

# City of Madison

## 2016 Adopted Budget

### Operating Budget and Capital Improvement Plan



Adopted by Common Council  
November 2015



live

work

learn

play



## **City of Madison, Wisconsin**

Paul R. Soglin, Mayor

### **Finance Department**

David Schmiedicke, Finance Director

### **Board of Estimates**

Paul R. Soglin, Mayor

Maurice S. Cheeks, Common Council Member

Denise DeMarb, Common Council President

Sara Eskrich, Common Council Member

Barbara McKinney, Common Council Member

Marsha A. Rummel, Common Council Member

Michael E. Verveer, Common Council Member

### **Common Council**

Barbara McKinney, District 1

Ledell Zellers, District 2

Amanda Hall, District 3

Michael Verveer, District 4

Shiva Bidar-Sielaff, District 5

Marsha Rummel, District 6

Steve King, District 7

Zach Wood, District 8

Paul Skidmore, District 9

Maurice Cheeks, District 10, President Pro Tem

Chris Schmidt, District 11

Larry Palm, District 12

Sara Eskrich, District 13

Sheri Carter, District 14

David Ahrens, District 15

Denise DeMarb, District 16, President

Samba Baldeh, District 17

Rebecca Kemble, District 18

Mark Clear, District 19

Matt Phair, District 20



## TABLE OF CONTENTS

	Page No.
<b>Overview &amp; Summaries</b>	
Vision and Mission Statements	3
Financial and Budget Management Policies	3
Adopted Budget User’s Guide	4
Summaries	7
Summary of Local Property Tax Levies	8
City Tax Rate Computation	9
Funding Sources by Major Category	10
General Fund Revenues	11
Expenditure Summary by Function	13
Agency Budgets by Function	14
General Obligation Debt Service Summary	16
Statement of Indebtedness and Debt Service	17
Miscellaneous Appropriations	18
Summary of Supplemental Requests	21
Special Fund Statements	25
Room Tax Fund	26
Affordable Housing Trust Fund	28
Capital Revolving Fund	29
Special Assessment Revolving Fund	30
Reverse Mortgage Fund	31
General Land Acquisition Fund	32
HOME-BUY the American Dream Fund	33
Housing Rehabilitation Services	34
Homebuyer’s Assistance Program	35
Insurance Fund	36
Workers Compensation Fund	37
<b>Operating Budget</b>	
Agency Operating Budgets	39
Assessor	40
Attorney	44
Building Inspection Division	49
CDA Housing Operations	54
CDA Redevelopment	60
Civil Rights	65
Clerk	69
Common Council	73
Community Development Division	77
Economic Development Division	88
Employee Assistance Program	94
Engineering	98
Finance	108
Fire Department	114
Fleet Service	120
Golf Enterprise	125
Human Resources	130
Information Technology	134
Landfill	140
Library	146
Mayor	153
Metro Transit	157
Monona Terrace	164
Municipal Court	170
Parking Utility	174

	Page No.
Parks Division	180
PCED Office of the Director	191
Planning Division	195
Police Department	202
Public Health	210
Sewer Utility	219
Stormwater Utility	227
Streets Division	235
Traffic Engineering	242
Treasurer	250
Water Utility	254

### Capital Budget and Capital Improvement Plan

Capital Summary	261
Policy	262
Summary by Budget Phase	264
Summary of New Projects and Reauthorizations	265
Comparison by Agency	266
Reauthorizations by Agency and Project	267
Project Cancellations & Postponements of 2015 Authorized Funding	269
City Summary - Expenditure Categories and Funding Sources	270
City Summary - Total Project Costs	272
City Summary - G.O. Debt Requirements	273
City Summary - Other Funding Requirements	274
Agency Capital Budgets	275
CDA Redevelopment	276
Community Development Division	280
Economic Development Division	284
Engineering - Facilities Management	291
Engineering - Bicycle and Pedestrian	297
Engineering - Major Streets	303
Engineering - Other Projects	314
Fire Department	319
Fleet Service	324
Information Technology	328
Library	334
Metro Transit	339
Miscellaneous	343
Monona Terrace	347
Parking Utility	351
Parks Division	357
Planning Division	366
Police Department	370
Public Health	375
Sewer Utility	379
Stormwater Utility	386
Streets Division	397
Traffic Engineering	401
Water Utility	406
Tax Incremental Financing (TIF) Districts - Cash Flow Statements	413
Impact Fees - Cash Flow Statements	435

## **CITY OF MADISON VISION AND MISSION STATEMENTS**

### *Vision Statement:*

The City of Madison will be a safe and healthy place for all to live, learn, work and play.

### *Mission Statement:*

The City of Madison, through the efforts of dedicated employees and elected officials, will deliver the highest quality services and provide a fair and orderly system of governance for our citizens and visitors.

## **FINANCIAL AND BUDGET MANAGEMENT POLICIES**

To avoid the creation of future structural budget deficits, the City of Madison will not use one-time revenue sources to fund ongoing operating expenses.

Consistent with recommended financial and budget management practices, the City of Madison has a goal of maintaining an unassigned general fund balance on December 31st equal to 15% of subsequent year budgeted general fund appropriations. In order to achieve and maintain that goal, the City will allocate excess balances in ways that avoid structural deficits (e.g., through one-time appropriations), and will take actions to increase the balance if it is below the 15% goal (e.g., through prudent spending reductions or revenue increases). The City will also seek to avoid appropriations outside of its regular budget process other than to respond to emergency situations (as expressed by the Mayor and Council through resolution) or to address year-end reconciliation and expenditure restraint requirements.

## ADOPTED BUDGET USER'S GUIDE

### *Agency Budgets*

Agencies were instructed to submit 2016 budget requests that did not exceed the 2015 adopted budget. Agency requests were updated to include planned salary adjustments (step and longevity increases), a revised fleet rate, and adjustments to utility budgets. Agencies were also instructed to submit reduction proposals totaling 3% of their 2015 adopted budgets.

Agency budgets are presented in Operating Budget portion of the document. Budgets are presented in alphabetical order. Agency budget are presented by service at the major object level.

- Service-An activity or set of activities performed by an agency that has: identifiable costs for budgetary purposes, and a clear purpose with measurable objectives.
- Major Object: A set of like accounts defining the nature of expenditures. Major objects within the City of Madison's chart of accounts include:
  - Revenue
  - Salaries
  - Fringe Benefits
  - Supplies
  - Purchased Services
  - Debt/Other Financing Uses
  - Inter Departmental Billings and Charges
  - Transfers Out

Agency chapters consist of the following components:

- Agency Overview-Includes the agency overview, mission, and key highlights included in the Adopted Budget. The budget is displayed at the service and major level.
- Service Overview-Includes a description discussing the scope of work provided by the service. All service budgets are presented at the major object level. The budget presentation includes a change column calculating the change from the 2015 Adopted Budget to the 2016 Adopted Budget.
- Position Detail-Includes the count and salary of full-time equivalent (FTE) positions funded in the adopted budget.
- Line Item Detail-Agency budgets by minor line item.

### *Wage Increases*

The Adopted Budget includes the following wage increases:

- Sworn Police and Fire: 3%
- Teamsters: 2%
- All Other Civilian Positions: 2.25% for the full year with an additional 1.25% beginning in July 2016



### *Payroll Allocations*

The 2016 budget reflects budgeted payroll allocations for all budgeted positions. Many internal support agencies allocate a portion of their salaries to enterprise agencies to which they provide services. Prior to the implementation of MUNIS this transaction was handled through end of year budget transfers. With the implementation of MUNIS, time is now allocated through the biweekly payroll process allowing for a more accurate real-time representation of financial data.

Agency salary budgets reflect allocated amounts. The salary schedule provided in the supplement document includes the full position cost of each position based on the primary agency where the position is located. This schedule does not reflect payroll allocations, therefore data presented in the salary major will not equal amounts presented in the supplement.

### *Allocation of Fringe Benefits*

In prior budgets, funding for fringe benefits were allocated to agency budgets based on a percentage calculation that proportionately divided the City's total fringe benefit budget to agencies. This calculation was based on the number of full time equivalents in agency budgets.

Funding for fringe benefits in the 2016 budget were calculated by employee based on the 2016 budgeted salary. Funding for health insurance is based on employees' current enrollment and the 2016 rates. The agency requests include transitioning to a deductible style health insurance plan as was approved by Common Council in 2015.

### *Enterprise Funds*

The operating budget includes revenue and expenditure information pertaining to several City enterprises. Operations of the Parking Utility, Sewer Utility, Stormwater Utility and Water Utility have historically been fully supported by enterprise revenues and have required no General Fund subsidy or contribution. There has been no subsidy budgeted for the Golf Enterprise. The budget contains appropriations to other enterprises including Metro Transit and Monona Terrace (from the Room Tax Fund).

Those enterprises subsidized by the General Fund receive an appropriation consistent with the budgeted level. Savings resulting from lower than anticipated expenses and revenues generated in excess of budgeted levels are maintained in the individual enterprise operating funds. This policy affords enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also builds capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.

### *Account Crosswalk*

The 2016 Adopted Budget is the first budget prepared utilizing the City's newly implemented enterprise wide financial system, MUNIS. The budget was prepared under the revised chart of accounts. Due to this transition 2014 actuals were reclassified to the new account structure. This transition resulted in the reclassification of a number of expenditures. The figures presented in this document may vary slightly from financial system; however these adjustments had no impact on agency budgets or the actual levy amount.

Figures presented as the 2015 Adopted Budget reflect reconciled amounts that were entered in MUNIS following the adoption of the 2015 budget. Budget amounts at the agency level are consistent with the 2015 adopted amount; however data at the object level may vary slightly. Refer to the printed 2015 Adopted Budget for actual budget amounts.





**CITY OF MADISON**

**2016**

**ADOPTED**

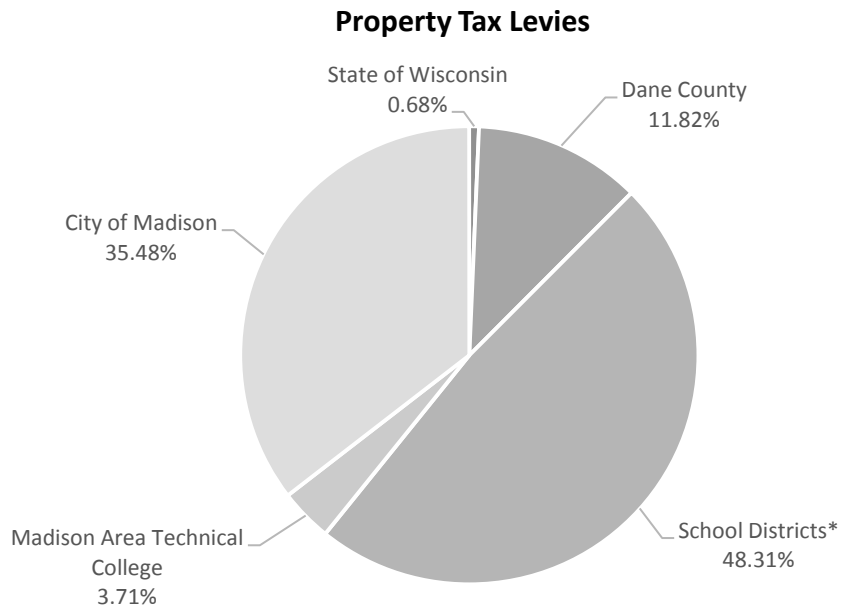
**OPERATING BUDGET**

**SUMMARIES**

## SUMMARY OF LOCAL PROPERTY TAX LEVIES

Taxing Jurisdiction	2014		2015		2016	
	Levy	Mills	Levy	Mills	Levy	Mills
State of Wisconsin	3,708,628	0.1740	3,854,176	0.1759	4,019,600	0.1762
Dane County	61,998,990	2.9705	64,498,877	3.0164	69,895,342	3.0641
School Districts*	253,662,758	12.1557	264,556,619	12.3773	285,786,854	12.5447
Madison Area Technical College	39,382,727	1.8869	20,690,949	0.9677	21,964,999	0.9629
City of Madison	<u>198,441,725</u>	<u>9.5074</u>	<u>202,870,333</u>	<u>9.4878</u>	<u>209,856,552</u>	<u>9.4868</u>
Total Tax Levy	\$ 557,194,828	26.6945	\$ 556,470,954	26.0251	\$ 591,523,347	26.2347
State Tax Credit	<u>(38,756,605)</u>	<u>(1.8176)</u>	<u>(39,420,144)</u>	<u>(1.7988)</u>	<u>(46,081,058)</u>	<u>(2.0201)</u>
Net Tax Levy	<u>\$ 518,438,223</u>	<u>24.8769</u>	<u>\$ 517,050,810</u>	<u>24.2263</u>	<u>\$ 545,442,289</u>	<u>24.2146</u>

\*Eight different school districts levy taxes on property within the boundaries of the City of Madison. The levy amount shown is the total of all school levies applicable to property within the City. The mill rate shown is that of the Madison Metropolitan School District.



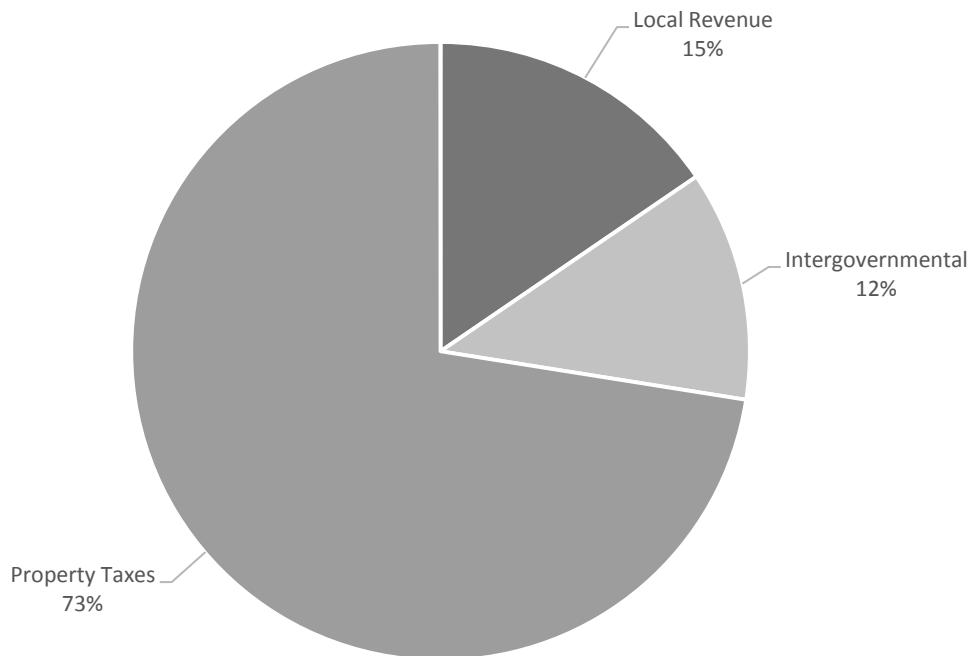
## CITY TAX RATE COMPUTATION

	2015 Adopted	2016 Executive	2016 Adopted	\$ Change	Percent Change
<b>ASSESSED VALUE</b>					
Real Property:					
Residential	13,631,704,800	14,168,407,400	14,139,750,800	508,046,000	3.73%
Commercial	7,302,706,600	7,722,350,400	7,689,111,500	386,404,900	5.29%
Agricultural	22,885,300	20,869,100	20,869,100	(2,016,200)	-8.81%
Manufacturing	251,678,400	257,381,250	249,363,500	(2,314,900)	-0.92%
<b>Total Real Property</b>	<b>\$ 21,208,975,100</b>	<b>\$ 22,169,008,150</b>	<b>\$ 22,099,094,900</b>	<b>\$ 890,119,800</b>	<b>4.20%</b>
Personal Property:					
Locally Assessed	621,098,000	624,503,500	624,917,600	3,819,600	0.61%
Manufacturing	84,445,400	89,729,000	87,223,900	2,778,500	3.29%
	705,543,400	714,232,500	712,141,500	6,598,100	0.94%
Manufacturing Adjustments	-	(2,000,000)	-	-	0.00%
Board of Review Adjustments	-	8,000,000	-	-	0.00%
<b>Total Assessable Property</b>	<b>21,914,518,500</b>	<b>22,889,240,650</b>	<b>22,811,236,400</b>	<b>896,717,900</b>	<b>4.09%</b>
Less TIF Increment Value	(551,556,400)	(716,741,100)	(716,741,099)	(165,184,699)	29.95%
<b>Net Taxable Property</b>	<b>\$ 21,362,962,100</b>	<b>\$ 22,172,499,550</b>	<b>\$ 22,094,495,301</b>	<b>\$ 731,533,201</b>	<b>3.42%</b>
<b>BUDGETED REVENUES AND EXPENDITURES</b>					
General Fund Expenditures	268,200,497	273,465,954	273,768,597	5,568,100	2.08%
Net Library Fund Expenditures	15,453,333	16,078,171	16,288,836	835,503	5.41%
<b>Total Budgeted Expenditures</b>	<b>283,653,830</b>	<b>289,544,125</b>	<b>290,057,433</b>	<b>6,403,603</b>	<b>2.26%</b>
Less Anticipated General Fund Lapse	(550,000)	(550,000)	(550,000)	-	0.00%
<b>Net Expenditures</b>	<b>\$ 283,103,830</b>	<b>\$ 288,994,125</b>	<b>\$ 289,507,433</b>	<b>\$ 6,403,603</b>	<b>2.26%</b>
Total Revenues					
	78,866,993	79,550,507	79,650,881	783,888	0.99%
Fund Balance Applied	1,366,506	-	-	(1,366,506)	-100.00%
<b>Total Revenues and Fund Balance</b>	<b>80,233,499</b>	<b>79,550,507</b>	<b>79,650,881</b>	<b>(582,618)</b>	<b>-0.73%</b>
<b>PROPERTY TAX LEVY</b>	<b>\$ 202,870,331</b>	<b>\$ 209,443,618</b>	<b>\$ 209,856,552</b>	<b>\$ 6,986,221</b>	<b>3.44%</b>
<b>MILL RATE</b>					
	<b><u>9.4964</u></b>	<b><u>9.4461</u></b>	<b><u>9.4982</u></b>	<b><u>0.0018</u></b>	
General Fund Portion	8.7730	8.7209	8.7609	-0.0121	-0.14%
Library Portion	0.7234	0.7252	0.7373	0.0139	1.92%
Average Home Value					
	237,678	245,894	245,895	8,217	3.46%
Taxes on Average Home					
	2,257.09	2,322.74	2,335.56	78.47	3.48%

## FUNDING SOURCE BY MAJOR CATEGORY

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Payments in Lieu of Tax	8,862,865	9,525,591	9,143,904	9,525,591	9,730,834	9,730,834
Other Local Taxes	3,293,581	5,421,443	5,921,443	5,376,204	5,919,658	5,998,658
Fines and Forfeitures	6,583,513	7,335,000	6,626,000	7,335,000	6,971,287	6,971,287
Charges for Services	7,617,607	7,613,000	7,983,000	7,613,000	8,614,000	8,614,000
Licenses and Permits	5,465,534	7,138,500	6,420,500	7,138,500	6,836,500	6,836,500
Ungrouped Revenues	7,118,844	6,533,000	6,009,204	6,564,000	6,616,800	6,604,200
<b>Local Revenues</b>	<b>\$ 38,941,944</b>	<b>\$ 43,566,534</b>	<b>\$ 42,104,051</b>	<b>\$ 43,552,295</b>	<b>\$ 44,689,079</b>	<b>\$ 44,755,479</b>
Intergovernmental	35,196,356	35,300,459	35,188,754	35,300,459	34,861,428	34,895,402
<b>Total Revenues</b>	<b>\$ 74,138,300</b>	<b>\$ 78,866,993</b>	<b>\$ 77,292,805</b>	<b>\$ 78,852,754</b>	<b>\$ 79,550,507</b>	<b>\$ 79,650,881</b>
Fund Balance Applied (Gen)	3,533,999	1,366,506				
Total Revenue & Fund Bal	77,672,299	80,233,499	77,292,805	78,852,754	79,550,507	79,650,881
Property Taxes	197,372,075	202,870,331	202,602,146	213,402,507	209,443,618	209,856,552
<b>Total Sources</b>	<b>\$ 275,044,374</b>	<b>\$ 283,103,830</b>	<b>\$ 279,894,951</b>	<b>\$ 292,255,261</b>	<b>\$ 288,994,125</b>	<b>\$ 289,507,433</b>

### General Fund Budget by Funding Source



## GENERAL FUND REVENUES

### Payments in Lieu of Tax

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
CDA	236,200	242,800	242,800	242,800	250,000	250,000
Parking Utility	1,313,440	1,421,165	1,300,000	1,421,165	1,201,248	1,322,784
Parking Meter Occ. Fee	247,949	241,848	241,848	241,848	241,848	241,848
Water Utility	5,587,851	6,135,522	5,700,000	6,135,522	6,325,880	6,325,880
Golf Enterprise	186,003	175,000	175,000	175,000	172,230	172,230
Monona Terrace	331,300	338,200	338,200	338,200	338,200	338,200
Other	960,122	971,056	1,146,056	971,056	1,201,428	1,079,892
<b>Total</b>	<b>\$ 8,862,865</b>	<b>\$ 9,525,591</b>	<b>\$ 9,143,904</b>	<b>\$ 9,525,591</b>	<b>\$ 9,730,834</b>	<b>\$ 9,730,834</b>

### Other Local Taxes

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Room Tax	3,110,209	5,064,943	5,564,943	5,019,704	5,563,118	5,642,158
Mobile Home Tax	78,423	100,000	100,000	100,000	100,000	100,000
Use Value Tax	8,934	14,000	14,000	14,000	14,000	14,000
Prior Year Taxes	64,338	20,000	20,000	20,000	20,000	20,000
Penalties on Delinquent Taxes	31,677	222,500	222,500	222,500	222,500	222,500
<b>Total</b>	<b>\$ 3,293,581</b>	<b>\$ 5,421,443</b>	<b>\$ 5,921,443</b>	<b>\$ 5,376,204</b>	<b>\$ 5,919,618</b>	<b>\$ 5,998,658</b>

### Fines And Forfeitures

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Moving Violations	624,321	800,000	626,000	800,000	700,000	700,000
Uniform Citations	778,779	1,000,000	800,000	1,000,000	850,000	850,000
Parking Violations	5,180,413	5,535,000	5,200,000	5,535,000	5,421,287	5,421,287
<b>Total</b>	<b>\$ 6,583,513</b>	<b>\$ 7,335,000</b>	<b>\$ 6,626,000</b>	<b>\$ 7,335,000</b>	<b>\$ 6,971,287</b>	<b>\$ 6,971,287</b>

### Licenses And Permits

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Dog Licenses	76,193	65,000	65,000	65,000	75,000	75,000
Cat Licenses	18,143	24,000	24,000	24,000	20,000	20,000
Bicycle Licenses	27,393	30,000	30,000	30,000	30,000	30,000
Miscellaneous Licenses	612,372	599,000	599,000	599,000	699,000	699,000
Liquor Licenses	419,536	437,500	437,500	437,500	437,500	437,500
Building Permits	3,867,289	5,450,000	4,700,000	5,450,000	4,950,000	4,950,000
Reinspection & Extension Fees	143,520	140,000	140,000	140,000	150,000	150,000
Weights and Measures Permits	56,424	193,000	225,000	193,000	225,000	225,000
Street Opening Permits	244,664	200,000	200,000	200,000	250,000	250,000
Other Permits	-	-	-	-	-	-
<b>Total</b>	<b>\$ 5,465,534</b>	<b>\$ 7,138,500</b>	<b>\$ 6,420,500</b>	<b>\$ 7,138,500</b>	<b>\$ 6,836,500</b>	<b>\$ 6,836,500</b>

## Ungrouped Revenues

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Interest on Investments	2,070,942	1,200,000	950,000	1,200,000	1,200,000	1,200,000
Other Interest	120,734	285,000	150,000	285,000	285,000	285,000
P-Card Rebates	271,478	270,000	265,104	270,000	270,000	270,000
Rental of City Property	726,491	800,000	750,000	800,000	800,000	800,000
Sale of Surplus Property	96,408	-	17,700	-	50,000	50,000
Cable Franchise Revenues	2,662,562	2,600,000	2,600,000	2,600,000	2,700,000	2,700,000
Broadband Revenues	31,528	50,000	50,000	50,000	70,000	70,000
TIF Reimbursements	200,000	190,000	190,000	190,000	-	-
Halloween Revenues	104,185	100,000	100,000	100,000	100,000	100,000
ATC Annual Fee	187,013	187,000	159,800	187,000	159,800	159,800
Shorewood Hills Fire Service	431,413	476,000	476,600	507,000	507,000	494,400
Blooming Grove Fire Service	-	75,000	75,000	75,000	75,000	75,000
Miscellaneous Revenues	216,090	300,000	225,000	300,000	400,000	400,000
<b>Total</b>	<b>\$ 7,118,844</b>	<b>\$ 6,533,000</b>	<b>\$ 6,009,204</b>	<b>\$ 6,564,000</b>	<b>\$ 6,616,800</b>	<b>\$ 6,604,200</b>

## Intergovernmental Revenues

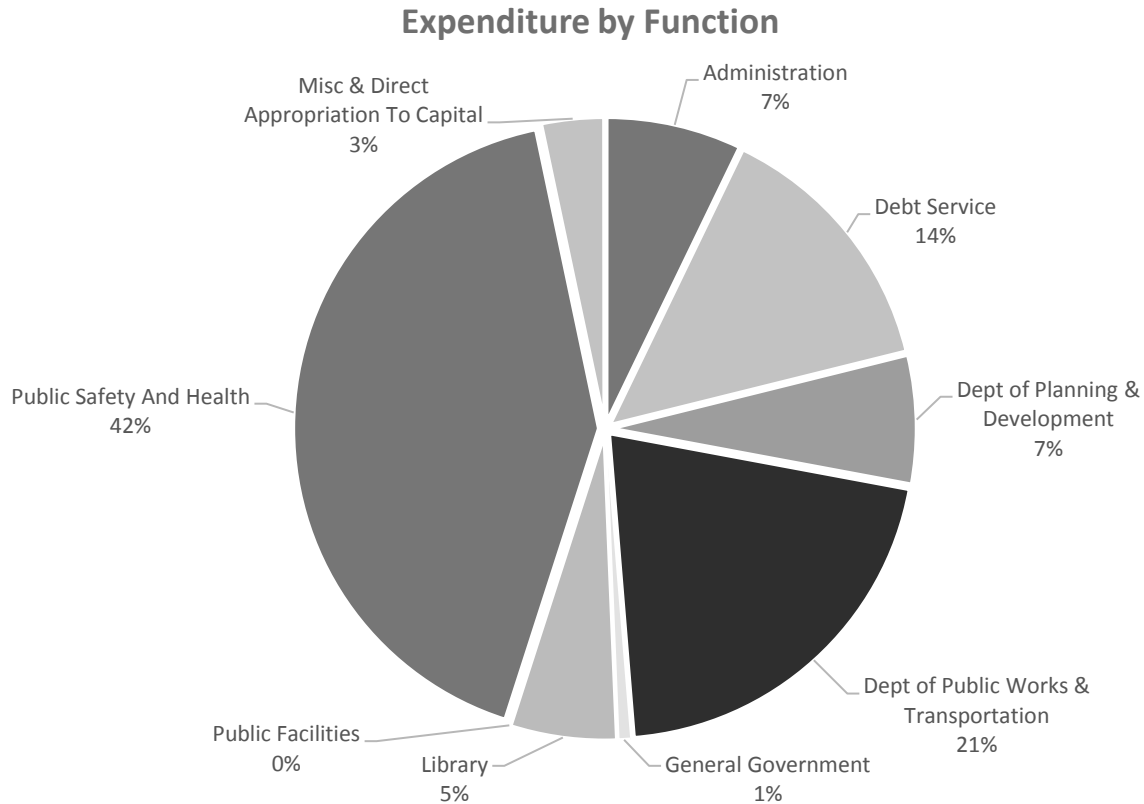
	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
St Municipal Aid Program	4,763,269	4,763,269	4,763,269	4,763,269	4,763,269	4,763,269
St Utility Aid Payment	1,419,231	1,392,622	1,312,828	1,392,622	1,286,793	1,286,793
St Expenditure Restraint	6,432,976	6,568,026	6,510,114	6,568,026	6,398,824	6,398,824
St Pmt for Municipal Services	8,350,298	8,097,000	8,097,000	8,097,000	8,063,000	8,063,000
St Gen Transportation Aid	9,312,879	9,710,000	9,710,000	9,710,000	9,710,000	9,653,000
St Connecting Highway Aid	553,628	560,000	560,000	560,000	560,000	560,000
St Recycling Aid	803,798	800,000	800,000	800,000	630,000	630,000
St Exempt Computer Reimb	2,696,911	2,559,542	2,559,542	2,559,542	2,559,542	2,650,516
Fire Insurance Dues Pmt	863,366	850,000	876,001	850,000	890,000	890,000
<b>Total</b>	<b>\$ 35,196,356</b>	<b>\$ 35,300,459</b>	<b>\$ 35,188,754</b>	<b>\$ 35,300,459</b>	<b>\$ 34,861,428</b>	<b>\$ 34,895,402</b>

## Charges for Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Engineering Charges	216,542	175,000	175,000	175,000	301,000	301,000
Cemetery Fees	225,615	240,000	240,000	240,000	240,000	240,000
Parks Use Charges	685,177	533,000	533,000	533,000	658,000	658,000
Ambulance Conveyance Fees	6,282,424	6,550,000	6,920,000	6,550,000	7,100,000	7,100,000
Other Service Charges	207,849	115,000	115,000	115,000	315,000	315,000
<b>Total</b>	<b>\$ 7,617,607</b>	<b>\$ 7,613,000</b>	<b>\$ 7,983,000</b>	<b>\$ 7,613,000</b>	<b>\$ 8,614,000</b>	<b>\$ 8,614,000</b>

## EXPENDITURE SUMMARY BY FUNCTION

<i>Function</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Administration	19,040,345	19,392,809	18,724,568	19,974,303	20,570,650	20,809,327
Debt Service	37,027,412	37,669,343	37,671,966	40,635,303	40,635,302	40,476,749
Dept of Planning & Development	19,202,320	19,865,566	19,205,176	19,048,474	19,713,648	19,761,403
Dept of Public Works & Transportation	61,174,585	62,488,724	61,754,148	65,667,210	60,633,598	60,207,745
General Government	1,966,326	1,800,565	1,743,080	1,924,938	1,924,938	1,894,410
Library	14,513,083	15,453,333	15,273,840	15,918,304	16,078,171	16,288,836
Public Facilities	-	-	(87,276)	-	-	-
Public Safety And Health	114,149,313	119,011,054	117,504,681	120,037,321	120,893,853	121,011,861
Misc & Direct Appropriation To Capital	7,970,990	7,972,433	8,079,980	9,049,407	9,093,965	9,607,102
<b>Total</b>	<b>\$ 275,044,374</b>	<b>\$ 283,653,827</b>	<b>\$ 279,870,163</b>	<b>\$ 292,255,260</b>	<b>\$ 289,544,125</b>	<b>\$ 290,057,433</b>
Anticipated General Fund Lapse	-	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)
<b>TOTAL EXPENDITURES</b>	<b>\$ 275,044,374</b>	<b>\$ 283,103,827</b>	<b>\$ 279,320,163</b>	<b>\$ 291,705,260</b>	<b>\$ 288,994,125</b>	<b>\$ 289,507,433</b>





## AGENCY BUDGETS BY FUNCTION

### Public Safety And Health

Agency	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Fire	45,145,106	47,908,990	46,518,200	48,666,148	48,534,470	48,706,390
Police	64,051,935	66,313,359	66,197,776	66,579,387	67,579,307	67,512,205
Public Health	4,923,663	4,788,705	4,788,705	4,791,786	4,780,076	4,793,266
<b>Total</b>	<b>\$ 114,120,704</b>	<b>\$ 119,011,054</b>	<b>\$ 117,504,681</b>	<b>\$ 120,037,321</b>	<b>\$ 120,893,853</b>	<b>\$ 121,011,861</b>

### General Government

Agency	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Common Council	404,356	496,759	439,274	527,241	527,241	554,998
Mayor	1,381,706	1,303,806	1,303,806	1,397,697	1,397,697	1,339,412
Municipal Court	180,264	-	-	-	-	-
<b>Total</b>	<b>\$ 1,966,326</b>	<b>\$ 1,800,565</b>	<b>\$ 1,743,080</b>	<b>\$ 1,924,938</b>	<b>\$ 1,924,938</b>	<b>\$ 1,894,410</b>

### Administration

Agency	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Assessor	2,269,148	2,374,582	2,226,727	2,492,656	2,492,656	2,489,175
Attorney	2,722,413	2,669,815	2,587,605	2,760,727	2,760,727	2,766,556
Civil Rights	1,258,921	1,461,951	1,161,741	1,378,890	1,378,890	1,450,352
Clerk	1,559,667	1,307,597	1,246,912	1,869,681	1,894,681	1,895,757
EAP	-	-	-	-	358,068	337,144
Finance	3,226,293	3,311,157	3,224,717	3,475,002	3,608,629	3,589,531
Human Resources	1,751,958	1,789,278	1,798,437	1,476,001	1,466,001	1,566,299
Information Technology	5,745,059	5,903,059	5,903,059	6,006,452	6,096,103	6,199,309
Treasurer	506,886	575,370	575,370	514,895	514,895	515,204
<b>Total</b>	<b>\$ 19,040,345</b>	<b>\$ 19,392,809</b>	<b>\$ 18,724,568</b>	<b>\$ 19,974,304</b>	<b>\$ 20,570,650</b>	<b>\$ 20,809,327</b>

### Public Facilities

Agency	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Monona Terrace Comm Conv	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Department of Public Works and Transportation

Agency	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Engineering	3,656,423	3,790,476	3,513,273	4,684,461	3,779,164	3,662,468
Fleet Service	-	-	-	-	-	-
Golf Courses	-	-	-	-	-	-
Landfill	-	-	196,191	-	-	-
Metro Transit	12,485,426	12,974,926	12,974,926	12,658,712	12,067,176	12,380,384
Parking	-	-	-	-	-	-
Parks	15,391,012	14,800,865	14,772,380	15,262,279	13,492,405	13,527,118
Sewer	-	-	-	-	-	-
Stormwater	-	-	-	-	-	-
Streets	24,130,658	25,258,893	24,644,744	27,328,507	25,693,857	24,982,520
Traffic Engineering	5,511,066	5,663,564	5,663,564	5,733,251	5,600,996	5,655,255
Water	-	-	-	-	-	-
<b>Total</b>	<b>\$ 61,174,585</b>	<b>\$ 62,488,724</b>	<b>\$ 61,765,078</b>	<b>\$ 65,667,210</b>	<b>\$ 60,633,598</b>	<b>\$ 60,207,745</b>

## Department of Planning and Development

<b>Agency</b>	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Request</b>	<b>2016 Executive</b>	<b>2016 Adopted</b>
Building Inspection	4,190,032	4,341,631	4,051,283	4,435,454	4,434,703	4,441,412
CDA Housing Operations	196,244	196,244	31,271	196,244	180,456	174,218
CDA Redevelopment	-	-	-	-	-	-
Community Development	8,777,092	9,171,847	9,171,847	9,938,559	10,232,727	10,268,565
Economic Development	1,370,284	1,152,259	1,150,325	1,190,575	1,473,492	1,462,477
PCED Office Of Director	637,984	621,222	584,978	603,374	708,002	684,436
Planning	4,030,684	4,382,363	4,382,363	2,684,268	2,684,268	2,730,295
<b>Total</b>	<b>\$ 19,202,320</b>	<b>\$ 19,865,566</b>	<b>\$ 19,372,067</b>	<b>\$ 19,048,474</b>	<b>\$ 19,713,648</b>	<b>\$ 19,761,403</b>

## Library

<b>Agency</b>	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Request</b>	<b>2016 Executive</b>	<b>2016 Adopted</b>
Library	14,513,083	15,453,333	15,273,840	15,918,304	16,078,171	16,288,836
<b>Total</b>	<b>\$ 14,513,083</b>	<b>\$ 15,453,333</b>	<b>\$ 15,273,840</b>	<b>\$ 15,918,304</b>	<b>\$ 16,078,171</b>	<b>\$ 16,288,836</b>

## GENERAL OBLIGATION DEBT SERVICE SUMMARY

	2015 ADOPTED			2016 ADOPTED		
	Principal	Interest	Total	Principal	Interest	Total
<b>TYPE OF DEBT</b>						
Promissory Notes	45,250,000	10,167,552	55,417,552	48,055,000	10,540,882	58,595,882
General Obligation Bonds	760,000	431,300	1,191,300	1,380,000	819,685	2,199,685
Build America Bonds	9,570,000	1,732,405	11,302,405	9,570,000	1,487,105	11,057,105
Recovery Zone ED Bonds	805,000	140,090	945,090	805,000	123,990	928,990
Paying Agent Fees	-	10,000	10,000	-	10,000	10,000
<b>TOTAL</b>	<u>\$ 56,385,000</u>	<u>\$ 12,481,347</u>	<u>\$ 68,866,347</u>	<u>\$ 59,810,000</u>	<u>\$ 12,981,662</u>	<u>\$ 72,791,662</u>
<b>SOURCE OF FUNDS</b>						
Transit Utility	1,211,569	331,527	1,543,095	1,365,574	366,989	1,732,562
Golf Courses	7,838	4,106	11,944	8,603	3,969	12,572
TIF Districts	6,751,866	1,175,740	7,927,607	7,613,437	1,261,523	8,874,959
Impact Fee Funds	336,336	83,785	420,121	336,254	75,550	411,804
Madison Public Library	1,926,479	618,189	2,544,668	2,075,461	617,111	2,692,572
Room Tax	-	-	-	19,998	6,199	26,197
CDBG	6,258	3,279	9,537	6,870	3,169	10,039
Fleet Service	4,539,949	900,017	5,439,966	4,796,081	962,675	5,758,756
Stormwater Utility	4,769,648	1,019,043	5,788,691	4,956,753	1,030,154	5,986,908
Water Utility	74,249	38,897	113,145	81,499	37,597	119,097
Monona Terrace	47,392	20,941	68,332	30,048	13,862	43,909
CDA Housing Operations	29,833	15,629	45,462	32,747	15,107	47,853
CDA Redevelopment	1,001,301	154,977	1,156,278	1,001,301	140,915	1,142,215
Madison/Dane Co Health	115,324	22,407	137,731	114,922	18,498	133,421
Special Revenue Fund	50,000	-	50,000	50,000	-	50,000
Special Assessment Fund	200,174	65,997	266,172	199,981	61,994	261,975
Special Debt Reserves	26,391	660	27,051	-	-	-
ARRA Interest Credit	-	669,382	669,382	-	576,282	576,282
General Debt Reserves	3,861,196	766,626	4,627,822	3,411,142	672,649	4,083,791
Interest Earnings	-	350,000	350,000	-	350,000	350,000
<b>TOTAL NON-GENERAL FUND</b>	<u>\$ 24,955,803</u>	<u>\$ 6,241,201</u>	<u>\$ 31,197,004</u>	<u>\$ 26,100,669</u>	<u>\$ 6,214,244</u>	<u>\$ 32,314,913</u>
<b>General Fund Portion</b>	<u>\$ 31,429,197</u>	<u>\$ 6,240,146</u>	<u>\$ 37,669,343</u>	<u>\$ 33,709,331</u>	<u>\$ 6,767,418</u>	<u>\$ 40,476,749</u>

# STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

## SUMMARY BY PURPOSE OF ISSUE

Purpose	Principal 2016		Interest	
	Outstanding January 1	Payable	Outstanding December 31	Payable 2016
<b>Promissory Notes</b>				
Streets	144,484,002	22,738,482	121,745,519	4,893,618
Parks Improvements	20,042,387	2,779,985	17,262,403	676,447
Land Acquisition	1,027,883	170,240	857,643	21,212
Public Buildings	12,846,220	2,571,799	10,274,421	437,183
Equipment Purchase	18,029,131	3,484,344	14,544,786	590,766
Planning & Development	9,024,662	1,712,672	7,311,990	309,746
Refuse Reduction & Landfill	-	-	-	-
Police	7,895,456	1,247,005	6,648,451	277,081
Fire	17,529,570	2,415,945	15,113,626	574,014
Total General Purposes	<u>\$ 230,879,311</u>	<u>\$ 37,120,472</u>	<u>\$ 193,758,839</u>	<u>\$ 7,780,067</u>
TIF Districts	47,996,362	7,613,437	40,382,926	1,261,523
Impact Fees	2,182,129	336,254	1,845,875	75,550
Library	6,774,447	1,315,461	5,458,986	197,211
Monona Terrace	400,566	30,048	370,518	13,862
Golf Enterprise	114,688	8,603	106,085	3,969
Fleet Service	28,859,716	4,796,081	24,063,636	962,675
Transit Utility	10,712,866	1,365,574	9,347,292	366,989
Stormwater Utility	29,821,673	4,956,753	24,864,920	1,030,154
Water Utility	1,086,465	81,499	1,004,966	37,597
Public Health of Madison and Dane County	559,238	114,922	444,316	18,498
CDBG	91,577	6,870	84,708	3,169
CDA Housing Operations	436,543	32,747	403,796	15,107
CDA Redevelopment	6,129,610	1,001,301	5,128,310	140,915
Room Tax	179,983	19,998	159,985	6,199
Brownfield Remediation Revolving Fund	1,450,000	50,000	1,400,000	-
Special Assessments	1,799,826	199,981	1,599,845	61,994
Debt Service Reserves	-	-	-	-
ARRA Interest Credit	-	-	-	576,282
Total Non-General Purposes	<u>\$ 138,595,689</u>	<u>\$ 21,929,528</u>	<u>\$ 116,666,161</u>	<u>\$ 4,771,694</u>
<b>General Obligation Bonds</b>				
Library	12,920,000	760,000	12,160,000	419,900
Land Contracts & Mortgages	-	-	-	-
TOTAL G.O. DEBT	<u>\$ 382,395,000</u>	<u>\$ 59,810,000</u>	<u>\$ 322,585,000</u>	<u>\$ 12,971,662</u>
Paying Agent Fees	-	-	-	10,000
	<u>382,395,000</u>	<u>59,810,000</u>	<u>322,585,000</u>	<u>12,981,662</u>
Revenue Debt	<u>215,525,000</u>	<u>10,115,000</u>	<u>205,410,000</u>	<u>7,584,112</u>
TOTAL	<u><u>\$ 597,920,000</u></u>	<u><u>\$ 69,925,000</u></u>	<u><u>\$ 527,995,000</u></u>	<u><u>\$ 20,565,773</u></u>

## MISCELLANEOUS APPROPRIATIONS

### Supplemental Compensation

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Compensated Absence Escrow	2,383,413	1,297,521	3,283,679	2,708,349	2,708,349	2,802,228
Flexible Spending Benefits	-	10,600	21,412	10,600	10,600	10,600
Unemployment Benefits	28,631	346,474	323,860	396,474	396,474	396,474
Health Insurance Benefit	34,107,997	45,677,929	39,298,328	37,970,331	38,389,486	38,293,438
Life Insurance Benefit	855,460	45,389	51,230	48,974	48,974	48,974
Wage Insurance Benefit	1,347,743	1,271,818	1,238,163	1,327,744	1,327,653	1,328,016
IATSE Health Benefit	29,780	-	620	21,781	21,781	21,780
Health Insurance Retiree	555,654	690,501	704,403	1,721,079	1,721,079	1,721,845
Accident Death Dismember Insurance	71,278	-	702,761	961,025	961,025	961,025
WI Retirement System	16,766,112	16,844,608	15,614,014	16,274,989	16,275,289	16,641,982
WI Retirement System Prior Service	138,138	-	88,920	648,716	648,716	648,716
FICA Medicare Benefits	12,193,424	13,017,676	12,453,464	13,199,728	13,199,138	13,607,364
Moving Expenses	3,000	-	8,667	-	-	-
Tuition	870,998	995,971	974,130	151,920	151,920	151,920
Bus Pass Subsidy	-	150,000	-	150,000	150,000	150,000
Home Purchasing Assistance	-	-	722	-	-	-
Licenses And Certifications	6,688	242	5,247	242	242	242
Grant	79,039	79,000	79,000	-	-	-
Post Employment Health Plans	405,946	38,671	602,436	-	-	-
Work Permits	70	-	144	-	-	-
Tool Allowance	6,598	6,500	6,500	108,549	108,549	102,549
Other Post Employment Benefit	624,638	310,000	310,000	310,000	310,000	310,000
<b>Total Supplemental Comp</b>	<b>\$ 70,474,606</b>	<b>\$ 80,782,900</b>	<b>\$ 75,767,700</b>	<b>\$ 76,010,501</b>	<b>\$ 76,429,275</b>	<b>\$ 77,197,153</b>
Budgeted within Agencies	68,825,452	75,600,350	75,109,591	76,086,958	76,308,234	76,732,234
Net Benefits Appropriation	1,824,663	4,275,152	4,178,516	2,451,539	2,451,539	2,545,418

Budgeted authority for supplemental compensation is included in agency budgets based on budgeted staffing levels. Portions of supplemental compensation that remain centrally budgeted include the General Fund portion of sick leave escrow, flexible spending benefits, unemployment benefits, and funding for the City's bus pass subsidy program. With the transition to the new financial system, presentation of some of the amounts under 2015 Adopted may overstate actual amounts budgeted. Refer to the printed 2015 Adopted Budget for actual budget amounts.

### Direct Appropriation to Capital

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Direct Appropriation to Capital	4,053,000	4,627,822	4,627,822	4,000,000	4,000,000	4,083,790
<b>Total</b>	<b>\$ 4,053,000</b>	<b>\$ 4,627,822</b>	<b>\$ 4,627,822</b>	<b>\$ 4,000,000</b>	<b>\$ 4,000,000</b>	<b>\$ 4,083,790</b>

## Direct Appropriations

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Martin Luther King Holiday (a)	2,100	7,100	7,100	7,100	7,100	7,100
Martin Luther King Awards	231	600	600	600	600	600
Police and Fire Commission	28,609	25,000	25,000	25,000	25,000	25,000
Taxes and Special Assessments	25,000	50,000	50,000	50,000	50,000	50,000
Revenue Sharing Payments	403,675	242,707	242,707	242,707	242,393	242,393
Zoo	372,075	359,972	359,972	359,972	385,272	385,272
Federal Liaison	31,948	33,000	33,000	33,000	40,000	40,000
State Liaison	30,000	33,000	33,000	33,000	33,000	33,000
City Memberships	72,733	74,500	74,500	74,500	86,033	86,033
THRIVE / MadREP	-	18,000	18,000	18,000	18,000	18,000
MadMarket (b)	-	25,000	25,000	25,000	25,000	25,000
Community Gardens Partnership (c)	-	25,000	25,000	25,000	25,000	25,000
Overture Sales Tax	136,485	-	-	-	-	-
Improvement Initiatives (d)	15,085	15,000	15,000	15,000	21,000	21,000
Capital Area Regional Planning Comm	60,000	-	-	-	-	-
Clean Air Coalition	-	6,000	6,000	6,000	6,000	6,000
Clean Lakes	-	-	-	-	-	-
Transit for Jobs (e)	80,000	80,000	80,000	80,000	80,000	80,000
Operation Badger Base (f)	-	1,000	1,000	1,000	1,000	1,000
Prior Year Encumbrances (g)	-	400,000	-	400,000	400,000	400,000
Madison Food Policy Council (h)	50,000	50,000	50,000	50,000	50,000	50,000
Day Shelter and Gap Services (i)	-	50,000	50,000	50,000	50,000	50,000
Comm. Building and Engagement (j)	-	100,000	100,000	100,000	100,000	100,000
Joint Land Use Study (j)	30,000	-	-	-	-	-
Performing Arts Study (Webb Mgmt)	5,655	-	-	-	-	-
Reimburse Joyce Foundation	8,889	-	-	-	-	-
License Suspension	-	-	75,000	75,000	75,000	75,000
RESJI Initiatives (k)	-	-	-	20,000	20,000	20,000
Police Policy Review(l)	-	-	-	50,000	50,000	50,000
My Brother's Keeper (m)	-	-	-	-	-	25,000
Pathways Program (n)	-	-	-	-	-	12,500
Contingent Reserve (o)	-	1,200,000	-	1,200,000	1,200,000	1,200,000
<b>Total</b>	<b>\$ 1,352,486</b>	<b>\$ 2,795,879</b>	<b>\$ 1,270,879</b>	<b>\$ 2,940,879</b>	<b>\$ 2,990,398</b>	<b>\$ 3,027,898</b>
General Fund Lapse (p)					(550,000)	(550,000)

## Direct Appropriation Notes

(a) **Martin Luther King Holiday**-In 2015, an additional \$5,000 was provided for the Martin Luther King Jr. Holiday celebration to increase equitable access to the event by supporting more transportation options and child care. The additional funding is continued in 2016.

(b) **MadMarket**-Funds are for the purchase of services for a vendor to provide the administration of Electronic Benefits Transfer (EBT) programming for Supplemental Nutritional Assistance Program (SNAP) participants at farmers' markets and the operation of the MadMarket Double Dollars program at participating markets. The City is partnering with the County at a matching level to provide services and Dane County Human Services is managing the contract. Community Action Coalition is the current vendor.

(c) **Community Gardens**-The City of Madison is partnering with Community GroundWorks and Dane County UW-Extension to provide operations and support of community gardens programming. Forward Community Investments delivered a business plan early in 2015 that provided a framework for the organizational structure and fundraising goals. The Common Council authorized the City to sign a Memorandum of Understanding with the parties to define roles and funding. The City contribution to the operations (contract with Community GroundWorks) is \$25,000 general support and \$54,000 in Community Development Block Grant funds.

## MISCELLANEOUS APPROPRIATIONS

---

### Direct Appropriation Notes (Continued)

(d) **Improvement Initiatives**-This funding may be used to contract for services for employee and leadership development, as well as strategic planning and customer satisfaction surveys in conjunction with success indicators. This appropriation includes funding for periodic resident satisfaction surveys administered by the University of Wisconsin Survey Center.

(e) **Transit for Jobs**-Porchlight is the designated vendor for the Transit for Jobs Purchase of Service contract.

(f) **Operation Badger Base**-In 2015, funding was provided for Operation Badger Base honoring veterans on the 50th anniversary of the Vietnam War. Funds will not be utilized in 2015, funding is reappropriated to 2016.

(g) **Prior Year Encumbrances**- Financial reporting standards require that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the budget includes an appropriation of funds for the payment of prior year encumbrances. This spending authority is later reallocated to the various agencies with prior year encumbrances through a Common Council resolution, and the corresponding expenditures are recorded in the appropriate agencies. Thus, no costs are displayed here for the 2014 actual or 2015 projected columns.

(h) **Madison Food Policy Council**-The Madison Food Policy Council, beginning in 2014, launched a regional food systems improvement grant program, with an emphasis on food access. The goal of the grant process is to support individuals, groups, organizations, or projects that have established a program to improve our regional food system through focus on improving food access. A working group of the Madison Food Policy Council will oversee the application and review process.

(i) **Day Shelter and Gap Services**-This funding is provided for services for the homeless population.

(j) **Community Building and Engagement**-Beginning in 2015, a new operating budget funding line item for Community Building and Engagement was created to support building community participation in civic processes. The goal is to build the capacity of local organizations to promote and sustain civic engagement. Funds are for allocation to non-profit agencies/groups to build community cohesion in neighborhoods with high concentrations of low and moderate income households and/or NRT areas, increase resident engagement and promote and increase resident leadership capacity and skills. In time the initiatives developed with this program could be applied city-wide. An RFP process was conducted in 2015 and resulted in two awards - one to Centro Hispano and the other to be a joint effort undertaken by Lussier and Goodman Community centers.

(k) **RESJI Initiatives**-The recommended funding will support the City's membership to the national Government Alliance on Race and Equity as well as training and promotional expenditures.

(l) **Police Policy Review**-Funding to secure an outside expert to review MPD policies and procedures. The work will be carried out by an ad hoc committee.

(m) **My Brother's Keeper**-Funding to secure a contract with a community-based organization to provide programming geared towards advancing two key goals of the My Brother's Keeper initiative: increasing graduation rates among young men of color and ensuring all youth are safe from violent crime. These are one-time funds for 2016.

(n) **Pathways Program**-Funding for the Pathways Program: a joint collaborative between Madison Metropolitan School District, Dane County, the City of Madison, Madison Area Technical College, Workforce Development, and the Greater Madison Chamber of Commerce. The Pathways program seeks to provide MMSD students with career opportunities in the Greater Madison area.

(o) **Contingent Reserve**-It is the City's policy to appropriate 0.5% of budgeted expenditures to the Contingent Reserve (\$1.2 million). Contingent Reserve spending authority may later be reallocated to various agencies through resolutions of the Common Council. Thus, no costs are displayed here for the 2014 actual or 2015 projected columns.

(p) **General Fund Lapse**- Based on historical spending patterns, the budget includes a permanent \$550,000 anticipated general fund lapse. This is equal to approximately 0.25% of non-debt service expenditures in all general fund agencies.



## SUMMARY OF AGENCY SUPPLEMENTAL REQUESTS

Agency	Description	Agency Request	Executive Budget	Adopted Budget
<b>Attorney</b>	1. Upgrade Municode	45,000	-	-
<b>Clerk's Office</b>	1. Voter ID Ads	25,000	25,000	25,000
	2. Upgrade Certified Municipal Clerk to full-time	20,548	-	-
<b>Community Development</b>	1. Homeless Services Resource Center	30,000	-	-
	2. Housing First Street Team	185,000	100,000	100,000
	3. Private Sector Jobs for Youth Seeking Employment Internship Program	125,000	75,000	75,000
	4. Achieve Gap Pilot	-	-	-
	5. Briarpatch Runaway & Homeless Youth Program	50,000	-	-
	6. Domestic Abuse Intervention Services Shelter Expansion	100,000	25,000	25,000
	7. Non-Profit Capacity Building	-	-	-
	8. Creation of Youth Services Position	75,000	-	75,000
	9. South Madison Coalition Volunteer Guardianship Initiative	15,454	-	-
	10. Crisis Intervention B List Items	63,240	-	-
	11. Expansion of Wanda Fullmore Internship Program	100,000	50,000	50,000
	12. Retired Senior Volunteer & Home Chore Programs	20,000	-	-
	13. Labor Compliance for CDD Construction Projects	5,000	5,000	5,000
	14. Homeless Housing Coordinator	80,000	-	-
	15. Cost of Living Increase for CDD-administered contracts	120,000	120,000	120,000
	16. CDBG Position Reclassifications	14,165	14,165	14,165
	17. YWCA Transit Program	100,000	-	-
<b>Economic Development</b>	1. Double Fill Vending Coordinator Position	16,287	10,858	10,858
<b>Engineering</b>	1. Development Position	-	100,000	100,000
	2. Upgrade Professional Assistant to full-time	1,235	2,827	2,827
	3. Reclassify Engineering Program Specialist to Landscape Architect	6,022	-	-
	4. Solar Employment Training Program (\$272,735 funded by utilities)	292,188	292,188	292,188
<b>Finance</b>	1. Restore Funding for Purchased Services	41,641	41,641	41,641
	2. Double-fill Budget Analyst Positions	101,116	50,000	50,000
	3. Creation of Risk Management Assistant	74,140	74,140	74,140
	4. Creation of Financial Services Training Coordinator	81,605	81,605	81,605
<b>Fire</b>	1. Fire Admin Condo Fees & Operating Costs	195,853	195,853	195,853
	2. Creation of New Medic Unit	786,523	-	-
	3. Tactical EMS Training	39,936	-	-
	4. Firefighter Applicant Process	108,431	108,431	108,431
	5. Creation of Community Paramedic-Mobile Integrated Health Pilot	67,254	67,254	67,254
<b>Fleet</b>	1. Replacement of Squad Cars & Bobcat Skid-Steers	128,800	128,800	128,800
<b>Human Resources</b>	1. Creation of Wellness Specialist	85,132	-	-
	2. Secure Benefit Consultant	25,000	-	-
	3. Wellness Program Consulting Fees	25,000	-	-

Agency	Description	Agency Request	Executive Budget	Adopted Budget
<b>Information Technology</b>	1. Creation of IT Security Specialist	96,826	96,826	96,826
	2. Digital Divide Staffing	193,652	-	-
	3. Asset Management Staffing	193,652	193,652	193,652
	4. Contract Management Staffing	96,826	96,826	96,826
	5. IT Internship Program	29,700	-	-
	6. Big Data Strategy	75,000	-	-
	7. Web/Social Media Specialist	90,573	-	-
<b>Library</b>	1. Increased Funding for Retirements	50,000	-	-
	2. Increase Librarian Staffing Support at Pinney Branch	35,088	-	-
	4. Teen Services Librarian-North & East Side	71,304	-	-
	5. Bilingual Community Engagement Coordinator	71,305	71,305	71,305
	6. Youth Librarian-Goodman South Madison Library	71,304	-	-
	7. Expansion of E-Books & Library Collection	200,000	-	-
	8. Bubbler Program Assistant	57,398	57,398	57,398
	9. Creation of Technology Strategies Manager	107,370	-	-
	10. Upgrade Accounting Technician to Full Time	18,346	18,346	18,346
	11. Upgrade Custodial Worker to Full-Time	57,843	-	-
	12. Upgrade Web Manager to Full-Time	8,000	8,000	8,000
	13. Increased Bubbler Programming	50,000	50,000	50,000
	14. Parents as Teachers Initiative	10,000	-	-
	15. Expand Summer Reading Program	15,000	-	-
	<b>Metro Transit</b>	1. Continuation of Leased Bus Storage Facility	110,000	90,000
2. Service Expansion		164,000	164,000	164,000
3. Bus Cleaners		26,000	21,000	21,000
4. Creation of additional Operations Supervisor		75,000	-	-
5. Heavy Equipment Training		2,000	-	-
<b>Monona Terrace</b>	1. Steam Rate Increases (Room Tax Fund)	75,000	75,000	75,000
	2. Chiller Maintenance Contract (Room Tax Fund)	15,000	15,000	15,000
	3. Laundry Contract Rate Increases (Room Tax Fund)	15,000	15,000	15,000
<b>Municipal Court</b>	1. Expand Youth Support Program	20,000	20,000	20,000
<b>Parks</b>	1. Digger's Hotline Registration	51,131	-	-
	2. Additional Park Rangers	107,735	-	-
	3. Creation of Parks Maintenance Worker-Central Division	61,505	-	-
	4. Creation of Parks Planner	44,056	-	-
	5. Creation of Parks Worker Classification	31,784	-	-
	6. Creation of Playground Maintenance Worker	63,294	-	-
	7. Olbrich Gardens Customer Service Position	28,043	-	-
	8. NRT Park Movie Nights	10,000	10,000	10,000
	9. Walk & Roll City Support Costs	15,170	-	-
	10. Fire Extinguishers	14,000	-	-
<b>PCED Office of Director</b>	1. Creation of Assist Director	104,628	104,628	104,628
<b>Planning</b>	1. Creation of Cultural Resource Planner	100,000	-	-
	2. Creation of Principal Planner for Comp Planning	100,000	-	-
	3. Increase for printing/copying costs	4,700	-	-
	4. Creation of Neighborhood Planner	100,000	100,000	100,000
	5. Planning Internship Program	33,420	-	-

Agency	Description	Agency Request	Executive Budget	Adopted Budget
<b>Police</b>	1. Community Outreach Vehicles	102,000	-	-
	2. Weekend Holiday Overtime	56,655	-	-
	3. Criminal Background Checks (Employment/Licensing Purposes)	15,000	-	-
<b>Sewer</b>	1. Reclassify 2 PW Foreperson positions to PW Supervisors (Sewer Utility)	9,009	9,009	9,009
	2. Architect Position Upgrade (Sewer Utility)	5,261	5,261	5,261
	3. Conversion of 4 hourly Maintenance Workers to full time (Sewer Utility)	35,618	35,618	35,618
<b>Stormwater</b>	1. Reclassification for creation of Compliance Position (Stormwater Utility)	17,050	17,050	17,050
	2. Creation of Landscape Architect (Stormwater Utility)	140,561	140,561	140,561
<b>Streets</b>	1. Mattress Recycling Program	93,000	-	-
	2. Stump Grubbing Mats	32,000	-	-
<b>Traffic Engineering</b>	1. File Digitizing	45,000	-	-
	2. Creation of 2 Traffic Signal Electrician Positions	99,400	-	-
	3. Pavement Marking Removal Equipment	30,000	30,000	30,000
<b>TOTAL CITY SUPPLEMENTAL BUDGET REQUESTS</b>		<u>\$ 6,900,777</u>	<u>\$ 3,012,242</u>	<u>\$ 3,087,242</u>



**CITY OF MADISON**

**2016**

**ADOPTED**

**OPERATING BUDGET**

**SPECIAL FUND STATEMENTS**

## ROOM TAX FUND

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
<b>Fund Balance, January 1</b>	275,125	275,125	312,550	312,550	312,550
Restricted for Bond Requirements	-	-	-	-	-
Committed for Event Booking Assistance	(275,125)	(275,125)	(312,550)	(312,550)	(312,550)
<b>Balance of Unassigned Funds, January 1</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>SOURCES</b>					
Estimated Total Room Tax Receipts	12,227,176	12,855,058	13,645,300	15,144,500	15,144,500
Transfer In from General Fund (for Monona Terrace Reserves)	650,000	-	-	-	-
Interest Revenue	14,748	16,969	16,458	18,267	19,991
<b>TOTAL SOURCES</b>	\$ 12,891,924	\$ 12,872,027	\$ 13,661,758	\$ 15,162,767	\$ 15,164,491
<b>USES</b>					
<b>Tangible Municipal Development (s. 66.0615 (1) (fm) 3., Wis. Stats.)</b>					
<u>Monona Terrace:</u>					
Debt Service Payment-Revenue Bond Issue (a)	846,850	870,175	870,175	870,175	867,525
Debt Service Payment-Gen'l Obligation Bond Issue (a)	694,857	26,617	26,617	26,197	26,197
Operating Subsidy	3,101,156	3,190,538	3,190,538	3,411,271	3,386,759
Capital Purchases	2,120,922	525,000	525,000	591,000	556,000
Reserves (b)	650,000	150,000	150,000	(500,000)	(436,064)
Subtotal Monona Terrace	\$ 7,413,785	\$ 4,762,330	\$ 4,762,330	\$ 4,398,643	\$ 4,400,417
<u>Overture Center Subsidy from Room Tax</u>	\$ 425,000	\$ 425,000	\$ 425,000	\$ 1,750,000	1,750,000
Subtotal Tangible Municipal Development	7,838,785	5,187,330	5,187,330	6,148,643	6,150,417
Share of Room Tax Revenues	59%	40%	38%	41%	41%
<b>Tourism Marketing (s. 66.0615 (1) (fm) 1., Wis. Stats.)</b>					
<u>Greater Madison Convention and Visitors Bureau:</u>					
Destination Marketing (c)	2,161,926	2,574,754	2,628,843	3,001,966	3,001,966
Estimated Event Booking Assistance Subsidy	88,620	200,000	200,000	200,000	200,000
Additional Funding (b)	-	-	276,881	-	-
Subtotal GMCVB	\$ 2,250,546	\$ 2,774,754	\$ 3,105,724	\$ 3,201,966	\$ 3,201,966
<u>City Tourism Marketing Activities</u>					
Support for Fireworks Events (d)	-	15,000	15,000	15,000	15,000
Sister Cities Program	15,000	15,000	15,000	15,000	15,000
Civic Conferences (e)	5,000	35,000	35,000	35,000	35,000
Civic Promotion (f)	14,959	15,000	15,000	15,000	15,000
Madison Music City (g)	30,000	60,000	60,000	75,000	75,000
WIAA Basketball Tournament (h)	15,000	30,000	30,000	15,000	15,000
Madison Area Sports Commission	-	100,000	100,000	-	-
Subtotal City Tourism Marketing	\$ 79,959	\$ 270,000	\$ 270,001	\$ 170,000	\$ 170,000
Subtotal Tourism Marketing	\$ 2,330,505	\$ 3,044,754	\$ 3,375,725	\$ 3,371,966	\$ 3,371,966
Share of Room Tax Revenues	19%	24%	25%	22%	22%
<b>Tourism-Related Share of Room Tax</b>	78%	64%	63%	63%	63%
<b>Room Tax Retained for General Purposes</b>					
General Purposes (b)	2,606,209	4,560,943	5,019,704	5,563,158	5,563,158
Arts Grants	79,000	79,000	79,000	79,000	79,000
Subtotal Retained for Other Purposes	\$ 2,685,209	\$ 4,639,943	\$ 5,098,704	\$ 5,642,158	5,642,158
Share of Room Tax Revenues	22%	36%	37%	37%	37%
<b>TOTAL USES</b>	\$ 12,854,499	\$ 12,872,027	\$ 13,661,759	\$ 15,162,767	\$ 15,164,541
<b>Fund Balance, December 31</b>	\$ 312,550	\$ 275,125	\$ 312,550	\$ 312,550	\$ 312,500
Committed for Event Booking Assistance	(312,550)	(275,125)	(312,550)	(312,550)	(312,500)
<b>Balance of Unassigned Funds, December 31 (b)</b>	\$ -	\$ -	\$ -	\$ -	\$ -

The presentation of the Room Tax Fund has been modified from prior years to reflect changes to state law and in anticipation of a requirement in 2017 that 70 percent of room tax revenues be transferred for allocation by a Tourism Commission created by the City.

(a) The CDA lease revenue bonds were refinanced in late 2012. This refinancing will reduce debt service by an average of \$150,000 annually until the bonds are retired in 2020. In addition, the reserve required by the bond was moved to the CDA. The General Obligation bonds were initially issued as part of the original Monona Terrace financing. They are due to be retired in 2014. It is anticipated that the revenues made available from this reduction in spending will be used to replenish the Monona Terrace reserves beginning in 2015 (see footnote (b)).

(b) The amount transferred to the General Fund for general purposes in 2013 and 2014 will be the net of actual room tax revenues received, other budgeted expenditures and adjustments to required reserves, so that the balance of unreserved funds as of December 31 will be \$0. In 2015 and 2016, any remaining funds will be distributed as follows: two-thirds will be transferred to the General Fund for general purposes and one-third will be transferred to the Greater Madison Convention and Visitors Bureau (GMCVB) for destination marketing purposes and support for the Sports Commission. In 2015, \$150,000 is transferred to Monona Terrace as part of a multi-year effort to replenish reserves allocated in 2014 toward remodeling capital projects. In 2016, up to \$500,000 of Monona Terrace reserves will be used for operating purposes. These reserves will be replenished from future year room taxes.

(c) In 2015, funds reflect implementation of a new contract with Greater Madison Convention and Visitors Bureau (GMCVB) through 2018, with the option of a four-year renewal. The contract will increase the room tax allocation to GMCVB from 20% of prior year revenues in 2014 to 30% by 2020 and 34% by 2022. The 2016 share of prior year revenues will increase to 22% from 21.5% in 2015. Funding increases resulting from the agreement will be invested, for the purpose of increasing conventions and other events in Madison, in additional resources in the following five areas: convention sales, convention services, marketing, sports development and strategic planning.

(d) In 2016, \$15,000 is provided to help support fireworks events, including Shake the Lake and Elver Park.

(e) These funds will be used to promote conferences and/or enterprises that the City helps host or sponsor that are designed to provide education and training for Madisonians and also to promote Madison as a city of distinction and place of topical interest.

(f) The Civic Promotion funding is administered by the Mayor's Office. Its primary purpose is to support efforts where neighborhoods and communities interface with economic, educational and job development activities. It is used to support local publications which further discussion of these topics and organizations which promote business development in the City and market Madison's business community. This includes supporting neighborhood-based efforts related to economic and educational development.

(g) This includes funding for Dane Dances (\$15,000); Make Music Madison, a summer solstice festival (\$25,000); a Madison Songwriting Conference and Festival (\$25,000); a Revelry Music and Arts Festival (\$5,000); and, a BandSwap event (\$5,000). In 2016, Dane Dances is increased by \$10,000 and Make Music Madison is increased by \$5,000 from prior year appropriations.

(h) In 2015, an additional \$15,000 is provided for WIAA Basketball tournament coordination effort led by GMCVB. GMCVB did not access funding appropriated for this purpose in the 2013 adopted budget; re-appropriating these funds will meet the funding goal associated with this effort. This appropriation continues at \$15,000 annually in 2016.

By the adoption of this budget, the City Council hereby confirms that it is the intention of the Council to commit the resources noted in the room tax fund for the purposes of 1) support of Monona Terrace operations, debt service and capital purchases; 2) support of the Greater Madison Convention and Visitors Bureau; 3) other expenditures that support promotion of the City of Madison and local events; and 4) support General Fund programs to the extent allowed by law.



## AFFORDABLE HOUSING TRUST FUND

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
Fund Balance, January 1	3,345,093	2,525,065	2,791,243	1,062,402	1,062,402
<b>SOURCES</b>					
<u>Dedicated:</u>					
Private Contributions	-	-	-	-	-
Payments in Lieu of Program Participation	-	-	-	-	-
Matching Funds from Federal Trust	-	-	-	-	-
Loan Repayment Principal	68,333	68,333	10,000	5,000	5,000
Loan Repayment Interest	18,934	11,000	12,000	2,500	2,500
Investment Revenue	8,883	17,000	15,000	-	-
<u>Discretionary:</u>					
Equity Participation Payments	-	-	-	-	-
Proceeds from Sale of Surplus Property	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 96,150</u>	<u>\$ 96,333</u>	<u>\$ 37,000</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>
<b>USES</b>					
Loans to Create Affordable Housing	650,000	-	265,841	180,000	180,000
Other (Transfer to PCED Capital)	-	1,500,000	1,500,000	500,000	500,000
<b>TOTAL USES</b>	<u>\$ 650,000</u>	<u>\$ 1,500,000</u>	<u>\$ 1,765,841</u>	<u>\$ 680,000</u>	<u>\$ 680,000</u>
Fund Balance, December 31	<u>\$ 2,791,243</u>	<u>\$ 1,121,398</u>	<u>\$ 1,062,402</u>	<u>\$ 389,902</u>	<u>\$ 389,902</u>

On September 7, 2010, the Common Council amended the Madison General Ordinance (Section 4.22) governing administration and use of the Affordable Housing Trust Fund. This ordinance amendment eliminated the previous limitations on the annual distribution of accumulated funds. All distributions from the fund require Common Council authorization.

Projected loan expenditures in 2016 include \$180,000 for the CDA's Mosaic Ridge project.

In 2015, \$1.5 million was transferred to a new Affordable Housing Fund capital project in Planning and Community and Economic Development. This project represents a major new initiative to expand and improve the supply of affordable housing in Madison, providing an estimated \$24 million investment over the next six years to significantly increase access to a variety of affordable housing options, including repair or improvement of existing housing inventory and owner-occupied single family housing stock; the purchase of single family homes by first-time homebuyers; and, the expansion of affordable rental housing units, especially by leveraging low-income affordable housing tax credits. The project provides total annual average funding of approximately \$4 million, with a goal of increasing the number of affordable housing units by 100 to 200 per year. In 2015, funding of \$4,465,500 is comprised of \$1.5 million in City GO borrowing, \$750,000 in County contributions, \$1.5 million from the City's Affordable Housing Trust Fund, \$500,000 in available TID proceeds, and a direct appropriation of \$215,500 from the City General Fund. In future years, the use of incremental TID proceeds generated one year after closure is anticipated to help support support affordable housing projects. In 2016, an additional \$500,000 is transferred to the Affordable Housing Fund capital project in the Community Development Division.

## CAPITAL REVOLVING FUND

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
<b>Fund Balance, January 1</b>	933,538	777,638	1,207,586	1,023,586	1,023,586
<b>SOURCES</b>					
Loan Repayments:					
Interest	41,914	28,000	28,000	28,000	28,000
Principal	274,626	172,000	182,000	172,000	172,000
Application Fees	500	1,000	1,000	1,000	1,000
Proceeds from Borrowing	-	-	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 317,040</u>	<u>\$ 201,000</u>	<u>\$ 211,000</u>	<u>\$ 201,000</u>	<u>\$ 201,000</u>
<b>USES</b>					
Loans	-	250,000	250,000	250,000	250,000
Façade Grants	30,000	125,000	125,000	125,000	125,000
Lighting Enhancement Grants	-	-	-	-	-
Transfer to Homebuyer's Assistance	-	-	-	-	-
Staff Costs	12,992	20,000	20,000	20,000	20,000
Other	-	-	-	-	-
<b>TOTAL USES</b>	<u>\$ 42,992</u>	<u>\$ 395,000</u>	<u>\$ 395,000</u>	<u>\$ 395,000</u>	<u>\$ 395,000</u>
Annual Net Cash Flow	<u>\$ 274,048</u>	<u>\$ (194,000)</u>	<u>\$ (184,000)</u>	<u>\$ (194,000)</u>	<u>\$ (194,000)</u>
<b>Fund Balance (Deficit), December 31</b>	<u>\$ 1,207,586</u>	<u>\$ 583,638</u>	<u>\$ 1,023,586</u>	<u>\$ 829,586</u>	<u>\$ 829,586</u>

The Capital Revolving Fund has two components: (1) Capital Revolving Fund Loans, and (2) Façade Improvement Grants. The Capital Revolving Fund was enacted on May 19, 1987 and has closed 31 loans, totaling \$4,638,271. The Façade Improvement Grant Program was established on October 3, 2000 and has awarded 72 Façade Improvement matching grants to small businesses, totaling \$852,987. In addition \$1,599,572 of private funds were invested, resulting in a total new economic investment of \$2,521,068 in the downtown and neighborhood business districts. The Economic Development Division provides loan administration for the Capital Revolving Fund under the guidance of the Community Development Authority (CDA).

## SPECIAL ASSESSMENT REVOLVING FUND

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
<b>Assigned Fund Balance, January 1</b>	1,190,941	1,700,941	2,359,366	1,404,366	1,404,366
<b>SOURCES</b>					
Special Assessment Repayment					
Principal Repayment	3,555,076	3,250,000	3,250,000	3,250,000	3,250,000
General Obligation Borrowing	2,000,000	-	-	-	-
Interest on Repayments	307,544	325,000	325,000	325,000	325,000
Investment Income	14,225	10,000	10,000	10,000	10,000
Other	7,328	-	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 5,884,173</u>	<u>\$ 3,585,000</u>	<u>\$ 3,585,000</u>	<u>\$ 3,585,000</u>	<u>\$ 3,585,000</u>
<b>USES</b>					
Transfer to Capital Projects	4,633,607	5,000,000	4,450,000	5,550,000	5,550,000
Other	82,141	75,000	90,000	100,000	100,000
<b>TOTAL USES</b>	<u>\$ 4,715,747</u>	<u>\$ 5,075,000</u>	<u>\$ 4,540,000</u>	<u>\$ 5,650,000</u>	<u>\$ 5,650,000</u>
Annual Net Cash Flow	<u>\$ 1,168,425</u>	<u>\$ (1,490,000)</u>	<u>\$ (955,000)</u>	<u>\$ (2,065,000)</u>	<u>\$ (2,065,000)</u>
<b>Assigned Fund Balance, Dec. 31</b>	<u>\$ 2,359,366</u>	<u>\$ 210,941</u>	<u>\$ 1,404,366</u>	<u>\$ (660,634)</u>	<u>\$ (660,634)</u>

The Special Assessment Revolving Fund is used as a financing source for the assessable portion of various capital projects included in the Capital Budget. Agencies that have projects partially financed by this fund include Engineering, Traffic Engineering, Parks, Sewer Utility, Stormwater Utility, and Water Utility. The primary source of revenue for the Special Assessment Revolving Fund is the repayment of past assessments. These assessments can be paid either in full or on an installment basis collected in conjunction with the annual property tax bill.

In 2014, the Council authorized \$2 million in funds from General Obligation borrowing to provide additional working capital for the Fund, as recent economic conditions have deferred principal repayments to the Fund. The funding will be recovered over time, but borrowing is required in the short term.

## REVERSE MORTGAGE FUND

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
<b>Net Assets, January 1 (Due to SARF)</b>	(467,791)	(594,701)	(472,024)	(511,324)	(511,324)
<b>SOURCES</b>					
Repayment of Principal on Loans	106,813	25,000	58,000	25,000	25,000
Interest Income	16,983	500	16,000	500	500
Other	-	-	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 123,796</u>	<u>\$ 25,500</u>	<u>\$ 74,000</u>	<u>\$ 25,500</u>	<u>\$ 25,500</u>
<b>USES</b>					
Loan Disbursements	127,889	90,000	113,000	130,000	130,000
Mortgage and Title Services	140	300	300	300	300
<b>TOTAL USES</b>	<u>\$ 128,029</u>	<u>\$ 90,300</u>	<u>\$ 113,300</u>	<u>\$ 130,300</u>	<u>\$ 130,300</u>
<b>Net Assets, December 31 (Due to SARF)</b>	<u>\$ (472,024)</u>	<u>\$ (659,501)</u>	<u>\$ (511,324)</u>	<u>\$ (616,124)</u>	<u>\$ (616,124)</u>

The Reverse Mortgage Fund accounts for the City-administered reverse mortgage program that enables elderly homeowners on fixed incomes to utilize equity in their homes to pay all or a portion of their annual property taxes. Eligibility guidelines are the same as for the City's Special Assessment Deferral Program. Twenty-eight households are currently participating in this program, with total outstanding mortgages of approximately \$804,000.

The funding source for this reverse mortgage program is an interest-free loan from the Special Assessment Revolving Fund (SARF), and the negative fund balance at the beginning of any year represents the unpaid principal balance of that loan.

## GENERAL LAND ACQUISITION FUND

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
<b>Fund Balance, January 1</b>	1,712,358	715,164	1,433,111	1,820,111	1,820,111
<b>SOURCES</b>					
Land Sales	343,056	-	400,000	-	-
Operating Lease Payments	10,483	7,000	7,000	7,000	7,000
Promissory Notes	-	-	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 353,538</u>	<u>\$ 7,000</u>	<u>\$ 407,000</u>	<u>\$ 7,000</u>	<u>\$ 7,000</u>
<b>USES</b>					
Land Acquisition	552,235	-	-	-	-
Design and Related Costs for Fire Admin. Building and Fire Station No. 1	-	-	-	-	-
Transfer to Fleet Service - New Facility	-	-	-	-	-
Disparity Study	64,762	-	-	-	-
Apprenticeship Program	-	-	-	-	-
Holding Costs	5,304	20,000	20,000	20,000	20,000
Staff Charges	10,485	-	-	-	-
<b>TOTAL USES</b>	<u>\$ 632,786</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
<b>Fund Balance, December 31</b>	<u>\$ 1,433,111</u>	<u>\$ 702,164</u>	<u>\$ 1,820,111</u>	<u>\$ 1,807,111</u>	<u>\$ 1,807,111</u>

Funded primarily with the proceeds from surplus land sales, the General Land Acquisition Fund provides available resources for the acquisition of land for municipal purposes when unanticipated opportunities arise. Purchases from this fund may be completed to the extent that funds are available and specific Common Council approval is obtained.

## HOME-BUY THE AMERICAN DREAM FUND

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
<b>Fund Balance, January 1</b>	(19,134)	39,065	(4,029)	98,204	98,204
<b>SOURCES</b>					
Loan Repayments:					
Interest	-	-	9,761	5,000	5,000
Principal	65,000	235,000	219,332	185,000	185,000
Federal Funds	255	-	141,373	130,000	130,000
State Funds	-	150,000	25,789	50,000	50,000
<b>TOTAL SOURCES</b>	<u>\$ 65,255</u>	<u>\$ 385,000</u>	<u>\$ 396,255</u>	<u>\$ 370,000</u>	<u>\$ 370,000</u>
<b>USES</b>					
Loans	40,000	350,000	269,835	350,000	350,000
Staff Costs / Service Delivery	10,150	10,000	24,187	25,000	25,000
<b>TOTAL USES</b>	<u>\$ 50,150</u>	<u>\$ 360,000</u>	<u>\$ 294,022</u>	<u>\$ 375,000</u>	<u>\$ 375,000</u>
<b>Fund Balance, December 31</b>	<u>\$ (4,029)</u>	<u>\$ 64,065</u>	<u>\$ 98,204</u>	<u>\$ 93,204</u>	<u>\$ 93,204</u>

In 2014, the City's HOME-BUY and American Dream Downpayment Initiative (ADDI) programs merged to become the "HOME-BUY the American Dream" program. For 2015, the fund has been updated to reflect this merger, with the former ADDI funds (repayments from loans made using federal HOME and/or CDBG funds) now included in the figures above.

The HOME-BUY THE AMERICAN DREAM fund provides up to \$10,000 no-interest, deferred payment loans to assist eligible first-time home buyers with down payment and closing costs in the purchase of a home within the greater Madison area. Funding is provided by the Wisconsin Division of Housing through its Housing Cost Reduction Initiative (HCRI) program, available fund balance, loan repayments and program income. The Community Development Division (CDD) serves as the lead fiscal agency and the Economic Development Division provides loan administration under guidance of the Community Development Authority (CDA) and CDD.

In 2015, the City was again awarded funds from the State of Wisconsin HCRI application process, in the amount of \$371,167 for the period from April 1, 2015 through September 20, 2017.

## HOUSING REHABILITATION SERVICES

	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projected</b>	<b>2016 Executive</b>	<b>2016 Adopted</b>
<b>Fund Balance, January 1</b>	596,726	581,800	496,417	381,004	381,004
<b>SOURCES</b>					
Loan Repayments:					
Interest	24,681	48,000	24,733	24,000	24,000
Principal	121,422	381,200	205,165	200,000	200,000
Application Fees	4,000	3,000	3,747	3,500	3,500
New Federal Funds	-	-	-	-	-
<b>TOTAL SOURCES</b>	<b>\$ 150,104</b>	<b>\$ 432,200</b>	<b>\$ 233,645</b>	<b>\$ 227,500</b>	<b>\$ 227,500</b>
<b>USES</b>					
Loans	206,300	464,000	331,109	350,000	350,000
Staff Costs / Service Delivery	44,113	36,200	17,949	20,000	20,000
<b>TOTAL USES</b>	<b>\$ 250,413</b>	<b>\$ 500,200</b>	<b>\$ 349,058</b>	<b>\$ 370,000</b>	<b>\$ 370,000</b>
<b>Fund Balance, December 31</b>	<b>\$ 496,417</b>	<b>\$ 513,800</b>	<b>\$ 381,004</b>	<b>\$ 238,504</b>	<b>\$ 238,504</b>

The Housing Rehabilitation Services Program (HRSP) provides loans for the rehabilitation of single-family to eight-unit buildings. Deferred payment loans are available to single-family homeowners at or below 80% of County median income, and installment loans are available to property owners who own a 1-8 unit building. The HRSP was established in 1974 and through 2013 has closed 1,795 loans to assist 2,973 units for a total investment of \$31,127,730.

Funding is provided through available fund balance, Community Development Block Grant (CDBG) and HOME loan repayments, installment loan repayments, and Rehabilitation Program income. Additional funds for energy efficiency improvements are provided through Energy Efficiency and Conservation Block Grant (EECBG) loan repayments.

The Community Development Division (CDD) provides loan administration under the guidance of the Community Development Authority (CDA).

## HOMEBUYER'S ASSISTANCE PROGRAM

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
<b>Fund Balance, January 1</b>	75,945	(9,055)	97,967	257,264	257,264
<b>SOURCES</b>					
Loan Repayments:					
Interest	8,378	5,000	5,333	6,000	6,000
Principal	14,109	20,000	62,948	50,000	50,000
Transfer in from Cap. Revolving Fund	100,000	-	-	-	-
Transfer from Contingent Reserve	-	-	-	-	-
Transfer in from Capital	-	200,000	200,000	-	-
Application Fees	1,450	1,000	1,708	\$ 2,000	\$ 2,000
<b>TOTAL SOURCES</b>	<u>\$ 123,937</u>	<u>\$ 226,000</u>	<u>\$ 269,989</u>	<u>\$ 58,000</u>	<u>\$ 58,000</u>
<b>USES</b>					
Loans	80,000	200,000	104,933	150,000	150,000
Workforce Housing Loans	-	-	-	-	-
Staff Costs / Service Delivery	21,915	10,000	5,759	6,000	6,000
<b>TOTAL USES</b>	<u>\$ 101,915</u>	<u>\$ 210,000</u>	<u>\$ 110,692</u>	<u>\$ 156,000</u>	<u>\$ 156,000</u>
<b>Fund Balance, December 31</b>	<u>\$ 97,967</u>	<u>\$ 6,945</u>	<u>\$ 257,264</u>	<u>\$ 159,264</u>	<u>\$ 159,264</u>

The Homebuyer's Assistance program, which began in 1974, provides loans to eligible buyers to finance a portion of the acquisition and rehabilitation cost of an eligible property. These loans are available to owner-occupants/developers of 1-8 unit buildings. Funding is from available fund balances, loan repayments, and program income.

The Community Development Division provides loan administration under the guidance of the Community Development Authority (CDA).

In 2015, the Economic Development staff may investigate the feasibility of the City of Madison, as a major employer, establishing a City Employee Assisted Housing program.

In 2014, \$100,000 was transferred from the City Contingent Reserve (RES-14-00684, adopted 9/16/14).

In order to sustain the program through 2015, the 2015 Adopted Capital budget authorizes borrowing of \$200,000 in General Obligation debt proceeds to support continued loan activity.



## INSURANCE FUND

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Executive</u>	<u>2016 Adopted</u>
Cash and Other Assets	5,165,411	5,017,430	4,464,837	4,690,214	4,690,214
Claims Payable and Other Liabilities	<u>(2,650,404)</u>	<u>(2,800,000)</u>	<u>(2,422,123)</u>	<u>(2,600,000)</u>	<u>(2,600,000)</u>
Net Assets: January 1	\$ 2,515,007	\$ 2,217,430	\$ 2,042,714	\$ 2,090,214	\$ 2,090,214
<b>REVENUES</b>					
Billings to Departments	870,360	950,000	950,000	1,350,000	1,350,000
Interest Income	10,916	16,000	16,000	12,000	12,000
Appropriation from Other Funds	150,000	-	500,000	-	-
Insurance Recoveries	534,189	400,000	400,000	200,000	200,000
Miscellaneous Revenue	22,964	25,000	25,000	10,000	10,000
WMMIC Dividend	<u>323,809</u>	<u>360,000</u>	<u>360,000</u>	<u>370,000</u>	<u>370,000</u>
Total Revenues	\$ 1,912,239	\$ 1,751,000	\$ 2,251,000	\$ 1,942,000	\$ 1,942,000
<b>EXPENSES</b>					
Liability Premium	421,184	425,000	426,800	470,000	470,000
Property Premium	441,986	460,000	521,700	476,000	476,000
Other Premiums	55,385	55,000	55,000	65,000	65,000
Claims	226,979	300,000	300,000	250,000	250,000
Reserve Adjustment	627,548	300,000	300,000	450,000	450,000
Interest Expense	-	-	-	-	-
Loss Payments to Departments	404,633	400,000	400,000	200,000	200,000
Driver Simulator	-	-	-	-	-
Administrative Expense	<u>206,818</u>	<u>200,000</u>	<u>200,000</u>	<u>275,000</u>	<u>275,000</u>
Total Expenses	\$ 2,384,532	\$ 2,140,000	\$ 2,203,500	\$ 2,186,000	\$ 2,186,000
Net Assets: December 31	2,042,714	1,828,430	2,090,214	1,846,214	1,846,214
Net Asset Goal	<u>1,500,000</u>	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>	<u>1,550,000</u>
Surplus (Deficiency)	\$ 542,714	\$ 278,430	\$ 540,214	\$ 296,214	\$ 296,214

### Note on Reserve Policy:

The City's Insurance Fund reserve policy is to maintain a net asset balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

On December 3, 2013, the Common Council authorized an additional appropriation of \$1,000,000 to the Insurance Fund from the City General Fund (Legistar #32182, RES-13-00882).

On December 2, 2014, the Common Council authorized an additional appropriation of \$150,000 to the Insurance Fund from the City General Fund (Legistar #36230, RES-14-00873).

On January 5, 2016, the Common Council authorized an additional 2015 appropriation of \$500,000 to the Insurance Fund from the City General Fund (Legistar #40817, RES-16-00012).

The City of Madison aggregate SIR for 2015 is \$1.55 million. Based on the reserve policy, the Insurance Fund is expected to be above its net asset goal by \$278,430 at the end of 2015. Claims are reserved at a 95% confidence level.

In 2016, premiums in the Insurance Fund are increasing for two primary reasons. First, significant rate increases were expected in the Local Government Property Insurance Fund (LGPIF) due to past changes by the Legislature and incurred losses. As an alternative, the City sought a proposal from the newly formed Municipal Property Insurance Corporation (MPIC). This proposal was \$100,000 less than the LGPIF, but still represents an increase of \$50,000. However, MPIC does not cover auto physical damage. The City also worked with the Transit Mutual Insurance to secure that coverage. On the liability side, the City is facing a liability premium increase of approximately \$45,000 for 2016. Second, the fund is also in the midst of defending a larger number of litigated files than in past years resulting in increases in the reserve adjustment. Administrative costs are also increasing due to additional staff support for the program and other salary and benefit adjustments.

In 2016, billings to agencies are increased by \$400,000.

## WORKERS COMPENSATION FUND

	2014 Actual	2015 Budget	2015 Projected	2016 Executive	2016 Adopted
Cash and Other Assets	14,202,180	13,984,229	14,069,194	13,456,324	13,456,324
Claims Payable and Other Liabilities	(12,342,951)	(12,400,000)	(12,787,870)	(12,500,000)	(12,500,000)
Net Assets: January 1	\$ 1,859,229	\$ 1,584,229	\$ 1,281,324	\$ 956,324	\$ 956,324.00
 <b>REVENUES</b>					
Billings to Departments	3,485,480	3,625,000	3,500,000	3,850,000	3,850,000
Appropriation from Other Funds	-	-	-	-	-
Misc. Revenue (3rd Party Subrogation)	32,538	75,000	75,000	75,000	75,000
Total Revenue	\$ 3,518,018	\$ 3,700,000	\$ 3,575,000	\$ 3,925,000	\$ 3,925,000
 <b>EXPENSES</b>					
Workers' Compensation Losses Paid	3,113,125	3,250,000	3,250,000	3,250,000	3,250,000
Actuarial Reserve Adjustment	365,101	-	-	-	-
Legal Services	67,521	75,000	75,000	80,000	80,000
Outside Services	189,160	175,000	175,000	192,000	192,000
Administrative Expense	103,017	100,000	100,000	105,000	105,000
Insurance	257,998	250,000	300,000	300,000	300,000
Total Expenses	\$ 4,095,923	\$ 3,850,000	\$ 3,900,000	\$ 3,927,000	\$ 3,927,000
Net Assets: December 31	1,281,324	1,434,229	956,324	954,324	954,324
Net Asset Goal	600,000	650,000	600,000	650,000	650,000
Surplus (Deficiency)	\$ 681,324	\$ 784,229	\$ 356,324	\$ 304,324	\$ 304,324

**Note on Workers Compensation Fund Policy:**

The City's Workers Compensation Fund policy is to maintain a net asset balance equal to or greater than the current self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. In 2015, the SIR is increased to \$650,000. Claims are reserved at a 95% confidence level.

On December 3, 2013, the Common Council authorized an appropriation of \$750,000 to the Workers Compensation Fund from the City General Fund (Legistar #32182, RES-13-00882). In 2015, billings to agencies were increased by \$125,000. Additional appropriations from the General Fund, as well as increased billings to agencies, may be required in the future if fund expenses continue to exceed revenues. Much of these increased expenses can be attributed to the actuarial reserve adjustment associated with medical cost inflation and increases in average claim amounts.

In 2016, billings to agencies are increased by \$350,000.



**CITY OF MADISON**

**2016**

**ADOPTED**

**OPERATING BUDGET**

**AGENCY BUDGETS**

## Assessor

---

### Agency Mission

The mission of the City Assessor's Office is, through the efforts of dedicated employees, to deliver the highest quality services to City taxpayers by establishing fair and equitable assessments of all taxable real and personal property and maintaining complete and accurate assessment rolls and property records.

### Agency Overview

The Agency assesses all taxable real and personal property in a fair and equitable manner, and maintains complete and accurate assessment rolls and property information/ownership records.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Assessor	2,269,148	2,374,582	2,226,727	2,492,656	2,492,656	2,489,175
<b>Total</b>	<b>\$ 2,269,148</b>	<b>\$ 2,374,582</b>	<b>\$ 2,226,727</b>	<b>\$ 2,492,656</b>	<b>\$ 2,492,656</b>	<b>\$ 2,489,175</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Salaries	1,459,750	1,624,585	1,457,318	1,687,235	1,687,235	1,696,744
Fringe Benefits	608,814	558,713	579,791	545,020	545,020	532,234
Supplies	42,011	40,000	49,597	41,000	41,000	41,000
Purchased Services	142,722	135,073	123,810	199,857	199,857	199,653
Transfers Out	15,851	16,211	16,211	19,544	19,544	19,544
<b>Total</b>	<b>\$ 2,269,148</b>	<b>\$ 2,374,582</b>	<b>\$ 2,226,727</b>	<b>\$ 2,492,656</b>	<b>\$ 2,492,656</b>	<b>\$ 2,489,175</b>

### 2016 Budget Highlights

- The adopted budget includes funding for software maintenance costs associated with the new assessment system (CAMA) (\$66,000).

**Service: Assessor***Service Description*

This service provides three major duties: to discover, to list, and to value all taxable property within Madison. The service implements procedures that conform to State laws dealing with property taxation. Staff within this service are responsible for ensuring accepted appraisal and accounting practices are used. The recommended budget includes a 0.3 LTE support position that is shared between the Assessor and Treasurer.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Salaries	1,459,750	1,624,585	1,687,235	1,687,235	1,696,744	72,159
Fringe Benefits	608,814	558,713	545,020	545,020	532,234	(26,479)
Supplies	42,011	40,000	41,000	41,000	41,000	1,000
Purchased Services	142,722	135,073	199,857	199,857	199,653	64,580
Transfers Out	15,851	16,211	19,544	19,544	19,544	3,333
<b>Total</b>	<b>\$ 2,269,148</b>	<b>\$ 2,374,582</b>	<b>\$ 2,492,656</b>	<b>\$ 2,492,656</b>	<b>\$ 2,489,175</b>	<b>\$ 114,593</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
City Assessor	21-17	1.00	110,311	1.00	113,994	1.00	113,994	1.00	114,644
Property Lister 3	20-13	1.00	53,429	1.00	44,369	1.00	44,369	1.00	44,622
Program Assistant 1	20-11	1.00	46,292	1.00	49,226	1.00	49,226	1.00	49,507
Property Lister 2	20-11	1.00	41,763	1.00	56,057	1.00	56,057	1.00	56,376
Administrative Clerk 1	20-09	2.00	100,548	2.00	104,543	2.00	104,543	2.00	105,139
Asst City Assess - Commercial	18-13	1.00	93,858	1.00	72,365	1.00	72,365	1.00	72,778
Asst City Assess - Residential	18-12	1.00	94,704	1.00	93,573	1.00	93,573	1.00	94,106
Assessment Services Supvr	18-08	1.00	78,726	1.00	77,509	1.00	77,509	1.00	77,950
Property Appraiser 4	16-21	4.00	309,236	4.00	323,100	4.00	323,100	4.00	324,941
Property Appraiser 3	16-20	3.00	210,639	2.00	159,948	2.00	159,948	2.00	160,859
Property Appraiser 2	16-18	7.00	431,637	4.00	292,442	4.00	292,442	4.00	294,109
Property Appraiser 1	16-15	-	-	2.00	114,697	2.00	114,697	2.00	115,351
Assessment Technician 2	16-10	1.00	52,082	2.00	112,525	2.00	112,525	2.00	113,167
Assessment Technician 1	16-08	-	-	1.00	46,157	1.00	46,157	1.00	46,420
Budgeted Salary Savings			(32,769)		-		-		-
Net Permanent Salaries		24.00	\$ 1,590,456	24.00	\$ 1,660,505	24.00	\$ 1,660,505	24.00	\$ 1,669,970

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	3,600	-	-	-
OFFICE SUPPLIES	5,273	6,000	4,390	6,000	6,000	6,000
COPY PRINTING SUPPLIES	4,966	5,000	11,643	5,000	5,000	5,000
POSTAGE	19,995	18,000	26,622	20,000	20,000	20,000
BOOKS AND SUBSCRIPTIONS	1,172	2,000	354	1,000	1,000	1,000
WORK SUPPLIES	10,605	9,000	2,989	9,000	9,000	9,000
<b>Total</b>	<b>\$ 42,011</b>	<b>\$ 40,000</b>	<b>\$ 49,597</b>	<b>\$ 41,000</b>	<b>\$ 41,000</b>	<b>\$ 41,000</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	2,995	2,500	3,291	2,500	2,500	2,500
CELLULAR TELEPHONE	2,304	3,000	2,448	3,000	3,000	2,796
FACILITY RENTAL	40,926	46,515	-	46,515	46,515	46,515
CUSTODIAL BUILDING USE CHARGES	-	-	30,724	-	-	-
EQUIP IMPROV REPAIR MAINT	30	100	-	100	100	100
MILEAGE	38,194	40,000	41,702	40,000	40,000	40,000
CONFERENCES AND TRAINING	7,915	8,000	6,717	8,000	8,000	8,000
MEMBERSHIPS	330	400	638	400	400	400
STORAGE SERVICES	1,052	1,000	972	1,000	1,000	1,000
TRANSCRIPTION SERVICES	-	500	-	500	500	500
OTHER SERVICES AND EXPENSES	24,917	9,000	3,056	75,000	75,000	75,000
TAXES AND SPECIAL ASSESSMENTS	24,059	24,058	34,264	22,842	22,842	22,842
<b>Total</b>	<b>\$ 142,722</b>	<b>\$ 135,073</b>	<b>\$ 123,810</b>	<b>\$ 199,857</b>	<b>\$ 199,857</b>	<b>\$ 199,653</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	1,501	1,633	1,633	2,282	2,282	2,282
TRANSFER OUT TO WORKERS COMPE	14,350	14,578	14,578	17,262	17,262	17,262
<b>Total</b>	<b>\$ 15,851</b>	<b>\$ 16,211</b>	<b>\$ 16,211</b>	<b>\$ 19,544</b>	<b>\$ 19,544</b>	<b>\$ 19,544</b>



# Attorney

## Agency Mission

The mission of the Attorney's Office is to provide professional legal representation to the City of Madison as an entity, including ordinance enforcement, legislative counsel services and general counsel services.

