484,500

Reauthorized Appropriation

	GO Borrowing	Other	Total
Arbor Hills Fire Flow Supply	-	642,000	642,000
Asset Management System	-	200,000	200,000
Booster Station #106 Reconstruction	-	880,000	880,000
Far West Elevated Reservoir	-	194,000	194,000
Lakeview Reservoir Reconstruction	-	1,121,000	1,121,000
Pump Station Improvements	-	148,000	148,000
Unit Well 12 Conversion to a Two Zone Well	-	719,000	719,000
Unit Well No. 8 Reconstruction	-	25,000	25,000
Water Mains - New	-	200,000	200,000
Water Utility Facility Improvements	-	200,000	200,000
Well 19 Iron/Manganese Filter	-	115,000	115,000
Total	\$ -	\$ 4,444,000	\$ 4,444,000

Total 2017 Appropriation

	\$ -	\$ 29,928,500	\$ 29,928,500
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Glossary

2017 Adopted Budget

Glossary

AGENCY: A unit of organization within the City. Agencies include departments, divisions, and utilities. Each agency is responsible for submitting to the Finance Director capital and operating budget requests outlining projected costs of operation for the upcoming fiscal year.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

BORROWING SCHEDULE: The plan for General Fund and Non-General Fund General Obligation (GO) borrowing during the period of the Capital Improvement Plan (CIP).

CANCELLATION: The removal of budget authority for a project or program. Authority may be cancelled because a project is delayed, the project is not moving forward, implementation is slowed, the project is completed under budget, or there is a change in the scope of the project.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Plan.

CAPITAL IMPROVEMENT PLAN (CIP): The capital projects planned for the next six years in the capital budget. Only the first year of the Capital Improvement Plan is appropriated with the adoption of the capital budget. The remaining five years of budgeted information is presented as a plan for the future.

CAPITAL PROGRAM: A large scale *continuing* work plan which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by debt, bonds, and other borrowing methods.

CAPITAL PROJECT: A large scale work plan with a *defined start date and end date* which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by debt, bonds, and other borrowing.

COMPENSATION GROUP: A grouping of classifications based on shared attributes of classifications, professional/supervisory requirements, and work functions assigned to established salary ranges in the Compensation Plan.

DEBT SERVICE: Principal and interest payments on debt incurred by the City.

DEVELOPMENT IMPACT FEE ZONE: Geographically defined areas of the City that have been designated by the Common Council as areas in which development has created or may create the need for capital improvements to be funded in whole or in part by impact fees. The areas may be referenced in the Comprehensive Plan or Master Plan, and shall be shown on a Development Impact Fee Zones Map.

DIRECT APPROPRIATION: Budget appropriations made for a specific activity or initiative but not housed within a specific agency. These appropriations fall under the purview of the Mayor.

EXECUTIVE BUDGET: The Mayor's plan for expenditures and funding sources during the fiscal year. The plan reflects potential appropriations and is presented to the Common Council for their amendments and adoption at which time the funds are legally appropriated.

EXPENDITURE RESTRAINT PROGRAM: A state aid program that provides funding to municipalities that keep growth in spending from funds supporting by property taxes to no more than the consumer price index plus 60% net new construction.

EXPENDITURE TYPE: The category that describes the type of expenditure being made, for example, Building, Machinery and Equipment, Fiber Network.

FULL TIME EQUIVALENT POSITION (FTE): A term used to express the position count. A person working in a half-time position is considered to be working at 0.5 FTE.

FUNCTION: A grouping of agencies that provide like services. The functions identified within Madison's operating budget include: Administration, General Government, Library, Planning and Development, Public Safety and Health, and Public Works and Transportation.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each fund. The funds identified within the City of Madison's Adopted Budget include: Capital Projects Fund, General Fund, Community Development Grants, Convention Center, Debt Service, Fleet Services, Golf Courses, Impact Fees, Insurance, Library, Loans, Metro Transit, Other Grants, Other Restricted, Parking Utility, Public Health Madison & Dane County, Sewer Utility, Stormwater Utility, Water Utility, Worker's Compensation, and Community Development Authority.

FUNDING SOURCE: Income received which supports an appropriation. Funding sources include General Obligation borrowing, federal and state grants, special assessments, etc.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations.

GENERAL OBLIGATION (GO) BORROWING: A type of municipal borrowing that is secured by the City's available resources, including tax revenues, to repay the debt.

General Fund GO Borrowing: General Obligation Borrowing that is funded by the City's General Fund which comprises most of the City's tax revenues and unrestricted revenues.

Non-General Fund GO Borrowing: General Obligation Borrowing that is funded by sources other than the General Fund. These include enterprise funds such as Stormwater and Metro.