## Agency Overview

The Agency engages in three major activities. First is to prosecute violations of the City's laws, enforcing ordinances adopted by the Common Council. Second is to provide legislative counsel, drafting and revising the City's code of ordinances and advising the Common Council and City Boards, Committees and Commissions on the meaning of legislative enactments. Third is to provide general legal counsel and representations to the City, drafting documents, advising City officials and managers on compliance with the law, representing the City in court, negotiating on the City's behalf, and otherwise using legal procedures to support and defend the lawful decisions of City officials and agencies. As attorneys for the City of Madison, the Office of the City Attorney does not provide legal advice to the general public. The Attorney's Office is an active participant in the Neighborhood Resource Team program.

## Budget Overview

<i>Service</i>	<i>2014 Actual</i>	<i>2015 Adopted</i>	<i>2015 Projected</i>	<i>2016 Request</i>	<i>2016 Executive</i>	<i>2016 Adopted</i>
Counsel and Representation	1,400,195	1,750,822	1,669,575	1,724,726	1,724,726	1,730,169
Legislative Services	502,524	216,033	193,915	222,009	222,009	220,606
Ordinance Enforcement	819,693	702,960	724,115	813,992	813,992	815,781
<b>Total</b>	<b>\$ 2,722,413</b>	<b>\$ 2,669,815</b>	<b>\$ 2,587,605</b>	<b>\$ 2,760,727</b>	<b>\$ 2,760,727</b>	<b>\$ 2,766,556</b>

<i>Major</i>	<i>2014 Actual</i>	<i>2015 Adopted</i>	<i>2015 Projected</i>	<i>2016 Request</i>	<i>2016 Executive</i>	<i>2016 Adopted</i>
Revenues	(38,862)	-	-	-	-	-
Salaries	2,169,859	1,911,204	1,892,842	1,994,035	1,994,035	2,006,279
Fringe Benefits	682,373	556,957	549,876	569,988	569,988	563,573
Supplies	45,575	51,501	46,227	51,501	51,501	51,501
Purchased Services	144,920	142,326	90,834	138,397	138,397	138,397
Inter-Departmental Billings	(288,868)	-	-	-	-	-
Transfers Out	7,416	7,827	7,827	6,806	6,806	6,806
<b>Total</b>	<b>\$ 2,722,413</b>	<b>\$ 2,669,815</b>	<b>\$ 2,587,605</b>	<b>\$ 2,760,727</b>	<b>\$ 2,760,727</b>	<b>\$ 2,766,556</b>

## 2016 Budget Highlights

- The adopted budget funds the continuation of existing services.

**Service: Counsel and Representation***Service Description*

This service assists City officials and agencies with carrying out their policies in compliance with legal requirements by preparing, publishing, and distributing formal opinions and reports on legal issues affecting City policy; informing officials and agencies of current legal developments; preparing and presenting formal and informal training sessions for City officials and staff; answering informal legal questions from City officials, staff and committees; and attending meetings of staff teams and public bodies to provide legal advice. Additionally, this service assure that courts uphold the decisions of the Mayor and the Council, and of those officials and agencies authorized by the Mayor and Council to make decisions.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(37,974)	-	-	-	-	-
Salaries	1,107,168	1,321,433	1,298,333	1,298,333	1,306,476	(14,957)
Fringe Benefits	362,773	340,965	342,755	342,755	340,055	(910)
Supplies	21,333	23,176	23,176	23,176	23,176	-
Purchased Services	86,636	61,727	57,949	57,949	57,949	(3,778)
Inter-Departmental Billings	(143,079)	-	-	-	-	-
Transfers Out	3,337	3,521	2,513	2,513	2,513	(1,008)
<b>Total</b>	<b>\$ 1,400,195</b>	<b>\$ 1,750,822</b>	<b>\$ 1,724,726</b>	<b>\$ 1,724,726</b>	<b>\$ 1,730,169</b>	<b>\$ (20,653)</b>

**Service: Legislative Services***Service Description*

This service assures that Madison ordinances accurately express the policies chosen by the Mayor and Common Council, that current ordinances are easily available to the public, to advise City officials on legal issues with existing or proposed legislation, and to provide parliamentary and procedural advice to the Common Council and other City bodies. This is done through drafting ordinances requested by the Mayor and alderpersons; researching issues raised by ordinance requests, such as constitutionality, municipal authority, etc., and reporting the information to the Mayor and Council; preparing ordinance amendments required by changing state and federal legislation; publishing revised, current ordinances; and advising on parliamentary and procedural issues.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(243)	-	-	-	-	-
Salaries	363,617	122,570	130,343	130,343	131,079	8,509
Fringe Benefits	112,610	52,322	52,963	52,963	50,824	(1,498)
Supplies	7,454	10,815	10,815	10,815	10,815	-
Purchased Services	17,529	28,682	26,249	26,249	26,249	(2,433)
Transfers Out	1,557	1,644	1,639	1,639	1,639	(5)
<b>Total</b>	<b>\$ 502,524</b>	<b>\$ 216,033</b>	<b>\$ 222,009</b>	<b>\$ 222,009</b>	<b>\$ 220,606</b>	<b>\$ 4,573</b>

**Service: Ordinance Enforcement***Service Description*

This service seeks to improve citizens' quality of life by helping enforcement agencies deter conduct which is dangerous or interferes with public health and welfare. This is done through the prosecution of civil enforcement actions including nuisance and injunctive actions as necessary; providing advice and training to enforcement staff; researching legal issues raised by new enforcement techniques, recent case law developments and changes in state law; identifying legal solutions to enforcement problems and drafting appropriate ordinance amendments; and conducting appellate proceedings.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(645)	-	-	-	-	-
Salaries	699,073	467,201	565,359	565,359	568,724	101,523
Fringe Benefits	206,990	163,670	174,270	174,270	172,694	9,024
Supplies	16,788	17,510	17,510	17,510	17,510	-
Purchased Services	40,754	51,917	54,199	54,199	54,199	2,282
Inter-Departmental Billings	(145,789)	-	-	-	-	-
Transfers Out	2,522	2,662	2,654	2,654	2,654	(8)
<b>Total</b>	<b>\$ 819,693</b>	<b>\$ 702,960</b>	<b>\$ 813,992</b>	<b>\$ 813,992</b>	<b>\$ 815,781</b>	<b>\$ 112,821</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	Executive	Amount	FTEs	Amount
Assistant City Attorney	23-01	14.00	1,387,510	14.00	1,474,297	14.00	1,474,297	14.00	1,482,700
City Attorney	21-23	1.00	150,953	1.00	155,406	1.00	155,406	1.00	156,292
Ord. Revision Specialist	20-14	1.00	57,237	1.00	59,091	1.00	59,091	1.00	59,428
Legal Secretary 2	20-11	4.50	200,203	4.50	231,361	4.50	231,361	4.50	232,679
Legal Office Assistant	20-08	1.00	45,258	1.00	47,229	1.00	47,229	1.00	47,498
Clerk-Typist 2	20-06	1.00	46,241	1.00	47,613	1.00	47,613	1.00	47,884
Deputy City Attorney	18-22	1.00	128,313	1.00	136,050	1.00	136,050	1.00	136,825
Common Council Leg. Analyst	18-08	1.00	63,713	1.00	69,424	1.00	69,424	1.00	69,819
Litigation Assistant 1	17-16	1.00	63,387	1.00	65,255	1.00	65,255	1.00	65,627
Legal Secretary 3	17-13	1.00	55,986	1.00	57,861	1.00	57,861	1.00	58,191
Budgeted Salary Savings		-	(44,126)		(44,126)		(44,126)		(44,126)
Net Permanent Salaries		26.50	\$ 2,154,675	26.50	\$ 2,299,460	26.50	\$ 2,299,460	26.50	\$ 2,312,819

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	4,877	-	-	-
OFFICE SUPPLIES	4,910	5,000	4,458	5,000	5,000	5,000
COPY PRINTING SUPPLIES	14,901	12,000	6,686	12,000	12,000	12,000
FURNITURE	2,008	8,411	9,014	8,411	8,411	8,411
HARDWARE SUPPLIES	3,047	3,000	1,881	3,000	3,000	3,000
POSTAGE	2,072	3,000	2,021	3,000	3,000	3,000
BOOKS AND SUBSCRIPTIONS	18,637	20,090	17,290	20,090	20,090	20,090
<b>Total</b>	<b>\$ 45,575</b>	<b>\$ 51,501</b>	<b>\$ 46,227</b>	<b>\$ 51,501</b>	<b>\$ 51,501</b>	<b>\$ 51,501</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	3,424	5,000	3,747	5,000	5,000	5,000
SYSTEMS COMMUNICATION INTERNET	15,503	19,662	8,985	19,662	19,662	19,662
FACILITY RENTAL	41,463	47,124	-	-	-	-
CUSTODIAL BUILDING USE CHARGES	-	-	31,126	45,695	45,695	45,695
COMMUNICATION DEVICE RPR MAIN	-	200	1,500	200	200	200
SYSTEM AND SOFTWARE MAINTENANC	-	-	900	1,200	1,200	1,200
MILEAGE	4,263	5,040	-	-	-	-
CONFERENCES AND TRAINING	20,658	22,700	17,655	27,740	27,740	27,740
MEMBERSHIPS	11,528	12,000	10,371	12,000	12,000	12,000
WORK STUDY SERVICES	456	7,500	-	5,000	5,000	5,000
LEGAL SERVICES	37,445	10,000	6,905	8,800	8,800	8,800
DELIVERY FREIGHT CHARGES	156	500	114	500	500	500
STORAGE SERVICES	4,122	4,200	2,988	4,200	4,200	4,200
ADVERTISING SERVICES	300	-	-	-	-	-
PRINTING SERVICES	1,935	2,400	2,022	2,400	2,400	2,400
TRANSCRIPTION SERVICES	1,168	3,000	2,022	3,000	3,000	3,000
OTHER SERVICES AND EXPENSES	2,500	3,000	2,500	3,000	3,000	3,000
<b>Total</b>	<b>\$ 144,920</b>	<b>\$ 142,326</b>	<b>\$ 90,834</b>	<b>\$ 138,397</b>	<b>\$ 138,397</b>	<b>\$ 138,397</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO FIRE	(50,000)	-	-	-	-	-
ID BILLING TO POLICE	(214,200)	-	-	-	-	-
ID BILLING TO COM DEV BLK GNT	(1,694)	-	-	-	-	-
ID BILLING TO MONONA TERRACE	(1,472)	-	-	-	-	-
ID BILLING TO PARKING	(1,165)	-	-	-	-	-
ID BILLING TO SEWER	(515)	-	-	-	-	-
ID BILLING TO STORMWATER	(192)	-	-	-	-	-
ID BILLING TO TRANSIT	(7,173)	-	-	-	-	-
ID BILLING TO WATER	(1,585)	-	-	-	-	-
ID BILLING TO CDA	(10,871)	-	-	-	-	-
<b>Total</b>	<b>\$ (288,868)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
MISCELLANEOUS REVENUE	(4,990)	-	-	-	-	-
TRANSFER IN FROM CAPITAL PROJE	(33,872)	-	-	-	-	-
<b>Total</b>	<b>\$ (38,862)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	5,696	6,012	6,012	5,053	5,053	5,053
TRANSFER OUT TO WORKERS COMPE	1,720	1,815	1,815	1,753	1,753	1,753
<b>Total</b>	<b>\$ 7,416</b>	<b>\$ 7,827</b>	<b>\$ 7,827</b>	<b>\$ 6,806</b>	<b>\$ 6,806</b>	<b>\$ 6,806</b>

## Building Inspection Division

### Agency Mission

The mission of the Building Inspection Division is to ensure the well-being of people through the safety of property in the City of Madison and to maintain public trust and confidence by improving the construction and maintenance of structures and property; administering codes and ordinances consistently and fairly; continually improving codes, procedures and regulations; providing information to its customers to help them achieve their goals; and providing quality services in a professional and efficient manner.

### Agency Overview

The Agency provides services across inspection; systematic code enforcement; zoning and signs; health and welfare; and consumer protection. The Building Inspection Division is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Consumer Protection	240,897	186,031	212,337	268,896	268,803	268,539
Health and Welfare	264,421	523,773	449,259	548,797	548,323	549,476
Inspection	2,230,425	1,859,563	1,999,731	1,813,043	1,812,951	1,813,684
Systematic Code Enforcement	914,086	1,038,641	818,199	1,063,943	1,063,943	1,066,109
Zoning and Signs	540,204	733,623	571,758	740,775	740,683	743,604
<b>Total</b>	<b>\$ 4,190,032</b>	<b>\$ 4,341,631</b>	<b>\$ 4,051,283</b>	<b>\$ 4,435,454</b>	<b>\$ 4,434,703</b>	<b>\$ 4,441,412</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(61,553)	(46,500)	(46,500)	(46,500)	(46,500)	(46,500)
Salaries	2,815,246	2,953,911	2,653,975	3,076,545	3,076,545	3,095,014
Fringe Benefits	1,089,511	1,058,384	1,087,639	1,035,309	1,035,309	1,023,549
Supplies	53,105	59,323	48,909	59,323	59,323	59,323
Purchased Services	189,862	202,488	193,234	205,696	205,696	205,696
Inter-Departmental Charges	72,029	80,921	80,921	69,311	68,560	68,560
Transfers Out	31,833	33,104	33,104	35,770	35,770	35,770
<b>Total</b>	<b>\$ 4,190,032</b>	<b>\$ 4,341,631</b>	<b>\$ 4,051,283</b>	<b>\$ 4,435,454</b>	<b>\$ 4,434,703</b>	<b>\$ 4,441,412</b>

### 2016 Budget Highlights

- The adopted budget funds the continuation of existing services.

**Service: Consumer Protection***Service Description*

This service ensures that Madison's consumers receive the correct amount of product for which they pay. The service is responsible for the inspection of packaging, weighing and measuring devices in gas stations, grocery stores, pharmacies, bakeries, taxis, fuel trucks, etc. Packaged items in stores are spot checked for advertised weight and price. Items that are found to be incorrect are removed from service or removed from sales inventory. License fees collected by this service are deposited in the General Fund.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Salaries	143,101	132,699	192,971	192,971	194,076	61,377
Fringe Benefits	85,644	37,884	63,622	63,622	62,253	24,369
Supplies	2,527	2,690	2,690	2,690	2,690	-
Purchased Services	7,342	6,321	6,162	6,162	6,162	(159)
Inter-Departmental Charges	479	4,583	1,412	1,319	1,319	(3,264)
Transfers Out	1,804	1,854	2,039	2,039	2,039	185
<b>Total</b>	<b>\$ 240,897</b>	<b>\$ 186,031</b>	<b>\$ 268,896</b>	<b>\$ 268,803</b>	<b>\$ 268,539</b>	<b>\$ 82,508</b>

**Service: Health and Welfare***Service Description*

This service provides assistance to thousands of citizens who need help taking care of environmental and related problems. Responsibilities of this section include enforcement and education efforts regarding sidewalk snow removal, trash, junk and debris removal, and graffiti removal.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	-	(1,500)	(1,500)	(1,500)	(1,500)	-
Salaries	163,228	354,458	367,725	367,725	369,829	15,371
Fringe Benefits	60,399	118,312	133,266	133,266	132,315	14,003
Supplies	1,788	9,253	9,253	9,253	9,253	-
Purchased Services	20,651	20,472	20,303	20,303	20,303	(169)
Inter-Departmental Charges	16,197	20,592	17,293	16,819	16,819	(3,773)
Transfers Out	2,158	2,186	2,457	2,457	2,457	271
<b>Total</b>	<b>\$ 264,421</b>	<b>\$ 523,773</b>	<b>\$ 548,797</b>	<b>\$ 548,323</b>	<b>\$ 549,476</b>	<b>\$ 25,703</b>

**Service: Inspection***Service Description*

This service ensures compliance with Madison's building and mechanical system ordinances. Construction projects, including additions and alterations, are reviewed and inspected. Accessibility and the environment (erosion control) are important parts of the process. Contractor licensing, permit records, sales surveys, pre-occupancy inspections, underground utilities and public safety are additional responsibilities. Many tradespeople and homeowners are assisted annually in keeping with the Department's goal of "educate first, regulate when necessary."

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(60,553)	(45,000)	(45,000)	(45,000)	(45,000)	-
Salaries	1,559,953	1,215,205	1,255,755	1,255,755	1,263,797	48,592
Fringe Benefits	556,588	526,497	444,293	444,293	436,984	(89,513)
Supplies	35,764	22,776	22,776	22,776	22,776	-
Purchased Services	102,375	103,870	100,370	100,370	100,370	(3,500)
Inter-Departmental Charges	20,876	20,127	17,549	17,457	17,457	(2,670)
Transfers Out	15,421	16,088	17,300	17,300	17,300	1,212
<b>Total</b>	<b>\$ 2,230,425</b>	<b>\$ 1,859,563</b>	<b>\$ 1,813,043</b>	<b>\$ 1,812,951</b>	<b>\$ 1,813,684</b>	<b>\$ (45,879)</b>

**Service: Systematic Code Enforcement***Service Description*

This service inspects properties in areas of the City showing signs of blight. Historically, systematic inspections have helped in preventing Madison's older neighborhoods from becoming run-down and over-populated. This service helps maintain property values by eliminating blighting influences. Activities are coordinated with the rehabilitation and property improvement programs. Inspection activities are scheduled through the CDA using data gathered by Inspection staff and input from the Neighborhood Resource Teams. This section is also responsible for heating and water leakage corrections; infestation eradication; repair of broken railings, windows and doors; and dozens of other problems associated with keeping the City's housing stock habitable. This section also deals with commercial properties that need attention.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,000)	-	-	-	-	-
Salaries	573,331	735,892	723,892	723,892	728,038	(7,854)
Fringe Benefits	254,370	202,531	232,873	232,873	230,893	28,362
Supplies	8,166	12,684	12,684	12,684	12,684	-
Purchased Services	51,359	59,986	66,611	66,611	66,611	6,625
Inter-Departmental Charges	17,569	16,758	16,366	16,366	16,366	(392)
Transfers Out	10,292	10,790	11,517	11,517	11,517	727
<b>Total</b>	<b>\$ 914,086</b>	<b>\$ 1,038,641</b>	<b>\$ 1,063,943</b>	<b>\$ 1,063,943</b>	<b>\$ 1,066,109</b>	<b>\$ 27,468</b>

**Service: Zoning and Signs***Service Description*

This service reviews all activity that is regulated by Madison's zoning code. Primary functions center around consultation with developers and the general public on land use issues. Staff conduct on-site inspections of projects requiring specific review. Section staff support the Zoning Board of Appeals; process conditional use applications; conduct investigations of improper land uses and process official notices to obtain compliance; maintain records of zoning changes, maps and variances; and administer sign and street graphic ordinances.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Salaries	375,633	515,657	536,202	536,202	539,274	23,617
Fringe Benefits	132,509	173,160	161,255	161,255	161,104	(12,056)
Supplies	4,862	11,920	11,920	11,920	11,920	-
Purchased Services	8,134	11,839	12,250	12,250	12,250	411
Inter-Departmental Charges	16,908	18,861	16,691	16,599	16,599	(2,262)
Transfers Out	2,158	2,186	2,457	2,457	2,457	271
<b>Total</b>	<b>\$ 540,204</b>	<b>\$ 733,623</b>	<b>\$ 740,775</b>	<b>\$ 740,683</b>	<b>\$ 743,604</b>	<b>\$ 9,981</b>



Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Inspection Unit Director	21-18	1.00	116,622	1.00	122,725	1.00	122,725	1.00	123,424
Administrative Clerk 1	20-09	3.00	150,185	3.00	104,543	3.00	104,543	3.00	105,139
Information Clerk	20-07	2.00	88,637	2.00	93,507	2.00	93,507	2.00	94,040
Plan Review & Insp. Supv.	18-15	1.00	104,426	1.00	107,495	1.00	107,495	1.00	108,108
Zoning Administrator	18-14	1.00	94,299	1.00	97,085	1.00	97,085	1.00	97,639
Housing Inspection Supv.	18-12	1.00	77,436	1.00	84,295	1.00	84,295	1.00	84,775
Program Assistant 3	17-13	1.00	52,624	1.00	55,110	1.00	55,110	1.00	55,424
Code Enforcement Officer 4	16-20	1.00	-	1.00	59,606	1.00	59,606	1.00	59,945
Plan Review Specialist 4	16-20	1.00	79,081	1.00	81,395	1.00	81,395	1.00	81,859
Code Enforcement Officer 3	16-19	13.00	878,060	10.00	715,358	10.00	715,358	10.00	719,436
Electrical/Heating Inspector	16-19	4.00	298,414	4.00	292,738	4.00	292,738	4.00	294,406
Plan Review Specialist 3	16-19	1.00	73,552	1.00	76,095	1.00	76,095	1.00	76,529
Plumbing/Heating Inspector	16-19	3.00	203,699	3.00	197,137	3.00	197,137	3.00	198,261
Zoning Admin. Assistant	16-19	1.00	69,857	1.00	74,000	1.00	74,000	1.00	74,422
Weights & Measures Insp. 3	16-18	1.00	68,928	1.00	70,962	1.00	70,962	1.00	71,366
Code Enforcement Officer 2	16-16	-	-	2.00	120,996	2.00	120,996	2.00	121,685
Plan Review Specialist 2	16-16	1.00	63,865	1.00	65,753	1.00	65,753	1.00	66,128
Weights & Measures Insp. 2	16-16	1.00	57,239	1.00	62,912	1.00	62,912	1.00	63,271
Zoning Code Enf. Officer 2	16-16	3.00	181,945	3.00	197,271	3.00	197,271	3.00	198,395
Code Enforcement Officer 1	16-13	-	-	1.00	62,755	1.00	62,755	1.00	63,113
Weights & Measures Insp. 1	16-13	1.00	51,656	1.00	51,883	1.00	51,883	1.00	52,178
Zoning Code Enf. Officer 1	16-13	2.00	106,481	3.00	157,885	3.00	157,885	3.00	158,785
Property Code Inspector 3	16-13	-	-	1.00	62,755	1.00	62,755	1.00	63,113
Property Code Inspector 2	16-11	1.00	57,768	1.00	45,940	1.00	45,940	1.00	46,202
Property Code Inspector 1	16-10	3.00	110,657	2.00	114,549	2.00	114,549	2.00	115,202
Budgeted Salary Savings			(60,171)		(174,930)		(174,930)		(174,930)
Net Permanent Salaries		47.00	\$ 2,925,260	48.00	\$ 2,999,819	48.00	\$ 2,999,819	48.00	\$ 3,017,915

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	2,883	-	-	-
OFFICE SUPPLIES	6,788	10,463	5,334	10,463	10,463	10,463
COPY PRINTING SUPPLIES	7,475	13,960	4,300	13,960	13,960	13,960
FURNITURE	1,982	2,500	-	2,500	2,500	2,500
HARDWARE SUPPLIES	708	1,000	3,592	1,000	1,000	1,000
SOFTWARE LICENSES & SUPPLIES	-	-	2,513	-	-	-
POSTAGE	24,966	20,000	19,371	20,000	20,000	20,000
BOOKS AND SUBSCRIPTIONS	473	900	1,403	900	900	900
WORK SUPPLIES	3,188	3,500	3,467	3,500	3,500	3,500
SAFETY SUPPLIES	2,256	2,000	1,046	2,000	2,000	2,000
INVENTORY	5,271	5,000	5,000	5,000	5,000	5,000
<b>Total</b>	<b>\$ 53,105</b>	<b>\$ 59,323</b>	<b>\$ 48,909</b>	<b>\$ 59,323</b>	<b>\$ 59,323</b>	<b>\$ 59,323</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	5,670	8,000	5,954	8,000	8,000	8,000
CELLULAR TELEPHONE	3,573	7,362	4,055	7,362	7,362	7,362
GRAFFITI REMOVAL	2,162	6,500	1,170	6,500	6,500	6,500
COMMUNICATION DEVICE RPR MAIN	2,023	3,400	500	3,400	3,400	3,400
SYSTEM AND SOFTWARE MAINTENANC	-	4,183	-	4,183	4,183	4,183
MILEAGE	132,345	128,860	137,500	128,860	128,860	128,860
CONFERENCES AND TRAINING	2,750	7,750	2,481	7,750	7,750	7,750
MEMBERSHIPS	538	1,200	643	1,200	1,200	1,200
LEGAL SERVICES	-	-	6,710	7,500	7,500	7,500
STORAGE SERVICES	823	1,500	971	1,500	1,500	1,500
CONSULTING SERVICES	-	1,221	21	1,221	1,221	1,221
ADVERTISING SERVICES	8,502	6,600	7,291	7,808	7,808	7,808
INTERPRETERS SIGNING SERVICES	-	500	-	500	500	500
OTHER SERVICES AND EXPENSES	31,475	25,412	25,938	19,912	19,912	19,912
<b>Total</b>	<b>\$ 189,862</b>	<b>\$ 202,488</b>	<b>\$ 193,234</b>	<b>\$ 205,696</b>	<b>\$ 205,696</b>	<b>\$ 205,696</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ENGINEERING	62,598	62,598	62,598	62,598	62,598	62,598
ID CHARGE FROM FLEET SERVICES	6,319	14,800	14,800	4,398	3,647	3,647
ID CHARGE FROM TRAFFIC ENGINEE	3,113	3,523	3,523	2,315	2,315	2,315
<b>Total</b>	<b>\$ 72,029</b>	<b>\$ 80,921</b>	<b>\$ 80,921</b>	<b>\$ 69,311</b>	<b>\$ 68,560</b>	<b>\$ 68,560</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
MISCELLANEOUS CHRGS FOR SERVIC	(53,330)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
GRAFFITI REMOVAL	(1,000)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
OTHER PERMITS	(7,143)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
MISCELLANEOUS REVENUE	(80)	-	-	-	-	-
<b>Total</b>	<b>\$ (61,553)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>	<b>\$ (46,500)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	7,076	6,619	6,619	8,331	8,331	8,331
TRANSFER OUT TO WORKERS COMPE	24,757	26,485	26,485	27,439	27,439	27,439
<b>Total</b>	<b>\$ 31,833</b>	<b>\$ 33,104</b>	<b>\$ 33,104</b>	<b>\$ 35,770</b>	<b>\$ 35,770</b>	<b>\$ 35,770</b>

## CDA Housing Operations

### Agency Mission

The mission of the CDA Housing Operations Unit is to provide affordable and well-maintained housing for eligible families and individuals in an environment that promotes personal safety, independence, and a sense of community.

### Agency Overview

The Agency provides, as a team, efficient, effective, and fair management, maintenance, and other resident services within the financial resources and priorities of the Community Development Authority (CDA), and in accordance with applicable Department of Housing and Urban Development (HUD) regulations and CDA policy. The Agency's philosophy promotes the integrity of the relationships between residents, staff, and the CDA to achieve the organizational mission. CDA Housing Operations is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Housing Vouchers	0	175,175	175,175	(43,470)	(443)	9,205
Public Housing	196,244	21,069	(143,904)	239,714	180,899	165,013
<b>Total</b>	<b>\$ 196,244</b>	<b>\$ 196,244</b>	<b>\$ 31,271</b>	<b>\$ 196,244</b>	<b>\$ 180,456</b>	<b>\$ 174,218</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(18,811,886)	(18,331,786)	(18,496,759)	(18,130,306)	(18,130,306)	(18,130,306)
Salaries	2,093,598	2,322,387	2,322,387	2,523,181	2,605,674	2,625,622
Fringe Benefits	703,620	867,856	867,856	762,856	803,012	776,826
Supplies	951,490	520,850	520,850	409,396	409,396	409,396
Purchased Services	13,888,601	13,971,565	13,971,565	13,714,833	13,592,184	13,592,184
Debt/Other Financing Uses	630,256	565,627	565,627	573,595	573,595	573,595
Inter-Departmental Charges	857,993	873,793	873,793	1,396,107	1,380,319	1,380,319
Inter-Departmental Billings	(510,779)	(671,100)	(671,100)	(1,129,100)	(1,129,100)	(1,129,100)
Transfers Out	393,352	77,052	77,052	75,682	75,682	75,682
<b>Total</b>	<b>\$ 196,244</b>	<b>\$ 196,244</b>	<b>\$ 31,271</b>	<b>\$ 196,244</b>	<b>\$ 180,456</b>	<b>\$ 174,218</b>

### 2016 Budget Highlights

The adopted budget includes:

- Converting an LTE Tenant Services position to full time. This position is funded by a Resident Opportunity for Self Sufficiency (ROSS) Elderly/Disabled grant. Funding for this grant has been stable for several years. This position will provide services at the Triangle.
- The creation of a 1.0 LTE Tenant Services position at the Triangle. This position will be funded through the cancellation of a contract with Journey Mental Health. Funds are provided by the ROSS Elderly/Disabled grant.
- The creation of a 1.0 LTE Tenant Services Aide position to serve the East and West sites. The position will be funded by savings resulting from the cancellation of an existing contract with Urban League. Funds are provided by a grant from the ROSS Family Foundation. Long-term continuation of the grant is uncertain and therefore, an LTE position is preferred.

**Service: Housing Vouchers***Service Description*

This service provides Section 8 housing vouchers across the City of Madison. Section 8 New Construction projects are owned and operated by the Community Development Authority (CDA). In these projects, the tenants' rents are based upon the ability to pay up to a maximum of 30 percent of their adjusted monthly income. The Department of Housing and Urban Development enters into contracts with the CDA to pay the difference between the fair market rent and the amount the tenant pays.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(11,949,636)	(12,609,000)	(12,975,959)	(12,699,482)	(12,699,482)	(90,482)
Salaries	615,965	716,781	780,344	714,310	718,064	1,283
Fringe Benefits	210,395	281,444	206,524	206,524	212,419	(69,025)
Supplies	31,778	22,800	32,587	22,800	22,800	-
Purchased Services	10,909,159	11,646,507	11,777,162	11,646,507	11,646,507	-
Debt/Other Financing Uses	47,015	23,903	13,720	13,639	13,639	(10,264)
Inter-Departmental Charges	129,325	79,389	108,473	81,580	81,580	2,191
Transfers Out	6,000	13,351	13,679	13,679	13,679	328
<b>Total</b>	<b>\$ 0</b>	<b>\$ 175,175</b>	<b>\$ (43,470)</b>	<b>\$ (443)</b>	<b>\$ 9,205</b>	<b>\$ (165,970)</b>

**Service: Public Housing***Service Description*

This service provides public housing assistance across the City of Madison through the Community Development Authority (CDA). The CDA owns, manages, and maintains 766 units of Low Rent Public Housing on 37 sites throughout the City, with funding from HUD. It also owns, manages, and maintains 114 units with funding from Wisconsin Housing and Economic Development Authority (WHEDA). In addition, it administers the Housing Choice Voucher Program (Section 8). These apartment units/vouchers are allotted to eligible low-income families and individuals who pay approximately 30 percent of their income as rent. The Central Costs Center provides administrative services and oversight for the operation of these programs.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(6,862,250)	(5,722,786)	(5,154,347)	(5,430,824)	(5,430,824)	291,962
Salaries	1,477,633	1,605,606	1,742,837	1,891,364	1,907,558	301,952
Fringe Benefits	493,225	586,412	556,332	596,488	564,408	(22,004)
Supplies	919,712	498,050	376,809	386,596	386,596	(111,454)
Purchased Services	2,979,442	2,325,058	1,937,671	1,945,677	1,945,677	(379,381)
Debt/Other Financing Uses	583,241	541,724	559,875	559,956	559,956	18,232
Inter-Departmental Charges	728,668	794,404	1,287,634	1,298,739	1,298,739	504,335
Inter-Departmental Billings	(510,779)	(671,100)	(1,129,100)	(1,129,100)	(1,129,100)	(458,000)
Transfers Out	387,352	63,701	62,003	62,003	62,003	(1,698)
<b>Total</b>	<b>\$ 196,244</b>	<b>\$ 21,069</b>	<b>\$ 239,714</b>	<b>\$ 180,899</b>	<b>\$ 165,013</b>	<b>\$ 143,944</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Carpenter	71-03	1.00	-	1.00	51,108	1.00	51,108	1.00	51,399
Painter	71-01	2.00	97,087	2.00	101,590	2.00	101,590	2.00	102,170
Housing Assistance Clerk 2	20-12	1.00	60,769	1.00	57,078	1.00	57,078	1.00	57,403
Hsng. Assist. Outreach Coord.	20-12	0.50	28,207	0.50	27,896	0.50	27,896	0.50	28,055
Program Assistant 2	20-12	-	-	2.00	99,544	2.00	99,544	2.00	100,112
Tenant Services Aide	20-12	1.00	55,723	1.00	57,591	3.00	154,453	3.00	155,334
*Tenant Services Aide	20-12	1.00	48,475	1.00	52,189	1.00	37,820	1.00	38,036
Housing Assistance Clerk	20-11	4.00	201,235	4.00	202,371	4.00	202,371	4.00	203,525
Program Assistant 1	20-11	6.00	288,464	4.00	207,356	4.00	207,356	4.00	208,538
Info Clerk	20-07	1.00	38,810	1.00	41,611	1.00	41,611	1.00	41,848
Housing Operation Prog. Mgr.	18-17	1.00	114,470	1.00	113,822	1.00	113,822	1.00	114,470
Housing Assist. Program Supv.	18-08	1.00	68,981	1.00	72,672	1.00	72,672	1.00	73,086
Housing Site Manager	18-08	3.00	214,998	3.00	222,494	3.00	222,494	3.00	223,762
Modernization Grant Manager	18-08	1.00	75,002	1.00	77,509	1.00	77,509	1.00	77,950
Housing Administrative Coord.	18-06	1.00	64,332	1.00	66,471	1.00	66,471	1.00	66,850
Program Assistant 2	17-12	2.00	106,653	2.00	107,691	2.00	107,691	2.00	108,305
Maintenance Mechanic 2	16-15	2.00	112,551	2.00	117,946	2.00	117,946	2.00	118,619
Maintenance Mechanic 1	16-13	1.00	62,773	1.00	62,755	1.00	62,755	1.00	63,113
Housing Maintenance Worker	16-10	7.00	346,383	7.00	354,306	7.00	354,306	7.00	356,326
Section 8 Inspector	16-09	2.00	104,132	2.00	108,904	2.00	108,904	2.00	109,525
Budgeted Salary Savings			(42,004)		(42,000)		(42,000)		(42,000)
Net Permanent Salaries		38.50	\$ 2,047,041	38.50	\$ 2,160,905	40.50	\$ 2,243,398	40.50	\$ 2,256,425

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	22,708	17,750	17,750	25,750	25,750	25,750
COPY PRINTING SUPPLIES	11,688	10,800	10,800	10,800	10,800	10,800
FURNITURE	2,980	-	-	-	-	-
HARDWARE SUPPLIES	784	2,500	2,500	4,395	4,395	4,395
SOFTWARE LICENSES & SUPPLIES	465	500	500	500	500	500
POSTAGE	37,153	28,500	28,500	28,000	28,000	28,000
BOOKS AND SUBSCRIPTIONS	3,018	3,800	3,800	3,800	3,800	3,800
WORK SUPPLIES	23,892	32,350	32,350	40,550	40,550	40,550
JANITORIAL SUPPLIES	11,809	16,600	16,600	16,600	16,600	16,600
SAFETY SUPPLIES	647	700	700	700	700	700
SNOW REMOVAL SUPPLIES	-	-	-	1,700	1,700	1,700
UNIFORM CLOTHING SUPPLIES	3,512	1,300	1,300	1,551	1,551	1,551
BUILDING	406,226	100	100	100	100	100
BUILDING SUPPLIES	80,474	172,500	172,500	93,900	93,900	93,900
ELECTRICAL SUPPLIES	74,753	39,900	39,900	26,300	26,300	26,300
HVAC SUPPLIES	89,707	23,200	23,200	24,900	24,900	24,900
PLUMBING SUPPLIES	28,229	31,200	31,200	38,600	38,600	38,600
TREES SHRUBS PLANTS	209	-	-	-	-	-
EQUIPMENT SUPPLIES	102,555	87,600	87,600	39,700	39,700	39,700
INVENTORY	50,681	51,550	51,550	51,550	51,550	51,550
<b>Total</b>	<b>\$ 951,490</b>	<b>\$ 520,850</b>	<b>\$ 520,850</b>	<b>\$ 409,396</b>	<b>\$ 409,396</b>	<b>\$ 409,396</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	277,881	199,100	199,100	248,400	248,400	248,400
ELECTRICITY	400,901	390,800	390,800	354,840	354,840	354,840
WATER	148,024	133,100	133,100	231,589	231,589	231,589
SEWER	168,829	135,700	135,700	137,160	137,160	137,160
STORMWATER	36,007	29,000	29,000	26,600	26,600	26,600
TELEPHONE	20,020	29,700	29,700	19,000	19,000	19,000
CELLULAR TELEPHONE	14,541	12,000	12,000	13,650	13,650	13,650
SYSTEMS COMMUNICATION INTERNET	1,180	144,300	144,300	-	-	-
BUILDING IMPROV REPAIR MAINT	1,036,440	281,600	281,600	191,000	191,000	191,000
WASTE DISPOSAL	85,144	82,600	82,600	84,500	84,500	84,500
PEST CONTROL	77,616	84,200	84,200	71,700	71,700	71,700
ELEVATOR REPAIR	61,495	29,900	29,900	29,900	29,900	29,900
GROUNDS IMPROV REPAIR MAINT	10,130	-	-	1,000	1,000	1,000
LANDSCAPING	52,412	33,600	33,600	44,600	44,600	44,600
SNOW REMOVAL	25,647	42,100	42,100	50,600	50,600	50,600
COMMUNICATION DEVICE RPR MAIN	34,051	77,700	77,700	70,100	70,100	70,100
EQUIP IMPROV REPAIR MAINT	30,608	23,800	23,800	13,300	13,300	13,300
LEASE RENTAL OF EQUIPMENT	2,626	2,400	2,400	2,400	2,400	2,400
MILEAGE	3,914	3,700	3,700	4,100	4,100	4,100
CONFERENCES AND TRAINING	18,409	18,350	18,350	17,600	17,600	17,600
MEMBERSHIPS	2,506	2,600	2,600	3,100	3,100	3,100
MEDICAL SERVICES	313	-	-	-	-	-
AUDIT SERVICES	37,723	42,700	42,700	43,200	43,200	43,200
BANK SERVICES	-	-	-	144	144	144
LEGAL SERVICES	6,603	10,200	10,200	9,100	9,100	9,100
CREDIT CARD SERVICES	-	7,514	7,514	7,514	7,514	7,514
STORAGE SERVICES	2,599	3,600	3,600	5,100	5,100	5,100
CONSULTING SERVICES	13,442	300	300	300	300	300
ADVERTISING SERVICES	2,155	550	550	550	550	550
PRINTING SERVICES	31	-	-	-	-	-
ENGINEERING SERVICES	1,715	-	-	-	-	-
INSPECTION SERVICES	-	-	-	2,000	2,000	2,000
INVESTIGATIVE SERVICES	11,452	11,700	11,700	11,700	11,700	11,700
SECURITY SERVICES	156,457	155,000	155,000	13,000	13,000	13,000
INTERPRETERS SIGNING SERVICES	975	200	200	1,200	1,200	1,200
OTHER SERVICES AND EXPENSES	45,714	51,800	51,800	37,500	37,500	37,500
COMMUNITY AGENCY CONTRACTS	100,789	197,471	197,471	195,121	72,472	72,472
HOUSING ASSISTANCE PAYMENTS	10,589,524	11,580,000	11,580,000	11,580,000	11,580,000	11,580,000
PORTABLE VOUCHER ADM FEES	288,335	20,200	20,200	20,200	20,200	20,200
PROPERTY INSURANCE	86,546	84,700	84,700	106,200	106,200	106,200
TAXES AND SPECIAL ASSESSMENTS	35,029	47,230	47,230	64,830	64,830	64,830
PERMITS AND LICENSES	820	2,150	2,150	2,035	2,035	2,035
<b>Total</b>	<b>\$ 13,888,601</b>	<b>\$ 13,971,565</b>	<b>\$ 13,971,565</b>	<b>\$ 13,714,833</b>	<b>\$ 13,592,184</b>	<b>\$ 13,592,184</b>

Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	199,199	97,507	97,507	103,875	103,875	103,875
PAYING AGENT SERVICES	15,426	-	-	-	-	-
PRINCIPAL	185,878	253,856	253,856	265,720	265,720	265,720
PAYMENTS IN LIEU OF TAXES	163,272	180,000	180,000	180,000	180,000	180,000
DEPRECIATION	3,312	-	-	-	-	-
CONTINGENT RESERVE	23,556	24,000	24,000	24,000	24,000	24,000
FUND BALANCE GENERATED	39,613	10,264	10,264	-	-	-
<b>Total</b>	<b>\$ 630,256</b>	<b>\$ 565,627</b>	<b>\$ 565,627</b>	<b>\$ 573,595</b>	<b>\$ 573,595</b>	<b>\$ 573,595</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	7,998	-	-	-	-	-
ID CHARGE FROM FINANCE	91,210	-	-	-	-	-
ID CHARGE FROM INFORMATION TEC	105,179	101,284	101,284	104,469	104,469	104,469
ID CHARGE FROM TREASURER	20,223	-	-	8,216	8,216	8,216
ID CHARGE FROM ENGINEERING	51,209	51,209	51,209	51,209	51,209	51,209
ID CHARGE FROM FLEET SERVICES	70,589	50,200	50,200	103,113	87,325	87,325
ID CHARGE FROM TRAFFIC ENGINEE	806	-	-	-	-	-
ID CHARGE FROM CDA	510,779	671,100	671,100	659,100	659,100	659,100
ID CHARGE FROM CDA MANAGEMENT	-	-	-	408,600	408,600	408,600
ID CHARGE FROM CDA BOOKKEEPING	-	-	-	61,400	61,400	61,400
<b>Total</b>	<b>\$ 857,993</b>	<b>\$ 873,793</b>	<b>\$ 873,793</b>	<b>\$ 1,396,107</b>	<b>\$ 1,380,319</b>	<b>\$ 1,380,319</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO CDA	(510,779)	(671,100)	(671,100)	(659,100)	(659,100)	(659,100)
ID BILLING TO CDA MANAGEMENT	-	-	-	(408,600)	(408,600)	(408,600)
ID BILLING TO CDA BOOKKEEPING	-	-	-	(61,400)	(61,400)	(61,400)
<b>Total</b>	<b>\$ (510,779)</b>	<b>\$ (671,100)</b>	<b>\$ (671,100)</b>	<b>\$ (1,129,100)</b>	<b>\$ (1,129,100)</b>	<b>\$ (1,129,100)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(973,155)	(13,493,627)	(13,658,600)	(13,526,300)	(13,526,300)	(13,526,300)
FEDERAL REVENUES CAPITAL	(13,396,309)	(627,973)	(627,973)	(439,000)	(439,000)	(439,000)
STATE REVENUES CAPITAL	(438,935)	(142,500)	(142,500)	(140,000)	(140,000)	(140,000)
LOCAL REVENUES OPERATING	(19,585)	(551,720)	(551,720)	(27,600)	(27,600)	(27,600)
OTHER UNIT OF GOV REVENUES OP	(264,905)	(280,000)	(280,000)	(280,000)	(280,000)	(280,000)
MISCELLANEOUS CHRGS FOR SERVIC	(116,598)	-	-	-	-	-
REIMBURSEMENT OF EXPENSE	-	(32,400)	(32,400)	(32,400)	(32,400)	(32,400)
APPLICATION FEES	-	(25,394)	(25,394)	-	-	-
DWELLING RENT	(2,844,200)	(2,904,100)	(2,904,100)	(2,907,560)	(2,907,560)	(2,907,560)
NON DWELLING RENT	(106,420)	(108,050)	(108,050)	(108,120)	(108,120)	(108,120)
INTEREST	(28,642)	(23,000)	(23,000)	(21,500)	(21,500)	(21,500)
MISCELLANEOUS REVENUE	(133,430)	(141,263)	(141,263)	(102,600)	(102,600)	(102,600)
SALE OF ASSETS	4,895	-	-	-	-	-
(GAIN) LOSS ON SALE OF ASSET	5,136	-	-	-	-	-
FUND BALANCE APPLIED	(298,230)	(1,759)	(1,759)	(361,526)	(361,526)	(361,526)
TRANSFER IN FROM GENERAL	(200,539)	-	-	-	-	-
TRANSFER IN FROM OTHER RESTRIC	-	-	-	(183,700)	(183,700)	(183,700)
TRANSFER IN FROM FLEET SERVICE	(967)	-	-	-	-	-
<b>Total</b>	<b>\$ (18,811,886)</b>	<b>\$ (18,331,786)</b>	<b>\$ (18,496,759)</b>	<b>\$ (18,130,306)</b>	<b>\$ (18,130,306)</b>	<b>\$ (18,130,306)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	19,889	23,798	23,798	26,851	26,851	26,851
TRANSFER OUT TO WORKERS COMPE	33,889	53,254	53,254	48,831	48,831	48,831
TRANSFER OUT TO CDA	339,574	-	-	-	-	-
<b>Total</b>	<b>\$ 393,352</b>	<b>\$ 77,052</b>	<b>\$ 77,052</b>	<b>\$ 75,682</b>	<b>\$ 75,682</b>	<b>\$ 75,682</b>



## CDA Redevelopment

### Agency Mission

The mission of the Community Development Authority of the City of Madison (CDA) is to carry out various housing and redevelopment initiatives of the City, with powers and duties provided for under State Statutes.

### Agency Overview

The Agency is involved in the following areas: assisted housing development and management, neighborhood revitalization, housing finance and rehabilitation, and urban renewal and redevelopment. As the City's housing authority, the CDA is charged with the planning the redevelopment of areas where unsafe housing exists and with providing safe and sanitary dwelling accommodations for persons of low income. Acting as the redevelopment authority the CDA provides for the elimination and prevention of substandard, deteriorated and blighted areas through redevelopment activities. In addition, by ordinance the Common Council has designated the CDA as the administrative entity for the City's various housing rehabilitation and home buyers' assistance loan programs.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Redevelopment	-	-	0	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(3,299,688)	(2,640,439)	(2,473,548)	(1,977,974)	(1,977,974)	(1,980,998)
Salaries	175,827	250,445	133,695	273,562	273,562	274,641
Fringe Benefits	62,327	66,945	46,493	55,062	55,062	57,008
Supplies	482,500	1,060	2,626	1,060	1,060	1,060
Purchased Services	1,655,898	725,250	693,996	704,790	704,790	704,790
Debt/Other Financing Uses	854,521	1,596,739	1,596,739	943,500	943,500	943,500
Inter-Departmental Charges	68,615	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### 2016 Budget Highlights

The adopted budget includes:

- Funding for the continuation of existing services.
- Elimination of the Economic Revitalization Specialist position.

**Service: Redevelopment**

*Service Description*

This service encompasses the Community Development Authority’s efforts to carry out various economic and redevelopment initiatives of the City. Active CDA redevelopment work includes: The Village on Park, public housing redevelopment at Truax Park and the Allied Drive Neighborhood Redevelopment. The CDA also operates more than 200 affordable apartments with long term rent restrictions but no federally funded operating subsidy.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(3,299,688)	(2,640,439)	(1,977,974)	(1,977,974)	(1,980,998)	659,441
Salaries	175,827	250,445	273,562	273,562	274,641	24,196
Fringe Benefits	62,327	66,945	55,062	55,062	57,008	(9,937)
Supplies	482,500	1,060	1,060	1,060	1,060	-
Purchased Services	1,655,898	725,250	704,790	704,790	704,790	(20,460)
Debt/Other Financing Uses	854,521	1,596,739	943,500	943,500	943,500	(653,239)
Inter-Departmental Charges	68,615	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CDA Executive Director	21-18	1.00	105,062	1.00	105,062	1.00	105,062	1.00	105,661
Economic Revitalization Supervisor	18-15	-	-	1.00	87,721	1.00	87,721	-	-
Housing Initiatives Specialist	18-10	1.00	75,542	1.00	63,062	1.00	63,062	1.00	63,421
Budgeted Salary Savings			(3,612)		(3,808)		(3,808)		(3,808)
Net Permanent Salaries		2.00	\$ 176,992	3.00	\$ 252,037	3.00	\$ 252,037	2.00	\$ 165,274

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	29	-	23	-	-	-
COPY PRINTING SUPPLIES	969	-	-	-	-	-
FURNITURE	-	-	1,072	-	-	-
HARDWARE SUPPLIES	175	-	-	-	-	-
POSTAGE	58	-	201	-	-	-
WORK SUPPLIES	194	1,060	-	1,060	1,060	1,060
BUILDING	478,575	-	1,075	-	-	-
LAND	2,500	-	-	-	-	-
EQUIPMENT SUPPLIES	-	-	255	-	-	-
<b>Total</b>	<b>\$ 482,500</b>	<b>\$ 1,060</b>	<b>\$ 2,626</b>	<b>\$ 1,060</b>	<b>\$ 1,060</b>	<b>\$ 1,060</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	-	-	800	-	-	-
ELECTRICITY	-	-	2,992	-	-	-
WATER	-	-	1,674	-	-	-
SEWER	-	-	91	-	-	-
STORMWATER	998	1,200	765	1,800	1,800	1,800
CELLULAR TELEPHONE	240	240	30	240	240	240
BUILDING IMPROV REPAIR MAINT	465	-	-	-	-	-
WASTE DISPOSAL	-	-	375	-	-	-
LANDSCAPING	19,671	7,500	5,389	5,250	5,250	5,250
CONFERENCES AND TRAINING	3,206	4,000	15	4,000	4,000	4,000
APPRAISAL SERVICES	750	2,000	-	2,000	2,000	2,000
AUDIT SERVICES	31,003	30,000	18,430	12,000	12,000	12,000
BANK SERVICES	155	160	-	-	-	-
LEGAL SERVICES	-	-	750	-	-	-
MORTGAGE AND TITLE SERVICES	230	150	1,050	500	500	500
MANAGEMENT SERVICES	661,911	648,000	524,865	648,000	648,000	648,000
CONSULTING SERVICES	1,761	-	122,155	-	-	-
ADVERTISING SERVICES	112	-	-	-	-	-
ARCHITECTURAL SERVICES	-	-	2,873	-	-	-
OTHER SERVICES AND EXPENSES	919,037	15,000	961	15,000	15,000	15,000
PROPERTY INSURANCE	16,359	17,000	22,932	16,000	16,000	16,000
PERMITS AND LICENSES	-	-	(12,150)	-	-	-
<b>Total</b>	<b>\$ 1,655,898</b>	<b>\$ 725,250</b>	<b>\$ 693,996</b>	<b>\$ 704,790</b>	<b>\$ 704,790</b>	<b>\$ 704,790</b>

## Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	217,038	845,690	845,690	209,000	209,000	209,000
PRINCIPAL	567,483	679,202	679,202	664,500	664,500	664,500
PAYMENTS IN LIEU OF TAXES	70,000	70,000	70,000	70,000	70,000	70,000
FUND BALANCE GENERATED	-	1,847	1,847	-	-	-
<b>Total</b>	<b>\$ 854,521</b>	<b>\$ 1,596,739</b>	<b>\$ 1,596,739</b>	<b>\$ 943,500</b>	<b>\$ 943,500</b>	<b>\$ 943,500</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	2,874	-	-	-	-	-
ID CHARGE FROM FINANCE	29,600	-	-	-	-	-
ID CHARGE FROM TRAFFIC ENGINEER	165	-	-	-	-	-
ID CHARGE FROM ECONOMIC DEVELO	12,211	-	-	-	-	-
ID CHARGE FROM OFFICE OF DIR P	2,171	-	-	-	-	-
ID CHARGE FROM PLANNING	21,595	-	-	-	-	-
<b>Total</b>	<b>\$ 68,615</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
DEVELOPMENT FEES	-	(400,000)	(400,000)	(340,773)	(340,773)	(340,773)
CDA	(7,728)	-	-	-	-	-
NON DWELLING RENT	(1,461,021)	(1,460,000)	(1,460,000)	(1,463,000)	(1,463,000)	(1,463,000)
INTEREST	(57,295)	(695,182)	(528,291)	(85,182)	(85,182)	(85,182)
INSURANCE RECOVERIES	(12,863)	-	-	-	-	-
MISCELLANEOUS REVENUE	(100)	(79,000)	(79,000)	(79,000)	(79,000)	(79,000)
FUND BALANCE APPLIED	(910,715)	(6,257)	(6,257)	(10,019)	(10,019)	(13,043)
TRANSFER IN FROM GENERAL	(684)	-	-	-	-	-
TRANSFER IN FROM CAPITAL PROJE	(849,282)	-	-	-	-	-
<b>Total</b>	<b>\$ (3,299,688)</b>	<b>\$ (2,640,439)</b>	<b>\$ (2,473,548)</b>	<b>\$ (1,977,974)</b>	<b>\$ (1,977,974)</b>	<b>\$ (1,980,998)</b>

## Civil Rights

---

### Agency Mission

---

The mission of the Department of Civil Rights is to provide high-level management and coordination of the City's affirmative action, disability rights and equal opportunity responsibilities, including oversight of the Divisions of Affirmative Action, Equal Opportunities, and the Disability Rights and Services Program.

### Agency Overview

---

The Agency strives to improve the quality of life for all people. Civil Rights promotes equality and the prevention and elimination of discrimination through education and enforcement. The Department of Civil Rights is responsible for the management, development, and implementation of Chapter 39 of the Madison General Ordinances. The Department of Civil Rights is an active participant in the Neighborhood Team Resource program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Civil Rights	1,258,921	1,461,951	1,161,741	1,378,890	1,378,890	1,450,352
Total	\$ 1,258,921	\$ 1,461,951	\$ 1,161,741	\$ 1,378,890	\$ 1,378,890	\$ 1,450,352

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(39,650)	-	-	-	-	-
Salaries	957,721	1,056,685	804,619	1,020,309	1,020,309	1,088,714
Fringe Benefits	305,302	321,333	268,509	272,519	272,519	275,576
Supplies	15,561	12,275	33,410	10,375	10,375	10,375
Purchased Services	79,356	69,907	53,452	70,775	70,775	70,775
Inter-Departmental Billings	(64,250)	-	-	-	-	-
Transfers Out	4,881	1,751	1,751	4,913	4,913	4,913
Total	\$ 1,258,921	\$ 1,461,951	\$ 1,161,741	\$ 1,378,890	\$ 1,378,890	\$ 1,450,352

### 2016 Budget Highlights

---

The adopted budget includes:

- Full funding for the AASPIRE Internship program, which will support 5 internship spots.
- Continuation of the City's language assistance program, including: Interpreter services, written translation services, in-person language interpretation, American Sign Language video remote interpretation, and language assistance equipment maintenance.
- Funding for the City's Equity Coordinator; the position will continue to be housed in the Department of Civil Rights.

**Service: Civil Rights***Service Description*

This service includes three components: Affirmative Action, Disability Rights and Equal Opportunities. **Affirmative Action** ensures that the City of Madison takes proactive steps to provide equal opportunities for all employees and individuals seeking access to employment, service delivery, and/or business opportunities, without regard to their membership in a group protected by law, according to the requirements of Chapter 39 of the Madison General Ordinances. **Disability Rights** and Services Program coordinates the City's efforts to prevent discrimination on the basis of disability in the delivery of services by City departments and City-funded programs. This service also provides staff support to the Commission on People with Disabilities. The **Equal Opportunities** Division is the primary City entity responsible for remedying discrimination complaints brought by individuals in 25 protected classes. Any remedy pursued by the Division is based on the enforcement authority of the Equal Opportunities Ordinance (MGO 39.03), which provides a fair and impartial process for resolving charges of discrimination. EOD Investigators/Conciliators first attempt to resolve complaints via early mediation. If the early mediation is unsuccessful, the investigator makes an initial determination. If the complaint is certified to hearing, the EOC Hearing Examiner sets the schedule; reviews the file, briefs and legal arguments; conducts the hearing; and independently researches and issues decisions appropriate to the record before him. Prior to each hearing, the Hearing Examiner allows an investigator to attempt to resolve the complaint via working out a settlement agreement.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Salaries	957,721	1,056,685	1,020,309	1,020,309	1,088,714	32,029
Fringe Benefits	305,302	321,333	272,519	272,519	275,576	(45,757)
Supplies	15,561	12,275	10,375	10,375	10,375	(1,900)
Purchased Services	79,356	69,907	70,775	70,775	70,775	868
Inter-Departmental Billings	(64,250)	-	-	-	-	-
Transfers Out	4,881	1,751	4,913	4,913	4,913	3,162
<b>Total</b>	<b>\$ 1,258,921</b>	<b>\$ 1,461,951</b>	<b>\$ 1,378,890</b>	<b>\$ 1,378,890</b>	<b>\$ 1,450,352</b>	<b>\$ (11,599)</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
EOC Hearing Examiner	23-01	1.00	139,580	1.00	143,695	1.00	143,695	1.00	144,514
Civil Rights Director	21-18	1.00	116,612	1.00	120,042	1.00	120,042	1.00	120,726
Administrative Clerk 1	20-09	1.00	43,352	1.00	42,021	1.00	42,021	1.00	42,260
Clerk Typist 2	20-06	-	-	0.90	42,493	0.90	42,493	0.90	42,735
Clerk Typist	20-03	0.90	41,236	-	-	-	-	-	-
Affirmative Action Manager	18-13	1.00	91,675	1.00	95,039	1.00	95,039	1.00	95,581
Equal Opportunities Manager	18-13	1.00	73,623	1.00	72,365	1.00	72,365	1.00	72,778
Affirmative Action Specialist	18-10	1.00	72,941	1.00	78,362	1.00	78,362	1.00	78,809
Equity Coordinator	18-10	1.00	64,751	1.00	63,062	-	-	1.00	63,421
Contract Compliance Specialist	18-08	-	-	1.00	73,357	1.00	73,357	1.00	73,775
EO Invest./Concil. 3	18-08	1.00	73,275	-	-	-	-	-	-
Contract Compliance Monitor	18-06	-	-	2.00	128,510	2.00	128,510	2.00	129,242
EO Invest./Concil. 2	18-06	-	-	-	-	-	-	-	-
Disability Rights & Services Spec.	18-04	1.00	54,247	1.00	59,046	1.00	59,046	1.00	59,383
EO Invest./Concil. 1	18-04	2.00	102,495	3.00	159,508	3.00	159,508	3.00	160,418
Contract Compliance Monitor	18-02	3.00	172,394	-	-	-	-	-	-
Administrative Clerk 1	17-09	1.00	42,670	1.00	45,163	1.00	45,163	1.00	45,420
Budgeted Salary Savings			(21,916)		(21,916)		(21,916)		(21,916)
Net Permanent Salaries		15.90	\$ 1,066,935	15.90	\$ 1,100,748	14.90	\$ 1,037,686	15.90	\$ 1,107,147



Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	11,456	-	-	-
OFFICE SUPPLIES	2,381	1,875	11,254	1,875	1,875	1,875
COPY PRINTING SUPPLIES	2,286	2,000	2,045	2,000	2,000	2,000
HARDWARE SUPPLIES	854	1,000	2,363	1,000	1,000	1,000
SOFTWARE LICENSES & SUPPLIES	-	-	516	-	-	-
POSTAGE	6,763	5,900	3,191	4,000	4,000	4,000
BOOKS AND SUBSCRIPTIONS	1,809	1,500	2,568	1,500	1,500	1,500
WORK SUPPLIES	20	-	17	-	-	-
FOOD AND BEVERAGE	1,447	-	-	-	-	-
<b>Total</b>	<b>\$ 15,561</b>	<b>\$ 12,275</b>	<b>\$ 33,410</b>	<b>\$ 10,375</b>	<b>\$ 10,375</b>	<b>\$ 10,375</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	3,962	1,468	2,628	1,167	1,167	1,167
FACILITY RENTAL	28,131	31,973	-	31,973	31,973	31,973
CUSTODIAL BUILDING USE CHARGES	-	-	21,118	-	-	-
COMMUNICATION DEVICE RPR MAIN	-	4,170	500	-	-	-
CONFERENCES AND TRAINING	9,210	9,000	6,567	9,000	9,000	9,000
MEMBERSHIPS	1,114	550	150	550	550	550
STORAGE SERVICES	1,132	346	104	150	150	150
ADVERTISING SERVICES	770	400	999	400	400	400
INTERPRETERS SIGNING SERVICES	34,620	22,000	19,887	27,535	27,535	27,535
OTHER SERVICES AND EXPENSES	416	-	1,500	-	-	-
<b>Total</b>	<b>\$ 79,356</b>	<b>\$ 69,907</b>	<b>\$ 53,452</b>	<b>\$ 70,775</b>	<b>\$ 70,775</b>	<b>\$ 70,775</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO ENGINEERING	(35,000)	-	-	-	-	-
ID BILLING TO COM DEV BLK GNT	(3,250)	-	-	-	-	-
ID BILLING TO TRANSIT	(26,000)	-	-	-	-	-
<b>Total</b>	<b>\$ (64,250)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(39,650)	-	-	-	-	-
<b>Total</b>	<b>\$ (39,650)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	941	1,020	1,020	4,208	4,208	4,208
TRANSFER OUT TO WORKERS COMPE	3,940	731	731	705	705	705
<b>Total</b>	<b>\$ 4,881</b>	<b>\$ 1,751</b>	<b>\$ 1,751</b>	<b>\$ 4,913</b>	<b>\$ 4,913</b>	<b>\$ 4,913</b>

# Clerk

---

## Agency Mission

The mission of the Clerk's Office is to provide equitable access to open government by promoting inclusion and full participation of all residents in the democratic process.

## Agency Overview

The Agency facilitates the right to vote, provides access to open meetings and open records, offers impartial license administration, and supports the legislative process. The Clerk's Office is an active participant in the Neighborhood Resource Team program.

## Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Clerk	1,559,667	1,307,597	1,246,912	1,869,681	1,894,681	1,895,757
<b>Total</b>	<b>\$ 1,559,667</b>	<b>\$ 1,307,597</b>	<b>\$ 1,246,912</b>	<b>\$ 1,869,681</b>	<b>\$ 1,894,681</b>	<b>\$ 1,895,757</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Salaries	1,118,754	866,224	810,924	1,481,276	1,481,276	1,483,699
Fringe Benefits	164,026	164,777	164,690	148,494	148,494	147,147
Supplies	160,221	169,175	165,500	78,225	78,225	78,225
Purchased Services	113,952	105,380	102,827	158,506	183,506	183,506
Inter-Departmental Charges	932	-	930	950	950	950
Transfers Out	1,783	2,041	2,041	2,230	2,230	2,230
<b>Total</b>	<b>\$ 1,559,667</b>	<b>\$ 1,307,597</b>	<b>\$ 1,246,912</b>	<b>\$ 1,869,681</b>	<b>\$ 1,894,681</b>	<b>\$ 1,895,757</b>

## 2016 Budget Highlights

The adopted budget includes:

- Full funding for costs associated with four elections that will take place during 2016, including a Presidential Election, and the implementation of Voter ID (\$600,000).
- Funding to support a voter outreach campaign to educate eligible voters about ID requirements associated with the newly implemented Wisconsin Voter ID law (\$25,000).
- Funding for the maintenance agreement on ballot tabulators, which has been free the past two years (\$19,600).
- Funding for support for eight hourly election aide positions for the Presidential Election, which will reduce permanent employee overtime costs (\$36,187).
- Funding for two interns through the AASPIRE and Wanda Fullmore Youth programs to work on voter outreach initiatives (\$7,198).

**Service: Clerk***Service Description*

This service administers elections for the City of Madison. In addition, the service processes license applications for alcohol sales, bartenders, health licenses and other city licenses. Campaign finance reports, lobbyist filings and any claims or lawsuits filed against the City are filed with the Clerk's Office.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Salaries	1,118,754	866,224	1,481,276	1,481,276	1,483,699	617,475
Fringe Benefits	164,026	164,777	148,494	148,494	147,147	(17,630)
Supplies	160,221	169,175	78,225	78,225	78,225	(90,950)
Purchased Services	113,952	105,380	158,506	183,506	183,506	78,126
Inter-Departmental Charges	932	-	950	950	950	950
Transfers Out	1,783	2,041	2,230	2,230	2,230	189
<b>Total</b>	<b>\$ 1,559,667</b>	<b>\$ 1,307,597</b>	<b>\$ 1,869,681</b>	<b>\$ 1,894,681</b>	<b>\$ 1,895,757</b>	<b>\$ 588,160</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
City Clerk	21-15	1.00	102,603	1.00	105,621	1.00	105,621	1.00	106,223
Certified Municipal Clerk	20-11	6.50	312,156	1.50	77,427	1.50	77,427	1.50	77,868
Municipal Clerk 2	20-10	-	-	3.00	151,433	3.00	151,433	3.00	152,296
Municipal Clerk 1	20-09	-	-	2.00	88,513	2.00	88,513	2.00	89,017
Budgeted Salary Savings			(8,295)		(18,179)		(18,179)		(18,179)
Net Permanent Salaries		7.50	\$ 406,464	7.50	\$ 404,815	7.50	\$ 404,815	7.50	\$ 407,226

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	1,407	1,500	1,500	1,500	1,500	1,500
COPY PRINTING SUPPLIES	40,936	36,000	36,000	40,500	40,500	40,500
ELECTION SUPPLIES	65,171	101,675	98,000	12,725	12,725	12,725
HARDWARE SUPPLIES	9,207	-	-	-	-	-
POSTAGE	43,500	30,000	30,000	23,500	23,500	23,500
<b>Total</b>	<b>\$ 160,221</b>	<b>\$ 169,175</b>	<b>\$ 165,500</b>	<b>\$ 78,225</b>	<b>\$ 78,225</b>	<b>\$ 78,225</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	1,488	2,750	1,333	4,500	4,500	4,500
CELLULAR TELEPHONE	531	600	562	3,500	3,500	3,500
FACILITY RENTAL	53,086	57,030	20,978	56,275	56,275	56,275
CUSTODIAL BUILDING USE CHARGES	-	-	26,949	-	-	-
EQUIP IMPROV REPAIR MAINT	1,800	-	-	-	-	-
LEASE RENTAL OF EQUIPMENT	69	-	-	-	-	-
CONFERENCES AND TRAINING	8,954	10,000	10,000	8,500	8,500	8,500
MEMBERSHIPS	350	400	400	455	455	455
DELIVERY FREIGHT CHARGES	2,667	17,500	17,500	36,256	36,256	36,256
STORAGE SERVICES	2,513	2,100	2,105	2,000	2,000	2,000
ADVERTISING SERVICES	42,215	15,000	22,000	19,070	44,070	44,070
OTHER SERVICES AND EXPENSES	280	-	1,000	27,950	27,950	27,950
<b>Total</b>	<b>\$ 113,952</b>	<b>\$ 105,380</b>	<b>\$ 102,827</b>	<b>\$ 158,506</b>	<b>\$ 183,506</b>	<b>\$ 183,506</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM TRAFFIC ENGINEER	932	-	930	950	950	950
<b>Total</b>	<b>\$ 932</b>	<b>\$ -</b>	<b>\$ 930</b>	<b>\$ 950</b>	<b>\$ 950</b>	<b>\$ 950</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	941	1,370	1,370	1,490	1,490	1,490
TRANSFER OUT TO WORKERS COMPE	842	671	671	740	740	740
TRANSFER OUT TO LOANS	-	-	-	-	-	-
<b>Total</b>	<b>\$ 1,783</b>	<b>\$ 2,041</b>	<b>\$ 2,041</b>	<b>\$ 2,230</b>	<b>\$ 2,230</b>	<b>\$ 2,230</b>

## Common Council

---

### Agency Mission

The mission of the Common Council is to represent the citizens of the City of Madison by promoting the safety, health and general well-being of our community within the bounds of fiscal responsibility while preserving and advancing the quality of life resulting in exceptional civic pride.

### Agency Overview

The Agency has responsibility for the management and control of City property, finances, highways, navigable waters, and public service; and has the power to act for the government and the good order of the City, for its commercial benefit and for the health, safety, and welfare of the public. It may carry out its power by license, regulation, suppression, borrowing of money, tax levy, appropriation, fine, imprisonment, confiscation and other necessary or convenient means. (Section 62.11 Wisconsin Statutes.)

### Budget Overview

<i>Service</i>	<i>2014 Actual</i>	<i>2015 Adopted</i>	<i>2015 Projected</i>	<i>2016 Request</i>	<i>2016 Executive</i>	<i>2016 Adopted</i>
Common Council	404,356	496,759	439,274	527,241	527,241	554,998
Total	\$ 404,356	\$ 496,759	\$ 439,274	\$ 527,241	\$ 527,241	\$ 554,998

<i>Major</i>	<i>2014 Actual</i>	<i>2015 Adopted</i>	<i>2015 Projected</i>	<i>2016 Request</i>	<i>2016 Executive</i>	<i>2016 Adopted</i>
Revenues	(9,108)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
Salaries	275,786	348,232	316,748	377,621	377,621	403,886
Fringe Benefits	52,536	60,984	56,253	59,807	59,807	61,299
Supplies	63,206	52,265	33,443	52,265	52,265	52,265
Purchased Services	16,196	37,580	35,132	36,533	36,533	36,533
Transfers Out	5,740	4,698	4,698	8,015	8,015	8,015
Total	\$ 404,356	\$ 496,759	\$ 439,274	\$ 527,241	\$ 527,241	\$ 554,998

### 2016 Budget Highlights

- The adopted budget funds the continuation of existing services.
- The adopted budget reflects the annualization of the Council salary increase adopted in 2015.
- The Common Council receives legislative support from the Common Council Legislative Analyst; the position is housed in the Attorney's Office.
- Members of the Common Council are active participants on Neighborhood Resource Teams (NRT) in districts that house NRTs. Aldermanic Districts with NRTs include:
  - District 1
  - District 6
  - District 10
  - District 12
  - District 14
  - District 16
  - District 18
  - District 20

**Service: Common Council***Service Description*

This service, established by State Statute, is responsible for policy determination for the City of Madison. The Council is comprised of 20 elected members, meets generally on the first and third Tuesdays of each month, and acts on proposed legislation, policy matters, and other City business. Council members also meet many times throughout the month in board, commission, and committee meetings. Information is received from and disseminated to constituents through meetings, newsletters, correspondence, phone calls, surveys, and questionnaires. The Council office provides staffing through the Administrative Assistant and the Secretary 1, who perform various administrative, management, and clerical functions for Council members.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(9,108)	(7,000)	(7,000)	(7,000)	(7,000)	-
Salaries	275,786	348,232	377,621	377,621	403,886	55,654
Fringe Benefits	52,536	60,984	59,807	59,807	61,299	315
Supplies	63,206	52,265	52,265	52,265	52,265	-
Purchased Services	16,196	37,580	36,533	36,533	36,533	(1,047)
Transfers Out	5,740	4,698	8,015	8,015	8,015	3,317
<b>Total</b>	<b>\$ 404,356</b>	<b>\$ 496,759</b>	<b>\$ 527,241</b>	<b>\$ 527,241</b>	<b>\$ 554,998</b>	<b>\$ 58,239</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Administrative Assistant	17-14	1.00	58,668	1.00	60,384	1.00	60,384	1.00	60,728
Secretary 1	17-10	1.00	50,648	1.00	52,483	1.00	52,483	1.00	52,782
Budgeted Salary Savings			(2,278)		(2,278)		(2,278)		(2,278)
Net Permanent Salaries		2.00	\$ 107,038	2.00	\$ 110,589	2.00	\$ 110,589	2.00	\$ 111,232



Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	1,747	-	-	-
OFFICE SUPPLIES	32,967	26,500	11,141	26,500	26,500	26,500
COPY PRINTING SUPPLIES	4,450	5,800	4,269	5,800	5,800	5,800
POSTAGE	25,402	19,765	15,551	19,765	19,765	19,765
BOOKS AND SUBSCRIPTIONS	166	200	221	200	200	200
FOOD AND BEVERAGE	221	-	514	-	-	-
<b>Total</b>	<b>\$ 63,206</b>	<b>\$ 52,265</b>	<b>\$ 33,443</b>	<b>\$ 52,265</b>	<b>\$ 52,265</b>	<b>\$ 52,265</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	736	1,375	1,348	650	650	650
SYSTEMS COMMUNICATION INTERNET	-	-	405	-	-	-
FACILITY RENTAL	9,331	10,605	707	10,283	10,283	10,283
CUSTODIAL BUILDING USE CHARGES	-	-	7,005	-	-	-
CONFERENCES AND TRAINING	3,364	25,500	25,390	25,500	25,500	25,500
DELIVERY FREIGHT CHARGES	-	-	205	-	-	-
STORAGE SERVICES	53	100	74	100	100	100
CONSULTING SERVICES	600	-	-	-	-	-
TRANSCRIPTION SERVICES	2,112	-	-	-	-	-
<b>Total</b>	<b>\$ 16,196</b>	<b>\$ 37,580</b>	<b>\$ 35,132</b>	<b>\$ 36,533</b>	<b>\$ 36,533</b>	<b>\$ 36,533</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
MISCELLANEOUS REVENUE	(9,108)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
<b>Total</b>	<b>\$ (9,108)</b>	<b>\$ (7,000)</b>	<b>\$ (7,000)</b>	<b>\$ (7,000)</b>	<b>\$ (7,000)</b>	<b>\$ (7,000)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	5,508	4,456	4,456	7,780	7,780	7,780
TRANSFER OUT TO WORKERS COMPE	232	242	242	235	235	235
<b>Total</b>	<b>\$ 5,740</b>	<b>\$ 4,698</b>	<b>\$ 4,698</b>	<b>\$ 8,015</b>	<b>\$ 8,015</b>	<b>\$ 8,015</b>

## Community Development Division

### Agency Mission

The mission of the Community Development Division (CDD) is to support and collaborate with residents, neighborhoods and other community stakeholders in efforts to identify and address needs, and to help overcome barriers to opportunity.

### Agency Overview

The Agency accomplishes this mission by providing affordable housing; expanding economic opportunities; promoting and supporting healthy, thriving neighborhoods; improving the quality of child care for all children; providing services that enhance the quality of life for youth and families; and promoting successful aging by supporting Madison's older adults. The CDD's resources and the strategies are focused on, but not limited to, persons of low- and moderate-income, and the Division purchases several services from area non-profit agencies to address these strategies. In addition, the CDD closely aligns itself with the larger goals of the City of Madison and works cooperatively with other governmental units and community partners in efforts to further these goals. Organizationally, the CDD is comprised of four teams, including Child Care, Community Resources, the Community Development Block Grant (CDBG) Office, and the Madison Senior Center. The Community Development Division is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Affordable Housing		2,672,956	2,672,956	935,235	1,034,985	821,458
Community Support Services		4,217,548	4,217,548	5,957,235	6,202,235	6,660,280
Economic Development and Empl	Detail not available.	1,754,621	1,754,621	1,253,665	1,328,665	1,343,068
Overall Program Administration		353,200	353,200	428,451	277,869	95,741
Strong and Healthy Neighborhoo		173,522	173,522	1,363,974	1,388,974	1,348,018
<b>Total</b>	<b>\$ 8,777,092</b>	<b>\$ 9,171,847</b>	<b>\$ 9,171,847</b>	<b>\$ 9,938,559</b>	<b>\$ 10,232,727</b>	<b>\$ 10,268,565</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(5,562,064)	(8,045,704)	(8,045,704)	(9,871,842)	(9,871,842)	(9,871,842)
Salaries	2,208,296	2,574,404	2,574,404	2,590,180	2,579,345	2,642,880
Fringe Benefits	1,530,615	1,794,713	1,794,713	792,344	792,344	822,998
Supplies	59,949	72,495	72,495	52,645	52,645	52,645
Purchased Services	10,403,113	12,722,548	12,722,548	16,296,616	16,771,616	16,718,264
Debt/Other Financing Uses	81,430	8,000	8,000	10,039	10,039	10,039
Inter-Departmental Charges	611,037	121,293	121,293	126,293	126,293	121,293
Inter-Departmental Billings	(681,916)	(104,043)	(104,043)	(91,643)	(261,640)	(261,640)
Transfers Out	126,632	28,141	28,141	33,928	33,928	33,928
<b>Total</b>	<b>\$ 8,777,092</b>	<b>\$ 9,171,847</b>	<b>\$ 9,171,847</b>	<b>\$ 9,938,559</b>	<b>\$ 10,232,727</b>	<b>\$ 10,268,565</b>

---

**2016 Budget Highlights**

---

- The 2016 budget presents the budgets for the Community Development Division and Community Block Grant as one budget. Presentation of the budget may be incomplete in each service area due to the transfer between systems.
- The change from the Executive Budget to the Adopted Budget reflects the technical adjustment made in the Board of Estimates amendment number 1.

The adopted budget includes:

- Contract funding for a Housing First Street Team to work with chronically homeless persons in Madison, with a particular emphasis on persons living on the streets in the City's downtown (\$100,000).
- A multi-agency Coordinated Service Delivery pilot addressing one or more of the achievement gaps highlighted in the Race to Equity report (\$100,000 reallocated from the Emerging Opportunities Program).
- The expansion of the Domestic Abuse Intervention Services shelter. Since 2014, shelter beds increased from 25 to 56, a 60% increase in the number of people served annually (\$25,000).
- Funding support for Labor Compliance monitoring for CDD Construction Projects to be paid to the Department of Civil Rights. DCR will perform labor compliance for CDD-administrated construction projects (\$5,000).
- Inflationary increases (1.7%) for CDD administered contracts. The impacted agencies are nonprofit organizations working to provide support services to vulnerable populations (\$120,000).
- Funding for two position reclassifications (\$14,165).
- A Technical Assistance Job Training program for youth and low income individuals. Funding for this program will also support a contract to analyze equity policies surrounding the City's procurement practices. No levy funding is used to support the program, as the funding is supported by appropriations from the Parking Utility (\$19,721), the Sewer Utility (\$49,721), the Stormwater Utility (\$25,629) and the Water Utility (\$54,929).
- Funding for the Youth Private Sector Job Training program. Funding for this program seeks to increase capacity of private sector employers to provide internship program for Madison's youth (\$200,000).
- Funding to expand the Wanda Fullmore Internship program by adding 20 internships. The increased funding will bring total funding for the program to \$100,000 and 50 internships annually. The internship program seeks to connect Madison youth with internship opportunities within the City of Madison organization (\$30,000).
- Funding for Senior Service community support contracts not recommended for funding through the Community Development summer funding process. The funding will support contracts for South Madison Coalition of the Elderly-Volunteer Guardian Program (\$15,000), RSVP of Dane County (\$10,227), West Madison Senior Coalition-Home Chore Program (\$10,227) and South Madison Coalition of the Elderly-Coalition Collaborative Initiative (\$10,000). Funding for these programs will be ongoing.

**2016 Budget Highlights**

---

- Funding to support operating costs for a proposed Day Resource Center that will be jointly supported by Dane County and the City of Madison (\$80,000). These funds will be ongoing. A portion of these funds will be used to support gap services until a Day Resource Center opens.
- Funding to the Vera Court Neighborhood Center to support its Milestones Program (\$40,000).
- Establishing a single-year Emerging Opportunities funding cycle. The previous funding cycle was a two-year cycle.
- Creation of a Community Service Specialist position to support youth services programming. The newly created position is partially funded by reducing Purchased Services by \$40,000. The adopted budget added \$35,000 for the creation of this position.

**Service: Affordable Housing***Service Description*

This service focuses on providing decent, safe, sanitary and affordable housing opportunities for low- and moderate-income households in order to enhance household, neighborhood and community stability. Through its CDBG Office, CDD contracts with non-profit partners to address the following objectives: to preserve, improve and expand the supply of affordable housing for homeowners and renters through owner-occupied housing rehabilitation activities and the development of owner-occupied and rental housing; and to improve housing stability for homebuyers, renters, homeless and special needs populations through the provision of homebuyer assistance, homeless services and other housing resources.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(1,446,000)	(6,332,336)	(6,332,336)	(6,332,336)	(4,886,336)
Salaries	Detail not available.	-	410,297	410,297	412,645	412,645
Fringe Benefits		-	113,472	113,472	115,597	115,597
Purchased Services		4,118,956	6,743,802	6,843,552	6,625,552	2,506,596
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,672,956</b>	<b>\$ 935,235</b>	<b>\$ 1,034,985</b>	<b>\$ 821,458</b>	<b>\$ (1,851,498)</b>

**Service: Community Support Services***Service Description*

This service is comprised of several discrete program areas, including: **Child Care Services and Support** which provides City of Madison Accreditation services, as well as child care tuition assistance and grants; **Madison Senior Center** which promotes “successful aging” through the planning, development, coordination and implementation of senior adult programs, activities and services at this centrally located City facility. Program and activity expenses are raised by the Center’s Board of Directors; **Family Support and Services for Children and Youth** which supports children, youth and families for optimal growth, development and community engagement through access to quality early childhood and afterschool programming, and family support programming. This program area includes the Madison Out-of-School Time (MOST) initiative; **Services for Older Adults** which helps seniors live as independently as possible, maintain and improve their health and well-being, and reduce seniors’ isolation; and **Safety and Support Services** which provides crisis intervention and supportive services for victims of sexual assault and domestic violence, vulnerable children, runaway and homeless youth, and families in crisis. CDD contracts with non-profit partners to provide many of the direct services associated with the above program areas. In addition, agencies funded by the Division are provided with contract administration, technical assistance, grant writing, and collaborative planning and consultation by CDD staff, as needed.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(98,000)	(133,000)	(133,000)	(133,000)	(35,000)
Salaries		-	1,232,846	1,232,846	1,288,762	1,288,762
Fringe Benefits	Detail not available.	923,051	386,780	386,780	413,572	(509,479)
Supplies		30,400	10,550	10,550	10,550	(19,850)
Purchased Services		3,354,220	4,452,182	4,697,182	5,072,519	1,718,299
Inter-Departmental Charges		7,877	7,877	7,877	7,877	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 4,217,548</b>	<b>\$ 5,957,235</b>	<b>\$ 6,202,235</b>	<b>\$ 6,660,280</b>	<b>\$ 2,442,732</b>

**Service: Economic Development and Employment Opportunities***Service Description*

This service focuses on expanding employment opportunities and enhancing neighborhood vitality by supporting new and existing businesses. CDD contracts with non-profit partners to address **Youth Employment Initiatives** by pursuing internship programs and other opportunities to provide skills development, job training and work experience to area youth. Through its CDBG Office, CDD also contracts with non-profit partners to address **Job Creation and Community Business Development** by creating jobs, particularly for under-represented individuals, and by supporting new or expanding businesses; **Small Business Development** by assisting entrepreneurs, particularly those from populations that are under-represented, seeking to start or grow small businesses and micro-enterprises (as defined by HUD) that create jobs; and **Adult Workforce Preparedness** by providing needed support and opportunities to help individuals overcome barriers to gainful employment and achieve economic stability.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(900,000)	(1,505,894)	(1,505,894)	(1,505,894)	(605,894)
Salaries	Detail not available.	-	232,781	232,781	234,113	234,113
Fringe Benefits		-	67,655	67,655	68,226	68,226
Purchased Services		2,654,621	2,459,123	2,534,123	2,546,623	(107,998)
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,754,621</b>	<b>\$ 1,253,665</b>	<b>\$ 1,328,665</b>	<b>\$ 1,343,068</b>	<b>\$ (411,553)</b>

**Service: Overall Program Administration***Service Description*

This service provides general day-to-day management and administrative aspects of the Community Development Division, including staff's participation in citywide efforts and initiatives not specifically tied to one of the four other major service areas. CDD/CDBG staff participate in Neighborhood Resource Teams, along with a variety of other City and community networks and committees that identify strategies to respond to emerging issues in our community.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(4,059,204)	(844,407)	(844,407)	(844,407)	3,214,797
Salaries		2,574,404	483,911	473,076	475,696	(2,098,708)
Fringe Benefits		871,662	156,931	156,931	154,799	(716,863)
Supplies		42,095	42,095	42,095	42,095	-
Purchased Services	Detail not available.	920,229	560,681	590,931	413,316	(507,163)
Debt/Other Financing Uses		8,000	10,039	10,039	10,039	2,039
Inter-Departmental Charges		71,916	76,916	76,916	71,916	-
Inter-Departmental Billings		(104,043)	(91,643)	(261,640)	(261,640)	(157,597)
Transfers Out		28,141	33,928	33,928	33,928	5,787
<b>Total</b>	<b>\$ -</b>	<b>\$ 353,200</b>	<b>\$ 428,451</b>	<b>\$ 277,869</b>	<b>\$ 95,741</b>	<b>\$ (257,709)</b>

**Service: Strong Healthy Neighborhoods***Service Description*

This service focuses on strengthening neighborhoods through strategic investments in physical assets and amenities like neighborhood centers, community gardens or other community facilities, as well as other planning and revitalization efforts. CDD contracts with non-profit partners to address **Planning Councils & Capacity Building** by assisting residents in becoming engaged in decisions affecting their neighborhood, including increasing leadership capacity, problem identification and problem solving, and advocacy. Through its CDBG Office, CDD also contracts with non-profit partners and other units of City government to address **Neighborhood Centers & Community Gardens** by creating, enhancing, or sustaining the development and operation of physical assets, such as neighborhood centers, community gardens or other physical amenities that help bring people of diverse backgrounds together, serve as neighborhood focal points, or help residents develop skills or take advantage of opportunities that will strengthen neighborhoods; **Capital Improvements for Community Organizations** by creating or improving safe, accessible, energy-efficient & well-maintained community and neighborhood facilities; and **Neighborhood Revitalization Plans & Projects** by helping residents within designated neighborhoods identify, plan for and implement projects and activities that promise to enhance the quality of life for neighborhood residents.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(1,542,500)	(1,056,205)	(1,056,205)	(1,056,205)	486,295
Salaries		-	230,345	230,345	231,664	231,664
Fringe Benefits	Detail not available.	-	67,506	67,506	70,805	70,805
Purchased Services		1,674,522	2,080,828	2,105,828	2,060,254	385,732
Inter-Departmental Charges		41,500	41,500	41,500	41,500	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 173,522</b>	<b>\$ 1,363,974</b>	<b>\$ 1,388,974</b>	<b>\$ 1,348,018</b>	<b>\$ 1,174,496</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Community Dev. Director	21-18	1.00	110,418	1.00	113,653	1.00	113,653	1.00	114,301
Child Care Assistant Coord.	20-14	1.00	55,376	1.00	57,329	1.00	57,329	1.00	57,655
Community Development Aide	20-12	1.00	55,378	1.00	57,078	1.00	57,078	1.00	57,403
Program Assistant 2	20-12	1.00	52,950	2.00	110,815	2.00	110,815	2.00	111,447
Senior Center Program Asst.	20-12	1.00	54,448	-	-	-	-	-	-
Senior Center Volunteer Coord.	20-12	1.00	51,451	1.00	48,443	1.00	48,443	1.00	48,719
Program Assistant 1	20-11	1.00	54,501	1.00	56,104	1.00	56,104	1.00	56,423
Administrative Clerk 1	20-09	2.00	101,038	2.00	93,717	2.00	93,717	2.00	94,251
Clerk-Typist 2	20-06	-	-	1.00	45,350	1.00	45,350	1.00	45,608
Senior Center Clerk-Typist 1	20-03	1.00	34,358	-	-	-	-	-	-
Grants Supervisor	18-15	1.00	82,390	1.00	88,756	1.00	88,756	1.00	89,262
Grants Administrator 4	18-12	0.50	45,450	0.50	46,848	0.50	46,848	0.50	47,115
Senior Center Director	18-12	1.00	90,900	1.00	93,572	1.00	93,572	1.00	94,105
Child Care Prog. Coord.	18-10	1.00	82,775	1.00	93,573	1.00	93,573	1.00	94,106
Comm. Services Prog. Coord.	18-10	1.00	83,341	1.00	88,167	1.00	88,167	1.00	88,670
Comprehensive Comm. Planner	18-10	1.00	47,807	-	-	-	-	-	-
Planner 3	18-10	-	-	1.00	63,062	1.00	63,062	1.00	63,421
Child Care Program Spec. 2	18-08	6.00	413,107	6.00	438,438	6.00	438,438	6.00	440,937
Community Services Spec. 2	18-08	4.00	275,811	3.00	225,605	3.00	225,605	3.00	226,891
Grants Administrator 2	18-08	6.00	422,665	6.00	437,836	6.00	437,836	6.00	440,331
Housing Rehab. Specialist	18-08	2.00	147,111	2.00	154,500	2.00	154,500	2.00	155,380
Comm. Services Spec. 1	18-06	-	-	1.00	63,305	1.00	63,305	2.00	113,951
Senior Center Program Coord.	18-04	1.00	58,351	1.00	53,559	1.00	53,559	1.00	53,864
Administrative Assistant	17-14	1.00	81,541	1.00	59,843	1.00	59,843	1.00	60,184
Custodial Worker 2	16-07	1.00	49,945	1.00	51,615	1.00	51,615	1.00	51,909
Policy/Prog. Spec - Housing	xx-xx	1.00	62,511	1.00	65,000	1.00	65,000	1.00	65,371
Budgeted Salary Savings			(50,334)		(50,334)		(50,334)		(50,334)
Net Permanent Salaries		37.50	\$ 2,463,289	37.50	\$ 2,555,833	37.50	\$ 2,555,833	38.50	\$ 2,620,973

Note: The Community Development Block Grant Agency was combined with the Community Development Division in 2016.



Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	8,500	10,195	10,195	10,695	10,695	10,695
ARTWORK	85	-	-	-	-	-
COPY PRINTING SUPPLIES	18,009	12,600	12,600	12,600	12,600	12,600
HARDWARE SUPPLIES	11,227	12,000	12,000	12,000	12,000	12,000
SOFTWARE LICENSES & SUPPLIES	176	25,500	25,500	500	500	500
POSTAGE	3,773	4,000	4,000	4,250	4,250	4,250
PROGRAM SUPPLIES	6,394	-	-	2,000	2,000	2,000
BOOKS AND SUBSCRIPTIONS	1,693	2,800	2,800	2,800	2,800	2,800
JANITORIAL SUPPLIES	3,778	4,800	4,800	4,800	4,800	4,800
FOOD AND BEVERAGE	2,852	-	-	2,400	2,400	2,400
BUILDING SUPPLIES	564	600	600	600	600	600
EQUIPMENT SUPPLIES	2,898	-	-	-	-	-
<b>Total</b>	<b>\$ 59,949</b>	<b>\$ 72,495</b>	<b>\$ 72,495</b>	<b>\$ 52,645</b>	<b>\$ 52,645</b>	<b>\$ 52,645</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	3,346	3,300	3,300	3,300	3,300	3,300
ELECTRICITY	27,509	28,800	28,800	28,800	28,800	28,800
WATER	2,222	1,950	1,950	3,393	3,393	3,393
TELEPHONE	6,004	10,105	10,105	10,105	10,105	10,105
CELLULAR TELEPHONE	845	1,230	1,230	1,270	1,270	1,270
BUILDING IMPROV REPAIR MAINT	4,716	5,500	5,500	5,500	5,500	5,500
PEST CONTROL	192	150	150	150	150	150
ELEVATOR REPAIR	2,159	2,300	2,300	2,300	2,300	2,300
FACILITY RENTAL	-	4,800	4,800	-	-	-
COMMUNICATION DEVICE RPR MAIN	4,524	-	-	-	-	-
EQUIP IMPROV REPAIR MAINT	1,707	2,405	2,405	3,405	3,405	3,405
SYSTEM AND SOFTWARE MAINTENANC	2,667	-	-	8,200	8,200	8,200
LEASE RENTAL OF EQUIPMENT	4,836	-	-	-	-	-
MILEAGE	727	1,460	1,460	1,460	1,460	1,460
CONFERENCES AND TRAINING	16,587	38,000	38,000	38,050	38,050	38,050
MEMBERSHIPS	1,075	1,450	1,450	1,450	1,450	1,450
APPRAISAL SERVICES	-	1,000	1,000	1,000	1,000	1,000
AUDIT SERVICES	5,317	9,000	9,000	9,000	9,000	9,000
BANK SERVICES	140	250	250	250	250	250
DELIVERY FREIGHT CHARGES	127	250	250	250	250	250
STORAGE SERVICES	1,697	1,725	1,725	1,725	1,725	1,725
MORTGAGE AND TITLE SERVICES	770	1,000	1,000	1,000	1,000	1,000
CONSULTING SERVICES	45,000	12,500	12,500	1,500	1,500	1,500
ADVERTISING SERVICES	12,055	9,500	9,500	14,950	14,950	14,950
PRINTING SERVICES	-	-	-	200	200	200
INSPECTION SERVICES	42,830	35,000	35,000	35,000	35,000	35,000
PARKING TOWING SERVICES	520	-	-	-	-	-
INTERPRETERS SIGNING SERVICES	-	50	50	50	50	50
TRANSPORTATION SERVICES	10,194	-	-	19,000	19,000	19,000
CATERING VENDING SERVICES	664	-	-	2,350	2,350	2,350
PROGRAM SERVICES	-	-	-	853,051	858,051	858,051
OTHER SERVICES AND EXPENSES	24,150	13,700	13,700	17,500	167,500	167,500
GRANTS	872,754	1,264,029	1,264,029	1,143,029	1,143,029	1,143,029
COMMUNITY AGENCY CONTRACTS	7,767,554	8,923,823	8,923,823	9,733,797	10,053,797	10,000,445
LOANS	1,539,310	2,348,371	2,348,371	4,354,681	4,354,681	4,354,681
PERMITS AND LICENSES	914	900	900	900	900	900
<b>Total</b>	<b>\$ 10,403,113</b>	<b>\$ 12,722,548</b>	<b>\$ 12,722,548</b>	<b>\$ 16,296,616</b>	<b>\$ 16,771,616</b>	<b>\$ 16,718,264</b>

Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	1,280	8,000	8,000	3,169	3,169	3,169
PRINCIPAL	-	-	-	6,870	6,870	6,870
FUND BALANCE GENERATED	80,151	-	-	-	-	-
<b>Total</b>	<b>\$ 81,430</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 10,039</b>	<b>\$ 10,039</b>	<b>\$ 10,039</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	1,694	-	-	-	-	-
ID CHARGE FROM CIVIL RIGHTS	3,250	-	-	-	-	-
ID CHARGE FROM FINANCE	24,813	-	-	-	-	-
ID CHARGE FROM ENGINEERING	79,793	79,793	79,793	84,793	84,793	79,793
ID CHARGE FROM TRAFFIC ENGINEE	585	-	-	-	-	-
ID CHARGE FROM COM DEV BLK GNT	442,573	-	-	-	-	-
ID CHARGE FROM ECONOMIC DEVELO	16,829	-	-	-	-	-
ID CHARGE FROM PLANNING	41,500	41,500	41,500	41,500	41,500	41,500
<b>Total</b>	<b>\$ 611,037</b>	<b>\$ 121,293</b>	<b>\$ 121,293</b>	<b>\$ 126,293</b>	<b>\$ 126,293</b>	<b>\$ 121,293</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO CIVIL RIGHTS	(5,000)	-	-	-	-	-
ID BILLING TO CLERK	(5,000)	-	-	-	-	-
ID BILLING TO FINANCE	(2,500)	-	-	-	-	-
ID BILLING TO MAYOR	(2,500)	-	-	-	-	-
ID BILLING TO MUNICIPAL COURT	(181,843)	(91,643)	(91,643)	(91,643)	-	-
ID BILLING TO FIRE	(5,000)	-	-	-	-	-
ID BILLING TO ENGINEERING	(5,000)	-	-	-	-	-
ID BILLING TO STREETS	(2,500)	-	-	-	-	-
ID BILLING TO LIBRARY	(7,500)	-	-	-	-	-
ID BILLING TO PARKS	(2,500)	-	-	-	-	-
ID BILLING TO COM DEV BLK GNT	(447,573)	-	-	-	(261,640)	(261,640)
ID BILLING TO ECONOMIC DEVELO	(2,500)	-	-	-	-	-
ID BILLING TO PLANNING	(2,500)	-	-	-	-	-
ID BILLING TO MONONA TERRACE	(2,500)	-	-	-	-	-
ID BILLING TO PARKING	(2,500)	-	-	-	-	-
ID BILLING TO WATER	(5,000)	-	-	-	-	-
ID BILLING TO CDA	-	(12,400)	(12,400)	-	-	-
<b>Total</b>	<b>\$ (681,916)</b>	<b>\$ (104,043)</b>	<b>\$ (104,043)</b>	<b>\$ (91,643)</b>	<b>\$ (261,640)</b>	<b>\$ (261,640)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(13,629)	(1,500,000)	(1,500,000)	(352,705)	(352,705)	(352,705)
FEDERAL REVENUES CAPITAL	(2,472,807)	(3,812,854)	(3,812,854)	(6,009,256)	(6,009,256)	(6,009,256)
STATE REVENUES OPERATING	-	-	-	(550,000)	(550,000)	(550,000)
STATE REVENUES CAPITAL	(377,057)	(500,000)	(500,000)	(150,000)	(150,000)	(150,000)
FACILITY RENTAL	(33,882)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)
PROGRAM INCOME PRINCIPAL	(2,033,582)	(1,600,000)	(1,600,000)	(2,077,129)	(2,077,129)	(2,077,129)
PROGRAM INCOME APPRECIATION	(277,454)	(60,000)	(60,000)	(53,807)	(53,807)	(53,807)
APPLICATION FEES	(2,725)	(10,000)	(10,000)	(12,500)	(12,500)	(12,500)
INTEREST	(275,438)	(208,000)	(208,000)	(326,595)	(326,595)	(326,595)
CONTRIBUTIONS AND DONATIONS	(64,000)	(75,000)	(75,000)	(36,000)	(36,000)	(36,000)
MISCELLANEOUS REVENUE	54,759	(110,000)	(110,000)	(134,000)	(134,000)	(134,000)
TRANSFER IN FROM OTHER RESTRIC	-	(53,000)	(53,000)	(53,000)	(53,000)	(53,000)
TRANSFER IN FROM CAPITAL PROJE	(66,250)	(73,850)	(73,850)	(73,850)	(73,850)	(73,850)
<b>Total</b>	<b>\$ (5,562,064)</b>	<b>\$ (8,045,704)</b>	<b>\$ (8,045,704)</b>	<b>\$ (9,871,842)</b>	<b>\$ (9,871,842)</b>	<b>\$ (9,871,842)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	13,017	12,525	12,525	17,942	17,942	17,942
TRANSFER OUT TO WORKERS COMPE	2,899	-	-	5,911	5,911	5,911
TRANSFER OUT TO CDBG	85,485	-	-	-	-	-
TRANSFER OUT TO DEBT SERVICE	9,098	10,075	10,075	10,075	10,075	10,075
TRANSFER OUT TO CAPITAL PROJEC	16,133	-	-	-	-	-
TRANSFER OUT TO LOANS	-	5,541	5,541	-	-	-
<b>Total</b>	<b>\$ 126,632</b>	<b>\$ 28,141</b>	<b>\$ 28,141</b>	<b>\$ 33,928</b>	<b>\$ 33,928</b>	<b>\$ 33,928</b>

## Economic Development Division

### Agency Mission

The mission of the Economic Development Division (EDD) is to promote the economic growth and competitiveness of the City to maintain and enhance the City's fiscal sustainability, job base, and business environment. EDD seeks to foster prosperity and ensure it is broadly shared.

### Agency Overview

The Agency administers the City's economic development plan; manages and coordinates the tools to redevelop and revitalize the City's older neighborhoods and commercial areas; performs real estate services for the City including property acquisition and disposition, management, leases, and relocation; promotes healthy neighborhoods and a viable urban community by administering community-oriented programs which provide affordable housing, expand economic opportunities, enhance suitable living environments, and support thriving neighborhoods, particularly for persons of low and moderate income; and provides advice and connections to help start, attract, retain, and grow businesses. The Economic Development Division is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Economic Revitalization	142,658	39,895	104,253	4,572	4,572	4,572
Office of Business Resources	562,047	488,824	277,055	573,324	754,558	765,200
Office of Real Estate Services	665,579	623,540	769,018	664,362	714,362	667,705
<b>Total</b>	<b>\$ 1,370,284</b>	<b>\$ 1,152,259</b>	<b>\$ 1,150,325</b>	<b>\$ 1,242,258</b>	<b>\$ 1,473,492</b>	<b>\$ 1,437,477</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(296,558)	(12,500)	(201,969)	(12,500)	(37,500)	(37,500)
Salaries	1,303,456	759,950	826,805	793,524	906,848	913,060
Fringe Benefits	356,962	266,896	304,050	313,790	313,790	321,283
Supplies	15,006	19,320	11,732	17,900	17,900	17,900
Purchased Services	94,520	60,500	151,614	68,420	161,330	161,610
Inter-Departmental Charges	54,539	54,539	54,539	54,539	54,539	54,539
Inter-Departmental Billings	(161,130)	-	-	-	-	-
Transfers Out	3,489	3,554	3,554	6,585	6,585	6,585
<b>Total</b>	<b>\$ 1,370,284</b>	<b>\$ 1,152,259</b>	<b>\$ 1,150,325</b>	<b>\$ 1,242,258</b>	<b>\$ 1,423,492</b>	<b>\$ 1,437,477</b>

### 2016 Budget Highlights

The adopted budget includes:

- Funding to double fill the Vending Coordinator position for one quarter in 2016 (\$10,858).
- Funding for expanded programming on State Street and the greater downtown area. Specific use of these funds will be determined through a planning effort of the Economic Development Division, Mayor's Office, Parks Division, and Planning Division. These funds are estimated to equal projected revenues from a change in the sidewalk cafe licensing fee ordinance from a per chair to per square foot methodology that was recently approved by the Common Council (\$52,000). \$10,000 of the total funding will be generated from an anticipated increase in Food Cart License fees.
- Funding to conduct a retail study of the Capitol Square and State Street corridor. The study will be funded by the General Fund (\$10,000), TID 25 (\$2,500), TID 32 (\$35,000) and TID 45 (\$2,500).

**Service: Economic Revitalization***Service Description*

This service promotes redevelopment, neighborhood revitalization and economic development. The Office of Economic Revitalization (OER) administers loans, grants, bonds and other tools to acquire, redevelop, rehabilitate and construct residential housing and commercial projects, including owner-occupied and rental rehabilitation loans, down payment assistance loans, homebuyer's assistance loans, work force housing loans, small cap TIF loans, capital revolving fund loans, commercial facade improvement grants, loans, and tax-exempt revenue bonds. OER provides the staff services necessary for the CDA to manage, operate and implement its programs and redevelopment initiatives. The 2016 budget reflects directly charging TIF related expenditures to various TIF districts.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(66,847)	-	-	-	-	-
Salaries	166,655	104,932	3,692	3,692	3,692	(101,240)
Fringe Benefits	58,728	(74,550)	880	880	880	75,430
Supplies	1,652	3,114	-	-	-	(3,114)
Purchased Services	1,585	6,399	-	-	-	(6,399)
Inter-Departmental Charges	10,362	-	-	-	-	-
Inter-Departmental Billings	(30,140)	-	-	-	-	-
Transfers Out	663	-	-	-	-	-
<b>Total</b>	<b>\$ 142,658</b>	<b>\$ 39,895</b>	<b>\$ 4,572</b>	<b>\$ 4,572</b>	<b>\$ 4,572</b>	<b>\$ (35,323)</b>

**Service: Office of Business Resources***Service Description*

This service helps businesses locate, open, or expand within the City of Madison by directing businesses toward financial and technical assistance programs available through the City and other sources; guiding businesses through City permitting and approval processes; facilitating appropriate space for business development through participation in City land use planning efforts; and maintaining and providing demographic/community information to businesses. The Office of Business Resources (OBR) also manages economic development projects, such as planning for a Madison Public Market and preparation of the City's economic development strategy. In addition, OBR staff serve as City liaisons to local business and economic development organizations, including the Madison Central Business Improvement District, Downtown Madison Inc., Greater Madison Chamber of Commerce, Madison Region Economic Development Partnership (MadREP), and neighborhood business/merchant associations. OBR staffs the Economic Development Committee, Madison Local Food Committee, Vending Oversight Committee, and oversees the City's vending and sidewalk cafe programs.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(36,710)	(12,500)	(12,500)	(37,500)	(37,500)	(25,000)
Salaries	431,107	289,076	418,270	531,594	534,663	245,587
Fringe Benefits	90,744	175,116	103,832	103,832	111,125	(63,991)
Supplies	4,575	7,254	7,900	7,900	7,900	646
Purchased Services	65,177	29,878	31,825	124,735	125,015	95,137
Inter-Departmental Charges	20,180	-	23,997	23,997	23,997	23,997
Inter-Departmental Billings	(14,316)	-	-	-	-	-
Transfers Out	1,291	-	-	-	-	-
<b>Total</b>	<b>\$ 562,047</b>	<b>\$ 488,824</b>	<b>\$ 573,324</b>	<b>\$ 754,558</b>	<b>\$ 765,200</b>	<b>\$ 276,376</b>

**Service: Office of Real Estate***Service Description*

This service acquires all real estate needed by City agencies for expansion of their programs (e.g., street rights-of-way and park land); expedites the implementation of redevelopment activities; administers the City's Tax Increment Financing and Capital Revolving Fund loan programs and analysis; provides relocation assistance to protect any persons displaced by City acquisitions; leases and manages City buildings and land held for future projects to citizens through leases and permits; inventories City lands and sells surplus properties in concert with neighborhood sale criteria committees; and investigates, evaluates and protects the title to City lands through numerous permitting, appraisal and authorization procedures.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(193,001)	-	-	-	-	-
Salaries	705,693	365,942	371,562	421,562	374,705	8,763
Fringe Benefits	207,490	166,330	209,078	209,078	209,278	42,948
Supplies	8,780	8,952	10,000	10,000	10,000	1,048
Purchased Services	27,759	24,223	36,595	36,595	36,595	12,372
Inter-Departmental Charges	23,997	54,539	30,542	30,542	30,542	(23,997)
Inter-Departmental Billings	(116,674)	-	-	-	-	-
Transfers Out	1,535	3,554	6,585	6,585	6,585	3,031
<b>Total</b>	<b>\$ 665,579</b>	<b>\$ 623,540</b>	<b>\$ 664,362</b>	<b>\$ 714,362</b>	<b>\$ 667,705</b>	<b>\$ 44,165</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Economic Dev. Director	21-18	1.00	120,121	1.00	113,754	1.00	113,754	1.00	114,403
Clerk-Typist 2	20-06	0.50	22,282	0.50	22,970	0.50	22,970	0.50	23,101
Principal Planner	18-15	1.00	96,022	1.00	79,408	1.00	79,408	1.00	79,861
Real Estate Supervisor	18-15	1.00	104,425	1.00	107,495	1.00	107,495	1.00	108,108
Business Development Spec.	18-12	1.00	77,564	1.00	84,767	1.00	84,767	1.00	85,250
Community Dev. Prog. Mgr.	18-12	1.00	86,028	1.00	88,565	1.00	88,565	1.00	89,070
Econ. Dev. Specialist	18-12	1.00	74,163	1.00	79,934	1.00	79,934	1.00	80,390
Real Estate Agent 4	18-12	1.00	90,906	1.00	92,738	1.00	92,738	1.00	93,266
Real Estate Dev. Spec.	18-12	1.00	88,467	1.00	91,567	1.00	91,567	1.00	92,089
Real Estate Agent 3	18-10	2.00	163,824	2.00	151,470	2.00	151,470	2.00	152,333
Real Estate Agent 2	18-08	2.00	125,591	2.00	134,494	2.00	134,494	2.00	135,260
Program Assistant 2	17-12	1.00	51,767	1.00	54,055	1.00	54,055	1.00	54,364
Econ Dev Program Coord	16-17	1.00	67,585	1.00	72,129	1.00	72,129	1.00	72,540
Street Vending Coordinator	16-14	1.00	60,286	1.00	64,493	1.00	64,493	1.00	64,861
Street Vendor Monitor	16-09	0.50	25,159	0.50	25,894	0.50	25,894	0.50	26,041
Budgeted Salary Savings			(25,426)		(208,567)		(183,567)		(183,567)
Net Permanent Salaries		16.00	\$ 1,228,764	16.00	\$ 1,055,167	16.00	\$ 1,080,167	16.00	\$ 1,087,371



Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	707	-	-	-
OFFICE SUPPLIES	3,369	3,000	2,915	3,500	3,500	3,500
COPY PRINTING SUPPLIES	3,926	7,000	560	5,000	5,000	5,000
FURNITURE	3,314	2,685	3,994	3,500	3,500	3,500
HARDWARE SUPPLIES	-	2,335	-	1,000	1,000	1,000
SOFTWARE LICENSES & SUPPLIES	-	-	263	-	-	-
POSTAGE	4,046	4,000	2,842	4,500	4,500	4,500
BOOKS AND SUBSCRIPTIONS	351	300	450	400	400	400
<b>Total</b>	<b>\$ 15,006</b>	<b>\$ 19,320</b>	<b>\$ 11,732</b>	<b>\$ 17,900</b>	<b>\$ 17,900</b>	<b>\$ 17,900</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ELECTRICITY	22	-	-	-	-	-
WATER	-	-	29	-	-	-
STORMWATER	493	500	12,220	500	500	500
TELEPHONE	2,485	4,000	1,919	2,500	2,500	2,500
CELLULAR TELEPHONE	598	600	255	320	320	600
FACILITY RENTAL	-	500	281	500	500	500
COMMUNICATION DEVICE RPR MAIN	-	500	3,600	500	500	500
SYSTEM AND SOFTWARE MAINTENANC	175	-	-	-	-	-
SIDEWALK IMPROV REPAIR MAINT	-	-	3,420	-	-	-
RECRUITMENT	3,378	1,400	3,755	3,000	3,000	3,000
MILEAGE	1,258	1,000	1,907	1,300	1,300	1,300
CONFERENCES AND TRAINING	29,586	30,000	16,880	30,000	30,000	30,000
MEMBERSHIPS	3,635	2,000	974	4,000	4,000	4,000
STORAGE SERVICES	2,130	2,000	-	2,500	2,500	2,500
MORTGAGE AND TITLE SERVICES	5,710	4,500	9,750	6,000	6,000	6,000
MANAGEMENT SERVICES	-	500	175	4,300	47,210	47,210
CONSULTING SERVICES	30,000	-	-	-	-	-
ADVERTISING SERVICES	12,074	10,000	10,400	10,000	10,000	10,000
OTHER SERVICES AND EXPENSES	2,977	3,000	(416)	3,000	53,000	53,000
GRANTS	-	-	86,468	-	-	-
<b>Total</b>	<b>\$ 94,520</b>	<b>\$ 60,500</b>	<b>\$ 151,614</b>	<b>\$ 68,420</b>	<b>\$ 161,330</b>	<b>\$ 161,610</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ENGINEERING	54,539	54,539	54,539	54,539	54,539	54,539
<b>Total</b>	<b>\$ 54,539</b>	<b>\$ 54,539</b>	<b>\$ 54,539</b>	<b>\$ 54,539</b>	<b>\$ 54,539</b>	<b>\$ 54,539</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO PARKS	(36,612)	-	-	-	-	-
ID BILLING TO COM DEV BLK GNT	(16,829)	-	-	-	-	-
ID BILLING TO SEWER	(7,642)	-	-	-	-	-
ID BILLING TO STORMWATER	(7,784)	-	-	-	-	-
ID BILLING TO WATER	(7,178)	-	-	-	-	-
ID BILLING TO CDA	(85,086)	-	-	-	-	-
<b>Total</b>	<b>\$ (161,130)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(350)	-	-	-	-	-
FACILITY RENTAL	(18,975)	(12,500)	-	(12,500)	(12,500)	(12,500)
PROGRAM INCOME PRINCIPAL	-	-	(180,156)	-	-	-
APPLICATION FEES	-	-	(400)	-	-	-
INTEREST	-	-	(21,413)	-	-	-
TRANSFER IN FROM OTHER RESTRIC	(60,329)	-	-	-	-	-
TRANSFER IN FROM CAPITAL PROJE	(216,904)	-	-	-	-	-
TRANSFER IN FROM TAX INCREMENT	-	-	-	-	(25,000)	(25,000)
<b>Total</b>	<b>\$ (296,558)</b>	<b>\$ (12,500)</b>	<b>\$ (201,969)</b>	<b>\$ (12,500)</b>	<b>\$ (37,500)</b>	<b>\$ (37,500)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	2,138	2,172	2,172	4,472	4,472	4,472
TRANSFER OUT TO WORKERS COMPE	1,351	1,382	1,382	2,113	2,113	2,113
<b>Total</b>	<b>\$ 3,489</b>	<b>\$ 3,554</b>	<b>\$ 3,554</b>	<b>\$ 6,585</b>	<b>\$ 6,585</b>	<b>\$ 6,585</b>

## Employee Assistance Program

---

### Agency Mission

---

The mission of the Employee Assistance Program is to provide free, confidential services to help prevent or resolve personal, family and workplace problems affecting employee's well-being and job performance.

### Agency Overview

---

The Agency offers confidential assistance through external and internal staff to provide coverage and resources for current and retired City of Madison employees, families of employees, and significant others of employees at no charge for use of services. This includes information, resource referral, and support.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
EAP Services	-	-	-	-	358,068	337,144
Total	\$ -	\$ -	\$ -	\$ -	\$ 358,068	\$ 337,144

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Salaries	-	-	-	-	235,173	197,645
Fringe Benefits	-	-	-	-	81,295	67,899
Purchased Services	-	-	-	-	41,600	71,600
Total	\$ -	\$ -	\$ -	\$ -	\$ 358,068	\$ 337,144

### 2016 Budget Highlights

---

- The 2016 budget reflects the creation of a new agency to house the Employee Assistance Program, which was previously a service within Human Resources. This change reflects best practices for this program in serving City employees on a confidential basis.
- The adopted budget includes the creation of a new support position to provide clerical services to the agency, as well as purchased services funding to locate the program at the Village on Park.
- The change from the Executive Budget to the Adopted Budget reflects the technical adjustment made in the Board of Estimates amendment number 1.

**Service: EAP Services**

*Service Description*

This service provides 24-hour professional and confidential assistance, information, resource referral and support. Individuals may call and talk over the phone or schedule an appointment. EAP provides a variety of services, including but not limited to critical incident stress management services, consultation services for supervisors and union stewards, ongoing education and training and supervision of Madison Police Peer Support Officer Team and EAP Facilitators.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Salaries	-	-	-	235,173	197,645	197,645
Fringe Benefits	-	-	-	81,295	67,899	67,899
Purchased Services	-	-	-	41,600	71,600	71,600
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 358,068</b>	<b>\$ 337,144</b>	<b>\$ 337,144</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
EAP Program Admin	18-12	-	-	1.00	88,561	1.00	88,561	1.00	89,066
Employee Assistant Specialist 1	18-06	-	-	1.00	59,084	1.00	59,084	1.00	59,421
Program Assistant 1	20-11	-	-	1.00	50,000	1.00	40,000	1.00	50,000
Budgeted Salary Savings			-		(3,983)		(3,983)		(3,983)
Net Permanent Salaries		-	\$ -	3.00	\$ 193,662	3.00	\$ 183,662	3.00	\$ 194,504

\*The Employee Assistance Program was a part of the Human Resources Department in 2015.

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FACILITY RENTAL	-	-	-	-	31,600	31,600
OTHER SERVICES AND EXPENSES	-	-	-	-	10,000	40,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,600</b>	<b>\$ 71,600</b>

# Engineering

## Agency Mission

The mission of the Engineering Division is to provide a multi-faceted combination of Public Works services to the citizens and customers of Madison in a fair and consistent manner that allows for and encourages public input.

## Agency Overview

The Agency is responsible for multiple functions including the design, supervision and inspection of street, highway, sidewalk and bike path construction. City surveying and mapping operations are included along with maintenance of the City's Official Map, street and utility records, and the review of land use changes as they relate to public works and ordinance compliance. The Engineering Division also manages the Madison Storm Water Utility, the Sanitary Sewer Utility, maintenance of the City's closed landfills and responding to environmental contamination within public lands. City owned facilities including new construction, maintenance, repair and energy efficiency retrofits are managed by the Division. The Engineering Division is an active participant in the Neighborhood Resource Team program.

## Budget Overview

Service	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Engineering and Administration	2,343,620	3,635,278	3,010,982	3,198,449	2,029,064	2,136,884
Facilities Management	713,082	296,886	281,832	2,065,487	537,607	556,497
Facilities Operations & Mainte	113,791	(352,457)	(93,552)	(938,089)	853,879	607,597
Mapping and Records	485,931	210,769	314,010	358,614	358,614	361,490
<b>Total</b>	<b>\$ 3,656,423</b>	<b>\$ 3,790,476</b>	<b>\$ 3,513,273</b>	<b>\$ 4,684,461</b>	<b>\$ 3,779,164</b>	<b>\$ 3,662,468</b>

Major	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(1,645,512)	(307,872)	(478,185)	(372,400)	(645,135)	(645,135)
Salaries	4,696,927	3,366,029	2,978,755	3,719,019	2,649,424	2,759,299
Fringe Benefits	1,631,725	1,127,399	1,316,477	1,691,328	1,725,895	1,722,323
Supplies	285,202	259,488	277,228	255,560	380,560	380,560
Purchased Services	812,964	533,752	607,318	604,497	641,997	641,997
Inter-Departmental Charges	235,837	161,329	161,329	136,433	376,399	153,400
Inter-Departmental Billings	(2,540,209)	(1,515,108)	(1,515,108)	(1,544,413)	(1,544,413)	(1,544,413)
Transfers Out	179,489	165,459	165,459	194,437	194,437	194,437
<b>Total</b>	<b>\$ 3,656,423</b>	<b>\$ 3,790,476</b>	<b>\$ 3,513,273</b>	<b>\$ 4,684,461</b>	<b>\$ 3,779,164</b>	<b>\$ 3,662,468</b>

## 2016 Budget Highlights

The adopted budget includes:

- Funding for a Development Manager, which will be responsible for the coordination of private development contracts and activities in the Engineering Division (\$100,000).
- Funding to upgrade a professional assistant LTE to a full-time position (\$2,827; \$1,235 from the General Fund).
- Funding for a Solar Employment Training Program to prepare participants for employment opportunities in the rapidly growing solar industry (\$292,188; \$19,453 from the General Fund). The program will provide classroom training along with on-the-job training performing installation of Photovoltaic (PV) systems.
- The change from the Executive Budget to the Adopted Budget reflects the technical adjustment made in the Board of Estimates amendment number 1.

**Service: Engineering and Administration***Service Description*

This service includes: **Administration:** The Administrative functions include overall management of the Engineering Division and Public Works Contracts Administration. The support of the Board of Public Works is also included in this service; **Streets and Bridges:** This service provides for the review, design and construction inspection of streets and bridges. Citizen involvement in projects undertaken is a high priority, as is quality design of the various projects. This program involves local streets, collector streets and arterial streets which are condition rated every other year. Projects include new streets, major reconstruction, resurfacing and pavement maintenance. Maintaining the safety of the City's bridges through biennial inspections, routine maintenance and scheduled rehabilitation and replacement is part of this program. Other services provided include review of Plats and Certified Survey Maps, conditional use applications, and planned unit developments to ensure that they are compatible with future transportation needs; **Sidewalks:** This service provides for the maintenance of sidewalks through general sidewalk repair and rehabilitation including construction of accessible ramps. The sidewalk rebate program, a program which allows residents to replace their own sidewalk and obtain a rebate for a portion of the cost is also administered. The City has a ten year sidewalk repair program which provides for the repair of all the City's sidewalks over a ten year period; **Bike Paths and Bike Lanes:** This service provides for the review, design and construction inspection of bike paths and on street bike facilities. The emphasis is to undertake improvements which will make the City of Madison a premier biking community. These improvements are designed to remove barriers and make biking accessible to all types of users; and **Environmental:** This service provides for environmental engineering and planning for the City. Responsibilities include coordinating the remediation of soil and groundwater contamination, performing environmental audits, remediating contamination due to leaking underground storage tanks, removal of abandoned fuel tanks and managing the City's waste oil disposal sites.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(976,738)	(75,810)	(107,110)	(107,110)	(107,110)	(31,300)
Salaries	2,473,275	2,304,067	1,799,488	626,773	724,253	(1,579,814)
Fringe Benefits	830,479	826,705	829,586	832,916	816,713	(9,992)
Supplies	81,689	73,888	60,060	60,060	60,060	(13,828)
Purchased Services	288,230	259,740	324,081	324,081	324,081	64,341
Inter-Departmental Charges	150,573	91,729	97,907	97,907	124,450	32,721
Inter-Departmental Billings	(637,637)	(10,500)	-	-	-	10,500
Transfers Out	133,749	165,459	194,437	194,437	194,437	28,978
<b>Total</b>	<b>\$ 2,343,620</b>	<b>\$ 3,635,278</b>	<b>\$ 3,198,449</b>	<b>\$ 2,029,064</b>	<b>\$ 2,136,884</b>	<b>\$ (1,498,394)</b>



**Service: Facilities Management***Service Description*

This service provides architectural and engineering design, project management, and construction supervision services to all agencies that are implementing a remodeling or new construction project. Staff work with agencies to implement projects that lower energy use, conserve water, use renewable sources of energy, and provide high quality buildings. Staff prepare analyses for all capital improvements to show life-cycle energy savings, review energy data for city facilities, and implement capital improvements to increase energy efficiency.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(340,398)	-	-	-	-	-
Salaries	715,026	208,901	1,461,214	347,710	351,244	142,343
Fringe Benefits	242,723	68,679	581,143	166,767	182,123	113,444
Supplies	20,993	2,500	8,100	8,100	8,100	5,600
Purchased Services	195,456	13,756	12,030	12,030	12,030	(1,726)
Inter-Departmental Charges	22,389	3,050	3,000	3,000	3,000	(50)
Inter-Departmental Billings	(173,113)	-	-	-	-	-
Transfers Out	30,007	-	-	-	-	-
<b>Total</b>	<b>\$ 713,082</b>	<b>\$ 296,886</b>	<b>\$ 2,065,487</b>	<b>\$ 537,607</b>	<b>\$ 556,497</b>	<b>\$ 259,611</b>

**Service: Facilities Operations and Maintenance (FOM)***Service Description*

The service operates and maintains nearly 2.7 million square feet of building space. This includes the Madison Municipal and Fairchild buildings, 4 district police stations, the new police training center, 13 fire stations, 7 Public Works facilities, the Madison Senior Center, associated storage and ancillary buildings, mechanical systems at the City's 6 parking ramps, and 3 leased facilities. Services provided by FOM include mechanical, electrical and plumbing (MEP) design, construction inspection, commissioning and retro-commissioning; preventive and corrective maintenance; after hours emergency response; and in-house installation and upgrades of HVAC, plumbing and electrical systems. A green cleaning program has been adopted for custodial service. Services are designed to preserve taxpayers' investments in public buildings, help buildings function as they were intended and operate at peak efficiency, including minimizing energy consumption; prevent failures of building systems that would interrupt occupants' activities and the delivery of public services; sustain a safe and healthy work environment; and provide service in a cost-effective manner.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(325,827)	(232,062)	(265,290)	(538,025)	(538,025)	(305,963)
Salaries	1,133,751	729,182	210,948	1,427,572	1,435,198	706,016
Fringe Benefits	421,857	195,370	209,454	655,067	650,701	455,331
Supplies	173,350	182,100	183,200	308,200	308,200	126,100
Purchased Services	219,301	217,041	232,486	269,986	269,986	52,945
Inter-Departmental Charges	46,352	60,520	35,526	275,492	25,950	(34,570)
Inter-Departmental Billings	(1,554,995)	(1,504,608)	(1,544,413)	(1,544,413)	(1,544,413)	(39,805)
<b>Total</b>	<b>\$ 113,791</b>	<b>\$ (352,457)</b>	<b>\$ (938,089)</b>	<b>\$ 853,879</b>	<b>\$ 607,597</b>	<b>\$ 960,054</b>

**Service: Mapping and Records***Service Description*

This service reviews new subdivisions, land divisions, conditional use permits, parking lot plans, applications for building permits and applications for new public land in general. This service also reviews and/or prepares legal descriptions; provides mapping and surveying services necessary for land acquisitions, land disposals, street rights-of-way issues, and street vacations; and other requested land record services required to support City of Madison Engineering and other City Agencies involved in the maintenance, acquisition or disposal of City of Madison real estate. It maintains the City's Official Maps, Assessors' Parcel Maps, Fire Department Run Maps, Police Sector Maps, storm sewer records, storm water utility billable area calculations, sanitary sewer records, public land survey monument records and assigns street names and addresses. It provides digital records to both internal and external clients in various GIS/CAD formats. This service also provides all hardware and software support for the Mapping/GIS system network.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(2,549)	-	-	-	-	-
Salaries	374,874	123,879	247,369	247,369	248,604	124,725
Fringe Benefits	136,667	36,645	71,145	71,145	72,786	36,141
Supplies	9,170	1,000	4,200	4,200	4,200	3,200
Purchased Services	109,977	43,215	35,900	35,900	35,900	(7,315)
Inter-Departmental Charges	16,523	6,030	-	-	-	(6,030)
Inter-Departmental Billings	(174,464)	-	-	-	-	-
Transfers Out	15,733	-	-	-	-	-
<b>Total</b>	<b>\$ 485,931</b>	<b>\$ 210,769</b>	<b>\$ 358,614</b>	<b>\$ 358,614</b>	<b>\$ 361,490</b>	<b>\$ 150,721</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Electrician Foreperson	71-05	1.00	60,790	1.00	65,109	1.00	65,109	1.00	65,480
*Electrician	71-04	1.00	68,429	1.00	70,863	2.00	126,074	2.00	126,793
Plumber	71-04	1.00	62,035	1.00	66,353	1.00	66,353	1.00	66,731
City Engineer	21-21	1.00	136,111	1.00	142,275	1.00	142,275	1.00	143,086
Administrative Assistant	20-14	1.00	47,163	1.00	48,573	1.00	48,573	1.00	48,850
Program Assistant 3	20-13	-	-	1.00	57,997	1.00	57,997	1.00	58,328
Administrative Clerk 2	20-11	2.00	105,593	1.00	54,099	1.00	54,099	1.00	54,408
Program Assistant 1	20-11	2.00	103,006	3.00	156,598	3.00	156,598	3.00	157,491
Account Clerk 2	20-09	-	-	-	-	0.50	20,548	0.50	20,665
Administrative Clerk 1	20-09	1.00	43,478	-	-	-	-	-	-
Assistant City Engineer	18-17	1.00	114,660	1.00	118,036	1.00	118,036	1.00	118,709
Facilities & Sustainability Man.	18-16	1.00	103,684	1.00	108,075	1.00	108,075	1.00	108,691
Principal Engineer 2	18-16	2.00	94,960	1.00	111,759	1.00	111,759	1.00	112,396
Engineering Operations Mgr.	18-15	1.00	98,479	1.00	106,535	1.00	106,535	1.00	107,143
Principal Engineer 1	18-15	3.00	407,617	4.00	412,705	4.00	412,705	4.00	415,057
Architect 4	18-12	2.00	187,461	2.00	191,227	2.00	191,227	2.00	192,317
Eng. Financial Manager	18-12	1.00	85,206	1.00	88,846	1.00	88,846	1.00	89,352
Engineer 4	18-12	10.00	831,102	9.00	805,713	9.00	805,713	9.00	810,305
Computer Mapping/GIS Coord.	18-11	1.00	85,944	1.00	88,647	1.00	88,647	1.00	89,152
Architect 3	18-10	3.00	222,526	3.00	230,707	3.00	230,707	3.00	232,022
Construction Manager	18-10	1.00	63,155	1.00	71,681	1.00	71,681	1.00	72,090
Engineer 3	18-10	4.00	322,082	5.00	411,595	5.00	411,595	5.00	413,941
Hydrogeologist 3	18-10	1.00	60,894	0.60	47,018	0.60	47,018	0.60	47,286
Water Resource Specialist 3	18-10	1.00	78,340	-	-	-	-	-	-
Sidewalk Program Supervisor	18-09	1.00	72,692	1.00	75,016	1.00	75,016	1.00	75,443
Accountant 2	18-08	1.00	56,653	1.00	68,197	1.00	68,197	1.00	68,585
Engineer 2	18-08	7.00	460,541	4.00	282,374	6.00	396,006	6.00	398,263
Landscape Architect 2	18-08	-	-	-	-	1.00	75,803	1.00	76,235
Management Info. Spec. 2	18-08	2.00	137,829	2.00	141,868	2.00	141,868	2.00	142,676
Surveyor 2	18-08	3.00	208,426	3.00	214,823	3.00	214,823	3.00	216,048
Public Works Genl Foreperson	18-07	4.00	257,052	4.00	271,709	4.00	271,709	4.00	273,258
Water Resource Specialist 2	18-08	-	-	1.00	69,204	1.00	69,204	1.00	69,598
Engineer 1	18-06	-	-	1.00	56,573	1.00	56,573	1.00	56,895
Landscape Architect 1	18-06	-	-	-	-	1.00	52,381	1.00	52,680
Program Assistant 2	17-12	-	-	1.00	54,057	1.00	54,057	1.00	54,365
Secretary 2	17-11	1.00	50,694	-	-	-	-	-	-
Engineering Program Spec. 1	16-17	4.00	262,784	4.00	274,668	3.00	204,126	3.00	205,290
Maintenance Mechanic 2	16-15	2.00	127,119	2.00	131,638	2.00	131,638	2.00	132,388
Civil Technician 2	16-14	1.00	51,190	-	-	-	-	-	-

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Maintenance Mechanic 1	16-13	1.00	53,128	1.00	56,100	1.00	56,100	1.00	56,420
Civil Technician 1	16-12	-	-	1.00	54,438	1.00	54,438	1.00	54,748
Custodial Services Coord	16-11	1.00	-	1.00	47,424	1.00	47,424	1.00	47,694
Custodial Worker 3	16-09	1.00	50,318	1.00	52,926	1.00	52,926	1.00	53,227
Custodial Worker 2	16-07	12.00	507,163	10.50	501,206	10.50	501,206	10.50	504,063
Custodial Worker 1	16-02	0.50	-	2.00	82,106	2.00	82,106	2.00	82,574
Surveyor 1	15-12	1.00	61,214	1.00	67,536	1.00	67,536	1.00	67,921
Construction Inspector 2	15-11	8.00	524,283	7.00	479,133	7.00	479,133	7.00	481,864
Eng Operations Leadworker	15-10	3.00	183,549	3.00	190,623	3.00	190,623	3.00	191,709
Construction Inspector 1	15-09	5.00	269,450	7.00	404,414	7.00	404,414	7.00	406,719
CCTV Inspection Tech	15-08	-	-	3.00	166,026	3.00	166,026	3.00	166,973
Maintenance Mechanic 1	15-08	1.00	59,172	1.00	60,647	1.00	60,647	1.00	60,992
Engineering Field Aide	15-07	3.00	172,480	3.00	166,573	3.00	166,573	3.00	167,523
Engineering Oper. Maint. Wkr.	15-07	2.00	99,892	2.00	103,965	2.00	103,965	2.00	104,557
Sewer and Drainage Maint. Tech	15-07	-	-	14.00	782,385	14.00	782,385	14.00	786,845
Street & Sewer Mach. Oper. 3	15-07	3.00	173,010	3.00	176,762	3.00	176,762	3.00	177,769
Street & Sewer Maint. Wkr. 3	15-07	14.00	774,501	-	-	-	-	-	-
Operations Clerk	15-07	1.00	57,502	1.00	58,745	1.00	58,745	1.00	59,080
Street & Sewer Mach. Oper. 2	15-05	2.00	105,221	2.00	108,559	2.00	108,559	2.00	109,178
Street & Sewer Mach. Oper. 1	15-04	22.00	1,054,783	20.00	1,004,456	24.00	1,157,057	24.00	1,163,652
Street & Sewer Maint. Wkr. 1	15-03	-	-	2.00	82,994	2.00	82,994	2.00	83,467
Development Coordinator	xx-xx	-	-	-	-	1.00	73,100	1.00	73,517
To Landfill			(217,755)		(169,138)		(169,138)		(170,102)
To Sewer Utility			(2,618,397)		(2,429,575)		(2,429,575)		(2,443,423)
To Stormwater Utility			(1,884,003)		(657,040)		(762,237)		(766,582)
Budgeted Salary Savings			(136,795)		(200,000)		(200,000)		(200,000)
<b>Net Permanent Salaries</b>		<b>148.50</b>	<b>\$ 4,356,411</b>	<b>150.10</b>	<b>\$ 6,285,800</b>	<b>159.60</b>	<b>\$ 6,511,501</b>	<b>159.60</b>	<b>\$ 6,692,401</b>

\* One Electrician position is LTE.

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	14,724	5,679	8,495	6,880	6,880	6,880
COPY PRINTING SUPPLIES	5,456	3,621	7,192	3,620	3,620	3,620
FURNITURE	1,275	699	1,241	1,200	1,200	1,200
HARDWARE SUPPLIES	22,169	2,797	15,000	12,000	12,000	12,000
SOFTWARE LICENSES & SUPPLIES	881	4,311	20,000	6,500	6,500	6,500
POSTAGE	25,197	10,483	15,071	10,500	10,500	10,500
BOOKS AND SUBSCRIPTIONS	2,582	1,718	577	3,000	3,000	3,000
WORK SUPPLIES	35,938	22,891	33,000	23,000	148,000	148,000
JANITORIAL SUPPLIES	38,070	35,000	27,000	29,200	29,200	29,200
SAFETY SUPPLIES	12,319	4,887	6,150	5,000	5,000	5,000
UNIFORM CLOTHING SUPPLIES	3,052	2,844	1,000	2,600	2,600	2,600
FOOD AND BEVERAGE	65	-	-	-	-	-
BUILDING SUPPLIES	52,019	77,551	14,000	12,500	12,500	12,500
ELECTRICAL SUPPLIES	-	-	29,000	20,000	20,000	20,000
HVAC SUPPLIES	-	-	30,000	20,000	20,000	20,000
PLUMBING SUPPLIES	-	-	12,000	10,000	10,000	10,000
LANDSCAPING SUPPLIES	-	-	20,000	15,000	15,000	15,000
TREES SHRUBS PLANTS	8,914	6,010	500	8,500	8,500	8,500
MACHINERY AND EQUIPMENT	8,512	24,000	22,000	11,060	11,060	11,060
EQUIPMENT SUPPLIES	54,027	56,997	15,000	55,000	55,000	55,000
<b>Total</b>	<b>\$ 285,202</b>	<b>\$ 259,488</b>	<b>\$ 277,228</b>	<b>\$ 255,560</b>	<b>\$ 380,560</b>	<b>\$ 380,560</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	44,621	41,204	40,464	49,240	49,240	49,240
ELECTRICITY	112,297	122,935	115,843	127,125	127,125	127,125
WATER	11,810	14,520	14,520	25,265	25,265	25,265
SEWER	1,358	3,325	1,135	3,354	3,354	3,354
STORMWATER	19,402	18,204	16,106	20,515	20,515	20,515
TELEPHONE	11,464	5,285	5,969	4,760	4,760	4,760
CELLULAR TELEPHONE	11,426	9,599	7,857	8,593	8,593	8,593
BUILDING IMPROV REPAIR MAINT	25,131	20,408	14,000	20,000	20,000	20,000
WASTE DISPOSAL	-	-	2,703	-	-	-
PEST CONTROL	6,078	5,552	7,250	5,475	5,475	5,475
ELEVATOR REPAIR	-	-	5,500	4,800	4,800	4,800
FACILITY RENTAL	75,166	100	-	100	100	100
CUSTODIAL BUILDING USE CHARGES	-	37,271	37,271	36,140	36,140	36,140
PROCESS FEES RECYCLABLES	172	300	2,448	500	500	500
GROUPS IMPROV REPAIR MAINT	-	-	6,796	3,500	3,500	3,500
LANDSCAPING	64,556	109,550	125,000	120,000	120,000	120,000
OFFICE EQUIPMENT REPAIR	-	-	215	200	200	200
COMMUNICATION DEVICE RPR MAIN	114,560	-	-	-	-	-
EQUIP IMPROV REPAIR MAINT	7,084	4,798	4,010	12,600	12,600	12,600
SYSTEM AND SOFTWARE MAINTENANC	-	55,627	54,140	35,700	35,700	35,700
VEHICLE REPAIR AND MAINTENANCE	-	-	2,591	500	500	500
LEASE RENTAL OF EQUIPMENT	5,853	3,350	3,675	3,350	3,350	3,350
STREET IMPROV REPAIR MAINT	-	-	(5,498)	-	-	-
BRIDGE IMPROV REPAIR MAINT	-	-	248	-	-	-
SIDEWALK IMPROV REPAIR MAINT	-	-	21	-	-	-
TRAFFIC SIGNAL IMPROV REPAIR	-	-	37	-	-	-
ST LIGHT IMPROV REPAIR MAINT	-	-	24	-	-	-
BIKE PATH IMPROV REPAIR MAINT	-	-	48	-	-	-
PLANT IN SERVICE IMPROV REPAIR	-	-	(93)	-	-	-
RECRUITMENT	-	-	625	500	500	500
MILEAGE	25,434	10,807	16,730	10,800	10,800	10,800
CONFERENCES AND TRAINING	17,350	18,356	12,000	18,000	18,000	18,000
MEMBERSHIPS	10,277	7,319	11,000	10,930	10,930	10,930
MEDICAL SERVICES	571	600	907	600	600	600
WORK STUDY SERVICES	487	-	-	-	-	-
DELIVERY FREIGHT CHARGES	1,080	655	669	650	650	650
STORAGE SERVICES	2,152	969	824	970	970	970
CONSULTING SERVICES	68,514	26,450	16,744	1,040	36,040	36,040
ADVERTISING SERVICES	7,844	4,620	4,000	4,620	4,620	4,620
INSPECTION SERVICES	4,192	5,066	6,934	5,000	5,000	5,000
LAB SERVICES	37	-	-	-	-	-
SECURITY SERVICES	1,191	1,653	1,574	730	730	730
OTHER SERVICES AND EXPENSES	8,220	3,784	65,479	67,500	67,500	67,500
GRANTS	153,496	-	-	-	-	-
TAXES AND SPECIAL ASSESSMENTS	-	-	5,500	-	-	-
PERMITS AND LICENSES	1,143	1,445	2,053	1,440	3,940	3,940
<b>Total</b>	<b>\$ 812,964</b>	<b>\$ 533,752</b>	<b>\$ 607,318</b>	<b>\$ 604,497</b>	<b>\$ 641,997</b>	<b>\$ 641,997</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM CIVIL RIGHTS	35,000	-	-	-	-	-
ID CHARGE FROM ENGINEERING	7,041	9,837	9,837	9,837	9,837	9,837
ID CHARGE FROM FLEET SERVICES	34,932	35,000	35,000	9,576	249,542	26,543
ID CHARGE FROM LANDFILL	-	7,510	7,510	7,510	7,510	7,510
ID CHARGE FROM STREETS	5,775	-	-	-	-	-
ID CHARGE FROM TRAFFIC ENGINEE	11,578	5,260	5,260	5,510	5,510	5,510
ID CHARGE FROM SEWER	95,401	64,381	64,381	64,500	64,500	64,500
ID CHARGE FROM STORMWATER	46,111	39,341	39,341	39,500	39,500	39,500
<b>Total</b>	<b>\$ 235,837</b>	<b>\$ 161,329</b>	<b>\$ 161,329</b>	<b>\$ 136,433</b>	<b>\$ 376,399</b>	<b>\$ 153,400</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO FINANCE	(7,072)	(7,072)	(7,072)	-	-	-
ID BILLING TO HUMAN RESOURCES	(33,767)	(33,767)	(33,767)	-	-	-
ID BILLING TO INFORMATION TEC	(37,769)	(37,769)	(37,769)	-	-	-
ID BILLING TO FIRE	(249,692)	(249,692)	(249,692)	-	-	-
ID BILLING TO POLICE	(483,563)	(531,289)	(531,289)	-	-	-
ID BILLING TO PUBLIC HEALTH M	(13,130)	(13,130)	(13,130)	-	-	-
ID BILLING TO ENGINEERING	-	(9,837)	(9,837)	(1,501,323)	(1,501,323)	(1,501,323)
ID BILLING TO FLEET SERVICES	(27,065)	(27,065)	(27,065)	-	-	-
ID BILLING TO LANDFILL	-	(11,148)	(11,148)	-	-	-
ID BILLING TO STREETS	(170,031)	(55,182)	(55,182)	-	-	-
ID BILLING TO TRAFFIC ENGINEE	(54,540)	(54,539)	(54,539)	-	-	-
ID BILLING TO LIBRARY	(3,723)	(3,537)	(3,537)	-	-	-
ID BILLING TO PARKS	(14,111)	(14,111)	(14,111)	-	-	-
ID BILLING TO BUILDING INSPEC	(62,598)	(62,598)	(62,598)	-	-	-
ID BILLING TO COM DEV BLK GNT	(41,703)	(41,703)	(41,703)	-	-	-
ID BILLING TO COMMUNITY DEVEL	(38,090)	(38,090)	(38,090)	(43,090)	(43,090)	(43,090)
ID BILLING TO ECONOMIC DEVELO	(54,539)	(54,539)	(54,539)	-	-	-
ID BILLING TO OFFICE OF DIR PL	(16,245)	(16,245)	(16,245)	-	-	-
ID BILLING TO PLANNING	(79,364)	(79,364)	(79,364)	-	-	-
ID BILLING TO MONONA TERRACE	(10,000)	-	-	-	-	-
ID BILLING TO PARKING	(37,269)	(37,269)	(37,269)	-	-	-
ID BILLING TO SEWER	(553,296)	(51,917)	(51,917)	-	-	-
ID BILLING TO STORMWATER	(380,705)	(34,036)	(34,036)	-	-	-
ID BILLING TO WATER	(120,728)	-	-	-	-	-
ID BILLING TO CDA	(51,209)	(51,209)	(51,209)	-	-	-
<b>Total</b>	<b>\$ (2,540,209)</b>	<b>\$ (1,515,108)</b>	<b>\$ (1,515,108)</b>	<b>\$ (1,544,413)</b>	<b>\$ (1,544,413)</b>	<b>\$ (1,544,413)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(76,196)	-	-	-	-	-
SALE OF RECYCLABLES	-	(342)	(3,342)	(1,500)	(1,500)	(1,500)
FACILITY RENTAL	(125,360)	(126,220)	(126,220)	(113,790)	(113,790)	(113,790)
REIMBURSEMENT OF EXPENSE	(14,548)	(2,500)	(167,813)	(150,000)	(150,000)	(150,000)
CONTRIBUTIONS AND DONATIONS	(62,797)	-	-	-	-	-
MISCELLANEOUS REVENUE	(105,654)	(75,810)	(180,810)	(107,110)	(107,110)	(107,110)
SALE OF ASSETS	(501)	-	-	-	-	-
TRANSFER IN FROM OTHER RESTRIC	(24,274)	-	-	-	-	-
TRANSFER IN FROM CAPITAL PROJE	(1,235,126)	(103,000)	-	-	(272,735)	(272,735)
TRANSFER IN FROM FLEET SERVICE	(1,057)	-	-	-	-	-
<b>Total</b>	<b>\$ (1,645,512)</b>	<b>\$ (307,872)</b>	<b>\$ (478,185)</b>	<b>\$ (372,400)</b>	<b>\$ (645,135)</b>	<b>\$ (645,135)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	30,683	29,453	29,453	54,109	54,109	54,109
TRANSFER OUT TO WORKERS COMPE	148,806	136,006	136,006	140,328	140,328	140,328
Total	\$ 179,489	\$ 165,459	\$ 165,459	\$ 194,437	\$ 194,437	\$ 194,437



## Finance

### Agency Mission

The mission of the Finance Department is to enhance the financial health of the City and provide stewardship of City resources through financial information, advice and support to the public, employees, City agencies and policymakers.

### Agency Overview

The Agency is functionally responsible for City-wide financial and management services including general accounting, financial reporting, budgeting, internal audit, risk management, purchasing, payroll, economic development analysis and debt management. The Finance Department also provides clerical support to City agencies in the form of Administrative Support Team personnel and services provided by Document Services. The Finance Department is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Accounting	2,025,937	2,161,716	2,097,909	2,234,677	2,303,483	2,276,449
Administrative Support	484,262	545,141	529,204	549,521	549,521	548,817
Budget and Program Evaluation	712,833	592,257	547,297	586,700	651,521	639,612
Risk Management	3,261	12,043	50,307	104,105	104,105	124,653
<b>Total</b>	<b>\$ 3,226,293</b>	<b>\$ 3,311,157</b>	<b>\$ 3,224,717</b>	<b>\$ 3,475,002</b>	<b>\$ 3,608,629</b>	<b>\$ 3,589,531</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(379,191)	(20,450)	(20,450)	(15,000)	(15,000)	(5,136,966)
Salaries	2,569,453	2,042,271	1,889,353	2,159,478	2,274,566	2,262,490
Fringe Benefits	973,313	703,009	789,636	680,829	705,618	691,524
Supplies	31,978	39,501	40,313	35,200	35,200	35,200
Purchased Services	497,499	541,698	520,738	581,613	581,613	5,703,579
Inter-Departmental Charges	7,072	-	-	26,617	20,367	27,439
Inter-Departmental Billings	(478,718)	-	-	-	-	-
Transfers Out	4,887	5,128	5,128	6,265	6,265	6,265
<b>Total</b>	<b>\$ 3,226,293</b>	<b>\$ 3,311,157</b>	<b>\$ 3,224,717</b>	<b>\$ 3,475,002</b>	<b>\$ 3,608,629</b>	<b>\$ 3,589,531</b>

### 2016 Budget Highlights

The adopted budget includes:

- Funding to double-fill an Administrative Analyst 4 Budget Analyst position for half of 2016 (\$50,000).
- The creation of a Risk Management Assistant to provide administrative and program support to the Risk Manager and Safety Coordinator. This position will also be responsible for the maintenance, operation and training of City staff regarding the City's insurance certificate database (\$74,140; \$14,821 from the General Fund).
- The creation of a Financial Services Training Coordinator (\$81,605; \$40,000 from the General Fund) to train employees in upgrades to the ERP system and to maintain and revise online user manuals for the various MUNIS components. This position will also develop training programs to increase use of financial data from the system toward better program outcomes and more effective and efficient use of limited resources.

**Service: Accounting***Service Description*

This service is responsible for the ongoing accounting operations of the City including, but not limited to, accounts payable and receivable, revenue accounting, cash accounting, bank reconciliations, City loan programs and related internal control systems, as well as capital asset management and financial statement preparation. The service is also responsible for the development, coordination and implementation of the City's accounting and financial reporting systems, including the City's Annual Report. Accounting serves as liaison to independent auditors. In conjunction with Information Technology staff and software vendors, Accounting staff develop and oversee the utilization of the City's automated financial accounting system. The City's enterprise accounting staff analyze and interpret accounting data and perform internal accounting functions for the City's Housing Operations Unit, as well as provide financial/management assistance to the City's various enterprises and utilities. A centralized payroll system for all City agencies is maintained, including processing and maintaining systems for deductions/billing for employee health and life insurance, deferred compensation, worker's compensation, unemployment compensation, Wisconsin Retirement System, flexible spending, direct deposit, income continuation insurance, as well as a variety of other payroll deductions. Payroll assists Human Resources with labor negotiation strategies and contract administration. Purchasing is responsible for directing and coordinating the procurement of equipment, supplies and services required by the City. Program functions include developing City purchasing policies and procedures, encumbrance management, negotiating and administering contracts, providing support, information, and/or making recommendations on type or availability and costs (considering benefits, effectiveness, and efficiency) of equipment, supplies and services.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(66,080)	(20,450)	(15,000)	(15,000)	(15,000)	5,450
Salaries	1,424,753	1,219,663	1,254,527	1,304,794	1,287,570	67,907
Fringe Benefits	534,070	430,885	404,580	429,369	412,487	(18,398)
Supplies	20,970	27,384	22,199	22,199	22,199	(5,185)
Purchased Services	462,947	499,106	535,489	535,489	535,489	36,383
Inter-Departmental Charges	7,072	-	26,617	20,367	27,439	27,439
Inter-Departmental Billings	(360,434)	-	-	-	-	-
Transfers Out	2,639	5,128	6,265	6,265	6,265	1,137
<b>Total</b>	<b>\$ 2,025,937</b>	<b>\$ 2,161,716</b>	<b>\$ 2,234,677</b>	<b>\$ 2,303,483</b>	<b>\$ 2,276,449</b>	<b>\$ 114,733</b>

**Service: Administrative Support***Service Description*

This service provides clerical and office services to City agencies. In addition to Administrative Support Team staff who are assigned to various City agencies to assist with both special projects and day-to-day operations, a centralized Document Services Unit provides confidential word processing services, as well as software support to City agencies, application conversion, website administration and assistance with agency budget preparation. This Unit develops and prepares newsletters and brochures, complex financial schedules, database management, routine documents, and can provide Braille output of a variety of documents upon request.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(9,684)	-	-	-	-	-
Salaries	382,750	354,643	388,524	388,524	390,763	36,120
Fringe Benefits	149,406	172,199	143,781	143,781	140,838	(31,361)
Supplies	4,611	2,040	1,971	1,971	1,971	(69)
Purchased Services	14,095	16,259	15,245	15,245	15,245	(1,014)
Inter-Departmental Billings	(57,893)	-	-	-	-	-
Transfers Out	977	-	-	-	-	-
<b>Total</b>	<b>\$ 484,262</b>	<b>\$ 545,141</b>	<b>\$ 549,521</b>	<b>\$ 549,521</b>	<b>\$ 548,817</b>	<b>\$ 3,676</b>

**Service: Budget and Program Evaluation***Service Description*

This service is responsible for preparing the City's annual capital and operating budgets, as well as providing assistance to City agencies with budget development and analysis. The service performs financial, compliance and performance reviews of City agencies; supports city-wide efforts to coordinate, manage and use data effectively in support of racial equity, social justice and performance goals; and coordinates the City's efforts to identify and secure outside grant funding.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(12,804)	-	-	-	-	-
Salaries	533,229	467,965	449,257	514,078	501,812	33,847
Fringe Benefits	210,290	99,925	109,861	109,861	110,218	10,293
Supplies	4,564	5,789	5,955	5,955	5,955	166
Purchased Services	14,547	18,578	21,627	21,627	21,627	3,049
Inter-Departmental Billings	(37,872)	-	-	-	-	-
Transfers Out	880	-	-	-	-	-
<b>Total</b>	<b>\$ 712,833</b>	<b>\$ 592,257</b>	<b>\$ 586,700</b>	<b>\$ 651,521</b>	<b>\$ 639,612</b>	<b>\$ 47,355</b>

**Service: Risk Management and Internal Audit***Service Description*

This service is responsible for administration of the City's general liability, auto liability, property and other miscellaneous insurance programs and acts as the liaison between the City and the Wisconsin Municipal Mutual Insurance Company (WMMIC). Risk Management also monitors the insurance requirements of City contracts and investigates the appropriateness of claims against the City. Risk Management is also responsible for the implementation, administration and continued enhancement of the City Safety and Worker's Compensation programs. The Internal Audit section performs financial, compliance and performance reviews of City agencies and other entities which have contracts with the City. Audit prepares the annual report on federal and state financial assistance and the City's indirect cost allocation plan.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(290,622)	-	-	-	-	-
Salaries	228,720	-	67,170	67,170	82,345	82,345
Fringe Benefits	79,548	-	22,608	22,608	27,981	27,981
Supplies	1,833	4,288	5,075	5,075	5,075	787
Purchased Services	5,911	7,755	9,252	9,252	9,252	1,497
Inter-Departmental Billings	(22,519)	-	-	-	-	-
Transfers Out	391	-	-	-	-	-
<b>Total</b>	<b>\$ 3,261</b>	<b>\$ 12,043</b>	<b>\$ 104,105</b>	<b>\$ 104,105</b>	<b>\$ 124,653</b>	<b>\$ 112,610</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
City Finance Director	21-23	1.00	146,208	1.00	150,514	1.00	150,514	1.00	151,372
Account Technician 3	20-16	3.00	164,632	1.75	113,763	1.75	113,763	1.75	114,412
Account Technician 2	20-14	2.00	114,553	3.00	173,610	3.00	173,610	3.00	174,600
Account Clerk 3	20-11	2.00	105,164	2.00	109,161	2.00	109,161	2.00	109,783
Account Clerk 2	20-09	1.00	51,590	1.00	53,120	1.00	53,120	1.00	53,423
Admin. Support Clerk 2	20-09	3.00	146,495	3.00	152,136	3.00	152,136	3.00	153,003
Administrative Clerk	20-09	1.00	47,455	1.00	48,853	1.00	48,853	1.00	49,131
Account Clerk 1	20-07	1.00	-	1.00	39,950	1.00	39,950	1.00	40,178
Admin. Support Clerk 1	20-06	1.00	46,685	1.00	48,046	1.00	48,046	1.00	48,320
Accounting Services Manager	18-17	1.00	109,135	1.00	113,822	1.00	113,822	1.00	114,470
Budget and Program Eval. Mgr.	18-17	1.00	99,378	1.00	105,392	1.00	105,392	1.00	105,993
Risk Manager	18-15	1.00	95,095	1.00	99,828	1.00	99,828	1.00	100,397
Principal Accountant	18-14	-	-	2.00	197,836	2.00	197,836	2.00	198,964
Accountant 4	18-12	4.00	343,137	2.00	165,295	2.00	165,295	2.00	166,237
Administrative Analyst 4	18-12	3.00	248,147	3.00	249,623	3.00	249,623	3.00	251,046
Accountant 3	18-10	2.00	141,409	2.00	135,785	2.00	135,785	2.00	136,559
Administrative Analyst 3	18-10	1.00	76,112	-	-	-	-	-	-
Accountant 2	18-08	3.00	181,300	3.00	199,256	3.00	199,256	3.00	200,391
Financial Services Training Coor.	18-08	-	-	-	-	1.00	56,816	1.00	57,140
Grant Writer	18-08	1.00	67,226	1.00	70,954	1.00	70,954	1.00	71,359
Safety Coordinator	18-07	1.00	71,977	1.00	74,089	1.00	74,089	1.00	74,512
Accountant 1	18-06	1.00	68,266	3.00	192,765	3.00	192,765	3.00	193,864
Admin. Services Supervisor	18-06	1.00	68,875	1.00	70,900	1.00	70,900	1.00	71,304
Document Services Leadworker	17-13	1.00	56,969	1.00	58,912	1.00	58,912	1.00	59,248
Risk Management Assistant	xx-xx	-	-	-	-	1.00	50,267	1.00	50,554
Document Services Spec. 2	17-10	2.00	103,366	2.00	106,452	2.00	106,452	2.00	107,059
Buyer 2	16-17	1.00	70,068	1.00	59,214	1.00	59,214	1.00	59,552
Budgeted Salary Savings			(53,206)		(39,072)		(39,072)		(39,072)
Net Permanent Salaries		39.00	\$ 2,570,036	39.75	\$ 2,750,206	41.75	\$ 2,857,289	41.75	\$ 2,873,798

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	10,697	-	-	-
OFFICE SUPPLIES	4,689	6,001	5,384	6,000	6,000	6,000
COPY PRINTING SUPPLIES	11,135	13,500	6,794	9,500	9,500	9,500
FURNITURE	1,333	2,200	1,046	2,200	2,200	2,200
HARDWARE SUPPLIES	2,000	2,000	2,567	2,350	2,350	2,350
SOFTWARE LICENSES & SUPPLIES	175	-	779	150	150	150
POSTAGE	7,828	12,000	7,682	11,000	11,000	11,000
BOOKS AND SUBSCRIPTIONS	2,004	2,500	3,125	2,500	2,500	2,500
WORK SUPPLIES	2,815	1,200	2,240	1,400	1,400	1,400
SAFETY SUPPLIES	-	100	-	100	100	100
<b>Total</b>	<b>\$ 31,978</b>	<b>\$ 39,501</b>	<b>\$ 40,313</b>	<b>\$ 35,200</b>	<b>\$ 35,200</b>	<b>\$ 35,200</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	4,863	5,800	5,351	5,700	5,700	5,700
CELLULAR TELEPHONE	144	-	-	-	-	-
FACILITY RENTAL	66,250	69,272	-	-	-	-
CUSTODIAL BUILDING USE CHARGES	-	6,024	49,734	73,013	73,013	73,013
COMMUNICATION DEVICE RPR MAIN	536	4,500	7,900	3,700	3,700	3,700
RECRUITMENT	1,249	500	3,917	1,500	1,500	1,500
MILEAGE	-	100	52	100	100	100
CONFERENCES AND TRAINING	4,769	9,000	19,427	22,200	22,200	22,200
MEMBERSHIPS	1,728	2,201	7,931	5,000	5,000	5,000
FINANCIAL ACTUARY SERVICES	262,890	2,500	-	12,500	12,500	12,500
AUDIT SERVICES	93,178	88,800	85,184	91,500	91,500	91,500
BANK SERVICES	-	100	-	100	100	100
COLLECTION SERVICES	56,413	70,000	77,219	60,000	60,000	60,000
DELIVERY FREIGHT CHARGES	348	1,800	157	500	500	500
STORAGE SERVICES	3,341	3,800	3,202	3,800	3,800	3,800
MANAGEMENT SERVICES	-	275,000	257,510	300,000	300,000	300,000
ADVERTISING SERVICES	-	200	-	200	200	200
PRINTING SERVICES	776	1,500	1,500	1,200	1,200	1,200
INTERPRETERS SIGNING SERVICES	-	51	-	50	50	50
OTHER SERVICES AND EXPENSES	1,015	-	1,653	-	-	-
GRANTS	-	-	-	-	-	5,121,966
CIRCUIT COURT FEE	-	50	-	50	50	50
PERMITS AND LICENSES	-	500	-	500	500	500
<b>Total</b>	<b>\$ 497,499</b>	<b>\$ 541,698</b>	<b>\$ 520,738</b>	<b>\$ 581,613</b>	<b>\$ 581,613</b>	<b>\$ 5,703,579</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ENGINEERING	7,072	-	-	26,617	7,072	7,072
ID CHARGE FROM FLEET SERVICES	-	-	-	-	20,367	20,367
<b>Total</b>	<b>\$ 7,072</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26,617</b>	<b>\$ 27,439</b>	<b>\$ 27,439</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO PUBLIC HEALTH M	(20,878)	-	-	-	-	-
ID BILLING TO COM DEV BLK GNT	(24,813)	-	-	-	-	-
ID BILLING TO PLANNING	(17,870)	-	-	-	-	-
ID BILLING TO PARKING	(22,186)	-	-	-	-	-
ID BILLING TO SEWER	(38,650)	-	-	-	-	-
ID BILLING TO STORMWATER	(18,190)	-	-	-	-	-
ID BILLING TO TRANSIT	(177,417)	-	-	-	-	-
ID BILLING TO WATER	(37,904)	-	-	-	-	-
ID BILLING TO CDA	(120,810)	-	-	-	-	-
<b>Total</b>	<b>\$ (478,718)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OTHER UNIT OF GOV REVENUES OP	(493)	-	-	-	-	-
MISCELLANEOUS REVENUE	(12,500)	(20,450)	(20,450)	(15,000)	(15,000)	(15,000)
TRANSFER IN FROM CAPITAL PROJE	(72,000)	-	-	-	-	-
TRANSFER IN FROM INSURANCE	(193,381)	-	-	-	-	-
TRANSFER IN FROM WORKER'S COMP	(99,205)	-	-	-	-	-
TRANSFER IN FROM BUSINESS IMPR	(1,612)	-	-	-	-	-
<b>Total</b>	<b>\$ (379,191)</b>	<b>\$ (20,450)</b>	<b>\$ (20,450)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>	<b>\$ (15,000)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	2,526	2,755	2,755	3,968	3,968	3,968
TRANSFER OUT TO WORKERS COMPE	2,361	2,373	2,373	2,297	2,297	2,297
<b>Total</b>	<b>\$ 4,887</b>	<b>\$ 5,128</b>	<b>\$ 5,128</b>	<b>\$ 6,265</b>	<b>\$ 6,265</b>	<b>\$ 6,265</b>

## Fire Department

### Agency Mission

The mission of the Madison Fire Department is to protect life and property from the dangers of fire and major disaster. Though striving to be proactive by aggressive code enforcement and community education, the Department must be prepared to prevent conflagration and catastrophe by maintaining a competent suppression capability. Cross-training of fire suppression personnel allows the Department to provide premiere pre-hospital emergency medical care, extrication, hazardous material release management and water rescue.

### Agency Overview

The Agency is building a diverse, innovative, nationally recognized Fire-Rescue Department committed to ongoing organizational review and enrichment where every action of the Department is a display of commitment to internal and external customer services; people continually expand their capacity to create the results they truly desire; new and expansive patterns of thinking are nurtured; people are continually striving to learn together; people are respected for who they are, for what they do, and for their good thinking. The Fire Department values compassion, honesty, integrity, teamwork, health and fitness, and inner strength. These values are in balance with the traditional focus on strength and courage. The Fire Department is committed to the prevention of harm within our community, and to the preservation of life, property and the environment. The Fire Department takes pride in commitment to excellence and is prepared to work cooperatively with all agencies to handle any type of emergency that may occur in the Madison community. The Fire Department is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Fire Operations	43,809,349	46,686,184	45,185,097	47,305,916	47,174,238	47,351,338
Fire Prevention	1,335,757	1,222,806	1,333,103	1,360,232	1,360,232	1,355,052
<b>Total</b>	<b>\$ 45,145,106</b>	<b>\$ 47,908,990</b>	<b>\$ 46,518,200</b>	<b>\$ 48,666,148</b>	<b>\$ 48,534,470</b>	<b>\$ 48,706,390</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(2,505,557)	(1,420,223)	(1,532,233)	(1,628,942)	(1,692,071)	(1,636,871)
Salaries	30,361,368	31,742,592	30,778,972	32,287,254	32,315,644	32,353,423
Fringe Benefits	12,031,363	11,789,259	11,655,279	11,592,041	11,608,910	11,778,560
Supplies	836,784	1,078,561	991,149	1,055,679	1,055,679	1,018,322
Purchased Services	1,051,303	1,354,241	1,260,472	1,518,580	1,749,981	1,696,629
Inter-Departmental Charges	2,743,329	2,699,707	2,699,707	3,054,530	2,709,321	2,709,321
Inter-Departmental Billings	(3,525)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Transfers Out	630,039	666,353	666,353	788,507	788,507	788,507
<b>Total</b>	<b>\$ 45,145,106</b>	<b>\$ 47,908,990</b>	<b>\$ 46,518,200</b>	<b>\$ 48,666,148</b>	<b>\$ 48,534,470</b>	<b>\$ 48,706,390</b>

---

**2016 Budget Highlights**

---

The adopted budget includes:

- Funding staffing levels to maintain a minimum daily staffing level of 82. The staffing level assumes both the continuation of creative staffing methods developed by labor and management to optimize personnel resources and an absence level based on future projections and past experience.
- Funding to conduct an Apparatus Engineer promotional process.
- Funding for a summer recruit class to hire 13 Firefighters. Following the completion of the academy, recruits will be incorporated into permanent positions as attrition occurs. The budget includes funding to support the recruitment process to fill these positions (\$108,431).
- Funding for the Community Paramedicine Program, which is a new Mobile Integrated Health Pilot program. The program includes the creation of the City's first Community Paramedic 2 position. This program is primarily funded through a contract agreement with the University of Wisconsin, the 2016 General Fund portion is \$67,254.
- Building and facility costs associated with the new Fire Administration facility (\$195,853).
- The budget increases the Ambulance Conveyance Fee by setting the resident rate at the non-resident rate of \$1,000. The current resident rate is \$900. This change will increase general fund revenues by \$275,000 and will reduce contract costs with the City's third party ambulance billing contractor due to more efficient processing. As emergency medical services are expanded to surrounding communities, the number of non-resident conveyances continues to decrease.



**Service: Fire Operations***Service Description*

This service is responsible for emergency response and non-emergency services. All staff and support costs related to providing this service are included. The Department provides fire, emergency medical care, lake rescue, hazardous materials and other disaster responses in providing for the preservation of life and property. Personnel also conduct semi-annual inspections, perform fire safety education functions, and participate in community events. The Department also serves as a County and Regional Hazardous Materials Response Team. The adjustment in revenue between the executive and adopted phase reflects a change in accounting for the HAZMAT grant.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,357,554)	(247,223)	(481,917)	(545,046)	(329,761)	(82,538)
Salaries	28,658,642	30,134,693	30,517,448	30,545,838	30,495,584	360,891
Fringe Benefits	11,362,135	11,202,949	11,003,218	11,020,087	11,172,436	(30,513)
Supplies	798,004	986,487	997,463	997,463	958,463	(28,024)
Purchased Services	978,473	1,244,718	1,428,167	1,659,568	1,558,289	313,571
Inter-Departmental Charges	2,743,135	2,699,707	3,054,530	2,709,321	2,709,321	9,614
Inter-Departmental Billings	(3,525)	(1,500)	(1,500)	(1,500)	(1,500)	-
Transfers Out	630,039	666,353	788,507	788,507	788,507	122,154
<b>Total</b>	<b>\$ 43,809,349</b>	<b>\$ 46,686,184</b>	<b>\$ 47,305,916</b>	<b>\$ 47,174,238</b>	<b>\$ 47,351,338</b>	<b>\$ 665,154</b>

**Service: Fire Prevention***Service Description*

This service provides fire safety education, fire inspection, fire protection engineering, public information, elevators and fire/arson investigation services. Fire and life safety and harm prevention education is available to the community and is routinely provided to children, business and industry, and the elderly. Fire inspections are conducted semi-annually or annually in all commercial buildings and residential occupancies. Technical code issues are managed by the Fire Protection Engineering Unit of the Division. The Division is responsible for management of the Department's media information relative to emergency incidents. All fires are investigated to determine the origin, cause, and circumstances surrounding those fires and provide expert witness testimony in civil litigation and criminal prosecution. The elevator inspection program is responsible for overseeing the safety of all elevators, escalators and vertical conveyances. Every unit is inspected on an annual basis for compliance with national, state and local ordinances. In addition, all elevator installations and modifications are submitted for plan review and inspection.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,148,003)	(1,173,000)	(1,147,025)	(1,147,025)	(1,147,025)	25,975
Salaries	1,702,725	1,607,899	1,769,805	1,769,805	1,779,807	171,908
Fringe Benefits	669,229	586,310	588,823	588,823	573,641	(12,669)
Supplies	38,781	92,074	58,216	58,216	58,216	(33,858)
Purchased Services	72,831	109,523	90,413	90,413	90,413	(19,110)
Inter-Departmental Charges	195	-	-	-	-	-
<b>Total</b>	<b>\$ 1,335,757</b>	<b>\$ 1,222,806</b>	<b>\$ 1,360,232</b>	<b>\$ 1,360,232</b>	<b>\$ 1,355,052</b>	<b>\$ 132,246</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Fire Chief	21-23	1.00	138,216	1.00	139,620	1.00	139,620	1.00	139,620
Acct Tech 2	20-15	1.00	58,854	1.00	50,868	1.00	50,868	1.00	51,158
Administrative Assistant	20-14	-	-	1.00	57,095	1.00	57,095	1.00	57,420
Administrative Clerk 1	20-09	4.00	202,907	4.00	208,446	4.00	208,446	4.00	209,634
Clerk Typist 1	20-03	-	-	1.00	34,804	1.00	34,804	1.00	35,002
Fire Marshal	18-16	1.00	109,425	1.00	112,334	1.00	112,334	1.00	112,974
Fire Protection Engineer	18-13	1.00	86,585	1.00	91,205	1.00	91,205	1.00	91,725
Fire Admin. Services Mgr.	18-12	1.00	90,906	1.00	91,164	1.00	91,164	1.00	91,684
Fire Public Info Specialist	18-08	-	-	1.00	63,389	1.00	63,389	1.00	63,750
Mgt Info Spec 3	18-08	1.00	75,396	1.00	77,305	1.00	77,305	1.00	77,746
Program Assistant 2	17-12	1.00	52,518	-	-	-	-	-	-
Elevator Code Enf. Off. 1	16-19	2.00	139,712	2.00	134,786	2.00	134,786	2.00	135,554
Elevator Code Enf. Off. 2	16-20	1.00	74,840	1.00	74,568	1.00	74,568	1.00	74,993
Fire Code Enforcement Off. 1	16-13	-	-	1.00	53,649	1.00	53,649	1.00	53,955
Fire Code Enforcement Off. 2	16-16	-	-	1.00	63,647	1.00	63,647	1.00	64,010
Fire Code Enforcement Off. 3	16-19	7.00	477,328	5.00	372,115	5.00	372,115	5.00	374,236
Fire Code Enforcement Off. 4	16-20	2.00	153,206	2.00	168,707	2.00	168,707	2.00	169,669
Fire Ed./Enforcement Off. 2	16-16	3.00	194,006	3.00	196,835	3.00	196,835	3.00	197,957
Assistant Fire Chief	14-03	4.00	484,875	4.00	509,502	4.00	509,502	4.00	509,502
Division Fire Chief	14-01	6.00	618,725	6.00	708,005	6.00	708,005	6.00	708,005
Fire Captain	13-05	6.00	522,154	6.00	548,028	6.00	548,028	6.00	548,028
Fire Lieutenant	13-04	66.00	5,471,430	66.00	5,596,763	66.00	5,596,763	66.00	5,596,763
Apparatus Engineer 2	13-03	3.00	236,818	3.00	239,200	3.00	239,200	3.00	239,200
Firefighter Paramedic	13-03	59.00	4,366,251	59.00	4,749,055	59.00	4,694,950	59.00	4,694,950
Firefighter Paramedic 2	13-03	24.00	1,946,702	24.00	2,090,435	24.00	2,090,435	24.00	2,090,435
Apparatus Engineer	13-02	62.00	4,577,850	62.00	4,749,055	62.00	4,749,055	62.00	4,749,055
Firefighter	13-01	134.00	9,357,845	134.00	8,593,342	134.00	8,593,342	134.00	8,593,342
Community Paramedic 2	xx-xx	-	-	-	-	1.00	50,385	1.00	50,385
Budgeted Salary Savings			(630,821)		(581,000)		(581,000)		(581,000)
Net Permanent Salaries		390.00	\$ 28,805,728	392.00	\$ 29,192,922	393.00	\$ 29,189,202	393.00	\$ 29,199,753

2016 Recruit Class	FTEs	Amount	FTEs	Amount	FTEs	Amount
Firefighter	13.00	698,763	13.00	698,763	13.00	698,763
Recruit Class Savings		(349,382)		(349,382)		(349,382)
2016 Recruit Class Total	13.00	349,382	13.00	349,381	13.00	349,381
TOTAL SALARIES	405.00	\$ 29,542,304	406.00	\$ 29,538,583	406.00	\$ 29,549,134

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	1,527	-	-	-
OFFICE SUPPLIES	12,084	20,000	5,000	15,000	15,000	15,000
COPY PRINTING SUPPLIES	9,119	15,000	14,000	12,000	12,000	12,000
FURNITURE	9,347	27,007	5,000	22,000	22,000	22,000
HARDWARE SUPPLIES	4,897	14,500	10,000	14,500	14,500	14,500
SOFTWARE LICENSES & SUPPLIES	862	9,700	5,500	9,700	9,700	9,700
POSTAGE	9,014	12,500	10,450	11,500	11,500	11,500
BOOKS AND SUBSCRIPTIONS	9,830	13,500	11,100	13,500	13,500	13,500
WORK SUPPLIES	175,767	170,000	175,000	178,000	178,000	171,643
MEDICAL SUPPLIES	227,059	212,000	216,400	230,500	230,500	230,500
SAFETY SUPPLIES	78,821	190,000	184,500	190,000	190,000	190,000
UNIFORM CLOTHING SUPPLIES	186,839	94,354	192,288	205,000	205,000	205,000
FOOD AND BEVERAGE	9,781	150,000	11,000	12,320	12,320	12,320
MACHINERY AND EQUIPMENT	-	-	184	10,000	10,000	10,000
EQUIPMENT SUPPLIES	103,365	150,000	149,200	131,659	131,659	100,659
<b>Total</b>	<b>\$ 836,784</b>	<b>\$ 1,078,561</b>	<b>\$ 991,149</b>	<b>\$ 1,055,679</b>	<b>\$ 1,055,679</b>	<b>\$ 1,018,322</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	78,817	100,000	90,000	100,700	153,700	153,700
ELECTRICITY	136,642	180,000	179,000	180,000	180,000	180,000
WATER	44,816	40,000	47,060	69,596	71,896	71,896
TELEPHONE	39,054	50,000	40,170	45,000	45,000	45,000
CELLULAR TELEPHONE	35,571	37,355	44,067	46,600	46,600	46,600
BUILDING IMPROV REPAIR MAINT	74,005	85,000	75,000	85,000	197,032	197,032
FACILITY RENTAL	24,559	67,000	67,000	67,700	67,700	67,700
COMMUNICATION DEVICE RPR MAIN	81,029	65,000	59,874	65,000	65,000	65,000
EQUIP IMPROV REPAIR MAINT	39,523	55,000	46,850	39,885	39,885	45,934
SYSTEM AND SOFTWARE MAINTENANC	-	-	66,833	115,200	115,200	60,000
LEASE RENTAL OF EQUIPMENT	-	13,000	12,516	13,000	13,000	13,000
RECRUITMENT	-	-	2,000	-	-	-
MILEAGE	49,466	60,000	50,160	55,000	55,000	55,000
CONFERENCES AND TRAINING	17,644	20,636	23,980	23,837	23,837	23,136
IN SERVICE TRAINING	67,111	155,340	68,760	162,118	162,118	161,618
MEMBERSHIPS	4,116	5,000	7,240	5,310	5,310	5,310
UNIFORM LAUNDRY	58,300	72,000	67,670	72,000	72,000	72,000
MEDICAL SERVICES	27,537	85,000	50,000	115,000	115,000	112,000
STORAGE SERVICES	1,261	1,500	1,580	1,500	1,500	1,500
CONSULTING SERVICES	210,139	169,250	198,500	169,250	169,250	169,250
ADVERTISING SERVICES	2,330	2,600	6,990	2,602	2,602	2,602
PARKING TOWING SERVICES	37,525	56,140	7,538	49,362	5,000	5,000
OTHER SERVICES AND EXPENSES	21,708	34,420	46,950	34,420	142,851	142,851
PERMITS AND LICENSES	150	-	735	500	500	500
<b>Total</b>	<b>\$ 1,051,303</b>	<b>\$ 1,354,241</b>	<b>\$ 1,260,472</b>	<b>\$ 1,518,580</b>	<b>\$ 1,749,981</b>	<b>\$ 1,696,629</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	50,000	-	-	-	-	-
ID CHARGE FROM HUMAN RESOURCES	11,500	-	-	11,500	11,500	11,500
ID CHARGE FROM INFORMATION TEC	-	300	300	-	-	-
ID CHARGE FROM ENGINEERING	249,692	249,692	249,692	249,692	278,213	278,213
ID CHARGE FROM FLEET SERVICES	2,328,779	2,332,600	2,332,600	2,685,107	2,311,377	2,311,377
ID CHARGE FROM TRAFFIC ENGINEE	97,118	117,115	117,115	108,231	108,231	108,231
ID CHARGE FROM PARKS	6,184	-	-	-	-	-
ID CHARGE FROM PARKING	56	-	-	-	-	-
<b>Total</b>	<b>\$ 2,743,329</b>	<b>\$ 2,699,707</b>	<b>\$ 2,699,707</b>	<b>\$ 3,054,530</b>	<b>\$ 2,709,321</b>	<b>\$ 2,709,321</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO PARKS	(1,383)	-	-	-	-	-
ID BILLING TO WATER	(2,142)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
<b>Total</b>	<b>\$ (3,525)</b>	<b>\$ (1,500)</b>	<b>\$ (1,500)</b>	<b>\$ (1,500)</b>	<b>\$ (1,500)</b>	<b>\$ (1,500)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(1,062,436)	(47,943)	(47,232)	(47,232)	(47,232)	(47,232)
STATE REVENUES OPERATING	(61,243)	(46,700)	(206,786)	(210,785)	(273,914)	(273,914)
PAYMENT FOR MUNICIPAL SERVICE	(16,100)	(16,100)	(16,100)	(13,500)	(13,500)	(13,500)
OTHER UNIT OF GOV REVENUES OP	(57,700)	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
REPRODUCTION SERVICES	(1,288)	(1,500)	(1,500)	(4,400)	(4,400)	(4,400)
SPECIAL DUTY	(89,625)	(78,880)	(78,880)	(86,000)	(86,000)	(86,000)
INSPECT AND REINSPECT FEES	(6,075)	(11,000)	(6,000)	(10,000)	(10,000)	(10,000)
REIMBURSEMENT OF EXPENSE	(95,392)	(29,000)	(33,000)	(36,025)	(36,025)	(36,025)
ELEVATOR PERMITS AND INSPECTS	(720,170)	(719,920)	(670,000)	(719,920)	(719,920)	(719,920)
FIRE PERMITS	(374,095)	(400,700)	(373,000)	(375,700)	(375,700)	(375,700)
INTEREST	-	-	(36,235)	(55,200)	(55,200)	-
CONTRIBUTIONS AND DONATIONS	(18,946)	(20,680)	(16,000)	(20,680)	(20,680)	(20,680)
MISCELLANEOUS REVENUE	(1,555)	(300)	-	(2,000)	(2,000)	(2,000)
TRANSFER IN FROM FLEET SERVICE	(932)	-	-	-	-	-
<b>Total</b>	<b>\$ (2,505,557)</b>	<b>\$ (1,420,223)</b>	<b>\$ (1,532,233)</b>	<b>\$ (1,628,942)</b>	<b>\$ (1,692,071)</b>	<b>\$ (1,636,871)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	48,752	48,858	48,858	73,384	73,384	73,384
TRANSFER OUT TO WORKERS COMPE	581,287	617,495	617,495	715,123	715,123	715,123
<b>Total</b>	<b>\$ 630,039</b>	<b>\$ 666,353</b>	<b>\$ 666,353</b>	<b>\$ 788,507</b>	<b>\$ 788,507</b>	<b>\$ 788,507</b>

## Fleet Service

### Agency Mission

The mission of the Fleet Service Division is to provide a safe and reliable fleet of diverse equipment as needed for all user agencies, and provide fleet services with a concentrated effort toward a comprehensive preventive maintenance program at a competitive cost.

### Agency Overview

The Agency manages and administers the municipal fleet, including maintenance, vehicle inspection, repair and replacement of vehicles for all City agencies except the Water Utility and Metro Transit.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Fleet Maintenance Procurement	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(1,699,904)	(1,127,600)	(1,127,600)	(1,680,630)	(6,630,694)	(6,587,407)
Salaries	2,401,327	2,750,357	2,750,357	2,561,219	2,561,219	2,575,735
Fringe Benefits	1,006,955	1,015,334	1,015,334	1,098,765	1,098,765	1,072,990
Supplies	7,271,704	6,263,842	6,263,842	6,960,969	6,284,392	6,284,392
Purchased Services	1,008,526	912,800	912,800	918,615	918,615	918,615
Debt/Other Financing Uses	4,896,302	5,439,966	5,439,966	5,790,786	11,056,934	11,024,906
Inter-Departmental Charges	201,552	265,442	265,442	624,678	548,440	548,440
Inter-Departmental Billings	(15,144,630)	(15,581,769)	(15,581,769)	(16,375,814)	(15,939,083)	(15,939,083)
Transfers Out	58,168	61,628	61,628	101,412	101,412	101,412
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 2016 Budget Highlights

- The adopted budget includes \$128,880 for replacement of squad cars and skid-steers.
- The budget reflects increased Fleet rates to fully recover depreciation costs of the City fleet and begin to address a deficit in the Fleet Service internal service fund. Agency Fleet budgets reflect the increased rate. Changes from the Executive budget to adopted reflect technical adjustments made to the fleet rate.

**Service: Fleet Maintenance Procurement***Service Description*

This service includes the purchase and preparation of fleet equipment used by City agencies, the provision of in-house repairs, and the purchase of outside repair and maintenance services. The vehicles provided are the type and design to satisfy the service needs of user agencies. Equipment is replaced according to operating parameters and budgeted funding.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,699,904)	(1,127,600)	(1,680,630)	(6,630,694)	(6,587,407)	(5,459,807)
Salaries	2,401,327	2,750,357	2,561,219	2,561,219	2,575,735	(174,622)
Fringe Benefits	1,006,955	1,015,334	1,098,765	1,098,765	1,072,990	57,656
Supplies	7,271,704	6,263,842	6,960,969	6,284,392	6,284,392	20,550
Purchased Services	1,008,526	912,800	918,615	918,615	918,615	5,815
Debt/Other Financing Uses	4,896,302	5,439,966	5,790,786	11,056,934	11,024,906	5,584,940
Inter-Departmental Charges	201,552	265,442	624,678	548,440	548,440	282,998
Inter-Departmental Billings	(15,144,630)	(15,581,769)	(16,375,814)	(15,939,083)	(15,939,083)	(357,314)
Transfers Out	58,168	61,628	101,412	101,412	101,412	39,784
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Fleet Service Superintendent	21-17	1.00	129,744	1.00	134,612	1.00	134,612	1.00	135,379
Fleet Operations Manager	18-12	1.00	75,955	1.00	81,251	1.00	81,251	1.00	81,714
Fleet Program Manager	18-12	1.00	81,905	1.00	89,202	1.00	89,202	1.00	89,710
Public Works Gen. Foreperson	18-07	2.00	141,746	2.00	146,192	2.00	146,192	2.00	147,025
Administrative Assistant	17-14	1.00	58,138	1.00	60,299	1.00	60,299	1.00	60,643
Fleet Technician	15-81	23.00	1,362,665	23.00	1,283,404	23.00	1,283,404	23.00	1,290,720
Facility Maintenance Worker	15-51	1.00	49,416	1.00	50,996	1.00	50,996	1.00	51,287
Master Auto Body Technician	15-09	1.00	59,544	1.00	60,848	1.00	60,848	1.00	61,195
Welder	15-09	1.00	62,910	1.00	64,292	1.00	64,292	1.00	64,658
Fleet Service Parts Leadwkr	15-08	1.00	59,702	1.00	61,011	1.00	61,011	1.00	61,358
Auto Maintenance Worker 3	15-07	1.00	58,006	3.00	138,682	3.00	138,682	3.00	139,472
Fleet Parts Technician	15-06	3.00	155,431	3.00	159,709	3.00	159,709	3.00	160,620
Fleet Tire Technician	15-06	1.00	52,941	1.00	44,293	1.00	44,293	1.00	44,545
Operations Clerk	15-06	1.00	55,964	1.00	57,389	1.00	57,389	1.00	57,716
Auto Maintenance Worker 2	15-05	2.00	93,603	1.00	53,758	1.00	53,758	1.00	54,064
Auto Maintenance Worker	15-03	1.00	36,346	-	-	-	-	-	-
Parts Room Assistant	15-02	1.00	48,064	1.00	49,416	1.00	49,416	1.00	49,698
Budgeted Salary Savings			(54,794)		(209,917)		(209,917)		(209,917)
Net Permanent Salaries		43.00	\$ 2,527,286	43.00	\$ 2,325,436	43.00	\$ 2,325,436	43.00	\$ 2,339,888

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	1,938	2,000	2,000	2,000	2,000	2,000
COPY PRINTING SUPPLIES	2,063	1,500	1,500	2,000	2,000	2,000
SOFTWARE LICENSES & SUPPLIES	2,480	3,500	3,500	7,605	7,605	7,605
POSTAGE	49	50	50	50	50	50
BOOKS AND SUBSCRIPTIONS	2,248	2,500	2,500	2,500	2,500	2,500
WORK SUPPLIES	119,185	92,000	92,000	92,000	92,000	92,000
SAFETY SUPPLIES	2,544	2,820	2,820	3,220	3,220	3,220
BUILDING	430	-	-	-	-	-
BUILDING SUPPLIES	7,781	5,900	5,900	5,900	5,900	5,900
FERTILIZERS AND CHEMICALS	550	-	-	-	-	-
MACHINERY AND EQUIPMENT	990,389	587,878	587,878	1,280,000	1,408,800	1,408,800
EQUIPMENT SUPPLIES	1,718,232	1,579,968	1,579,968	1,579,968	1,579,968	1,579,968
TIRES	354,742	385,689	385,689	385,689	385,689	385,689
GASOLINE	1,347,411	1,215,457	1,215,457	1,215,457	863,040	863,040
DIESEL	2,517,799	2,214,580	2,214,580	2,214,580	1,761,620	1,761,620
LUBRICANTS	203,724	170,000	170,000	170,000	170,000	170,000
STREET LIGHT SUPPLIES	138	-	-	-	-	-
<b>Total</b>	<b>\$ 7,271,704</b>	<b>\$ 6,263,842</b>	<b>\$ 6,263,842</b>	<b>\$ 6,960,969</b>	<b>\$ 6,284,392</b>	<b>\$ 6,284,392</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	12,799	10,500	10,500	10,500	10,500	10,500
ELECTRICITY	41,154	40,000	40,000	40,000	40,000	40,000
WATER	6,631	6,000	6,000	10,440	10,440	10,440
TELEPHONE	5,806	5,300	5,300	5,300	5,300	5,300
CELLULAR TELEPHONE	5,295	6,500	6,500	6,500	6,500	6,500
BUILDING IMPROV REPAIR MAINT	9,548	10,500	10,500	10,500	10,500	10,500
PROCESS FEES RECYCLABLES	246	800	800	800	800	800
OFFICE EQUIPMENT REPAIR	(198)	-	-	-	-	-
COMMUNICATION DEVICE RPR MAIN	29,063	30,000	30,000	30,000	30,000	30,000
EQUIP IMPROV REPAIR MAINT	78,147	55,500	55,500	55,500	55,500	55,500
VEHICLE REPAIR AND MAINTENANCE	740,637	662,000	662,000	662,000	662,000	662,000
LEASE RENTAL OF EQUIPMENT	-	23,000	23,000	23,000	23,000	23,000
CONFERENCES AND TRAINING	4,544	13,000	13,000	13,000	13,000	13,000
MEMBERSHIPS	2,157	2,000	2,000	2,000	2,000	2,000
UNIFORM LAUNDRY	11,517	11,600	11,600	11,600	11,600	11,600
ARBITRATOR	-	200	200	200	200	200
AUDIT SERVICES	1,276	1,300	1,300	1,300	1,300	1,300
DELIVERY FREIGHT CHARGES	2,000	3,000	3,000	3,000	3,000	3,000
CONSULTING SERVICES	1,375	-	-	1,375	1,375	1,375
ADVERTISING SERVICES	1,360	100	100	100	100	100
INSPECTION SERVICES	12,351	3,500	3,500	3,500	3,500	3,500
PARKING TOWING SERVICES	40,102	25,000	25,000	25,000	25,000	25,000
PERMITS AND LICENSES	2,714	3,000	3,000	3,000	3,000	3,000
<b>Total</b>	<b>\$ 1,008,526</b>	<b>\$ 912,800</b>	<b>\$ 912,800</b>	<b>\$ 918,615</b>	<b>\$ 918,615</b>	<b>\$ 918,615</b>

## Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	868,388	900,017	900,017	1,024,638	1,024,638	962,676
PRINCIPAL	4,027,914	4,539,949	4,539,949	4,766,148	4,766,148	4,796,082
DEPRECIATION	-	-	-	-	5,266,148	5,266,148
<b>Total</b>	<b>\$ 4,896,302</b>	<b>\$ 5,439,966</b>	<b>\$ 5,439,966</b>	<b>\$ 5,790,786</b>	<b>\$ 11,056,934</b>	<b>\$ 11,024,906</b>



## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM INFORMATION TEC	-	364	364	-	-	-
ID CHARGE FROM ENGINEERING	27,065	27,065	27,065	27,065	27,065	27,065
ID CHARGE FROM FLEET SERVICES	166,777	234,000	234,000	592,113	515,875	515,875
ID CHARGE FROM TRAFFIC ENGINEE	7,709	4,013	4,013	5,500	5,500	5,500
<b>Total</b>	<b>\$ 201,552</b>	<b>\$ 265,442</b>	<b>\$ 265,442</b>	<b>\$ 624,678</b>	<b>\$ 548,440</b>	<b>\$ 548,440</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO INFORMATION TEC	(1,702)	(10,000)	(10,000)	-	-	-
ID BILLING TO FIRE	(2,328,779)	(2,332,600)	(2,332,600)	-	-	-
ID BILLING TO POLICE	(2,085,277)	(2,036,500)	(2,036,500)	-	-	-
ID BILLING TO PUBLIC HEALTH M	(61,961)	(61,400)	(61,400)	-	-	-
ID BILLING TO ENGINEERING	(334,310)	(35,000)	(35,000)	-	-	-
ID BILLING TO FLEET SERVICES	(166,777)	(234,000)	(234,000)	(16,368,314)	(15,747,178)	(15,939,083)
ID BILLING TO STREETS	(7,460,465)	(7,747,886)	(7,747,886)	-	-	-
ID BILLING TO TRAFFIC ENGINEE	(514,363)	(573,500)	(573,500)	-	-	-
ID BILLING TO LIBRARY	(4,768)	(4,000)	(4,000)	-	-	-
ID BILLING TO PARKS	(1,775,653)	(1,889,233)	(1,889,233)	-	-	-
ID BILLING TO BUILDING INSPEC	(6,319)	(14,800)	(14,800)	-	-	-
ID BILLING TO MONONA TERRACE	(6,415)	(6,900)	(6,900)	-	-	-
ID BILLING TO GOLF COURSES	(217,764)	(190,000)	(190,000)	-	-	-
ID BILLING TO PARKING	(99,665)	(90,000)	(90,000)	-	-	-
ID BILLING TO SEWER	-	(203,250)	(203,250)	-	-	-
ID BILLING TO STORMWATER	-	(95,000)	(95,000)	-	-	-
ID BILLING TO WATER	(8,318)	(7,500)	(7,500)	(7,500)	-	-
ID BILLING TO CDA	(72,095)	(50,200)	(50,200)	-	-	-
<b>Total</b>	<b>\$ (15,144,630)</b>	<b>\$ (15,581,769)</b>	<b>\$ (15,581,769)</b>	<b>\$ (16,375,814)</b>	<b>\$ (15,747,178)</b>	<b>\$ (15,939,083)</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(41,277)	-	-	(35,500)	(35,500)	(35,500)
REIMBURSEMENT OF EXPENSE	(27,963)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
FUEL TAX REFUND	(61,750)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
MISCELLANEOUS REVENUE	(94,877)	(97,000)	(97,000)	(97,000)	(97,000)	(97,000)
SALE OF ASSETS	(358,915)	(600,600)	(600,600)	(600,600)	(600,600)	(600,600)
TRADE IN ALLOWANCE	(300,105)	(275,000)	(275,000)	(426,000)	(554,800)	(554,800)
FUND BALANCE APPLIED	(654,736)	-	-	-	(5,013,169)	(4,777,977)
TRANSFER IN FROM GENERAL	(7,983)	-	-	(366,530)	(366,530)	(366,530)
TRANSFER IN FROM OTHER RESTRIC	-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
TRANSFER IN FROM FLEET SERVICE	(152,298)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
<b>Total</b>	<b>\$ (1,699,904)</b>	<b>\$ (1,127,600)</b>	<b>\$ (1,127,600)</b>	<b>\$ (1,680,630)</b>	<b>\$ (6,822,599)</b>	<b>\$ (6,587,407)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	12,671	14,202	14,202	20,681	20,681	20,681
TRANSFER OUT TO WORKERS COMPE	45,497	47,426	47,426	80,731	80,731	80,731
<b>Total</b>	<b>\$ 58,168</b>	<b>\$ 61,628</b>	<b>\$ 61,628</b>	<b>\$ 101,412</b>	<b>\$ 101,412</b>	<b>\$ 101,412</b>

# Golf Enterprise

## Agency Mission

The mission of the Golf Enterprise is to provide the Madison area golfing public with the finest possible golfing conditions at reasonable prices and for all levels of play.