HOLDING COSTS: Expenses for upkeep and maintenance of the unoccupied areas of the Tax Increment Financing (TIF) district properties throughout Madison.

IMPACT FEE: A fee imposed on developers in order to pay the capital costs to construct, expand or improve public facilities which are necessary to accommodate new development or any improvements made to existing development in the City as a whole or in designated development impact fee zones. The City currently has 21 impact fees that pay for park infrastructure, parkland acquisitions, transportation improvements, Stormwater facilities and sanitary sewer improvements.

LEVY (PROPERTY TAX): Taxes levied on all taxable property within the City of Madison. The annual levy is determined by the amount of funding needed to support ongoing operating functions of the City. The property tax represents 73% of Madison's total General Fund budget.

LEVY LIMIT: A state law requirement that a municipality's property tax levy, net of general obligation debt service, increase more than the increase in net new construction.

MAJOR: A set of like accounts defining the nature of expenditures. Major objects within the City of Madison’s chart of accounts include:

- Revenue
- Salaries
- Fringe
- Supplies
- Purchased Services
- Debt & Other Financing
- Inter-Departmental Billings
- Inter-Departmental Charges
- Transfer Out

MILL RATE: A figure used to represent the amount per \$1,000 of the assessed property used to determine the amount of property tax.

NEIGHBORHOOD RESOURCE TEAM: Staff teams that work together to focus on priorities identified by a specific neighborhood. The mission of Neighborhood Resource Teams is to encourage and enhance communication, coordination, and relationship building among City staff, residents, and other stakeholders to promote equity and improve the quality of life for Madison residents.

NET NEW CONSTRUCTION: Used for state levy limits and expenditure restraint program; it’s the percentage calculated from the ratio of new construction value to the total equalized property value in the City.

OPERATING BUDGET: A plan, approved by the Mayor and Common Council, appropriating funds to agencies for operating costs during the upcoming year. This plan establishes legal expenditure authority for agencies to carry out business as authorized in the adopted budget. Amendments to the operating budget that exceed \$5,000 are subject to super majority approval by the Common Council.

PAVEMENT RATING: A scale for measuring roadway quality ranging from 0-10, used to document the roadway condition throughout the City of Madison. Pavement ratings are updated biennially.

1	2	3	4	5	6	7	8	9	10
Poor	Deficient			Adequate			New		

PAYMENT IN LIEU OF TAX: A payment made by entities exempt from the property tax to reflect services received from the City.

RACIAL EQUITY AND SOCIAL JUSTICE (RESJI): An initiative within the City of Madison focused on establishing racial equity and social justice as core principles in all decisions, policies and functions of the City of Madison.

REAUTHORIZATION: Funding appropriated in one year that will not be received in that year and is appropriated by the Common Council in the following year’s budget for the same purpose.

REVENUE BONDS: Debt funding for capital projects and programs that is secured by a specified revenue source, for example, payments made by rate payers for water or sewer services.

SERVICE: An activity or set of activities performed by an agency that has: identifiable costs for budgetary purposes, and a clear purpose with measurable objectives.

SPECIAL ASSESSMENTS: Charges designated for improvements and services provided to real property within the City and charged to the property owners. Examples of improvements funded by special assessments include sewer repair and sidewalk replacement.

TAX INCREMENT: The amount obtained by multiplying the total county, city, school and other local general property taxes levied on all taxable property within a tax incremental district in a year by a fraction having as a numerator the value increment for that year in the TID and as a denominator that year's equalized value of all taxable property in the TID. In any year, a tax increment is "positive" if the value increment is positive.

TAX INCREMENTAL BASE (BASE VALUE): The aggregate value, as equalized by the Wisconsin Department of Revenue, of all taxable property located within a Tax Increment District (TID) on the date as of which the TID is created.

TAX INCREMENT DISTRICT (TID): A geographical area, made up of contiguous whole units of property. A TID does not include any area identified as a wetland, as defined in State Statute.

TAX INCREMENT FINANCING (TIF): TIF is a public financing method that serves two primary functions. The first function is to fund certain capital improvements. The second function is, when a private project has demonstrated financial need and met the "but for" test as proscribed in State Statute, to provide public financial assistance to private developments in a tax increment district. (For a full list of eligible project costs, consult State Statute 66.1105.)

TAXES ON AVERAGE VALUE HOME (TOAH): A calculation used to reflect the impact of budgetary decisions on the property tax levy by calculating the impact on the average assessed property value of a single family home.

VALUE INCREMENT: The equalized value of all taxable property in a TID in any year minus the tax incremental base. In any year "value increment" is positive if the tax incremental base is less than the aggregate value of taxable property as equalized by the Wisconsin Department of Revenue; it is negative if that base exceeds the aggregate value.

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