## Agency Overview

The Agency provides turf, tee, and greens maintenance as a top priority to enhance the golfing experience. Qualified Golf Professionals are available for instruction and golf shop needs. Reservations, league play, annual season passes, concessions and rentals are all available.

## Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Golf Operations	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(2,828,930)	(3,016,662)	(3,016,662)	(3,306,607)	(3,234,602)	(3,235,333)
Salaries	1,209,078	1,277,606	1,277,606	1,264,779	1,264,779	1,267,401
Fringe Benefits	222,272	270,082	270,082	155,763	155,763	153,872
Supplies	589,088	542,000	542,000	558,125	558,125	558,125
Purchased Services	370,631	419,900	419,900	515,829	515,829	515,829
Debt/Other Financing Uses	197,397	269,922	269,922	269,922	269,922	269,922
Inter-Departmental Charges	226,964	219,520	219,520	522,169	450,164	450,164
Transfers Out	13,500	17,632	17,632	20,020	20,020	20,020
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## 2016 Budget Highlights

- The adopted budget funds continuation of existing services.

**Service: Golf Operations**

*Service Description*

This service oversees the operation and maintenance of the Yahara, Odana, Monona and Glenway Courses, which provide a total of 72 holes of play.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(2,828,930)	(3,016,662)	(3,306,607)	(3,234,602)	(3,235,333)	(218,671)
Salaries	1,209,078	1,277,606	1,264,779	1,264,779	1,267,401	(10,205)
Fringe Benefits	222,272	270,082	155,763	155,763	153,872	(116,210)
Supplies	589,088	542,000	558,125	558,125	558,125	16,125
Purchased Services	370,631	419,900	515,829	515,829	515,829	95,929
Debt/Other Financing Uses	197,397	269,922	269,922	269,922	269,922	-
Inter-Departmental Charges	226,964	219,520	522,169	450,164	450,164	230,644
Transfers Out	13,500	17,632	20,020	20,020	20,020	2,388
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Golf Course Supervisor	18-10	1.00	62,862	-	-	-	-	-	-
Golf Clubhouse Supervisor 2	18-06	1.00	50,361	1.00	57,161	1.00	57,161	1.00	57,487
Golf Clubhouse Supervisor 1	18-05	-	-	1.00	54,299	1.00	54,299	1.00	54,608
Greenskeeper 3	16-14	1.00	59,835	1.00	62,465	1.00	62,465	1.00	62,821
Greenskeeper 2	16-13	1.00	58,767	1.00	60,703	1.00	60,703	1.00	61,049
Maint. Mech. 1	16-13	1.00	59,285	1.00	61,074	1.00	61,074	1.00	61,422
Parks Equipment Mechanic 1	16-13	1.00	56,071	1.00	57,713	1.00	57,713	1.00	58,042
Greenskeeper 1	16-12	2.00	102,505	2.00	104,676	2.00	104,676	2.00	105,273
Budgeted Salary Savings			(48,566)		(48,566)		(48,566)		(48,566)
Net Permanent Salaries		8.00	\$ 401,120	8.00	\$ 409,524	8.00	\$ 409,524	8.00	\$ 412,135

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	3,731	3,000	3,000	3,500	3,500	3,500
COPY PRINTING SUPPLIES	3,743	3,500	3,500	2,150	2,150	2,150
HARDWARE SUPPLIES	5,552	4,000	4,000	4,000	4,000	4,000
WORK SUPPLIES	33,730	31,000	31,000	31,000	31,000	31,000
JANITORIAL SUPPLIES	5,415	6,500	6,500	9,250	9,250	9,250
SAFETY SUPPLIES	1,425	2,000	2,000	2,675	2,675	2,675
UNIFORM CLOTHING SUPPLIES	1,839	1,000	1,000	1,000	1,000	1,000
BUILDING SUPPLIES	36,479	37,500	37,500	48,000	48,000	48,000
HVAC SUPPLIES	1,245	-	-	1,500	1,500	1,500
LAND	18,486	-	-	-	-	-
TREES SHRUBS PLANTS	4,785	2,000	2,000	3,250	3,250	3,250
FERTILIZERS AND CHEMICALS	152,171	133,000	133,000	133,000	133,000	133,000
MACHINERY AND EQUIPMENT	88,384	90,000	90,000	90,000	90,000	90,000
EQUIPMENT SUPPLIES	35,718	42,500	42,500	42,800	42,800	42,800
OIL	5,075	-	-	-	-	-
INVENTORY	191,311	186,000	186,000	186,000	186,000	186,000
<b>Total</b>	<b>\$ 589,088</b>	<b>\$ 542,000</b>	<b>\$ 542,000</b>	<b>\$ 558,125</b>	<b>\$ 558,125</b>	<b>\$ 558,125</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	14,546	19,000	19,000	19,000	19,000	19,000
ELECTRICITY	61,574	68,000	68,000	68,000	68,000	68,000
WATER	79,240	105,000	105,000	182,699	182,699	182,699
STORMWATER	25,436	10,500	10,500	10,500	10,500	10,500
TELEPHONE	4,547	12,500	12,500	12,500	12,500	12,500
CELLULAR TELEPHONE	700	600	600	800	800	800
SYSTEMS COMMUNICATION INTERNET	1,106	3,500	3,500	3,500	3,500	3,500
BUILDING IMPROV REPAIR MAINT	4,159	14,800	14,800	16,800	16,800	16,800
PEST CONTROL	782	-	-	1,000	1,000	1,000
COMMUNICATION DEVICE RPR MAIN	4,540	5,500	5,500	7,750	7,750	7,750
EQUIP IMPROV REPAIR MAINT	11,231	7,800	7,800	7,800	7,800	7,800
SYSTEM AND SOFTWARE MAINTENANC	-	-	-	3,991	3,991	3,991
LEASE RENTAL OF EQUIPMENT	107,106	105,300	105,300	108,039	108,039	108,039
RECRUITMENT	-	2,000	2,000	2,000	2,000	2,000
MILEAGE	522	2,000	2,000	2,000	2,000	2,000
MEMBERSHIPS	91	-	-	-	-	-
UNIFORM LAUNDRY	-	-	-	300	300	300
AUDIT SERVICES	1,700	1,700	1,700	1,700	1,700	1,700
CREDIT CARD SERVICES	29,691	35,500	35,500	35,500	35,500	35,500
MANAGEMENT SERVICES	8,135	10,000	10,000	9,750	9,750	9,750
ADVERTISING SERVICES	6,821	9,000	9,000	10,500	10,500	10,500
OTHER SERVICES AND EXPENSES	5,670	3,000	3,000	6,000	6,000	6,000
PERMITS AND LICENSES	3,034	4,200	4,200	5,700	5,700	5,700
<b>Total</b>	<b>\$ 370,631</b>	<b>\$ 419,900</b>	<b>\$ 419,900</b>	<b>\$ 515,829</b>	<b>\$ 515,829</b>	<b>\$ 515,829</b>

## Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	4,200	4,200	4,200	3,970	3,970	3,970
PRINCIPAL	7,195	7,843	7,843	8,603	8,603	8,603
PAYMENTS IN LIEU OF TAXES	186,003	172,230	172,230	172,230	172,230	172,230
FUND BALANCE GENERATED	-	85,649	85,649	85,119	85,119	85,119
<b>Total</b>	<b>\$ 197,397</b>	<b>\$ 269,922</b>	<b>\$ 269,922</b>	<b>\$ 269,922</b>	<b>\$ 269,922</b>	<b>\$ 269,922</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM INFORMATION TEC	13,306	14,520	14,520	15,756	15,756	15,756
ID CHARGE FROM FLEET SERVICES	213,521	205,000	205,000	506,413	434,408	434,408
ID CHARGE FROM PARKS	136	-	-	-	-	-
<b>Total</b>	<b>\$ 226,964</b>	<b>\$ 219,520</b>	<b>\$ 219,520</b>	<b>\$ 522,169</b>	<b>\$ 450,164</b>	<b>\$ 450,164</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
LOCAL REVENUES OPERATING	(30)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
CATERING CONCESSIONS	(356,084)	(410,000)	(410,000)	(410,000)	(410,000)	(410,000)
FACILITY RENTAL	(938)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
LESSONS	(1,928)	-	-	-	-	-
MEMBERSHIPS	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
REIMBURSEMENT OF EXPENSE	(1,643)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
GOLF COURSES	(1,811,142)	(2,565,162)	(2,565,162)	(2,855,107)	(2,565,162)	(2,565,162)
GOLF EQUIPMENT USE FEE	(393,155)	-	-	-	-	-
STORMWATER MGMT FEE	(87,748)	-	-	-	-	-
INTEREST	-	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
EASEMENTS	(6,950)	-	-	-	-	-
MISCELLANEOUS REVENUE	(6,755)	(23,800)	(23,800)	(23,800)	(23,800)	(23,800)
TRADE IN ALLOWANCE	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
FUND BALANCE APPLIED	(161,311)	-	-	-	(217,940)	(218,671)
TRANSFER IN FROM GENERAL	(1,247)	-	-	-	-	-
<b>Total</b>	<b>\$ (2,828,930)</b>	<b>\$ (3,016,662)</b>	<b>\$ (3,016,662)</b>	<b>\$ (3,306,607)</b>	<b>\$ (3,234,602)</b>	<b>\$ (3,235,333)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	3,523	4,131	4,131	4,929	4,929	4,929
TRANSFER OUT TO WORKERS COMPE	9,977	13,501	13,501	15,091	15,091	15,091
<b>Total</b>	<b>\$ 13,500</b>	<b>\$ 17,632</b>	<b>\$ 17,632</b>	<b>\$ 20,020</b>	<b>\$ 20,020</b>	<b>\$ 20,020</b>

## Human Resources

### Agency Mission

The mission of the Human Resources Department is to serve the City by recruiting, developing, and sustaining a diverse, highly qualified, and productive work force.

### Agency Overview

The Agency supports the City's goals by recruiting, developing, and sustaining a diverse, talented, and engaged workforce.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Employee and Labor Relations	480,509	556,718	694,520	689,836	689,836	688,662
HR Services	1,006,144	522,548	391,319	309,310	309,310	366,611
OHD	265,305	710,012	712,598	476,855	466,855	511,026
<b>Total</b>	<b>\$ 1,751,958</b>	<b>\$ 1,789,278</b>	<b>\$ 1,798,437</b>	<b>\$ 1,476,001</b>	<b>\$ 1,466,001</b>	<b>\$ 1,566,299</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(11,820)	(25,500)	(66,645)	(25,500)	(25,500)	(25,500)
Salaries	1,293,393	1,229,143	1,320,238	1,215,826	1,215,826	1,270,602
Fringe Benefits	462,555	377,024	558,804	331,435	331,435	341,115
Supplies	13,564	14,250	16,175	14,719	14,719	14,719
Purchased Services	149,461	157,426	132,953	166,728	156,728	136,728
Inter-Departmental Charges	33,767	33,767	33,767	33,767	33,767	33,767
Inter-Departmental Billings	(200,352)	-	(200,023)	(265,756)	(265,756)	(209,914)
Transfers Out	11,390	3,168	3,168	4,782	4,782	4,782
<b>Total</b>	<b>\$ 1,751,958</b>	<b>\$ 1,789,278</b>	<b>\$ 1,798,437</b>	<b>\$ 1,476,001</b>	<b>\$ 1,466,001</b>	<b>\$ 1,566,299</b>

### 2016 Budget Highlights

- The adopted budget reflects the transfer of the Employee Assistance Program (EAP) from the Organizational Health and Development service in Human Resources to a newly created stand alone agency. This agency will be overseen by the Mayor for budget purposes. This change is consistent with best practices in providing these services to City employees.
- Adjustments between the Executive and Adopted budget reflect technical adjustments made by BOE Amendment 1.

**Service: Employee and Labor Relations***Service Description*

This service fulfills the City's obligations for contract negotiation, interpretation, and administration. Additionally, this unit is responsible for the administration of FMLA, disability leave and layoff, and the development and implementation of employee benefits. As the City transitions to a new way of operating under new labor and employment laws, this unit will lead the transition and be responsible for working with labor unions and City management and staff in order to identify the most appropriate means of operation. Currently, the majority of the City's labor force is represented by 12 labor unions.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Salaries	317,139	405,268	511,338	511,338	514,191	108,923
Fringe Benefits	114,002	150,550	172,877	172,877	168,850	18,300
Supplies	575	-	-	-	-	-
Purchased Services	43,728	900	3,595	3,595	3,595	2,695
Inter-Departmental Charges	5,065	-	2,026	2,026	2,026	2,026
<b>Total</b>	<b>\$ 480,509</b>	<b>\$ 556,718</b>	<b>\$ 689,836</b>	<b>\$ 689,836</b>	<b>\$ 688,662</b>	<b>\$ 131,944</b>

**Service: HR Services***Service Description*

This service provides strategic Human Resources (HR) support to departments throughout the City in order to assist departments in achieving departmental goals and to fully utilize available HR services. The HR Services Unit also develops and implements recruitment and selection strategies, assists in the implementation of organizational changes including the classification and reclassification of employees and positions, working with the Personnel Board, and providing general human resources support.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Salaries	810,621	323,049	383,356	383,356	385,604	62,555
Fringe Benefits	294,359	88,629	79,076	79,076	78,287	(10,342)
Supplies	11,378	10,750	11,219	11,219	11,219	469
Purchased Services	84,723	94,926	96,633	96,633	96,633	1,707
Inter-Departmental Charges	2,026	2,026	-	-	-	(2,026)
Inter-Departmental Billings	(200,352)	-	(265,756)	(265,756)	(209,914)	(209,914)
Transfers Out	3,390	3,168	4,782	4,782	4,782	1,614
<b>Total</b>	<b>\$ 1,006,144</b>	<b>\$ 522,548</b>	<b>\$ 309,310</b>	<b>\$ 309,310</b>	<b>\$ 366,611</b>	<b>\$ (155,937)</b>

**Service: Organizational and Health Development (OHD)***Service Description*

This service ensures the success and engagement of City of Madison employees and agencies through the coordinated work of the Organizational Development and Wellness Programs. The OHD unit oversees the City's employee engagement initiatives, coordinates internal and external training for employees, facilitates planning initiatives, and develops and delivers wellness initiatives for employees.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(11,820)	(25,500)	(25,500)	(25,500)	(25,500)	-
Salaries	165,633	500,826	321,132	321,132	370,807	(130,019)
Fringe Benefits	54,195	137,845	79,482	79,482	93,978	(43,867)
Supplies	1,611	3,500	3,500	3,500	3,500	-
Purchased Services	21,010	61,600	66,500	56,500	36,500	(25,100)
Inter-Departmental Charges	26,676	31,741	31,741	31,741	31,741	-
Transfers Out	8,000	-	-	-	-	-
<b>Total</b>	<b>\$ 265,305</b>	<b>\$ 710,012</b>	<b>\$ 476,855</b>	<b>\$ 466,855</b>	<b>\$ 511,026</b>	<b>\$ (198,986)</b>



Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Human Resources Director	21-23	1.00	125,148	1.00	129,325	1.00	129,325	1.00	130,062
Program Assistant 1	20-11	1.00	53,005	1.00	47,528	1.00	47,528	1.00	47,799
EE & Labor Manager	18-17	1.00	105,056	1.00	108,552	1.00	108,552	1.00	109,170
HR Services Manager	18-17	1.00	105,056	1.00	108,552	1.00	108,552	1.00	109,170
Org/Health Dev Mgr	18-15	1.00	95,225	1.00	105,575	1.00	105,575	1.00	106,177
Labor Relations Specialist	18-12	1.00	54,038	-	-	-	-	-	-
Org. Dev. & Training Officer	18-12	1.00	87,384	2.00	159,171	2.00	159,171	2.00	160,078
*EAP Program Coordinator	18-10	1.00	78,039	-	-	-	-	-	-
HR Analyst 3	18-10	2.00	152,867	2.00	159,008	2.00	159,008	2.00	159,914
*Emp. Asst. Spec. 2	18-08	1.00	54,038	-	-	-	-	-	-
HR Analyst 2	18-08	3.00	204,300	2.00	140,858	2.00	140,858	2.00	141,660
Occupational Acc. Spec.	18-08	1.00	74,342	1.00	76,816	1.00	76,816	1.00	77,254
Org. Improvement Spec.	18-08	1.00	74,920	-	-	-	-	-	-
HR Analyst 1	18-06	-	-	2.00	121,291	2.00	121,291	2.00	121,982
Administrative Assistant	17-14	1.00	58,445	1.00	60,384	1.00	60,384	1.00	60,728
Administrative Clerk 1	17-09	1.00	46,586	1.00	48,135	1.00	48,135	1.00	48,410
Budgeted Salary Savings			(34,505)		(24,485)		(24,485)		(24,485)
Net Permanent Salaries		18.00	\$ 1,333,944	16.00	\$ 1,240,709	16.00	\$ 1,240,709	16.00	\$ 1,247,920

\*The Employee Assistance Program is created as a separate Agency in 2016.

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	1,562	6,000	6,500	6,250	6,250	6,250
COPY PRINTING SUPPLIES	7,284	3,500	4,000	3,500	3,500	3,500
POSTAGE	1,237	1,000	850	1,000	1,000	1,000
BOOKS AND SUBSCRIPTIONS	649	750	225	750	750	750
WORK SUPPLIES	2,832	3,000	1,000	3,219	3,219	3,219
FOOD AND BEVERAGE	-	-	3,600	-	-	-
<b>Total</b>	<b>\$ 13,564</b>	<b>\$ 14,250</b>	<b>\$ 16,175</b>	<b>\$ 14,719</b>	<b>\$ 14,719</b>	<b>\$ 14,719</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	4,524	7,000	4,280	7,000	7,000	7,000
FACILITY RENTAL	31,052	34,997	34,997	35,435	35,435	35,435
CUSTODIAL BUILDING USE CHARGES	-	-	(34,997)	-	-	-
COMMUNICATION DEVICE RPR MAIN	471	6,500	1,500	6,500	6,500	6,500
SYSTEM AND SOFTWARE MAINTENANC	11,598	11,598	11,598	11,598	11,598	11,598
RECRUITMENT	563	1,000	575	1,000	1,000	1,000
CONFERENCES AND TRAINING	29,967	29,731	34,650	38,400	33,400	33,400
MEMBERSHIPS	2,470	3,500	2,750	3,695	3,695	3,695
MEDICAL SERVICES	22,244	21,500	21,500	21,500	21,500	21,500
ARBITRATOR	1,231	-	-	-	-	-
STORAGE SERVICES	2,612	2,500	1,750	2,500	2,500	2,500
CONSULTING SERVICES	40,032	35,600	52,000	35,600	30,600	10,600
ADVERTISING SERVICES	2,698	3,500	2,350	3,500	3,500	3,500
<b>Total</b>	<b>\$ 149,461</b>	<b>\$ 157,426</b>	<b>\$ 132,953</b>	<b>\$ 166,728</b>	<b>\$ 156,728</b>	<b>\$ 136,728</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ENGINEERING	33,767	33,767	33,767	33,767	33,767	33,767
<b>Total</b>	<b>\$ 33,767</b>	<b>\$ 33,767</b>	<b>\$ 33,767</b>	<b>\$ 33,767</b>	<b>\$ 33,767</b>	<b>\$ 33,767</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO HUMAN RESOURCES	-	-	(145,276)	(209,914)	(209,914)	(209,914)
ID BILLING TO FIRE	(11,500)	-	-	-	-	-
ID BILLING TO TRANSIT	(135,700)	-	-	-	-	-
ID BILLING TO WATER	(53,152)	-	(54,747)	(55,842)	(55,842)	-
<b>Total</b>	<b>\$ (200,352)</b>	<b>\$ -</b>	<b>\$ (200,023)</b>	<b>\$ (265,756)</b>	<b>\$ (265,756)</b>	<b>\$ (209,914)</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(85)	-	-	-	-	-
PAYMENT FOR MUNICIPAL SERVICE	(3,240)	(3,300)	(3,300)	(3,300)	(3,300)	(3,300)
OTHER UNIT OF GOV REVENUES OP	(4,080)	(9,450)	(9,450)	(9,450)	(9,450)	(9,450)
MISCELLANEOUS CHRGS FOR SERVIC	-	-	(41,145)	-	-	-
MISCELLANEOUS REVENUE	(4,415)	(12,750)	(12,750)	(12,750)	(12,750)	(12,750)
<b>Total</b>	<b>\$ (11,820)</b>	<b>\$ (25,500)</b>	<b>\$ (66,645)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>	<b>\$ (25,500)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	2,374	1,896	1,896	3,575	3,575	3,575
TRANSFER OUT TO WORKERS COMPE	1,016	1,272	1,272	1,207	1,207	1,207
TRANSFER OUT TO CDBG	8,000	-	-	-	-	-
<b>Total</b>	<b>\$ 11,390</b>	<b>\$ 3,168</b>	<b>\$ 3,168</b>	<b>\$ 4,782</b>	<b>\$ 4,782</b>	<b>\$ 4,782</b>

## Information Technology

### Agency Mission

The mission of the Information Technology Department (IT) is to provide services to all City agencies in the areas of computer usage, software development, personal computer support, mobile computing, telephones, network communications, computer training, and general IT consulting.

### Agency Overview

The Agency supports a wide variety of hardware, software, and a large wide-area telecommunications network which is in operation twenty four hours a day, seven days a week, and is connected to other computer networks at the county, state, and federal levels. The Department also supports a wide variety of software from email to document management systems to enterprise databases; facilitates the dissemination of City information to the public via the City website; and provides the ability for the public to conduct business with the City via the internet. In addition, the IT Department's Media Team unit provides television and internet streaming coverage of public meetings, thereby promoting public access, open government, and transparency. The Information Technology Department is an active participant in the Neighborhood Resource Team program.

### Budget Overview

Service	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Application Dev and Support	3,260,821	3,712,175	3,712,175	3,259,871	3,253,049	3,308,887
Technical Services	2,484,238	2,190,884	2,190,884	2,746,581	2,843,054	2,890,422
<b>Total</b>	<b>\$ 5,745,059</b>	<b>\$ 5,903,059</b>	<b>\$ 5,903,059</b>	<b>\$ 6,006,452</b>	<b>\$ 6,096,103</b>	<b>\$ 6,199,309</b>

Major	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(35,198)	(25,800)	(25,800)	(25,800)	(25,800)	(25,800)
Salaries	3,480,276	3,568,724	3,568,724	3,781,828	3,802,752	3,823,922
Fringe Benefits	1,128,243	1,184,013	1,184,013	1,063,355	1,144,070	1,225,137
Supplies	31,555	31,921	31,921	31,921	39,421	39,421
Purchased Services	1,564,650	1,573,505	1,573,505	1,638,795	1,619,660	1,619,660
Inter-Departmental Charges	39,838	47,769	47,769	39,046	38,693	39,662
Inter-Departmental Billings	(474,752)	(488,236)	(488,236)	(537,289)	(537,289)	(537,289)
Transfers Out	10,447	11,163	11,163	14,596	14,596	14,596
<b>Total</b>	<b>\$ 5,745,059</b>	<b>\$ 5,903,059</b>	<b>\$ 5,903,059</b>	<b>\$ 6,006,452</b>	<b>\$ 6,096,103</b>	<b>\$ 6,199,309</b>

### 2016 Budget Highlights

The adopted budget includes:

- The creation of an IT Security Specialist to provide design and support of IT security provisions for City owned infrastructure and software (\$96,826).
- The creation of two positions to develop and support a city-wide comprehensive asset management program which includes valuation of assets, maintenance, and replacement from a city-wide approach. Funding for the asset management project is included in the 2016 capital budget (\$193,652, \$48,413 from General Fund).
- The creation of a position to develop and support a comprehensive contract management system. This will serve needs in Public Works, Development, Civil Rights and general City contracts. This includes contract compliance functions performed by Civil Rights and various Public Works agencies (\$96,826).

**Service: Application Development and Support***Service Description*

This service is responsible for databases and database software; the City's website and Employeeenet; the Electronic Document Management System (EDMS); the centralized Geographic Information System (GIS); support for enterprise applications such as MUNIS, Legistar, and Crystal Reports; and all permitting, licensing, asset management and land/planning applications. Some of the functions IT staff perform are: systems analysis and design; systems integration; project management; database administration (creating new databases and monitoring usage of databases); programming; researching software solutions; maintaining existing applications, including upgrades; developing and administering the City's website (both the Internet and Employeeenet); administering and maintaining the EDMS which includes designing and developing interfaces with other applications; establishing and maintaining a centralized repository for GIS; and administering report writing tools.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(530)	-	-	-	-	-
Salaries	1,512,467	1,780,454	1,862,751	1,816,254	1,826,682	46,228
Fringe Benefits	487,835	577,262	534,904	588,714	634,124	56,862
Supplies	2,981	9,700	9,700	14,700	14,700	5,000
Purchased Services	1,305,808	1,336,502	1,381,850	1,362,715	1,362,715	26,213
Debt/Other Financing Uses	-	-	-	-	-	-
Inter-Departmental Charges	737	3,000	674	674	674	(2,326)
Inter-Departmental Billings	(53,492)	-	(537,289)	(537,289)	(537,289)	(537,289)
Transfers Out	5,015	5,257	7,281	7,281	7,281	2,024
<b>Total</b>	<b>\$ 3,260,821</b>	<b>\$ 3,712,175</b>	<b>\$ 3,259,871</b>	<b>\$ 3,253,049</b>	<b>\$ 3,308,887</b>	<b>\$ (403,288)</b>

**Service: Technical Services***Service Description*

This service operates and maintains a city-wide network of high speed fiber optic backbone and laterals. This network supports data centers with multiple physical and virtual servers, approximately 1,300 personal computers, 825 laptop/tablet computers, and 360 network printers. This equipment is located in 80 different locations throughout the City of Madison and is attached to the network using a variety of connection media and devices which include: city-owned and maintained fiber optic cable; point-to-point wireless; DSL; and cable. Mobile data computers, installed in all public safety vehicles, are supported and maintained as part of this service. A city-owned wireless hotspot network, with locations throughout the city, allows police and fire personnel to access mission critical information located on the city network. In addition to planning and implementing network infrastructure changes and upgrades, staff work to install server and desktop PC hardware, manage the 3,000 account enterprise electronic messaging system (Microsoft Exchange), and implement software upgrades and security patches. The Help Desk fields over 25,000 calls per year. Support for the city's nearly 2,300 telephones, which includes nearly 1,600 voice over internet protocol (IP) telephones and 1,700 voice mailboxes, is also provided by Technical Services. The division manages 375 IP-based digital video surveillance cameras used for traffic management and public safety purposes. These are located throughout the city and represent a growing demand for support and network infrastructure resources. Staying current with the latest IT security, hardware, and software technologies, and recommending implementation of these technologies where appropriate are also important functions of this division. The Media Team (formerly known as Madison City Channel) provides live gavel-to-gavel coverage of the meetings of the Madison Common Council, Dane County Board of Supervisors, the city's annual budget hearings, as well as taped replays of those meetings and online archives. Other local government meetings covered include Citizens' Advisory Commission on People with Disabilities, Board of Estimates, and Plan Commission. Coverage and internet streaming of these meetings provides an information link between the public and local government. This promotes citizen involvement, public access, open government and transparency.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(34,668)	(25,800)	(25,800)	(25,800)	(25,800)	-
Salaries	1,967,809	1,788,270	1,919,077	1,986,498	1,997,240	208,970
Fringe Benefits	640,408	606,751	528,451	555,356	591,013	(15,738)
Supplies	28,574	22,221	22,221	24,721	24,721	2,500
Purchased Services	258,842	237,003	256,945	256,945	256,945	19,942
Debt/Other Financing Uses	-	-	-	-	-	-
Inter-Departmental Charges	39,101	44,769	38,372	38,019	38,988	(5,781)
Inter-Departmental Billings	(421,260)	(488,236)	-	-	-	488,236
Transfers Out	5,432	5,906	7,315	7,315	7,315	1,409
<b>Total</b>	<b>\$ 2,484,238</b>	<b>\$ 2,190,884</b>	<b>\$ 2,746,581</b>	<b>\$ 2,843,054</b>	<b>\$ 2,890,422</b>	<b>\$ 699,538</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	Executive	Amount	FTEs	Amount
Information Technology Director	21-18	1.00	113,706	1.00	126,866	1.00	126,866	1.00	127,589
Administrative Assistant	20-14	1.00	57,264	1.00	59,493	1.00	59,493	1.00	59,832
City Channel Prod./Dir.	20-11	3.00	148,206	3.00	155,043	3.00	155,043	3.00	155,926
Program Assistant 1	20-11	1.15	71,049	1.15	56,377	1.15	56,377	1.15	56,698
IT Applications Dev. Manager	18-16	-	-	1.00	112,765	1.00	112,765	1.00	113,408
IT Technical Services Manager	18-16	-	-	1.00	112,765	1.00	112,765	1.00	113,408
IT Applications Dev. Manager	18-14	1.00	109,542	-	-	-	-	-	-
IT Technical Services Manager	18-14	1.00	109,542	-	-	-	-	-	-
IT Security Specialist	18-12	-	-	1.00	67,421	1.00	67,421	1.00	67,805
IT Asset Management Specialist	18-12	-	-	2.00	134,842	2.00	134,842	2.00	135,611
IT Contract Management Specialist	18-12	-	-	1.00	67,421	1.00	67,421	1.00	67,805
IT Specialist 4	18-12	11.00	909,528	4.00	367,609	4.00	367,609	4.00	369,705
IT Specialist 3	18-10	11.00	818,378	18.00	1,538,636	18.00	1,538,636	18.00	1,547,406
Process Improvement Spec.	18-10	1.00	74,496	1.00	85,211	1.00	85,211	1.00	85,697
IT Specialist 2	18-08	16.00	1,090,954	14.00	927,968	14.00	927,968	14.00	933,257
IT Specialist 1	18-06	-	-	2.00	59,912	2.00	59,912	2.00	60,254
Media Team Leadworker	16-16	1.00	53,946	1.00	67,307	1.00	67,307	1.00	67,691
City Channel Engineer	16-14	1.00	60,948	1.00	51,419	1.00	51,419	1.00	51,713
Budgeted Salary Savings			(152,187)		(73,800)		(73,800)		(73,800)
Net Permanent Salaries		49.15	\$ 3,465,372	53.15	\$ 3,917,256	53.15	\$ 3,917,256	53.15	\$ 3,940,005

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	13,438	11,471	11,471	11,471	18,971	18,971
COPY PRINTING SUPPLIES	1,290	1,050	1,050	1,050	1,050	1,050
FURNITURE	978	-	-	-	-	-
HARDWARE SUPPLIES	7,877	11,900	11,900	11,900	11,900	11,900
SOFTWARE LICENSES & SUPPLIES	1,232	1,200	1,200	1,200	1,200	1,200
POSTAGE	946	500	500	500	500	500
BOOKS AND SUBSCRIPTIONS	209	800	800	800	800	800
WORK SUPPLIES	4,601	5,000	5,000	5,000	5,000	5,000
LIBRARY MATERIALS	985	-	-	-	-	-
<b>Total</b>	<b>\$ 31,555</b>	<b>\$ 31,921</b>	<b>\$ 31,921</b>	<b>\$ 31,921</b>	<b>\$ 39,421</b>	<b>\$ 39,421</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	13,874	16,000	16,000	15,000	15,000	15,000
CELLULAR TELEPHONE	3,462	3,600	3,600	3,038	3,038	3,038
SYSTEMS COMMUNICATION INTERNET	13,453	8,600	8,600	16,500	16,500	16,500
FACILITY RENTAL	114,800	128,609	128,609	18,656	18,656	18,656
CUSTODIAL BUILDING USE CHARGES	-	-	-	107,138	107,138	107,138
PROCESS FEES RECYCLABLES	6,235	4,000	4,000	4,000	4,000	4,000
OFFICE EQUIPMENT REPAIR	345	7,500	7,500	7,500	7,500	7,500
COMMUNICATION DEVICE RPR MAIN	99,923	94,498	94,498	93,400	93,400	93,400
EQUIP IMPROV REPAIR MAINT	346	2,180	2,180	2,180	2,180	2,180
SYSTEM AND SOFTWARE MAINTENANC	1,260,145	1,261,258	1,261,258	1,289,464	1,270,329	1,270,329
RECRUITMENT	1,487	1,000	1,000	1,000	1,000	1,000
CONFERENCES AND TRAINING	31,326	30,200	30,200	40,200	40,200	40,200
MEMBERSHIPS	(2,680)	3,200	3,200	3,200	3,200	3,200
WORK STUDY SERVICES	13,225	7,300	7,300	7,300	7,300	7,300
STORAGE SERVICES	141	140	140	140	140	140
CONSULTING SERVICES	2,259	-	-	23,779	23,779	23,779
OTHER SERVICES AND EXPENSES	5,892	5,420	5,420	6,300	6,300	6,300
GRANTS	418	-	-	-	-	-
<b>Total</b>	<b>\$ 1,564,650</b>	<b>\$ 1,573,505</b>	<b>\$ 1,573,505</b>	<b>\$ 1,638,795</b>	<b>\$ 1,619,660</b>	<b>\$ 1,619,660</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ENGINEERING	38,136	37,769	37,769	36,800	36,800	37,769
ID CHARGE FROM FLEET SERVICES	1,702	10,000	10,000	2,246	1,893	1,893
<b>Total</b>	<b>\$ 39,838</b>	<b>\$ 47,769</b>	<b>\$ 47,769</b>	<b>\$ 39,046</b>	<b>\$ 38,693</b>	<b>\$ 39,662</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO INFORMATION TEC	-	-	-	(537,289)	(537,289)	(537,289)
ID BILLING TO LIBRARY	(20,565)	(20,990)	(20,990)	-	-	-
ID BILLING TO MONONA TERRACE	(54,436)	(65,340)	(65,340)	-	-	-
ID BILLING TO GOLF COURSES	(13,306)	(14,520)	(14,520)	-	-	-
ID BILLING TO PARKING	(33,871)	(36,300)	(36,300)	-	-	-
ID BILLING TO SEWER	(15,726)	(15,726)	(15,726)	-	-	-
ID BILLING TO STORMWATER	(18,185)	(18,145)	(18,145)	-	-	-
ID BILLING TO TRANSIT	(104,613)	(107,060)	(107,060)	-	-	-
ID BILLING TO WATER	(108,871)	(108,871)	(108,871)	-	-	-
ID BILLING TO CDA	(105,179)	(101,284)	(101,284)	-	-	-
<b>Total</b>	<b>\$ (474,752)</b>	<b>\$ (488,236)</b>	<b>\$ (488,236)</b>	<b>\$ (537,289)</b>	<b>\$ (537,289)</b>	<b>\$ (537,289)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OTHER UNIT OF GOV REVENUES OP	(10,237)	(16,500)	(16,500)	(16,500)	(16,500)	(16,500)
REPRODUCTION SERVICES	(315)	-	-	-	-	-
MISCELLANEOUS CHRGS FOR SERVIC	(4,069)	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
MISCELLANEOUS REVENUE	(22)	-	-	-	-	-
SALE OF ASSETS	(20,555)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
<b>Total</b>	<b>\$ (35,198)</b>	<b>\$ (25,800)</b>	<b>\$ (25,800)</b>	<b>\$ (25,800)</b>	<b>\$ (25,800)</b>	<b>\$ (25,800)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	4,014	4,405	4,405	6,168	6,168	6,168
TRANSFER OUT TO WORKERS COMPE	6,433	6,758	6,758	8,428	8,428	8,428
<b>Total</b>	<b>\$ 10,447</b>	<b>\$ 11,163</b>	<b>\$ 11,163</b>	<b>\$ 14,596</b>	<b>\$ 14,596</b>	<b>\$ 14,596</b>



# Landfill

## Agency Mission

The mission of the Landfill is to protect both public health and the environment by supervising the monitoring, operation, and maintenance of five closed landfills.

## Agency Overview

The agency is responsible for the maintenance of the City's closed landfill sites, including both licensed landfills and landfills operated prior to landfill license requirements, which is overseen by the Engineering Division. The land rights and improvements of the City, or such rights determined to exist, for the following landfills were transferred to the land assets of the Madison Sewer Utility: Mineral Point Landfill; Greentree Landfill; Demetral Landfill; Sycamore Landfill; Olin Landfill; and the Sycamore clean fill site. In addition, this agency includes the investigation and maintenance of other landfill sites that are determined to be the responsibility of the City. Of major concern is the control of landfill gas and groundwater contamination. Funding is provided by a Landfill Remediation Fee, which is collected with the City's combined utility bill.

## Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Landfill Management and Mair	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(1,124,206)	(882,290)	(709,691)	(879,790)	(879,790)	(879,790)
Salaries	200,923	220,559	231,566	269,514	269,514	270,954
Fringe Benefits	60,703	80,074	75,494	71,288	71,288	73,183
Supplies	69,153	31,000	16,135	30,550	30,550	30,550
Purchased Services	147,281	185,670	169,887	197,937	197,937	197,937
Debt/Other Financing Uses	472,399	-	-	132,344	132,343	110,827
Inter-Departmental Charges	260,482	96,398	212,225	177,226	177,226	195,408
Inter-Departmental Billings	(87,474)	(85,800)	-	-	-	-
Transfers Out	739	354,389	4,384	931	931	931
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## 2016 Budget Highlights

- The adopted budget includes funding for the continuation of existing services.
- The changes from the Executive Budget to the Adopted Budget reflects the technical adjustment made in the Board of Estimates amendment number 1.

**Service: Landfill Management Maintenance***Service Description*

This service provides the management of closed landfills for which the City is responsible. The operation and maintenance of large landfill gas and leachate collection systems is one of the significant tasks of this section.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,124,206)	(882,290)	(879,790)	(879,790)	(879,790)	2,500
Salaries	200,923	220,559	269,514	269,514	270,954	50,395
Fringe Benefits	60,703	80,074	71,288	71,288	73,183	(6,891)
Supplies	69,153	31,000	30,550	30,550	30,550	(450)
Purchased Services	147,281	185,670	197,937	197,937	197,937	12,267
Debt/Other Financing Uses	472,399	-	132,344	132,343	110,827	110,827
Inter-Departmental Charges	260,482	96,398	177,226	177,226	195,408	99,010
Inter-Departmental Billings	(87,474)	(85,800)	-	-	-	85,800
Transfers Out	739	354,389	931	931	931	(353,458)
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Position Title	CG-RG	2015		2016		2016		2016	
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Electrician Foreperson	71-05	1.00	60,790	1.00	65,109	1.00	65,109	1.00	65,480
*Electrician	71-04	1.00	68,429	1.00	70,863	2.00	126,074	2.00	126,793
Plumber	71-04	1.00	62,035	1.00	66,353	1.00	66,353	1.00	66,731
City Engineer	21-21	1.00	136,111	1.00	142,275	1.00	142,275	1.00	143,086
Administrative Assistant	20-14	1.00	47,163	1.00	48,573	1.00	48,573	1.00	48,850
Program Assistant 3	20-13	-	-	1.00	57,997	1.00	57,997	1.00	58,328
Administrative Clerk 2	20-11	2.00	105,593	1.00	54,099	1.00	54,099	1.00	54,408
Program Assistant 1	20-11	2.00	103,006	3.00	156,598	3.00	156,598	3.00	157,491
Account Clerk 2	20-09	-	-	-	-	0.50	20,548	0.50	20,665
Administrative Clerk 1	20-09	1.00	43,478	-	-	-	-	-	-
Assistant City Engineer	18-17	1.00	114,660	1.00	118,036	1.00	118,036	1.00	118,709
Facilities & Sustainability Man.	18-16	1.00	103,684	1.00	108,075	1.00	108,075	1.00	108,691
Principal Engineer 2	18-16	2.00	94,960	1.00	111,759	1.00	111,759	1.00	112,396
Engineering Operations Mgr.	18-15	1.00	98,479	1.00	106,535	1.00	106,535	1.00	107,143
Principal Engineer 1	18-15	3.00	407,617	4.00	412,705	4.00	412,705	4.00	415,057
Architect 4	18-12	2.00	187,461	2.00	191,227	2.00	191,227	2.00	192,317
Eng. Financial Manager	18-12	1.00	85,206	1.00	88,846	1.00	88,846	1.00	89,352
Engineer 4	18-12	10.00	831,102	9.00	805,713	9.00	805,713	9.00	810,305
Computer Mapping/GIS Coord.	18-11	1.00	85,944	1.00	88,647	1.00	88,647	1.00	89,152
Architect 3	18-10	3.00	222,526	3.00	230,707	3.00	230,707	3.00	232,022
Construction Manager	18-10	1.00	63,155	1.00	71,681	1.00	71,681	1.00	72,090
Engineer 3	18-10	4.00	322,082	5.00	411,595	5.00	411,595	5.00	413,941
Hydrogeologist 3	18-10	1.00	60,894	0.60	47,018	0.60	47,018	0.60	47,286
Water Resource Specialist 3	18-10	1.00	78,340	-	-	-	-	-	-
Sidewalk Program Supervisor	18-09	1.00	72,692	1.00	75,016	1.00	75,016	1.00	75,443
Accountant 2	18-08	1.00	56,653	1.00	68,197	1.00	68,197	1.00	68,585
Engineer 2	18-08	7.00	460,541	4.00	282,374	6.00	396,006	6.00	398,263
Landscape Architect 2	18-08	-	-	-	-	1.00	75,803	1.00	76,235
Management Info. Spec. 2	18-08	2.00	137,829	2.00	141,868	2.00	141,868	2.00	142,676
Surveyor 2	18-08	3.00	208,426	3.00	214,823	3.00	214,823	3.00	216,048
Public Works Genl Foreperson	18-07	4.00	257,052	4.00	271,709	4.00	271,709	4.00	273,258
Water Resource Specialist 2	18-08	-	-	1.00	69,204	1.00	69,204	1.00	69,598
Engineer 1	18-06	-	-	1.00	56,573	1.00	56,573	1.00	56,895
Landscape Architect 1	18-06	-	-	-	-	1.00	52,381	1.00	52,680
Program Assistant 2	17-12	-	-	1.00	54,057	1.00	54,057	1.00	54,365
Secretary 2	17-11	1.00	50,694	-	-	-	-	-	-
Engineering Program Spec. 1	16-17	4.00	262,784	4.00	274,668	3.00	204,126	3.00	205,290
Maintenance Mechanic 2	16-15	2.00	127,119	2.00	131,638	2.00	131,638	2.00	132,388
Civil Technician 2	16-14	1.00	51,190	-	-	-	-	-	-

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Maintenance Mechanic 1	16-13	1.00	53,128	1.00	56,100	1.00	56,100	1.00	56,420
Civil Technician 1	16-12	-	-	1.00	54,438	1.00	54,438	1.00	54,748
Custodial Services Coord	16-11	1.00	-	1.00	47,424	1.00	47,424	1.00	47,694
Custodial Worker 3	16-09	1.00	50,318	1.00	52,926	1.00	52,926	1.00	53,227
Custodial Worker 2	16-07	12.00	507,163	10.50	501,206	10.50	501,206	10.50	504,063
Custodial Worker 1	16-02	0.50	-	2.00	82,106	2.00	82,106	2.00	82,574
Surveyor 1	15-12	1.00	61,214	1.00	67,536	1.00	67,536	1.00	67,921
Construction Inspector 2	15-11	8.00	524,283	7.00	479,133	7.00	479,133	7.00	481,864
Eng Operations Leadworker	15-10	3.00	183,549	3.00	190,623	3.00	190,623	3.00	191,709
Construction Inspector 1	15-09	5.00	269,450	7.00	404,414	7.00	404,414	7.00	406,719
CCTV Inspection Tech	15-08	-	-	3.00	166,026	3.00	166,026	3.00	166,973
Maintenance Mechanic 1	15-08	1.00	59,172	1.00	60,647	1.00	60,647	1.00	60,992
Engineering Field Aide	15-07	3.00	172,480	3.00	166,573	3.00	166,573	3.00	167,523
Engineering Oper. Maint. Wkr.	15-07	2.00	99,892	2.00	103,965	2.00	103,965	2.00	104,557
Sewer and Drainage Maint. Tech	15-07	-	-	14.00	782,385	14.00	782,385	14.00	786,845
Street & Sewer Mach. Oper. 3	15-07	3.00	173,010	3.00	176,762	3.00	176,762	3.00	177,769
Street & Sewer Maint. Wkr. 3	15-07	14.00	774,501	-	-	-	-	-	-
Operations Clerk	15-07	1.00	57,502	1.00	58,745	1.00	58,745	1.00	59,080
Street & Sewer Mach. Oper. 2	15-05	2.00	105,221	2.00	108,559	2.00	108,559	2.00	109,178
Street & Sewer Mach. Oper. 1	15-04	22.00	1,054,783	20.00	1,004,456	24.00	1,157,057	24.00	1,163,652
Street & Sewer Maint. Wkr. 1	15-03	-	-	2.00	82,994	2.00	82,994	2.00	83,467
Development Coordinator	xx-xx	-	-	-	-	1.00	73,100	1.00	73,517
To Landfill			(217,755)		(169,138)		(169,138)		(170,102)
To Sewer Utility			(2,618,397)		(2,429,575)		(2,429,575)		(2,443,423)
To Stormwater Utility			(1,884,003)		(657,040)		(762,237)		(766,582)
Budgeted Salary Savings			(136,795)		(200,000)		(200,000)		(200,000)
<b>Net Permanent Salaries</b>		<b>148.50</b>	<b>\$ 4,356,411</b>	<b>150.10</b>	<b>\$ 6,285,800</b>	<b>159.60</b>	<b>\$ 6,511,501</b>	<b>159.60</b>	<b>\$ 6,692,401</b>

\* One Electrician position is LTE.

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	-	-	496	600	600	600
COPY PRINTING SUPPLIES	-	-	446	600	600	600
FURNITURE	-	-	-	50	50	50
HARDWARE SUPPLIES	91	500	500	700	700	700
SOFTWARE LICENSES & SUPPLIES	-	500	419	500	500	500
POSTAGE	-	-	935	700	700	700
BOOKS AND SUBSCRIPTIONS	-	-	-	50	50	50
WORK SUPPLIES	9,967	4,500	(5,000)	5,100	5,100	5,100
SAFETY SUPPLIES	217	250	2,032	1,000	1,000	1,000
UNIFORM CLOTHING SUPPLIES	56	250	250	250	250	250
BUILDING SUPPLIES	1,146	7,500	382	5,000	5,000	5,000
MACHINERY AND EQUIPMENT	45,167	-	-	-	-	-
EQUIPMENT SUPPLIES	12,508	17,500	15,675	16,000	16,000	16,000
<b>Total</b>	<b>\$ 69,153</b>	<b>\$ 31,000</b>	<b>\$ 16,135</b>	<b>\$ 30,550</b>	<b>\$ 30,550</b>	<b>\$ 30,550</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	-	-	-	2,544	2,544	2,544
ELECTRICITY	54,862	62,340	55,000	62,089	62,089	62,089
WATER	-	-	99	197	197	197
SEWER	35,271	53,690	46,928	46,323	46,323	46,323
STORMWATER	9,517	8,630	8,113	10,285	10,285	10,285
TELEPHONE	-	-	321	295	295	295
CELLULAR TELEPHONE	-	-	510	34	34	34
BUILDING IMPROV REPAIR MAINT	240	5,000	200	5,000	5,000	5,000
CUSTODIAL BUILDING USE CHARGES	-	-	-	2,240	2,240	2,240
COMMUNICATION DEVICE RPR MAIN	285	310	-	-	-	-
EQUIP IMPROV REPAIR MAINT	16,032	15,000	1,824	-	-	-
SYSTEM AND SOFTWARE MAINTENANC	-	-	589	800	800	800
VEHICLE REPAIR AND MAINTENANCE	-	-	16,211	15,000	15,000	15,000
LEASE RENTAL OF EQUIPMENT	-	750	500	750	750	750
RECRUITMENT	-	-	21	-	-	-
CONFERENCES AND TRAINING	-	500	147	500	500	500
MEMBERSHIPS	-	-	103	70	70	70
UNIFORM LAUNDRY	729	900	796	900	900	900
MEDICAL SERVICES	377	1,200	612	1,200	1,200	1,200
WORK STUDY SERVICES	92	-	-	-	-	-
DELIVERY FREIGHT CHARGES	201	250	42	300	300	300
STORAGE SERVICES	-	-	51	60	60	60
CONSULTING SERVICES	-	3,000	-	5,000	5,000	5,000
INSPECTION SERVICES	-	-	-	75	75	75
ARCHITECTURAL SERVICES	1,029	-	-	-	-	-
LAB SERVICES	18,741	30,000	25,000	30,000	30,000	30,000
PARKING TOWING SERVICES	72	100	73	100	100	100
SECURITY SERVICES	-	-	256	175	175	175
OTHER SERVICES AND EXPENSES	181	3,000	2,000	3,000	3,000	3,000
GRANTS	8,840	-	10,040	10,000	10,000	10,000
TAXES AND SPECIAL ASSESSMENTS	811	1,000	450	1,000	1,000	1,000
<b>Total</b>	<b>\$ 147,281</b>	<b>\$ 185,670</b>	<b>\$ 169,887</b>	<b>\$ 197,937</b>	<b>\$ 197,937</b>	<b>\$ 197,937</b>

## Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FUND BALANCE GENERATED	472,399	-	-	132,344	132,343	110,827
<b>Total</b>	<b>\$ 472,399</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 132,344</b>	<b>\$ 132,343</b>	<b>\$ 110,827</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM PUBLIC HEALTH M	157,780		160,375	148,786	148,786	148,786
ID CHARGE FROM ENGINEERING	25,083		11,148	11,148	11,148	11,148
ID CHARGE FROM FLEET SERVICES	19,924		25,000	-	-	18,182
ID CHARGE FROM STREETS	389	Detail not available.	-	-	-	-
ID CHARGE FROM TRAFFIC ENGINEE	-		326	292	292	292
ID CHARGE FROM SEWER	52,687		10,161	12,000	12,000	12,000
ID CHARGE FROM STORMWATER	4,619		5,215	5,000	5,000	5,000
<b>Total</b>	<b>\$ 260,482</b>	<b>\$ 96,398</b>	<b>\$ 212,225</b>	<b>\$ 177,226</b>	<b>\$ 177,226</b>	<b>\$ 195,408</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO ENGINEERING	(7,041)	(7,800)	-	-	-	-
ID BILLING TO SEWER	(57,880)	(60,000)	-	-	-	-
ID BILLING TO STORMWATER	(22,552)	(18,000)	-	-	-	-
<b>Total</b>	<b>\$ (87,474)</b>	<b>\$ (85,800)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
LANDFILL REMEDIATION	(1,060,601)	-	(480,000)	(840,790)	(840,790)	(840,790)
LATE FEES	(3,900)	(6,000)	(3,500)	(3,500)	(3,500)	(3,500)
INTEREST	(43,645)	(35,500)	(30,000)	(35,500)	(35,500)	(35,500)
SALE OF ASSETS	(14,510)	-	-	-	-	-
TRANSFER IN FROM GENERAL	(398)	(840,790)	-	-	-	-
TRANSFER IN FROM FLEET SERVICE	(1,152)	-	-	-	-	-
<b>Total</b>	<b>\$ (1,124,206)</b>	<b>\$ (882,290)</b>	<b>\$ (513,500)</b>	<b>\$ (879,790)</b>	<b>\$ (879,790)</b>	<b>\$ (879,790)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	739	Detail not available.	828	931	931	931
TRANSFER OUT TO WORKERS COMPE	-		3,556	-	-	-
<b>Total</b>	<b>\$ 739</b>	<b>\$ 354,389</b>	<b>\$ 4,384</b>	<b>\$ 931</b>	<b>\$ 931</b>	<b>\$ 931</b>

# Library

## Agency Mission

The mission of the Madison Public Library is to provide free and equitable access to cultural and educational experiences.

## Agency Overview

The Agency celebrates ideas, promotes creativity, connects people and enriches lives. Core functions of the Madison Public Library include: book collections and services; patron experience; community spaces; computers, Internet, and technology; classes, events, and programming; outreach and community partnerships; and online branch services. The Library is an active participant in the Neighborhood Resource Team program.

## Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Col Res & Access		2,056,165	1,897,642	2,192,895	2,192,895	2,222,627
Community Engagement	Detail not	274,766	(5,828)	354,644	354,644	355,596
Facilities	available.	1,766,868	1,869,871	1,765,178	1,763,471	1,768,986
Public Service		11,355,534	11,512,156	11,605,587	11,767,161	11,941,627
<b>Total</b>	<b>\$ 14,513,083</b>	<b>\$ 15,453,333</b>	<b>\$ 15,273,840</b>	<b>\$ 15,918,304</b>	<b>\$ 16,078,171</b>	<b>\$ 16,288,836</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(2,111,158)	(1,424,382)	(1,754,649)	(1,446,834)	(1,446,834)	(1,446,834)
Salaries	7,976,292	8,344,100	8,075,215	8,760,631	8,883,289	8,947,031
Fringe Benefits	2,514,658	2,626,650	2,780,510	2,382,090	2,421,006	2,595,302
Supplies	1,351,988	1,204,156	1,333,783	1,209,056	1,209,056	1,209,056
Purchased Services	2,058,956	2,053,330	2,182,348	2,185,919	2,185,919	2,193,069
Debt/Other Financing Uses	-	-	-	2,727,095	2,727,095	2,692,572
Inter-Departmental Charges	30,154	28,304	35,458	38,055	36,348	36,348
Transfers Out	2,692,193	2,621,175	2,621,176	62,292	62,292	62,292
<b>Total</b>	<b>\$ 14,513,083</b>	<b>\$ 15,453,333</b>	<b>\$ 15,273,840</b>	<b>\$ 15,918,304</b>	<b>\$ 16,078,171</b>	<b>\$ 16,288,836</b>

## 2016 Budget Highlights

The recommended funding includes:

- Funding for a new Bilingual Coordinator (\$71,305).
- The creation of a Program Assistant position to support the Bubbler program expansion and integration at other libraries and community organizations (\$57,398).
- Funding to increase a 0.6 FTE Library Account Technician to full time (\$18,346).
- Funding to increase the Web Services Manager from 0.90 to full time. This position manages the Library's web services, marketing, and social networking initiatives (\$10,560).

**Service: Col Res and Access***Service Description*

This service includes costs for the library materials collection in all formats. It also includes staffing and supply costs for the acquisition, cataloging, and processing of these materials. MPL is the resource library and largest member of the South Central Library System. SCLS libraries share their collection resources through an integrated library system that provides access to the public through the LINKcat online library catalog. Costs associated with this system are also covered in this budget area.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(1,006,544)	(1,026,544)	(1,026,544)	(1,026,544)	(20,000)
Salaries		1,053,843	1,081,769	1,081,769	1,086,745	32,902
Fringe Benefits	Detail not available.	284,250	264,323	264,323	289,079	4,829
Supplies		994,036	994,036	994,036	994,036	-
Purchased Services		730,580	879,311	879,311	879,311	148,731
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,056,165</b>	<b>\$ 2,192,895</b>	<b>\$ 2,192,895</b>	<b>\$ 2,222,627</b>	<b>\$ 166,462</b>

**Service: Community Engagement***Service Description*

This service covers costs for non-staff program providers and performers associated with community engagement activities and collaborative projects for all ages. Examples include workshops on such topics as self-publishing, clothing design, independent film making, as well as collaborations with other organizations such as the Madison Children's Museum, the UW-Madison Center for the Humanities, and other Dane County public libraries. It also includes supplies to support these efforts.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(3,600)	(3,600)	(3,600)	(3,600)	-
Salaries		175,649	211,709	211,709	212,736	37,087
Fringe Benefits	Detail not available.	15,717	53,685	53,685	53,610	37,893
Supplies		36,000	36,000	36,000	36,000	-
Purchased Services		51,000	56,850	56,850	56,850	5,850
<b>Total</b>	<b>\$ -</b>	<b>\$ 274,766</b>	<b>\$ 354,644</b>	<b>\$ 354,644</b>	<b>\$ 355,596</b>	<b>\$ 80,830</b>

**Service: Facilities***Service Description*

This service covers all costs associated with operation of our nine facilities: rent, utilities, maintenance, custodial tasks, and supplies, as well as the staff costs for our Maintenance Services staff. This area focuses on providing a safe, pleasant, and welcoming environment at the Central and neighborhood libraries.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(68,991)	(75,991)	(75,991)	(75,991)	(7,000)
Salaries		440,575	476,723	476,723	478,989	38,414
Fringe Benefits	Detail not available.	201,190	156,311	156,311	152,410	(48,780)
Supplies		72,620	77,520	77,520	77,520	4,900
Purchased Services		1,114,160	1,115,588	1,115,588	1,122,738	8,578
Inter-Departmental Charges		7,314	15,027	13,320	13,320	6,006
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,766,868</b>	<b>\$ 1,765,178</b>	<b>\$ 1,763,471</b>	<b>\$ 1,768,986</b>	<b>\$ 2,118</b>



**Service: Public Service***Service Description*

This service encompasses the delivery of services to the Library's patrons and members of the community both in and outside of our facilities. Public Services focuses on direct provision of services such as reference and research assistance, reader's advisory, literacy support, programming, technology training, collection management, and participatory learning and creation. We are committed to providing personalized, individualized library services to meet our patrons' needs. This service area includes costs for all public services staff (adult, teen, youth, preschool, programming, and administration). It also includes many purchased services, supplies, and debt service costs.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(345,247)	(340,699)	(340,699)	(340,699)	4,548
Salaries		6,674,033	6,990,430	7,113,088	7,168,561	494,528
Fringe Benefits		2,125,493	1,907,771	1,946,687	2,100,203	(25,290)
Supplies	Detail not	101,500	101,500	101,500	101,500	-
Purchased Services	available.	157,590	134,170	134,170	134,170	(23,420)
Debt/Other Financing Uses		-	2,727,095	2,727,095	2,692,572	2,692,572
Inter-Departmental Charges		20,990	23,028	23,028	23,028	2,038
Transfers Out		2,621,175	62,292	62,292	62,292	(2,558,883)
<b>Total</b>	\$ -	\$ 11,355,534	\$ 11,605,587	\$ 11,767,161	\$ 11,941,627	\$ 586,093

Position Title	CG-RG	2015		2016		2016		2016	
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Librarian 3	33-03	1.90	76,166	2.00	137,194	2.00	137,194	2.00	137,976
Librarian 2	33-02	35.10	2,149,659	29.00	1,923,453	29.00	1,923,453	29.00	1,934,416
Library Computer Specialist	33-02	1.00	67,148	2.00	122,429	2.00	122,429	2.00	123,127
Librarian 1	33-01	-	-	4.90	278,027	4.90	278,027	4.90	279,612
Account Technician 3	32-11	1.00	59,568	1.00	63,559	1.00	63,559	1.00	63,921
Account Technician 1	32-08	0.60	30,171	1.00	29,461	1.00	29,461	1.00	29,629
Administrative Clerk 2	32-06	2.00	108,482	2.00	111,680	2.00	111,680	2.00	112,316
Program Assistant 1	32-06	2.00	108,006	2.00	111,181	2.00	111,181	2.00	111,814
Library Assistant 1	32-05	32.15	1,441,466	32.60	1,598,317	32.60	1,598,317	32.60	1,607,428
Library Computer Technician	32-05	2.00	92,704	2.00	97,088	2.00	97,088	2.00	97,642
Administrative Clerk 1	32-04	4.70	232,323	4.70	240,940	4.70	240,940	4.70	242,313
Press Operator	32-04	1.00	50,795	1.00	52,300	1.00	52,300	1.00	52,598
Clerk 2	32-02	6.95	294,626	7.15	332,592	7.15	332,592	7.15	334,488
Clerk Typist 2	32-02	13.80	628,308	13.30	598,720	13.30	598,720	13.30	602,132
Library Director	21-18	1.00	119,604	1.00	124,477	1.00	124,477	1.00	125,187
Library Business Ops. Mgr.	18-14	1.00	99,267	1.00	102,580	1.00	102,580	1.00	103,165
Library Community Svcs. Mgr.	18-14	2.00	99,654	2.00	151,577	2.00	151,577	2.00	152,441
Library Facility Manager	18-12	-	-	1.00	88,561	1.00	88,561	1.00	89,066
Librarian Supervisor	18-10	2.00	156,787	2.00	165,032	2.00	165,032	2.00	165,972
Library Admin. Services Mgr.	18-10	1.00	78,340	-	-	-	-	-	-
Library Media Coordinator	18-10	0.90	73,178	1.00	75,374	1.00	75,374	1.00	75,803
Librarian 3	18-08	6.00	399,149	6.00	427,857	6.00	427,857	6.00	430,296
Planner 2	18-08	1.00	59,645	1.00	62,830	1.00	62,830	1.00	63,188
Library Program Coordinator	18-04	1.00	58,410	1.00	61,817	1.00	61,817	1.00	62,170
Program Assistant 1	17-11	1.00	53,923	1.00	55,517	1.00	55,517	1.00	55,833
Custodial Worker 3	15-51	1.00	53,091	-	-	-	-	-	-
Facility Maintenance Worker	15-51	1.00	51,829	-	-	-	-	-	-
Custodial Worker 2	15-31	2.00	94,775	-	-	-	-	-	-
Library Maintenance Coord.	15-11	1.00	64,634	1.00	66,779	1.00	66,779	1.00	67,160
Maintenance Mechanic 2	15-09	1.00	61,797	1.00	63,529	1.00	63,529	1.00	63,891
Maintenance Mechanic	15-08	1.00	59,702	1.00	61,011	1.00	61,011	1.00	61,358
Custodial Worker 2	15-05	-	-	1.00	54,423	1.00	54,423	1.00	54,733
Facility Maintenance Worker	15-05	-	-	1.00	53,075	1.00	53,075	1.00	53,377
Custodial Worker 2	15-03	-	-	2.00	96,842	2.00	96,842	2.00	97,394
Bilingual Comm Engagement Coor	xx-xx	-	-	-	-	1.00	52,434	1.00	52,733
Bubbler Program Assistant	xx-xx	-	-	-	-	1.00	42,208	1.00	42,449
Budgeted Salary Savings			(210,582)		(210,582)		(210,582)		(210,582)
Net Permanent Salaries		128.10	\$ 6,712,625	128.65	\$ 7,197,637	130.65	\$ 7,292,279	130.65	\$ 7,335,046

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED		-	55,000	-	-	-
OFFICE SUPPLIES		6,500	23,827	6,500	6,500	6,500
COPY PRINTING SUPPLIES		10,000	10,000	10,000	10,000	10,000
FURNITURE		5,000	5,221	5,000	5,000	5,000
HARDWARE SUPPLIES		75,000	65,000	75,000	75,000	75,000
SOFTWARE LICENSES & SUPPLIES		5,000	5,000	5,000	5,000	5,000
POSTAGE		38,000	37,015	38,000	38,000	38,000
PROGRAM SUPPLIES		36,000	66,900	36,000	36,000	36,000
WORK SUPPLIES		2,700	5,000	2,700	2,700	2,700
JANITORIAL SUPPLIES		40,000	40,000	40,000	40,000	40,000
LIBRARY MATERIALS	Detail not	956,036	971,000	956,036	956,036	956,036
SAFETY SUPPLIES	available.	550	1,500	550	550	550
UNIFORM CLOTHING SUPPLIES		120	120	120	120	120
FOOD AND BEVERAGE		-	8,300	-	-	-
BUILDING		2,500	2,500	6,400	6,400	6,400
BUILDING SUPPLIES		2,450	6,000	2,450	2,450	2,450
ELECTRICAL SUPPLIES		4,250	4,250	4,250	4,250	4,250
HVAC SUPPLIES		17,000	17,000	18,000	18,000	18,000
PLUMBING SUPPLIES		400	2,000	400	400	400
MACHINERY AND EQUIPMENT		-	4,600	-	-	-
EQUIPMENT SUPPLIES		2,100	3,000	2,100	2,100	2,100
INVENTORY		550	550	550	550	550
<b>Total</b>	<b>\$ 1,351,988</b>	<b>\$ 1,204,156</b>	<b>\$ 1,333,783</b>	<b>\$ 1,209,056</b>	<b>\$ 1,209,056</b>	<b>\$ 1,209,056</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS		75,000	80,000	76,500	76,500	76,500
ELECTRICITY		272,500	275,000	275,000	275,000	275,000
WATER		6,000	6,500	10,440	10,440	10,440
SEWER		7,500	8,336	7,500	7,500	7,500
STORMWATER		-	2,850	2,626	2,626	2,626
STEAM		2,000	-	-	-	-
TELEPHONE		11,500	17,310	14,120	14,120	14,120
CELLULAR TELEPHONE		10,000	10,000	2,850	2,850	10,000
SYSTEMS COMMUNICATION INTERNET		566,415	566,415	588,228	588,228	588,228
BUILDING IMPROV REPAIR MAINT		169,000	169,000	165,463	165,463	165,463
WASTE DISPOSAL		-	188	-	-	-
PEST CONTROL		2,500	2,500	2,690	2,690	2,690
ELEVATOR REPAIR		4,000	4,000	4,000	4,000	4,000
FACILITY RENTAL		304,000	311,500	307,000	307,000	307,000
CUSTODIAL BUILDING USE CHARGES		145,000	145,000	153,609	153,609	153,609
PROCESS FEES RECYCLABLES		6,500	6,500	7,635	7,635	7,635
OFFICE EQUIPMENT REPAIR		10,000	10,000	12,000	12,000	12,000
COMMUNICATION DEVICE RPR MAIN		30,000	30,000	15,000	15,000	15,000
EQUIP IMPROV REPAIR MAINT		2,000	4,970	2,000	2,000	2,000
SYSTEM AND SOFTWARE MAINTENANC		10,000	10,000	-	-	-
LEASE RENTAL OF EQUIPMENT	Detail not available.	-	1,000	360	360	360
RECRUITMENT		2,000	750	2,000	2,000	2,000
MILEAGE		13,000	6,000	13,000	13,000	13,000
CONFERENCES AND TRAINING		15,000	29,500	20,000	20,000	20,000
MEMBERSHIPS		11,000	11,068	11,000	11,000	11,000
UNIFORM LAUNDRY		3,200	4,150	3,200	3,200	3,200
CREDIT CARD SERVICES		1,100	1,100	2,000	2,000	2,000
COLLECTION SERVICES		10,000	10,000	10,000	10,000	10,000
ARMORED CAR SERVICES		16,000	16,361	19,170	19,170	19,170
CONSULTING SERVICES		2,000	2,000	2,000	2,000	2,000
ADVERTISING SERVICES		35,750	62,750	35,750	35,750	35,750
PRINTING SERVICES		37,000	37,000	37,000	37,000	37,000
INVESTIGATIVE SERVICES		200	200	200	200	200
SECURITY SERVICES		5,500	6,250	8,525	8,525	8,525
INTERPRETERS SIGNING SERVICES		1,000	1,000	1,000	1,000	1,000
TRANSPORTATION SERVICES		-	786	-	-	-
PROGRAM SERVICES		-	60,000	55,000	55,000	55,000
OTHER SERVICES AND EXPENSES		500	6,200	500	500	500
GRANTS		50,000	50,000	-	-	-
COMMUNITY AGENCY CONTRACTS		158,065	158,065	260,453	260,453	260,453
TAXES AND SPECIAL ASSESSMENTS		58,000	58,000	58,000	58,000	58,000
PERMITS AND LICENSES		100	100	100	100	100
<b>Total</b>	<b>\$ 2,058,956</b>	<b>\$ 2,053,330</b>	<b>\$ 2,182,348</b>	<b>\$ 2,185,919</b>	<b>\$ 2,185,919</b>	<b>\$ 2,193,069</b>

## Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	Detail not available.	-	-	655,211	655,211	617,111
PRINCIPAL		-	-	2,071,884	2,071,884	2,075,461
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,727,095</b>	<b>\$ 2,727,095</b>	<b>\$ 2,692,572</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM INFORMATION TEC		20,990	20,990	23,028	23,028	23,028
ID CHARGE FROM ENGINEERING	Detail not available.	-	2,653	3,537	3,537	3,537
ID CHARGE FROM FLEET SERVICES		4,000	8,500	10,252	8,545	8,545
ID CHARGE FROM TRAFFIC ENGINEE		3,314	3,315	1,238	1,238	1,238
<b>Total</b>	<b>\$ 30,154</b>	<b>\$ 28,304</b>	<b>\$ 35,458</b>	<b>\$ 38,055</b>	<b>\$ 36,348</b>	<b>\$ 36,348</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING		(32,521)	(34,721)	(27,973)	(27,973)	(27,973)
OTHER UNIT OF GOV REVENUES OP		(65,289)	(65,289)	(65,289)	(65,289)	(65,289)
REPRODUCTION SERVICES		(85,500)	(85,500)	(105,000)	(105,000)	(105,000)
APPLIANCE COLLECTION		(5,000)	(7,000)	(5,500)	(5,500)	(5,500)
CATERING CONCESSIONS		(20,000)	(20,000)	(22,000)	(22,000)	(22,000)
FACILITY RENTAL		(48,991)	(48,991)	(53,991)	(53,991)	(53,991)
SOUTHCENTRAL LIBRARY SERVICES		(269,784)	(267,693)	(269,784)	(269,784)	(269,784)
LIBRARY COLLECTION FEES	Detail not available.	(45,000)	(33,732)	(45,000)	(45,000)	(45,000)
CATALOGING SERVICES		(454,255)	(454,255)	(454,255)	(454,255)	(454,255)
REIMBURSEMENT OF EXPENSE		(3,500)	(19,000)	(3,500)	(3,500)	(3,500)
LIBRARY FINES		(325,000)	(275,154)	(325,000)	(325,000)	(325,000)
CONTRIBUTIONS AND DONATIONS		-	(357,490)	-	-	-
MISCELLANEOUS REVENUE		(3,000)	(3,200)	(3,000)	(3,000)	(3,000)
FUND BALANCE APPLIED		-	(16,082)	-	-	-
TRANSFER IN FROM OTHER RESTRIC		(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
TRANSFER IN FROM CAPITAL PROJE		(46,542)	(46,542)	(46,542)	(46,542)	(46,542)
<b>Total</b>	<b>\$ (2,111,158)</b>	<b>\$ (1,424,382)</b>	<b>\$ (1,754,649)</b>	<b>\$ (1,446,834)</b>	<b>\$ (1,446,834)</b>	<b>\$ (1,446,834)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE		31,196	31,196	47,968	47,968	47,968
TRANSFER OUT TO WORKERS COMPE	Detail not available.	12,790	12,790	14,324	14,324	14,324
TRANSFER OUT TO DEBT SERVICE		2,577,189	2,577,190	-	-	-
<b>Total</b>	<b>\$ 2,692,083</b>	<b>\$ 2,621,175</b>	<b>\$ 2,621,176</b>	<b>\$ 62,292</b>	<b>\$ 62,292</b>	<b>\$ 62,292</b>

# Mayor

---

## Agency Mission

---

The mission of the Mayor's Office, in addition to the efforts of dedicated employees and elected officials, is to deliver the highest quality services and provide a fair and orderly system of governance for citizens and visitors.

## Agency Overview

---

The Agency ensures and directs the provision of municipal services by proposing, promoting and reviewing policies to be adopted by the City; establishing administrative procedures; and evaluating and implementing existing City procedures and policies. The Mayor's Office is an active participant in the Neighborhood Resource Team program.

## Budget Overview

<i>Service</i>	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Request</b>	<b>2016 Executive</b>	<b>2016 Adopted</b>
Mayor	1,381,706	1,303,806	1,303,806	1,397,697	1,397,697	1,339,412
Total	\$ 1,381,706	\$ 1,303,806	\$ 1,303,806	\$ 1,397,697	\$ 1,397,697	\$ 1,339,412

<i>Major</i>	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Request</b>	<b>2016 Executive</b>	<b>2016 Adopted</b>
Revenues	-	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Salaries	924,761	901,466	901,466	1,011,778	1,011,778	954,297
Fringe Benefits	303,821	294,329	294,329	277,483	277,483	276,679
Supplies	8,605	11,142	11,142	11,142	11,142	11,142
Purchased Services	134,931	115,220	115,220	115,220	115,220	115,220
Transfers Out	9,587	1,649	1,649	2,074	2,074	2,074
Total	\$ 1,381,706	\$ 1,303,806	\$ 1,303,806	\$ 1,397,697	\$ 1,397,697	\$ 1,339,412

## 2016 Budget Highlights

---

- The 2016 Executive Budget proposed transferring the Equity Coordinator position from the Department of Civil Rights to the Mayor's Office. The adopted budget reflects housing the Equity Coordinator position in the Department of Civil Rights.

**Service: Mayor***Service Description*

This service directs City officers in the performance of their duties and responsibilities and supervises the development and implementation of operational goals for City agencies. It appoints and evaluates agency heads as provided by ordinance, reviews agency plans, policies and procedures for soundness and proper coordination, and provides direct guidance to agencies experiencing significant policy or organizational difficulties. It directs inter-agency staff teams in the identification and resolution of management problems that affect more than one City agency. The Mayor's Office submits an annual Executive Budget to the Common Council after establishing guidelines and considering the capital and operating budget requests of City agencies. The Mayor's Office is responsible for encouraging citizen participation in City government by making citizen appointments to City committees; training committee members on "open meetings" requirements, parliamentary procedure, and ethics requirements; maintaining a database of citizen candidates interested in appointment to City committees; and responding to concerns and initiatives presented by citizens and assisting them in their relations with City agencies. The Mayor's Office monitors State and national issues that affect the welfare of City residents. This includes representing the City's interests in the State budget process, State legislation and administration, acting as liaison with the City's State legislative delegation, and maintaining contact with State and Federal legislators and administrators. The Mayor's Office provides public information through preparing and distributing press releases, position papers and correspondence, scheduling and conducting press conferences and interviews, representing the City at civic meetings and official functions and responding to inquiries from the press, organizations and individuals.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	-	(20,000)	(20,000)	(20,000)	(20,000)	-
Salaries	924,761	901,466	1,011,778	1,011,778	954,297	52,831
Fringe Benefits	303,821	294,329	277,483	277,483	276,679	(17,650)
Supplies	8,605	11,142	11,142	11,142	11,142	-
Purchased Services	134,931	115,220	115,220	115,220	115,220	-
Transfers Out	9,587	1,649	2,074	2,074	2,074	425
<b>Total</b>	<b>\$ 1,381,706</b>	<b>\$ 1,303,806</b>	<b>\$ 1,397,697</b>	<b>\$ 1,397,697</b>	<b>\$ 1,339,412</b>	<b>\$ 35,606</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Deputy Mayor 1	19-29	4.00	347,104	3.00	273,824	3.00	273,824	3.00	275,385
Government Relations Director	19-29	-	-	1.00	90,688	1.00	90,688	1.00	91,204
Deputy Mayor 2	19-28	1.00	110,058	1.00	114,218	1.00	114,218	1.00	114,869
Secretary to the Mayor	19-08	1.00	53,756	1.00	55,795	1.00	55,795	1.00	56,113
Equity Coordinator	18-10	-	-	-	-	1.00	63,062	-	-
Food and Alcohol Policy Coord.	18-10	1.00	69,246	1.00	78,362	1.00	78,362	1.00	78,809
Neighborhood Resource Coord.	18-10	1.00	73,906	1.00	76,080	1.00	76,080	1.00	76,514
Program Assistant 2	17-12	1.00	51,034	1.00	52,527	1.00	52,527	1.00	52,826
Mayoral Office Clerk	17-10	1.00	42,891	2.00	96,135	2.00	96,135	2.00	96,683
Secretary 1	17-10	1.00	41,117	-	-	-	-	-	-
Mayor	-	1.00	130,751	1.00	136,676	1.00	136,676	1.00	137,455
Budgeted Salary Savings			(18,397)		(25,896)		(25,589)		(25,589)
Net Permanent Salaries		12.00	\$ 901,466	12.00	\$ 948,409	13.00	\$ 1,011,778	12.00	\$ 954,269



## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	3,510	3,240	3,240	3,240	3,240	3,240
COPY PRINTING SUPPLIES	3,367	4,082	4,082	4,082	4,082	4,082
POSTAGE	910	3,000	3,000	3,000	3,000	3,000
BOOKS AND SUBSCRIPTIONS	261	820	820	820	820	820
FOOD AND BEVERAGE	557	-	-	-	-	-
<b>Total</b>	<b>\$ 8,605</b>	<b>\$ 11,142</b>	<b>\$ 11,142</b>	<b>\$ 11,142</b>	<b>\$ 11,142</b>	<b>\$ 11,142</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	1,611	7,850	7,850	7,850	7,850	7,850
CELLULAR TELEPHONE	2,719	1,000	1,000	1,000	1,000	1,000
BUILDING IMPROV REPAIR MAINT	95	-	-	-	-	-
FACILITY RENTAL	27,276	31,000	31,000	31,000	31,000	31,000
OFFICE EQUIPMENT REPAIR	-	144	144	144	144	144
COMMUNICATION DEVICE RPR MAIN	-	226	226	226	226	226
LEASE RENTAL OF EQUIPMENT	78	-	-	-	-	-
CONFERENCES AND TRAINING	38,239	57,000	57,000	57,000	57,000	57,000
MEMBERSHIPS	5,000	-	-	-	-	-
STORAGE SERVICES	232	500	500	500	500	500
CONSULTING SERVICES	12,000	-	-	-	-	-
OTHER SERVICES AND EXPENSES	13,240	17,500	17,500	17,500	17,500	17,500
COMMUNITY AGENCY CONTRACTS	34,422	-	-	-	-	-
PERMITS AND LICENSES	20	-	-	-	-	-
<b>Total</b>	<b>\$ 134,931</b>	<b>\$ 115,220</b>	<b>\$ 115,220</b>	<b>\$ 115,220</b>	<b>\$ 115,220</b>	<b>\$ 115,220</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
MISCELLANEOUS REVENUE	-	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
<b>Total</b>	<b>\$ -</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	747	913	913	1,272	1,272	1,272
TRANSFER OUT TO WORKERS COMPE	840	736	736	802	802	802
TRANSFER OUT TO CDBG	8,000	-	-	-	-	-
<b>Total</b>	<b>\$ 9,587</b>	<b>\$ 1,649</b>	<b>\$ 1,649</b>	<b>\$ 2,074</b>	<b>\$ 2,074</b>	<b>\$ 2,074</b>

# Metro Transit

## Agency Mission

The mission of the Metro Transit System, through the efforts of dedicated, well-trained employees, is to provide safe, reliable, convenient and efficient public transportation to the citizens and visitors of the Metro service area.

## Agency Overview

The Agency is responsible for the operation, planning, development, and coordination of the various elements of public transit for the Madison urban area. These responsibilities include both regular and paratransit service. The Metro Transit System is an active participant in the Neighborhood Resource Team program.

## Budget Overview

<i>Service</i>	<i>2014 Actual</i>	<i>2015 Adopted</i>	<i>2015 Projected</i>	<i>2016 Request</i>	<i>2016 Executive</i>	<i>2016 Adopted</i>
Fixed Route	11,093,855	9,416,477	9,416,477	9,520,142	8,928,606	9,233,621
Paratransit	1,391,571	3,558,449	3,558,449	3,138,570	3,138,570	3,146,763
<b>Total</b>	<b>\$ 12,485,426</b>	<b>\$ 12,974,926</b>	<b>\$ 12,974,926</b>	<b>\$ 12,658,712</b>	<b>\$ 12,067,176</b>	<b>\$ 12,380,384</b>

<i>Major</i>	<i>2014 Actual</i>	<i>2015 Adopted</i>	<i>2015 Projected</i>	<i>2016 Request</i>	<i>2016 Executive</i>	<i>2016 Adopted</i>
Revenues	(44,725,857)	(45,360,400)	(45,360,400)	(45,223,602)	(46,213,602)	(46,217,917)
Salaries	27,370,074	29,420,126	29,420,126	29,185,611	29,429,075	29,514,786
Fringe Benefits	11,201,234	11,554,969	11,554,969	11,130,907	11,175,907	11,403,404
Supplies	6,202,024	6,542,000	6,542,000	6,080,000	6,100,000	6,100,000
Purchased Services	8,078,136	8,170,100	8,170,100	8,503,610	8,593,610	8,593,610
Debt/Other Financing Uses	3,578,787	1,574,970	1,574,970	1,728,248	1,728,248	1,732,563
Inter-Departmental Charges	781,028	223,300	223,300	376,368	376,368	376,368
Transfers Out	-	849,861	849,861	877,570	877,570	877,570
<b>Total</b>	<b>\$ 12,485,426</b>	<b>\$ 12,974,926</b>	<b>\$ 12,974,926</b>	<b>\$ 12,658,712</b>	<b>\$ 12,067,176</b>	<b>\$ 12,380,384</b>

## 2016 Budget Highlights

The adopted budget includes:

- Continued funding for a leased bus storage facility for short-term space needs (\$90,000).
- Expansion of Route 17 (1,700 hours annually) to provide a quick connection between north and east transfer points on the weekends and Route 31 (1,700 hours annually) to provide additional midday and evening service to Owl Creek (\$164,000).
- Funding for additional bus cleaners to provide Metro customers with an improved condition in buses (\$21,000).
- Increased vehicle insurance costs as part of changes in available insurance coverage. This funding is from transit utility reserves (\$200,000).
- Utilizing \$500,000 of the transit utility reserves to fund 2016 operating costs in anticipation of a review of certain fares by the Transit and Parking Commission and probable revenue increases in the 2017 budget.

**Service: Fixed Route***Service Description*

This service plans and coordinates all fixed route transit improvements and programs, including mainline bus service, secondary routes, commuter service, school service, circulator service and special event services. This service is also responsible for the repair and maintenance services required by the transit fleet.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(39,198,433)	(40,522,400)	(40,002,302)	(40,992,302)	(40,996,617)	(474,217)
Salaries	26,107,212	27,885,680	27,966,035	28,209,499	28,293,818	408,138
Fringe Benefits	10,792,012	11,037,451	10,644,922	10,689,922	10,911,481	(125,970)
Supplies	6,179,524	6,057,600	5,644,400	5,664,400	5,664,400	(393,200)
Purchased Services	2,853,725	2,518,950	2,719,093	2,809,093	2,809,093	290,143
Debt/Other Financing Uses	3,578,787	1,450,770	1,382,599	1,382,599	1,386,051	(64,719)
Inter-Departmental Charges	781,028	206,553	358,018	358,018	358,018	151,465
Inter-Departmental Billings	-	-	-	-	-	-
Transfers Out	-	781,873	807,377	807,377	807,377	25,504
<b>Total</b>	<b>\$ 11,093,855</b>	<b>\$ 9,416,477</b>	<b>\$ 9,520,142</b>	<b>\$ 8,928,606</b>	<b>\$ 9,233,621</b>	<b>\$ (182,856)</b>

**Service: Paratransit***Service Description*

This service provides curb-to-curb paratransit services. The paratransit customers are individuals with disabilities who use this service for work, post secondary education, medical needs, sheltered workshops and personal purposes. Private taxis and lift-equipped vans supplement this effort.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(5,527,424)	(4,838,000)	(5,221,300)	(5,221,300)	(5,221,300)	(383,300)
Salaries	1,262,862	1,534,446	1,219,576	1,219,576	1,220,968	(313,478)
Fringe Benefits	409,222	517,518	485,985	485,985	491,923	(25,595)
Supplies	22,501	484,400	435,600	435,600	435,600	(48,800)
Purchased Services	5,224,411	5,651,150	5,784,517	5,784,517	5,784,517	133,367
Debt/Other Financing Uses	-	124,200	345,649	345,649	346,512	222,312
Inter-Departmental Charges	-	16,747	18,350	18,350	18,350	1,603
Transfers Out	-	67,988	70,193	70,193	70,193	2,205
<b>Total</b>	<b>\$ 1,391,571</b>	<b>\$ 3,558,449</b>	<b>\$ 3,138,570</b>	<b>\$ 3,138,570</b>	<b>\$ 3,146,763</b>	<b>\$ (411,686)</b>

Position Title	CG-RG	2015		2016		2016		2016	
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Transit Service Manager	44-16	1.00	107,161	1.00	111,475	1.00	111,475	1.00	112,110
Transit Finance Manager	44-14	1.00	91,315	1.00	94,307	1.00	94,307	1.00	94,845
Transit Maintenance Manager	44-14	1.00	88,776	1.00	96,139	1.00	96,139	1.00	96,687
Transit Mktg. & Cust. Svcs. Mgr.	44-14	1.00	95,683	1.00	99,882	1.00	99,882	1.00	100,451
Transit Operations Manager	44-14	1.00	99,238	1.00	85,105	1.00	85,105	1.00	85,590
Transit Plan. & Sch. Manager	44-14	1.00	99,238	1.00	102,548	1.00	102,548	1.00	103,132
Paratransit Program Manager	44-12	1.00	85,728	1.00	90,415	1.00	90,415	1.00	90,930
Transit Info. Sys. Coordinator	44-12	1.00	90,604	1.00	93,544	1.00	93,544	1.00	94,078
Transit Accountant 3	44-10	1.00	66,023	1.00	73,265	1.00	73,265	1.00	73,683
Transit Maint. Gen. Supv.	44-10	1.00	80,243	1.00	83,661	1.00	83,661	1.00	84,138
Transit Oper. Gen. Supv.	44-10	3.00	228,542	3.00	221,138	3.00	221,138	3.00	222,399
Transit Schedule Planner	44-10	1.00	82,478	1.00	85,181	1.00	85,181	1.00	85,667
Transit Building Maint. Foreman	44-09	1.00	73,845	1.00	77,225	1.00	77,225	1.00	77,666
Transit Accountant 2	44-08	1.00	68,968	1.00	73,332	1.00	73,332	1.00	73,750
Transit Info. Sys. Spec. 2	44-08	2.00	139,969	2.00	145,404	2.00	145,404	2.00	146,232
Transit Maintenance Supv.	44-08	7.00	497,713	7.00	518,747	7.00	518,747	7.00	521,704
Transit Marketing Specialist 2	44-08	1.00	71,000	1.00	58,300	1.00	58,300	1.00	58,632
Transit Operations Supervisor	44-08	16.00	1,127,472	16.00	1,154,003	16.00	1,154,003	16.00	1,160,580
Transit Planner 2	44-08	2.00	127,984	2.00	148,738	2.00	148,738	2.00	149,586
Transit Planner 1	44-06	1.00	64,297	1.00	58,489	1.00	58,489	1.00	58,822
Transit Cust. Svc. Supervisor	44-05	1.00	59,928	1.00	61,862	1.00	61,862	1.00	62,215
Transit Marketing Specialist 1	44-04	1.00	51,803	1.00	50,362	1.00	50,362	1.00	50,649
Transit Office Manager	43-12	1.00	52,311	1.00	54,039	1.00	54,039	1.00	54,347
Transit Employee Rel. Asst.	43-11	1.00	53,733	1.00	55,469	1.00	55,469	1.00	55,785
Transit Account Clerk 3	42-11	2.00	103,605	2.00	88,891	2.00	88,891	2.00	88,891
Transit Graphics Technician	42-11	1.00	54,546	1.00	55,464	1.00	55,464	1.00	55,464
Transit Sch./Data Asst.	42-10	1.00	50,787	1.00	51,134	1.00	51,134	1.00	51,134
Paratransit Sched. Coord.	42-09	2.00	85,322	2.00	88,692	2.00	88,692	2.00	88,692
Transit Account Clerk 2	42-09	1.00	47,841	1.00	48,978	1.00	48,978	1.00	48,978
Transit Parts Supervisor	42-08	1.00	65,718	1.00	67,927	1.00	67,927	1.00	67,927
Transit Account Clerk 1	42-07	3.00	116,810	2.00	76,244	2.00	76,244	2.00	76,244
Transit Operations Office Coord.	42-06	1.00	46,826	1.00	35,097	1.00	35,097	1.00	35,097
Transit Customer Services Rep.	42-05	9.50	406,296	9.50	401,347	9.50	493,418	9.50	493,418
Transit Mechanic Leadworker	41-10	1.00	62,976	1.00	42,709	1.00	42,709	1.00	42,709
Transit Class A Mechanic	41-09	13.00	771,962	14.00	839,687	14.00	839,687	14.00	839,687
Transit Paint and Body	41-09	2.00	119,858	2.00	121,213	2.00	121,213	2.00	121,213
Transit Class B Mechanic	41-08	15.00	817,671	15.00	811,673	15.00	811,673	15.00	811,673
Transit Class C Mechanic	41-06	18.00	802,435	18.00	806,162	18.00	806,162	18.00	806,162
Transit Parts Specialist 2	41-06	2.00	97,917	2.00	99,753	2.00	99,753	2.00	99,753
Transit Utility Worker	41-06	7.00	365,666	8.00	407,400	8.00	407,400	8.00	407,400

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Transit Garage Dispatch	41-05	1.00	55,154	1.00	56,069	1.00	56,069	1.00	56,069
Transit Motorcoach Operator	41-05	325.00	18,411,303	325.30	17,653,578	325.30	17,653,578	325.30	17,653,578
Transit Janitor	41-03	2.00	104,418	2.00	106,434	2.00	106,434	2.00	106,434
Transit Service Worker	41-03	11.50	558,657	10.80	530,081	10.80	530,081	10.80	530,081
Transit Bus Cleaner	41-02	2.00	105,027	3.00	140,443	3.00	140,443	3.00	140,443
Transit General Manager	21-20	1.00	126,460	1.00	130,704	1.00	130,704	1.00	131,449
Transit Advertising Sales Assoc.	19-07	1.00	81,259	1.00	52,507	1.00	52,507	1.00	52,807
Budgeted Salary Savings			(551,612)		(551,612)		(551,612)		(551,612)
Net Permanent Salaries		472.00	\$ 26,510,954	473.60	\$ 25,853,205	473.60	\$ 25,945,276	473.60	\$ 25,967,368

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	17,353	25,000	25,000	25,000	25,000	25,000
COPY PRINTING SUPPLIES	11,793	12,000	12,000	12,000	12,000	12,000
HARDWARE SUPPLIES	14,429	25,000	25,000	25,000	25,000	25,000
POSTAGE	13,038	14,000	14,000	14,000	14,000	14,000
WORK SUPPLIES	193,020	150,000	150,000	150,000	155,000	155,000
JANITORIAL SUPPLIES	47,286	40,000	40,000	40,000	40,000	40,000
UNIFORM CLOTHING SUPPLIES	84,729	125,000	125,000	80,000	80,000	80,000
BUILDING SUPPLIES	213,725	210,000	210,000	210,000	210,000	210,000
MACHINERY AND EQUIPMENT	-	477,000	477,000	350,000	350,000	350,000
EQUIPMENT SUPPLIES	6,055	10,000	10,000	10,000	10,000	10,000
TIRES	253,241	260,000	260,000	270,000	270,000	270,000
GASOLINE	25,646	34,000	34,000	34,000	34,000	34,000
DIESEL	4,010,981	4,065,000	4,065,000	3,615,000	3,630,000	3,630,000
LUBRICANTS	172,062	175,000	175,000	175,000	175,000	175,000
INVENTORY	1,138,666	920,000	920,000	1,070,000	1,070,000	1,070,000
<b>Total</b>	<b>\$ 6,202,024</b>	<b>\$ 6,542,000</b>	<b>\$ 6,542,000</b>	<b>\$ 6,080,000</b>	<b>\$ 6,100,000</b>	<b>\$ 6,100,000</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	249,125	250,000	250,000	250,000	250,000	250,000
ELECTRICITY	271,846	290,000	290,000	290,000	290,000	290,000
WATER	12,123	10,000	10,000	17,400	17,400	17,400
SEWER	7,864	10,000	10,000	10,000	10,000	10,000
STORMWATER	20,564	20,000	20,000	20,000	20,000	20,000
TELEPHONE	4,569	5,000	5,000	5,000	5,000	5,000
CELLULAR TELEPHONE	11,291	11,000	11,000	11,120	11,120	11,120
SYSTEMS COMMUNICATION INTERNET	-	96,300	96,300	-	-	-
BUILDING IMPROV REPAIR MAINT	11,462	11,000	11,000	11,000	11,000	11,000
WASTE DISPOSAL	9,365	10,000	10,000	10,000	10,000	10,000
PEST CONTROL	6,969	8,000	8,000	8,000	8,000	8,000
ELEVATOR REPAIR	240	-	-	-	-	-
FACILITY RENTAL	210,805	225,000	225,000	230,000	320,000	320,000
GROUNDS IMPROV REPAIR MAINT	49,662	20,000	20,000	45,000	45,000	45,000
SNOW REMOVAL	27,335	50,000	50,000	50,000	50,000	50,000
COMMUNICATION DEVICE RPR MAIN	386,989	415,000	415,000	415,000	415,000	415,000
EQUIP IMPROV REPAIR MAINT	17,923	30,000	30,000	30,000	30,000	30,000
VEHICLE REPAIR AND MAINTENANCE	65,396	35,000	35,000	35,000	35,000	35,000
CONFERENCES AND TRAINING	38,625	30,000	30,000	30,000	30,000	30,000
MEMBERSHIPS	58,097	60,000	60,000	60,000	60,000	60,000
UNIFORM LAUNDRY	23,723	24,000	24,000	24,000	24,000	24,000
MEDICAL SERVICES	28,785	31,000	31,000	31,000	31,000	31,000
AUDIT SERVICES	19,308	22,000	22,000	22,000	22,000	22,000
BANK SERVICES	-	-	-	2,290	2,290	2,290
CREDIT CARD SERVICES	10,752	11,000	11,000	11,000	11,000	11,000
ARMORED CAR SERVICES	5,238	5,600	5,600	5,600	5,600	5,600
DELIVERY FREIGHT CHARGES	2,692	-	-	-	-	-
STORAGE SERVICES	2,063	2,200	2,200	2,200	2,200	2,200
MANAGEMENT SERVICES	12,359	-	-	-	-	-
CONSULTING SERVICES	4,329	-	-	-	-	-
ADVERTISING SERVICES	201,684	30,000	30,000	30,000	30,000	30,000
PRINTING SERVICES	113,488	96,000	96,000	96,000	96,000	96,000
PARKING TOWING SERVICES	1,602	-	-	-	-	-
INVESTIGATIVE SERVICES	651	-	-	-	-	-
TRANSPORTATION SERVICES	4,908,377	4,775,000	4,775,000	4,825,000	4,825,000	4,825,000
OTHER SERVICES AND EXPENSES	103,203	77,000	77,000	309,000	309,000	309,000
COMMUNITY AGENCY CONTRACTS	307,790	660,000	660,000	750,000	750,000	750,000
GENERAL LIABILITY INSURANCE	870,980	850,000	850,000	868,000	868,000	868,000
PERMITS AND LICENSES	863	-	-	-	-	-
<b>Total</b>	<b>\$ 8,078,136</b>	<b>\$ 8,170,100</b>	<b>\$ 8,170,100</b>	<b>\$ 8,503,610</b>	<b>\$ 8,593,610</b>	<b>\$ 8,593,610</b>

## Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	309,309	345,700	345,700	376,477	376,477	366,989
PRINCIPAL	1,082,084	1,207,500	1,207,500	1,351,771	1,351,771	1,365,574
FUND BALANCE GENERATED	2,187,394	21,770	21,770	-	-	-
<b>Total</b>	<b>\$ 3,578,787</b>	<b>\$ 1,574,970</b>	<b>\$ 1,574,970</b>	<b>\$ 1,728,248</b>	<b>\$ 1,728,248</b>	<b>\$ 1,732,563</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	7,173	-	-	-	-	-
ID CHARGE FROM CIVIL RIGHTS	26,000	-	-	-	-	-
ID CHARGE FROM FINANCE	177,417	-	-	-	-	-
ID CHARGE FROM HUMAN RESOURCES	135,700	-	-	142,572	142,572	142,572
ID CHARGE FROM INFORMATION TEC	104,771	107,100	107,100	113,000	113,000	113,000
ID CHARGE FROM TREASURER	9,844	-	-	1,796	1,796	1,796
ID CHARGE FROM POLICE	99,694	-	-	-	-	-
ID CHARGE FROM STREETS	80,183	-	-	-	-	-
ID CHARGE FROM TRAFFIC ENGINEE	98,349	98,200	98,200	101,000	101,000	101,000
ID CHARGE FROM PARKS	12,953	-	-	-	-	-
ID CHARGE FROM PLANNING	28,945	-	-	-	-	-
ID CHARGE FROM STORMWATER	-	18,000	18,000	18,000	18,000	18,000
<b>Total</b>	<b>\$ 781,028</b>	<b>\$ 223,300</b>	<b>\$ 223,300</b>	<b>\$ 376,368</b>	<b>\$ 376,368</b>	<b>\$ 376,368</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(6,344,637)	(6,216,200)	(6,216,200)	(6,299,302)	(6,299,302)	(6,299,302)
FEDERAL REVENUES CAPITAL	(14,078)	(381,600)	(381,600)	(280,000)	(280,000)	(280,000)
STATE REVENUES OPERATING	(16,690,879)	(17,336,300)	(17,336,300)	(17,376,000)	(17,376,000)	(17,376,000)
LOCAL REVENUES OPERATING	(3,356,826)	(7,403,300)	(7,403,300)	(7,550,000)	(7,555,000)	(7,555,000)
OTHER UNIT OF GOV REVENUES OP	(4,015,649)	-	-	-	-	-
REIMBURSEMENT OF EXPENSE	(44,511)	(20,000)	(20,000)	-	-	-
ADVERTISING	(568,344)	(465,000)	(465,000)	(385,000)	(385,000)	(385,000)
TRANSIT FAREBOX	(1,899,838)	(1,790,000)	(1,790,000)	(1,642,000)	(1,652,000)	(1,652,000)
VISITOUR	(76,981)	-	-	-	-	-
ADULT 31 DAY	(1,203,616)	(2,170,500)	(2,170,500)	(2,175,500)	(2,175,500)	(2,175,500)
SENIOR/DISABLED 31 DAY	(333,616)	(550,000)	(550,000)	(570,000)	(570,000)	(570,000)
LOW INCOME 31 DAY	(147,881)	(2,230,000)	(2,230,000)	(2,165,000)	(2,165,000)	(2,165,000)
ADULT 10 RIDE	(833,765)	-	-	-	-	-
YOUTH 10 RIDE	(292,800)	-	-	-	-	-
SENIOR DISABLED 10 RIDE	(76,650)	-	-	-	-	-
PARATRANSIT TICKETS	(194,844)	-	-	-	-	-
DAY TRIPPER	(2,100)	-	-	-	-	-
EASY RIDER	(378,142)	-	-	-	-	-
SUMMER YOUTH	(25,980)	-	-	-	-	-
UNLIMITED RIDE PASS	(8,045,652)	(6,738,000)	(6,738,000)	(6,721,300)	(6,721,300)	(6,721,300)
OTHER TRANSIT REVENUE	(79,223)	-	-	-	-	-
INSURANCE RECOVERIES	(8,095)	-	-	-	-	-
MISCELLANEOUS REVENUE	(25,037)	(59,500)	(59,500)	(59,500)	(59,500)	(59,500)
SALE OF ASSETS	(66,714)	-	-	-	-	-
FUND BALANCE APPLIED	-	-	-	-	(975,000)	(979,315)
<b>Total</b>	<b>\$ (44,725,857)</b>	<b>\$ (45,360,400)</b>	<b>\$ (45,360,400)</b>	<b>\$ (45,223,602)</b>	<b>\$ (46,213,602)</b>	<b>\$ (46,217,917)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	-	35,096	35,096	64,662	64,662	64,662
TRANSFER OUT TO WORKERS COMPE	-	814,765	814,765	812,908	812,908	812,908
<b>Total</b>	<b>\$ -</b>	<b>\$ 849,861</b>	<b>\$ 849,861</b>	<b>\$ 877,570</b>	<b>\$ 877,570</b>	<b>\$ 877,570</b>



## Monona Terrace

### Agency Mission

The mission of Monona Terrace Community and Convention Center is to deliver an exceptional and inspirational experience.

### Agency Overview

The Agency strives to be a high quality, customer-focused convention and meeting facility that serves as a community gathering place, a tourism destination, and a catalyst for economic activity for the City of Madison, Dane County and the State of Wisconsin.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Monona Terrace Comm Conv Ctr	-	-	-	-	-	-
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(8,174,966)	(12,855,496)	(14,130,703)	(13,024,620)	(13,128,783)	(13,104,017)
Salaries	3,578,909	3,566,659	3,566,659	3,637,056	3,637,056	3,655,224
Fringe Benefits	1,225,649	1,267,489	1,267,489	1,168,230	1,168,230	1,151,493
Supplies	514,852	460,530	586,976	519,384	519,384	519,384
Purchased Services	1,852,914	7,021,200	8,169,961	7,084,658	7,189,658	7,189,658
Debt/Other Financing Uses	848,471	379,914	379,914	408,307	408,307	382,110
Inter-Departmental Charges	72,322	82,240	82,240	112,381	111,544	111,544
Transfers Out	81,848	77,464	77,464	94,604	94,604	94,604
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### 2016 Budget Highlights

The adopted budget includes:

- Additional funding for steam utilities in anticipation of increased rates (\$75,000).
- Additional funding for a chiller maintenance contract (\$75,000).
- Increased funding for laundry services in anticipation of a contract rate increase (\$15,000).
- The gross budget (revenue and expenses) for the Monona Terrace catering contract (\$5,100,000)
- A 3% increase in revenue based on events currently planned for in 2016 (\$250,000).

Changes made between the Executive and Adopted budget reflect updated debt service payments that will be made in 2016.

**Service: Community Convention Center***Service Description*

This service supports the community in three ways: as a convention center attracting new dollars to Madison and Dane County, as a tourism destination, and as a community center for the citizens of our community.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(8,174,966)	(12,855,496)	(13,024,620)	(13,128,783)	(13,104,017)	(248,521)
Salaries	3,578,909	3,566,659	3,637,056	3,637,056	3,655,224	88,565
Fringe Benefits	1,225,649	1,267,489	1,168,230	1,168,230	1,151,493	(115,996)
Supplies	514,852	460,530	519,384	519,384	519,384	58,854
Purchased Services	1,852,914	7,021,200	7,084,658	7,189,658	7,189,658	168,458
Debt/Other Financing Uses	848,471	379,914	408,307	408,307	382,110	2,196
Inter-Departmental Charges	72,322	82,240	112,381	111,544	111,544	29,304
Transfers Out	81,848	77,464	94,604	94,604	94,604	17,140
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Position Title	CG-RG	2015		2016		2016		2016	
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Monona Terrace Director	21-20	1.00	113,717	1.00	117,062	1.00	117,062	1.00	117,729
Account Technician 2	20-14	1.00	57,263	1.00	59,449	1.00	59,449	1.00	59,788
Event Services Coordinator	20-13	3.00	154,879	3.00	159,361	3.00	159,361	3.00	160,269
Administrative Clerk 2 (Admin.)	20-11	1.00	52,544	1.00	54,226	1.00	54,226	1.00	54,535
Booking Coordinator	20-11	1.00	53,048	1.00	55,023	1.00	55,023	1.00	55,336
Sales Clerk Leadworker	20-11	1.00	61,493	1.00	54,269	1.00	54,269	1.00	54,579
Administrative Clerk 1	20-09	3.00	152,040	3.00	154,302	3.00	154,302	3.00	155,182
Sales Clerk	20-06	0.75	29,502	0.75	31,400	0.75	31,400	0.75	31,579
Sales Manager	19-09	1.00	75,144	1.00	67,398	1.00	67,398	1.00	67,782
Gift Shop Manager	19-07	-	-	-	-	-	-	-	-
Sales Associate	19-07	2.00	119,022	2.00	106,808	2.00	106,808	2.00	107,417
Associate Director	18-14	2.00	189,556	2.00	197,393	2.00	197,393	2.00	198,518
Quality Improvemt. & Ops. Mgr.	18-10	1.00	81,309	1.00	84,073	1.00	84,073	1.00	84,552
Bldg. Maint. & Tech. Supv.	18-08	1.00	82,024	1.00	76,124	1.00	76,124	1.00	76,558
Community Relations Supv.	18-08	1.00	69,246	1.00	72,504	1.00	72,504	1.00	72,918
Management Info. Spec. 2	18-08	1.00	69,424	1.00	69,204	1.00	69,204	1.00	69,598
Event Services Manager	18-06	1.00	66,477	1.00	69,002	1.00	69,002	1.00	69,396
Assistant Operations Manager	18-04	1.00	65,429	1.00	67,343	1.00	67,343	1.00	67,727
Assistant Operations Supervisor	18-04	1.00	62,166	1.00	59,776	1.00	59,776	1.00	60,117
Marketing & Comms. Specialist	18-04	1.00	54,514	1.00	58,318	1.00	58,318	1.00	58,651
Volunteer/Tourism Coordinator	18-03	1.00	58,688	1.00	60,868	1.00	60,868	1.00	61,215
Community Events Coordinator	18-02	1.00	57,120	1.00	59,141	1.00	59,141	1.00	59,479
Maintenance Mechanic 2	16-15	1.00	63,944	-	-	-	-	-	-
MT Technical Svcs. Spec. 2	16-15	1.00	55,489	1.00	59,260	1.00	59,260	1.00	59,598
MT Technical Svcs. Spec. 1	16-14	1.00	51,395	1.00	54,187	1.00	54,187	1.00	54,496
Maintenance Mechanic 1	16-13	2.50	148,037	3.50	213,343	3.50	213,343	3.50	214,559
Facilities Maintenance Worker	16-09	2.00	107,448	2.00	89,673	2.00	89,673	2.00	90,184
Gardener	16-09	1.00	46,390	1.00	44,837	1.00	44,837	1.00	45,092
Operations Lead Worker	16-09	3.00	154,590	3.00	154,070	3.00	154,070	3.00	154,949
Command Center Operator	16-07	4.00	200,738	4.00	207,086	4.00	207,086	4.00	208,266
Custodial Worker 2	16-07	5.00	241,198	5.00	227,416	5.00	227,416	5.00	228,712
Operations Worker	16-07	8.00	383,331	8.00	383,834	8.00	383,834	8.00	386,022
Budgeted Salary Savings			(150,276)		(150,276)		(150,276)		(150,276)
Net Permanent Salaries		55.25	\$ 3,026,889	55.25	\$ 3,016,477	55.25	\$ 3,016,477	55.25	\$ 3,034,527

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	20,527	18,144	30,828	15,400	15,400	15,400
COPY PRINTING SUPPLIES	10,211	10,300	4,853	10,000	10,000	10,000
FURNITURE	2,286	-	-	-	-	-
HARDWARE SUPPLIES	22,080	10,100	10,100	12,000	12,000	12,000
SOFTWARE LICENSES & SUPPLIES	582	500	1,955	12,740	12,740	12,740
POSTAGE	8,817	9,600	9,600	9,600	9,600	9,600
BOOKS AND SUBSCRIPTIONS	1,598	820	820	905	905	905
WORK SUPPLIES	53,007	33,600	65,598	33,568	33,568	33,568
JANITORIAL SUPPLIES	47,656	60,000	60,000	60,000	60,000	60,000
SAFETY SUPPLIES	1,178	1,889	5,969	1,911	1,911	1,911
UNIFORM CLOTHING SUPPLIES	1,866	4,727	10,358	13,250	13,250	13,250
FOOD AND BEVERAGE	18,130	20,117	25,000	21,134	21,134	21,134
BUILDING	-	-	21,467	-	-	-
BUILDING SUPPLIES	86,234	27,811	27,608	24,731	24,731	24,731
ELECTRICAL SUPPLIES	28,306	38,107	38,000	38,103	38,103	38,103
HVAC SUPPLIES	22,536	20,130	20,130	20,000	20,000	20,000
PLUMBING SUPPLIES	5,582	17,600	17,600	17,600	17,600	17,600
TREES SHRUBS PLANTS	16,111	5,000	31,551	5,000	5,000	5,000
MACHINERY AND EQUIPMENT	13,534	-	-	38,860	38,860	38,860
EQUIPMENT SUPPLIES	68,495	81,545	105,000	84,042	84,042	84,042
INVENTORY	86,117	100,540	100,540	100,540	100,540	100,540
<b>Total</b>	<b>\$ 514,852</b>	<b>\$ 460,530</b>	<b>\$ 586,976</b>	<b>\$ 519,384</b>	<b>\$ 519,384</b>	<b>\$ 519,384</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	7,903	7,834	7,834	7,900	7,900	7,900
FUEL OIL	862	1,800	1,800	1,800	1,800	1,800
ELECTRICITY	365,612	387,884	390,309	387,000	387,000	387,000
WATER	29,894	31,000	44,095	53,940	53,940	53,940
STEAM	150,584	125,000	175,000	125,000	200,000	200,000
TELEPHONE	8,488	9,693	15,975	9,600	9,600	9,600
CELLULAR TELEPHONE	21,637	26,400	20,000	26,520	26,520	26,520
BUILDING IMPROV REPAIR MAINT	85,928	22,097	90,000	22,000	22,000	22,000
WASTE DISPOSAL	19,783	19,000	21,019	20,000	20,000	20,000
PEST CONTROL	1,300	2,195	1,000	1,300	1,300	1,300
ELEVATOR REPAIR	70,648	81,222	81,222	82,000	82,000	82,000
LANDSCAPING	23,378	25,000	25,000	25,000	25,000	25,000
SNOW REMOVAL	12,455	7,000	-	-	-	-
COMMUNICATION DEVICE RPR MAIN	109,167	117,000	117,000	117,000	132,000	132,000
EQUIP IMPROV REPAIR MAINT	36,809	38,080	38,501	38,183	38,183	38,183
SYSTEM AND SOFTWARE MAINTENANC	-	-	13,972	-	-	-
LEASE RENTAL OF EQUIPMENT	112,039	60,985	76,223	71,075	71,075	71,075
RECRUITMENT	1,061	1,500	1,000	1,500	1,500	1,500
MILEAGE	226	450	911	675	675	675
CONFERENCES AND TRAINING	32,450	34,057	34,057	36,575	36,575	36,575
MEMBERSHIPS	10,944	10,771	11,978	12,224	12,224	12,224
UNIFORM LAUNDRY	14,912	76,900	92,000	76,900	91,900	91,900
AUDIT SERVICES	3,190	4,000	3,937	4,000	4,000	4,000
CREDIT CARD SERVICES	92,998	95,128	102,000	102,800	102,800	102,800
DELIVERY FREIGHT CHARGES	1,325	1,270	1,200	1,275	1,275	1,275
STORAGE SERVICES	336	480	285	480	480	480
MANAGEMENT SERVICES	85,365	82,951	93,973	83,000	83,000	83,000
CONSULTING SERVICES	12,488	35,669	82,589	38,703	38,703	38,703
ADVERTISING SERVICES	364,666	430,834	430,834	433,984	433,984	433,984
PRINTING SERVICES	13,371	18,900	18,900	16,139	16,139	16,139
SECURITY SERVICES	59,400	62,000	69,212	62,000	62,000	62,000
CATERING VENDING SERVICES	-	5,100,000	6,000,000	5,100,000	5,100,000	5,100,000
OTHER SERVICES AND EXPENSES	71,190	85,620	101,135	119,385	119,385	119,385
GRANTS	30,570	11,780	-	-	-	-
PERMITS AND LICENSES	1,935	6,700	7,000	6,700	6,700	6,700
<b>Total</b>	<b>\$ 1,852,914</b>	<b>\$ 7,021,200</b>	<b>\$ 8,169,961</b>	<b>\$ 7,084,658</b>	<b>\$ 7,189,658</b>	<b>\$ 7,189,658</b>

Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	14,667	14,340	14,340	20,061	20,061	13,862
PRINCIPAL	25,129	27,374	27,374	50,046	50,046	30,048
PAYMENTS IN LIEU OF TAXES	331,300	338,200	338,200	338,200	338,200	338,200
FUND BALANCE GENERATED	477,375	-	-	-	-	-
<b>Total</b>	<b>\$ 848,471</b>	<b>\$ 379,914</b>	<b>\$ 379,914</b>	<b>\$ 408,307</b>	<b>\$ 408,307</b>	<b>\$ 382,110</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	1,472	-	-	-	-	-
ID CHARGE FROM INFORMATION TEC	54,436	65,340	65,340	96,812	96,812	96,812
ID CHARGE FROM ENGINEERING	10,000	-	-	-	-	-
ID CHARGE FROM FLEET SERVICES	6,415	6,900	6,900	5,569	4,732	4,732
ID CHARGE FROM TRAFFIC ENGINEE	-	10,000	10,000	10,000	10,000	10,000
<b>Total</b>	<b>\$ 72,322</b>	<b>\$ 82,240</b>	<b>\$ 82,240</b>	<b>\$ 112,381</b>	<b>\$ 111,544</b>	<b>\$ 111,544</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
CATERING CONCESSIONS	-	(5,100,000)	(6,000,000)	(5,100,000)	(5,100,000)	(5,100,000)
FACILITY RENTAL	-	(4,216,375)	(4,293,121)	(4,355,200)	(4,355,200)	(4,355,200)
REIMBURSEMENT OF EXPENSE	-	-	(160,000)	-	-	-
BUILDING AND EQUIPMENT USE FEE	(4,137,157)	-	-	-	-	-
GIFT SHOP SALES	(139,705)	(171,000)	(171,000)	(153,000)	(153,000)	(153,000)
BUILDING TOURS	(6,357)	(7,360)	(12,000)	(10,000)	(10,000)	(10,000)
MISCELLANEOUS REVENUE	(75,997)	(77,058)	(77,058)	(99,058)	(99,058)	(99,058)
FUND BALANCE APPLIED	-	(93,165)	(226,986)	(116,824)	(499,780)	(475,014)
TRANSFER IN FROM GENERAL	(6,878)	-	-	-	-	-
TRANSFER IN FROM OTHER RESTRIC	(650,000)	(3,190,538)	(3,190,538)	(3,190,538)	(2,911,745)	(2,911,745)
TRANSFER IN FROM CAPITAL PROJE	(3,158,871)	-	-	-	-	-
<b>Total</b>	<b>\$ (8,174,966)</b>	<b>\$ (12,855,496)</b>	<b>\$ (14,130,703)</b>	<b>\$ (13,024,620)</b>	<b>\$ (13,128,783)</b>	<b>\$ (13,104,017)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	37,376	40,729	40,729	55,316	55,316	55,316
TRANSFER OUT TO WORKERS COMPE	44,472	36,735	36,735	39,288	39,288	39,288
TRANSFER OUT TO LOANS	-	-	-	-	-	-
<b>Total</b>	<b>\$ 81,848</b>	<b>\$ 77,464</b>	<b>\$ 77,464</b>	<b>\$ 94,604</b>	<b>\$ 94,604</b>	<b>\$ 94,604</b>

# Municipal Court

## Agency Mission

The mission of the Municipal Court is to provide an independent and neutral forum for resolution of alleged ordinance violations where the penalty includes primarily a forfeiture.

## Agency Overview

The Agency represents the judicial branch of government and provides a neutral setting for resolving alleged City ordinance violations. The Municipal Court provides friendly and efficient service to all court users, keeping in mind legal and ethical requirements. The Municipal Court provides a neutral forum for hearing City Ordinance cases, where the penalty includes a forfeiture. The court handles approximately 38,000 cases per year.

## Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Court Services	180,264	-	-	-	-	-
<b>Total</b>	<b>\$ 180,264</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(562,697)	(668,225)	(668,225)	(648,364)	(668,364)	(669,704)
Salaries	324,855	323,885	323,885	330,004	330,004	331,805
Fringe Benefits	115,551	113,852	113,852	105,591	105,591	105,130
Supplies	18,131	23,000	23,000	22,000	22,000	22,000
Purchased Services	101,930	114,971	114,971	98,218	98,218	98,218
Inter-Departmental Charges	181,843	91,643	91,643	91,643	111,643	111,643
Transfers Out	651	874	874	908	908	908
<b>Total</b>	<b>\$ 180,264</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## 2016 Budget Highlights

The adopted budget includes:

- Youth support services for the Municipal Court through contracts with Briarpatch Youth Services and Centro Hispano and adds \$20,000 for this program (\$50,000).
- Funding to support purchased service contracts overseen by the Community Development Division to provide youth programming (\$111,643).

The change in revenues from the Executive Budget to the Adopted Budget reflects an adjustment to fund balance due to pay increases.

**Service: Court Services**

*Service Description*

This service handles approximately 38,000 cases per year including traffic, parking, first offense drunk driving, disorderly conduct, trespassing, building code violations, juvenile violations, and truancy. The Judge also holds hearings in the Public Safety Building for those persons held in jail and issues warrants for arrest and inspections. If a forfeiture is not paid, the Municipal Court can suspend a driver's license, hunting or fishing license, issue a warrant for arrest, intercept a tax refund or start a collection action.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(562,697)	(668,225)	(648,364)	(668,364)	(669,704)	(1,479)
Salaries	324,855	323,885	330,004	330,004	331,805	7,920
Fringe Benefits	115,551	113,852	105,591	105,591	105,130	(8,722)
Supplies	18,131	23,000	22,000	22,000	22,000	(1,000)
Purchased Services	101,930	114,971	98,218	98,218	98,218	(16,753)
Inter-Departmental Charges	181,843	91,643	91,643	111,643	111,643	20,000
Transfers Out	651	874	908	908	908	34
<b>Total</b>	<b>\$ 180,264</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Judicial Support Clerk 3	20-13	1.00	57,025	1.00	58,701	1.00	58,701	1.00	59,035
Judicial Support Clerk 2	20-11	1.00	53,211	1.00	55,102	1.00	55,102	1.00	55,416
Judicial Support Clerk 1	20-09	2.00	97,665	2.00	100,874	2.00	100,874	2.00	101,449
Municipal Judge	-	1.00	100,050	1.00	102,551	1.00	102,551	1.00	103,136
Budgeted Salary Savings			(6,260)		(6,260)		(6,260)		(6,260)
Net Permanent Salaries		5.00	\$ 301,691	5.00	\$ 310,967	5.00	\$ 310,967	5.00	\$ 312,775

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	2,346	3,000	3,000	3,000	3,000	3,000
COPY PRINTING SUPPLIES	1,992	2,000	2,000	2,000	2,000	2,000
FURNITURE	79	3,000	3,000	2,000	2,000	2,000
POSTAGE	13,066	14,000	14,000	14,000	14,000	14,000
BOOKS AND SUBSCRIPTIONS	648	1,000	1,000	1,000	1,000	1,000
<b>Total</b>	<b>\$ 18,131</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	1,333	1,750	1,750	356	356	356
FACILITY RENTAL	19,111	21,721	21,721	21,062	21,062	21,062
CONFERENCES AND TRAINING	962	1,500	1,500	1,500	1,500	1,500
MEMBERSHIPS	837	1,000	1,000	1,000	1,000	1,000
COLLECTION SERVICES	33,055	35,000	35,000	30,000	30,000	30,000
STORAGE SERVICES	962	1,000	1,000	1,000	1,000	1,000
SECURITY SERVICES	35,188	40,000	40,000	36,000	36,000	36,000
INTERPRETERS SIGNING SERVICES	7,576	10,000	10,000	7,000	7,000	7,000
TRANSCRIPTION SERVICES	1,163	800	800	200	200	200
OTHER SERVICES AND EXPENSES	620	2,000	2,000	-	-	-
CIRCUIT COURT FEE	1,123	200	200	100	100	100
<b>Total</b>	<b>\$ 101,930</b>	<b>\$ 114,971</b>	<b>\$ 114,971</b>	<b>\$ 98,218</b>	<b>\$ 98,218</b>	<b>\$ 98,218</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM COM DEV BLK GNT	181,843	91,643	91,643	91,643	111,643	111,643
<b>Total</b>	<b>\$ 181,843</b>	<b>\$ 91,643</b>	<b>\$ 91,643</b>	<b>\$ 91,643</b>	<b>\$ 111,643</b>	<b>\$ 111,643</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
COURT FEES	(562,697)	(668,225)	(668,225)	(648,364)	(668,364)	(669,704)
<b>Total</b>	<b>\$ (562,697)</b>	<b>\$ (668,225)</b>	<b>\$ (668,225)</b>	<b>\$ (648,364)</b>	<b>\$ (668,364)</b>	<b>\$ (669,704)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	396	594	594	642	642	642
TRANSFER OUT TO WORKERS COMPE	255	280	280	266	266	266
<b>Total</b>	<b>\$ 651</b>	<b>\$ 874</b>	<b>\$ 874</b>	<b>\$ 908</b>	<b>\$ 908</b>	<b>\$ 908</b>

## Parking Utility

### Agency Mission

The mission of the Parking Utility, through the efforts of well-trained conscientious employees, is to provide safe, convenient and affordable parking to the City's citizens and visitors, consistent with City Transportation policies.

### Agency Overview

The Agency provides services across garage parking, lot parking, on street parking and parking operations.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Garage Parking		4,406,260	(4,418,364)	(4,402,089)	(3,179,637)	(3,039,416)
Lot Parking	Detail not	(802,493)	(789,969)	(967,126)	(967,126)	(967,105)
On Street Parking	available.	(2,277,159)	(1,662,766)	(1,970,434)	(1,970,434)	(1,971,161)
Parking Operations		(1,326,608)	6,871,099	7,339,649	6,117,197	5,977,682
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(13,527,515)	(12,977,694)	(13,840,892)	(13,647,126)	(12,424,674)	(12,424,674)
Salaries	3,599,724	4,159,084	3,772,037	4,172,684	4,153,590	4,176,324
Fringe Benefits	1,240,101	1,794,368	1,455,323	1,428,161	1,428,161	1,545,345
Supplies	368,546	586,700	318,767	367,750	367,750	367,750
Purchased Services	1,260,901	1,716,872	1,891,286	1,931,859	1,931,859	1,931,859
Debt/Other Financing Uses	5,712,361	4,267,591	5,950,400	5,260,244	3,935,170	3,795,252
Inter-Departmental Charges	1,015,265	121,280	121,280	202,085	248,801	248,801
Inter-Departmental Billings	-	-	-	(75,000)	-	-
Transfers Out	330,618	331,799	331,799	359,343	359,343	359,343
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### 2016 Budget Highlights

- The adopted budget reflects the anticipated closure of the Government East garage in 2016 as part of the Judge Doyle Square redevelopment. The budget assumes the Government East garage will close in March, resulting in a revenue reduction of \$1,222,452. The budget also reflects \$352,215 in expenditure savings from the garage closure. The net impact on the 2016 budget is a reduction of \$870,237 in Parking Utility funding.

**Service: Garage Parking***Service Description*

This service operates five city garages including Capitol Square North Garage, Government East Garage, Overture Center Garage, State Street Campus Garage and State Street Capitol Garage.

Major	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		-	(9,962,989)	(8,740,537)	(8,740,537)	(8,740,537)
Salaries		3,828,409	3,368,878	3,368,878	3,388,670	(439,739)
Fringe Benefits	Detail not	477,851	1,247,881	1,247,881	1,368,310	890,459
Supplies	available.	100,000	-	-	-	(100,000)
Purchased Services		-	40	40	40	40
Debt/Other Financing Uses		-	944,101	944,101	944,101	944,101
<b>Total</b>	<b>\$ -</b>	<b>\$ 4,406,260</b>	<b>\$ (4,402,089)</b>	<b>\$ (3,179,637)</b>	<b>\$ (3,039,416)</b>	<b>\$ (7,445,676)</b>

**Service: Lot Parking***Service Description*

This service operates seven parking lots including Blair Lot, Brayton Lot, Buckeye Lot, Evergreen Lot, Lot 88, Wilson Lot and Wingra Lot. This includes hourly and monthly parking.

Major	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(811,885)	(978,761)	(978,761)	(978,761)	(166,876)
Salaries	Detail not	7,304	7,571	7,571	7,614	310
Fringe Benefits	available.	2,088	2,089	2,089	2,067	(21)
Debt/Other Financing Uses		-	1,975	1,975	1,975	1,975
<b>Total</b>	<b>\$ -</b>	<b>\$ (802,493)</b>	<b>\$ (967,126)</b>	<b>\$ (967,126)</b>	<b>\$ (967,105)</b>	<b>\$ (164,612)</b>

**Service: On Street Parking***Service Description*

This service operates on street parking through meters in the downtown area and through a residential permit process in the nearby neighborhoods.

Major	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(2,319,422)	(2,574,397)	(2,574,397)	(2,574,397)	(254,975)
Salaries		32,870	344,067	344,067	346,039	313,169
Fringe Benefits	Detail not	9,393	121,642	121,642	118,943	109,550
Purchased Services	available.	-	35,716	35,716	35,716	35,716
Debt/Other Financing Uses		-	102,538	102,538	102,538	102,538
<b>Total</b>	<b>\$ -</b>	<b>\$ (2,277,159)</b>	<b>\$ (1,970,434)</b>	<b>\$ (1,970,434)</b>	<b>\$ (1,971,161)</b>	<b>\$ 305,998</b>

**Service: Parking Operations***Service Description*

This service includes the components of parking including the overall management and supervision of maintenance and revenue staff and the administrative staff in the Parking Utility, as well as all areas of parking not included above. The decrease in funding from the 2016 Executive Budget to the 2016 Adopted Budget is due to a PILOT adjustment.

Major	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues		(9,846,387)	(130,979)	(130,979)	(130,979)	9,715,408
Salaries		290,501	452,168	433,074	434,001	143,500
Fringe Benefits		1,305,036	56,549	56,549	56,025	(1,249,011)
Supplies		486,700	367,750	367,750	367,750	(118,950)
Purchased Services	Detail not	1,716,872	1,896,103	1,896,103	1,896,103	179,231
Debt/Other Financing Uses	available.	4,267,591	4,211,630	2,886,556	2,746,638	(1,520,953)
Inter-Departmental Charges		121,280	202,085	248,801	248,801	127,521
Inter-Departmental Billings		-	(75,000)	-	-	-
Transfers Out		331,799	359,343	359,343	359,343	27,544
<b>Total</b>	<b>\$ -</b>	<b>\$ (1,326,608)</b>	<b>\$ 7,339,649</b>	<b>\$ 6,117,197</b>	<b>\$ 5,977,682</b>	<b>\$ 7,304,290</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Parking Operations Asst.	20-16	1.00	62,592	1.00	64,829	1.00	64,829	1.00	65,198
Administrative Clerk 2	20-11	2.00	108,970	2.00	112,207	2.00	112,207	2.00	112,847
Administrative Clerk 1	20-09	1.85	92,654	2.00	104,543	2.00	104,543	2.00	105,139
Information Clerk	20-07	1.75	74,896	1.75	128,064	1.75	128,064	1.75	128,794
Parking Revenue Clerk	20-07	1.00	46,609	1.00	48,334	1.00	48,334	1.00	48,609
Assitant Parking Utility Manager	18-17	1.00	89,935	1.00	101,531	1.00	101,531	1.00	102,110
Engineer 4	18-12	1.00	88,467	1.00	60,136	1.00	60,136	1.00	60,479
Parking Operations Supv.	18-09	1.00	74,651	1.00	81,361	1.00	81,361	1.00	81,825
Parking Analyst	18-08	1.00	69,246	1.00	71,280	1.00	71,280	1.00	71,686
Parking Maintenance Supv.	18-06	1.00	68,875	1.00	70,901	1.00	70,901	1.00	71,305
Parking Revenue Supv.	18-06	1.00	65,007	1.00	69,838	1.00	69,838	1.00	70,236
Program Asst. 2	17-12	1.00	61,191	1.00	55,492	1.00	55,492	1.00	55,808
Parking Equipment Tech. 2	16-14	1.00	58,138	1.00	61,160	1.00	61,160	1.00	61,508
Parking Maintenance Worker 2	16-13	1.00	59,390	1.00	61,634	1.00	61,634	1.00	61,986
Parking Equipment Tech. 1	16-12	1.00	54,321	1.00	55,923	1.00	55,923	1.00	56,241
Parking Revenue Leadworker	16-11	3.90	211,458	3.90	214,354	3.90	214,354	3.90	215,576
Parking Tech. Aide	16-11	2.00	118,863	2.00	106,883	2.00	106,883	2.00	107,492
Parking Equipment Mechanic	16-10	2.00	101,751	2.00	106,242	2.00	106,242	2.00	106,847
Parking Maintenance Worker 1	16-09	6.00	297,573	6.00	325,391	6.00	325,391	6.00	327,246
Parking Service Worker	16-08	4.00	199,183	4.00	217,138	4.00	217,138	4.00	218,376
Custodial Worker 2	16-07	1.00	51,324	1.00	51,615	1.00	51,615	1.00	51,909
Parking Cashier 1	16-02	33.25	1,370,955	32.15	1,374,925	32.15	1,374,925	32.15	1,382,762
Budgeted Salary Savings			-		(235,996)		(235,996)		(235,996)
Net Permanent Salaries		69.75	\$ 3,426,049	68.80	\$ 3,307,784	68.80	\$ 3,307,784	68.80	\$ 3,327,984

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	6,203	6,000	4,407	20,000	20,000	20,000
COPY PRINTING SUPPLIES	9,918	8,000	13,106	13,000	13,000	13,000
FURNITURE	731	3,500	4,849	10,000	10,000	10,000
HARDWARE SUPPLIES	8,758	28,000	8,797	20,000	20,000	20,000
SOFTWARE LICENSES & SUPPLIES	2,591	3,000	225	3,000	3,000	3,000
POSTAGE	5,757	5,000	5,334	7,000	7,000	7,000
BOOKS AND SUBSCRIPTIONS	-	-	105	750	750	750
WORK SUPPLIES	14,914	20,000	14,554	20,000	20,000	20,000
JANITORIAL SUPPLIES	8,853	9,000	7,342	9,000	9,000	9,000
MEDICAL SUPPLIES	825	10,000	19	5,000	5,000	5,000
SAFETY SUPPLIES	2,109	3,000	1,120	3,000	3,000	3,000
SNOW REMOVAL SUPPLIES	11,093	6,000	2,763	10,000	10,000	10,000
UNIFORM CLOTHING SUPPLIES	13,619	17,000	75	17,000	17,000	17,000
BUILDING	5,327	103,000	1,209	15,000	15,000	15,000
BUILDING SUPPLIES	39,761	23,000	9,192	30,000	30,000	30,000
ELECTRICAL SUPPLIES	-	1,000	6,013	5,000	5,000	5,000
HVAC SUPPLIES	-	-	537	10,000	10,000	10,000
PLUMBING SUPPLIES	145	1,000	332	2,000	2,000	2,000
MACHINERY AND EQUIPMENT	62,048	219,200	149,775	48,000	48,000	48,000
EQUIPMENT SUPPLIES	175,894	121,000	89,014	120,000	120,000	120,000
<b>Total</b>	<b>\$ 368,546</b>	<b>\$ 586,700</b>	<b>\$ 318,767</b>	<b>\$ 367,750</b>	<b>\$ 367,750</b>	<b>\$ 367,750</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	17,784	20,000	15,985	23,000	23,000	23,000
ELECTRICITY	223,240	250,000	221,881	250,000	250,000	250,000
WATER	18,578	18,000	16,290	31,320	31,320	31,320
STORMWATER	3,067	2,500	2,489	2,500	2,500	2,500
TELEPHONE	10,263	12,000	7,912	12,484	12,484	12,484
CELLULAR TELEPHONE	3,875	2,000	6,462	7,042	7,042	7,042
SYSTEMS COMMUNICATION INTERNET	23,410	31,200	11,252	34,000	34,000	34,000
BUILDING IMPROV REPAIR MAINT	59,396	103,000	520,629	135,000	135,000	135,000
ELEVATOR REPAIR	16,835	20,000	45,217	35,000	35,000	35,000
FACILITY RENTAL	25,885	25,885	19,414	25,885	25,885	25,885
GRAFFITI REMOVAL	-	500	-	-	-	-
LANDFILL	-	500	-	500	500	500
PROCESS FEES RECYCLABLES	927	1,000	-	1,000	1,000	1,000
LANDSCAPING	33,274	10,000	3,318	15,000	15,000	15,000
SNOW REMOVAL	96,816	200,000	135,585	250,000	250,000	250,000
COMMUNICATION DEVICE RPR MAIN	57,255	60,000	8,284	65,000	65,000	65,000
EQUIP IMPROV REPAIR MAINT	2,847	15,000	41,799	25,000	25,000	25,000
LEASE RENTAL OF EQUIPMENT	1,809	2,000	3,143	2,000	2,000	2,000
SIDEWALK IMPROV REPAIR MAINT	14,351	6,000	-	6,000	6,000	6,000
RECRUITMENT	-	1,000	1,666	1,000	1,000	1,000
MILEAGE	11,245	13,500	8,218	12,500	12,500	12,500
CONFERENCES AND TRAINING	10,164	15,000	5,352	30,000	30,000	30,000
MEMBERSHIPS	1,801	1,500	911	2,000	2,000	2,000
UNIFORM LAUNDRY	-	-	12,618	-	-	-
ARBITRATOR	-	1,000	-	500	500	500
APPRAISAL SERVICES	-	2,500	-	2,500	2,500	2,500
AUDIT SERVICES	3,721	7,426	4,588	7,649	7,649	7,649
BANK SERVICES	304	150	19	11,765	11,765	11,765
CREDIT CARD SERVICES	388,300	380,000	394,043	510,000	510,000	510,000
DELIVERY FREIGHT CHARGES	1,000	2,000	-	1,500	1,500	1,500
CONSULTING SERVICES	11,839	100,000	127,803	100,000	100,000	100,000
ADVERTISING SERVICES	16,740	150,000	11,511	20,000	20,000	20,000
PARKING TOWING SERVICES	-	-	27,697	35,714	35,714	35,714
SECURITY SERVICES	205,643	225,000	231,054	235,000	235,000	235,000
OTHER SERVICES AND EXPENSES	162	1,200	6,147	1,000	1,000	1,000
TAXES AND SPECIAL ASSESSMENTS	-	37,011	-	40,000	40,000	40,000
PERMITS AND LICENSES	370	-	-	-	-	-
<b>Total</b>	<b>\$ 1,260,901</b>	<b>\$ 1,716,872</b>	<b>\$ 1,891,286</b>	<b>\$ 1,931,859</b>	<b>\$ 1,931,859</b>	<b>\$ 1,931,859</b>

Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PAYING AGENT SERVICES	-	-	-	1,048,614	1,048,614	1,048,614
PAYMENTS IN LIEU OF TAXES	1,313,440	1,421,165	1,421,165	1,322,784	1,564,632	1,443,096
FUND BALANCE GENERATED	4,398,921	2,846,426	4,529,235	2,888,846	1,321,924	1,303,542
<b>Total</b>	<b>\$ 5,712,361</b>	<b>\$ 4,267,591</b>	<b>\$ 5,950,400</b>	<b>\$ 5,260,244</b>	<b>\$ 3,935,170</b>	<b>\$ 3,795,252</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	1,162	-	-	-	-	-
ID CHARGE FROM FINANCE	22,186	-	-	-	-	-
ID CHARGE FROM INFORMATION TEC	33,870	-	-	-	42,420	42,420
ID CHARGE FROM TREASURER	116,149	-	-	9,282	9,282	9,282
ID CHARGE FROM POLICE	454,500	-	-	-	-	-
ID CHARGE FROM ENGINEERING	37,269	23,449	23,449	37,269	37,269	37,269
ID CHARGE FROM FLEET SERVICES	99,665	90,000	90,000	95,594	80,170	80,170
ID CHARGE FROM STREETS	883	-	-	2,000	2,000	2,000
ID CHARGE FROM TRAFFIC ENGINEE	248,589	7,831	7,831	57,940	57,940	57,940
ID CHARGE FROM COM DEV BLK GNT	-	-	-	-	19,720	19,720
ID CHARGE FROM SEWER	993	-	-	-	-	-
<b>Total</b>	<b>\$ 1,015,265</b>	<b>\$ 121,280</b>	<b>\$ 121,280</b>	<b>\$ 202,085</b>	<b>\$ 248,801</b>	<b>\$ 248,801</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO PARKING	-	-	-	(75,000)	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (75,000)</b>	<b>\$ -</b>	<b>\$ -</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FACILITY RENTAL	(4,673)	(7,962)	-	-	-	-
REIMBURSEMENT OF EXPENSE	(4,689)	(3,285)	(974)	-	-	-
PARKING	(1,557,584)	(7,643,368)	(1,170)	-	-	-
CASHIERED REVENUE	(8,568,739)	-	(8,567,270)	(8,585,201)	(7,362,749)	(7,362,749)
METERED REVENUE	(2,918,379)	(3,034,584)	(2,958,611)	(2,806,881)	(2,806,881)	(2,806,881)
PARKING PERMITS	(111,737)	(1,820,103)	(2,140,765)	(2,116,944)	(2,116,944)	(2,116,944)
OTHER PERMITS	(160,124)	(341,872)	(21,455)	-	-	-
INTEREST	(155,368)	(100,000)	(13,743)	(110,000)	(110,000)	(110,000)
MISCELLANEOUS REVENUE	(20,870)	(11,020)	(80,671)	(28,100)	(28,100)	(28,100)
SALE OF ASSETS	(3,335)	(7,000)	(56,232)	-	-	-
TRANSFER IN FROM GENERAL	(7,535)	(7,000)	-	-	-	-
TRANSFER IN FROM INSURANCE	-	(1,500)	-	-	-	-
<b>Total</b>	<b>\$ (13,513,032)</b>	<b>\$ (12,977,694)</b>	<b>\$ (13,840,892)</b>	<b>\$ (13,647,126)</b>	<b>\$ (12,424,674)</b>	<b>\$ (12,424,674)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	40,274	41,639	41,639	53,178	53,178	53,178
TRANSFER OUT TO WORKERS COMPE	42,394	48,312	48,312	58,828	58,828	58,828
TRANSFER OUT TO GENERAL	-	241,848	241,848	247,337	247,337	247,337
TRANSFER OUT TO PARKING UTILIT	247,949	-	-	-	-	-
<b>Total</b>	<b>\$ 330,618</b>	<b>\$ 331,799</b>	<b>\$ 331,799</b>	<b>\$ 359,343</b>	<b>\$ 359,343</b>	<b>\$ 359,343</b>



## Parks Division

### Agency Mission

The mission of the Parks Division is to: provide the ideal system of parks, natural resources and recreational opportunities which will enhance the quality of life for everyone; provide an exceptional system of safe, accessible, well-planned and maintained parks, facilities, public cemetery, natural areas and public shorelines; provide affordable opportunities for recreational and educational experiences; preserve and expand urban forest resources through a well-planned and systematic approach to tree maintenance, planting and natural area management; preserve and promote parks' historic legacy; and provide opportunities for cultural interaction by facilitating community and ethnic festivals and through the display of public art.

### Agency Overview

The Agency:

- Strives to provide outstanding public services.
- Encourages public participation through outreach and community relations.
- Celebrates ethnic diversity.
- Uses professional and equitable standards when planning, preserving and maintaining resources to reflect community and neighborhood heritage, needs and changing interests.
- Recognizes the contributions professional staff makes to success; believing in career development, ongoing training, participation in decision-making processes and recognition for accomplishments.
- Is committed to public and employee safety.
- Accepts the role as stewards of the natural environment.
- Recognizes the contributions that volunteers make to success.
- Believes in demonstrating fiscal responsibility.
- Recognizes the added benefits of inter-agency and community partnerships.

The Parks Division is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Community Recreation Services	1,279,195	1,321,360	821,165	469,251	476,763	478,055
Aquatics	190,045	(24,164)	466,174	151,181	151,181	151,181
Park Maintenance and Forestry	11,708,447	10,997,885	11,489,541	12,715,899	10,947,714	10,949,857
Planning and Development	564,177	820,709	429,500	348,946	347,327	350,175
Olbrich Botanical Gardens	1,274,823	1,494,006	1,201,257	1,226,148	1,219,051	1,249,670
WPCRC	374,326	191,069	364,743	350,854	350,369	348,180
<b>Total</b>	<b>\$ 15,391,012</b>	<b>\$ 14,800,865</b>	<b>\$ 14,772,380</b>	<b>\$ 15,262,279</b>	<b>\$ 13,492,405</b>	<b>\$ 13,527,118</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(2,660,834)	(3,489,712)	(3,505,035)	(3,684,242)	(5,184,242)	(5,391,579)
Salaries	9,820,173	9,835,905	9,066,746	9,695,040	9,697,490	9,883,761
Fringe Benefits	3,375,323	3,324,537	3,433,898	3,564,504	3,564,504	3,565,283
Supplies	1,004,205	1,218,758	1,106,722	1,076,306	1,083,856	1,083,856
Purchased Services	1,630,250	1,503,341	2,011,012	1,718,175	1,718,175	1,718,175
Inter-Departmental Charges	1,915,278	2,041,249	2,041,249	2,402,554	2,122,680	2,122,680
Inter-Departmental Billings	(35,134)	-	-	-	-	-
Transfers Out	341,751	366,787	617,787	489,942	489,942	544,942
<b>Total</b>	<b>\$ 15,391,012</b>	<b>\$ 14,800,865</b>	<b>\$ 14,772,380</b>	<b>\$ 15,262,279</b>	<b>\$ 13,492,405</b>	<b>\$ 13,527,118</b>

**2016 Budget Highlights**

---

The adopted budget includes:

- Maintaining the Urban Forestry Special Charge at the current monthly rate, \$13.81 annually per household. The total revenue estimated for 2016 is \$2.56 million.
- Funding for Movie Nights at Neighborhood Parks as proposed by Neighborhood Resource Teams (\$10,000).
- Replacing splash park attendants with routine monitoring of splash parks by Parks Rangers.
- Transitioning from a two year Emerald Ash Borer treatment cycle to a three year treatment cycle, resulting in a significant savings related to chemical treatment costs (\$155,140).

The change from the Executive Budget to the Adopted Budget reflects technical adjustments made in the Board of Estimates amendment 1.

**Service: Community Recreation Services***Service Description*

This service brings the community together through quality programming and timely distribution of information. Community and Recreation Services is responsible for organizing and providing oversight on large community events such as Ride the Drive, Shake the Lake, Taste of Madison and smaller events such as Family Fun events at Goodman Pool and neighborhood parks. This service is also responsible for lake access management, winter programming and concessions, beach management, volunteer management and the marketing and communications of the entire division. Major facilities included in this service area are Olbrich Botanical Gardens, Warner Park Community Recreation Center, and Goodman Pool.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(945,415)	(268,050)	(233,310)	(233,310)	(233,310)	34,740
Salaries	1,340,454	1,104,621	492,799	495,249	497,724	(606,897)
Fringe Benefits	361,866	239,509	126,841	126,841	125,658	(113,851)
Supplies	134,265	144,400	38,113	45,663	45,663	(98,737)
Purchased Services	120,989	52,660	6,935	6,935	6,935	(45,725)
Inter-Departmental Charges	222,265	37,379	30,833	28,345	28,345	(9,034)
Transfers Out	44,771	10,841	7,040	7,040	7,040	(3,801)
<b>Total</b>	<b>\$ 1,279,195</b>	<b>\$ 1,321,360</b>	<b>\$ 469,251</b>	<b>\$ 476,763</b>	<b>\$ 478,055</b>	<b>\$ (843,305)</b>

**Service: Aquatics***Service Description*

This service provides quality aquatic recreation programs and lessons. Annually, 60,000 people enjoy the aquatic center's popular waterslides, eight lane lap pool, diving well and large zero-depth water area for pre-school children. Goodman Pool offers over 180 lessons throughout the summer season, taught by highly qualified American Red Cross certified staff. The pool also features a sand play area, bi-weekly themed events and boasts party packages for birthdays, corporate outings or family reunions. This 1,000-person capacity aquatic center is centrally located in Madison and attracts patrons from all around the City and Dane County.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(348,400)	(447,492)	(431,492)	(431,492)	(431,492)	16,000
Salaries	355,751	267,647	381,153	381,153	381,153	113,506
Fringe Benefits	30,082	-	43,064	43,064	43,064	43,064
Supplies	82,545	73,500	74,050	74,050	74,050	550
Purchased Services	58,326	70,242	79,585	79,585	79,585	9,343
Transfers Out	11,741	11,939	4,821	4,821	4,821	(7,118)
<b>Total</b>	<b>\$ 190,045</b>	<b>\$ (24,164)</b>	<b>\$ 151,181</b>	<b>\$ 151,181</b>	<b>\$ 151,181</b>	<b>\$ 175,345</b>

**Service: Park Maintenance and Forestry**

*Service Description*

This service is responsible for the maintenance of all park facilities, open spaces and park land. This service includes General Park Maintenance, Facilities Maintenance, Conservation Park Maintenance, Mall/Concourse Park Maintenance, Parks Construction and the operation of the Forest Hill Cemetery. Maintaining and improving these diverse parks and facilities includes tasks such as mowing, refuse collection, building repair, trail maintenance, snow and ice clearing from walkways and parking lots, cleaning restrooms, management of public boulevards, streets, highways, bicycle ways, right of ways and some greenways. Parks Facilities and Maintenance staff play a critical role in preparing shelter facilities for reservations and public use. Parks Maintenance staff are also responsible for snow and ice control for significant portions of the City's bike paths and sidewalks. Ice rink maintenance is also completed during the winter season, as soon as snow removal for the bike paths, sidewalks and parking lots are completed. Conservation Park Maintenance is responsible for cross country ski trail maintenance during the winter season. Mall/Concourse Maintenance is responsible for maintenance of the State Street/Capitol Square including refuse and recycling collection, snow and ice control, plantings and sidewalk maintenance. The Mall/Concourse service is partially supported by the Mall Maintenance Special Charges.

Forestry is responsible under State statute and Madison ordinance for all urban forestry maintenance services. This service: 1) performs tree pruning and removal; 2) performs emergency tree cleanup following storms; 3) plants new and replacement trees; 4) removes City trees or directs the removal of private trees afflicted with Dutch elm disease, oak wilt or emerald ash borer; 5) inspects and directs the work of contractors when working near publicly owned trees during City engineering projects; and 6) responds to invasive species that threaten our urban forest such as the gypsy moth. Forestry also ensures trees grow at a sufficient height for safe vehicular flow throughout the City and for every dollar spent on Forestry, yields more in benefits captured in higher property values and storm water retention.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(626,103)	(2,225,500)	(2,465,000)	(3,965,000)	(4,172,337)	(1,946,837)
Salaries	6,421,585	6,623,699	7,485,565	7,485,565	7,660,572	1,036,873
Fringe Benefits	2,406,469	2,472,550	2,871,197	2,871,197	2,850,670	378,120
Supplies	611,473	827,308	793,619	793,619	793,619	(33,689)
Purchased Services	1,070,381	1,063,140	1,285,371	1,285,371	1,285,371	222,231
Inter-Departmental Charges	1,621,637	1,938,426	2,295,549	2,027,364	2,027,364	88,938
Inter-Departmental Billings	(35,134)	-	-	-	-	-
Transfers Out	238,139	298,262	449,598	449,598	504,598	206,336
<b>Total</b>	<b>\$ 11,708,447</b>	<b>\$ 10,997,885</b>	<b>\$ 12,715,899</b>	<b>\$ 10,947,714</b>	<b>\$ 10,949,857</b>	<b>\$ (48,028)</b>

**Service: Planning and Development***Service Description*

This service is responsible for all park planning and the design and construction of the majority of park improvements in the over 6,000 acres of parks and open space in the City's park system. Planning encompasses not only strategic, long-term planning for the entire parks system through the development of the Parks and Open Space Plan, but also master planning for individual parks. Parks can range in size from 0.2 acres to over 200 acres; there are currently over 260 parks in the park system. Planning and Development is responsible for developing the Capital Improvement Program for the parks system.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(196,563)	-	-	-	-	-
Salaries	504,462	594,732	158,200	158,200	160,949	(433,783)
Fringe Benefits	187,538	184,122	145,173	145,173	145,272	(38,850)
Supplies	17,674	6,550	6,424	6,424	6,424	(126)
Purchased Services	37,518	17,600	22,600	22,600	22,600	5,000
Inter-Departmental Charges	7,088	12,149	13,264	11,645	11,645	(504)
Transfers Out	6,458	5,556	3,285	3,285	3,285	(2,271)
<b>Total</b>	<b>\$ 564,177</b>	<b>\$ 820,709</b>	<b>\$ 348,946</b>	<b>\$ 347,327</b>	<b>\$ 350,175</b>	<b>\$ (470,534)</b>

**Service: Olbrich Botanical Gardens***Service Description*

This service provides nationally award-winning horticultural displays and diverse botanical collections. The gardens serve as an educational and community resource. More than sixteen acres are under cultivation and open to the general public all year. Olbrich is one of the top three visitor attractions in Dane County, with annual aggregate visitation rates on par with the City's official population counts.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(337,019)	(331,140)	(336,940)	(336,940)	(336,940)	(5,800)
Salaries	869,882	1,046,453	870,841	870,841	875,433	(171,020)
Fringe Benefits	299,955	375,795	272,187	272,187	298,214	(77,581)
Supplies	133,108	140,600	139,700	139,700	139,700	(900)
Purchased Services	220,494	187,105	207,937	207,937	207,937	20,832
Inter-Departmental Charges	63,163	49,571	58,934	51,837	51,837	2,266
Transfers Out	25,241	25,622	13,489	13,489	13,489	(12,133)
<b>Total</b>	<b>\$ 1,274,823</b>	<b>\$ 1,494,006</b>	<b>\$ 1,226,148</b>	<b>\$ 1,219,051</b>	<b>\$ 1,249,670</b>	<b>\$ (244,336)</b>

**Service: Warner Park Community Rec Center (WPCRC)***Service Description*

This service funds the Warner Park Community Recreation Center, a 31,750 square foot community recreational facility serving youth, families and senior citizens through a variety of recreation and social services. Located on the Northeast side of Madison, the WPCRC is a multi-purpose, state of the art facility that includes a full size gymnasium, fitness center, game room, art and pottery studios, meeting space, full service kitchen, and dividable community rooms perfect for any event. WPCRC has over 300,000 visits each year by members, various facility rentals, special events, MSCR programs, and NESCO senior lunches.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(207,334)	(217,530)	(217,500)	(217,500)	(217,500)	30
Salaries	328,039	198,753	306,482	306,482	307,930	109,177
Fringe Benefits	89,412	52,561	106,042	106,042	102,405	49,844
Supplies	25,140	26,400	24,400	24,400	24,400	(2,000)
Purchased Services	122,542	112,594	115,747	115,747	115,747	3,153
Inter-Departmental Charges	1,126	3,724	3,974	3,489	3,489	(235)
Transfers Out	15,401	14,567	11,709	11,709	11,709	(2,858)
<b>Total</b>	<b>\$ 374,326</b>	<b>\$ 191,069</b>	<b>\$ 350,854</b>	<b>\$ 350,369</b>	<b>\$ 348,180</b>	<b>\$ 157,111</b>

Position Title	CG-RG	2015		2016		2016		2016	
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Electrician Foreperson	71-05	1.00	69,299	1.00	71,345	1.00	71,345	1.00	71,752
Plumber	71-04	1.00	64,448	1.00	66,353	1.00	66,353	1.00	66,731
Carpenter	71-03	2.00	120,146	2.00	119,135	2.00	119,135	2.00	119,814
Parks Superintendent	21-19	1.00	117,259	1.00	125,957	1.00	125,957	1.00	126,675
Administrative Assistant	20-14	1.00	58,853	1.00	60,574	1.00	60,574	1.00	60,919
Program Assistant 3	20-13	1.00	52,624	-	-	-	-	-	-
Program Assistant 2	20-12	2.00	111,482	2.00	109,456	2.00	109,456	2.00	110,079
Program Assistant 1	20-11	0.80	40,937	0.80	44,883	0.80	44,883	0.80	45,138
Administrative Clerk 1	20-09	-	-	1.60	67,233	1.60	67,233	1.60	67,617
Administrative Clerk 1	20-09	6.60	302,910	5.00	237,514	5.00	237,514	5.00	238,868
Clerk-Typist 2	20-06	1.00	45,407	1.00	46,786	1.00	46,786	1.00	47,052
Asst. Parks Superintendent	18-16	1.00	101,858	2.00	206,401	2.00	206,401	2.00	207,577
Park Operations Manager	18-14	1.00	75,650	1.00	75,789	1.00	75,789	1.00	76,221
Parks Comm. Serv. Manager	18-14	1.00	88,973	1.00	75,789	1.00	75,789	1.00	76,221
Parks Plan & Dev. Manager	18-14	1.00	90,746	1.00	75,789	1.00	75,789	1.00	76,221
Botanical Center Director	18-13	1.00	89,275	1.00	92,631	1.00	92,631	1.00	93,159
Landscape Architect 4	18-12	1.00	90,906	1.00	93,573	1.00	93,573	1.00	94,106
City Forester	18-11	1.00	85,174	1.00	87,686	1.00	87,686	1.00	88,185
Landscape Architect 3	18-10	3.00	194,182	-	-	-	-	-	-
Parks Facility Maint. Supv.	18-10	1.00	82,767	1.00	85,210	1.00	85,210	1.00	85,696
Accountant 2	18-08	1.00	60,764	1.00	64,144	1.00	64,144	1.00	64,510
Conservation Resource Supv.	18-08	1.00	75,291	1.00	77,509	1.00	77,509	1.00	77,950
Horticulture Supervisor	18-08	1.00	74,628	1.00	76,816	1.00	76,816	1.00	77,254
Landscape Architect 2	18-08	-	-	3.00	204,527	3.00	204,527	3.00	205,692
Landscape Construction Supv.	18-08	1.00	68,584	1.00	70,588	1.00	70,588	1.00	70,991
Parks Foundation Coordinator	18-08	1.00	61,497	1.00	66,794	1.00	66,794	1.00	67,175
Parks General Supervisor	18-08	3.00	202,336	3.00	220,387	3.00	220,387	3.00	221,643
Recreation Svcs. Coordinator	18-08	1.00	57,780	1.00	62,678	1.00	62,678	1.00	63,035
Surveyor 2	18-08	1.00	69,246	1.00	72,504	1.00	72,504	1.00	72,918
Warner Park Facility Mgr.	18-08	1.00	61,496	1.00	67,297	1.00	67,297	1.00	67,680
Forestry Operations Supv.	18-07	1.00	70,036	1.00	72,271	1.00	72,271	1.00	72,683
Parks Comm. Rel. Coord.	18-07	1.00	71,340	1.00	66,151	1.00	66,151	1.00	66,528
Mall Maintenance Supervisor	18-05	1.00	17,078	1.00	63,822	1.00	63,822	1.00	64,186
Public Works Foreperson	18-05	1.00	57,426	1.00	62,489	1.00	62,489	1.00	62,845
Tree Trimmer Foreperson	18-05	2.00	131,441	2.00	135,750	2.00	135,750	2.00	136,524
Street Use Staff Team Coord.	18-04	1.00	62,032	1.00	64,150	1.00	64,150	1.00	64,515
Olbrich Facility/Volunteer Coord.	18-03	1.00	58,589	1.00	60,731	1.00	60,731	1.00	61,078
Program Assistant 3	17-13	-	-	1.00	54,179	1.00	54,179	1.00	54,488
Forestry Specialist	16-15	4.00	185,523	4.00	242,754	4.00	242,754	4.00	244,137
Horticulturist	16-15	1.00	65,106	1.00	67,016	1.00	67,016	1.00	67,398

Position Title	CG-RG	2015		Requested		2016		Adopted	
		Adopted	Amount	FTEs	Amount	Executive	Amount	FTEs	Amount
Maintenance Mechanic 2	16-15	2.00	114,803	2.00	118,232	2.00	118,232	2.00	118,906
Parks Equipment Mech. 2	16-15	1.00	64,527	1.00	66,418	1.00	66,418	1.00	66,796
Cemetery Operations Leadwkr.	16-14	1.00	50,563	1.00	53,375	1.00	53,375	1.00	53,679
Parks Maintenance Mechanic	16-14	4.00	226,975	4.00	246,641	4.00	246,641	4.00	248,047
Parks Operations Leadworker	16-14	3.00	176,695	2.00	129,567	2.00	129,567	2.00	130,306
Playground Technician	16-14	1.00	54,288	1.00	59,449	1.00	59,449	1.00	59,788
Welder	16-14	1.00	63,201	1.00	65,074	1.00	65,074	1.00	65,445
Parks Equip. Mechanic 1	16-13	2.00	113,138	2.00	119,536	2.00	119,536	2.00	120,218
Arborist 2	16-12	8.00	457,019	9.00	535,749	9.00	535,749	9.00	538,803
Conservation Technician	16-12	2.00	103,142	2.00	110,023	2.00	110,023	2.00	110,650
Equipment Operator 3	16-12	7.00	397,958	7.00	411,963	7.00	411,963	7.00	414,311
Lead Gardener	16-12	1.00	57,693	1.00	59,723	1.00	59,723	1.00	60,064
Public Works Leadworker	16-12	4.00	231,695	4.00	239,979	4.00	239,979	4.00	241,347
Arborist 1	16-10	22.00	1,126,918	19.00	957,923	19.00	957,923	19.00	963,383
Equipment Operator 2	16-10	2.00	111,796	2.00	110,678	2.00	110,678	2.00	111,309
Recreation Services Assistant	16-10	2.25	111,355	2.35	121,888	2.35	121,888	2.35	122,583
Conservatory Curator Assistant	16-09	1.00	50,318	1.00	51,787	1.00	51,787	1.00	52,082
Facility Maintenance Worker	16-09	2.00	100,413	2.00	105,289	2.00	105,289	2.00	105,889
Gardener	16-09	5.00	254,974	5.00	255,223	5.00	255,223	5.00	256,678
Parks Maintenance Worker	16-09	37.70	1,983,298	42.00	2,263,492	42.00	2,263,492	42.00	2,276,394
Custodial Worker 1	16-02	1.00	36,974	1.00	38,718	1.00	38,718	1.00	38,939
Budgeted Salary Savings			(280,338)		(282,790)		(282,790)		(282,790)
Net Permanent Salaries		162.35	\$ 8,940,494	164.75	\$ 9,270,776	164.75	\$ 9,270,776	164.75	\$ 9,508,087



## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	45,457	19,776	43,452	20,126	20,126	20,126
COPY PRINTING SUPPLIES	33,346	34,174	32,965	32,320	32,320	32,320
FURNITURE	1,026	-	10,000	1,000	1,000	1,000
HARDWARE SUPPLIES	15,138	8,900	17,565	9,500	9,500	9,500
SOFTWARE LICENSES & SUPPLIES	-	-	325	-	-	-
POSTAGE	29,980	24,500	35,496	26,100	26,100	26,100
PROGRAM SUPPLIES	21,419	3,450	5,172	13,260	20,810	20,810
BOOKS AND SUBSCRIPTIONS	833	-	149	250	250	250
WORK SUPPLIES	121,517	140,530	112,625	146,810	146,810	146,810
JANITORIAL SUPPLIES	36,709	45,660	24,746	43,210	43,210	43,210
MEDICAL SUPPLIES	1,096	-	816	-	-	-
SAFETY SUPPLIES	16,992	29,960	19,521	30,484	30,484	30,484
SNOW REMOVAL SUPPLIES	13	-	-	-	-	-
UNIFORM CLOTHING SUPPLIES	22,756	10,500	27,739	11,000	11,000	11,000
FOOD AND BEVERAGE	1,115	-	-	10,756	10,756	10,756
BUILDING	1,024	-	24	-	-	-
BUILDING SUPPLIES	98,018	143,895	71,925	142,795	142,795	142,795
HVAC SUPPLIES	17,247	17,200	25,125	15,000	15,000	15,000
LANDSCAPING SUPPLIES	-	-	42,695	-	-	-
TREES SHRUBS PLANTS	44,458	49,500	18,597	49,000	49,000	49,000
FERTILIZERS AND CHEMICALS	271,272	387,453	387,400	230,313	230,313	230,313
MACHINERY AND EQUIPMENT	44,875	75,500	1,766	75,500	75,500	75,500
EQUIPMENT SUPPLIES	131,489	183,720	185,671	187,270	187,270	187,270
TIRES	8,596	4,400	8,289	1,000	1,000	1,000
GASOLINE	1,470	1,600	-	1,600	1,600	1,600
DIESEL	2,025	2,500	-	2,300	2,300	2,300
OIL	6,716	6,040	5,159	6,040	6,040	6,040
INVENTORY	29,616	29,500	29,500	20,672	20,672	20,672
<b>Total</b>	<b>\$ 1,004,205</b>	<b>\$ 1,218,758</b>	<b>\$ 1,106,722</b>	<b>\$ 1,076,306</b>	<b>\$ 1,083,856</b>	<b>\$ 1,083,856</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	181,391	120,236	139,841	120,236	120,236	120,236
ELECTRICITY	418,504	470,384	470,000	470,384	470,384	470,384
WATER	290,282	227,400	270,000	395,676	395,676	395,676
STORMWATER	313,739	250,000	260,000	250,000	250,000	250,000
TELEPHONE	24,843	33,115	22,448	25,246	25,246	25,246
CELLULAR TELEPHONE	11,555	12,818	13,630	12,357	12,357	12,357
SYSTEMS COMMUNICATION INTERNET	9,577	18,968	9,784	15,130	15,130	15,130
BUILDING IMPROV REPAIR MAINT	68,598	30,025	20,912	41,350	41,350	41,350
WASTE DISPOSAL	602	600	501	35,695	35,695	35,695
PEST CONTROL	2,017	2,200	126	2,200	2,200	2,200
ELEVATOR REPAIR	4,495	3,800	5,377	3,700	3,700	3,700
FACILITY RENTAL	58,688	64,535	1,695	62,577	62,577	62,577
CUSTODIAL BUILDING USE CHARGES	-	-	64,535	-	-	-
GROUNDS IMPROV REPAIR MAINT	-	-	10,595	-	-	-
LANDSCAPING	11,083	23,000	8,451	23,500	23,500	23,500
EQUIP IMPROV REPAIR MAINT	24,436	26,565	39,037	29,365	29,365	29,365
SYSTEM AND SOFTWARE MAINTENANC	4,972	-	4,000	5,000	5,000	5,000
LEASE RENTAL OF EQUIPMENT	60,081	66,500	38,445	48,285	48,285	48,285
SIDEWALK IMPROV REPAIR MAINT	-	-	-	2,000	2,000	2,000
RECRUITMENT	9,694	2,900	6,278	3,000	3,000	3,000
MILEAGE	1,727	2,320	2,000	1,400	1,400	1,400
CONFERENCES AND TRAINING	14,105	19,038	17,000	21,000	21,000	21,000
MEMBERSHIPS	5,840	6,144	10,253	7,000	7,000	7,000
UNIFORM LAUNDRY	5,792	4,786	3,005	3,566	3,566	3,566
CREDIT CARD SERVICES	2,854	4,192	-	4,192	4,192	4,192
STORAGE SERVICES	555	850	539	850	850	850
CONSULTING SERVICES	-	-	750	-	-	-
ADVERTISING SERVICES	3,600	6,700	3,676	9,000	9,000	9,000
ENGINEERING SERVICES	11,265	10,500	14,883	15,000	15,000	15,000
SECURITY SERVICES	4,160	4,015	6,542	4,955	4,955	4,955
PROGRAM SERVICES	379	2,000	1,799	1,500	1,500	1,500
OTHER SERVICES AND EXPENSES	47,315	51,000	73,282	64,111	64,111	64,111
GRANTS	-	-	486,800	-	-	-
COMMUNITY AGENCY CONTRACTS	31,360	32,000	-	32,000	32,000	32,000
PERMITS AND LICENSES	6,741	6,750	4,832	7,900	7,900	7,900
<b>Total</b>	<b>\$ 1,630,250</b>	<b>\$ 1,503,341</b>	<b>\$ 2,011,012</b>	<b>\$ 1,718,175</b>	<b>\$ 1,718,175</b>	<b>\$ 1,718,175</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM TREASURER	702	-	-	801	801	801
ID CHARGE FROM FIRE	1,383	-	-	-	-	-
ID CHARGE FROM POLICE	19,040	20,000	20,000	10,000	10,000	10,000
ID CHARGE FROM ENGINEERING	14,111	14,111	14,111	14,111	14,111	14,111
ID CHARGE FROM FLEET SERVICES	1,779,896	1,954,853	1,954,853	2,292,533	2,012,659	2,012,659
ID CHARGE FROM STREETS	44,490	-	-	40,000	40,000	40,000
ID CHARGE FROM TRAFFIC ENGINEE	58,792	52,285	52,285	45,109	45,109	45,109
ID CHARGE FROM PARKS	(3,133)	-	-	-	-	-
<b>Total</b>	<b>\$ 1,915,278</b>	<b>\$ 2,041,249</b>	<b>\$ 2,041,249</b>	<b>\$ 2,402,554</b>	<b>\$ 2,122,680</b>	<b>\$ 2,122,680</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO FIRE	(6,184)	-	-	-	-	-
ID BILLING TO STREETS	(14,998)	-	-	-	-	-
ID BILLING TO PLANNING	(1,000)	-	-	-	-	-
ID BILLING TO TRANSIT	(12,953)	-	-	-	-	-
<b>Total</b>	<b>\$ (35,134)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
LOCAL REVENUES OPERATING	(72,602)	(72,500)	(72,500)	(78,300)	(78,300)	(78,300)
PARKS USE CHARGES	(6,042)	(7,500)	(7,500)	(12,000)	(12,000)	(12,000)
BOAT LAUNCH	(206,165)	(280,000)	(280,000)	(255,000)	(255,000)	(255,000)
CATERING CONCESSIONS	(209,882)	(207,000)	(207,000)	(210,000)	(210,000)	(210,000)
FACILITY RENTAL	(346,845)	(367,730)	(367,730)	(359,250)	(359,250)	(359,250)
ADMISSIONS	(246,127)	(261,742)	(261,742)	(248,042)	(248,042)	(248,042)
LESSONS	(54,458)	(83,750)	(83,750)	(73,950)	(73,950)	(73,950)
PROGRAM REVENUE	-	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)
MEMBERSHIPS	(61,165)	-	60,500	(60,500)	(60,500)	(60,500)
REIMBURSEMENT OF EXPENSE	(60,070)	(25,000)	(25,000)	(64,200)	(64,200)	(64,200)
SERVICE CHARGES COMMISSIONS	(1,368)	-	-	-	-	-
GOLF COURSES	(121,359)	(115,500)	(176,000)	-	-	-
PRO SHOP	(250)	-	-	-	-	-
DOG PARK PERMITS	-	-	-	(140,000)	(140,000)	(140,000)
OTHER PERMITS	-	-	(76,000)	(55,000)	(55,000)	(130,000)
SPEC ASSESSMENTS SERVICE	(313,673)	(380,000)	(319,298)	(480,000)	(480,000)	(480,000)
INTEREST	-	-	(25)	-	-	-
CONTRIBUTIONS AND DONATIONS	(157,174)	(213,850)	(213,850)	(224,090)	(224,090)	(224,090)
MISCELLANEOUS REVENUE	(82,215)	(22,000)	(22,000)	(78,000)	(78,000)	(210,337)
TRADE IN ALLOWANCE	(42,375)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)
TRANSFER IN FROM OTHER RESTRIC	-	(1,140,000)	(1,140,000)	(1,060,000)	(2,560,000)	(2,560,000)
TRANSFER IN FROM CAPITAL PROJE	(489,189)	-	-	-	-	-
TRANSFER IN FROM PERMANENT	(175,000)	(204,140)	(204,140)	(176,910)	(176,910)	(176,910)
TRANSFER IN FROM FLEET SERVICE	(14,874)	-	-	-	-	-
<b>Total</b>	<b>\$ (2,660,834)</b>	<b>\$ (3,489,712)</b>	<b>\$ (3,505,035)</b>	<b>\$ (3,684,242)</b>	<b>\$ (5,184,242)</b>	<b>\$ (5,391,579)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	138,836	149,766	149,766	166,550	166,550	166,550
TRANSFER OUT TO WORKERS COMPE	202,915	217,021	217,021	198,392	198,392	198,392
TRANSFER OUT TO OTHER RESTRICT	-	-	140,000	-	-	-
TRANSFER OUT TO CAPITAL PROJEC	-	-	90,000	125,000	125,000	180,000
<b>Total</b>	<b>\$ 341,751</b>	<b>\$ 366,787</b>	<b>\$ 596,787</b>	<b>\$ 489,942</b>	<b>\$ 489,942</b>	<b>\$ 544,942</b>

## PCED Office of the Director

---

### Agency Mission

The mission of the Department of Planning and Community and Economic Development (PCED) is to actively promote a diverse, safe and dynamic community and enhance the living, working and recreational choices for all Madison citizens and visitors.

### Agency Overview

This Agency is responsible for the overall leadership and management of the Department in the pursuit of the Department's mission and community-building goals set by the Mayor and Common Council. The Director of Planning and Community and Economic Development serves as the Secretary of the City's Plan Commission. The Office of the Director of Planning and Community and Economic Development also provides centralized administrative support such as word processing, telephone and visitor reception, public information production and coordination, and consultation on Department initiatives to improve systems and customer service.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PL CDD EDD Admin and Support	637,984	621,222	584,978	603,374	708,002	684,436
<b>Total</b>	<b>\$ 637,984</b>	<b>\$ 621,222</b>	<b>\$ 584,978</b>	<b>\$ 603,374</b>	<b>\$ 708,002</b>	<b>\$ 684,436</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(63,762)	(105,000)	(105,000)	(80,000)	(80,000)	(80,000)
Salaries	446,438	379,014	445,274	359,705	436,705	429,512
Fringe Benefits	150,247	162,425	157,680	144,160	171,788	155,415
Supplies	4,439	10,850	3,345	10,850	10,850	10,850
Purchased Services	93,864	150,850	60,597	150,850	150,850	150,850
Inter-Departmental Charges	16,245	16,245	16,245	16,245	16,245	16,245
Inter-Departmental Billings	(16,251)	-	-	-	-	-
Transfers Out	6,764	6,838	6,838	1,564	1,564	1,564
<b>Total</b>	<b>\$ 637,984</b>	<b>\$ 621,222</b>	<b>\$ 584,978</b>	<b>\$ 603,374</b>	<b>\$ 708,002</b>	<b>\$ 684,436</b>

### 2016 Budget Highlights

- The adopted budget includes the creation of a Financial and Operations Manager position to provide fiscal support to PCED (\$104,628).

**Service: PCED Administration and Support**

*Service Description*

This service provides for the overall administration of the Department of Planning and Community and Economic Development and provides centralized administrative support services to other divisions of the Department. The Administration Service also acts as Secretary for the Plan Commission, supervises a word processing/clerical pool, provides department-wide systems improvements among Units, and provides public information coordination and development. The Support Service provides centralized word processing, telephone reception and other related support services to the Department as well as publication coordination and production.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(63,762)	(105,000)	(80,000)	(80,000)	(80,000)	25,000
Salaries	446,438	379,014	359,705	436,705	429,512	50,498
Fringe Benefits	150,247	162,425	144,160	171,788	155,415	(7,010)
Supplies	4,439	10,850	10,850	10,850	10,850	-
Purchased Services	93,864	150,850	150,850	150,850	150,850	-
Inter-Departmental Charges	16,245	16,245	16,245	16,245	16,245	-
Inter-Departmental Billings	(16,251)	-	-	-	-	-
Transfers Out	6,764	6,838	1,564	1,564	1,564	(5,274)
<b>Total</b>	<b>\$ 637,984</b>	<b>\$ 621,222</b>	<b>\$ 603,374</b>	<b>\$ 708,002</b>	<b>\$ 684,436</b>	<b>\$ 63,214</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Director of Planning & Dev.	21-23	1.00	148,885	1.00	140,000	1.00	140,000	1.00	140,798
Administrative Clerk 1	20-09	1.00	50,943	1.00	52,963	1.00	52,963	1.00	53,265
Graphics Technician	20-09	0.75	37,818	0.75	36,623	0.75	36,623	0.75	36,832
Word Processing Operator 2	20-08	2.00	98,545	2.00	102,141	2.00	102,141	2.00	102,723
Clerk-Typist 2	20-06	1.00	45,282	1.00	46,748	1.00	46,748	1.00	47,014
Program Assistant 3	17-13	1.00	57,018	1.00	58,913	1.00	58,913	1.00	59,249
Financial and Operations Manager	xx-xx	-	-	-	-	1.00	77,000	1.00	77,439
Budgeted Salary Savings			(8,827)		(51,161)		(51,161)		(51,161)
Net Permanent Salaries		6.75	\$ 429,664	6.75	\$ 386,226	7.75	\$ 463,226	7.75	\$ 466,158

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	2,034	3,000	3,167	3,000	3,000	3,000
COPY PRINTING SUPPLIES	1,590	5,000	58	5,000	5,000	5,000
FURNITURE	-	1,000	-	1,000	1,000	1,000
HARDWARE SUPPLIES	687	1,500	15	1,500	1,500	1,500
SOFTWARE LICENSES & SUPPLIES	88	-	-	-	-	-
POSTAGE	40	150	105	150	150	150
BOOKS AND SUBSCRIPTIONS	-	200	-	200	200	200
<b>Total</b>	<b>\$ 4,439</b>	<b>\$ 10,850</b>	<b>\$ 3,345</b>	<b>\$ 10,850</b>	<b>\$ 10,850</b>	<b>\$ 10,850</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	856	1,110	722	1,110	1,110	1,110
CELLULAR TELEPHONE	384	240	96	240	240	240
SYSTEM AND SOFTWARE MAINTENANC	-	1,000	57	1,000	1,000	1,000
CONFERENCES AND TRAINING	10,024	17,500	1,125	17,500	17,500	17,500
MEMBERSHIPS	600	-	-	-	-	-
APPRAISAL SERVICES	-	-	3,250	-	-	-
CONSULTING SERVICES	82,000	121,000	18,000	121,000	121,000	121,000
OTHER SERVICES AND EXPENSES	-	10,000	37,346	10,000	10,000	10,000
<b>Total</b>	<b>\$ 93,864</b>	<b>\$ 150,850</b>	<b>\$ 60,597</b>	<b>\$ 150,850</b>	<b>\$ 150,850</b>	<b>\$ 150,850</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ENGINEERING	16,245	16,245	16,245	16,245	16,245	16,245
<b>Total</b>	<b>\$ 16,245</b>	<b>\$ 16,245</b>	<b>\$ 16,245</b>	<b>\$ 16,245</b>	<b>\$ 16,245</b>	<b>\$ 16,245</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO CDA	(16,251)	-	-	-	-	-
<b>Total</b>	<b>\$ (16,251)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
LOCAL REVENUES OPERATING	-	(25,000)	(25,000)	-	-	-
MISCELLANEOUS REVENUE	-	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
TRANSFER IN FROM CAPITAL PROJE	(63,762)	-	-	-	-	-
<b>Total</b>	<b>\$ (63,762)</b>	<b>\$ (105,000)</b>	<b>\$ (105,000)</b>	<b>\$ (80,000)</b>	<b>\$ (80,000)</b>	<b>\$ (80,000)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	473	532	532	789	789	789
TRANSFER OUT TO WORKERS COMPE	6,291	6,306	6,306	775	775	775
<b>Total</b>	<b>\$ 6,764</b>	<b>\$ 6,838</b>	<b>\$ 6,838</b>	<b>\$ 1,564</b>	<b>\$ 1,564</b>	<b>\$ 1,564</b>

## Planning Division

### Agency Mission

The mission of the Planning Division is to develop and recommend urban development policies, improve the quality of the downtown and existing neighborhoods, plan for new neighborhoods and peripheral growth management, compile and analyze statistical data relating to urban planning and management, and implement adopted City land use and development policies through the maintenance of development regulations and the review of specific development proposals.

### Agency Overview

The Agency carries out its mission by:

- Preparing and maintaining the City's Comprehensive Plan and other plan elements to guide and manage the growth and development of the City in coordination with other units of government in the region.
- Conducting City-wide planning initiatives and planning for existing neighborhoods, new neighborhoods, other districts and subareas as supported by the Mayor and the Common Council.
- Preparing long-range policy and physical development planning recommendations as well as near-term development and redevelopment plans for implementation.
- Implementing adopted plans through ongoing review of private development proposals to ensure compliance with the City's plans, policies, and development regulations and through initiating and participating in project and site planning and special development projects.
- Developing and implementing projects and administering ongoing programs consistent with the policy direction of the Mayor and the Common Council which support neighborhood and community organizations and enhance the cultural environment and overall quality of life for Madison residents.
- Providing services to the Madison Area Transportation Planning Board to manage long range transportation planning and programming of the City and metropolitan area.
- Implementing adopted plans and policies by working closely with and involving other City agencies, elected officials, neighborhood leaders and residents, property owners, businesses, institutions and other customer groups.

The Planning Division is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Comp Planning and Dev Review	1,170,064	1,395,051	1,395,051	1,414,321	1,414,321	1,391,911
Metropolitan Planning Org	152,144	(124,082)	(124,082)	(137,243)	(137,243)	(136,567)
Neigh Planning Pres and Design	2,708,476	3,111,394	3,111,394	1,407,190	1,407,190	1,474,951
<b>Total</b>	<b>\$ 4,030,684</b>	<b>\$ 4,382,363</b>	<b>\$ 4,382,363</b>	<b>\$ 2,684,268</b>	<b>\$ 2,684,268</b>	<b>\$ 2,730,295</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(835,885)	(963,482)	(963,482)	(979,482)	(979,482)	(979,482)
Salaries	2,044,623	2,214,255	2,214,255	2,306,444	2,306,444	2,354,949
Fringe Benefits	715,357	761,501	761,501	745,056	745,056	742,578
Supplies	52,661	59,175	59,175	59,175	59,175	59,175
Purchased Services	2,038,757	2,222,059	2,222,059	505,619	505,619	505,619
Inter-Departmental Charges	98,234	79,364	79,364	79,364	79,364	79,364
Inter-Departmental Billings	(92,040)	-	-	(41,500)	(41,500)	(41,500)
Transfers Out	8,977	9,491	9,491	9,592	9,592	9,592
<b>Total</b>	<b>\$ 4,030,684</b>	<b>\$ 4,382,363</b>	<b>\$ 4,382,363</b>	<b>\$ 2,684,268</b>	<b>\$ 2,684,268</b>	<b>\$ 2,730,295</b>



**2016 Budget Highlights**

---

The adopted budget includes:

- Funding for the creation of a Neighborhood Planner position (\$67,000).
- Transferring funding for the Overture Center subsidy to the Room Tax Fund. Oversight of these funds will continue to be provided by the Madison Arts Commission.

**Service: Comprehensive Planning and Development Review***Service Description*

This service maintains the City's urban development and growth management policy through the preparation and maintenance of long-range and Comprehensive Plan elements and neighborhood plans, and provides the necessary linkage to and implementation of these plans through the maintenance of the City's land development regulations (primarily zoning and subdivision regulations) and through the review and evaluation of specific land development proposals. This service provides data, information and mapping services; conducts needs assessment, inventories and analyzes urban development policy issues; maintains the City's geographic database; maintains and develops geographic information system planning applications; and works with a wide range of citizens and groups to develop and carry out these plans. The service provides staff for the Plan Commission, Long Range Transportation Planning Commission, and ad hoc committees.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,071)	(22,068)	(3,000)	(3,000)	(3,000)	19,068
Salaries	804,424	950,944	985,374	985,374	968,840	17,896
Fringe Benefits	330,403	388,458	302,697	302,697	296,821	(91,637)
Supplies	23,760	24,100	24,100	24,100	24,100	-
Purchased Services	20,651	10,771	62,271	62,271	62,271	51,500
Inter-Departmental Charges	39,682	39,682	39,682	39,682	39,682	-
Inter-Departmental Billings	(50,777)	-	-	-	-	-
Transfers Out	2,992	3,164	3,197	3,197	3,197	33
<b>Total</b>	<b>\$ 1,170,064</b>	<b>\$ 1,395,051</b>	<b>\$ 1,414,321</b>	<b>\$ 1,414,321</b>	<b>\$ 1,391,911</b>	<b>\$ (3,140)</b>

**Service: Metropolitan Planning Organization***Service Description*

This service provides staff for the Metropolitan Planning Organization (MPO). The Madison Area Transportation Planning Board (TPB), the Metropolitan Planning Organization (MPO) for the Madison Area, is the designated policy body responsible for cooperative, comprehensive regional transportation planning and decision making for the Madison Metropolitan Planning Area. The Madison Metropolitan Planning Area consists of the City of Madison and the Madison Urbanized Area, including all or portions of the 27 contiguous villages, cities, and towns. The responsibilities of the MPO include carrying out a cooperative, continuous, and comprehensive planning process for making transportation investment decisions in the metropolitan area; preparing and maintaining a long-range multi-modal transportation plan; and preparing a five-year transportation improvement program to provide for transportation investments to meet metropolitan transportation needs. The Madison Area TPB consists of an independent intergovernmental board and was created through an agreement between the Governor and the City of Madison, originally in 1999, and then updated in 2007. In accord with the formal agreement, the City of Madison is responsible for providing staff and local match funding

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(718,271)	(910,414)	(929,482)	(929,482)	(929,482)	(19,068)
Salaries	506,144	372,115	411,902	411,902	414,825	42,710
Fringe Benefits	163,135	154,540	158,566	158,566	156,319	1,779
Supplies	5,201	12,875	12,875	12,875	12,875	-
Purchased Services	175,073	243,638	205,698	205,698	205,698	(37,940)
Inter-Departmental Charges	17,870	-	-	-	-	-
Transfers Out	2,993	3,164	3,198	3,198	3,198	34
<b>Total</b>	<b>\$ 152,144</b>	<b>\$ (124,082)</b>	<b>\$ (137,243)</b>	<b>\$ (137,243)</b>	<b>\$ (136,567)</b>	<b>\$ (12,485)</b>

**Service: Neighborhood Planning Preservation and Design***Service Description*

This service maintains and strengthens existing residential and commercial neighborhoods focusing on the downtown, isthmus and central city, as well as protecting and enhancing the City's natural, cultural, aesthetic and historic resources. This service provides neighborhood planning services and technical services to neighborhoods, carries out the City's preservation planning program, administers the Municipal Arts program, develops and maintains urban design guidelines, prepares development concept plans, and monitors and recommends changes to the City's land development regulations. The service provides staff for the Urban Design Commission, Landmarks Commission, Madison Arts Commission and ad hoc committees.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(116,543)	(31,000)	(47,000)	(47,000)	(47,000)	(16,000)
Salaries	734,056	891,196	909,168	909,168	971,284	80,088
Fringe Benefits	221,819	218,503	283,793	283,793	289,438	70,935
Supplies	23,700	22,200	22,200	22,200	22,200	-
Purchased Services	1,843,033	1,967,650	237,650	237,650	237,650	(1,730,000)
Inter-Departmental Charges	40,682	39,682	39,682	39,682	39,682	-
Inter-Departmental Billings	(41,263)	-	(41,500)	(41,500)	(41,500)	(41,500)
Transfers Out	2,992	3,163	3,197	3,197	3,197	34
<b>Total</b>	<b>\$ 2,708,476</b>	<b>\$ 3,111,394</b>	<b>\$ 1,407,190</b>	<b>\$ 1,407,190</b>	<b>\$ 1,474,951</b>	<b>\$ (1,636,443)</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Planning Unit Director	21-19	1.00	113,389	1.00	116,731	1.00	116,731	1.00	117,396
Planning Technician	20-17	3.00	170,672	2.00	123,989	2.00	123,989	2.00	124,696
Program Assistant 1	20-11	1.00	54,506	1.00	56,104	1.00	56,104	1.00	56,424
Administrative Clerk 1	20-09	0.50	23,728	0.50	24,457	0.50	24,457	0.50	24,597
Transportation Planning Mgr.	18-16	1.00	106,600	1.00	109,745	1.00	109,745	1.00	110,370
Principal Planner	18-15	3.00	293,682	3.00	283,009	3.00	283,009	3.00	284,622
Planner 4	18-12	3.00	246,180	2.00	182,978	2.00	182,978	2.00	184,021
Madison Arts Program Admin.	18-10	1.00	78,340	1.00	80,646	1.00	80,646	1.00	81,105
Planner 3	18-10	6.00	469,295	6.00	469,853	6.00	469,853	6.00	472,531
GIS Specialist	18-09	2.00	155,936	3.00	206,494	3.00	206,494	3.00	207,671
Planner 2	18-08	8.00	517,381	10.00	676,536	10.00	676,536	10.00	680,392
Planner 1	18-06	2.00	92,319	-	-	1.00	52,381	1.00	52,679
Budgeted Salary Savings			(46,895)		(121,201)		(121,201)		(121,201)
Net Permanent Salaries		31.50	\$ 2,275,133	30.50	\$ 2,209,341	31.50	\$ 2,261,721	31.50	\$ 2,275,304

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	6,889	8,200	8,200	8,200	8,200	8,200
COPY PRINTING SUPPLIES	17,801	23,800	23,800	23,800	23,800	23,800
FURNITURE	3,871	4,500	4,500	4,500	4,500	4,500
HARDWARE SUPPLIES	4,211	5,000	5,000	5,000	5,000	5,000
SOFTWARE LICENSES & SUPPLIES	-	1,000	1,000	1,000	1,000	1,000
POSTAGE	15,121	12,500	12,500	12,500	12,500	12,500
BOOKS AND SUBSCRIPTIONS	1,379	1,175	1,175	1,175	1,175	1,175
WORK SUPPLIES	52	-	-	-	-	-
FOOD AND BEVERAGE	342	-	-	-	-	-
BUILDING SUPPLIES	2,996	3,000	3,000	3,000	3,000	3,000
<b>Total</b>	<b>\$ 52,661</b>	<b>\$ 59,175</b>	<b>\$ 59,175</b>	<b>\$ 59,175</b>	<b>\$ 59,175</b>	<b>\$ 59,175</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	3,270	4,900	4,900	4,900	4,900	4,900
CELLULAR TELEPHONE	1,087	1,400	1,400	1,400	1,400	1,400
FACILITY RENTAL	50,921	52,512	52,512	43,804	43,804	43,804
COMMUNICATION DEVICE RPR MAIN	24,794	26,913	26,913	14,681	14,681	14,681
EQUIP IMPROV REPAIR MAINT	-	632	632	632	632	632
RECRUITMENT	1,344	-	-	-	-	-
MILEAGE	14	700	700	700	700	700
CONFERENCES AND TRAINING	18,423	11,247	11,247	11,247	11,247	11,247
MEMBERSHIPS	7,312	6,500	6,500	6,500	6,500	6,500
CONSULTING SERVICES	126,021	188,500	188,500	220,800	220,800	220,800
ADVERTISING SERVICES	15,628	16,450	16,450	16,450	16,450	16,450
INTERPRETERS SIGNING SERVICES	-	505	505	505	505	505
TRANSCRIPTION SERVICES	736	750	750	750	750	750
OTHER SERVICES AND EXPENSES	47,177	24,050	24,050	46,250	46,250	46,250
GRANTS	1,742,029	1,887,000	1,887,000	137,000	137,000	137,000
<b>Total</b>	<b>\$ 2,038,757</b>	<b>\$ 2,222,059</b>	<b>\$ 2,222,059</b>	<b>\$ 505,619</b>	<b>\$ 505,619</b>	<b>\$ 505,619</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM FINANCE	17,870	-	-	-	-	-
ID CHARGE FROM ENGINEERING	79,364	79,364	79,364	79,364	79,364	79,364
ID CHARGE FROM PARKS	1,000	-	-	-	-	-
<b>Total</b>	<b>\$ 98,234</b>	<b>\$ 79,364</b>	<b>\$ 79,364</b>	<b>\$ 79,364</b>	<b>\$ 79,364</b>	<b>\$ 79,364</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO COM DEV BLK GNT	(41,500)	-	-	-	-	-
ID BILLING TO PLANNING	-	-	-	(41,500)	(41,500)	(41,500)
ID BILLING TO TRANSIT	(28,945)	-	-	-	-	-
ID BILLING TO CDA	(21,595)	-	-	-	-	-
<b>Total</b>	<b>\$ (92,040)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (41,500)</b>	<b>\$ (41,500)</b>	<b>\$ (41,500)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(1,025)	(854,145)	(854,145)	(854,145)	(854,145)	(854,145)
STATE REVENUES OPERATING	(10,510)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
LOCAL REVENUES OPERATING	(715,771)	(26,564)	(26,564)	(26,564)	(26,564)	(26,564)
OTHER UNIT OF GOV REVENUES OP	(2,500)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
REPRODUCTION SERVICES	(87)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
MISCELLANEOUS CHRGS FOR SERVIC	(7,830)	-	-	-	-	-
REIMBURSEMENT OF EXPENSE	-	(24,705)	(24,705)	(24,705)	(24,705)	(24,705)
CONTRIBUTIONS AND DONATIONS	(6,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
TRANSFER IN FROM CAPITAL PROJE	(92,163)	-	-	(16,000)	(16,000)	(16,000)
TRANSFER IN FROM PUBLIC HEALTH	-	(19,068)	(19,068)	(19,068)	(19,068)	(19,068)
<b>Total</b>	<b>\$ (835,885)</b>	<b>\$ (963,482)</b>	<b>\$ (963,482)</b>	<b>\$ (979,482)</b>	<b>\$ (979,482)</b>	<b>\$ (979,482)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	3,271	3,649	3,649	5,236	5,236	5,236
TRANSFER OUT TO WORKERS COMPE	5,706	5,842	5,842	4,356	4,356	4,356
<b>Total</b>	<b>\$ 8,977</b>	<b>\$ 9,491</b>	<b>\$ 9,491</b>	<b>\$ 9,592</b>	<b>\$ 9,592</b>	<b>\$ 9,592</b>

# Police Department

---

## Agency Mission

The mission of the Madison Police Department (MPD) is to provide high-quality police services that are accessible to all members of the community.

## Agency Overview

The Agency believes in the dignity of all people and respects individual and constitutional rights in fulfilling this mission. In order to achieve this mission, MPD has adopted the Values of Trust-Based Policing which include the following components: Citizen Involvement, Problem Solving and Quality Focus, Ethical Behavior, Recognition of Trust Challenges, Situational Leadership, and Employee Value. It is the goal of MPD to incorporate these values at all levels in the organization, and throughout interactions with the community. The Police Department is an active participant in the Neighborhood Resource Team program.

## Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Police Field	57,460,589	57,974,773	60,105,504	59,240,242	60,284,269	60,237,333
Police Support	6,591,346	8,338,586	6,092,271	7,339,145	7,295,038	7,274,872
<b>Total</b>	<b>\$ 64,051,935</b>	<b>\$ 66,313,359</b>	<b>\$ 66,197,776</b>	<b>\$ 66,579,387</b>	<b>\$ 67,579,307</b>	<b>\$ 67,512,205</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(1,490,355)	(1,348,507)	(1,853,856)	(2,093,974)	(2,163,939)	(2,179,614)
Salaries	42,964,983	44,017,427	44,919,390	44,542,666	45,897,804	45,760,285
Fringe Benefits	16,217,500	16,704,935	16,176,900	16,017,539	15,767,539	15,837,350
Supplies	1,131,777	1,160,080	1,223,061	1,264,867	1,556,816	1,545,781
Purchased Services	1,886,513	2,045,700	1,998,556	2,402,389	2,469,104	2,496,420
Inter-Departmental Charges	2,990,995	2,789,409	2,789,409	3,201,751	2,807,834	2,807,834
Inter-Departmental Billings	(573,233)	(20,000)	(20,000)	(10,000)	(10,000)	(10,000)
Transfers Out	923,756	964,315	964,315	1,254,149	1,254,149	1,254,149
<b>Total</b>	<b>\$ 64,051,935</b>	<b>\$ 66,313,359</b>	<b>\$ 66,197,776</b>	<b>\$ 66,579,387</b>	<b>\$ 67,579,307</b>	<b>\$ 67,512,205</b>

---

**2016 Budget Highlights**

---

The adopted budget includes:

- City matching funds for the 2015 COPS grant award. The 2015 grant award will support three new officers and one use-of-force sergeant. These positions will be hired as part of the 2016 Fall Academy (\$61,315 net fiscal impact on levy).
- Annualized funding for five Neighborhood Resource Officers (\$382,600) and three Community Outreach Officers that were added in 2015 (\$60,300).
- Annualized funding for the salary and benefits for an Accountant 1 (\$75,900) and a Crossing Guard position added in 2015 (\$7,000).
- Creation of a 0.60 FTE Admin Clerk position to provide support at the Training Center. Funding for the creation of this position will be offset by reducing hourly wages (\$32,900).
- Annualized funding for a Sergeant promotion that was part of the 2014 COPS grant award (\$9,200).
- \$100,000 for Vacation Convert-To-Pay for sworn Police staff. This continues incremental budget increases to fully fund this line item.
- A pilot project to assign a Mental Health Officer in each district to work proactively with those affected by mental health concerns has been made permanent in 2016 using existing resources.
- Increased funding for criminal background checks for employment and licensing purposes.
- An additional \$15,675 from the Regional RMS Consortium for software licenses and maintenance, training and overtime for MIS personnel in order to support and maintain the TraCS application, related interfaces and supporting systems.

The change from the Executive Budget to the Adopted Budget reflects technical adjustments made in Board of Estimates amendment number 1.

Increases the fee for vehicle towing from \$50 to \$65. This change will increase general fund revenues by \$150,000. Towing costs are anticipated to increase due to a new contract effective October 1, 2015. City towing fees continue to be lower than Milwaukee and other major Wisconsin cities. Fees were last increased in 1997.



**Service: Police Field***Service Description*

This service consists of the five patrol districts (West, South, Central, East, and North) and their respective Detective Units, Community Policing Teams, Educational Resource Officers and Neighborhood Officers. Additionally, Field Operations includes the Dane County Narcotics & Gang Task Force; Safety Education; Crime Prevention & Gang Unit; Criminal Intelligence Section; Forensics Unit; Criminal Investigative Unit; Traffic Enforcement Safety Team; Officers in Charge; and Traffic Crash Investigation Officers. It provides the following services: protects the constitutional rights of all people and resolves conflicts; responds to calls for police service; identifies criminal offenders, activities, and patterns; collects and analyzes forensic evidence; apprehends offenders and participates in court proceedings; develops foot, bicycle and car patrols throughout the City; works with the community to identify and resolve conflicts/problems; facilitates the safety of people and vehicles through enforcement of traffic and parking regulations; investigates traffic accidents; identifies public safety hazards and conditions; provides exceptional training for new recruits; and maintains public peace and order during civil demonstrations and strikes. Non-commissioned field services include Parking Enforcement and School Crossing Safety.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,043,107)	(1,177,942)	(1,910,064)	(1,406,179)	(1,406,179)	(228,237)
Salaries	38,712,884	38,272,565	39,812,513	41,167,857	41,021,158	2,748,593
Fringe Benefits	14,573,527	14,843,411	14,181,355	13,931,355	14,015,737	(827,674)
Supplies	912,767	957,802	1,013,350	1,121,350	1,110,050	152,248
Purchased Services	1,374,226	1,554,131	1,904,372	1,625,087	1,651,768	97,637
Inter-Departmental Charges	2,709,096	2,754,006	3,197,235	2,803,318	2,803,318	49,312
Inter-Departmental Billings	(573,233)	(20,000)	(10,000)	(10,000)	(10,000)	10,000
Transfers Out	794,430	790,800	1,051,481	1,051,481	1,051,481	260,681
<b>Total</b>	<b>\$ 57,460,589</b>	<b>\$ 57,974,773</b>	<b>\$ 59,240,242</b>	<b>\$ 60,284,269</b>	<b>\$ 60,237,333</b>	<b>\$ 2,262,560</b>

**Service: Police Support***Service Description*

This service provides planning, financial management, grants management, record keeping, information access, property processing and storage, transcription of reports, services to municipal courts, maintenance of technology services, and continuing education and skill development. While many specialized activities are involved in supportive services, the Department continues to pursue improvement through strategic planning and collaborative work with private as well as public service providers.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(447,248)	(170,565)	(183,910)	(183,910)	(199,585)	(29,020)
Salaries	4,252,099	5,744,862	4,730,153	4,729,947	4,739,127	(1,005,735)
Fringe Benefits	1,643,973	1,861,524	1,836,184	1,836,184	1,821,613	(39,911)
Supplies	219,010	202,278	251,517	192,616	192,881	(9,397)
Purchased Services	512,287	491,569	498,017	513,017	513,652	22,083
Inter-Departmental Charges	281,899	35,403	4,516	4,516	4,516	(30,887)
Transfers Out	129,326	173,515	202,668	202,668	202,668	29,153
<b>Total</b>	<b>\$ 6,591,346</b>	<b>\$ 8,338,586</b>	<b>\$ 7,339,145</b>	<b>\$ 7,295,038</b>	<b>\$ 7,274,872</b>	<b>\$ (1,063,714)</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Crossing Guard	83-05	20.80	393,081	-	-	-	-	-	-
Account Technician 2	20-14	1.00	48,503	1.00	52,791	1.00	52,791	1.00	53,092
Police Report Typist Leadworker	20-11	1.00	48,516	1.00	51,475	1.00	51,475	1.00	51,768
Program Assistant 1	20-11	6.00	311,737	6.00	327,652	6.00	327,652	6.00	329,520
Administrative Clerk 1	20-09	5.00	234,458	5.60	261,352	5.60	261,352	5.60	262,842
Police Records Service Clerk	20-08	9.00	409,573	9.00	426,797	9.00	426,797	9.00	429,229
Police Report Typist 2	20-08	20.50	907,108	14.50	694,371	14.50	694,371	14.50	698,328
Clerk-Typist 2	20-06	13.00	563,160	12.00	542,234	12.00	542,234	12.00	545,325
Police Report Typist 1	20-04	-	-	6.00	244,602	6.00	244,602	6.00	245,997
Clerk-Typist 1	20-03	-	-	1.00	35,837	1.00	35,837	1.00	36,041
Admin. Services Manager	18-12	1.00	93,725	1.00	92,738	1.00	92,738	1.00	93,266
Police Records Section Mgr.	18-12	1.00	90,746	1.00	85,218	1.00	85,218	1.00	85,704
Police Info. Systems Coord. 2	18-10	1.00	77,597	1.00	79,885	1.00	79,885	1.00	80,340
Police Public Info. Specialist 2	18-10	1.00	76,112	1.00	79,710	1.00	79,710	1.00	80,164
Accountant 2	18-08	-	-	1.00	58,094	1.00	58,094	1.00	58,425
Crime Analyst (MIS 2)	18-08	4.00	307,698	4.00	322,142	4.00	322,142	4.00	323,978
Grants Administrator 2	18-08	1.00	69,246	1.00	71,280	1.00	71,280	1.00	71,686
Management Info. Spec. 2	18-08	4.00	222,323	4.00	232,759	4.00	232,759	4.00	234,086
Parking Enforcement Supv.	18-08	1.00	71,924	1.00	74,340	1.00	74,340	1.00	74,764
Property Room Supervisor	18-08	1.00	67,003	1.00	75,432	1.00	75,432	1.00	75,862
Court Services Supervisor	18-05	1.00	60,127	1.00	62,043	1.00	62,043	1.00	62,397
Parking Enfcmt. Field Supv.	18-05	1.00	56,820	1.00	61,023	1.00	61,023	1.00	61,371
Police Report Supervisor	18-05	1.00	56,187	1.00	60,109	1.00	60,109	1.00	60,451
Records Services Supervisor	18-05	1.00	65,628	1.00	53,861	1.00	53,861	1.00	54,168
Crossing Guard Supervisor	18-01	1.70	97,126	1.70	98,741	1.70	98,741	1.70	99,304
Administrative Assistant	17-14	1.00	49,260	1.00	51,155	1.00	51,155	1.00	51,447
Parking Enfcmt. Lead Worker	16-13	1.00	60,975	1.00	62,755	1.00	62,755	1.00	63,113
Forensic Lab Technician	16-11	1.00	54,701	1.00	57,336	1.00	57,336	1.00	57,662
Parking Enforcement Officer	16-11	28.00	1,538,841	28.00	1,576,262	28.00	1,576,262	28.00	1,585,246
Auto Service Worker	16-08	1.00	53,260	1.00	54,814	1.00	54,814	1.00	55,127
Property Clerk	16-07	5.00	237,683	5.00	243,769	5.00	243,769	5.00	245,159

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Police Chief	21-23	1.00	145,082	1.00	148,011	1.00	148,011	1.00	148,011
Asst. Police Chief	12-03	3.00	359,497	3.00	373,111	3.00	373,111	3.00	373,111
Police Captain	12-02	10.00	1,059,765	10.00	1,090,200	10.00	1,090,200	10.00	1,090,200
Police Lieutenant	12-01	23.00	2,125,716	23.00	2,182,759	23.00	2,182,759	23.00	2,182,759
Police Detective Sergeant	11-03	2.00	162,136	2.00	167,460	2.00	167,460	2.00	167,460
Police Sergeant	11-03	43.00	3,470,630	45.00	3,707,774	45.00	3,707,774	45.00	3,707,774
Detective 1	11-02	69.00	5,280,108	69.00	5,438,760	69.00	5,438,760	69.00	5,438,760
Police Investigator	11-02	12.00	924,651	12.00	951,548	12.00	951,548	12.00	951,548
Police Officer	11-01	294.00	20,479,040	296.00	20,574,485	296.00	20,574,485	296.00	20,574,485
Budgeted Salary Savings			(842,024)		(805,480)		(805,480)		(805,480)
Net Permanent Salaries		591.00	\$ 39,487,719	575.80	\$ 40,019,202	575.80	\$ 40,019,202	575.80	\$ 40,054,489

2016 Recruit Class	FTEs	Amount	FTEs	Amount	FTEs	Amount
2016 Recruit Class Total	17.00	823,684	17.00	823,684	17.00	823,684
Recruit Savings		(525,885)		(525,885)		(525,885)

<b>TOTAL SALARIES</b>	<b>592.80</b>	<b>\$ 40,317,001</b>	<b>592.80</b>	<b>\$ 40,317,001</b>	<b>592.80</b>	<b>\$ 40,352,288</b>
-----------------------	---------------	----------------------	---------------	----------------------	---------------	----------------------

Note: In 2016, the Crossing Guards are classified as Hourly Employees. The recommended amount of funding continues to support the same level of service as 2015.

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	7,337	-	-	-
OFFICE SUPPLIES	48,113	50,000	50,000	52,418	52,418	52,418
COPY PRINTING SUPPLIES	60,089	71,000	61,000	63,000	63,000	63,000
HARDWARE SUPPLIES	32,411	32,000	25,000	36,000	36,000	36,000
SOFTWARE LICENSES & SUPPLIES	3,131	-	264	-	-	-
POSTAGE	64,741	69,000	79,000	69,100	69,100	69,100
BOOKS AND SUBSCRIPTIONS	2,082	2,400	3,500	3,100	3,100	3,100
WORK SUPPLIES	177,591	170,860	173,860	220,898	220,898	241,198
GUN AMMUNITION SUPPLIES	164,098	160,750	165,000	172,850	172,850	173,850
LAB AND PHOTO SUPPLIES	18,509	21,000	21,000	21,000	21,000	21,000
UNIFORM CLOTHING SUPPLIES	348,402	357,070	357,000	66,621	358,570	326,235
FOOD AND BEVERAGE	3,735	3,250	5,500	17,600	17,600	17,600
BUILDING SUPPLIES	248	800	800	800	800	800
TREES SHRUBS PLANTS	673	800	800	800	800	800
MACHINERY AND EQUIPMENT	28,136	-	48,000	227,750	227,750	227,750
EQUIPMENT SUPPLIES	179,820	214,150	220,000	306,430	306,430	306,430
GASOLINE	-	7,000	5,000	6,500	6,500	6,500
<b>Total</b>	<b>\$ 1,131,777</b>	<b>\$ 1,160,080</b>	<b>\$ 1,223,061</b>	<b>\$ 1,264,867</b>	<b>\$ 1,556,816</b>	<b>\$ 1,545,781</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	46,679	38,500	37,000	38,500	38,500	38,500
ELECTRICITY	121,708	133,000	116,200	131,000	131,000	131,000
WATER	25,459	17,600	19,500	30,625	30,625	30,625
STORMWATER	-	-	133	-	-	-
TELEPHONE	27,024	32,000	26,000	28,100	28,100	28,100
CELLULAR TELEPHONE	39,393	57,000	50,000	15,494	56,494	62,000
SYSTEMS COMMUNICATION INTERNET	51,250	53,700	52,700	82,930	97,930	82,930
BUILDING IMPROV REPAIR MAINT	47,811	31,290	40,000	47,295	47,295	47,295
PEST CONTROL	1,049	1,100	1,124	1,125	1,125	1,125
FACILITY RENTAL	478,896	553,086	96,275	184,255	184,255	184,255
CUSTODIAL BUILDING USE CHARGES	-	-	440,000	448,235	448,235	448,235
PROCESS FEES RECYCLABLES	-	-	-	-	-	32,335
COMMUNICATION DEVICE RPR MAIN	417,574	-	3,084	4,000	4,000	4,000
EQUIP IMPROV REPAIR MAINT	11,810	16,000	9,000	20,000	20,000	20,000
SYSTEM AND SOFTWARE MAINTENANC	5,699	456,870	465,500	490,280	490,280	490,880
VEHICLE REPAIR AND MAINTENANCE	-	-	3,000	27,750	27,750	27,750
LEASE RENTAL OF EQUIPMENT	19,717	22,400	21,000	22,400	22,400	22,400
CONFERENCES AND TRAINING	64,037	66,040	60,000	88,760	88,760	88,795
MEMBERSHIPS	4,835	5,250	5,840	6,100	6,100	6,100
MEDICAL SERVICES	37,499	48,040	40,000	40,960	40,960	44,800
ARBITRATOR	-	1,500	1,000	1,200	1,200	1,200
DELIVERY FREIGHT CHARGES	1,671	1,200	1,500	1,300	1,300	1,300
STORAGE SERVICES	2,037	1,800	1,800	1,900	1,900	1,900
CONSULTING SERVICES	2,456	19,600	1,600	3,000	3,000	3,000
ADVERTISING SERVICES	12,868	14,620	13,500	13,000	13,000	13,000
PRINTING SERVICES	11,113	15,000	13,000	13,500	13,500	13,500
PARKING TOWING SERVICES	169,538	169,370	170,000	164,785	175,500	175,500
PRISONER HOLDING SERVICES	55,269	55,300	56,000	55,300	55,300	55,300
INVESTIGATIVE SERVICES	6,485	9,500	12,500	32,000	32,000	32,000
SECURITY SERVICES	24,999	28,000	28,000	29,140	29,140	29,140
INTERPRETERS SIGNING SERVICES	210	500	200	500	500	500
TRANSCRIPTION SERVICES	-	500	100	500	500	500
OTHER SERVICES AND EXPENSES	134,386	119,734	136,000	300,795	300,795	300,795
COMMUNITY AGENCY CONTRACTS	48,744	60,000	60,000	60,000	60,000	60,000
TAXES AND SPECIAL ASSESSMENTS	16,299	17,200	17,000	17,660	17,660	17,660
<b>Total</b>	<b>\$ 1,886,513</b>	<b>\$ 2,045,700</b>	<b>\$ 1,998,556</b>	<b>\$ 2,402,389</b>	<b>\$ 2,469,104</b>	<b>\$ 2,496,420</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	214,200	-	-	-	-	-
ID CHARGE FROM ENGINEERING	483,563	531,289	531,289	533,701	533,701	533,701
ID CHARGE FROM FLEET SERVICES	2,085,277	2,036,500	2,036,500	2,447,430	2,053,513	2,053,513
ID CHARGE FROM TRAFFIC ENGINEE	205,462	221,620	221,620	220,620	220,620	220,620
ID CHARGE FROM SEWER	2,493	-	-	-	-	-
<b>Total</b>	<b>\$ 2,990,995</b>	<b>\$ 2,789,409</b>	<b>\$ 2,789,409</b>	<b>\$ 3,201,751</b>	<b>\$ 2,807,834</b>	<b>\$ 2,807,834</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO POLICE	-	-	-	(10,000)	(10,000)	(10,000)
ID BILLING TO PARKS	(19,040)	(20,000)	(20,000)	-	-	-
ID BILLING TO PARKING	(454,500)	-	-	-	-	-
ID BILLING TO TRANSIT	(99,694)	-	-	-	-	-
<b>Total</b>	<b>\$ (573,233)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(240,112)	(149,059)	(140,000)	(134,550)	(204,515)	(204,515)
STATE REVENUES OPERATING	(196,714)	(206,714)	(346,714)	(271,714)	(271,714)	(271,714)
LOCAL REVENUES OPERATING	(533,424)	(508,530)	(590,530)	(520,810)	(520,810)	(536,485)
OTHER UNIT OF GOV REVENUES OP	-	-	-	(112,000)	(112,000)	(112,000)
POLICE SERVICES	(208,859)	(129,500)	(135,000)	(161,500)	(161,500)	(161,500)
SPECIAL DUTY	(203,826)	(205,000)	(260,000)	(217,000)	(217,000)	(217,000)
BACKGROUND CHECKS	(48)	(250)	(250)	(250)	(250)	(250)
FACILITY RENTAL	(71,441)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
REIMBURSEMENT OF EXPENSE	(591)	-	(8,500)	(14,000)	(14,000)	(14,000)
ASSET FORFIETURES	-	-	(171,778)	(299,375)	(299,375)	(299,375)
INTEREST	-	-	-	(86,500)	(86,500)	(86,500)
CONTRIBUTIONS AND DONATIONS	-	-	(48,000)	(107,200)	(107,200)	(107,200)
MISCELLANEOUS REVENUE	(35,339)	-	(3,630)	(4,100)	(4,100)	(4,100)
SALE OF ASSETS	-	-	-	(10,000)	(10,000)	(10,000)
TRANSFER IN FROM OTHER RESTRIC	-	(59,454)	(59,454)	-	-	-
TRANSFER IN FROM FLEET SERVICE	-	-	-	(64,975)	(64,975)	(64,975)
<b>Total</b>	<b>\$ (1,490,355)</b>	<b>\$ (1,348,507)</b>	<b>\$ (1,853,856)</b>	<b>\$ (2,093,974)</b>	<b>\$ (2,163,939)</b>	<b>\$ (2,179,614)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	169,788	194,587	194,587	422,813	422,813	422,813
TRANSFER OUT TO WORKERS COMPE	753,968	769,728	769,728	831,336	831,336	831,336
<b>Total</b>	<b>\$ 923,756</b>	<b>\$ 964,315</b>	<b>\$ 964,315</b>	<b>\$ 1,254,149</b>	<b>\$ 1,254,149</b>	<b>\$ 1,254,149</b>

## Public Health

### Agency Mission

The mission of Public Health Madison and Dane County is to work with the community to enhance, protect, and promote the health of the environment and the well being of all people.

### Agency Overview

The Agency is a joint agency between the City of Madison and Dane County and is responsible for promotion of wellness, prevention of disease and the provision of a healthful environment. The Agency serves as an initiator, advocate and provider of preventive services to identify and minimize health risk. The Agency also collaborates with other professionals and consumers in the development of a systematic, community-wide network of services. The Public Health Department is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Administration	1,492,662	583,256	583,256	1,347,372	1,347,372	1,347,432
Animal Services	654,899	914,212	914,212	859,120	849,982	849,982
Community Health	2,278,512	741,108	741,108	427,679	427,679	440,809
Emergency Response Planning	67,114	(36,274)	(36,274)	96,001	96,001	96,001
Environmental Protection	(66,886)	392,567	392,567	(9,701)	(10,987)	(10,987)
Laboratory	379,555	67,028	67,028	493,116	491,830	491,830
Licensed Establishments	(759,057)	(38,786)	(38,786)	(23,047)	(23,047)	(23,047)
Policy Programming and Evaluation	876,865	2,165,594	2,165,594	1,601,246	1,601,246	1,601,246
<b>Total</b>	<b>\$ 4,923,663</b>	<b>\$ 4,788,705</b>	<b>\$ 4,788,705</b>	<b>\$ 4,791,786</b>	<b>\$ 4,780,076</b>	<b>\$ 4,793,266</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(11,336,016)	(11,683,194)	(11,683,194)	(11,731,565)	(11,731,565)	(11,728,962)
Salaries	9,269,634	9,571,246	9,571,246	9,815,439	9,815,439	9,815,507
Fringe Benefits	3,497,780	4,027,612	4,027,612	4,104,088	4,104,088	4,104,080
Supplies	292,066	338,270	338,270	338,775	338,775	338,775
Purchased Services	2,039,610	2,115,844	2,115,844	2,067,442	2,067,442	2,067,442
Debt/Other Financing Uses	1,278,905	106,889	106,889	136,023	136,023	133,420
Inter-Departmental Charges	96,739	82,570	82,570	69,163	57,453	70,583
Inter-Departmental Billings	(228,516)	-	-	(185,000)	(185,000)	(185,000)
Transfers Out	13,462	229,468	229,468	177,421	177,421	177,421
<b>Total</b>	<b>\$ 4,923,663</b>	<b>\$ 4,788,705</b>	<b>\$ 4,788,705</b>	<b>\$ 4,791,786</b>	<b>\$ 4,780,076</b>	<b>\$ 4,793,266</b>

### 2016 Budget Highlights

- Public Health is a joint venture with tax levy support divided between the City and the County based upon equalized valuation. Joint costs for 2016 total \$10,419,846 net of revenues received from grants and fees. City levy will support \$4,791,786 (46%) of the joint costs, and County general purpose revenues will carry the remaining \$5,628,060 (54%).
- The adopted budget includes the application of \$281,000 in reserves to reduce City and County tax levy support. Reserves equivalent to 5% of the annual operating budget will be retained per the requirements of the Intergovernmental Agreement.

**Service: Administration***Service Description*

This service includes the work of the Director, Public Information Officer, Director of Operations, payroll and purchasing. The budget for this service also includes the Department's budget for insurance, clerical pool coverage, document services, and computer equipment replacement.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(868,308)	(1,789,931)	(1,537,019)	(1,537,019)	(1,534,416)	255,515
Salaries	1,214,401	876,700	1,356,992	1,356,992	1,357,060	480,360
Fringe Benefits	585,762	609,462	811,151	811,151	811,143	201,681
Supplies	52,618	49,000	53,950	53,950	53,950	4,950
Purchased Services	332,813	516,376	491,580	491,580	491,580	(24,796)
Debt/Other Financing Uses	159,863	106,889	136,023	136,023	133,420	26,531
Inter-Departmental Charges	14,316	1,640	861	861	861	(779)
Transfers Out	1,197	213,120	33,834	33,834	33,834	(179,286)
<b>Total</b>	<b>\$ 1,492,662</b>	<b>\$ 583,256</b>	<b>\$ 1,347,372</b>	<b>\$ 1,347,372</b>	<b>\$ 1,347,432</b>	<b>\$ 764,176</b>

**Service: Animal Services***Service Description*

This service serves the health, public safety, and welfare needs of people and animals in the City of Madison and Dane County by responsibly and humanely enforcing animal-related laws, educating the public about responsible animal ownership, and providing pick up services for the stray, abandoned, impounded, injured, and orphaned animals (domestic and wild) of Madison and Dane County. This includes the enforcement of City, County and State Statutes governing animal control, care, health, and welfare; investigating and resolving complaints; and impounding stray, injured, or sick animals.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(514,885)	(243,000)	(244,500)	(244,500)	(244,500)	(1,500)
Salaries	429,311	489,711	428,350	428,350	428,350	(61,361)
Fringe Benefits	178,068	191,124	187,302	187,302	187,302	(3,822)
Supplies	612	2,400	2,325	2,325	2,325	(75)
Purchased Services	358,478	415,066	428,547	428,547	428,547	13,481
Debt/Other Financing Uses	159,863	-	-	-	-	-
Inter-Departmental Charges	42,753	57,930	48,063	38,925	38,925	(19,005)
Transfers Out	698	981	9,033	9,033	9,033	8,052
<b>Total</b>	<b>\$ 654,899</b>	<b>\$ 914,212</b>	<b>\$ 859,120</b>	<b>\$ 849,982</b>	<b>\$ 849,982</b>	<b>\$ (64,230)</b>



**Service: Community Health***Service Description*

This service is made up of the following program areas: Outbreak Management—including investigations of communicable disease; The Women, Infants, and Children Supplemental Nutrition Program (WIC); Health Promotion; and Chronic Disease Prevention.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(4,879,169)	(6,029,806)	(6,701,077)	(6,701,077)	(6,701,077)	(671,271)
Salaries	4,391,295	3,993,308	4,361,217	4,361,217	4,361,217	367,909
Fringe Benefits	1,603,551	1,825,906	1,743,907	1,743,907	1,743,907	(81,999)
Supplies	93,485	109,500	106,400	106,400	106,400	(3,100)
Purchased Services	882,320	833,207	838,933	838,933	838,933	5,726
Debt/Other Financing Uses	159,863	-	-	-	-	-
Inter-Departmental Charges	18,193	-	1,548	1,548	14,678	14,678
Transfers Out	8,974	8,993	76,751	76,751	76,751	67,758
<b>Total</b>	<b>\$ 2,278,512</b>	<b>\$ 741,108</b>	<b>\$ 427,679</b>	<b>\$ 427,679</b>	<b>\$ 440,809</b>	<b>\$ (300,299)</b>

**Service: Emergency Response Planning***Service Description*

This service plans for the initiation of response activities during the first 24 hours of an emergency or disaster. This is done so in conjunction with existing emergency operations, plans, procedures, guidelines, resources, assets and incident management systems. This is a coordinated community effort.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(392,495)	(220,000)	(230,000)	(230,000)	(230,000)	(10,000)
Salaries	190,268	98,067	186,746	186,746	186,746	88,679
Fringe Benefits	59,482	28,315	75,990	75,990	75,990	47,675
Supplies	29,947	40,100	40,025	40,025	40,025	(75)
Purchased Services	19,948	17,082	20,359	20,359	20,359	3,277
Debt/Other Financing Uses	159,863	-	-	-	-	-
Transfers Out	100	162	2,881	2,881	2,881	2,719
<b>Total</b>	<b>\$ 67,114</b>	<b>\$ (36,274)</b>	<b>\$ 96,001</b>	<b>\$ 96,001</b>	<b>\$ 96,001</b>	<b>\$ 132,275</b>

**Service: Environmental Protection***Service Description*

This service encompasses a wide array of services aimed at protecting environmental health. These services include well and septic inspection, environmental epidemiology, West Nile Virus control, radon and lead protection.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(937,155)	(878,323)	(529,820)	(529,820)	(529,820)	348,503
Salaries	498,491	970,442	436,761	436,761	436,761	(533,681)
Fringe Benefits	178,891	197,109	157,519	157,519	157,519	(39,590)
Supplies	3,887	11,070	9,050	9,050	9,050	(2,020)
Purchased Services	23,881	84,031	89,944	89,944	89,944	5,913
Debt/Other Financing Uses	159,863	-	-	-	-	-
Inter-Departmental Charges	7,931	7,380	5,298	4,012	4,012	(3,368)
Inter-Departmental Billings	(3,472)	-	(185,000)	(185,000)	(185,000)	(185,000)
Transfers Out	798	858	6,547	6,547	6,547	5,689
<b>Total</b>	<b>\$ (66,886)</b>	<b>\$ 392,567</b>	<b>\$ (9,701)</b>	<b>\$ (10,987)</b>	<b>\$ (10,987)</b>	<b>\$ (403,554)</b>

**Service: Laboratory***Service Description*

This service provides sample collection, analysis, interpretation and advice on environmental sample quality. The Laboratory also monitors landfill groundwater, drinking water, and recreational water to protect the environment and prevent adverse impacts on health; evaluates water quality from storm and non-storm releases to assure compliance with regulations; responds to environmental spills and hazardous materials releases; and collaborates with other municipal, state and federal agencies on environmental projects.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(357,000)	(700,298)	(367,092)	(367,092)	(367,092)	333,206
Salaries	496,406	506,357	536,426	536,426	536,426	30,069
Fringe Benefits	166,679	118,863	197,952	197,952	197,952	79,089
Supplies	85,401	96,700	94,575	94,575	94,575	(2,125)
Purchased Services	46,455	36,589	16,415	16,415	16,415	(20,174)
Debt/Other Financing Uses	159,863	-	-	-	-	-
Inter-Departmental Charges	6,196	8,200	6,353	5,067	5,067	(3,133)
Inter-Departmental Billings	(225,044)	-	-	-	-	-
Transfers Out	598	617	8,487	8,487	8,487	7,870
<b>Total</b>	<b>\$ 379,555</b>	<b>\$ 67,028</b>	<b>\$ 493,116</b>	<b>\$ 491,830</b>	<b>\$ 491,830</b>	<b>\$ 424,802</b>

**Service: Licensed Establishments***Service Description*

This service includes inspections of all restaurants, retail food stores, school food programs, public pools, hotels, motels, Bed and Breakfasts, recreational-educational camps, campgrounds, body art establishments and mobile home parks in Madison and Dane County. All facilities are inspected at least annually with follow-up inspections and enforcement as necessary to correct violations and assure the health and safety of people using the facilities. Food establishments with recurring violations will be inspected more frequently. Pools are visited more frequently for water monitoring and safety inspections. Education is routinely provided to the operators at time of inspection.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(2,540,404)	(1,651,200)	(1,915,747)	(1,915,747)	(1,915,747)	(264,547)
Salaries	1,111,322	1,067,867	1,279,611	1,279,611	1,279,611	211,744
Fringe Benefits	397,952	440,719	494,468	494,468	494,468	53,749
Supplies	7,782	8,600	9,950	9,950	9,950	1,350
Purchased Services	97,357	85,898	88,302	88,302	88,302	2,404
Debt/Other Financing Uses	159,863	-	-	-	-	-
Inter-Departmental Charges	5,974	7,420	-	-	-	(7,420)
Transfers Out	1,097	1,910	20,369	20,369	20,369	18,459
<b>Total</b>	<b>\$ (759,057)</b>	<b>\$ (38,786)</b>	<b>\$ (23,047)</b>	<b>\$ (23,047)</b>	<b>\$ (23,047)</b>	<b>\$ 15,739</b>

**Service: Policy Program and Evaluation***Service Description*

This service provides several important functions at PHMDC, including program planning, surveillance and analysis, and research and is the de facto technical assistance branch of PHMDC. The service's evaluation activities include conducting/supporting evaluations of PHMDC programs and initiatives, assisting all PHMDC programs in identifying short, intermediate and long term outcomes through the development of logic models, reviewing program data collection instruments, development of evaluation plans for grants, and working with external evaluators. The results of an evaluation are often used to define priorities, strengthen program activities, and allocate resources. Public health surveillance and analysis (community health assessment) is a mandated function of local health departments. Data identified through surveillance and analysis is used to inform department, program and stakeholder priorities, increase awareness of pressing public health issues and inform legislative advocacy, guide PHMDC program decision-making, and evaluation of the effectiveness of programs. The PPE also conducts public health research in conjunction with community partners and academic institutions that focuses on understanding determinants of health.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(846,601)	(170,636)	(206,310)	(206,310)	(206,310)	(35,674)
Salaries	938,141	1,568,794	1,229,336	1,229,336	1,229,336	(339,458)
Fringe Benefits	327,395	616,114	435,799	435,799	435,799	(180,315)
Supplies	18,334	20,900	22,500	22,500	22,500	1,600
Purchased Services	278,358	127,595	93,362	93,362	93,362	(34,233)
Debt/Other Financing Uses	159,863	-	-	-	-	-
Inter-Departmental Charges	1,375	-	7,040	7,040	7,040	7,040
Transfers Out	-	2,827	19,519	19,519	19,519	16,692
<b>Total</b>	<b>\$ 876,865</b>	<b>\$ 2,165,594</b>	<b>\$ 1,601,246</b>	<b>\$ 1,601,246</b>	<b>\$ 1,601,246</b>	<b>\$ (564,348)</b>

Position Title	CG-RG	2015				2016			
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Account Clerk II	-	1.00	54,816	1.00	55,330	1.00	55,330	1.00	55,330
Accountant	-	1.00	75,335	-	-	-	-	-	-
Administrative Assistant I	-	1.00	57,575	1.00	58,090	1.00	58,090	1.00	58,090
Chemical Analyst II	-	1.00	75,335	-	-	-	-	-	-
Chemical Analyst III	-	1.00	81,745	2.00	157,999	2.00	157,999	2.00	157,999
Chronic Disease Specialist	-	1.00	54,225	1.00	54,685	1.00	54,685	1.00	54,685
Clerk I-II	-	0.50	27,864	0.50	28,256	0.50	28,256	0.50	28,256
Clerk IV	-	2.00	107,844	1.60	90,474	1.60	90,474	1.60	90,474
Clerk Typist III	-	5.00	258,263	5.00	265,993	5.00	265,993	5.00	265,993
Clerk Typist I-II	-	3.80	184,096	3.80	178,560	3.80	178,560	3.80	178,560
Community Health Education Spec.	-	-	-	1.00	82,205	1.00	82,205	1.00	82,205
Dental Hygienist	-	1.00	55,788	-	-	-	-	-	-
Dietetic Specialist	-	7.00	329,691	6.80	327,738	6.80	327,738	6.80	327,738
Emergency Prep. Coord.	-	1.00	73,331	-	-	-	-	-	-
Env. Health Services Superv.	-	2.00	191,383	2.00	191,303	2.00	191,303	2.00	191,303
Environ. Tech Serv. Super	-	1.00	92,331	1.00	92,791	1.00	92,791	1.00	92,791
Environmental Health Technician	-	2.00	103,354	3.00	149,121	3.00	149,121	3.00	149,121
Grants and Billing Specialist	-	-	-	1.00	44,179	1.00	44,179	1.00	44,179
Health Education Coord.	-	1.80	147,141	0.80	65,764	0.80	65,764	0.80	65,764
Health Equity Coordinator	-	2.00	159,800	2.00	145,794	2.00	145,794	2.00	145,794
Communicable Disease Outreach Spec.	-	1.90	132,854	1.90	133,831	1.90	133,831	1.90	133,831
Humane Officer	-	6.00	326,757	6.00	332,777	6.00	332,777	6.00	332,777
Leadworker	-	12.45	961,183	8.70	698,074	8.70	698,074	8.70	698,074
Medical Interpreter	-	2.65	145,600	2.65	148,643	2.65	148,643	2.65	148,643
Microbiologist III	-	1.00	74,562	1.00	75,022	1.00	75,022	1.00	75,022
Nurse Family Partnership Coord.	-	-	-	1.00	65,520	1.00	65,520	1.00	65,520
Public Health Analyst	-	1.00	54,511	1.00	67,369	1.00	67,369	1.00	67,369
Public Health Clinic Aide	-	-	-	0.50	29,033	0.50	29,033	0.50	29,033
Public Health Director	-	1.00	124,507	1.00	124,967	1.00	124,967	1.00	124,967
Public Health Division Director	-	4.00	393,298	4.00	398,932	4.00	398,932	4.00	398,932
Public Health Epidemiologist	-	4.00	311,801	4.00	320,183	4.00	320,183	4.00	320,183
Public Health Nurse	-	29.60	2,284,690	26.30	2,071,986	26.30	2,071,986	26.30	2,071,986
Public Health Planner	-	2.00	139,333	4.00	284,209	4.00	284,209	4.00	284,209
Public Health Preparedness Coord.	-	-	-	1.00	75,022	1.00	75,022	1.00	75,022
Public Health Specialist	-	-	-	2.00	100,683	2.00	100,683	2.00	100,683
Public Health Supervisor	-	8.00	696,324	11.00	910,251	11.00	910,251	11.00	910,251
Public Health Aide	-	7.50	388,710	7.00	363,925	7.00	363,925	7.00	363,925
Public Information Officer	-	1.00	77,337	1.00	79,346	1.00	79,346	1.00	79,346
Reclass To Ph Program Coord.	-	-	-	2.00	135,595	2.00	135,595	2.00	135,595
Sanitarian I	-	1.00	67,678	-	-	-	-	-	-
Sanitarian II	-	11.00	873,603	12.00	960,229	12.00	960,229	12.00	960,229
Sanitarian III	-	3.00	265,288	3.00	266,846	3.00	266,846	3.00	266,846

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Special Projects Manager	-	1.00	92,331	1.00	92,791	1.00	92,791	1.00	92,791
Tobacco Coord. Youth Coord.	-	1.00	60,698	-	-	-	-	-	-
Well Wmn Case Mgmt Spec.	-	1.00	45,505	1.00	49,217	1.00	49,217	1.00	49,217
Well Woman Program Spec.	-	1.00	62,536	1.00	63,323	1.00	63,323	1.00	63,323
Budgeted Salary Savings			(291,271)		(196,721)		(196,721)		(196,721)
Net Permanent Salaries		136.20	\$ 9,417,752	137.55	\$ 9,639,334	137.55	\$ 9,639,334	137.55	\$ 9,639,334

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	17,546	16,850	16,850	17,675	17,675	17,675
COPY PRINTING SUPPLIES	21,391	33,100	33,100	33,100	33,100	33,100
FURNITURE	1,027	1,200	1,200	1,200	1,200	1,200
HARDWARE SUPPLIES	36,593	18,500	18,500	18,500	18,500	18,500
SOFTWARE LICENSES & SUPPLIES	339	-	-	-	-	-
POSTAGE	17,712	27,700	27,700	27,700	27,700	27,700
BOOKS AND SUBSCRIPTIONS	2,762	2,600	2,600	3,400	3,400	3,400
WORK SUPPLIES	72,501	101,300	101,300	101,300	101,300	101,300
LAB AND PHOTO SUPPLIES	78,129	93,000	93,000	93,000	93,000	93,000
MEDICAL SUPPLIES	40,735	40,000	40,000	42,000	42,000	42,000
UNIFORM CLOTHING SUPPLIES	71	900	900	900	900	900
FOOD AND BEVERAGE	3,260	3,120	3,120	-	-	-
<b>Total</b>	<b>\$ 292,066</b>	<b>\$ 338,270</b>	<b>\$ 338,270</b>	<b>\$ 338,775</b>	<b>\$ 338,775</b>	<b>\$ 338,775</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	7,363	9,500	9,500	9,500	9,500	9,500
ELECTRICITY	50,129	57,000	57,000	57,000	57,000	57,000
WATER	1,454	1,500	1,500	2,610	2,610	2,610
TELEPHONE	22,203	26,600	26,600	30,330	30,330	30,330
CELLULAR TELEPHONE	48,306	45,000	45,000	45,000	45,000	45,000
SYSTEMS COMMUNICATION INTERNET	185	100	100	100	100	100
BUILDING IMPROV REPAIR MAINT	39,921	61,100	61,100	61,100	61,100	61,100
WASTE DISPOSAL	1,073	1,850	1,850	1,850	1,850	1,850
FACILITY RENTAL	494,162	478,731	478,731	412,615	412,615	412,615
COMMUNICATION DEVICE RPR MAIN	6,986	525	525	13,825	13,825	13,825
EQUIP IMPROV REPAIR MAINT	9,649	8,100	8,100	11,000	11,000	11,000
VEHICLE REPAIR AND MAINTENANCE	-	1,000	1,000	1,000	1,000	1,000
LEASE RENTAL OF EQUIPMENT	667	700	700	700	700	700
RECRUITMENT	2,091	1,200	1,200	1,200	1,200	1,200
MILEAGE	112,864	169,100	169,100	169,100	169,100	169,100
CONFERENCES AND TRAINING	68,869	64,600	64,600	66,800	66,800	66,800
MEMBERSHIPS	3,048	-	-	38,000	38,000	38,000
MEDICAL SERVICES	64,471	90,400	90,400	90,400	90,400	90,400
AUDIT SERVICES	9,038	8,800	8,800	9,200	9,200	9,200
STORAGE SERVICES	1,603	2,150	2,150	2,150	2,150	2,150
CONSULTING SERVICES	106,949	220,800	220,800	183,536	183,536	183,536
ADVERTISING SERVICES	2,252	1,500	1,500	1,600	1,600	1,600
INSPECTION SERVICES	50	-	-	-	-	-
LAB SERVICES	-	-	-	5,000	5,000	5,000
PARKING TOWING SERVICES	1,125	1,330	1,330	1,330	1,330	1,330
INTERPRETERS SIGNING SERVICES	70,311	93,400	93,400	93,400	93,400	93,400
TRANSCRIPTION SERVICES	-	-	-	5,000	5,000	5,000
TRANSPORTATION SERVICES	2,665	8,400	8,400	8,400	8,400	8,400
CATERING VENDING SERVICES	-	-	-	3,120	3,120	3,120
OTHER SERVICES AND EXPENSES	40,948	48,000	48,000	50,000	50,000	50,000
GRANTS	-	40,000	40,000	40,000	40,000	40,000
COMMUNITY AGENCY CONTRACTS	697,565	651,276	651,276	651,276	651,276	651,276
GENERAL LIABILITY INSURANCE	13,880	-	-	-	-	-
OTHER INSURANCE	159,432	21,582	21,582	-	-	-
PERMITS AND LICENSES	355	1,600	1,600	1,300	1,300	1,300
<b>Total</b>	<b>\$ 2,039,610</b>	<b>\$ 2,115,844</b>	<b>\$ 2,115,844</b>	<b>\$ 2,067,442</b>	<b>\$ 2,067,442</b>	<b>\$ 2,067,442</b>

Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	-	-	-	20,708	20,708	18,498
PRINCIPAL	-	106,889	106,889	115,315	115,315	114,922
FUND BALANCE GENERATED	1,278,905	-	-	-	-	-
<b>Total</b>	<b>\$ 1,278,905</b>	<b>\$ 106,889</b>	<b>\$ 106,889</b>	<b>\$ 136,023</b>	<b>\$ 136,023</b>	<b>\$ 133,420</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM FINANCE	20,878	-	-	-	-	-
ID CHARGE FROM TREASURER	30	40	40	-	-	-
ID CHARGE FROM ENGINEERING	13,130	-	-	-	-	13,130
ID CHARGE FROM FLEET SERVICES	61,961	82,000	82,000	68,633	56,923	56,923
ID CHARGE FROM TRAFFIC ENGINEE	740	530	530	530	530	530
<b>Total</b>	<b>\$ 96,739</b>	<b>\$ 82,570</b>	<b>\$ 82,570</b>	<b>\$ 69,163</b>	<b>\$ 57,453</b>	<b>\$ 70,583</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO PUBLIC HEALTH M	-	-	-	(185,000)	(185,000)	(185,000)
ID BILLING TO ENGINEERING	(161,265)	-	-	-	-	-
ID BILLING TO WATER	(67,251)	-	-	-	-	-
<b>Total</b>	<b>\$ (228,516)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (185,000)</b>	<b>\$ (185,000)</b>	<b>\$ (185,000)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	-	-	-	(1,709)	(1,709)	(1,709)
STATE REVENUES OPERATING	(2,344,377)	(2,116,415)	(2,116,415)	(2,272,190)	(2,272,190)	(2,272,190)
PAYMENT FOR MUNICIPAL SERVICE	(129,083)	-	-	(222,000)	(222,000)	(222,000)
LOCAL REVENUES OPERATING	(47,725)	(238,800)	(238,800)	(30,310)	(30,310)	(30,310)
OTHER UNIT OF GOV REVENUES OP	(5,756,835)	(5,631,141)	(5,631,141)	(5,628,060)	(5,628,060)	(5,628,060)
MISCELLANEOUS CHRGS FOR SERVIC	(40)	-	-	-	-	-
WELL AND SANITATION SERVICES	-	-	-	(404,000)	(404,000)	(404,000)
LAB FEES	(125,471)	(29,600)	(29,600)	(117,092)	(117,092)	(117,092)
CLINIC FEES	-	(40,200)	(40,200)	(90,100)	(90,100)	(90,100)
INSPECT AND REINSPECT FEES	(52,315)	(76,500)	(76,500)	(70,600)	(70,600)	(70,600)
REIMBURSEMENT OF EXPENSE	(131,279)	(52,400)	(52,400)	(34,200)	(34,200)	(34,200)
APPLICATION FEES	(636)	(600)	(600)	(600)	(600)	(600)
UTILITY FEE	(224)	(380)	(380)	(220)	(220)	(220)
ANIMAL LICENSES	(243,000)	(243,000)	(243,000)	(244,500)	(244,500)	(244,500)
CLERKS LICENSES	(1,795,608)	(1,664,700)	(1,664,700)	(1,845,147)	(1,845,147)	(1,845,147)
OTHER LICENSES	(21,975)	-	-	-	-	-
OTHER PERMITS	(533,297)	(520,500)	(520,500)	-	-	-
CONTRIBUTIONS AND DONATIONS	(155,558)	(262,000)	(262,000)	(226,500)	(226,500)	(226,500)
MISCELLANEOUS REVENUE	(4,162)	(5,000)	(5,000)	(10,500)	(10,500)	(10,500)
FUND BALANCE APPLIED	5,568	(536,958)	(536,958)	(281,837)	(281,837)	(279,234)
TRANSFER IN FROM OTHER RESTRIC	-	(201,000)	(201,000)	(187,000)	(187,000)	(187,000)
TRANSFER IN FROM WATER UTILITY	-	(64,000)	(64,000)	(65,000)	(65,000)	(65,000)
<b>Total</b>	<b>\$ (11,336,016)</b>	<b>\$ (11,683,194)</b>	<b>\$ (11,683,194)</b>	<b>\$ (11,731,565)</b>	<b>\$ (11,731,565)</b>	<b>\$ (11,728,962)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	13,462	17,700	17,700	654	654	654
TRANSFER OUT TO WORKERS COMPE	-	166,768	166,768	166,767	166,767	166,767
TRANSFER OUT TO OTHER RESTRICT	-	-	-	10,000	10,000	10,000
TRANSFER OUT TO CAPITAL PROJEC	-	45,000	45,000	-	-	-
<b>Total</b>	<b>\$ 13,462</b>	<b>\$ 229,468</b>	<b>\$ 229,468</b>	<b>\$ 177,421</b>	<b>\$ 177,421</b>	<b>\$ 177,421</b>

## Sewer Utility

### Agency Mission

The mission of the Sewer Utility is to provide waste water collection for the citizens of Madison.

### Agency Overview

The Agency oversees the collection, conveyance and treatment of City waste water.

### Budget Overview

Service	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Sewer Engineering and Admin	-	(30,588)	1,309,860	-	(446,940)	(768,867)
Sewer Operations	-	30,588	(1,309,860)	(91,680)	446,939	768,867
Total	\$ -	\$ -	\$ -	\$ (91,680)	\$ -	\$ -

Major	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(34,434,720)	(33,914,820)	(32,854,970)	(34,408,200)	(34,417,209)	(34,417,209)
Salaries	2,697,802	3,996,110	2,539,300	1,465,520	1,969,127	2,146,983
Fringe Benefits	873,794	1,436,929	990,921	721,485	731,630	738,585
Supplies	281,998	438,030	391,421	469,390	469,390	469,390
Purchased Services	19,158,371	21,677,713	20,848,569	20,800,347	20,800,347	20,800,347
Debt/Other Financing Uses	8,580,285	5,997,483	7,634,947	8,526,580	8,063,795	7,772,136
Inter-Departmental Charges	3,325,466	258,973	340,230	2,862,116	2,911,837	3,018,686
Inter-Departmental Billings	(504,653)	-	-	(604,000)	(604,000)	(604,000)
Transfers Out	21,656	109,582	109,582	75,082	75,082	75,082
Total	\$ -	\$ -	\$ -	\$ (91,680)	\$ -	\$ -

### 2016 Budget Highlights

The adopted budget includes:

- The reclassification of two existing Public Works General Forepersons to create a Public Works General Supervisor and an Engineering Construction Supervisor (\$9,000).
- The creation of four new permanent Street and Sewer Machine Operator 1 positions which will replace four existing seasonal laborers. During the winter months these employees will assist with snow removal as well as work on crews to remove ash trees from greenways. Most of the cost in salaries and benefits will be offset by reductions in overtime and hourly wages and benefits, with the balance funded by Utility reserves (\$35,618).



**Service: Sewer Engineering and Administration***Service Description*

This service handles design and construction inspection and obtaining permits for the construction of any additions to the collection system. Industrial and other high strength waste contributors are monitored and special bills are prepared by the Engineering Division. The service also handles the review and inspection of various permits related to the sanitary sewer system including excavation permits and sewer plugging permits.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(13,095,763)	(10,335,619)	(10,859,298)	(10,868,307)	(10,868,307)	(532,688)
Salaries	1,259,683	1,907,498	(452,420)	(477,287)	(503,416)	(2,410,914)
Fringe Benefits	393,742	727,732	(34,845)	(34,845)	(201,442)	(929,174)
Supplies	160,123	172,331	182,790	182,790	182,790	10,459
Purchased Services	239,220	1,338,382	281,464	281,464	281,464	(1,056,918)
Debt/Other Financing Uses	8,580,285	5,997,483	8,526,580	8,063,795	7,772,136	1,774,653
Inter-Departmental Charges	2,945,220	52,023	2,543,147	2,592,868	2,755,326	2,703,303
Inter-Departmental Billings	(504,167)	-	(262,500)	(262,500)	(262,500)	(262,500)
Transfers Out	21,656	109,582	75,082	75,082	75,082	(34,500)
<b>Total</b>	<b>\$ -</b>	<b>\$ (30,588)</b>	<b>\$ -</b>	<b>\$ (446,940)</b>	<b>\$ (768,867)</b>	<b>\$ (738,279)</b>

**Service: Sewer Operations***Service Description*

This service is responsible for ensuring that the City's sanitary collection system operates as designed and to maximize the useful life of these assets. Sanitary maintenance activities include emergency response and preventive maintenance cleaning of more than 760 miles of sanitary sewer mains; CCTV inspection, flow monitoring, smoke testing and GPS structure inspections to identify sources of inflow and infiltration; assessment of cleaning activity effectiveness; assessment of condition of existing sewers to identify candidates for repair and rehabilitation; providing pre-design/post-construction pipe surveys for designers, inspectors and mapping; repair of defects in mains and structures; and utility locating and marking to protect underground facilities from damage.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(21,338,957)	(23,579,201)	(23,548,902)	(23,548,902)	(23,548,902)	30,299
Salaries	1,438,119	2,088,612	1,917,940	2,446,414	2,650,399	561,787
Fringe Benefits	480,053	709,197	756,330	766,475	940,027	230,830
Supplies	121,874	265,699	286,600	286,600	286,600	20,901
Purchased Services	18,919,151	20,339,331	20,518,883	20,518,883	20,518,883	179,552
Inter-Departmental Charges	380,246	206,950	318,969	318,969	263,360	56,410
Inter-Departmental Billings	(486)	-	(341,500)	(341,500)	(341,500)	(341,500)
<b>Total</b>	<b>\$ -</b>	<b>\$ 30,588</b>	<b>\$ (91,680)</b>	<b>\$ 446,939</b>	<b>\$ 768,867</b>	<b>\$ 738,279</b>

Position Title	CG-RG	2015		2016		2016		2016	
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Electrician Foreperson	71-05	1.00	60,790	1.00	65,109	1.00	65,109	1.00	65,480
*Electrician	71-04	1.00	68,429	1.00	70,863	2.00	126,074	2.00	126,793
Plumber	71-04	1.00	62,035	1.00	66,353	1.00	66,353	1.00	66,731
City Engineer	21-21	1.00	136,111	1.00	142,275	1.00	142,275	1.00	143,086
Administrative Assistant	20-14	1.00	47,163	1.00	48,573	1.00	48,573	1.00	48,850
Program Assistant 3	20-13	-	-	1.00	57,997	1.00	57,997	1.00	58,328
Administrative Clerk 2	20-11	2.00	105,593	1.00	54,099	1.00	54,099	1.00	54,408
Program Assistant 1	20-11	2.00	103,006	3.00	156,598	3.00	156,598	3.00	157,491
Account Clerk 2	20-09	-	-	-	-	0.50	20,548	0.50	20,665
Administrative Clerk 1	20-09	1.00	43,478	-	-	-	-	-	-
Assistant City Engineer	18-17	1.00	114,660	1.00	118,036	1.00	118,036	1.00	118,709
Facilities & Sustainability Man.	18-16	1.00	103,684	1.00	108,075	1.00	108,075	1.00	108,691
Principal Engineer 2	18-16	2.00	94,960	1.00	111,759	1.00	111,759	1.00	112,396
Engineering Operations Mgr.	18-15	1.00	98,479	1.00	106,535	1.00	106,535	1.00	107,143
Principal Engineer 1	18-15	3.00	407,617	4.00	412,705	4.00	412,705	4.00	415,057
Architect 4	18-12	2.00	187,461	2.00	191,227	2.00	191,227	2.00	192,317
Eng. Financial Manager	18-12	1.00	85,206	1.00	88,846	1.00	88,846	1.00	89,352
Engineer 4	18-12	10.00	831,102	9.00	805,713	9.00	805,713	9.00	810,305
Computer Mapping/GIS Coord.	18-11	1.00	85,944	1.00	88,647	1.00	88,647	1.00	89,152
Architect 3	18-10	3.00	222,526	3.00	230,707	3.00	230,707	3.00	232,022
Construction Manager	18-10	1.00	63,155	1.00	71,681	1.00	71,681	1.00	72,090
Engineer 3	18-10	4.00	322,082	5.00	411,595	5.00	411,595	5.00	413,941
Hydrogeologist 3	18-10	1.00	60,894	0.60	47,018	0.60	47,018	0.60	47,286
Water Resource Specialist 3	18-10	1.00	78,340	-	-	-	-	-	-
Sidewalk Program Supervisor	18-09	1.00	72,692	1.00	75,016	1.00	75,016	1.00	75,443
Accountant 2	18-08	1.00	56,653	1.00	68,197	1.00	68,197	1.00	68,585
Engineer 2	18-08	7.00	460,541	4.00	282,374	6.00	396,006	6.00	398,263
Landscape Architect 2	18-08	-	-	-	-	1.00	75,803	1.00	76,235
Management Info. Spec. 2	18-08	2.00	137,829	2.00	141,868	2.00	141,868	2.00	142,676
Surveyor 2	18-08	3.00	208,426	3.00	214,823	3.00	214,823	3.00	216,048
Public Works Genl Foreperson	18-07	4.00	257,052	4.00	271,709	4.00	271,709	4.00	273,258
Water Resource Specialist 2	18-08	-	-	1.00	69,204	1.00	69,204	1.00	69,598
Engineer 1	18-06	-	-	1.00	56,573	1.00	56,573	1.00	56,895
Landscape Architect 1	18-06	-	-	-	-	1.00	52,381	1.00	52,680
Program Assistant 2	17-12	-	-	1.00	54,057	1.00	54,057	1.00	54,365
Secretary 2	17-11	1.00	50,694	-	-	-	-	-	-
Engineering Program Spec. 1	16-17	4.00	262,784	4.00	274,668	3.00	204,126	3.00	205,290
Maintenance Mechanic 2	16-15	2.00	127,119	2.00	131,638	2.00	131,638	2.00	132,388
Civil Technician 2	16-14	1.00	51,190	-	-	-	-	-	-

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Maintenance Mechanic 1	16-13	1.00	53,128	1.00	56,100	1.00	56,100	1.00	56,420
Civil Technician 1	16-12	-	-	1.00	54,438	1.00	54,438	1.00	54,748
Custodial Services Coord	16-11	1.00	-	1.00	47,424	1.00	47,424	1.00	47,694
Custodial Worker 3	16-09	1.00	50,318	1.00	52,926	1.00	52,926	1.00	53,227
Custodial Worker 2	16-07	12.00	507,163	10.50	501,206	10.50	501,206	10.50	504,063
Custodial Worker 1	16-02	0.50	-	2.00	82,106	2.00	82,106	2.00	82,574
Surveyor 1	15-12	1.00	61,214	1.00	67,536	1.00	67,536	1.00	67,921
Construction Inspector 2	15-11	8.00	524,283	7.00	479,133	7.00	479,133	7.00	481,864
Eng Operations Leadworker	15-10	3.00	183,549	3.00	190,623	3.00	190,623	3.00	191,709
Construction Inspector 1	15-09	5.00	269,450	7.00	404,414	7.00	404,414	7.00	406,719
CCTV Inspection Tech	15-08	-	-	3.00	166,026	3.00	166,026	3.00	166,973
Maintenance Mechanic 1	15-08	1.00	59,172	1.00	60,647	1.00	60,647	1.00	60,992
Engineering Field Aide	15-07	3.00	172,480	3.00	166,573	3.00	166,573	3.00	167,523
Engineering Oper. Maint. Wkr.	15-07	2.00	99,892	2.00	103,965	2.00	103,965	2.00	104,557
Sewer and Drainage Maint. Tech	15-07	-	-	14.00	782,385	14.00	782,385	14.00	786,845
Street & Sewer Mach. Oper. 3	15-07	3.00	173,010	3.00	176,762	3.00	176,762	3.00	177,769
Street & Sewer Maint. Wkr. 3	15-07	14.00	774,501	-	-	-	-	-	-
Operations Clerk	15-07	1.00	57,502	1.00	58,745	1.00	58,745	1.00	59,080
Street & Sewer Mach. Oper. 2	15-05	2.00	105,221	2.00	108,559	2.00	108,559	2.00	109,178
Street & Sewer Mach. Oper. 1	15-04	22.00	1,054,783	20.00	1,004,456	24.00	1,157,057	24.00	1,163,652
Street & Sewer Maint. Wkr. 1	15-03	-	-	2.00	82,994	2.00	82,994	2.00	83,467
Development Coordinator	xx-xx	-	-	-	-	1.00	73,100	1.00	73,517
To Landfill			(217,755)		(169,138)		(169,138)		(170,102)
To Sewer Utility			(2,618,397)		(2,429,575)		(2,429,575)		(2,443,423)
To Stormwater Utility			(1,884,003)		(657,040)		(762,237)		(766,582)
Budgeted Salary Savings			(136,795)		(200,000)		(200,000)		(200,000)
<b>Net Permanent Salaries</b>		<b>148.50</b>	<b>\$ 4,356,411</b>	<b>150.10</b>	<b>\$ 6,285,800</b>	<b>159.60</b>	<b>\$ 6,511,501</b>	<b>159.60</b>	<b>\$ 6,692,401</b>

\* One Electrician position is LTE.

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	-	4,108	10,616	5,900	5,900	5,900
COPY PRINTING SUPPLIES	14	2,896	6,000	3,000	3,000	3,000
FURNITURE	-	2,106	731	2,500	2,500	2,500
HARDWARE SUPPLIES	305	8,172	1,298	8,000	8,000	8,000
SOFTWARE LICENSES & SUPPLIES	505	3,948	709	1,000	1,000	1,000
POSTAGE	-	7,585	10,903	8,000	8,000	8,000
BOOKS AND SUBSCRIPTIONS	112	208	773	500	500	500
WORK SUPPLIES	92,913	207,545	123,915	200,000	200,000	200,000
SAFETY SUPPLIES	4,727	5,474	10,000	10,000	10,000	10,000
UNIFORM CLOTHING SUPPLIES	5,888	5,063	2,500	5,000	5,000	5,000
FOOD AND BEVERAGE	-	-	51	-	-	-
BUILDING SUPPLIES	-	243	15	500	500	500
LANDSCAPING SUPPLIES	-	-	245	-	-	-
TREES SHRUBS PLANTS	-	48	-	100	100	100
MACHINERY AND EQUIPMENT	97,379	112,000	144,000	144,890	144,890	144,890
EQUIPMENT SUPPLIES	80,156	78,634	79,665	80,000	80,000	80,000
<b>Total</b>	<b>\$ 281,998</b>	<b>\$ 438,030</b>	<b>\$ 391,421</b>	<b>\$ 469,390</b>	<b>\$ 469,390</b>	<b>\$ 469,390</b>

**Agency: Sewer Utility**

**Function: Dept of Public Works and Transportation**

**Purchased Services**

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	22,587	10,268	18,268	11,952	11,952	11,952
ELECTRICITY	89,857	79,458	92,889	84,575	84,575	84,575
WATER	1,555	16,257	16,257	28,287	28,287	28,287
SEWER	2,185	1,480	1,187	1,656	1,656	1,656
STORMWATER	6,791	4,140	3,959	5,570	5,570	5,570
TELEPHONE	-	3,824	3,806	3,445	3,445	3,445
CELLULAR TELEPHONE	5,593	6,142	5,159	2,204	2,204	2,204
BUILDING IMPROV REPAIR MAINT	2,237	1,946	844	2,000	2,000	2,000
WASTE DISPOSAL	18,798,806	19,810,000	18,986,995	20,010,000	20,010,000	20,010,000
PEST CONTROL	-	364	-	-	-	-
CUSTODIAL BUILDING USE CHARGES	-	26,968	26,968	26,153	26,153	26,153
LANDFILL	2,483	1,580	1,726	2,500	2,500	2,500
COMMUNICATION DEVICE RPR MAIN	4,716	-	-	-	-	-
EQUIP IMPROV REPAIR MAINT	114,296	10,233	24,207	20,000	20,000	20,000
SYSTEM AND SOFTWARE MAINTENANC	-	35,828	35,828	35,830	35,830	35,830
VEHICLE REPAIR AND MAINTENANCE	-	110,000	92,367	115,000	115,000	115,000
LEASE RENTAL OF EQUIPMENT	2,220	1,175,303	1,175,303	1,000	1,000	1,000
STREET IMPROV REPAIR MAINT	-	-	45,000	100,000	100,000	100,000
PLANT IN SERVICE IMPROV REPAIR	-	250,000	232,383	250,000	250,000	250,000
RECRUITMENT	-	-	247	500	500	500
MILEAGE	-	6,842	3,560	4,300	4,300	4,300
CONFERENCES AND TRAINING	8,841	13,901	14,391	14,000	14,000	14,000
MEMBERSHIPS	250	1,981	2,091	1,655	1,655	1,655
UNIFORM LAUNDRY	4,090	4,600	4,379	5,000	5,000	5,000
MEDICAL SERVICES	8,293	10,000	2,707	2,000	2,000	2,000
WORK STUDY SERVICES	386	-	-	-	-	-
AUDIT SERVICES	4,120	4,900	4,900	5,000	5,000	5,000
DELIVERY FREIGHT CHARGES	303	1,074	357	1,000	1,000	1,000
STORAGE SERVICES	-	702	596	720	720	720
CONSULTING SERVICES	28,147	50,000	6,024	5,000	5,000	5,000
ADVERTISING SERVICES	-	1,190	1,039	1,500	1,500	1,500
INSPECTION SERVICES	250	317	-	150	150	150
LOCATING MARKING SERVICES	10,976	11,500	15,000	11,600	11,600	11,600
LAB SERVICES	-	-	4,863	8,000	8,000	8,000
PARKING TOWING SERVICES	1,550	1,000	1,463	1,500	1,500	1,500
SECURITY SERVICES	1,477	730	1,078	750	750	750
OTHER SERVICES AND EXPENSES	30,552	18,796	15,878	31,000	31,000	31,000
TAXES AND SPECIAL ASSESSMENTS	1,217	-	448	-	-	-
PERMITS AND LICENSES	4,594	6,389	6,402	6,500	6,500	6,500
<b>Total</b>	<b>\$ 19,158,371</b>	<b>\$ 21,677,713</b>	<b>\$ 20,848,569</b>	<b>\$ 20,800,347</b>	<b>\$ 20,800,347</b>	<b>\$ 20,800,347</b>

**Debt and Other Financing Uses**

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	1,156,816	1,480,000	1,480,000	1,190,000	1,190,000	1,190,000
BOND NOTES ISSUANCE SERVICES	107,103	-	-	110,000	110,000	110,000
PAYING AGENT SERVICES	1,706	3,000	3,000	2,500	2,500	2,500
PRINCIPAL	6,680,000	3,295,895	3,295,895	2,605,000	2,605,000	2,605,000
CONTINGENT RESERVE	-	1,218,588	2,856,052	985,838	985,838	985,838
FUND BALANCE GENERATED	634,660	-	-	3,633,242	3,170,457	2,878,798
<b>Total</b>	<b>\$ 8,580,285</b>	<b>\$ 5,997,483</b>	<b>\$ 7,634,947</b>	<b>\$ 8,526,580</b>	<b>\$ 8,063,795</b>	<b>\$ 7,772,136</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	515	-	-	-	-	-
ID CHARGE FROM FINANCE	38,650	-	-	-	-	-
ID CHARGE FROM INFORMATION TEC	15,726	-	-	15,756	15,756	15,756
ID CHARGE FROM PUBLIC HEALTH M	642	-	-	-	-	-
ID CHARGE FROM ENGINEERING	611,645	51,917	51,917	51,920	51,920	51,920
ID CHARGE FROM FLEET SERVICES	181,323	203,250	203,250	55,609	55,609	162,458
ID CHARGE FROM LANDFILL	-	-	-	60,000	60,000	60,000
ID CHARGE FROM STREETS	90,631	-	-	-	-	-
ID CHARGE FROM TRAFFIC ENGINEE	1,549	3,806	3,806	5,407	5,407	5,407
ID CHARGE FROM COM DEV BLK GNT	-	-	-	-	49,721	49,721
ID CHARGE FROM ECONOMIC DEVELO	395	-	-	-	-	-
ID CHARGE FROM STORMWATER	202,190	-	-	200,000	200,000	200,000
ID CHARGE FROM WATER	2,182,200	-	81,257	2,473,424	2,473,424	2,473,424
<b>Total</b>	<b>\$ 3,325,466</b>	<b>\$ 258,973</b>	<b>\$ 340,230</b>	<b>\$ 2,862,116</b>	<b>\$ 2,911,837</b>	<b>\$ 3,018,686</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO POLICE	(2,493)	-	-	-	-	-
ID BILLING TO ENGINEERING	(95,401)	-	-	-	-	-
ID BILLING TO PARKING	(993)	-	-	-	-	-
ID BILLING TO SEWER	-	-	-	(341,500)	(341,500)	(341,500)
ID BILLING TO STORMWATER	(399,979)	-	-	(262,500)	(262,500)	(262,500)
ID BILLING TO WATER	(5,787)	-	-	-	-	-
<b>Total</b>	<b>\$ (504,653)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (604,000)</b>	<b>\$ (604,000)</b>	<b>\$ (604,000)</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(148,054)	(153,290)	(153,290)	(144,380)	(144,380)	(144,380)
MISCELLANEOUS CHRGS FOR SERVIC	(49,940)	(40,000)	(50,000)	(50,000)	(50,000)	(50,000)
ENGINEERING SERVICES	-	(150,000)	(150,000)	(200,000)	(200,000)	(200,000)
SALE OF RECYCLABLES	-	(10,000)	(17,000)	(8,000)	(8,000)	(8,000)
REIMBURSEMENT OF EXPENSE	(215,713)	(120,000)	(210,000)	(188,388)	(188,388)	(188,388)
UTILITY FEE	(8,917,080)	(150,000)	(5,818,865)	(6,303,535)	(6,303,535)	(6,303,535)
RESIDENTIAL	(15,213,483)	(21,022,930)	(14,698,480)	(15,676,641)	(15,676,641)	(15,676,641)
COMMERCIAL	(6,023,718)	(5,584,987)	(5,689,920)	(6,139,325)	(6,139,325)	(6,139,325)
INDUSTRIAL	(1,321,518)	(1,399,274)	(1,123,674)	(1,346,912)	(1,346,912)	(1,346,912)
PUBLIC AUTHORITIES	(1,239,558)	(4,007,609)	(3,811,539)	(3,840,599)	(3,840,599)	(3,840,599)
BUILDING PERMITS	(1,575)	(1,800)	(1,800)	(1,600)	(1,600)	(1,600)
STREET OPENING PERMITS	(4,600)	(2,500)	(2,500)	(4,500)	(4,500)	(4,500)
OTHER PERMITS	(18,508)	(40,000)	(40,000)	(30,000)	(30,000)	(30,000)
SPEC ASSESSMENTS CAPITAL	(438,520)	(425,000)	(425,000)	-	-	-
LATE FEES	(87,385)	(160,000)	(118,424)	(120,000)	(120,000)	(120,000)
INTEREST	(344,910)	(285,000)	(285,000)	(264,000)	(264,000)	(264,000)
MISCELLANEOUS REVENUE	(20,945)	(24,430)	(24,430)	(3,320)	(3,320)	(3,320)
SALE OF ASSETS	(164,497)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
TRADE IN ALLOWANCE	(73,100)	(83,000)	(83,000)	(82,000)	(82,000)	(82,000)
FUND BALANCE APPLIED	-	-	(147,048)	-	(9,009)	(9,009)
TRANSFER IN FROM OTHER RESTRIC	(48,993)	-	-	-	-	-
TRANSFER IN FROM CAPITAL PROJE	(91,206)	(250,000)	-	-	-	-
TRANSFER IN FROM FLEET SERVICE	(6,911)	-	-	-	-	-
TRANSFER IN FROM GENERAL	(4,506)	-	-	-	-	-
<b>Total</b>	<b>\$ (34,434,720)</b>	<b>\$ (33,914,820)</b>	<b>\$ (32,854,970)</b>	<b>\$ (34,408,200)</b>	<b>\$ (34,417,209)</b>	<b>\$ (34,417,209)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	21,656	32,321	32,321	35,082	35,082	35,082
TRANSFER OUT TO WORKERS COMPE	-	41,501	41,501	-	-	-
TRANSFER OUT TO CAPITAL PROJEC	-	35,760	35,760	40,000	40,000	40,000
Total	\$ 21,656	\$ 109,582	\$ 109,582	\$ 75,082	\$ 75,082	\$ 75,082

# Stormwater Utility

## Agency Mission

The mission of the Stormwater Utility is to provide stormwater management services to the public, while maintaining an equitable rate structure.

## Agency Overview

The Agency strives to eliminate or reduce flooding and to improve the water quality of lakes and streams. The Agency is also responsible for remaining in compliance with the Wisconsin Pollutant Discharge Elimination System (WPDES) discharge permit as authorized by the Environmental Protection Agency (EPA) and the total suspended solids (TSS) and total phosphorous (TP) reductions mandated by the Lower Rock River Total Maximum Daily Load (TMDL) as approved by the WDNR and EPA. The Agency cooperates and coordinates watershed management with neighboring municipalities, regulatory agencies, and public watershed organizations.

## Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Stormwater Engineering and Ad	580,733	1,685,109	1,606,468	460,086	333,539	(415,049)
Stormwater Operations	(580,733)	(1,685,109)	(1,606,468)	(460,086)	(333,539)	415,049
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(15,298,341)	(14,750,891)	(14,789,964)	(16,856,168)	(17,452,453)	(18,203,424)
Salaries	2,123,813	3,861,503	3,298,438	4,321,057	4,947,497	4,864,581
Fringe Benefits	652,097	1,590,162	1,178,798	924,894	955,959	970,105
Supplies	225,399	299,981	346,457	334,395	369,395	369,395
Purchased Services	556,460	673,903	813,507	726,217	726,217	726,217
Debt/Other Financing Uses	7,789,956	7,249,334	8,050,886	9,555,891	9,434,040	9,388,907
Inter-Departmental Charges	4,208,303	1,243,941	1,269,811	959,178	984,807	1,849,681
Inter-Departmental Billings	(267,103)	(250,000)	(250,000)	-	-	-
Transfers Out	9,416	82,067	82,067	34,538	34,538	34,538
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## 2016 Budget Highlights

The adopted budget includes:

- The reclassification of a long term hourly engineer position to an Engineer 2 for Stormwater Compliance (\$17,050).
- The conversion of a long term hourly Professional Assistant position to a Landscape Architect 1 and adds two LTE hourly Street and Sewer Machine Operator 1 positions for the Stormwater Greenway/Pond Prairies and Invasives Management Program (\$140,561).

The change from the Executive Budget to the Adopted Budget reflects the technical adjustment made in the Board of Estimates amendment number 1.



**Service: Stormwater Engineering and Administration***Service Description*

This service handles the design and construction inspection of stormwater infrastructure and the administration of stormwater related permits. This service also handles lake management activities and the maintenance of stormwater related records. General utility administration is also included in this service.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(8,882,337)	(8,979,706)	(12,013,116)	(12,609,401)	(13,360,372)	(4,380,666)
Salaries	228,054	2,167,900	1,494,436	2,040,492	2,011,869	(156,031)
Fringe Benefits	35,207	696,939	467,687	487,591	465,762	(231,177)
Supplies	77,983	90,138	155,155	155,155	155,155	65,017
Purchased Services	89,591	342,018	417,219	417,219	417,219	75,201
Debt/Other Financing Uses	7,789,956	7,249,334	9,555,891	9,434,040	9,388,907	2,139,573
Inter-Departmental Charges	1,485,775	69,054	356,149	381,778	479,746	410,692
Inter-Departmental Billings	(252,914)	-	-	-	-	-
Transfers Out	9,416	49,432	26,665	26,665	26,665	(22,767)
<b>Total</b>	<b>\$ 580,733</b>	<b>\$ 1,685,109</b>	<b>\$ 460,086</b>	<b>\$ 333,539</b>	<b>\$ (415,049)</b>	<b>\$ (2,100,158)</b>

**Service: Stormwater Operations***Service Description*

This service is responsible for ensuring that the City's stormwater collection and drainage systems operate as designed and to maximize the useful life of these assets. Activities include the periodic cleaning of storm sewer main and leads; scheduled cleaning of catch basins and specialized stormwater filtration devices; post-storm cleaning of grates and inlets; greenway mowing; CCTV inspection and GPS structure inspections to assess cleaning activity effectiveness; assessing the condition of existing sewers to identify candidates for repair and rehabilitation; providing pre-design/post-construction pipe surveys for designers, inspectors, and mapping; repair of defects in mains, leads, and structures; utility locating and marking to protect underground facilities from damage; and illicit discharge inspection.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(6,416,003)	(5,771,185)	(4,843,052)	(4,843,052)	(4,843,052)	928,133
Salaries	1,895,758	1,693,603	2,826,621	2,907,005	2,852,712	1,159,109
Fringe Benefits	616,890	893,223	457,207	468,368	504,343	(388,880)
Supplies	147,415	209,843	179,240	214,240	214,240	4,397
Purchased Services	466,868	331,885	308,998	308,998	308,998	(22,887)
Inter-Departmental Charges	2,722,528	1,174,887	603,029	603,029	1,369,935	195,048
Inter-Departmental Billings	(14,189)	(250,000)	-	-	-	250,000
Transfers Out	-	32,635	7,873	7,873	7,873	(24,762)
<b>Total</b>	<b>\$ (580,733)</b>	<b>\$ (1,685,109)</b>	<b>\$ (460,084)</b>	<b>\$ (333,539)</b>	<b>\$ 415,049</b>	<b>\$ 2,100,158</b>

Position Title	CG-RG	2015		2016		2016		2016	
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Electrician Foreperson	71-05	1.00	60,790	1.00	65,109	1.00	65,109	1.00	65,480
*Electrician	71-04	1.00	68,429	1.00	70,863	2.00	126,074	2.00	126,793
Plumber	71-04	1.00	62,035	1.00	66,353	1.00	66,353	1.00	66,731
City Engineer	21-21	1.00	136,111	1.00	142,275	1.00	142,275	1.00	143,086
Administrative Assistant	20-14	1.00	47,163	1.00	48,573	1.00	48,573	1.00	48,850
Program Assistant 3	20-13	-	-	1.00	57,997	1.00	57,997	1.00	58,328
Administrative Clerk 2	20-11	2.00	105,593	1.00	54,099	1.00	54,099	1.00	54,408
Program Assistant 1	20-11	2.00	103,006	3.00	156,598	3.00	156,598	3.00	157,491
Account Clerk 2	20-09	-	-	-	-	0.50	20,548	0.50	20,665
Administrative Clerk 1	20-09	1.00	43,478	-	-	-	-	-	-
Assistant City Engineer	18-17	1.00	114,660	1.00	118,036	1.00	118,036	1.00	118,709
Facilities & Sustainability Man.	18-16	1.00	103,684	1.00	108,075	1.00	108,075	1.00	108,691
Principal Engineer 2	18-16	2.00	94,960	1.00	111,759	1.00	111,759	1.00	112,396
Engineering Operations Mgr.	18-15	1.00	98,479	1.00	106,535	1.00	106,535	1.00	107,143
Principal Engineer 1	18-15	3.00	407,617	4.00	412,705	4.00	412,705	4.00	415,057
Architect 4	18-12	2.00	187,461	2.00	191,227	2.00	191,227	2.00	192,317
Eng. Financial Manager	18-12	1.00	85,206	1.00	88,846	1.00	88,846	1.00	89,352
Engineer 4	18-12	10.00	831,102	9.00	805,713	9.00	805,713	9.00	810,305
Computer Mapping/GIS Coord.	18-11	1.00	85,944	1.00	88,647	1.00	88,647	1.00	89,152
Architect 3	18-10	3.00	222,526	3.00	230,707	3.00	230,707	3.00	232,022
Construction Manager	18-10	1.00	63,155	1.00	71,681	1.00	71,681	1.00	72,090
Engineer 3	18-10	4.00	322,082	5.00	411,595	5.00	411,595	5.00	413,941
Hydrogeologist 3	18-10	1.00	60,894	0.60	47,018	0.60	47,018	0.60	47,286
Water Resource Specialist 3	18-10	1.00	78,340	-	-	-	-	-	-
Sidewalk Program Supervisor	18-09	1.00	72,692	1.00	75,016	1.00	75,016	1.00	75,443
Accountant 2	18-08	1.00	56,653	1.00	68,197	1.00	68,197	1.00	68,585
Engineer 2	18-08	7.00	460,541	4.00	282,374	6.00	396,006	6.00	398,263
Landscape Architect 2	18-08	-	-	-	-	1.00	75,803	1.00	76,235
Management Info. Spec. 2	18-08	2.00	137,829	2.00	141,868	2.00	141,868	2.00	142,676
Surveyor 2	18-08	3.00	208,426	3.00	214,823	3.00	214,823	3.00	216,048
Public Works Genl Foreperson	18-07	4.00	257,052	4.00	271,709	4.00	271,709	4.00	273,258
Water Resource Specialist 2	18-08	-	-	1.00	69,204	1.00	69,204	1.00	69,598
Engineer 1	18-06	-	-	1.00	56,573	1.00	56,573	1.00	56,895
Landscape Architect 1	18-06	-	-	-	-	1.00	52,381	1.00	52,680
Program Assistant 2	17-12	-	-	1.00	54,057	1.00	54,057	1.00	54,365
Secretary 2	17-11	1.00	50,694	-	-	-	-	-	-
Engineering Program Spec. 1	16-17	4.00	262,784	4.00	274,668	3.00	204,126	3.00	205,290
Maintenance Mechanic 2	16-15	2.00	127,119	2.00	131,638	2.00	131,638	2.00	132,388
Civil Technician 2	16-14	1.00	51,190	-	-	-	-	-	-

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Maintenance Mechanic 1	16-13	1.00	53,128	1.00	56,100	1.00	56,100	1.00	56,420
Civil Technician 1	16-12	-	-	1.00	54,438	1.00	54,438	1.00	54,748
Custodial Services Coord	16-11	1.00	-	1.00	47,424	1.00	47,424	1.00	47,694
Custodial Worker 3	16-09	1.00	50,318	1.00	52,926	1.00	52,926	1.00	53,227
Custodial Worker 2	16-07	12.00	507,163	10.50	501,206	10.50	501,206	10.50	504,063
Custodial Worker 1	16-02	0.50	-	2.00	82,106	2.00	82,106	2.00	82,574
Surveyor 1	15-12	1.00	61,214	1.00	67,536	1.00	67,536	1.00	67,921
Construction Inspector 2	15-11	8.00	524,283	7.00	479,133	7.00	479,133	7.00	481,864
Eng Operations Leadworker	15-10	3.00	183,549	3.00	190,623	3.00	190,623	3.00	191,709
Construction Inspector 1	15-09	5.00	269,450	7.00	404,414	7.00	404,414	7.00	406,719
CCTV Inspection Tech	15-08	-	-	3.00	166,026	3.00	166,026	3.00	166,973
Maintenance Mechanic 1	15-08	1.00	59,172	1.00	60,647	1.00	60,647	1.00	60,992
Engineering Field Aide	15-07	3.00	172,480	3.00	166,573	3.00	166,573	3.00	167,523
Engineering Oper. Maint. Wkr.	15-07	2.00	99,892	2.00	103,965	2.00	103,965	2.00	104,557
Sewer and Drainage Maint. Tech	15-07	-	-	14.00	782,385	14.00	782,385	14.00	786,845
Street & Sewer Mach. Oper. 3	15-07	3.00	173,010	3.00	176,762	3.00	176,762	3.00	177,769
Street & Sewer Maint. Wkr. 3	15-07	14.00	774,501	-	-	-	-	-	-
Operations Clerk	15-07	1.00	57,502	1.00	58,745	1.00	58,745	1.00	59,080
Street & Sewer Mach. Oper. 2	15-05	2.00	105,221	2.00	108,559	2.00	108,559	2.00	109,178
Street & Sewer Mach. Oper. 1	15-04	22.00	1,054,783	20.00	1,004,456	24.00	1,157,057	24.00	1,163,652
Street & Sewer Maint. Wkr. 1	15-03	-	-	2.00	82,994	2.00	82,994	2.00	83,467
Development Coordinator	xx-xx	-	-	-	-	1.00	73,100	1.00	73,517
To Landfill			(217,755)		(169,138)		(169,138)		(170,102)
To Sewer Utility			(2,618,397)		(2,429,575)		(2,429,575)		(2,443,423)
To Stormwater Utility			(1,884,003)		(657,040)		(762,237)		(766,582)
Budgeted Salary Savings			(136,795)		(200,000)		(200,000)		(200,000)
<b>Net Permanent Salaries</b>		<b>148.50</b>	<b>\$ 4,356,411</b>	<b>150.10</b>	<b>\$ 6,285,800</b>	<b>159.60</b>	<b>\$ 6,511,501</b>	<b>159.60</b>	<b>\$ 6,692,401</b>

\* One Electrician position is LTE.

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	-	3,779	7,000	5,918	5,918	5,918
COPY PRINTING SUPPLIES	4,935	7,779	4,460	10,458	10,458	10,458
FURNITURE	-	2,161	780	2,909	2,909	2,909
HARDWARE SUPPLIES	2,726	5,117	1,320	5,209	5,209	5,209
SOFTWARE LICENSES & SUPPLIES	1,308	1,660	830	7,500	7,500	7,500
POSTAGE	11,320	17,104	24,590	19,322	19,322	19,322
BOOKS AND SUBSCRIPTIONS	109	480	400	870	870	870
WORK SUPPLIES	100,136	165,256	191,360	164,158	164,158	164,158
JANITORIAL SUPPLIES	-	208	3,000	208	208	208
MEDICAL SUPPLIES	-	175	278	175	175	175
SAFETY SUPPLIES	572	4,447	11,740	2,321	2,321	2,321
UNIFORM CLOTHING SUPPLIES	2,656	6,477	3,909	6,414	6,414	6,414
FOOD AND BEVERAGE	-	-	20	-	-	-
BUILDING SUPPLIES	-	1,526	1,390	1,878	1,878	1,878
LANDSCAPING SUPPLIES	-	-	5,500	5,000	5,000	5,000
TREES SHRUBS PLANTS	1,400	530	730	1,500	1,500	1,500
FERTILIZERS AND CHEMICALS	-	-	280	-	-	-
MACHINERY AND EQUIPMENT	54,144	42,000	40,000	68,555	103,555	103,555
EQUIPMENT SUPPLIES	46,093	41,282	48,870	32,000	32,000	32,000
<b>Total</b>	<b>\$ 225,399</b>	<b>\$ 299,981</b>	<b>\$ 346,457</b>	<b>\$ 334,395</b>	<b>\$ 369,395</b>	<b>\$ 369,395</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	-	17,903	12,330	18,835	18,835	18,835
ELECTRICITY	11,990	35,817	23,620	35,328	35,328	35,328
WATER	-	4,505	4,460	7,839	7,839	7,839
SEWER	-	334	320	417	417	417
STORMWATER	118,176	99,232	87,037	121,340	121,340	121,340
TELEPHONE	-	3,513	3,280	3,250	3,250	3,250
CELLULAR TELEPHONE	158	4,275	4,240	3,139	3,139	3,139
BUILDING IMPROV REPAIR MAINT	-	3,677	2,960	4,993	4,993	4,993
PEST CONTROL	-	426	200	204	204	204
FACILITY RENTAL	300	300	410	300	300	300
CUSTODIAL BUILDING USE CHARGES	-	18,781	18,780	18,210	18,210	18,210
LANDFILL	11,356	58,954	95,000	62,284	62,284	62,284
GROUNDS IMPROV REPAIR MAINT	-	-	14,150	6,000	6,000	6,000
LANDSCAPING	88,487	75,000	50,710	90,000	90,000	90,000
COMMUNICATION DEVICE RPR MAIN	4,086	5,000	-	-	-	-
EQUIP IMPROV REPAIR MAINT	60,131	7,510	27,450	7,296	7,296	7,296
SYSTEM AND SOFTWARE MAINTENANC	-	31,834	31,830	31,610	31,610	31,610
VEHICLE REPAIR AND MAINTENANCE	-	50,000	42,600	60,000	60,000	60,000
LEASE RENTAL OF EQUIPMENT	240	5,000	40	5,000	5,000	5,000
STREET IMPROV REPAIR MAINT	-	1,000	-	1,000	1,000	1,000
PLANT IN SERVICE IMPROV REPAIR	-	2,500	1,320	2,500	2,500	2,500
RECRUITMENT	-	156	310	306	306	306
MILEAGE	-	4,765	3,500	4,300	4,300	4,300
CONFERENCES AND TRAINING	7,346	11,388	12,850	11,942	11,942	11,942
MEMBERSHIPS	18,368	21,723	29,440	28,396	28,396	28,396
UNIFORM LAUNDRY	2,618	3,747	3,470	3,947	3,947	3,947
MEDICAL SERVICES	-	-	420	750	750	750
WORK STUDY SERVICES	223	-	-	-	-	-
AUDIT SERVICES	2,899	4,200	4,850	4,300	4,300	4,300
LEGAL SERVICES	-	-	1,210	-	-	-
DELIVERY FREIGHT CHARGES	40	530	570	550	550	550
STORAGE SERVICES	-	489	430	480	480	480
CONSULTING SERVICES	75,957	44,000	54,540	23,000	23,000	23,000
ADVERTISING SERVICES	-	2,271	2,030	2,581	2,581	2,581
ENGINEERING SERVICES	-	-	1,390	5,000	5,000	5,000
INSPECTION SERVICES	-	192	-	200	200	200
LOCATING MARKING SERVICES	5,477	5,700	7,490	5,700	5,700	5,700
LAB SERVICES	-	-	3,370	500	500	500
PARKING TOWING SERVICES	510	350	550	350	350	350
SECURITY SERVICES	-	444	600	450	450	450
OTHER SERVICES AND EXPENSES	63,135	57,716	222,150	63,337	63,337	63,337
COMMUNITY AGENCY CONTRACTS	28,409	-	-	-	-	-
TAXES AND SPECIAL ASSESSMENTS	26,675	50,000	6,900	50,000	50,000	50,000
PERMITS AND LICENSES	29,879	40,671	36,700	40,583	40,583	40,583
<b>Total</b>	<b>\$ 556,460</b>	<b>\$ 673,903</b>	<b>\$ 813,507</b>	<b>\$ 726,217</b>	<b>\$ 726,217</b>	<b>\$ 726,217</b>

## Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	1,084,439	1,039,100	1,039,100	1,098,726	1,098,726	1,030,155
PRINCIPAL	4,652,116	4,768,700	4,768,700	4,933,316	4,933,316	4,956,754
CONTINGENT RESERVE	-	1,441,534	2,243,086	3,523,849	3,401,998	3,401,998
FUND BALANCE GENERATED	2,053,401	-	-	-	-	-
<b>Total</b>	<b>\$ 7,789,956</b>	<b>\$ 7,249,334</b>	<b>\$ 8,050,886</b>	<b>\$ 9,555,891</b>	<b>\$ 9,434,040</b>	<b>\$ 9,388,907</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ATTORNEY	192	-	-	-	-	-
ID CHARGE FROM FINANCE	18,190	-	-	-	-	-
ID CHARGE FROM INFORMATION TEC	18,185	18,145	18,145	18,180	18,180	18,180
ID CHARGE FROM PUBLIC HEALTH M	2,060	39,035	39,035	36,214	36,214	36,214
ID CHARGE FROM ENGINEERING	403,258	40,063	40,063	40,063	40,063	40,063
ID CHARGE FROM FLEET SERVICES	98,131	922,838	922,838	252,487	252,487	1,117,361
ID CHARGE FROM LANDFILL	-	18,145	18,145	22,500	22,500	22,500
ID CHARGE FROM STREETS	3,054,672	-	-	-	-	-
ID CHARGE FROM TRAFFIC ENGINEE	167	8,051	8,051	7,774	7,774	7,774
ID CHARGE FROM COM DEV BLK GNT	-	-	-	-	25,629	25,629
ID CHARGE FROM SEWER	399,979	189,444	189,444	265,000	265,000	265,000
ID CHARGE FROM STORMWATER	4,613	3,220	3,220	-	-	-
ID CHARGE FROM WATER	208,856	5,000	30,870	316,960	316,960	316,960
<b>Total</b>	<b>\$ 4,208,303</b>	<b>\$ 1,243,941</b>	<b>\$ 1,269,811</b>	<b>\$ 959,178</b>	<b>\$ 984,807</b>	<b>\$ 1,849,681</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO ENGINEERING	(46,111)	(39,341)	(39,341)	-	-	-
ID BILLING TO LANDFILL	-	(5,215)	(5,215)	-	-	-
ID BILLING TO SEWER	(202,190)	(202,224)	(202,224)	-	-	-
ID BILLING TO STORMWATER	(4,613)	(3,220)	(3,220)	-	-	-
ID BILLING TO WATER	(14,189)	-	-	-	-	-
<b>Total</b>	<b>\$ (267,103)</b>	<b>\$ (250,000)</b>	<b>\$ (250,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(25,000)	(60,491)	(60,491)	(51,869)	(51,869)	(51,869)
STATE REVENUES OPERATING	(10,000)	-	-	-	-	-
STATE REVENUES CAPITAL	-	-	(25,000)	-	-	-
LOCAL REVENUES OPERATING	(2,000)	-	-	-	-	-
REPRODUCTION SERVICES	(4,750)	-	-	-	-	-
ENGINEERING SERVICES	(23,295)	(70,000)	(70,000)	(80,000)	(80,000)	(80,000)
SALE OF RECYCLABLES	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
REIMBURSEMENT OF EXPENSE	(460,678)	(2,500)	(200,000)	(275,000)	(275,000)	(275,000)
UTILITY FEE	(1,124,464)	-	(1,023,030)	(1,134,279)	(1,134,279)	(1,134,279)
EROSION CONTROL FEE	(7,630)	(85,000)	(100,000)	(120,000)	(120,000)	(120,000)
STORMWATER MGMT FEE	(129,186)	(65,000)	(80,000)	(75,000)	(75,000)	(75,000)
STORMWATER ONLY	(1,085,824)	(3,612,791)	(2,954,206)	(2,766,425)	(2,766,425)	(2,766,425)
RESIDENTIAL	(110)	(5,519,172)	(4,517,342)	(3,903,463)	(3,903,463)	(3,903,463)
COMMERCIAL	(3,904)	(3,692,743)	(3,549,357)	(3,109,447)	(3,109,447)	(3,109,447)
INDUSTRIAL	25	(152,943)	(143,974)	(125,644)	(125,644)	(125,644)
PUBLIC AUTHORITIES	(8,388,832)	(1,008,751)	(1,457,550)	(939,810)	(939,810)	(939,810)
STREET OPENING PERMITS	(1,100)	(3,500)	(3,500)	(4,000)	(4,000)	(4,000)
SPEC ASSESSMENTS CAPITAL	(61,343)	(100,000)	(100,000)	-	-	-
LATE FEES	(20)	(55,000)	(48,515)	(48,000)	(48,000)	(48,000)
INTEREST	(3,523,436)	(93,000)	(93,000)	(85,000)	(85,000)	(85,000)
CONTRIBUTIONS AND DONATIONS	-	-	(1,000)	-	-	-
MISCELLANEOUS REVENUE	(85,728)	-	(35,000)	(30,000)	(30,000)	(30,000)
SALE OF ASSETS	(64,600)	-	-	(26,000)	(26,000)	(26,000)
TRADE IN ALLOWANCE	(12,807)	(25,000)	(25,000)	-	-	-
GENERAL OBLIGATION BOND ALLOC	-	-	(68,000)	-	-	-
FUND BALANCE APPLIED	-	-	(230,000)	(4,077,231)	(4,673,516)	(5,424,487)
TRANSFER IN FROM GENERAL	(500)	-	-	-	-	-
TRANSFER IN FROM OTHER RESTRIC	(4,619)	-	-	-	-	-
TRANSFER IN FROM CAPITAL PROJE	(274,388)	(200,000)	-	-	-	-
TRANSFER IN FROM FLEET SERVICE	(4,153)	-	-	-	-	-
<b>Total</b>	<b>\$ (15,298,341)</b>	<b>\$ (14,750,891)</b>	<b>\$ (14,789,964)</b>	<b>\$ (16,856,168)</b>	<b>\$ (17,452,453)</b>	<b>\$ (18,203,424)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	9,416	23,494	23,494	14,538	14,538	14,538
TRANSFER OUT TO WORKERS COMPE	-	52,813	52,813	-	-	-
TRANSFER OUT TO CAPITAL PROJEC	-	5,760	5,760	20,000	20,000	20,000
<b>Total</b>	<b>\$ 9,416</b>	<b>\$ 82,067</b>	<b>\$ 82,067</b>	<b>\$ 34,538</b>	<b>\$ 34,538</b>	<b>\$ 34,538</b>

## Streets Division

### Agency Mission

The mission of the Streets Division is to provide a clean and safe City for Madison's residents, businesses and guests by collecting, processing, and disposing of solid wastes and recyclables; cleaning, maintaining and repairing streets; removing snow and ice from City streets; removing noxious weeds; minimizing the environmental impact of these services; and providing customers with accurate and timely information about services offered.

### Agency Overview

The Agency provides services of recycling; roadside clean up; snow and ice control; solid waste management; and street repair and maintenance. The Streets Division is an active participant in the Neighborhood Resource Team program.

### Budget Overview

Service	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Recycling	5,950,872	6,491,974	6,267,365	8,532,039	7,297,782	7,033,759
Roadside Cleanup	1,207,044	1,127,811	1,103,818	948,337	898,718	1,033,760
Snow and Ice Control	5,739,323	3,990,270	6,462,123	6,783,845	6,729,741	6,706,972
Solid Waste Management	9,445,086	11,936,208	8,911,677	9,202,183	9,125,433	8,637,347
Street Repair and Maintenance	1,584,741	1,428,687	1,553,848	1,692,527	1,642,183	1,570,593
Street Sweeping	203,592	283,943	345,915	-	-	89
<b>Total</b>	<b>\$ 24,130,658</b>	<b>\$ 25,258,893</b>	<b>\$ 24,644,744</b>	<b>\$ 27,158,931</b>	<b>\$ 25,693,857</b>	<b>\$ 24,982,520</b>

Major	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(1,777,186)	(1,953,610)	(1,733,610)	(1,663,610)	(1,695,610)	(1,695,610)
Salaries	10,544,108	9,561,920	8,509,026	9,131,440	9,131,440	9,364,549
Fringe Benefits	3,941,237	3,587,403	3,883,379	3,845,137	3,845,137	3,822,074
Supplies	2,174,217	1,731,625	1,832,130	1,711,460	1,743,460	1,743,460
Purchased Services	4,362,095	4,827,313	4,649,577	4,898,125	4,898,125	5,063,125
Inter-Departmental Charges	7,689,910	7,018,020	7,018,020	8,781,184	7,316,110	6,747,136
Inter-Departmental Billings	(3,292,040)	-	-	(73,000)	(73,000)	(590,409)
Transfers Out	488,318	486,222	486,222	528,195	528,195	528,195
<b>Total</b>	<b>\$ 24,130,658</b>	<b>\$ 25,258,893</b>	<b>\$ 24,644,744</b>	<b>\$ 27,158,931</b>	<b>\$ 25,693,857</b>	<b>\$ 24,982,520</b>

### 2016 Budget Highlights

The adopted budget includes:

- The addition of 4.0 FTE positions and related support and equipment for Emerald Ash Borer mitigation, primarily related to stump grubbing, beginning in April 2016. Total costs are \$256,000, of which \$231,620 will be charged to the capital budget. The remaining \$24,380 will be supported by the levy.
- A reduction in anticipated revenue from the sale of recyclables to reflect 2016 revenue projections (\$250,000).
- The addition of stump grubbing mats, which are erosion control blankets that allow for newly seeded areas grow (\$32,000)
- Funding for the continuation of the mattress and box spring recycling program (\$180,000).

Adjustments between the Executive budget and Adopted budget reflect technical changes made as part of BOE Amendment 1.



**Service: Recycling***Service Description*

This service provides bi-weekly, single stream curbside collection of recyclables using automated collection. Yard waste and leaves are collected curbside during April and in the fall and are accepted at three Self Help Drop Off Sites during the remainder of the growing season. These Drop Off Sites also accept brush from City of Madison residents. Brush is collected curbside from City of Madison households from April through mid October. The yard waste is taken to Dane County operated compost sites and the logs and brush are processed into mulch and made available for City residents to obtain and reuse at their residences.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,396,482)	(1,336,000)	(1,101,000)	(1,101,000)	(1,101,000)	235,000
Salaries	3,146,480	2,699,857	2,683,106	2,683,106	2,697,871	(1,986)
Fringe Benefits	1,092,324	1,065,116	1,020,044	1,020,044	995,616	(69,500)
Supplies	146,290	221,052	157,314	157,314	157,314	(63,738)
Purchased Services	1,096,480	1,057,393	1,183,665	1,183,665	1,183,665	126,272
Inter-Departmental Charges	2,614,380	2,666,587	4,448,543	3,214,286	2,959,926	293,339
Inter-Departmental Billings	(891,351)	-	(176)	(176)	(176)	(176)
Transfers Out	142,750	117,969	140,542	140,542	140,542	22,573
<b>Total</b>	<b>\$ 5,950,872</b>	<b>\$ 6,491,974</b>	<b>\$ 8,532,039</b>	<b>\$ 7,297,782</b>	<b>\$ 7,033,759</b>	<b>\$ 541,785</b>

**Service: Roadside Cleanup***Service Description*

This service performs noxious weed removal, stump removal and graffiti eradication. Property owners with vacant property within the City of Madison must remove any noxious weed, as defined by State statute, or the City of Madison will remove them at the property owner's expense. These regulations also apply to unimproved roadways. After Forestry removes trees from City owned property, the tree stumps are removed, cleaned and filled with top soil by Streets Division crews prior to Forestry replanting a new tree. Graffiti found on City property is eradicated. Graffiti found on private property is either eradicated with the property owner being assessed or the address is referred to Building Inspection for citing and private eradication.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(5,203)	(337,610)	(237,610)	(269,610)	(269,610)	68,000
Salaries	471,873	739,006	164,794	164,794	345,589	(393,417)
Fringe Benefits	200,308	313,634	101,276	101,276	124,451	(189,183)
Supplies	42,340	-	-	32,000	32,000	32,000
Purchased Services	19,024	-	1,000	1,000	1,000	1,000
Inter-Departmental Charges	467,553	412,781	918,877	869,258	800,330	387,549
Transfers Out	11,149	-	-	-	-	-
<b>Total</b>	<b>\$ 1,207,044</b>	<b>\$ 1,127,811</b>	<b>\$ 948,337</b>	<b>\$ 898,718</b>	<b>\$ 1,033,760</b>	<b>\$ (94,051)</b>

**Service: Snow and Ice Control***Service Description*

This service is responsible for the removal of snow and ice from all Madison streets and bicycle ways. This operation includes salting, sanding and plowing. Madison practices a "sensible salting" policy; salt and liquid calcium chloride are applied only to predetermined routes which cover bus routes, main streets, connecting streets and streets leading to and from schools. All other City streets, hills, intersections and railroad crossings are sanded. A snow accumulation event of three inches or more results in a City-wide, or "general" plowing operation. On average, this standard has contributed to the performance of five general plowings per snow season. In addition to the City's 85 to 90 pieces of equipment available for plowing, the City employs private contractors capable of furnishing graders and end loaders for general plowing operations. Under normal conditions, a general plowing effort is completed in 10 to 12 hours.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,110)	(50,000)	(50,000)	(50,000)	(50,000)	-
Salaries	1,573,807	50,002	2,682,282	2,682,282	2,697,663	2,647,661
Fringe Benefits	611,421	25,901	993,293	993,293	972,304	946,403
Supplies	1,547,742	1,238,470	1,316,260	1,316,260	1,316,260	77,790
Purchased Services	442,665	803,599	805,900	805,900	805,900	2,301
Inter-Departmental Charges	1,568,721	1,829,104	1,007,223	953,119	877,958	(951,146)
Inter-Departmental Billings	(100,775)	-	(71,450)	(71,450)	(13,450)	(13,450)
Transfers Out	96,852	93,194	100,336	100,336	100,336	7,142
<b>Total</b>	<b>\$ 5,739,323</b>	<b>\$ 3,990,270</b>	<b>\$ 6,783,845</b>	<b>\$ 6,729,741</b>	<b>\$ 6,706,972</b>	<b>\$ 2,716,702</b>

**Service: Solid Waste Management***Service Description*

This service collects and disposes solid waste materials generated by City of Madison residents. Refuse is collected weekly using automated and semi-automated collection methods. Large Items are collected bi-weekly. All items are collected curbside, transferred at the City's Transfer Station and then deposited in the Dane County Landfill. Bulk metal items are salvaged. The change in inter-departmental billings is related to technical adjustments made as part of BOE Amendment 1.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(372,804)	(230,000)	(275,000)	(275,000)	(275,000)	(45,000)
Salaries	3,568,946	5,420,393	3,532,845	3,532,845	3,549,292	(1,871,101)
Fringe Benefits	1,326,755	1,954,711	1,340,559	1,340,559	1,347,025	(607,686)
Supplies	209,731	139,376	143,873	143,873	143,873	4,497
Purchased Services	2,561,366	2,806,241	2,786,610	2,786,610	2,951,610	145,369
Inter-Departmental Charges	2,043,261	1,658,859	1,474,126	1,397,376	1,296,786	(362,073)
Inter-Departmental Billings	(34,919)	-	(1,374)	(1,374)	(576,783)	(576,783)
Transfers Out	142,750	186,628	200,544	200,544	200,544	13,916
<b>Total</b>	<b>\$ 9,445,086</b>	<b>\$ 11,936,208</b>	<b>\$ 9,202,183</b>	<b>\$ 9,125,433</b>	<b>\$ 8,637,347</b>	<b>\$ (3,298,861)</b>

**Service: Street Repair and Maintenance***Service Description*

This service performs routine street maintenance, which includes filling of potholes and depressions, removal and replacement of damaged pavement, and grinding and resurfacing with crushed stone and sealant.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(333)	-	-	-	-	-
Salaries	640,826	523,328	379,138	379,138	380,898	(142,430)
Fringe Benefits	262,864	201,635	116,826	116,826	113,411	(88,224)
Supplies	157,657	94,617	94,012	94,012	94,012	(605)
Purchased Services	107,208	121,775	120,949	120,949	120,949	(826)
Inter-Departmental Charges	525,374	441,736	932,415	882,071	812,136	370,400
Inter-Departmental Billings	(159,723)	-	-	-	-	-
Transfers Out	50,868	45,596	49,187	49,187	49,187	3,591
<b>Total</b>	<b>\$ 1,584,741</b>	<b>\$ 1,428,687</b>	<b>\$ 1,692,527</b>	<b>\$ 1,642,183</b>	<b>\$ 1,570,593</b>	<b>\$ 141,906</b>

**Service: Street Sweeping***Service Description*

This service removes refuse and debris from all City of Madison streets. The Streets Division operates nine street sweepers. Streets are swept on a rotational pattern, by collection district. Aldermanic districts 13, 6 and portions of districts 2 and 11 are swept weekly in order to protect Madison's lakes by minimizing the amount of pollutants entering the lakes. Debris collected by sweepers is hauled away to a landfill to be used as cover material.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(1,255)	-	-	-	-	-
Salaries	1,142,176	129,334	(310,725)	(310,725)	(306,764)	(436,098)
Fringe Benefits	447,565	26,406	273,139	273,139	269,267	242,861
Supplies	70,457	38,110	-	-	-	(38,110)
Purchased Services	135,352	38,305	-	-	-	(38,305)
Inter-Departmental Charges	470,621	8,953	-	-	-	(8,953)
Inter-Departmental Billings	(2,105,272)	-	-	-	-	-
Transfers Out	43,949	42,835	37,586	37,586	37,586	(5,249)
<b>Total</b>	<b>\$ 203,592</b>	<b>\$ 283,943</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 89</b>	<b>\$ (283,854)</b>

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Streets Superintendent	21-18	1.00	113,573	1.00	116,900	1.00	116,900	1.00	117,567
Public Information Assistant	20-11	-	-	-	-	-	-	-	-
Administrative Clerk 1	20-09	2.00	103,180	2.00	105,765	2.00	105,765	2.00	106,368
Street Operations Manager	18-14	1.00	99,651	1.00	102,580	1.00	102,580	1.00	103,165
Streets/PW Strait. Init. Coord.	18-12	1.00	97,188	1.00	99,618	1.00	99,618	1.00	100,186
Public Works General Supv.	18-10	2.00	165,136	2.00	170,420	2.00	170,420	2.00	171,391
Streets Operations Analyst	18-10	1.00	74,975	1.00	78,364	1.00	78,364	1.00	78,811
Process Plant Supervisor	18-08	1.00	75,319	1.00	77,509	1.00	77,509	1.00	77,950
Streets General Supervisor	18-08	2.00	149,854	2.00	154,324	2.00	154,324	2.00	155,204
Gen. Maint. Repair Coordinator	18-07	2.00	133,561	-	-	-	-	-	-
Public Works General Fore.	18-07	8.00	547,400	10.00	713,175	10.00	713,175	10.00	717,240
Administrative Secretary	17-11	1.00	47,640	-	-	-	-	-	-
Administrative Clerk 1	17-09	-	-	1.00	48,136	1.00	48,136	1.00	48,410
Operations Clerk	16-10	2.00	105,908	2.00	109,843	2.00	109,843	2.00	110,469
Operating Assistant	15-09	1.00	62,936	1.00	64,292	1.00	64,292	1.00	64,658
Maintenance Mechanic	15-08	2.00	120,519	2.00	123,117	2.00	123,117	2.00	123,819
Operating Maintenance Worker	15-07	5.00	281,360	6.00	329,715	6.00	329,715	6.00	331,594
Street Machine Operator 3	15-07	25.00	1,388,706	28.00	1,589,018	28.00	1,589,018	28.00	1,598,075
Street & Sewer Maint. Wkr. 2	15-06	6.00	315,286	6.00	319,627	6.00	319,627	6.00	321,449
Street Machine Operator 2	15-05	25.00	1,308,638	25.00	1,329,199	25.00	1,329,199	25.00	1,336,775
Street Machine Operator 1	15-04	91.00	4,443,896	91.00	4,516,200	91.00	4,516,200	91.00	4,541,942
Street & Sewer Maint. Wkr. 1	15-03	4.00	150,620	4.00	173,210	4.00	173,210	4.00	174,197
Budgeted Salary Savings			(199,059)		(173,800)		(173,800)		(173,800)
Net Permanent Salaries		183.00	\$ 9,586,287	187.00	\$ 10,047,212	187.00	\$ 10,047,212	187.00	\$ 10,105,472

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	86,978	-	-	-
OFFICE SUPPLIES	7,513	8,082	4,776	7,582	7,582	7,582
COPY PRINTING SUPPLIES	22,041	16,042	4,217	13,542	13,542	13,542
FURNITURE	6,173	1,791	1,979	1,791	1,791	1,791
HARDWARE SUPPLIES	2,914	1,791	5,616	1,791	1,791	1,791
POSTAGE	21,568	13,178	2,140	8,178	8,178	8,178
BOOKS AND SUBSCRIPTIONS	699	795	-	630	630	630
WORK SUPPLIES	423,150	322,442	350,000	324,621	356,621	356,621
JANITORIAL SUPPLIES	6,995	2,792	23,864	4,792	4,792	4,792
MEDICAL SUPPLIES	1,923	1,325	636	1,825	1,825	1,825
SAFETY SUPPLIES	18,809	13,679	11,529	9,000	9,000	9,000
SNOW REMOVAL SUPPLIES	1,474,646	1,109,000	1,100,000	1,193,000	1,193,000	1,193,000
UNIFORM CLOTHING SUPPLIES	36,390	31,086	30,000	28,086	28,086	28,086
BUILDING	-	-	396	-	-	-
BUILDING SUPPLIES	13,782	8,622	10,000	6,622	6,622	6,622
EQUIPMENT SUPPLIES	137,614	201,000	200,000	110,000	110,000	110,000
<b>Total</b>	<b>\$ 2,174,217</b>	<b>\$ 1,731,625</b>	<b>\$ 1,832,130</b>	<b>\$ 1,711,460</b>	<b>\$ 1,743,460</b>	<b>\$ 1,743,460</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	80,529	112,675	67,744	72,675	72,675	72,675
ELECTRICITY	107,866	112,693	119,846	99,693	99,693	99,693
WATER	58,014	37,785	43,818	65,747	65,747	65,747
STORMWATER	12,581	10,970	6,685	10,970	10,970	10,970
TELEPHONE	6,714	6,650	7,034	7,150	7,150	7,150
CELLULAR TELEPHONE	6,433	8,023	6,101	6,023	6,023	6,023
SYSTEMS COMMUNICATION INTERNET	4,796	5,000	2,286	5,000	5,000	5,000
BUILDING IMPROV REPAIR MAINT	32,170	42,507	28,890	31,507	31,507	31,507
WASTE DISPOSAL	282,840	244,700	225,059	198,000	198,000	198,000
PEST CONTROL	2,299	2,296	1,968	1,796	1,796	1,796
ELEVATOR REPAIR	-	-	2,461	-	-	-
LANDFILL	2,276,452	2,453,406	2,362,620	2,453,406	2,453,406	2,438,406
PROCESS FEES RECYCLABLES	915,871	887,250	830,000	846,300	846,300	846,300
RESOURCE RECOVERY	-	24,000	174,106	206,000	206,000	386,000
GROUNDS IMPROV REPAIR MAINT	81,832	100,000	-	100,000	100,000	100,000
EQUIP IMPROV REPAIR MAINT	19,215	20,704	28,391	20,704	20,704	20,704
LEASE RENTAL OF EQUIPMENT	361,668	685,000	600,045	700,000	700,000	700,000
STREET IMPROV REPAIR MAINT	1,103	5,000	53,131	5,000	5,000	5,000
RECRUITMENT	1,125	844	284	844	844	844
MILEAGE	1,311	2,000	1,049	1,500	1,500	1,500
CONFERENCES AND TRAINING	7,601	4,458	9,588	4,458	4,458	4,458
MEMBERSHIPS	-	600	-	600	600	600
UNIFORM LAUNDRY	8,876	6,653	7,747	6,653	6,653	6,653
CONSULTING SERVICES	15,548	2,100	375	2,100	2,100	2,100
ADVERTISING SERVICES	40,674	23,919	25,000	23,919	23,919	23,919
PRINTING SERVICES	-	-	118	-	-	-
OTHER SERVICES AND EXPENSES	25,807	18,663	35,000	18,663	18,663	18,663
PERMITS AND LICENSES	10,770	9,417	10,232	9,417	9,417	9,417
<b>Total</b>	<b>\$ 4,362,095</b>	<b>\$ 4,827,313</b>	<b>\$ 4,649,577</b>	<b>\$ 4,898,125</b>	<b>\$ 4,898,125</b>	<b>\$ 5,063,125</b>

## Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ENGINEERING	170,031	99,155	99,155	49,125	49,125	55,152
ID CHARGE FROM FLEET SERVICES	7,460,465	6,884,645	6,884,645	8,702,525	7,237,451	6,662,450
ID CHARGE FROM TRAFFIC ENGINEE	40,441	34,220	34,220	29,534	29,534	29,534
ID CHARGE FROM PARKS	14,998	-	-	-	-	-
ID CHARGE FROM WATER	3,974	-	-	-	-	-
<b>Total</b>	<b>\$ 7,689,910</b>	<b>\$ 7,018,020</b>	<b>\$ 7,018,020</b>	<b>\$ 8,781,184</b>	<b>\$ 7,316,110</b>	<b>\$ 6,747,136</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO STREETS	-	-	-	(58,000)	(58,000)	(575,409)
ID BILLING TO TRAFFIC ENGINEE	(2,552)	-	-	-	-	-
ID BILLING TO PARKS	(44,490)	-	-	-	-	-
ID BILLING TO PARKING	(883)	-	-	-	-	-
ID BILLING TO SEWER	(118,310)	-	-	-	-	-
ID BILLING TO STORMWATER	(3,033,157)	-	-	-	-	-
ID BILLING TO TRANSIT	(80,063)	-	-	-	-	-
ID BILLING TO WATER	(12,586)	-	-	(15,000)	(15,000)	(15,000)
<b>Total</b>	<b>\$ (3,292,040)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (73,000)</b>	<b>\$ (73,000)</b>	<b>\$ (590,409)</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
STATE REVENUES CAPITAL	(51,000)	-	-	-	-	-
LOCAL REVENUES OPERATING	(90,624)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
OTHER UNIT OF GOV REVENUES OP	(8,902)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
MISCELLANEOUS CHRGS FOR SERVIC	(152,667)	(130,000)	(130,000)	(170,000)	(170,000)	(170,000)
APPLIANCE COLLECTION	(231,136)	(175,000)	(175,000)	(220,000)	(220,000)	(220,000)
SALE OF RECYCLABLES	(1,180,009)	(1,156,000)	(936,000)	(906,000)	(906,000)	(906,000)
GRAFFITI REMOVAL	(4,984)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
REIMBURSEMENT OF EXPENSE	(18)	-	-	-	-	-
SPEC ASSESSMENTS CAPITAL	(54)	-	-	-	-	-
MISCELLANEOUS REVENUE	(1,477)	-	-	-	-	-
SALE OF ASSETS	(52,664)	(50,000)	(50,000)	(25,000)	(25,000)	(25,000)
TRANSFER IN FROM CAPITAL PROJE	-	(332,610)	(332,610)	(232,610)	(264,610)	(264,610)
TRANSFER IN FROM FLEET SERVICE	(3,650)	-	-	-	-	-
<b>Total</b>	<b>\$ (1,777,186)</b>	<b>\$ (1,953,610)</b>	<b>\$ (1,733,610)</b>	<b>\$ (1,663,610)</b>	<b>\$ (1,695,610)</b>	<b>\$ (1,695,610)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	138,377	142,302	142,302	127,902	127,902	127,902
TRANSFER OUT TO WORKERS COMPE	349,941	343,920	343,920	400,293	400,293	400,293
<b>Total</b>	<b>\$ 488,318</b>	<b>\$ 486,222</b>	<b>\$ 486,222</b>	<b>\$ 528,195</b>	<b>\$ 528,195</b>	<b>\$ 528,195</b>

## Traffic Engineering

### Agency Mission

The mission of the Traffic Engineering Division is to provide and manage the environmentally sensitive, safe, efficient, affordable, reliable and convenient movement of people and goods through communications, transportation planning and the design, operation and maintenance of transportation facilities.

### Agency Overview

The Agency uses the tools available in transportation planning and operations to ensure safe, efficient, affordable, reliable and convenient movement of people and goods. These tools include a wide range of traffic study techniques and countermeasures. Examples include: traffic control devices, geometric design, safety studies, noise studies, pedestrian and bicycle safety and communications. The Traffic Engineering Division is an active participant in the Neighborhood Resource Team program.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Bicycle and Pedestrian Services	161,040	225,066	225,066	256,080	246,311	286,011
Communications	478,896	444,003	444,003	1,208,351	1,197,938	1,205,268
Pavement Markings	793,646	657,081	657,081	589,655	612,467	613,040
Services	939,583	1,150,542	1,150,542	1,176,059	1,165,322	1,168,490
Signals	892,726	797,305	797,305	705,120	699,220	700,988
Signing	1,096,620	924,643	924,643	1,270,552	1,161,428	1,162,629
Streetlighting	1,148,554	1,464,924	1,464,924	527,435	518,311	518,830
<b>Total</b>	<b>\$ 5,511,066</b>	<b>\$ 5,663,564</b>	<b>\$ 5,663,564</b>	<b>\$ 5,733,251</b>	<b>\$ 5,600,996</b>	<b>\$ 5,655,255</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(1,965,938)	(1,131,440)	(1,131,440)	(1,364,750)	(1,364,750)	(1,364,750)
Salaries	4,045,202	2,979,207	2,979,207	3,331,881	3,231,881	3,256,459
Fringe Benefits	1,453,780	1,407,358	1,407,358	1,460,561	1,460,561	1,441,386
Supplies	479,054	438,963	438,963	477,304	507,304	507,304
Purchased Services	1,641,706	1,870,100	1,870,100	1,833,000	1,833,000	1,872,920
Inter-Departmental Charges	571,455	550,040	550,040	544,970	482,715	482,715
Inter-Departmental Billings	(804,967)	(520,852)	(520,852)	(630,885)	(630,885)	(621,949)
Transfers Out	90,774	70,188	70,188	81,170	81,170	81,170
<b>Total</b>	<b>\$ 5,511,066</b>	<b>\$ 5,663,564</b>	<b>\$ 5,663,564</b>	<b>\$ 5,733,251</b>	<b>\$ 5,600,996</b>	<b>\$ 5,655,255</b>

### 2016 Budget Highlights

The adopted budget includes:

- Funding for the purchase of equipment to remove pavement markings (\$30,000).
- Funding for the installation of new street signs in the Mansion Hill Neighborhood (\$4,700).
- Funding for a Pedestrian Safety public awareness campaign to run on Metro buses throughout 2016 (\$39,920).

**Service: Bicycle & Pedestrian Services***Service Description*

This service is dedicated to Bicycle and Pedestrian infrastructure improvements and program administration. Included is funding for the Pedestrian and Bike Coordinator and Pedestrian and Bike Safety Assistant who help advocate for, coordinate and implement bicycle and pedestrian related programs.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(130,040)	(68,000)	(70,000)	(70,000)	(70,000)	(2,000)
Salaries	228,389	108,233	154,025	154,025	154,907	46,674
Fringe Benefits	65,668	46,304	46,394	46,394	45,292	(1,012)
Supplies	5,675	3,000	4,000	4,000	4,000	1,000
Purchased Services	10,327	42,022	41,937	41,937	81,857	39,835
Inter-Departmental Charges	255	93,507	79,724	69,955	69,955	(23,552)
Inter-Departmental Billings	(19,234)	-	-	-	-	-
<b>Total</b>	<b>\$ 161,040</b>	<b>\$ 225,066</b>	<b>\$ 256,080</b>	<b>\$ 246,311</b>	<b>\$ 286,011</b>	<b>\$ 60,945</b>

**Service: Communications***Service Description*

This service installs, repairs, calibrates, modifies and tests two-way radios and associated electronic equipment; and plans, designs and installs municipal communications systems. Services include: maintenance of the two-way radios used by all City agencies, Dane County and suburban police and fire agencies (radios are tested annually, and agencies and other entities are charged for this service); repair and servicing of intercom, public address and radar equipment for various public agencies; and filing of the necessary license applications and renewals, conducting scheduled frequency checks and compiling of reports required by the FCC. This service plans, designs, modifies and installs communications equipment for the City, the 911 Center, and other public entities. All communications equipment requires continuous maintenance and eventual replacement. The adjustment between to inter-departmental billings reflects a technical adjustment.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(170,663)	(348,900)	(150,600)	(150,600)	(150,600)	198,300
Salaries	656,688	808,787	920,796	920,796	924,599	115,812
Fringe Benefits	293,522	254,703	235,188	235,188	229,779	(24,924)
Supplies	57,487	62,751	62,837	62,837	62,837	86
Purchased Services	62,043	81,916	58,872	58,872	58,872	(23,044)
Inter-Departmental Charges	64,536	105,598	90,194	79,781	79,781	(25,817)
Inter-Departmental Billings	(495,670)	(520,852)	(8,936)	(8,936)	-	520,852
<b>Total</b>	<b>\$ 478,896</b>	<b>\$ 444,003</b>	<b>\$ 1,208,351</b>	<b>\$ 1,197,938</b>	<b>\$ 1,205,268</b>	<b>\$ 761,265</b>



**Service: Pavement Markings***Service Description*

This service performs an annual pavement marking inventory which includes planning, designing, preparing layouts and installing street and curb-side markings, utilizing both paint and semi-permanent marking materials such as preformed cold plastic, and epoxy. The service is responsible for the maintenance of the following: the centerline, lane line and edge line markings (divide streets and provide guidance for vehicular traffic); the crosswalk markings (identify crossing areas for pedestrians); the curb-side markings (emphasize parking prohibition along a particular stretch of curb); bike path and ramp markings; speed hump markings; pavement arrows and stop lines (provide additional regulatory information to motorists) and other similar markings. The service develops and administers the annual pavement marking contract. All pavement marking materials require maintenance on a continual basis.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(10,049)	(1,000)	(8,608)	(8,608)	(8,608)	(7,608)
Salaries	372,263	293,541	231,414	231,414	232,739	(60,802)
Fringe Benefits	121,777	79,964	70,373	70,373	69,621	(10,343)
Supplies	107,745	93,607	105,602	135,602	135,602	41,995
Purchased Services	123,829	141,465	148,667	148,667	148,667	7,202
Inter-Departmental Charges	94,141	49,504	42,207	35,019	35,019	(14,485)
Inter-Departmental Billings	(25,004)	-	-	-	-	-
<b>Total</b>	<b>\$ 793,646</b>	<b>\$ 657,081</b>	<b>\$ 589,655</b>	<b>\$ 612,467</b>	<b>\$ 613,040</b>	<b>\$ (44,041)</b>

**Service: Services***Service Description*

This service, in conjunction with the Pedestrian Bicycle Motor Vehicle Commission, provides overall leadership for traffic safety programs and assists on the overall transportation and traffic planning, design and transportation engineering for the City. In conjunction with City Engineering, the Department of Planning, Community and Economic Development, and Dane County Regional Planning, staff develop land use plans and evaluate the impact of potential land uses upon the existing transportation patterns and facilities. Services include: transportation and traffic planning, transportation design, special projects, design studies and traffic counts; driveway and parking lot review; review of conditional use, plat and rezoning applications; and other related issues. Staff assist neighborhoods and other government entities in planning transportation improvements. The neighborhood traffic management program has become an increasingly important part of the service's work.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(25,731)	-	-	-	-	-
Salaries	678,198	690,185	696,118	696,118	700,790	10,605
Fringe Benefits	210,409	251,905	256,275	256,275	254,771	2,866
Supplies	33,967	43,708	43,313	43,313	43,313	(395)
Purchased Services	60,873	55,827	11,651	11,651	11,651	(44,176)
Inter-Departmental Charges	5,888	108,917	168,702	157,965	157,965	49,048
Inter-Departmental Billings	(32,697)	-	-	-	-	-
Transfers Out	8,676	-	-	-	-	-
<b>Total</b>	<b>\$ 939,583</b>	<b>\$ 1,150,542</b>	<b>\$ 1,176,059</b>	<b>\$ 1,165,322</b>	<b>\$ 1,168,490</b>	<b>\$ 17,948</b>

**Service: Signals***Service Description*

This service is responsible for the installation, operation and upkeep of traffic signals. Staff maintain, clean, relamp, paint, align and inspect signal units annually; check signal controllers and detectors twice per year; and repair equipment damaged in crashes and storms. The electrical cost for each signalized intersection averages \$600 per year when using Light Emitting Diode lamps and maintenance averages \$2,500 per year. This section performs studies, planning and design associated with new installations as well as the regular review, revision and modernization for the 305 signalized intersections that Traffic Engineering maintains. Sixty-five signals are maintained by Traffic Engineering but are entirely owned and paid for by other units of government. Agreements allow the City to recover all of its costs, including engineering and overhead. Other work activity includes the installation and maintenance of fiber optics, which dramatically expanded with the completion of the MUFN-consortium project in June, 2013. This project added thirty-five miles of conduit to City infrastructure. The City's installed conduit backbone is essential for routing fiber, which allows lease revenue to continue to grow. The fiber network is vital for phone, internet, and data communication for all City Agencies.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(675,392)	(498,540)	(538,000)	(538,000)	(538,000)	(39,460)
Salaries	796,458	504,325	580,716	580,716	586,798	82,473
Fringe Benefits	296,729	358,380	369,852	369,852	365,538	7,158
Supplies	63,215	55,035	49,993	49,993	49,993	(5,042)
Purchased Services	338,727	278,779	136,301	136,301	136,301	(142,478)
Inter-Departmental Charges	123,720	29,138	25,088	19,188	19,188	(9,950)
Inter-Departmental Billings	(61,684)	-	-	-	-	-
Transfers Out	10,953	70,188	81,170	81,170	81,170	10,982
<b>Total</b>	<b>\$ 892,726</b>	<b>\$ 797,305</b>	<b>\$ 705,120</b>	<b>\$ 699,220</b>	<b>\$ 700,988</b>	<b>\$ (96,317)</b>

**Service: Signing***Service Description*

This service is responsible for installing, fabricating, cleaning, repainting, straightening, replacing and relocating street signs. There are approximately 60,000 signs in the City. The service includes: an annual inventory of all signs as to condition and proper location (in process of being computerized); studies to evaluate the need for new signs or removal/alteration of existing signs; surveys and reports on sight distance problems and sign obstructions; and upkeep and maintenance of signs and guardrails. This service installs and removes barricades and signs for special events and provides barricades and signs to individuals with street-use permits. Generally, signs have an average useful life of 7 to 10 years. All signs require continuous maintenance and eventual replacement. Many types of City signs are gradually being replaced with a higher quality reflective sheeting material. These signs have a higher impact value and a longer life, but also have a higher initial cost. Painted signposts are being gradually replaced with galvanized posts.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(305,317)	(92,000)	(213,542)	(213,542)	(213,542)	(121,542)
Salaries	881,604	524,146	862,060	762,060	767,660	243,514
Fringe Benefits	308,718	270,372	336,130	336,130	331,731	61,359
Supplies	146,336	133,992	167,259	167,259	167,259	33,267
Purchased Services	5,007	5,627	48,298	48,298	48,298	42,671
Inter-Departmental Charges	167,257	82,506	70,347	61,223	61,223	(21,283)
Inter-Departmental Billings	(147,682)	-	-	-	-	-
Transfers Out	40,697	-	-	-	-	-
<b>Total</b>	<b>\$ 1,096,620</b>	<b>\$ 924,643</b>	<b>\$ 1,270,552</b>	<b>\$ 1,161,428</b>	<b>\$ 1,162,629</b>	<b>\$ 237,986</b>

**Service: Streetlighting***Service Description*

This service provides City-wide street lights, including relamping and repairing of City-owned street light units as needed. Staff repair and maintain light poles, bases and luminaries, and repair all damage resulting from crashes. This service is responsible for the design of new lighting installations and evaluates the need for changes in the existing systems and lighting units for specific neighborhood needs. There are over 13,000 street lights in the City, all of which need continuous maintenance and eventual replacement. New installations are generally the style that directs all of the light downward to reduce lighting the night sky. The energy charges for the division are over \$1.5 million annually with street lighting accounting for 75% of this total. Street light energy efficiency has been improved by the near elimination of incandescent and mercury vapor lighting. Instead, high pressure sodium (HPS) vapor and metal halide lamp types now account for 96% of street lighting. LED streetlights are now being used where economically justified or where better light control and white light is desired. New installations are also more likely to be LED if MG&E has an unmetered street light rate that reflects the higher efficiency of LED compared to HPS.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(648,746)	(123,000)	(384,000)	(384,000)	(384,000)	(261,000)
Salaries	431,603	49,990	(113,248)	(113,248)	(111,034)	(161,024)
Fringe Benefits	156,957	145,730	146,350	146,350	144,655	(1,075)
Supplies	64,629	46,870	44,300	44,300	44,300	(2,570)
Purchased Services	1,040,900	1,264,464	1,387,274	1,387,274	1,387,274	122,810
Inter-Departmental Charges	115,657	80,870	68,708	59,584	59,584	(21,286)
Inter-Departmental Billings	(22,997)	-	(621,949)	(621,949)	(621,949)	(621,949)
Transfers Out	10,551	-	-	-	-	-
<b>Total</b>	<b>\$ 1,148,554</b>	<b>\$ 1,464,924</b>	<b>\$ 527,435</b>	<b>\$ 518,311</b>	<b>\$ 518,830</b>	<b>\$ (946,094)</b>

Position Title	CG-RG	2015		2016		2016		2016	
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
City Traffic Engineer & Pkg. Mgr.	21-21	1.00	138,235	1.00	141,149	1.00	141,149	1.00	141,954
Bicycle Reg. Coordinator	20-12	0.60	27,604	0.60	29,001	0.60	29,001	0.60	29,166
Pedestrian Bike Safety Asst.	20-10	1.00	52,571	1.00	54,123	1.00	54,123	1.00	54,431
Secretary 1	20-10	1.00	49,981	1.00	51,685	1.00	51,685	1.00	51,980
Administrative Clerk 1	20-09	0.70	32,491	0.65	33,620	0.65	33,620	0.65	33,811
Asst. City Traffic Eng.	18-17	1.00	108,484	1.00	111,714	1.00	111,714	1.00	112,351
Traffic Engineer 4	18-15	2.00	189,431	2.00	211,151	2.00	211,151	2.00	212,355
Traffic Operations Manager	18-15	1.00	104,427	1.00	107,495	1.00	107,495	1.00	108,108
Traffic Engineer 3	18-14	1.00	78,452	1.00	75,789	1.00	75,789	1.00	76,221
Communication Oper. Supv.	18-12	1.00	90,906	1.00	93,573	1.00	93,573	1.00	94,106
Traffic Engineer 2	18-12	4.00	267,644	1.00	88,561	1.00	88,561	1.00	89,066
Traffic Engineering Develop Coord.	18-11	-	-	1.00	83,744	1.00	83,744	1.00	84,221
Traffic Engineer 1	18-10	-	-	2.00	131,922	2.00	131,922	2.00	132,674
Traffic Operations Supervisor	18-10	1.00	71,743	1.00	78,690	1.00	78,690	1.00	79,138
Transportation Oper. Analyst	18-10	1.00	77,596	1.00	79,885	1.00	79,885	1.00	80,340
Engineer 1	18-06	-	-	2.00	116,913	2.00	116,913	2.00	117,579
Pedestrian Bike Coordinator	18-06	1.00	58,320	1.00	70,901	1.00	70,901	1.00	71,305
Program Assistant 2	17-12	1.00	46,550	-	-	-	-	-	-
Program Assistant 1	17-11	-	-	1.00	49,880	1.00	49,880	1.00	50,164
Traffic System & Network Spec	16-22	-	-	1.00	88,360	1.00	88,360	1.00	88,864
Traffic Eng. Dev. Coord.	16-21	1.00	74,645	-	-	-	-	-	-
Communications Oper. Leadwkr.	16-20	1.00	77,510	1.00	80,669	1.00	80,669	1.00	81,129
Electrical Operations Leadwkr.	16-20	1.00	84,353	-	-	-	-	-	-
Engineering Prog. Spec. 2	16-19	1.00	60,388	-	-	-	-	-	-
Communications Tech. 3	16-19	1.00	72,189	1.00	71,079	1.00	71,079	1.00	71,484
Traffic Signal Electrician 3	16-18	1.00	69,918	1.00	72,300	1.00	72,300	1.00	72,712
Communications Tech. 2	16-17	4.00	246,603	2.00	130,147	2.00	130,147	2.00	130,889
Engineering Prog. Spec. 1	16-17	4.00	242,581	2.00	142,489	2.00	142,489	2.00	143,302
Traffic Signal Electrician 2	16-17	6.00	386,864	5.00	345,834	5.00	345,834	5.00	347,805
Traffic Operations Leadwkr.	16-15	2.00	121,472	2.00	126,569	2.00	126,569	2.00	127,291
Civil Technician 2	16-14	-	-	2.00	108,776	2.00	108,776	2.00	109,396
Communications Technician 1	16-14	1.00	59,835	3.00	173,005	3.00	173,005	3.00	173,991
Traffic Signal Electrician 1	16-14	4.00	226,565	2.00	119,938	2.00	119,938	2.00	120,622
Maintenance Mechanic 1	16-13	1.00	60,975	1.00	62,755	1.00	62,755	1.00	63,113
Maintenance Painter	16-13	3.00	172,462	3.00	173,730	3.00	173,730	3.00	174,720
Sign Painter	16-13	2.00	121,950	2.00	125,510	2.00	125,510	2.00	126,225
Civil Technician 1	16-12	1.00	51,176	1.00	48,754	1.00	48,754	1.00	49,032
Communication Worker	16-11	2.00	110,894	2.00	115,343	2.00	115,343	2.00	116,001
Storekeeper	16-11	1.00	57,768	1.00	59,459	1.00	59,459	1.00	59,798
Traffic Signal Mtc. Worker	16-11	3.00	147,534	5.00	262,872	5.00	262,872	5.00	264,371
Traffic Control Mtc. Worker	16-10	6.00	297,500	6.00	311,837	6.00	311,837	6.00	313,614
To Parks			(39,711)						
Budgeted Salary Savings			(83,319)		(100,000)		(100,000)		(100,000)
Net Permanent Salaries		64.30	\$ 4,014,587	63.25	\$ 4,129,223	63.25	\$ 4,129,223	63.25	\$ 4,153,329

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	7,257	8,000	8,000	8,000	8,000	8,000
COPY PRINTING SUPPLIES	4,359	5,000	5,000	5,000	5,000	5,000
FURNITURE	1,059	3,000	3,000	3,000	3,000	3,000
HARDWARE SUPPLIES	4,106	7,000	7,000	7,000	7,000	7,000
SOFTWARE LICENSES & SUPPLIES	5,627	-	-	-	-	-
POSTAGE	5,841	5,733	5,733	6,000	6,000	6,000
BOOKS AND SUBSCRIPTIONS	804	268	268	268	268	268
WORK SUPPLIES	311,528	274,963	274,963	311,000	341,000	341,000
JANITORIAL SUPPLIES	4,497	2,000	2,000	4,000	4,000	4,000
MEDICAL SUPPLIES	414	800	800	600	600	600
SAFETY SUPPLIES	17,693	14,999	14,999	15,000	15,000	15,000
BUILDING	-	14	14	500	500	500
BUILDING SUPPLIES	2,720	1,136	1,136	1,136	1,136	1,136
ELECTRICAL SUPPLIES	320	500	500	500	500	500
HVAC SUPPLIES	873	300	300	300	300	300
PLUMBING SUPPLIES	705	250	250	-	-	-
TREES SHRUBS PLANTS	238	-	-	-	-	-
MACHINERY AND EQUIPMENT	-	20,000	20,000	20,000	20,000	20,000
EQUIPMENT SUPPLIES	15,240	6,001	6,001	6,000	6,000	6,000
STREET LIGHT SUPPLIES	45,572	40,000	40,000	40,000	40,000	40,000
TRAFFIC SIGNAL SUPPLIES	48,153	44,999	44,999	45,000	45,000	45,000
INVENTORY	2,050	4,000	4,000	4,000	4,000	4,000
<b>Total</b>	<b>\$ 479,054</b>	<b>\$ 438,963</b>	<b>\$ 438,963</b>	<b>\$ 477,304</b>	<b>\$ 507,304</b>	<b>\$ 507,304</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	12,536	-	-	13,000	13,000	13,000
ELECTRICITY	1,259,497	1,510,001	1,510,001	1,510,000	1,510,000	1,510,000
WATER	1,314	-	-	1,300	1,300	1,300
TELEPHONE	10,131	15,000	15,000	10,000	10,000	10,000
CELLULAR TELEPHONE	6,785	3,000	3,000	3,000	3,000	3,000
SYSTEMS COMMUNICATION INTERNET	118,800	79,250	79,250	32,400	32,400	32,400
BUILDING IMPROV REPAIR MAINT	2,150	-	-	600	600	600
PROCESS FEES RECYCLABLES	1,146	-	-	-	-	-
COMMUNICATION DEVICE RPR MAIN	35,696	34,999	34,999	35,000	35,000	35,000
EQUIP IMPROV REPAIR MAINT	9,276	9,000	9,000	9,000	9,000	9,000
LEASE RENTAL OF EQUIPMENT	2,717	2,000	2,000	2,000	2,000	2,000
STREET IMPROV REPAIR MAINT	121,783	170,000	170,000	170,000	170,000	170,000
RECRUITMENT	199	-	-	-	-	-
MILEAGE	1,238	1,000	1,000	1,200	1,200	1,200
CONFERENCES AND TRAINING	14,722	15,000	15,000	15,000	15,000	15,000
MEMBERSHIPS	1,795	2,500	2,500	2,500	2,500	2,500
DELIVERY FREIGHT CHARGES	1,750	2,000	2,000	1,750	1,750	1,750
STORAGE SERVICES	38	50	50	50	50	50
CONSULTING SERVICES	8,146	-	-	-	-	-
ADVERTISING SERVICES	152	-	-	-	-	39,920
PRINTING SERVICES	3,190	5,000	5,000	5,000	5,000	5,000
LOCATING MARKING SERVICES	17,846	17,100	17,100	16,500	16,500	16,500
SECURITY SERVICES	294	1,200	1,200	1,700	1,700	1,700
OTHER SERVICES AND EXPENSES	8,570	-	-	-	-	-
PERMITS AND LICENSES	1,935	3,000	3,000	3,000	3,000	3,000
<b>Total</b>	<b>\$ 1,641,706</b>	<b>\$ 1,870,100</b>	<b>\$ 1,870,100</b>	<b>\$ 1,833,000</b>	<b>\$ 1,833,000</b>	<b>\$ 1,872,920</b>

Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM ENGINEERING	54,540	54,540	54,540	54,540	54,540	54,540
ID CHARGE FROM FLEET SERVICES	514,363	495,500	495,500	414,430	352,175	352,175
ID CHARGE FROM STREETS	2,552	-	-	1,000	1,000	1,000
ID CHARGE FROM PARKING	-	-	-	75,000	75,000	75,000
<b>Total</b>	<b>\$ 571,455</b>	<b>\$ 550,040</b>	<b>\$ 550,040</b>	<b>\$ 544,970</b>	<b>\$ 482,715</b>	<b>\$ 482,715</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO CLERK	(932)	-	-	-	-	-
ID BILLING TO FIRE	(97,224)	(113,710)	(113,710)	-	-	-
ID BILLING TO POLICE	(214,694)	(220,620)	(220,620)	-	-	-
ID BILLING TO PUBLIC HEALTH M	(740)	(530)	(530)	-	-	-
ID BILLING TO ENGINEERING	(13,294)	(12,042)	(12,042)	-	-	-
ID BILLING TO FLEET SERVICES	(7,709)	(2,264)	(2,264)	-	-	-
ID BILLING TO STREETS	(40,441)	(39,621)	(39,621)	-	-	-
ID BILLING TO TRAFFIC ENGINEE	-	-	-	(621,949)	(621,949)	(621,949)
ID BILLING TO LIBRARY	(1,098)	(3,314)	(3,314)	-	-	-
ID BILLING TO PARKS	(58,882)	(34,686)	(34,686)	-	-	-
ID BILLING TO BUILDING INSPEC	(3,113)	(3,523)	(3,523)	-	-	-
ID BILLING TO COM DEV BLK GNT	(315)	-	-	-	-	-
ID BILLING TO COMMUNITY DEVEL	(270)	-	-	-	-	-
ID BILLING TO PARKING	(250,430)	(23,786)	(23,786)	-	-	-
ID BILLING TO TRANSIT	(98,349)	(52,906)	(52,906)	-	-	-
ID BILLING TO WATER	(16,505)	(13,850)	(13,850)	(8,936)	(8,936)	-
ID BILLING TO CDA	(971)	-	-	-	-	-
<b>Total</b>	<b>\$ (804,967)</b>	<b>\$ (520,852)</b>	<b>\$ (520,852)</b>	<b>\$ (630,885)</b>	<b>\$ (630,885)</b>	<b>\$ (621,949)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FEDERAL REVENUES OPERATING	(159)	(5,500)	(5,500)	(2,600)	(2,600)	(2,600)
PAYMENT FOR MUNICIPAL SERVICE	(307,848)	(282,000)	(282,000)	(283,000)	(283,000)	(283,000)
LOCAL REVENUES OPERATING	(61,191)	(129,540)	(129,540)	(121,000)	(121,000)	(121,000)
LOCAL REVENUES CAPTIAL	-	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)
OTHER UNIT OF GOV REVENUES OP	(124,358)	(269,000)	(269,000)	(312,000)	(312,000)	(312,000)
TRAFFIC PRIVATE ENTITY	(102,789)	(101,000)	(101,000)	(101,000)	(101,000)	(101,000)
REIMBURSEMENT OF EXPENSE	(105,564)	(99,000)	(99,000)	(99,000)	(99,000)	(99,000)
MISCELLANEOUS REVENUE	(312,201)	(226,400)	(226,400)	(275,000)	(275,000)	(275,000)
TRANSFER IN FROM CAPITAL PROJE	(939,727)	-	-	(152,150)	(152,150)	(152,150)
TRANSFER IN FROM FLEET SERVICE	(12,101)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>Total</b>	<b>\$ (1,965,938)</b>	<b>\$ (1,131,440)</b>	<b>\$ (1,131,440)</b>	<b>\$ (1,364,750)</b>	<b>\$ (1,364,750)</b>	<b>\$ (1,364,750)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	13,396	17,109	17,109	26,241	26,241	26,241
TRANSFER OUT TO WORKERS COMPE	77,378	53,079	53,079	54,929	54,929	54,929
<b>Total</b>	<b>\$ 90,774</b>	<b>\$ 70,188</b>	<b>\$ 70,188</b>	<b>\$ 81,170</b>	<b>\$ 81,170</b>	<b>\$ 81,170</b>

## Treasurer

---

### Agency Mission

---

The mission of the City Treasurer's Office is to promptly receipt, safeguard and invest all City revenues accurately and efficiently, and to maintain complete and accurate tax assessment/payment records.

### Agency Overview

---

The Agency is responsible for the receipt and investment of all City revenues. The mission is to be widely recognized as a model operation with a reputation for satisfying customers with prompt, courteous and professional service. Programs will be administered in a manner that assures public confidence in accuracy, productivity and fairness. Work will be performed in accordance with Wisconsin State Statutes, Madison General Ordinances and related case law.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Treasurer	506,886	575,370	575,370	514,895	514,895	515,204
Total	\$ 506,886	\$ 575,370	\$ 575,370	\$ 514,895	\$ 514,895	\$ 515,204

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(32,772)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
Salaries	325,749	173,045	173,045	187,446	187,446	188,437
Fringe Benefits	91,245	59,072	59,072	51,289	51,289	50,607
Supplies	78,399	123,850	123,850	123,850	123,850	123,850
Purchased Services	325,204	229,525	229,525	234,458	234,458	234,458
Inter-Departmental Billings	(281,766)	-	-	(72,259)	(72,259)	(72,259)
Transfers Out	827	878	878	1,111	1,111	1,111
Total	\$ 506,886	\$ 575,370	\$ 575,370	\$ 514,895	\$ 514,895	\$ 515,204

### 2016 Budget Highlights

---

- The recommended funding will support enhanced tax collection in 2016. A third-party vendor will perform a number of services to make the process more efficient. This vendor will print and mail bills, assuring the city will reduce its costs with the lowest mailing rate available (\$85,000).

**Service: Treasurer***Service Description*

This service processes over one million payments per year. The office continues to see more payments through electronic payment channels. These new channels require development of new processes and procedures. At the same time, it is necessary to maintain service levels in traditional channels as the migration to electronic channels is gradual. Investment returns on city reserves continue to reflect the extraordinary low interest rates that have now been common for over eight years. The Treasurer continues to emphasize safety, rather than absorbing higher risk.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(32,772)	(11,000)	(11,000)	(11,000)	(11,000)	-
Salaries	325,749	173,045	187,446	187,446	188,437	15,392
Fringe Benefits	91,245	59,072	51,289	51,289	50,607	(8,465)
Supplies	78,399	123,850	123,850	123,850	123,850	-
Purchased Services	325,204	229,525	234,458	234,458	234,458	4,933
Inter-Departmental Billings	(281,766)	-	(72,259)	(72,259)	(72,259)	(72,259)
Transfers Out	827	878	1,111	1,111	1,111	233
<b>Total</b>	<b>\$ 506,886</b>	<b>\$ 575,370</b>	<b>\$ 514,895</b>	<b>\$ 514,895</b>	<b>\$ 515,204</b>	<b>\$ (60,166)</b>



Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
City Treasurer	21-15	1.00	104,532	1.00	110,441	1.00	110,441	1.00	111,071
Financial Operations Leadwrkr	20-12	1.00	55,938	1.00	57,592	1.00	57,592	1.00	57,921
Administrative Clerk 1	20-09	3.00	154,095	3.00	158,886	3.00	158,886	3.00	159,792
Clerk Typist 1	20-03	-	-	1.00	34,804	1.00	34,804	1.00	35,002
Budgeted Salary Savings			(6,291)		-		-		-
Net Permanent Salaries		5.00	\$ 308,274	6.00	\$ 361,723	6.00	\$ 361,723	6.00	\$ 363,785

## Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OFFICE SUPPLIES	4,666	4,000	4,000	4,000	4,000	4,000
COPY PRINTING SUPPLIES	17,455	24,000	24,000	24,000	24,000	24,000
POSTAGE	56,170	93,000	93,000	93,000	93,000	93,000
BOOKS AND SUBSCRIPTIONS	-	350	350	350	350	350
WORK SUPPLIES	109	2,500	2,500	2,500	2,500	2,500
<b>Total</b>	<b>\$ 78,399</b>	<b>\$ 123,850</b>	<b>\$ 123,850</b>	<b>\$ 123,850</b>	<b>\$ 123,850</b>	<b>\$ 123,850</b>

## Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TELEPHONE	981	2,800	2,800	2,800	2,800	2,800
CELLULAR TELEPHONE	-	650	650	650	650	650
FACILITY RENTAL	20,364	6,818	6,818	11,751	11,751	11,751
COMMUNICATION DEVICE RPR MAIN	16,519	21,340	21,340	21,340	21,340	21,340
EQUIP IMPROV REPAIR MAINT	-	1,200	1,200	1,200	1,200	1,200
CONFERENCES AND TRAINING	252	3,000	3,000	3,000	3,000	3,000
MEMBERSHIPS	50	1,000	1,000	1,000	1,000	1,000
BANK SERVICES	163,079	121,335	121,335	121,335	121,335	121,335
CREDIT CARD SERVICES	117,658	65,842	65,842	65,842	65,842	65,842
ARMORED CAR SERVICES	5,382	2,140	2,140	2,140	2,140	2,140
STORAGE SERVICES	887	1,000	1,000	1,000	1,000	1,000
OTHER SERVICES AND EXPENSES	33	2,400	2,400	2,400	2,400	2,400
<b>Total</b>	<b>\$ 325,204</b>	<b>\$ 229,525</b>	<b>\$ 229,525</b>	<b>\$ 234,458</b>	<b>\$ 234,458</b>	<b>\$ 234,458</b>

## Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO TREASURER	-	-	-	(72,259)	(72,259)	(72,259)
ID BILLING TO PUBLIC HEALTH M	(30)	-	-	-	-	-
ID BILLING TO PARKS	(702)	-	-	-	-	-
ID BILLING TO PARKING	(116,799)	-	-	-	-	-
ID BILLING TO TRANSIT	(9,844)	-	-	-	-	-
ID BILLING TO WATER	(134,168)	-	-	-	-	-
ID BILLING TO CDA	(20,223)	-	-	-	-	-
<b>Total</b>	<b>\$ (281,766)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (72,259)</b>	<b>\$ (72,259)</b>	<b>\$ (72,259)</b>

## Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
OTHER UNIT OF GOV REVENUES OP	(9,618)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
REIMBURSEMENT OF EXPENSE	(23,154)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
<b>Total</b>	<b>\$ (32,772)</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>

## Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	567	607	607	856	856	856
TRANSFER OUT TO WORKERS COMPE	260	271	271	255	255	255
<b>Total</b>	<b>\$ 827</b>	<b>\$ 878</b>	<b>\$ 878</b>	<b>\$ 1,111</b>	<b>\$ 1,111</b>	<b>\$ 1,111</b>

## Water Utility

### Agency Mission

The mission of the Madison Water Utility is to provide and maintain an adequate supply of safe water for consumption and fire protection, with quality service at a reasonable price, for present and future generations.

### Agency Overview

The Agency manages a vast network of pipes, wells, and pump stations stretching from one end of the city to the other. Even though much of it is hidden beneath the streets and sidewalks, Madison's water infrastructure plays a crucial role in our city's public health, safety and economic-well being, which is why building, replacing, and renewing this infrastructure is part of the ongoing mission.

### Budget Overview

<i>Service</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Water Supply	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<i>Major</i>	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
Revenues	(35,066,212)	(37,367,406)	(37,367,406)	(38,011,715)	(38,011,715)	(38,011,715)
Salaries	7,938,246	7,632,186	7,552,291	8,624,843	8,679,771	8,726,835
Fringe Benefits	2,756,968	2,703,081	2,933,193	3,004,400	3,004,400	2,959,551
Supplies	3,712,920	2,706,000	2,107,930	3,007,663	3,007,663	3,007,663
Purchased Services	5,001,287	4,514,422	4,194,785	6,408,599	6,408,599	6,408,599
Debt/Other Financing Uses	17,064,912	19,230,590	19,998,080	19,049,747	18,942,181	18,939,966
Inter-Departmental Charges	592,067	134,424	134,424	261,644	314,282	314,282
Inter-Departmental Billings	(2,385,146)	-	-	(2,790,384)	(2,790,384)	(2,790,384)
Transfers Out	384,958	446,703	446,703	445,203	445,203	445,203
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 2016 Budget Highlights

- The 2015 revenue bond issue of approximately \$40 million will fund the balance of the Utility's 2015 capital budget and part of the 2016 capital budget. The costs of servicing the debt are included in the 2016 operating budget. The last bond issuance was in December 2013.
- A 30% revenue increase (7.5% annualized since the Utility's last revenue increase) beginning in October 2015. The last revenue increase was approved by the Public Service Commission of Wisconsin on May 5, 2011.
- Principal and interest payments totaling \$6,120,000 and \$6,375,000 respectively. The 2016 Water Utility PILOT is \$6,325,880, an increase of \$190,358 or 3.1% from the 2015 Adopted Budget.
- A new Meter Operations Unit Supervisor position (\$57,140).

**Service: Water Supply**

*Service Description*

This service serves over 66,000 customers, providing approximately 11 billion gallons of water a year. The Utility operates 22 wells to supply the water, which is delivered to customers through over 840 miles of water main.

<i>Major</i>	2014 Actual	2015 Adopted	2016 Request	2016 Executive	2016 Adopted	Change
Revenues	(35,066,212)	(37,367,406)	(38,011,715)	(38,011,715)	(38,011,715)	(644,309)
Salaries	7,938,246	7,632,186	8,624,843	8,679,771	8,726,835	1,094,649
Fringe Benefits	2,756,968	2,703,081	3,004,400	3,004,400	2,959,551	256,470
Supplies	3,712,920	2,706,000	3,007,663	3,007,663	3,007,663	301,663
Purchased Services	5,001,287	4,514,422	6,408,599	6,408,599	6,408,599	1,894,177
Debt/Other Financing Uses	17,064,912	19,230,590	19,049,747	18,942,181	18,939,966	(290,624)
Inter-Departmental Charges	592,067	134,424	261,644	314,282	314,282	179,858
Inter-Departmental Billings	(2,385,146)	-	(2,790,384)	(2,790,384)	(2,790,384)	(2,790,384)
Transfers Out	384,958	446,703	445,203	445,203	445,203	(1,500)
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Position Title	CG-RG	2015		2016					
		Adopted		Requested		Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Electrician Foreperson	71-05	1.00	75,370	1.00	77,579	1.00	77,579	1.00	78,021
Painter	71-01	1.00	49,113	1.00	52,045	1.00	52,045	1.00	52,342
Water Utility General Manager	21-21	1.00	134,118	1.00	138,059	1.00	138,059	1.00	138,846
Accounting/Computer Specialist	20-16	1.00	58,085	1.00	51,224	1.00	51,224	1.00	51,516
Financial Operations Leadworker	20-12	1.00	55,938	1.00	55,608	1.00	55,608	1.00	55,925
Account Clerk 3	20-11	1.00	50,132	1.00	51,595	1.00	51,595	1.00	51,889
Administrative Clerk 2	20-11	1.00	50,132	1.00	52,977	1.00	52,977	1.00	53,279
Program Assistant 1 (CSR 2)	20-11	2.00	107,528	2.00	103,276	2.00	103,276	2.00	103,865
Administrative Clerk 1	20-09	5.00	237,571	5.00	243,549	5.00	243,549	5.00	244,938
Principal Engineer - Water	18-16	1.00	105,619	1.00	109,664	1.00	109,664	1.00	110,289
Water Utility Financial Mgr.	18-15	1.00	94,367	1.00	98,857	1.00	98,857	1.00	99,421
Water Quality Manager	18-14	1.00	93,365	1.00	97,085	1.00	97,085	1.00	97,639
Water Supply Manager	18-14	1.00	98,752	1.00	101,665	1.00	101,665	1.00	102,245
Water Utility Operations Mgr.	18-14	1.00	99,654	1.00	102,580	1.00	102,580	1.00	103,165
Customer Service Supv.	18-12	1.00	86,717	1.00	89,280	1.00	89,280	1.00	89,788
Engineer 4	18-12	2.00	173,699	2.00	174,881	2.00	174,881	2.00	175,878
Water Utility Maint. Supv.	18-11	1.00	76,463	1.00	60,437	1.00	60,437	1.00	60,781
Asset Mgmt Professional	18-10	1.00	66,980	1.00	63,062	1.00	63,062	1.00	63,421
Engineer 3	18-10	3.00	224,891	3.00	236,049	3.00	236,049	3.00	237,395
Public Works General Supv.	18-10	1.00	82,767	1.00	85,210	1.00	85,210	1.00	85,696
Water Construction Supervisor	18-09	1.00	61,496	1.00	65,658	1.00	65,658	1.00	66,032
Accountant 2	18-08	2.00	147,442	2.00	136,900	2.00	136,900	2.00	137,680
Public Information Officer	18-08	1.00	60,691	1.00	65,333	1.00	65,333	1.00	65,705
Surveyor 2	18-08	1.00	62,968	1.00	67,870	1.00	67,870	1.00	68,257
Meter Operations Unit Supervisor	18-07	-	-	1.00	56,816	1.00	56,816	1.00	57,140
Public Works General Foreman	18-07	2.00	143,110	2.00	147,515	2.00	147,515	2.00	148,356
Water Com Outreach Specialist	18-04	1.00	53,670	1.00	57,403	1.00	57,403	1.00	57,730
Engineer Program Spec. 2	16-19	1.00	60,259	-	-	-	-	-	-
Electronic Maint. Technician	16-17	2.00	120,677	2.00	121,932	2.00	121,932	2.00	122,627
Engineer Program Spec. 1	16-17	-	-	1.00	59,446	1.00	59,446	1.00	59,785
Cross Conn. Control Inspector	16-16	3.00	201,146	3.00	207,805	3.00	207,805	3.00	208,989
Field Service Lead Worker	16-15	1.00	65,111	1.00	67,016	1.00	67,016	1.00	67,398
Maintenance Mechanic 2	16-15	6.00	317,387	6.00	364,957	6.00	364,957	6.00	367,037
Master Mechanic	16-15	1.00	65,111	1.00	67,016	1.00	67,016	1.00	67,398
Water Utility Oper. Leadworker	16-15	5.00	320,521	5.00	330,544	5.00	330,544	5.00	332,428
Waterworks Operator 2	16-15	5.00	325,169	5.00	335,078	5.00	335,078	5.00	336,988
Civil Tech 2	16-14	2.00	112,074	2.00	117,090	2.00	117,090	2.00	117,757
Field Service Analyst	16-14	3.00	186,822	3.00	193,000	3.00	193,000	3.00	194,100
Water Construction Inspector	16-14	4.00	219,567	4.00	226,813	4.00	226,813	4.00	228,106
Automotive Mechanic	16-13	1.00	60,975	1.00	62,755	1.00	62,755	1.00	63,113
Field Service Representative 3	16-13	2.00	121,950	2.00	112,841	2.00	112,841	2.00	113,484
Maintenance Mechanic 1	16-13	1.00	56,070	1.00	58,704	1.00	58,704	1.00	59,038

Position Title	CG-RG	2015		Requested		2016		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
Equipment Operator 3	16-12	7.00	406,450	7.00	407,823	7.00	407,823	7.00	410,148
Public Works Leadworker	16-12	1.00	56,314	1.00	58,637	1.00	58,637	1.00	58,972
Water Hydrant Inspector	16-12	3.00	171,977	3.00	177,145	3.00	177,145	3.00	178,154
Waterworks Operator 1	16-12	4.00	226,243	4.00	222,780	4.00	222,780	4.00	224,050
Engineering Aide 1	16-11	1.00	53,127	1.00	54,681	1.00	54,681	1.00	54,993
Field Service Representative 2	16-11	3.00	162,005	1.00	59,459	1.00	59,459	1.00	59,798
Public Works Maint. Worker 3	16-11	8.00	444,070	7.00	405,305	7.00	405,305	7.00	407,615
Water One Call Coord.	16-11	3.00	170,199	3.00	175,376	3.00	175,376	3.00	176,376
Dispatcher	16-10	1.00	53,154	1.00	55,493	1.00	55,493	1.00	55,809
Equipment Operator 2	16-10	2.00	110,627	2.00	114,592	2.00	114,592	2.00	115,245
Operations Clerk	16-10	1.00	51,643	1.00	54,080	1.00	54,080	1.00	54,388
Equipment Operator 1	16-09	10.00	503,519	11.00	575,860	11.00	575,860	11.00	579,142
Field Service Representative 1	16-09	1.00	54,692	3.00	159,275	3.00	159,275	3.00	160,183
Public Works Maint. Worker 2	16-09	4.00	203,189	4.00	211,335	4.00	211,335	4.00	212,540
Water Quality Aide	16-09	2.00	100,094	2.00	104,971	2.00	104,971	2.00	105,569
Public Works Maint. Worker 1	16-08	5.00	223,770	5.00	232,155	5.00	232,155	5.00	233,478
Budgeted Salary Savings			(156,811)		(203,005)		(203,005)		(203,005)
Net Permanent Salaries		129.00	\$ 7,617,739	130.00	\$ 7,833,136	130.00	\$ 7,833,136	130.00	\$ 7,878,942

Supplies

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
PURCHASING CARD UNALLOCATED	-	-	56,577	-	-	-
OFFICE SUPPLIES	36,249	20,000	7,482	75,000	75,000	75,000
COPY PRINTING SUPPLIES	4,070	-	2,458	-	-	-
HARDWARE SUPPLIES	26,092	65,000	6,099	171,033	171,033	171,033
SOFTWARE LICENSES & SUPPLIES	245,021	-	11,219	15,000	15,000	15,000
POSTAGE	233,193	390,000	336,553	390,000	390,000	390,000
WORK SUPPLIES	1,890,509	1,000,000	1,040,000	1,000,000	1,000,000	1,000,000
ASPHALT REPAIR MATERIALS	-	-	53,466	65,000	65,000	65,000
JANITORIAL SUPPLIES	-	-	2,256	10,000	10,000	10,000
LAB AND PHOTO SUPPLIES	-	15,000	-	10,000	10,000	10,000
SAFETY SUPPLIES	35,941	30,000	35,036	46,630	46,630	46,630
UNIFORM CLOTHING SUPPLIES	6,452	5,000	3,565	5,000	5,000	5,000
BUILDING	-	-	5,593	-	-	-
BUILDING SUPPLIES	-	-	2,595	10,000	10,000	10,000
ELECTRICAL SUPPLIES	-	-	1,620	-	-	-
PLUMBING SUPPLIES	-	-	326	-	-	-
FERTILIZERS AND CHEMICALS	178,478	-	-	-	-	-
MACHINERY AND EQUIPMENT	670,747	785,000	321,920	885,000	885,000	885,000
EQUIPMENT SUPPLIES	119,614	140,000	73,853	140,000	140,000	140,000
TIRES	-	-	2,442	-	-	-
GASOLINE	162,512	166,000	92,101	120,000	120,000	120,000
DIESEL	104,041	90,000	52,769	65,000	65,000	65,000
<b>Total</b>	<b>\$ 3,712,920</b>	<b>\$ 2,706,000</b>	<b>\$ 2,107,930</b>	<b>\$ 3,007,663</b>	<b>\$ 3,007,663</b>	<b>\$ 3,007,663</b>

Purchased Services

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
NATURAL GAS	72,754	78,000	57,280	63,000	63,000	63,000
ELECTRICITY	2,383,255	2,600,000	2,300,000	2,500,000	2,500,000	2,500,000
STEAM	-	-	127,647	-	-	-
TELEPHONE	18,684	20,000	18,571	20,000	20,000	20,000
CELLULAR TELEPHONE	10,983	15,000	10,926	220	220	220
TELEVISION	-	-	238	750	750	750
SYSTEMS COMMUNICATION INTERNET	-	-	-	-	-	-
BUILDING IMPROV REPAIR MAINT	101,763	350,000	150,000	1,735,000	1,735,000	1,735,000
WASTE DISPOSAL	-	-	294	-	-	-
FACILITY RENTAL	-	9,245	-	5,000	5,000	5,000
GROUNDS IMPROV REPAIR MAINT	-	-	4,883	5,000	5,000	5,000
EQUIP IMPROV REPAIR MAINT	157,746	175,000	115,000	100,000	100,000	100,000
SYSTEM AND SOFTWARE MAINTENANC	34,840	300,000	230,000	526,277	526,277	526,277
VEHICLE REPAIR AND MAINTENANCE	-	-	10,062	9,000	9,000	9,000
LEASE RENTAL OF EQUIPMENT	-	-	4,474	-	-	-
STREET IMPROV REPAIR MAINT	1,022,841	100,000	445,000	300,000	300,000	300,000
SIDEWALK IMPROV REPAIR MAINT	175,522	100,000	-	10,000	10,000	10,000
PLANT IN SERVICE IMPROV REPAIR	-	-	13,092	-	-	-
RECRUITMENT	42	-	-	-	-	-
MILEAGE	1,044	2,000	1,202	1,000	1,000	1,000
CONFERENCES AND TRAINING	9,290	74,000	26,877	151,500	151,500	151,500
MEMBERSHIPS	-	45,000	10,986	45,000	45,000	45,000
UNIFORM LAUNDRY	-	-	341	-	-	-
AUDIT SERVICES	-	-	43,393	15,000	15,000	15,000
BANK SERVICES	-	50,577	-	14,367	14,367	14,367
CREDIT CARD SERVICES	85,690	63,600	106,735	18,000	18,000	18,000
DELIVERY FREIGHT CHARGES	-	-	351	5,000	5,000	5,000
MORTGAGE AND TITLE SERVICES	360	-	-	-	-	-
CONSULTING SERVICES	430,744	-	11	-	-	-
ADVERTISING SERVICES	2,995	40,000	2,951	20,000	20,000	20,000
PRINTING SERVICES	76,160	140,000	116,571	140,000	140,000	140,000
INSPECTION SERVICES	-	-	750	7,500	7,500	7,500
LOCATING MARKING SERVICES	16,596	20,000	24,573	17,000	17,000	17,000
LAB SERVICES	34,213	35,000	36,106	44,767	44,767	44,767
OTHER SERVICES AND EXPENSES	292,802	295,000	175,000	400,218	400,218	400,218
GRANTS	-	-	120,000	250,000	250,000	250,000
TAXES AND SPECIAL ASSESSMENTS	5,808	-	-	-	-	-
PERMITS AND LICENSES	67,155	2,000	41,473	5,000	5,000	5,000
<b>Total</b>	<b>\$ 5,001,287</b>	<b>\$ 4,514,422</b>	<b>\$ 4,194,785</b>	<b>\$ 6,408,599</b>	<b>\$ 6,408,599</b>	<b>\$ 6,408,599</b>

Debt and Other Financing Uses

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
INTEREST	5,180,732	5,874,914	5,874,914	6,375,000	6,375,000	6,375,000
PAYING AGENT SERVICES	-	-	-	66,531	66,531	66,531
PRINCIPAL	6,768,158	6,774,249	6,774,249	6,120,000	6,120,000	6,120,000
PAYMENTS IN LIEU OF TAXES	5,116,022	6,135,522	6,135,522	6,325,880	6,325,880	6,325,880
FUND BALANCE GENERATED	-	445,905	1,213,395	162,336	54,770	52,555
<b>Total</b>	<b>\$ 17,064,912</b>	<b>\$ 19,230,590</b>	<b>\$ 19,998,080</b>	<b>\$ 19,049,747</b>	<b>\$ 18,942,181</b>	<b>\$ 18,939,966</b>



Inter-Departmental Charges

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID CHARGE FROM HUMAN RESOURCES		-	-	55,842	55,842	55,842
ID CHARGE FROM INFORMATION TEC		108,871	108,871	107,868	107,868	107,868
ID CHARGE FROM TREASURER		-	-	52,164	52,164	52,164
ID CHARGE FROM FLEET SERVICES	Detail not available.	10,000	10,000	10,770	8,480	8,480
ID CHARGE FROM STREETS		-	-	15,000	15,000	15,000
ID CHARGE FROM TRAFFIC ENGINEE		15,553	15,553	20,000	20,000	20,000
ID CHARGE FROM COM DEV BLK GNT		-	-	-	54,928	54,928
<b>Total</b>	<b>\$ 592,067</b>	<b>\$ 134,424</b>	<b>\$ 134,424</b>	<b>\$ 261,644</b>	<b>\$ 314,282</b>	<b>\$ 314,282</b>

Inter-Departmental Billings

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
ID BILLING TO WATER	Detail not available.	-	-	(2,790,384)	(2,790,384)	(2,790,384)
<b>Total</b>	<b>\$ (2,385,146)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,790,384)</b>	<b>\$ (2,790,384)</b>	<b>\$ (2,790,384)</b>

Revenue

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
FACILITY RENTAL	(412,732)	(1,529,303)	(1,529,303)	(415,000)	(415,000)	(415,000)
UTILITY FEE	(33,966,025)	(35,281,901)	(35,281,901)	(37,072,661)	(37,072,661)	(37,072,661)
LATE FEES	(220,743)	(322,202)	(322,202)	(252,511)	(252,511)	(252,511)
INTEREST	(466,713)	(234,000)	(234,000)	(234,000)	(234,000)	(234,000)
MISCELLANEOUS REVENUE	-	-	-	(37,543)	(37,543)	(37,543)
<b>Total</b>	<b>\$ (35,066,212)</b>	<b>\$ (37,367,406)</b>	<b>\$ (37,367,406)</b>	<b>\$ (38,011,715)</b>	<b>\$ (38,011,715)</b>	<b>\$ (38,011,715)</b>

Transfers Out

	2014 Actual	2015 Adopted	2015 Projected	2016 Request	2016 Executive	2016 Adopted
TRANSFER OUT TO INSURANCE	63,155	80,000	80,000	80,147	80,147	80,147
TRANSFER OUT TO WORKERS COMPE	321,803	366,703	366,703	365,056	365,056	365,056
<b>Total</b>	<b>\$ 384,958</b>	<b>\$ 446,703</b>	<b>\$ 446,703</b>	<b>\$ 445,203</b>	<b>\$ 445,203</b>	<b>\$ 445,203</b>

**CITY OF MADISON**

**2016**

**ADOPTED**

**CAPITAL BUDGET**  
**AND**  
**CAPITAL IMPROVEMENT PROGRAM**

**SUMMARY**

## **Capital Budget Policy**

---

### **Guidelines for Projects to Include in the Capital Budget**

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3). The City of Madison will use the following minimum guidelines for projects included in the Capital Budget:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000);
2. All projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities;
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000);
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use;
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

### **Savings Resulting from Use of General Debt Reserves**

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

### **Budget Requests: Target and Supplemental Requests**

Agencies were instructed to submit a 2016 budget request that did not exceed the amount shown for 2016 in the 2015 adopted Capital Improvement Program (CIP). Agencies could submit supplemental requests for projects that were not included in the CIP or were entirely removed to meet the adopted CIP. In addition, agency requests for new borrowing for the years 2016-2020 (exclusive of reauthorizations) could not exceed the cumulative amount for those years in the 2015 CIP.

### **Reauthorizations and Cancellations**

The 2016 Capital Budget includes a report of project funding which is reauthorized, as well as a report of projects that are cancelled or postponed to a future year in the CIP.

Amounts appropriated to each project in the Capital Budget reflect both the anticipated cost and the source of funding to meet those costs (e.g., general obligation debt). In most instances, proceeds from issuance of general obligation notes and bonds are deposited in the City's Capital Projects Fund for expenditure on the related projects. The most notable exception is debt issued for developer assistance in tax increment districts (TIDs). Proceeds from the issuance of debt for these projects are deposited to an account established for each TID.

Reauthorizations are made to both reflect the actual timing of project expenditures as well as the actual cash needs in the Capital Projects Fund. As such, some projects that are reauthorized may be completed in the current year, with the costs carried in the balance of the Capital Projects Fund until replenished by proceeds from the issuance of debt in a subsequent year.

With this in mind, reauthorizations in the 2016 Capital Budget are included for the following reasons:

1. Projects anticipated to begin in the most recent adopted capital budget are not yet underway due to delays in the implementation timetables;
2. Multi-year projects are expending funds at a different pace than originally anticipated;
3. Projects are underway but did not reach completion in the current year and are expected to incur expenditures in the subsequent year;
4. Projects will be completed in a prior year or the current year with the costs carried in the cash balance of the Capital Projects Fund until the reauthorized debt is issued in a subsequent year.
5. Cancellations and postponements in the 2016 Capital Budget address the following conditions: the project cost less than budgeted, is not expected to occur, may be delayed more than one future year, may not occur until a future condition is met, or is funded from a different source.

### Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the 2016 Capital Budget funds certain projects and studies through a direct appropriation to capital (see table below). The funding for these projects will be shown in the 2016 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2015 general obligation debt issuance.

Agency	Project Title	2016 Adopted
Economic Development	Center for Industry and Commerce	90,000
	Co-operating Enterprise Development	600,000
	Healthy Food	250,000
	Entrepreneurship and Small Business	
	Development Resource Fund	300,000
	<b>Economic Development Total</b>	<b>1,240,000</b>
Engineering	AED Purchase and Installation	20,000
	Aerial Photo/Orthophotos	32,000
	Warning Sirens	30,000
	<b>Engineering Total</b>	<b>82,000</b>
Fleet Service	Fleet Equipment Purchases	366,530
	Police Squad Cars	124,470
	<b>Fleet Service Total</b>	<b>491,000</b>
Information Technology	Asset Management System	200,000
	Contract Management System	150,000
	Madison Co-Op Internet Utility Study	250,000
	Mobile Computing Laptops	200,000
	Municipal Court System	254,000
	Network Security Updates	250,000
	Purchased Software Enhancements	400,000
	<b>Information Technology Total</b>	<b>1,704,000</b>
Miscellaneous	Henry Vilas Zoo	75,000
	<b>Miscellaneous Total</b>	<b>75,000</b>
Parks	Tree Guards	80,000
	<b>Parks Total</b>	<b>80,000</b>
Planning	Comprehensive Plan Update	250,000
	Municipal Art Fund	100,000
	<b>Planning Total</b>	<b>350,000</b>
Traffic Engineering	Sign Bridge Inspection	60,000
	<b>Traffic Engineering Total</b>	<b>60,000</b>
<b>TOTAL ADOPTED</b>		<b>4,082,000</b>

**Summary of by Budget Phase**  
**Adopted Budget**

Agency	2015 ADOPTED		Request	Exec	2016 ADOPTED		
	G.O. Debt	Total			G.O. Debt	Other	Total
CDA Redevelopment	-	-	490,000	490,000	190,000	300,000	490,000
Community Development	-	-	7,750,000	7,500,000	6,000,000	1,500,000	7,500,000
Economic Development	-	-	80,867,000	81,507,000	26,045,000	37,706,700	63,751,700
Engineering-Facilities Mgt	10,354,000	10,394,000	11,209,700	12,509,700	11,496,600	1,340,000	12,836,600
Engineering - Major Streets	35,905,360	47,157,360	70,825,750	33,298,315	20,076,000	13,862,315	33,938,315
Engineering - Other Projects	226,500	709,400	407,700	397,700	219,250	178,450	397,700
Eng. - Bicycle and Ped	8,703,400	10,849,000	12,589,000	7,403,000	4,784,000	2,619,000	7,403,000
Fire	15,383,291	15,744,040	10,254,800	9,429,800	9,429,800	-	9,429,800
Fleet Service	9,118,000	9,530,322	17,805,470	7,685,470	9,798,216	124,470	9,922,686
Information Technology	4,998,606	7,994,700	7,069,031	7,069,031	5,580,031	1,704,000	7,284,031
Library	1,225,000	1,225,000	12,075,000	1,905,000	5,605,000	1,500,000	7,105,000
Metro Transit	2,842,000	6,830,000	17,292,200	17,292,200	2,987,440	5,804,760	8,792,200
Miscellaneous	75,000	75,000	75,000	75,000	-	75,000	75,000
Monona Terrace	-	525,000	658,000	691,000	-	556,000	556,000
Parking Utility	-	15,243,800	29,389,000	29,389,000	-	31,439,000	31,439,000
Parks	8,521,250	12,471,250	12,544,000	12,405,000	9,747,000	10,551,000	20,298,000
Planning & Comm. & Ec. Dev.	31,022,000	45,643,500	-	-	-	-	-
Planning	-	-	375,000	350,000	-	350,000	350,000
Police	3,293,100	3,508,600	8,962,705	2,067,705	8,509,400	-	8,509,400
Public Health Madison Dane Co	-	45,000	-	-	-	-	-
Sewer Utility	500,000	12,110,730	-	12,763,100	-	13,033,100	13,033,100
Stormwater Utility	13,108,868	15,406,968	14,512,900	10,722,500	7,960,800	4,011,700	11,972,500
Streets	1,725,357	1,725,357	3,017,135	2,740,635	2,770,635	-	2,770,635
Traffic Engineering	900,000	2,640,000	8,318,000	8,118,000	7,390,000	928,000	8,318,000
Water Utility	-	44,745,000	29,155,000	29,155,000	-	29,675,000	29,675,000
<b>Total</b>	<b>\$ 147,901,732</b>	<b>\$ 264,574,027</b>	<b>\$ 355,642,391</b>	<b>\$ 294,964,156</b>	<b>\$ 138,589,172</b>	<b>\$ 157,258,495</b>	<b>\$ 295,847,667</b>

Note: In prior budgets funds for Planning and Community and Economic Development (PCED) projects were previously displayed as a single division, beginning in 2016 budgets for PCED projects are displayed by division. PCED divisions include: CDA Redevelopment, Community Development, Economic Development, and Planning.

## Summary of New Projects and Reauthorizations Adopted Budget

Agency	Reauthorizations		2016 New Projects		2016 Adopted	
	GO	Other	Total	GO	Other	Total
CDA Redevelopment	190,000	-	190,000	-	300,000	300,000
Community Development	1,500,000	-	1,500,000	4,500,000	1,500,000	6,000,000
Economic Development	6,788,000	300,000	7,088,000	19,257,000	37,406,700	56,663,700
Engineering - Facilities Mgmt	5,347,700	-	5,347,700	6,148,900	1,340,000	7,488,900
Engineering - Major Streets	6,212,000	2,658,000	8,870,000	13,864,000	11,204,315	25,068,315
Engineering - Other Projects	30,000	-	30,000	189,250	178,450	367,700
Eng. - Bicycle and Ped	699,000	500,000	1,199,000	4,085,000	2,119,000	6,204,000
Fire	8,867,000	-	8,867,000	562,800	-	562,800
Fleet Service	50,000	-	50,000	9,748,216	124,470	9,872,686
Information Technology	2,380,731	-	2,380,731	3,199,300	1,704,000	4,903,300
Library	-	-	-	5,605,000	1,500,000	7,105,000
Metro Transit	285,000	-	285,000	2,702,440	5,804,760	8,507,200
Miscellaneous	-	-	-	-	75,000	75,000
Monona Terrace	-	-	-	-	556,000	556,000
Parking	-	14,200,000	14,200,000	-	17,239,000	17,239,000
Parks	2,956,000	1,070,000	4,026,000	6,791,000	9,481,000	16,272,000
Planning	-	250,000	250,000	-	100,000	100,000
Police	1,740,000	-	1,740,000	6,769,400	-	6,769,400
Public Health Madison Dane Co	-	-	-	-	-	-
Sewer Utility	-	2,665,000	2,665,000	-	10,368,100	10,368,100
Stormwater Utility	1,800,300	425,000	2,225,300	6,160,500	3,586,700	9,747,200
Streets	252,977	-	252,977	2,517,658	-	2,517,658
Traffic Engineering	750,000	-	750,000	6,640,000	928,000	7,568,000
Water Utility	-	8,167,000	8,167,000	-	21,508,000	21,508,000
<b>Total</b>	<b>\$39,848,708</b>	<b>\$30,235,000</b>	<b>\$70,083,708</b>	<b>\$98,740,464</b>	<b>\$127,023,495</b>	<b>\$225,763,959</b>
				<b>\$138,589,172</b>	<b>\$157,258,495</b>	<b>\$295,847,667</b>

## Comparison by Agency - 2015 Adopted to 2016 Adopted

General Obligation Debt	2015	2016	Difference	Notes
	Adopted	Adopted		
Eng. Facilities Management	10,354,000	11,496,600	1,142,600	MMB renovation planning and design Reductions to Pavement Management and Reconstruction Streets; timing of
Eng. Major Streets	35,905,360	20,076,000	-15,829,360	Hwy M projects
Eng. Other Projects	226,500	219,250	-7,250	Various projects
Eng. Ped/Bike	8,703,400	4,784,000	-3,919,400	Spend down of 2015 sidewalk program reauthorization. Completion of Fire Administration and FS 1 project; remaining borrowing for
Fire	15,383,291	9,429,800	-5,953,491	project Reduction to Fleet vehicle acquisition; delay on Fire Maintenance building
Fleet Service	9,118,000	9,798,216	680,216	project.
Information Technology	4,998,606	5,580,031	581,425	Various projects
Library	1,225,000	5,605,000	4,380,000	Library Service Center Facility & Pinney Branch Library \$5 million match for possible federal TIGER grant for satellite Metro Transit
Metro Transit	2,842,000	2,987,440	145,440	maintenance and storage facility
Monona Terrace	0	0	0	
Parking Utility	0	0	0	
Parks	8,521,250	9,747,000	1,225,750	Reauthorizations
Planning & Develop	31,022,000	32,235,000	1,213,000	Affordable Housing; Permanent Supportive Housing; Starting Block; Block 800; Neighborhood Centers; Public Market; ATT Building
Police	3,293,100	8,509,400	5,216,300	Midtown District Police Station
Public Health	0	0	0	
Sewer Utility	500,000	0	-500,000	
Stormwater Utility	13,108,868	7,960,800	-5,148,068	Project timing; cancellations
Streets	1,725,357	2,770,635	1,045,278	Emerald Ash Borer
Traffic Engineering	900,000	7,390,000	6,490,000	Public safety radio project
Water Utility	0	0	0	
<b>Total All Agencies</b>	<b>147,826,732</b>	<b>138,589,172</b>	<b>-9,237,560</b>	

Other Funding	2015	2016	Difference	Notes
	Adopted	Adopted		
Eng. Facilities Management	40,000	1,340,000	1,300,000	JDS City Fleet Parking
Eng. Major Streets	11,252,000	13,862,315	2,610,315	Federal, state and other local support for major projects (e.g., CTH M)
Eng. Other Projects	482,900	178,450	-304,450	
Eng. Ped/Bike	2,145,600	2,619,000	473,400	Special assessments
Fire	360,749	0	-360,749	
Fleet Service	412,322	124,470	-287,852	Direct appropriation to capital
Information Technology	2,996,094	1,704,000	-1,292,094	Direct appropriation to capital
Library	0	1,500,000	1,500,000	Developer contributions for Pinney Library Potential federal TIGER grant for satellite bus storage and maintenance
Metro Transit	3,988,000	5,804,760	1,816,760	facility
Miscellaneous	0	75,000	75,000	Direct appropriation to capital for Zoo contribution
Monona Terrace	525,000	556,000	31,000	Various projects funded with room tax
Parking Utility	15,243,800	31,439,000	16,195,200	Judge Doyle Square public parking; Capitol East District parking structure
Parks	3,950,000	10,551,000	6,601,000	Parkland acquisition
Planning & Develop	14,621,500	39,856,700	25,235,200	Potential Judge Doyle Square development and private accessory parking
Police	215,500	0	-215,500	
Public Health	45,000	0	-45,000	
Sewer Utility	11,610,730	13,033,100	1,422,370	
Stormwater Utility	2,298,100	4,011,700	1,713,600	
Traffic Engineering	1,740,000	928,000	-812,000	
<u>Water Utility</u>	<u>44,745,000</u>	<u>29,675,000</u>	<u>-15,070,000</u>	supply)
<b>Total All Agencies</b>	<b>116,672,295</b>	<b>157,258,495</b>	<b>40,586,200</b>	

## Reauthorizations by Agency and Project

Agency	2015 Book Number	2016 Book Number	Name	G.O.	Other	Total
CDA Redevelopment	11	3	Public Housing Redevelopment	190,000	-	190,000
Community Development	42	1	Affordable Housing Fund	1,500,000	-	1,500,000
Economic Development	40	4	Healthy Retail Access Program	100,000	-	100,000
Economic Development	N/A	6	LB Land Purchase	1,000,000	-	1,000,000
Economic Development	25	9	TID 32 State Street	-	300,000	300,000
Economic Development	18	12	TID 39 Stoughton Road	530,000	-	530,000
Economic Development	N/A	15	TID 44 Royster Clark	2,658,000	-	2,658,000
Economic Development	39	17	TID 46 Research Park	2,500,000	-	2,500,000
Eng. - Bicycle and Pedestrian	1	2	Bikeways Program Unallocated	129,000	-	129,000
Eng. - Bicycle and Pedestrian	6	4	Cap City Trail Buckeye Ext Seg 1	100,000	-	100,000
Eng. - Bicycle and Pedestrian	16	6	Ice Age Junction Path Tree Lane	470,000	-	470,000
Eng. - Bicycle and Pedestrian	28	11	State Street 700/800 Blocks	-	500,000	500,000
Engineering - Major Streets	15	9	Cottage Grove Rd	306,000	-	306,000
Engineering - Major Streets	17	10	CTH M (CTH PD Area)	1,500,000	-	1,500,000
Engineering - Major Streets	18	11	CTH M (Mid Town Rd Area)	3,000,000	-	3,000,000
Engineering - Major Streets	5	30	Pavement Management	700,000	-	700,000
Engineering - Major Streets	42	31	Pleasant View Rd	88,000	-	88,000
Engineering - Major Streets	2	33	Reconstruction Streets	600,000	-	600,000
Engineering - Major Streets	38	34	Royster-Clark Development	-	2,658,000	2,658,000
Engineering - Major Streets	26	32	S Livingston St & S Brearly St RR Closure	18,000	-	18,000
Engineering - Other Projects	1	3	Public Drinking Fountains	25,000	-	25,000
Engineering - Other Projects	3	6	Underground Storage Tanks	5,000	-	5,000
Facilities Management	13	4	City Channel Move And Remodel	350,000	-	350,000
Facilities Management	1	6	Energy Efficiency Improvements	200,000	-	200,000
Facilities Management	5	8	Fire Building Improvements	100,000	-	100,000
Facilities Management	3	9	General Building Improvements	300,000	-	300,000
Facilities Management	9	15	Implement Sustainability Plan	550,000	-	550,000
Facilities Management	8	10	MMB Renovation	3,000,000	-	3,000,000
Facilities Management	6	11	Parks Facility Improvements	350,000	-	350,000
Facilities Management	N/A	13	Service Building Improvements	200,000	-	200,000
Facilities Management	7	14	Streets Facility Improvements	297,700	-	297,700
Fire	2	2	Communications Equipment	300,000	-	300,000
Fire	5	4	Fire Administration/Station No. 1	8,417,000	-	8,417,000
Fire	1	6	Fire Equipment	150,000	-	150,000
Fleet Service	5	4	Fleet Service Relocation	50,000	-	50,000
Information Technology	4	3	Enterprise Financial System	666,000	-	666,000
Information Technology	1	5	Hardware/Software Upgrades	552,606	-	552,606
Information Technology	12	6	Madison Co-Op Internet Utility	100,000	-	100,000
Information Technology	11	9	Neighborhood Center Connectivity	200,000	-	200,000
Information Technology	2	10	Network Security	270,000	-	270,000
Information Technology	3	11	Property Assessment System	442,125	-	442,125
Information Technology	10	13	Residential Internet Access Asst	150,000	-	150,000
Metro Transit	2	1	Facilities Repairs And Improvement (Roof)	58,000	-	58,000
Metro Transit	1	3	Transit Coaches	181,000	-	181,000
Metro Transit	3	4	Transit System Upgrades	46,000	-	46,000
Parking Utility	6	3	Elevator Maintenance	-	200,000	200,000
Parking Utility	2	7	Judge Doyle Square Garage	-	11,950,000	11,950,000
Parking Utility	3	11	Revenue Equipment Replacement	-	2,050,000	2,050,000
Parks	35	1	Allied Drive Area Potential Park	90,000	50,000	140,000
Parks	1	2	Beach And Shoreline Improvements	120,000	-	120,000
Parks	23	5	Central Park Improvements	-	500,000	500,000
Parks	23	5	Central Park Skate Park	150,000	-	150,000
Parks	11	8	Dog Park Improvements	50,000	-	50,000
Parks	17	13	Garver At Olbrich Botanical Complex	1,815,000	-	1,815,000
Parks	31	14	Highland Manor Shelter	117,000	-	117,000
Parks	19	16	James Madison Park Improvements	-	150,000	150,000
Parks	7	21	Park Facility Improvements	240,000	-	240,000



Agency	2015 Book Number	2016 Book Number	Name	G.O.	Other	Total
Parks	2	22	Park Land Improvements	140,000	80,000	220,000
Parks	12	23	Park Ridge Neighborhood	-	150,000	150,000
Parks	8	25	Playground/Accessibility Improvements	134,000	140,000	274,000
Parks	21	29	Vilas Park Improvements	100,000	-	100,000
Planning	44	1	Comprehensive Plan	-	250,000	250,000
Police	10	8	Midtown District Station	1,710,000	-	1,710,000
Police	2	9	Police Building Improvements	30,000	-	30,000
Sewer Utility	11	6	East Washington Sewer Rehabilitation	-	1,250,000	1,250,000
Sewer Utility	12	11	Lower Badger Mill Creek	-	500,000	500,000
Sewer Utility	2	20	Trenchless Sewer Rehabilitation Unallocated	-	915,000	915,000
Stormwater Utility	12	10	Inter-Municipal Stormwater Mgmt	300,300	375,000	675,300
Stormwater Utility	9	13	Local Public Drainage Problems	125,000	-	125,000
Stormwater Utility	6	16	Major Roadway Culvert Crossings	115,000	-	115,000
Stormwater Utility	N/A	23	Service Building Improvements	900,000	-	900,000
Stormwater Utility	5	26	Storm Box Replacement	270,000	-	270,000
Stormwater Utility	3	29	Stormwater Basins	40,000	-	40,000
Stormwater Utility	25	32	TMDL Compliance	-	50,000	50,000
Stormwater Utility	4	34	Urban Best Management Practices	50,000	-	50,000
Streets	5	1	Biodigester	35,885	-	35,885
Streets	2	3	Streets Equipment	217,092	-	217,092
Traffic Engineering	3	2	Public Safety Radio System	450,000	-	450,000
Traffic Engineering	1	4	Street Light Installation	100,000	-	100,000
Traffic Engineering	5	5	Traffic Safety Infrastructure	50,000	-	50,000
Traffic Engineering	4	6	Traffic Signal Installation	150,000	-	150,000
Water Utility	4	1	Arbor Hills Fire Flow Supply	-	642,000	642,000
Water Utility	8	6	Lakeview Reservoir Reconstruct	-	2,080,000	2,080,000
Water Utility	10	7	Paterson Street Building Remodel	-	4,444,000	4,444,000
Water Utility	24	9	Unit Well #8 Reconstruction	-	20,000	20,000
Water Utility	19	14	Well 12 Convert To Two Zone Well	-	631,000	631,000
Water Utility	15	15	Well 19 Iron & Manganese Filter	-	100,000	100,000
Water Utility	3	18	Zone 4 Fire Flow Supply Well 31	-	250,000	250,000
<b>Total Reauthorizations</b>				<b>\$ 39,848,708</b>	<b>\$ 30,235,000</b>	<b>\$ 70,083,708</b>

## Cancellations & Postponements of 2015 Authorized Funding

Agency	Project	Project Title	Cancellation	Notes
Community Development Division	10066	NEIGHBORHOOD CENTERS	3,000,000	6
Economic Development Division	10069-64	PUBLIC MARKET	8,520,000	1
Engineering-Bicycle/Pedestrian	10150	STATE ST SIDEWALK REPAIRS 2015	195,000	3
Engineering-Bicycle/Pedestrian	10151	NAKOMA RD SIDEWALK	74,200	3
Engineering-Bicycle/Pedestrian	10153	CANNONBALL PATH - PHASE 6	810,000	1
Engineering-Bicycle/Pedestrian	10158	SAWCUTTING 2015	75,000	3
Engineering-Bicycle/Pedestrian	10160	GOODMAN PATH: POWERS AVE TO 30	984,400	1
Engineering-Bicycle/Pedestrian	10169	W TOWNE BIKE PATH GAM TO HIGH PT	420,000	1
Engineering-Bicycle/Pedestrian	10173	ICE AGE JUNCTION PATH TEMIN-BELTLIN	300,000	1
Engineering-Bicycle/Pedestrian	10289	TREE LANE GREENWAY PATH	475,000	3
Engineering-Bicycle/Pedestrian	10327	OLD MIDDLETON/EAU CLAIRE INTERSECTN	500	4
Engineering-Bicycle/Pedestrian	10461	E JOHNSON ST PATH	200,000	3
Engineering-Facilities	10109	CEILING TILE REPLACEMENT	100,000	2
Engineering-Major Streets	10157	REQUESTED SIDEWALK CITYWIDE 2015	405,000	3
Engineering-Major Streets	10215	RR QUIET ZONE #6: JOHNSON-BALDWIN	301,935	5
Engineering-Major Streets	10216	RR QUIET ZONE #7: W 2ND TO W BALD	475,000	5
Engineering-Major Streets	10221	2015 RESURFACING PROGRAM	550,000	3
Engineering-Major Streets	10228	BUCKEYE RD IMPROVEMENTS	20,000	3
Engineering-Major Streets	10232	CTH M & PD IMPROVEMENTS	750,000	5
Engineering-Major Streets	10233	CTH M MIDTOWN IMPROVEMENTS	1,200,000	5
Engineering-Major Streets	10234	DARBO WEBB CONNECTION	760,000	1
Engineering-Major Streets	10243	RR CLOSURE: LIVINGSTON & BREARLY	22,000	5
Engineering-Major Streets	10260	HANSON RD - USH 51 TO MANUFACTURERS	200,000	3
Engineering-Major Streets	11062	WATTS RD/HIGH PT PATH PED CROSSING	100,000	3
Engineering-Other Projects	10137	DOWNTOWN PUBLIC TOILET	300,000	2
Engineering-Other Projects	10563	SUSTAINABILITY PLAN	450,000	3
Fleet	10005	FLEET TRUCKS - LARGE	306	4
Fleet	10006	FLEET TRAILERS	280	4
Fleet	10304	NAKOOSA TRL FIRE MTC BLDG	1,480,000	1
Parks	10542	OLIN PARK REFLECTION POINT	100,000	2
PCED Office of the Director	10068	PUBLIC HOUSING REDEVELOPEMENT	150,000	4
Police	10390	MIDTOWN DISTRICT STATION	1,546,695	1
Stormwater	10153	CANNONBALL PATH - PHASE 6	100,000	1
Stormwater	10168	W TOWNE PATH GAMMON RD UNDERPASS	150,000	1
Stormwater	10249	MILWAUKEE ST BRIDGE AT STARKWEATHER	10,000	4
Stormwater	10250	ROYSTER CLARK DEV PH2 (CGR:MON-DMP)	50,000	3
Stormwater	10251	MONROE ST	30,000	4
Stormwater	10252	JOHN ST & EMIL ST UTILITIES W RESRF	100	4
Stormwater	10253	UTILITIES WITH RESURFACING 2015	161,300	3
Stormwater	10254	STORM WITH RESURFACING 2015	240,000	3
Stormwater	10255	LARKN/GLENWY/HILLCST/ZERG/ROSS RESF	159,900	3
Stormwater	10256	N PINCKNEY RESRF W UTL	90,000	3
Stormwater	10309	RESTORATION LANDSCAPING - 2015	110,000	3
Stormwater	10310	SAUK CREEK GREENWAY-TREE LN SECTION	73,500	3
Stormwater	10311	NAKOMA GREENWAY	50,000	3
Stormwater	10313	STRICKERS POND FOREBAY EXPANSION	300,000	3
Stormwater	10329	DRAINAGE AT 1331 EVERETT	95,000	3
Stormwater	10337	WINGRA CREEK PH 3	184,068	3
Stormwater	10342	HIGH POINT CONFLUENCE REGRADING	65,000	3
Stormwater	10357	DREDGING-DUNN'S MARSH/STRICKERS PND	75,000	3
Stormwater	10358	DREDGING AT ACEWOOD POND	25,000	3
Stormwater	10370	CIPP LINING - STORM 2015	170,000	3
Stormwater	10382	CAPITAL CITY PATH/BRIDGE RECNSTRCTN	35,000	5
Streets	10061	EMERALD ASH BORER - STUMP GRUBBING	3,768	4
Streets	10411	BIODIGESTER	18,382	6
Streets	10457	STREETS BLDG IMPROVEMENTS	19,375	4
<b>Total Cancellations</b>			<b>26,180,709</b>	

### NOTES

1 Project delayed.	4 Project completed in 2015.
2 Project not moving forward.	5 Project under budget.
3 Slowed implementation; not as much funding needed for the project in 2015.	6 Change in project scope

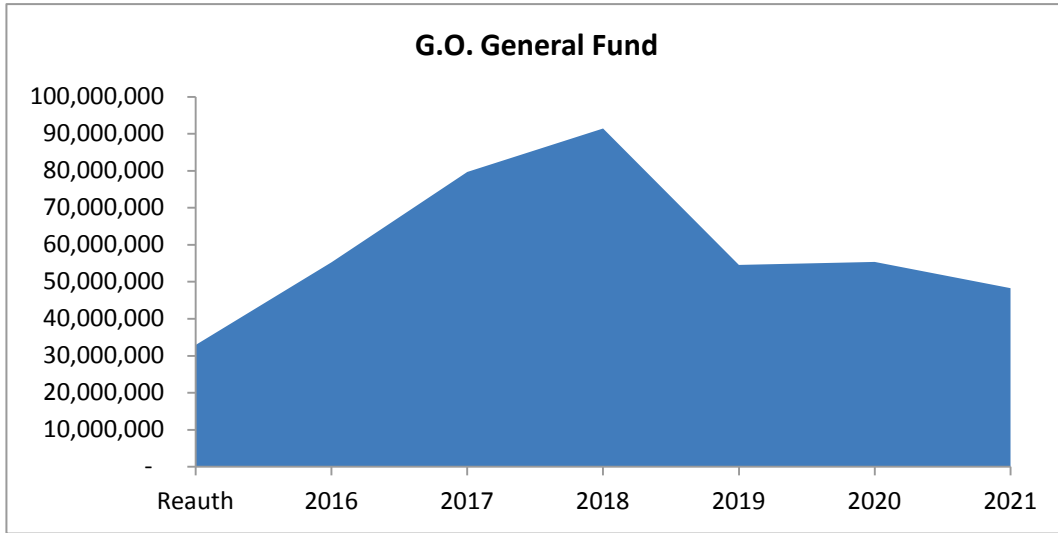
## Capital Improvement Program City Summary - Expenditure Categories and Funding Sources

ALL PROJECTS	Reauth	2016	2017	2018	2019	2020	2021
<b>Expenditures</b>							
Bike Path	1,199,000	2,076,000	5,699,000	4,531,000	2,690,000	2,430,000	703,000
Bridge	-	1,260,000	1,130,000	1,330,000	150,000	160,000	170,000
Building	34,475,885	51,708,841	95,261,208	47,471,200	14,053,900	8,012,820	9,393,520
Fiber Network	200,000	470,000	220,000	220,000	220,000	230,000	230,000
Land	300,000	43,419,200	440,000	125,000	-	321,000	-
Land Improvements	12,214,000	18,135,083	22,859,406	19,162,805	16,506,705	15,072,555	16,289,686
Loans	190,000	300,000	1,050,000	400,000	300,000	-	-
Machinery & Equip	3,664,092	28,902,420	24,889,016	25,962,836	23,732,957	26,882,210	31,749,266
Other	2,277,700	21,849,400	10,907,500	10,514,000	8,755,240	9,214,000	10,284,000
Sanitary Sewer	2,665,000	9,226,600	15,302,450	11,151,000	11,840,900	12,576,825	12,263,825
Software and Licenses	1,810,731	2,228,600	5,445,600	400,000	550,000	2,950,000	800,000
Stormwater Network	1,325,300	8,392,500	8,148,500	8,165,000	12,625,000	14,455,000	12,365,000
Street	8,870,000	22,088,315	43,897,500	45,770,000	30,835,000	27,984,000	23,826,000
Streetlighting	100,000	608,000	710,700	741,000	761,100	787,000	655,000
Traffic Signals	150,000	760,000	542,000	718,160	720,000	740,000	760,000
Water Network	642,000	14,339,000	14,902,000	16,289,000	18,316,000	18,023,000	16,585,000
<b>TOTAL PROJECT COSTS</b>	<b>\$ 70,083,708</b>	<b>\$ 225,763,959</b>	<b>\$ 251,404,880</b>	<b>\$ 192,951,001</b>	<b>\$ 142,056,802</b>	<b>\$ 139,838,410</b>	<b>\$ 136,074,297</b>

<b>Funding Sources</b>							
County Sources	375,000	431,500	9,057,000	2,310,000	110,000	110,000	30,000
Federal Sources	-	5,069,760	15,890,933	15,043,229	5,323,966	5,874,088	12,867,709
Reserves Applied	16,365,000	16,993,260	6,864,845	6,005,200	6,679,690	6,661,753	6,194,953
State Sources	-	1,005,000	365,000	515,000	365,000	1,865,000	425,000
Transfer From General Fund	250,000	3,465,470	-	20,000	-	50,000	30,000
Transfer From Room Tax	-	556,000	2,177,000	4,187,000	1,108,000	1,000,000	1,000,000
Other	200,000	7,411,450	8,312,300	10,785,600	2,343,700	1,342,000	4,337,000
Revenue Bonds	8,167,000	28,080,440	42,421,105	32,391,700	33,097,910	35,163,342	32,360,942
Impact Fees	870,000	9,733,000	5,180,000	2,218,000	4,240,000	2,435,000	2,550,000
Special Assessments	550,000	6,973,915	4,519,200	4,974,380	4,824,800	4,875,500	4,884,000
TIF Proceeds	3,458,000	47,303,700	14,375,000	2,300,000	2,275,000	750,000	-
<b>TOTAL OTHER FUNDING</b>	<b>\$ 30,235,000</b>	<b>\$ 127,023,495</b>	<b>\$ 109,162,383</b>	<b>\$ 80,750,109</b>	<b>\$ 60,368,066</b>	<b>\$ 60,126,683</b>	<b>\$ 64,679,604</b>

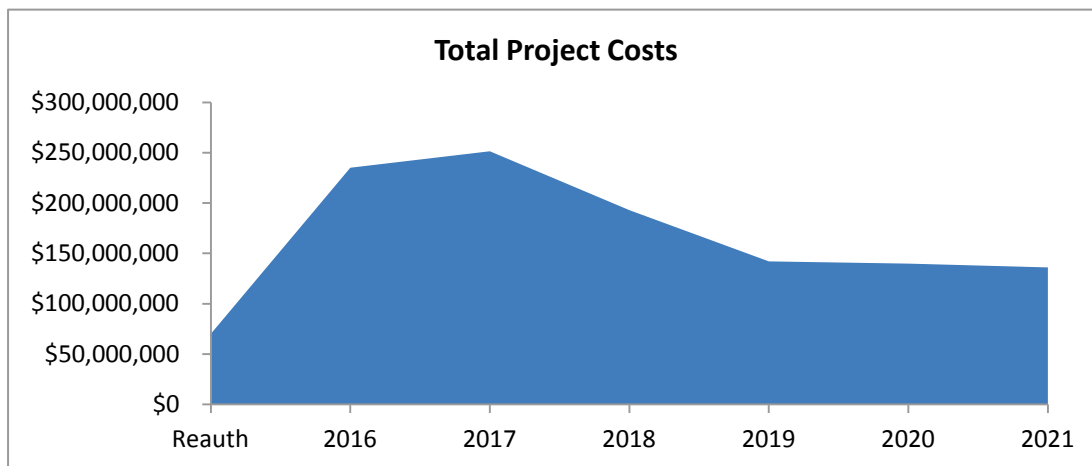
G.O. General Fund	32,925,408	55,267,308	79,689,206	91,435,285	54,562,745	55,374,455	48,278,986
G.O. Non-General Fund	6,923,300	43,473,156	62,553,291	20,765,607	27,125,991	24,337,272	23,115,707
<b>G.O. Debt</b>	<b>\$ 39,848,708</b>	<b>\$ 98,740,464</b>	<b>\$ 142,242,497</b>	<b>\$ 112,200,892</b>	<b>\$ 81,688,736</b>	<b>\$ 79,711,727</b>	<b>\$ 71,394,693</b>

<b>Estimated Annual Debt Service</b>							
G.O. General Fund	4,280,303	7,184,750	10,359,597	11,886,587	7,093,157	7,198,679	6,276,268
G.O. Non-General Fund	900,029	5,651,510	8,131,928	2,699,529	3,526,379	3,163,845	3,005,042



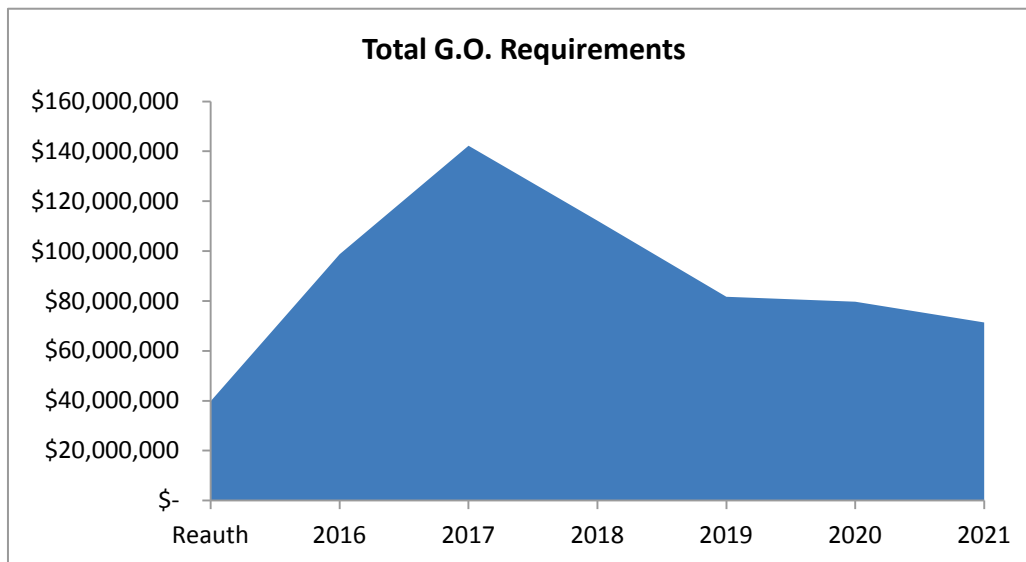
## Capital Improvement Program City Summary - Total Project Costs

ALL AGENCIES	Reauth	2016	2017	2018	2019	2020	2021
CDA Redevelopment	190,000	300,000	1,050,000	400,000	300,000	-	-
Community Development	1,500,000	6,000,000	5,000,000	5,000,000	5,000,000	4,500,000	-
Economic Development	7,088,000	56,663,700	10,720,000	13,700,000	1,445,000	1,165,000	595,000
Engineering - Facilities Mgmt	5,347,700	7,488,900	15,860,000	16,265,000	4,165,000	2,990,000	5,888,000
Engineering - Major Streets	8,870,000	25,068,315	44,937,500	46,080,000	31,165,000	28,334,000	24,196,000
Engineering - Other Projects	30,000	367,700	279,300	311,000	301,940	385,000	355,000
Engineering - Bicycle and Ped	1,199,000	6,204,000	9,468,000	8,616,000	5,719,000	5,593,000	4,018,000
Fire	8,867,000	9,872,686	6,720,100	1,052,500	1,270,000	3,570,000	1,270,000
Fleet	50,000	9,872,686	37,113,808	7,151,300	9,051,000	11,100,000	8,065,030
Information Technology	2,380,731	4,903,300	3,570,000	3,206,000	3,370,000	3,575,000	3,575,000
Library	-	7,105,000	5,400,000	130,000	130,000	140,000	1,150,000
Metro Transit	285,000	8,507,200	21,559,916	19,354,036	13,094,957	7,273,860	15,990,886
Miscellaneous	-	75,000	75,000	75,000	75,000	75,000	75,000
Monona Terrace	-	556,000	2,177,000	4,187,000	1,108,000	1,000,000	1,000,000
Parking	14,200,000	17,239,000	7,093,000	874,500	1,126,000	721,500	505,000
Parks	4,026,000	16,272,000	14,835,000	13,187,000	10,865,000	9,908,750	15,423,000
Planning	250,000	100,000	850,000	850,000	100,000	100,000	100,000
Police	1,740,000	6,769,400	2,887,700	378,800	506,800	488,900	411,300
Public Health Madison Dane Co	-	-	730,000	-	-	179,000	-
Sewer	2,665,000	10,368,100	16,291,450	12,189,600	12,931,300	13,722,595	13,409,595
Stormwater	2,225,300	9,747,200	9,310,000	9,118,300	13,765,000	15,737,000	13,647,000
Streets	252,977	2,517,658	3,307,406	1,596,805	2,171,705	3,426,805	3,181,686
Traffic Engineering	750,000	7,568,000	1,802,700	6,559,160	1,631,100	1,677,000	1,565,000
Water	8,167,000	21,508,000	30,367,000	22,669,000	22,765,000	24,176,000	21,653,800
<b>TOTAL</b>	<b>\$ 70,083,708</b>	<b>\$ 235,073,845</b>	<b>\$ 251,404,880</b>	<b>\$ 192,951,001</b>	<b>\$ 142,056,802</b>	<b>\$ 139,838,410</b>	<b>\$ 136,074,297</b>



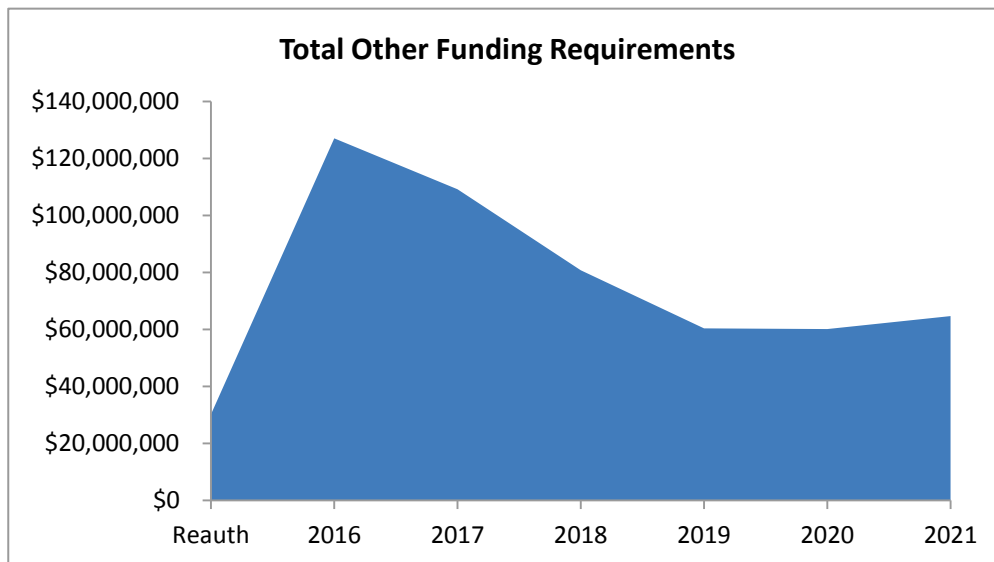
## Capital Improvement Program City Summary - G.O. Debt Requirements

ALL AGENCIES	Reauth	2016	2017	2018	2019	2020	2021
CDA Redevelopment	190,000	-	400,000	100,000	300,000	-	-
Community Development	1,500,000	4,500,000	1,475,000	3,500,000	4,500,000	3,770,000	-
Economic Development	6,788,000	19,257,000	10,030,000	4,575,000	1,195,000	1,165,000	595,000
Engineering - Facilities Mgmt	5,347,700	6,148,900	15,840,000	16,245,000	4,145,000	2,970,000	5,868,000
Engineering - Major Streets	6,212,000	13,864,000	25,614,000	39,229,620	25,315,000	22,994,000	20,246,000
Engineering - Other Projects	30,000	189,250	190,000	199,000	216,240	226,000	226,000
Engineering - Bicycle and Ped	699,000	4,085,000	7,372,000	6,783,400	4,824,000	4,653,000	3,031,000
Fire	8,867,000	562,800	6,720,100	1,052,500	1,270,000	3,570,000	1,270,000
Fleet Service	50,000	9,748,216	37,113,808	7,151,300	9,051,000	11,100,000	8,065,030
Information Technology	2,380,731	3,199,300	3,570,000	3,206,000	3,370,000	3,575,000	3,575,000
Library	-	5,605,000	4,400,000	130,000	130,000	140,000	1,150,000
Metro Transit	285,000	2,702,440	6,403,983	7,370,807	7,818,991	1,454,772	3,198,177
Miscellaneous	-	-	75,000	75,000	75,000	75,000	75,000
Parks	2,956,000	6,791,000	8,277,000	8,271,000	6,149,000	7,910,750	9,305,000
Planning	-	-	850,000	850,000	100,000	100,000	100,000
Police	1,740,000	6,769,400	2,887,700	378,800	506,800	488,900	411,300
Public Health Madison Dane Co	-	-	730,000	-	-	179,000	-
Stormwater Utility	1,800,300	6,160,500	5,985,500	5,888,500	9,901,000	11,238,500	10,477,500
Streets	252,977	2,517,658	3,307,406	1,596,805	2,171,705	3,426,805	3,181,686
Traffic Engineering	750,000	6,640,000	1,001,000	5,598,160	650,000	675,000	620,000
<b>TOTAL</b>	<b>\$ 39,848,708</b>	<b>\$ 98,740,464</b>	<b>\$ 142,242,497</b>	<b>\$ 112,200,892</b>	<b>\$ 81,688,736</b>	<b>\$ 79,711,727</b>	<b>\$ 71,394,693</b>



## Capital Improvement Program City Summary - Other Funding Requirements

ALL AGENCIES	Reauth	2016	2017	2018	2019	2020	2021
CDA Redevelopment	-	300,000	650,000	300,000	-	-	-
Community Development	-	1,500,000	3,525,000	1,500,000	500,000	730,000	-
Economic Development	300,000	37,406,700	690,000	9,125,000	250,000	-	-
Engineering - Facilities Mgmt	-	1,340,000	20,000	20,000	20,000	20,000	20,000
Engineering - Major Streets	2,658,000	11,204,315	19,323,500	6,850,380	5,850,000	5,340,000	3,950,000
Engineering - Other Projects	-	178,450	89,300	112,000	85,700	159,000	129,000
Engineering - Bicycle and Ped	500,000	2,119,000	2,096,000	1,832,600	895,000	940,000	987,000
Fleet Service	-	124,470	-	-	-	-	-
Information Technology	-	1,704,000	-	-	-	-	-
Library	-	1,500,000	1,000,000	-	-	-	-
Metro Transit	-	5,804,760	15,155,933	11,983,229	5,275,966	5,819,088	12,792,709
Miscellaneous	-	75,000	-	-	-	-	-
Monona Terrace	-	556,000	2,177,000	4,187,000	1,108,000	1,000,000	1,000,000
Parking	14,200,000	17,239,000	7,093,000	874,500	1,126,000	721,500	505,000
Parks	1,070,000	9,481,000	6,558,000	4,916,000	4,716,000	1,998,000	6,118,000
Planning	250,000	100,000	-	-	-	-	-
Sewer Utility	2,665,000	10,368,100	16,291,450	12,189,600	12,931,300	13,722,595	13,409,595
Stormwater Utility	425,000	3,586,700	3,324,500	3,229,800	3,864,000	4,498,500	3,169,500
Traffic Engineering	-	928,000	801,700	961,000	981,100	1,002,000	945,000
Water Utility	8,167,000	21,508,000	30,367,000	22,669,000	22,765,000	24,176,000	21,653,800
<b>TOTAL</b>	<b>\$ 30,235,000</b>	<b>\$ 127,023,495</b>	<b>\$ 109,162,383</b>	<b>\$ 80,750,109</b>	<b>\$ 60,368,066</b>	<b>\$ 60,126,683</b>	<b>\$ 64,679,604</b>



**CITY OF MADISON**

**2016**

**ADOPTED**

**CAPITAL BUDGET**  
**AND**  
**CAPITAL IMPROVEMENT PROGRAM**

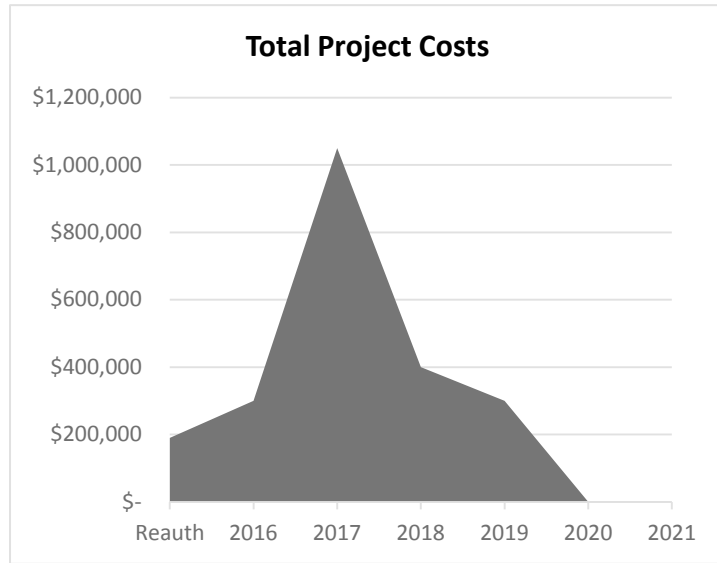
**AGENCY CAPITAL BUDGETS**



**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: CDA Redevelopment**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 CDA Red. - Village On Park	-	-	350,000	-	-	-	-
2 Mosaic Ridge Construction Financing	-	300,000	300,000	300,000	-	-	-
3 Public Housing Redevelopment	190,000	-	400,000	100,000	300,000	-	-
<b>Total</b>	\$ 190,000	\$ 300,000	\$ 1,050,000	\$ 400,000	\$ 300,000	\$ -	\$ -



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

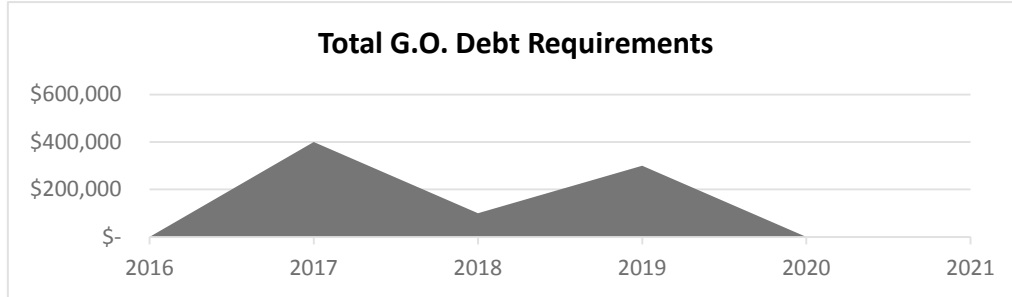
Agency Name: CDA Redevelopment

Agency No. 91

	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>All Projects Expenditures:</b>							
Loans	190,000	300,000	1,050,000	400,000	300,000	-	-
<b>Total Project Costs</b>	<u>\$ 190,000</u>	<u>\$ 300,000</u>	<u>\$ 1,050,000</u>	<u>\$ 400,000</u>	<u>\$ 300,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Funding Sources:</b>							
Reserves Applied	-	300,000	650,000	300,000	-	-	-
<b>Total Other Sources</b>	<u>\$ -</u>	<u>\$ 300,000</u>	<u>\$ 650,000</u>	<u>\$ 300,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
GO Borrowing	190,000	-	400,000	100,000	300,000	-	-
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<u>\$ 190,000</u>	<u>\$ -</u>	<u>\$ 400,000</u>	<u>\$ 100,000</u>	<u>\$ 300,000</u>	<u>\$ -</u>	<u>\$ -</u>

**Estimated Annual Debt Service**

G.O. General Fund	24,700	-	52,000	13,000	39,000	-	-
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: CDA Redevelopment**

**Agency No. 91**

**CDA Redevelopment - Village on Park**

Project No. 10578

GO \$ - This project includes funding for replacement of roofs at The Village on Park. Approval is subject to  
Other - available operating cash reserves.

\$ -

**Mosaic Ridge Construction Financing**

Project No. 10079

GO \$ - This project includes funding for the construction of the Mosaic Ridge housing development. In 2005  
Other 300,000 and 2006, the City purchased two properties on Allied Drive and Jenewein Road for redevelopment  
purposes. The property totals 11.5 acres. With significant neighborhood and community  
involvement, a master plan for the 11.5 acres was created. The master plan includes the  
construction of owner occupied housing at varying levels of affordability. The CDA is moving forward  
with the sale and construction of 24 single family homes on Allied Drive ("Mosaic Ridge"). Other  
funding is from CDA reserves.

\$ 300,000

**Public Housing Redevelopment**

Project No. 10068

GO \$ 190,000 This project includes funding for the planning and implementation of public housing redevelopment  
Other - in 2014 through 2019. Project funding will be used for the planning and redevelopment of the CDA's  
federally subsidized housing portfolio including but not limited to the Triangle, Romnes, Webb-  
Rethke, and Tenney Park. The housing is 50 to 60 years old and provides critical affordable housing  
to low income residents. The GO borrowing is a reauthorization of 2015 appropriations.

\$ 190,000

**2016  
Capital Budget  
Summary**

**Agency Name: CDA Redevelopment**

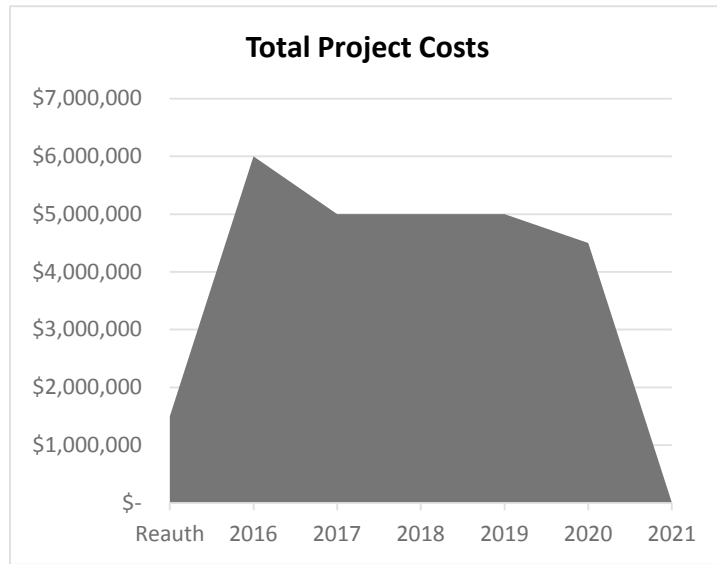
**Agency No. 91**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 CDA Red. - Village On Park	-	-	-	-	-
2 Mosaic Ridge Construction Financing	300,000	300,000	-	300,000	300,000
3 Public Housing Redevelopment	190,000	190,000	190,000	-	190,000
<b>Total</b>	<u>\$ 490,000</u>	<u>\$ 490,000</u>	<u>\$ 190,000</u>	<u>\$ 300,000</u>	<u>\$ 490,000</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Community Development Division**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Affordable Housing Fund	1,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	-
2 Neighborhood Centers	-	1,500,000	500,000	500,000	500,000	-	-
<b>Total</b>	<b>\$ 1,500,000</b>	<b>\$ 6,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 4,500,000</b>	<b>\$ -</b>

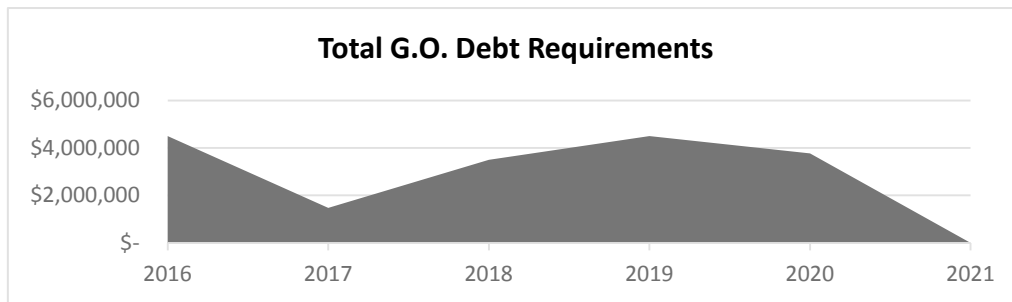


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Community Development Division

Agency No. 62

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Land Improvements	1,500,000	6,000,000	5,000,000	5,000,000	5,000,000	4,500,000	-
<b>Total Project Costs</b>	<u>\$ 1,500,000</u>	<u>\$ 6,000,000</u>	<u>\$ 5,000,000</u>	<u>\$ 5,000,000</u>	<u>\$ 5,000,000</u>	<u>\$ 4,500,000</u>	<u>\$ -</u>
<b>Funding Sources:</b>							
Private Contribution/Donation	-	500,000	500,000	500,000	500,000	-	-
Transfer From TIF District	-	500,000	3,025,000	1,000,000	-	730,000	-
Reserves Applied	-	500,000	-	-	-	-	-
<b>Total Other Sources</b>	<u>\$ -</u>	<u>\$ 1,500,000</u>	<u>\$ 3,525,000</u>	<u>\$ 1,500,000</u>	<u>\$ 500,000</u>	<u>\$ 730,000</u>	<u>\$ -</u>
GO Borrowing	1,500,000	4,500,000	1,475,000	3,500,000	4,500,000	3,770,000	-
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<u>\$ 1,500,000</u>	<u>\$ 4,500,000</u>	<u>\$ 1,475,000</u>	<u>\$ 3,500,000</u>	<u>\$ 4,500,000</u>	<u>\$ 3,770,000</u>	<u>\$ -</u>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	195,000	585,000	191,750	455,000	585,000	490,100	-
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Community Development Division**

**Agency No. 62**

**Affordable Housing Fund**

Project No. 17110

GO	\$ 5,000,000	This project continues a major initiative to expand and improve the supply of affordable housing in Madison. The project will support the expansion of affordable rental housing units, especially by leveraging low-income affordable housing tax credits; repair or improvement of existing housing inventory, including owner-occupied single family housing stock; and, the purchase of single family homes by first-time homebuyers. The Affordable Housing Fund will contribute to the development of 200 new affordable units per year. Funds in 2016 will support Madison's second permanent supportive housing project. The funding includes reauthorizing \$1,500,000 in GO borrowing from 2015 appropriations. Other funding includes \$500,000 from the cash balance available under the Affordable Housing Trust Fund and \$500,000 from the extension of the Monroe Commons Tax Increment District (TID 33).
Other	1,000,000	
	<u>\$ 6,000,000</u>	

**Neighborhood Centers**

Project No. 10066

GO	\$ 1,000,000	This project provides ongoing funding to support, at the direction of the Mayor and Common Council, capital costs associated with expanding or renovating existing neighborhood centers as well as developing new centers. The funding is for planning, design work, property acquisition, or construction of the Griff's location in the Park Ridge/Park Edge Neighborhood. Other funding is from private contributions/donations.
Other	500,000	
	<u>\$ 1,500,000</u>	

**2016  
Capital Budget  
Summary**

Agency Name: Community Development Division

Agency No. 62

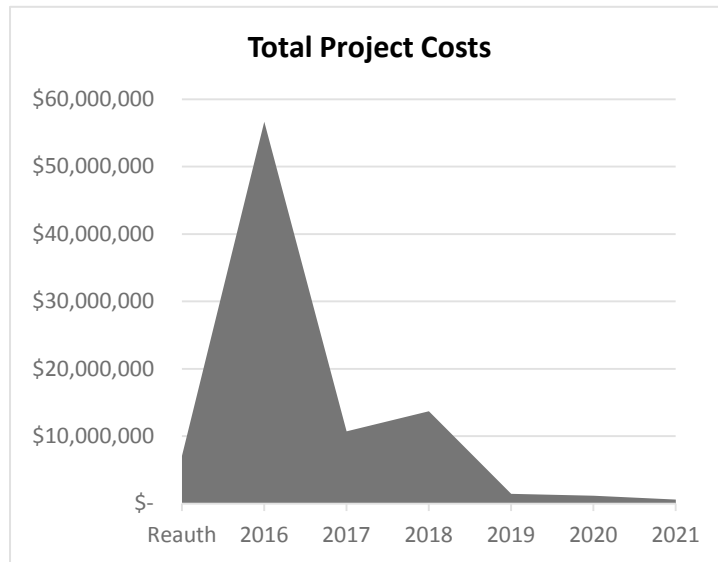
Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Affordable Housing Fund	5,250,000	6,000,000	5,000,000	1,000,000	6,000,000
2 Neighborhood Centers	2,500,000	1,500,000	1,000,000	500,000	1,500,000
<b>Total</b>	<u>\$ 7,750,000</u>	<u>\$ 7,500,000</u>	<u>\$ 6,000,000</u>	<u>\$ 1,500,000</u>	<u>\$ 7,500,000</u>



**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Economic Development Division**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Center For Industry and Commerce	-	90,000	40,000	40,000	40,000	40,000	40,000
2 Co-Operative Enterprise Development	-	600,000	600,000	600,000	600,000	600,000	-
3 Entrepreneurship & Sm. Bus. Dev. Fund	-	300,000	300,000	-	-	-	-
4 Healthy Retail Access Program	100,000	250,000	300,000	300,000	300,000	300,000	300,000
5 Housing Employers Study	-	-	30,000	-	30,000	-	30,000
6 LB Land Purchase	1,000,000	-	-	-	-	-	-
7 Public Market	-	-	840,000	12,160,000	-	-	-
8 TID 25 - Judge Doyle Square	-	35,389,500	-	-	-	-	-
9 TID 32 State Street	300,000	279,700	440,000	125,000	-	-	-
10 TID 36 Capitol Gateway Corridor	-	14,635,000	6,135,000	135,000	135,000	135,000	135,000
11 TID 37 Union Corners	-	430,000	30,000	30,000	30,000	30,000	30,000
12 TID 39 Stoughton Road	530,000	-	30,000	30,000	30,000	30,000	30,000
13 TID 42 Wingra	-	30,000	30,000	30,000	30,000	30,000	30,000
14 TID 43 Park/Drake	-	300,000	250,000	250,000	250,000	-	-
15 TID 44 Royster Clark	2,658,000	612,000	-	-	-	-	-
16 TID 45 Cap Square West	-	3,747,500	1,695,000	-	-	-	-
17 TID 46 Research Park	2,500,000	-	-	-	-	-	-
<b>Total</b>	<b>\$ 7,088,000</b>	<b>\$ 56,663,700</b>	<b>\$ 10,720,000</b>	<b>\$ 13,700,000</b>	<b>\$ 1,445,000</b>	<b>\$ 1,165,000</b>	<b>\$ 595,000</b>



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Economic Development Division

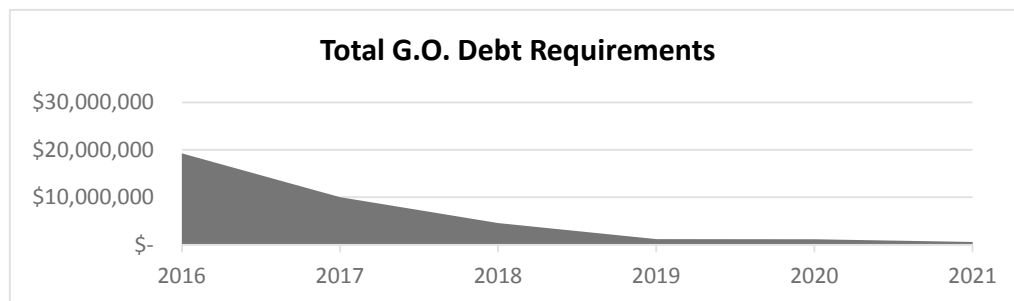
Agency No. 63

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Building	-	14,635,000	6,975,000	12,295,000	135,000	135,000	135,000
Land	300,000	35,669,200	440,000	125,000	-	-	-
Land Improvements	6,688,000	5,209,500	2,075,000	380,000	380,000	130,000	130,000
Other	100,000	1,150,000	1,230,000	900,000	930,000	900,000	330,000
<b>Total Project Costs</b>	<b>\$ 7,088,000</b>	<b>\$ 56,663,700</b>	<b>\$ 10,720,000</b>	<b>\$ 13,700,000</b>	<b>\$ 1,445,000</b>	<b>\$ 1,165,000</b>	<b>\$ 595,000</b>

Funding Sources:							
Transfer From General Fund	-	1,240,000	-	-	-	-	-
Private Contribution/Donation	-	-	-	2,500,000	-	-	-
Federal Sources	-	-	-	3,000,000	-	-	-
Miscellaneous Revenue	-	-	-	3,250,000	-	-	-
Transfer From TIF District	300,000	36,166,700	690,000	375,000	250,000	-	-
<b>Total Other Sources</b>	<b>\$ 300,000</b>	<b>\$ 37,406,700</b>	<b>\$ 690,000</b>	<b>\$ 9,125,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>

GO Borrowing	1,100,000	400,000	2,110,000	4,350,000	970,000	940,000	370,000
Non-GF GO	5,688,000	18,857,000	7,920,000	225,000	225,000	225,000	225,000
<b>Total G.O. Debt</b>	<b>\$ 6,788,000</b>	<b>\$ 19,257,000</b>	<b>\$ 10,030,000</b>	<b>\$ 4,575,000</b>	<b>\$ 1,195,000</b>	<b>\$ 1,165,000</b>	<b>\$ 595,000</b>

Estimated Annual Debt Service							
G.O. General Fund	143,000	52,000	274,300	565,500	126,100	122,200	48,100
G.O. Non-General Fund	739,440	2,451,410	1,029,600	29,250	29,250	29,250	29,250



**2016  
Capital Budget**

**Agency Name: Economic Development Division**

**Agency No. 63**

**Center for Industry and Commerce**

Project No. 10070

GO	\$	-	This project funds holding, maintenance, and marketing costs for the 96 acre Center for Industry and Commerce. \$40,000 will be used to maintain the property and facilitate marketing and development.
Other			\$50,000 will be used to pay the City's portion of Hoepker Road construction assessments. This project will be funded through a direct appropriation from General Fund.
			\$ 90,000

**Co-operative Enterprise Development**

Project No. 17073

GO	\$	-	This project funds co-operative enterprises for purposes of job creation and development. This project will be funded through a direct appropriation from General Fund.
Other			600,000
			\$ 600,000

**Entrepreneurship & Small Business Development Resource Fund**

Project No. 10785

GO	\$	-	This project was formerly called, "Women's Small Business Development Fund." This project provides funds to catalyze investment in early-stage companies and small businesses headquartered in the City of Madison for the purposes of job creation and economic development. This project will be funded through a direct appropriation from General Fund.
Other			300,000
			\$ 300,000

**Healthy Retail Access Program**

Project No. 10783

GO	\$	100,000	The City of Madison Healthy Retail Access Program, created by the Common Council in June 2015, sets city funds available for healthy retail projects that aim to improve access to affordable, healthy, and culturally appropriate retail within the areas of focus, as identified in the Food Access Improvement Map.
Other		250,000	
			\$ 350,000

The program is prioritizing the following types of projects: Increasing the availability of healthy food through physical improvements of retail space; assistance for the marketing of healthy food options within an existing retailer; providing new affordable grocery distribution options; improving access to existing grocery retailers; increasing the availability of healthy food options through the planning for new food retail; other physical improvements to retail environments that increase access to healthy food.

The program aims to additionally fund organizations that are in a position to provide services to retail business accepting program funds. Some examples of technical assistance: The goal of the program is to set aside at least 25% of program funds for the purposes of funding technical assistance. The city will accept rolling applications from both retailers and organizations directly working with retailers. Any unused funds will be left in the program for future use. The funding includes reauthorizing \$100,000 from 2015 appropriation. The project will also be funded through a direct appropriation from the General Fund.

		<b>Housing Employers Study</b>	Project No.	65316
GO	\$	-	City staff, under the direction of the Housing Strategy Committee, are in the process of creating a	
Other		-	biennial housing report. The information collected will be used to inform not only the housing	
			initiatives of the City, but also employment and business retention initiatives. The study is planned to	
	\$	-	begin in 2017.	

		<b>LB Land Purchase</b>	Project No.	63032
GO	\$	1,000,000	This project funds the purchase of property on west side of Madison to be used by Parks and	
Other		-	Stormwater Utility, with balance to be sold for private development. Acquisition of this property	
			allows the transfer of the DNR Deed restriction from the Garver Feed Mill property to this site, which	
	\$	1,000,000	enables the Garver Feed Mill project to proceed. The funding is reauthorized GO borrowing from	
			2015.	

		<b>Public Market</b>	Project No.	10069
GO	\$	-	This project provides funding for costs associated with the land acquisition, planning, design, site	
Other		-	preparation and construction for a Madison Public Market to serve Madison and promote the use of	
			local foods and products as part of the City's economic development strategy. Design of a Public	
	\$	-	Market space at the current Central Fleet location on First Street will occur in 2017 with construction	
			in 2018/2019. Funding for the Public Market will total \$14 million, including \$4.25 million in GO	
			supported by TIF and the General Fund and \$9.75 million from other sources, including federal grants	
			and New Markets Tax Credits. A portion of the other funding sources (\$300,000) will be used for an	
			operating subsidy for the first three years of operation.	

		<b>TID 25-Judge Doyle Square</b>	Project No.	00000
GO	\$	-	This TID is located on the south side of the Capitol Square and was created in 1995. Revenues in TID	
Other		35,389,500	25 and possibly other TIDs will finance the Judge Doyle Square project in 2016. Total funding from TID	
			resources is \$35.4 million, which may be used for eligible project costs consistent with Council	
	\$	35,389,500	resolutions and project plan amendments, including private and public parking and offsets to the cost	
			of city-owned land used for the development. The adopted budget includes \$2,500 for a downtown	
			retail study that will be carried out in 2016.	

		<b>TID 32 State Street</b>	Project No.	00000
GO	\$	-	This TID was created to encourage commercial revitalization, building enhancement and public	
Other		579,700	improvements in order to stimulate development in the 100-400 blocks of State Street. The	
			boundaries were amended in 2008. The TID boundaries were amended again in 2011 to extend the	
	\$	579,700	TID to include an area defined by E. Johnson Street on the east, James Madison Park on the north and	
			Lake Mendota on the west. Funding is provided for the following programs: Facade Improvement	
			Grants, Small Cap Loan Fund, and Retail Improvement Grants. This level of annual funding is sufficient	
			to meet expected demand and historical utilization. The funding is a reauthorization of TID proceeds	
			from 2015 appropriations. The adopted budget also includes \$35,000 for a downtown retail study	
			that will be carried out in 2016. The adopted budget also includes \$4,700 for the installation of new	
			street signs in the Mansion Hill neighborhood.	

Project No. 00000

**TID 36 Capitol Gateway Corridor**

GO \$ 14,500,000 TID 36 includes the area generally bounded by First Street, East Washington Avenue, and Blount and  
 Other 135,000 East Wilson Streets. The adopted budget includes \$7,000,000 for the construction of a Parking Utility  
 parking structure at the intersection of S. Livingston Street and E. Main Street, an additional  
\$ 14,635,000 \$6,000,000 is planned for the project in 2017. The budget also includes \$1,500,000 is to fund the  
 StartingBlock project. An additional \$1,500,000 is included to fund a potential TIF investment toward  
 the Galaxie Phase II project. The adopted budget also includes \$4,500,000 for potential TIF  
 investment in the redevelopment of the 1000 North Block of East Washington Avenue, site of the  
 former Madison Dairy. Other funding for 2016 are from TID proceeds. Finally, the adopted budget  
 includes \$135,000 for project management, marketing, consulting, and land holding costs.

Project No. 00000

**TID 37 Union Corners**

GO \$ 400,000 TID 37 was created to facilitate the redevelopment of the Union Corners property at the intersection  
 Other 30,000 of E. Washington Avenue and Milwaukee Street. The adopted budget includes \$30,000 for property  
 holding costs at the Union Corners site. The funding is available from TID 37 proceeds. \$400,000 in  
\$ 430,000 GO Borrowing will fund undergrounding of overhead utilities on Atwood Avenue from Rusk Street to  
 Division Street. Construction will take place in 2016.

Project No. 00000

**TID 39 Stoughton Rd**

GO \$ 530,000 TID 39 was created to promote economic development within an area generally bounded by South  
 Other - Stoughton Road, Cottage Grove Road, Interstate 39/90 and the property line between Voges Road  
 and the Beltline. \$500,000 is for a potential TIF investment in a business expansion project. \$30,000  
\$ 530,000 is for property holding costs. The borrowing is TID-eligible and reauthorized from 2015.

Project No. 00000

**TID 42 Wingra**

GO \$ - TID 42 was created to encourage commercial revitalization, housing development, building  
 Other 30,000 enhancements, and public improvements to stimulate economic development and eliminate blight.  
 The TID boundaries are generally South Park Street, West Wingra Drive, and Fish Hatchery Road. The  
\$ 30,000 adopted budget includes funding for property holding costs. The project will be funded through TID  
 proceeds.

Project No. 00000

**TID 43 Park/Drake**

GO \$ - TID 43 Park/Drake has been created for the sole purpose of implementing a Small Cap TIF program  
 Other 300,000 that will assist with conversion of deteriorating rental housing into renovated single family homes.  
 Forgivable loans will provide for the purchase and renovation of former single-family homes in the  
\$ 300,000 neighborhood that have been most recently utilized as student rental housing. Existing and planned  
 multifamily developments in the TID will provide the generation of increment to support the Small  
 Cap TIF program.

Project No. 00000

**TID 44 Royster Clark**

GO \$ 3,270,000 TID 44 was created to support the redevelopment of the former Royster Clark property at the  
 Other - intersection Cottage Grove Road and Dempsey Road, including properties along Cottage Grove Road  
 extending east and west of Stoughton Road. The adopted budget includes \$3,270,000 for street  
\$ 3,270,000 construction associated with the redevelopment of the Royster Clark property. The funding includes  
 \$2,658,000 in reauthorized TID-eligible GO borrowing from 2015.

**TID 45 Capitol Square West**

Project No. 00000

GO	\$ 3,745,000	TID 45 was created to support redevelopment of properties on the west side of the Capitol Square.
Other	2,500	\$2,050,000 of 2016 funding is TIF investment in the redevelopment of the former AT&T Building. The
		balance of 2016 funding (\$1,675,000) will be used for the reconstruction of Capitol Square pavement,
	<u>\$ 3,747,500</u>	which is scheduled for construction in 2016 and 2017. The adopted budget includes \$2,500 for a
		downtown retail study that will be carried out in 2016.

**TID 46 Research Park**

Project No. 00000

GO	\$ 2,500,000	TID 46 was created to support development within the University Research Park. The TID boundaries
Other	-	will generally be Mineral Point Road, Science Drive, Tokay Boulevard, and Woodford Drive.
		\$2,500,000 is to be used for a potential business expansion project. The borrowing is TID-eligible and
	<u>\$ 2,500,000</u>	reauthorized from 2015.

**2016  
Capital Budget  
Summary**

Agency Name: Economic Development Division

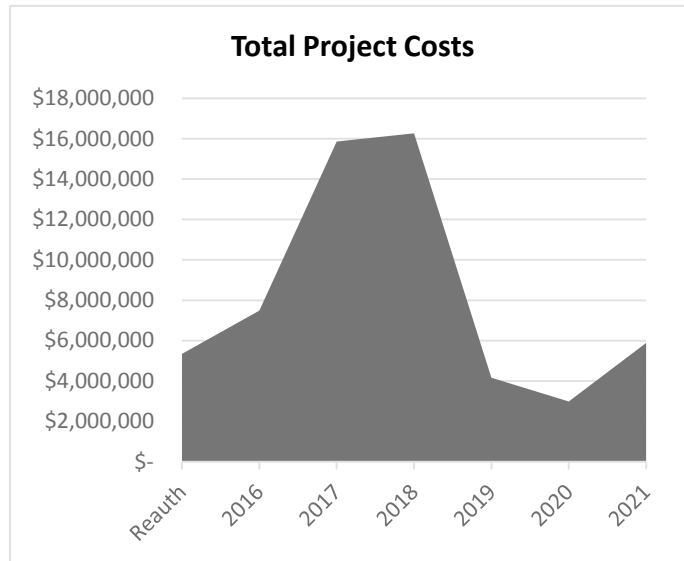
Agency No. 63

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Center For Industry And Commerce	-	90,000	-	90,000	90,000
2 Co-Operative Enterprise Development	-	600,000	-	600,000	600,000
3 Entrepreneurship & Sm. Bus. Dev. Fund	1,000,000	800,000	-	300,000	300,000
4 Healthy Retail Access Program	400,000	350,000	100,000	250,000	350,000
5 Housing Employers Study	-	-	-	-	-
6 LB Land Purchase	1,000,000	1,000,000	1,000,000	-	1,000,000
7 Public Market	-	-	-	-	-
8 TID 25 - Judge Doyle Square	57,387,000	57,387,000	-	35,389,500	35,389,500
9 TID 32 State Street	540,000	540,000	-	579,700	579,700
10 TID 36 Capitol Gateway Corridor	10,135,000	10,135,000	14,500,000	135,000	14,635,000
11 TID 37 Union Corners	30,000	30,000	400,000	30,000	430,000
12 TID 39 Stoughton Road	530,000	530,000	530,000	-	530,000
13 TID 42 Wingra	30,000	30,000	-	30,000	30,000
14 TID 43 Park/Drake	300,000	300,000	-	300,000	300,000
15 TID 44 Royster Clark	3,270,000	3,270,000	3,270,000	-	3,270,000
16 TID 45 Cap Square West	3,745,000	3,745,000	3,745,000	2,500	3,747,500
17 TID 46 Research Park	2,500,000	2,500,000	2,500,000	-	2,500,000
<b>Total</b>	<b>\$ 80,867,000</b>	<b>\$ 81,307,000</b>	<b>\$ 26,045,000</b>	<b>\$ 37,706,700</b>	<b>\$ 63,751,700</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Engineering - Facilities Management**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 AED Purchase & Installation	-	20,000	-	-	-	-	-
2 CCB Improvements	-	396,900	320,000	170,000	100,000	100,000	100,000
3 CCB Tennant Improvements	-	-	-	1,495,000	-	-	2,000,000
4 City Channel Move And Remodel	350,000	-	-	-	-	-	-
5 City Fleet Parking-JDS	-	1,300,000	-	-	-	-	-
6 Energy Improvements	200,000	240,000	250,000	260,000	270,000	280,000	290,000
7 Fairchild Bldg Boiler Replacement	-	-	700,000	-	-	-	-
8 Fire Building Improvements	100,000	657,000	450,000	450,000	380,000	465,000	468,000
9 General Building Improvements	300,000	240,000	250,000	260,000	270,000	280,000	290,000
10 MMB Renovation	3,000,000	1,805,000	12,000,000	11,000,000	1,050,000	-	-
11 Park Facility Improvements	350,000	700,000	700,000	700,000	700,000	700,000	700,000
12 Sayle St Facility Remodel	-	-	-	-	520,000	225,000	640,000
13 Service Building Improvements	200,000	-	-	-	-	-	-
14 Streets Facility Improvements	297,700	1,380,000	440,000	1,180,000	125,000	190,000	650,000
15 Sustainability Improvements	550,000	750,000	750,000	750,000	750,000	750,000	750,000
<b>Total</b>	<b>\$ 5,347,700</b>	<b>\$ 7,488,900</b>	<b>\$ 15,860,000</b>	<b>\$ 16,265,000</b>	<b>\$ 4,165,000</b>	<b>\$ 2,990,000</b>	<b>\$ 5,888,000</b>



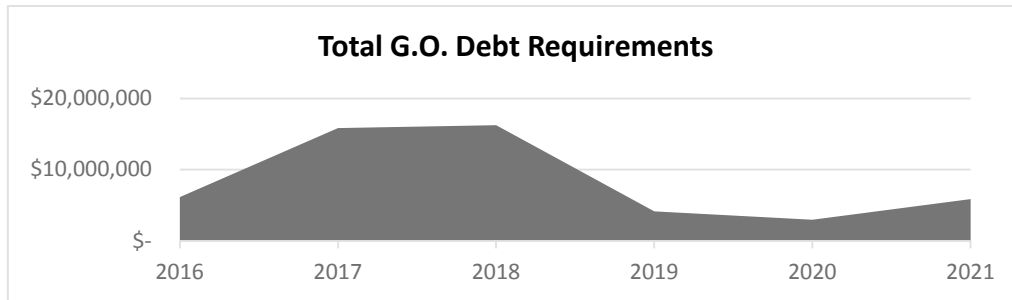


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Engineering - Facilities Management

Agency No. 40

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Building	3,550,000	1,805,000	12,700,000	12,495,000	1,570,000	225,000	2,640,000
Other	1,797,700	5,683,900	3,160,000	3,770,000	2,595,000	2,765,000	3,248,000
<b>Total Project Costs</b>	<b>\$ 5,347,700</b>	<b>\$ 7,488,900</b>	<b>\$ 15,860,000</b>	<b>\$ 16,265,000</b>	<b>\$ 4,165,000</b>	<b>\$ 2,990,000</b>	<b>\$ 5,888,000</b>
<b>Funding Sources:</b>							
Transfer From General Fund	-	20,000	-	-	-	-	-
State Sources	-	20,000	20,000	20,000	20,000	20,000	20,000
Transfer From Cap Proj Fund	-	1,300,000	-	-	-	-	-
<b>Total Other Sources</b>	<b>\$ -</b>	<b>\$ 1,340,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
GO Borrowing	5,347,700	6,148,900	15,840,000	16,245,000	4,145,000	2,970,000	5,868,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 5,347,700</b>	<b>\$ 6,148,900</b>	<b>\$ 15,840,000</b>	<b>\$ 16,245,000</b>	<b>\$ 4,145,000</b>	<b>\$ 2,970,000</b>	<b>\$ 5,868,000</b>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	695,201	799,357	2,059,200	2,111,850	538,850	386,100	762,840
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Engineering - Facilities Management**

**Agency No. 40**

		<b>AED Purchase &amp; Installation</b>	Project No. 10136
GO	\$	-	This project provides funding to purchase and install Automated External Defibrillators (AEDs) throughout City buildings. Facilities management has worked with the Fire Department to determine the priorities for purchasing and installing AEDs that are compatible with MFD's requirements. Other funding is a direct appropriation from the General Fund.
Other		20,000	
		\$ 20,000	

		<b>CCB Improvements</b>	Project No. 10561
GO	\$	396,900	This project provides funding for the City's share of renovations scheduled for the City-County Building (CCB). Improvements planned for 2016 include elevator repairs, installation of recycling stations, and flashing to the exterior of the facility.
Other		-	
		\$ 396,900	

		<b>CCB Tenant Improvements</b>	Project No. 10779
GO	\$	-	This project funds remodeling of City office space in the CCB. Potential projects include office renovations in the Human Resources Department, the City Attorney's Office, the Mayor's Office and the Finance Department.
Other		-	
		\$ -	

		<b>City Channel Move and Remodel</b>	Project No. 10574
GO	\$	350,000	This project provides funding for the construction of a City Channel space in the CCB. Funding within the project is to purchase space in CCB, to cover construction costs, and to purchase needed furniture, fixtures, and studio equipment. The GO borrowing is a reauthorization of 2015 appropriations.
Other		-	
		\$ 350,000	

		<b>City Fleet Stalls-Judge Doyle Square</b>	Project No. 00000
GO	\$	-	This project funds the purchase of 40 parking stalls for the City's fleet housed at the Madison Municipal Building as part of the Judge Doyle Square development. This project will be funded through proceeds of the land sale.
Other		1,300,000	
		\$ 1,300,000	

		<b>Energy Improvements</b>	Project No. 10562
GO	\$	420,000	This project funds energy efficiency improvements for City buildings. Projects include upgrading facilities with energy efficient HVAC systems and controls, lighting systems, air sealing, and insulating facilities. All of these projects yield a two to seven year payback. Other funding is grant funding through Focus on Energy. The funding includes reauthorizing \$200,000 in GO borrowing from 2015 appropriations.
Other		20,000	
		\$ 440,000	

		<b>Fairchild Building Boiler Replacement</b>	Project No. 11078
GO	\$	-	This project funds the replacement of a steam boiler. Funding will be used to replace the steam boiler with a more energy efficient hot water boiler and new controls will be installed. Currently there is no way to zone heat in the building.
Other		-	
		\$ -	

		<b>Fire Building Improvements</b>	Project No. 10560
GO	\$ 757,000	This project funds miscellaneous improvements to Fire Stations. Projects planned for 2016 include adding a boiler in Fire Station (FS) #3; new furnaces in FS#4 and FS#6; upgrade make-up air to improve energy efficiency in FS#5; new condensers in FS#7 and FS#9; and AC upgrades in FS#8. Storage sheds will be added to fire stations as needed. The funding includes reauthorizing \$100,000 of GO borrowing from 2015 appropriations.	
Other	-		
	<u>\$ 757,000</u>		

		<b>General Building Improvements</b>	Project No. 10549
GO	\$ 540,000	This project funds improvements to buildings maintained by Facilities Management. Funding will address unanticipated capital repairs that may need to be made throughout the year such as emergency repairs to electrical, HVAC, and roof issues. This project also includes funding for architectural/engineering studies related to City buildings. The funding includes reauthorizing \$300,000 GO borrowing from 2015 appropriations.	
Other	-		
	<u>\$ 540,000</u>		

		<b>MMB Renovation</b>	Project No. 10550
GO	\$ 4,805,000	This project funds the renovation of the Madison Municipal Building (MMB). This project began in 2014 and 2015, with funding for programming and preliminary design. Design continues through 2016 with construction in 2017 and 2018. Installation of furnishings, fixtures and equipment and staff occupancy are scheduled for late 2018 early 2019. The funding includes reauthorizing \$3.0 million in GO borrowing from 2015 appropriations.	
Other	-		
	<u>\$ 4,805,000</u>		

		<b>Park Facility Improvements</b>	Project No. 10564
GO	\$ 1,050,000	This project funds improvements to Parks' facilities. Projects planned for 2016 include building a new restroom at Esther Beach, design of a restroom at Walter Street, restoration of the mausoleum, hot water solar at Olbrich, and improvements to Summit Maintenance Facility. The funding includes reauthorizing \$350,000 in GO borrowing from 2015 appropriations.	
Other	-		
	<u>\$ 1,050,000</u>		

		<b>Sayle Street Facility Remodel</b>	Project No. 11079
GO	\$ -	This project provides funding to remodel the Sayle Street Traffic Engineering Facility after the Radio Shop moves out to relocate at the new Fleet Service site. Upgrades will include HVAC and major remodeling. This project is scheduled to begin in 2019.	
Other	-		
	<u>\$ -</u>		

		<b>Service Building Improvements</b>	Project No. 10192
GO	\$ 200,000	This project provides funding for replacement of existing mechanical equipment that has outlived its useful life and additions/upgrades to the Engineering Services Building. General obligation debt is be reauthorized from 2015. Design and bidding is expected to take place in 2015, but the construction will not occur until 2016.	
Other	-		
	<u>\$ 200,000</u>		

**Streets Facility Improvements**

Project No. 10565

GO \$ 1,677,700 This project provides funding for improvements to Streets Division facilities. Projects planned for  
Other - 2016 include replacing large fresh air intakes at East and West Streets locations, and designing and  
remodeling the East office area. The funding includes reauthorizing \$297,000 in GO borrowing from  
\$ 1,677,700 2015 appropriations.

**Sustainability Improvements**

Project No. 10563

GO \$ 1,300,000 This project will be used to implement the Madison Sustainability Plan by launching a program called  
Other - "Madison Megawatt - Solar Generated and Energy Saved for Community Resilience" with a goal of  
generating a megawatt of renewable energy and reducing a megawatt of energy use by 2020.  
\$ 1,300,000 Projects include significant solar installations and energy efficiency programs. For 2016, funding will  
be used to implement the second year of the Georgetown Energy Competition, provide funding for  
solar projects, PACE financing and voluntary energy benchmarking for commercial properties. The  
funding includes reauthorizing \$550,000 in GO borrowing from 2015 appropriations.

**2016  
Capital Budget  
Summary**

**Agency Name: Engineering - Facilities Management**

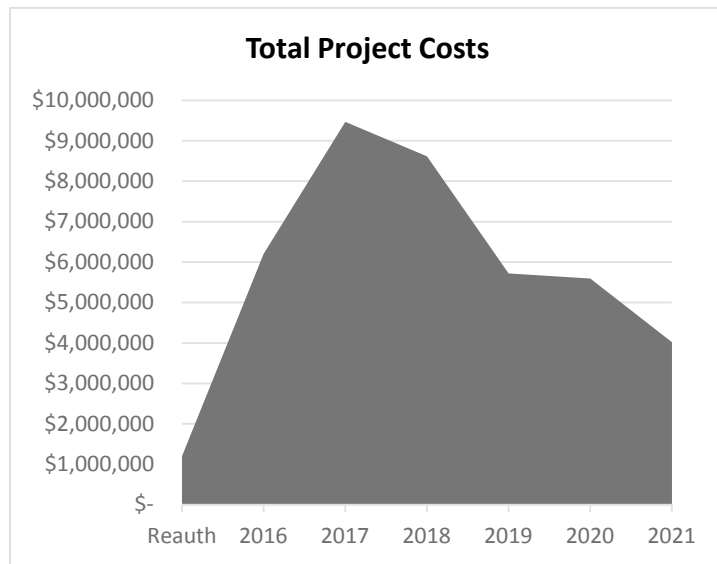
**Agency No. 40**

Project Name	Agency Request	Executive	Adopted		Total
			GO Borrowing	Other Funding	
1 AED Purchase & Installation	20,000	20,000	-	20,000	20,000
2 CCB Improvements	270,000	270,000	396,900	-	396,900
3 CCB Tenant Improvements	-	-	-	-	-
4 City Channel Move And Remodel	350,000	350,000	350,000	-	350,000
5 City Fleet Parking-JDS	1,300,000	1,300,000	-	1,300,000	1,300,000
6 Energy Improvements	440,000	440,000	420,000	20,000	440,000
7 Fairchild Bldg Boiler Replacement	-	-	-	-	-
8 Fire Building Improvements	757,000	757,000	757,000	-	757,000
9 General Bldg Improvements	540,000	540,000	540,000	-	540,000
10 MMB Renovation	4,805,000	4,805,000	4,805,000	-	4,805,000
11 Park Facility Improvements	1,050,000	1,050,000	1,050,000	-	1,050,000
12 Sayle St Facility Remodel	-	-	-	-	-
13 Service Building Improvements	-	-	200,000	-	200,000
14 Streets Facility Improvements	1,677,700	1,677,700	1,677,700	-	1,677,700
15 Sustainability Improvements	1,300,000	1,300,000	1,300,000	-	1,300,000
<b>Total</b>	<b>\$ 12,509,700</b>	<b>\$ 12,509,700</b>	<b>\$ 11,496,600</b>	<b>\$ 1,340,000</b>	<b>\$ 12,836,600</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Engineering - Bicycle and Pedestrian**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Bike Station	-	1,000,000	-	-	-	-	-
2 Bikeways Program	129,000	551,000	779,000	751,000	630,000	670,000	703,000
3 Cannonball Path	-	-	-	-	-	990,000	-
4 Capital City Trail	100,000	420,000	1,090,000	130,000	360,000	770,000	-
5 Goodman Path	-	490,000	350,000	560,000	-	-	-
6 Ice Age Junction	470,000	-	2,900,000	1,660,000	300,000	-	-
7 Ped/Bike Enhancements	-	210,000	216,000	222,000	229,000	230,000	243,000
8 Safe Routes to School	-	83,000	87,000	91,000	96,000	101,000	106,000
9 Safe Routes Grants Program	-	150,000	150,000	150,000	150,000	150,000	150,000
10 Sidewalk Program	-	2,685,000	2,316,000	2,432,000	2,554,000	2,682,000	2,816,000
11 State Street 700/800 Blocks	500,000	-	-	-	-	-	-
12 West Towne Path	-	590,000	1,580,000	2,620,000	1,400,000	-	-
13 Whitney Way Bike Crossing	-	25,000	-	-	-	-	-
<b>Total</b>	<b>\$ 1,199,000</b>	<b>\$ 6,204,000</b>	<b>\$ 9,468,000</b>	<b>\$ 8,616,000</b>	<b>\$ 5,719,000</b>	<b>\$ 5,593,000</b>	<b>\$ 4,018,000</b>

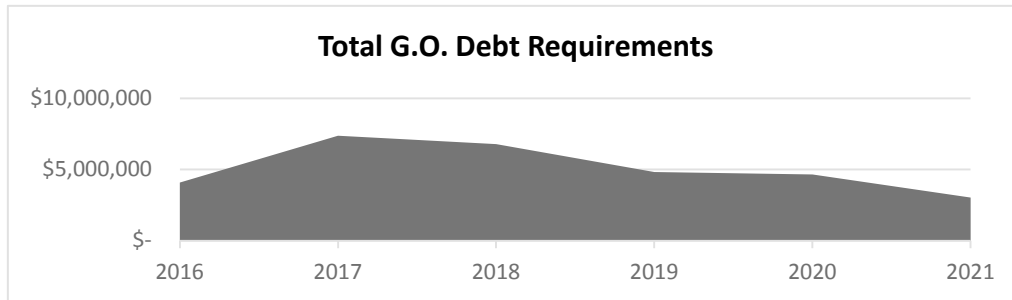


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Engineering - Bicycle and Pedestrian

Agency No. 40

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Bike Path	1,199,000	2,076,000	5,699,000	4,531,000	2,690,000	2,430,000	703,000
Bridge	-	-	1,000,000	1,190,000	-	-	-
Other	-	3,978,000	2,619,000	2,745,000	2,879,000	3,013,000	3,165,000
Street	-	150,000	150,000	150,000	150,000	150,000	150,000
<b>Total Project Costs</b>	<b>\$ 1,199,000</b>	<b>\$ 6,204,000</b>	<b>\$ 9,468,000</b>	<b>\$ 8,616,000</b>	<b>\$ 5,719,000</b>	<b>\$ 5,593,000</b>	<b>\$ 4,018,000</b>
<b>Funding Sources:</b>							
County Sources	-	-	500,000	595,000	-	-	-
Transfer From Cap Proj Fund	-	1,000,000	-	-	-	-	-
Transfer From Special Assessmt	-	869,000	811,000	852,000	895,000	940,000	987,000
Private Contribution/Donation	-	-	70,000	385,600	-	-	-
Federal Sources	-	-	715,000	-	-	-	-
Transfer From TIF District	500,000	-	-	-	-	-	-
Expense Reimbursement	-	250,000	-	-	-	-	-
<b>Total Other Sources</b>	<b>\$ 500,000</b>	<b>\$ 2,119,000</b>	<b>\$ 2,096,000</b>	<b>\$ 1,832,600</b>	<b>\$ 895,000</b>	<b>\$ 940,000</b>	<b>\$ 987,000</b>
GO Borrowing	699,000	4,085,000	7,372,000	6,783,400	4,824,000	4,653,000	3,031,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 699,000</b>	<b>\$ 4,085,000</b>	<b>\$ 7,372,000</b>	<b>\$ 6,783,400</b>	<b>\$ 4,824,000</b>	<b>\$ 4,653,000</b>	<b>\$ 3,031,000</b>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	90,870	531,050	958,360	881,842	627,120	604,890	394,030
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Engineering - Bicycle and Pedestrian**

**Agency No. 40**

		<b>Bikeways Program</b>	Project No.	10138	
GO	\$ 680,000	This project provides funding for bicycle related improvements throughout the City including resurfacing of existing bike paths (priority ranked based on pavement ratings). The adopted budget includes \$325,000 to reconstruct a path through Demetral Park to better accommodate pedestrian and bike traffic. The adopted budget also includes reauthorizing \$129,000 in GO borrowing from 2015 appropriations.			
Other	-				
	<u>\$ 680,000</u>				

		<b>Bike Station</b>	Project No.	00000	
GO	\$ -	This project is for the design and construction of a bicycle station at the Government East Ramp. This project will consist of secure bicycle parking as well as other services. This project is managed by Traffic Engineering. Funding is provided from the Capital Projects Fund through land sale proceeds from the Judge Doyle Square project.			
Other	1,000,000				
	<u>\$ 1,000,000</u>				

		<b>Cannonball Path</b>	Project No.	10142	
GO	\$ -	This project funds phase 6 of the Cannonball Trail which will construct a bike path from Fish Hatchery Road to Wingra Path. Construction is planned for 2020.			
Other	-				
	<u>\$ -</u>				

		<b>Capital City Trail</b>	Project No.	10143	
GO	\$ 520,000	This project funds a paved multi-use (bicycle/pedestrian) path that will extend the Capital City Trail from Buckeye Road to Interstate 39 on the southeast side of Madison, generally following the corridor of the Union Pacific rail line. This segment is an important piece of the remaining six mile gap between the Capital City Trail and the Glacial Drumlin State Trail in the Village of Cottage Grove. Projects planned for 2016 are Capital City Trail Segment 1 (\$310,000) and Capital City Trail Segment 4 (\$210,000). The funding includes reauthorizing \$100,000 in GO borrowing from 2015 appropriations.			
Other	-				
	<u>\$ 520,000</u>				

		<b>Goodman Path</b>	Project No.	10144	
GO	\$ 490,000	This project funds a bicycle and pedestrian path between the Capital City Path and State Highway 30. This project is part of a larger project to develop a major, commuter-oriented bike path serving the east side of Madison generally following the East Branch of Starkweather Creek and the railroad corridor extending northeast to I-39 and beyond. The project planned for 2016 is Goodman Path: Powers to Hwy 30 (\$490,000).			
Other	-				
	<u>\$ 490,000</u>				

		<b>Ice Age Junction</b>	Project No.	10145	
GO	\$ 470,000	This project is part of a major north-south corridor paved multi-use (bicycle/pedestrian) path extending from Verona to north of Mineral Point Road, roughly paralleling CTH M. The remaining projects include bike facilities along CTH M between Valley View and CTH PD, an underpass of CTH M south of Flagstone, an overpass of McKee Road approximately 1000 feet west of High Point Road and path connecting Mineral Point Road at the Beltline Highway to Tree Lane. In 2016, the project will complete the segment between Mineral Point Road and Tree Lane. The funding includes reauthorizing \$470,000 of GO borrowing from 2015 appropriations.			
Other	-				
	<u>\$ 470,000</u>				



**Ped/Bike Enhancement** Project No. 10547

GO	\$ 210,000	This project will construct bike boulevards and other pedestrian and bike enhancements. This
Other	-	project is managed by Traffic Engineering.
	\$ 210,000	

**Safe Routes to School** Project No. 10548

GO	\$ 83,000	This project seeks to promote walking and bicycling to school by improving the infrastructure
Other	-	surrounding schools that reduce motor vehicle speeds, decrease potential conflict between bicyclists, pedestrians and motor vehicles, and establish safer and fully accessible crossings, walkways, trails, and bikeways. Funding for this project is for signs, lighting, curb ramps, short sidewalk segments, islands, pavement retreatments, and traffic calming installations. In addition, funds may be used to improve access to City parks. This project is managed by Traffic Engineering.
	\$ 83,000	

**Safe Routes Grants** Project No. 11112

GO	\$ 150,000	This project provides funding to support the Safe Routes Grant Program. The Grant Program will pay
Other	-	50% of a property owner's sidewalk assessment where new sidewalk is installed on eligible projects. Eligible projects include those projects to install sidewalk adjacent to an existing street where the right of way was annexed prior to 1981 and in which 75% of the properties are single family or two family dwelling units.
	\$ 150,000	

**Sidewalk Program** Project No. 10148

GO	\$ 1,566,000	This project funds the repair of defective sidewalk, incidental repair of curb and gutter, and
Other	1,119,000	installation of new sidewalk as requested by property owners or as ordered by the Common Council. The program is also used to install handicap ramps and fund the Sidewalk Rebate Program. Continual repair of City sidewalks is required to maintain them in a safe condition and reduce the chance of injuries due to defective sidewalks. Each year, the Sidewalk Repair Program repairs sidewalk in two aldermanic districts, resulting in a 10-year replacement cycle. In 2016, the program will target sidewalk repairs in District 2 (\$550,000) and in District 6 (\$1,210,000), sidewalk saw cutting (\$165,000), and citywide requests (\$760,000). Other funding includes \$250,000 in expense reimbursements and \$869,000 from transfers from special assessments.
	\$ 2,685,000	

**State Street 700/800 Block** Project No. 10306

GO	\$ -	This project provides funding to install a public art piece on the 700/800 blocks of State Street. The
Other	500,000	borrowing includes reauthorizing \$500,000 in TIF proceeds from 2015 appropriations.
	\$ 500,000	

**West Towne Path** Project No. 10165

GO	\$ 590,000	This project is a bicycle and pedestrian path that connects the existing West Towne Path at Struck
Other	-	Street to the Ice Age Junction Path at S. Junction Road. The project will increase bike and pedestrian mobility on the west side of Madison and make a vital connection to a major north-south bike path extending from Verona to north of Mineral Point Road and roughly paralleling CTH M. The project planned for 2016 is the West Towne Path from High Point Road to Junction Road (\$590,000).
	\$ 590,000	

**Whitney Way Bike Crossing**

Project No. 10171

GO	\$	25,000	This project includes widening of sidewalk on the east side of Whitney Way and extending the bike route to Segoe Road. This will provide a connection to the recently constructed ped/bike path on the north side of the West Beltline just west of Whitney Way.
Other		-	
		<u>25,000</u>	
	\$	<u>25,000</u>	

**2016  
Capital Budget  
Summary**

**Agency Name: Engineering - Bicycle and Pedestrian**

**Agency No. 40**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Bike Station	-	1,000,000	-	1,000,000	1,000,000
2 Bikeways Program	1,076,000	680,000	680,000	-	680,000
3 Cannonball Path	860,000	-	-	-	-
4 Capital City Trail	550,000	520,000	520,000	-	520,000
5 Goodman Path	2,210,000	490,000	490,000	-	490,000
6 Ice Age Junction	2,670,000	470,000	470,000	-	470,000
7 Ped/Bike Enhancements	210,000	210,000	210,000	-	210,000
8 Safe Routes to School	83,000	83,000	83,000	-	83,000
9 Safe Routes Grants Program	150,000	150,000	150,000	-	150,000
10 Sidewalk Program	2,635,000	2,685,000	1,566,000	1,119,000	2,685,000
11 State Street 700/800 Blocks	500,000	500,000	-	500,000	500,000
12 West Towne Path	1,620,000	590,000	590,000	-	590,000
13 Whitney Way Bike Crossing	25,000	25,000	25,000	-	25,000
<b>Total</b>	<u>\$ 12,589,000</u>	<u>\$ 7,403,000</u>	<u>\$ 4,784,000</u>	<u>\$ 2,619,000</u>	<u>\$ 7,403,000</u>

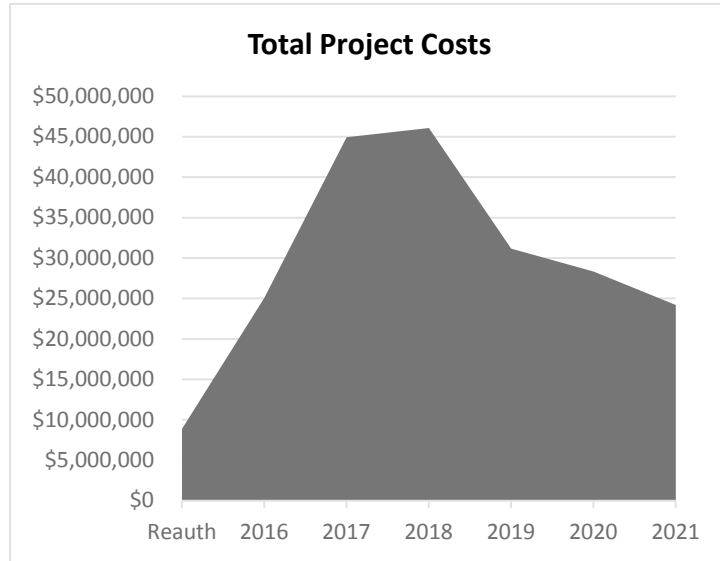
**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Engineering - Major Streets**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Anderson Street (Wright to Stoughton)	-	-	-	-	-	440,000	-
2 Atwood Ave (Fair Oaks to Cottage Grove)	-	217,500	652,500	-	500,000	2,144,000	1,336,000
3 Atwood Avenue (Schenks Corners)	-	-	-	2,420,000	-	-	-
4 Atwood Avenue (Utility Underground)	-	400,000	-	-	-	-	-
5 Bridge Repair	-	50,000	130,000	140,000	150,000	160,000	170,000
6 Buckeye Road	-	165,000	200,000	1,035,000	-	-	-
7 Capitol Square Pavement Replacement	-	1,695,000	1,695,000	-	-	-	-
8 City View Drive	-	2,760,000	-	-	-	-	-
9 Cottage Grove Road	306,000	224,000	1,000,000	2,640,000	-	-	-
10 CTH M (CTH PD Area)	1,500,000	1,500,000	8,300,000	-	-	-	-
11 CTH M (Midtown Road Area)	3,000,000	-	6,400,000	-	-	-	-
12 Darbo Webb Connection	-	-	-	-	780,000	-	-
13 Gammon Road, North	-	-	-	-	-	-	50,000
14 Gammon Road, South	-	-	260,000	2,550,000	-	-	-
15 High Point Road Bridge Over Beltline	-	1,150,000	-	-	-	-	-
16 Jeffy Trail	-	-	510,000	-	-	-	-
17 John Nolen Dr / Blair St Corridor Study	-	100,000	-	-	-	-	-
18 Johnson St, East Reconstruction (Baldwin)	-	80,000	-	200,000	2,185,000	-	-
19 Johnson St, East (Underground Utilities)	-	750,000	750,000	-	-	-	-
20 Martin Luther King Jr Boulevard	-	-	-	-	2,000,000	-	-
21 McKee Road (CTH PD)	-	1,000,000	6,080,000	-	-	-	-
22 McKenna Boulevard Reconstruction	-	1,900,000	750,000	-	-	-	-
23 Mineral Point Rd (Beltline to High Point)	-	130,000	-	-	-	665,000	-
24 Mineral Pt Rd (S Point to Pleasant View)	-	-	270,000	270,000	-	-	-
25 Monroe Street	-	150,000	600,000	10,090,000	-	-	-
26 Neighborhood Traffic Management	-	300,000	310,000	320,000	330,000	340,000	350,000
27 Outer Capitol Loop Southeast	-	-	1,770,000	-	-	-	-
28 Park Street, South (Olin to Railroad)	-	-	-	300,000	-	3,005,000	-
29 Park St, S (W Wash to Olin, RR to Badger)	-	-	-	-	3,090,000	-	-
30 Pavement Management	700,000	5,259,370	6,375,000	11,025,000	11,325,000	11,625,000	11,925,000
31 Pleasant View Road	88,000	112,000	200,000	785,000	1,060,000	-	-
32 Railroad Crossings & Quiet Zones	18,000	402,000	1,200,000	1,020,000	130,000	140,000	150,000
33 Reconstruction Streets	600,000	1,584,520	2,815,000	4,815,000	4,815,000	4,815,000	4,815,000
34 Royster Clark Development Phase 2	2,658,000	1,112,000	-	-	-	-	-
35 Rural To Urban Streets	-	4,026,925	4,400,000	4,600,000	4,800,000	5,000,000	5,200,000
36 University Ave (Shorewood to Univ Bay)	-	-	270,000	270,000	-	-	-
37 Washington Avenue, East Streetscape	-	-	-	-	-	-	200,000
38 Washington Ave, W (Regent to Bedford)	-	-	-	1,950,000	-	-	-
39 Wilson/Williamson St (Franklin to Blount)	-	-	-	1,650,000	-	-	-
<b>Total</b>	<b>\$ 8,870,000</b>	<b>\$ 25,068,315</b>	<b>\$ 44,937,500</b>	<b>\$ 46,080,000</b>	<b>\$ 31,165,000</b>	<b>\$ 28,334,000</b>	<b>\$ 24,196,000</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Engineering - Major Streets**



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Engineering - Major Streets

Agency No. 40

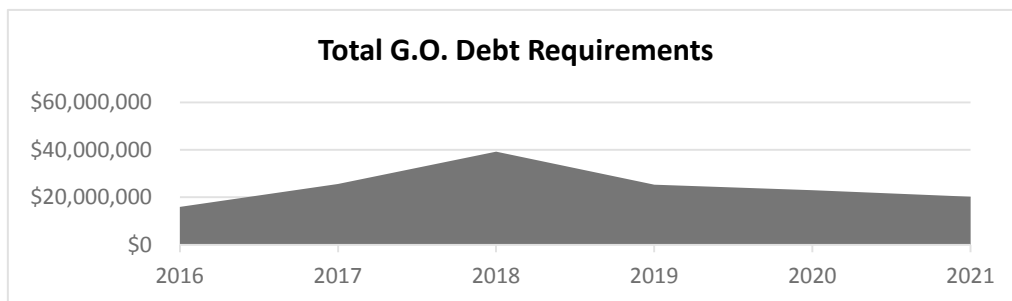
All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Bridge	-	1,200,000	130,000	140,000	150,000	160,000	170,000
Other	-	2,450,000	1,060,000	320,000	330,000	340,000	350,000
Street	8,870,000	21,418,315	43,747,500	45,620,000	30,685,000	27,834,000	23,676,000
<b>Total Project Costs</b>	<b>\$ 8,870,000</b>	<b>\$ 25,068,315</b>	<b>\$ 44,937,500</b>	<b>\$ 46,080,000</b>	<b>\$ 31,165,000</b>	<b>\$ 28,334,000</b>	<b>\$ 24,196,000</b>

Funding Sources:		2016	2017	2018	2019	2020	2021
State Sources	-	875,000	225,000	375,000	225,000	1,725,000	225,000
County Sources	-	306,500	8,447,000	1,605,000	-	-	-
Transfer From Special Assessmt	-	4,505,815	3,391,500	3,835,380	3,625,000	3,615,000	3,725,000
Private Contribution/Donation	-	360,000	-	-	-	-	-
Transfer From TIF District	2,658,000	1,512,000	4,635,000	900,000	2,000,000	-	-
Municipal Capital Participate	-	1,550,000	2,625,000	135,000	-	-	-
<b>Total Other Sources</b>	<b>\$ 2,658,000</b>	<b>\$ 9,109,315</b>	<b>\$ 19,323,500</b>	<b>\$ 6,850,380</b>	<b>\$ 5,850,000</b>	<b>\$ 5,340,000</b>	<b>\$ 3,950,000</b>

GO Borrowing	6,212,000	13,864,000	25,614,000	39,229,620	25,315,000	22,994,000	20,246,000
Non-GF GO	-	2,095,000	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 6,212,000</b>	<b>\$ 15,959,000</b>	<b>\$ 25,614,000</b>	<b>\$ 39,229,620</b>	<b>\$ 25,315,000</b>	<b>\$ 22,994,000</b>	<b>\$ 20,246,000</b>

**Estimated Annual Debt Service**

G.O. General Fund	807,560	1,802,320	3,329,820	5,099,851	3,290,950	2,989,220	2,631,980
G.O. Non-General Fund	-	272,350	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Engineering - Major Streets**

**Agency No. 40**

		<b>Anderson Street (Wright to Stoughton)</b>	Project No. 10225
GO	\$	- This project provides funding to add sidewalk and bike lanes and resurface the existing roadway. The	
Other		- project limits are from Wright Street to Stoughton Road. The construction year is 2020.	
	\$	-	
		-	

		<b>Atwood Avenue (Fair Oaks to Cottage Grove)</b>	Project No. 11127
GO	\$	217,500 This project will replace the existing pavement on Atwood Avenue between Fair Oaks Avenue and	
Other		- Cottage Grove Road. This project includes the installation of bike lanes and a grassed median.	
		Construction is planned for 2020 and 2021.	
	\$	217,500	
		217,500	

		<b>Atwood Avenue (Schenks Corners)</b>	Project No. 10909
GO	\$	- This project will reconfigure the existing roadway and provide funding for placemaking and	
Other		- undergrounding of overhead utilities at the intersection of Atwood Avenue and Winnebago Avenue.	
		The cost of the project is \$2,420,000, which includes \$2,270,000 of GO borrowing and \$150,000 of	
	\$	-	
		-	

		<b>Atwood Avenue (Utility Underground)</b>	Project No. 11201
GO	\$	- This project includes funding for the undergrounding of overhead utilities on Atwood Avenue from	
Other		400,000 Rusk Street to Division Street. The project will be funded by GO borrowing reimbursed by TID 37	
		using the 1/2 mile rule. Payback time is estimated at 2 years. Construction is planned for 2016.	
	\$	400,000	
		400,000	

		<b>Bridge Repair</b>	Project No. 10538
GO	\$	50,000 This project is responsible for repairing, replacing, and painting projects to maintain bridges in a safe	
Other		- condition. The 2016 funding will support miscellaneous bridge repairs.	
	\$	50,000	
		50,000	

		<b>Buckeye Road</b>	Project No. 10228
GO	\$	82,500 This project is a complete reconstruction on Buckeye Road between Monona Drive and Stoughton	
Other		82,500 Road. The existing two lane roadway will be reconstructed to a two lane roadway with parking on	
		both sides of the street, four foot bike lanes and five foot sidewalks. The adopted budget includes	
	\$	165,000	
		165,000	

		<b>Capitol Square Pavement Replacement</b>	Project No. 10903
GO	\$	- This project will reconstruct the concrete pavement on the Capitol Square. The project limits are all	
Other		1,695,000 streets adjacent to the State Capitol. Construction completed in 2016 will include North Pinckney	
		Street, East and West Mifflin Street, and North Carroll Street. In 2017, construction will include South	
	\$	1,695,000	
		1,695,000	

Carroll Street, East and West Main Street and South Pinckney Street. Funding is GO borrowing reimbursable by TID 45.

		<b>City View Drive</b>	Project No. 10429
GO	\$ 300,000	This project will install a new road in accordance with the Felland Neighborhood Development Plan. The project limits are Crossroads Drive to Lien Road. The adopted budget includes a transfer from Special Assessments. The construction year is 2016.	
Other	2,460,000		
	<u>\$ 2,760,000</u>		

		<b>Cottage Grove Road</b>	Project No. 10230
GO	\$ 306,000	This project will reconstruct the existing roadway, four lanes with bike lanes, and sidewalks. The project limits are Interstate 31/90/94 to Sprecher Road. The construction year is 2018. The funding includes reauthorizing \$306,000 in GO borrowing from 2015 appropriations. Other funds for the project are county sources.	
Other	224,000		
	<u>\$ 530,000</u>		

		<b>CTH M (CTH PD Area)</b>	Project No. 10232
GO	\$ 1,500,000	This project will reconstruct CTH M and will serve all modes of transportation including vehicular, transit, bikes, and pedestrians. The proposed project is to construct a divided roadway with bike lanes and an urban cross section to meet current and future traffic demands. A parallel bike path is envisioned along with locations for transit stops. A split grade intersection is proposed at the intersection with CTH PD. The project limits are Cross Country Road to Flagstone Road. The right of way acquisition will take place in 2016, construction is planned for 2017. The recommended GO borrowing is a reauthorized 2015 appropriation. Other funding is from other municipal participation.	
Other	1,500,000		
	<u>\$ 3,000,000</u>		

		<b>CTH M (Midtown Road Area)</b>	Project No. 10233
GO	\$ 3,000,000	This project will reconstruct CTH M and will serve all modes of transportation including vehicular, transit, bikes, and pedestrians. The proposed project is to construct a divided roadway with bike lanes and an urban cross section to meet current and future traffic demands. A parallel bike path is envisioned along with locations for transit stops. A split grade intersection is proposed at the intersection with CTH PD. The project limits are Cross Country Road to Flagstone Road. The right of way acquisition will take place in 2016, construction is planned for 2017. The recommended GO borrowing is a reauthorized 2015 appropriation. Other funding is from other municipal participation.	
Other	-		
	<u>\$ 3,000,000</u>		

		<b>Darbo Webb Connection</b>	Project No. 10234
GO	\$ -	- This project will construct a new street in accordance with the adopted Schenk Atwood Starkweather Worthington Park Neighborhood Plan. The project limits are Darbo Drive to Webb Avenue. The construction year is 2019.	
Other	-		
	<u>\$ -</u>		

		<b>Gammon Road, North</b>	Project No. 11129
GO	\$ -	- This project will expand the roadway to four lanes including bike lanes and sidewalks. The project limits are Tree Lane North to Madison city limits. The construction year is not scheduled, planning efforts will begin in 2021.	
Other	-		
	<u>\$ -</u>		

		<b>Gammon Road, South</b>	Project No. 11130
GO	\$ -	- This project will replace the existing concrete pavement. Severe deterioration has taken place at the joints in the concrete pavement, which was constructed in 1970. The project limits are Mineral Point Road to Seybold Road. The construction year is 2018.	
Other	-		
	<u>\$ -</u>		



		<b>High Point Road Bridge Over Beltline</b>	Project No.	10441
GO	\$ 1,000,000	This project will replace the existing bridge with a new four lane bridge to match the existing roadway cross section both north and south of the bridge. This project will also accommodate the extension of the West Towne Bike Path, a bike path running along the West Beltline Highway and looping up and over High Point Road. A wide sidewalk on High Point Road is proposed to accommodate the off-road path over the bridge. The project limit is the bridge over the West Beltline Highway. The construction year is 2017. Other funding for the project is from State sources.		
Other	150,000			
	<u>\$ 1,150,000</u>			

		<b>Jeffy Trail</b>	Project No.	10240
GO	\$ -	- Funding for the project is in 2017 of the CIP. This project will expand the Jeffy Trail roadway to Raymond Road. The adopted 2016 budget does not include funding for the project, but calls for the formation of a workgroup with representation from Engineering, Planning, and Traffic Engineering that will work with the community to further evaluate the components of the Jeffy Trail expansion.		
Other	-			
	<u>\$ -</u>			

		<b>John Nolen Drive / Blair Street Corridor Study</b>	Project No.	11275
GO	\$ 100,000	This project calls for a study of the John Nolen Drive / Blair Street corridor area from East Washington Avenue to North Shore Drive. The goals of the study are to look at adjacent park areas and their uses, how to improve pedestrian and bike access to parks, and how to further enhance pedestrian and bike facilities within the corridor area. In addition, the study proposes to consider and evaluate alternatives for reconstructing Blair Street between East Washington Avenue and John Nolen Drive to prepare to work with the Wisconsin Department of Transportation to design and fund the reconstruction of Blair Street. The project will review environmental and permitting issues associated with lake fill adjacent to Law Park for potential park expansion. City staff conducting the study will examine the potential installation of a quiet zone at the railroad crossing located at the intersection of John Nolen Drive, Blair Street, and Wilson/Williamson Streets.		
Other	-			
	<u>\$ 100,000</u>			

		<b>Johnson Street, East Reconstruction (Baldwin to First)</b>	Project No.	10287
GO	\$ 80,000	This project is for the reconstruction of East Johnson Street from Baldwin Street to First Street (including First Street from East Johnson to East Washington). Construction is planned for 2018.		
Other	-			
	<u>\$ 80,000</u>			

		<b>Johnson Street, East (Underground Utilities)</b>	Project No.	10241
GO	\$ -	- This project provides funds to underground overhead utilities. The project limits are the 800 and 900 blocks of East Johnson Street. Funding will be from TID 32 (assumes 1/2 mile rule will be applied).		
Other	750,000			
	<u>\$ 750,000</u>			

		<b>Martin Luther King Jr Boulevard</b>	Project No.	11164
GO	\$ -	- This project will replace pavement as necessary, create a pedestrian mall, and replace existing sidewalk and trees. The project limits are Main Street to Wilson Street. The construction year is 2019.		
Other	-			
	<u>\$ -</u>			

		<b>McKee Road (CTH PD)</b>	Project No. 10245
GO	\$ 1,000,000	This project provides funding to reconstruct the existing two lane rural roadway into a four lane roadway with bike lanes and sidewalks. An urban cross section with curb, gutter, and storm sewer is proposed. The project budget includes funding for street lighting. The project limits are 1000 feet east of CTH M at Meriter Way to Maple Grove Road. The right of way acquisition year is 2016 and the construction year is 2017.	
Other	-		
	<u>\$ 1,000,000</u>		

		<b>McKenna Boulevard Reconstruction</b>	Project No. 10878
GO	\$ 1,900,000	This project will improve safety by reconstructing southbound lanes to allow for construction of a median to assist pedestrian crossings and left turn lanes into Elver Park. The median installation project limits are from Morraine View to Hammersley Road. Resurfacing is also included from Schroeder Road to Pilgrim Road. 2016 construction will include resurfacing McKenna Boulevard from Hammersley Road to Schroeder Road, including the construction of a median from Morraine View to Hammersley Road. 2017 construction will include resurfacing of McKenna Boulevard from Hammersley Road to Pilgrim Road.	
Other	-		
	<u>\$ 1,900,000</u>		

		<b>Mineral Point Road (West Beltline to High Point)</b>	Project No. 11131
GO	\$ 130,000	This project will replace the existing pavement and replace sidewalk as necessary. The project limits are the West Beltline Highway to High Point Road. The construction year is 2020.	
Other	-		
	<u>\$ 130,000</u>		

		<b>Mineral Point Road (South Point to Pleasant View)</b>	Project No. 11165
GO	\$ -	This project will replace the roadway with four lanes, grassed median and bike lanes. The project limits are South Point Road to Pleasant View Road. The construction year is 2021.	
Other	-		
	<u>\$ -</u>		

		<b>Monroe Street</b>	Project No. 10251
GO	\$ 150,000	This project will resurface Monroe Street from Odana Road to Leonard Street and reconstruct Monroe Street from Leonard Street to Regent Street. Included in this project is \$2,000,000 for undergrounding of overhead utility lines and placemaking. Design will occur in 2017 (\$600,000) and 2018 (\$485,000) and construction in 2018 (\$9,605,000). Additional analysis will be performed to determine the feasibility of utilizing TIF funding for the proposed project. The 2016 adopted budget includes \$150,000 for improvements to pedestrian crossings within the Monroe Street corridor, with design and construction in 2016.	
Other	-		
	<u>\$ 150,000</u>		

		<b>Neighborhood Traffic Management</b>	Project No. 10546
GO	\$ 300,000	This project provides funding for the retrofitting of existing streets with structural elements such as speed humps, traffic tables or traffic circles, with the purpose of reducing the speed of traffic. Construction would be principally done on local streets where existing traffic impacts are significant, where local support exists, and within the context of a neighborhood traffic plan. In order to facilitate this work, Engineering has developed a contract for the components of traffic management at locations to be determined during the course of the year by the City Traffic Engineer. Pedestrian Improvements on Major Streets is a program to install islands or make other modifications to arterial streets and certain collector streets to improve pedestrian crossings. The program will be used to fund improvements on those streets not eligible under the Neighborhood Traffic Management Program and where neighborhood support exists for the improvements.	
Other	-		
	<u>\$ 300,000</u>		

		<b>Outer Capitol Loop Southeast</b>	Project No. 10303
GO	\$	-	This project will reconstruct the roadway on East Doty Street from Martin Luther King Jr. Boulevard
Other		-	to South Webster Street, and on South Pinckney from East Doty Street to South Webster Street. New
			pedestrian lighting will be installed. Street lighting will be replaced. Bike lanes will be added to the
			roadway. Pedestrian bump outs will be added to improve pedestrian accessibility. Sidewalk will be
	\$	-	replaced as necessary. The construction year is 2017.

		<b>Park Street, South (Olin To Railroad)</b>	Project No. 11133
GO	\$	-	This project will reconstruct South Park Street from the railroad to Olin Avenue. The construction
Other		-	year is 2020.
	\$	-	

		<b>Park Street, South (W Wash to Olin, Railroad to Badger)</b>	Project No. 11132
GO	\$	-	This project is to repair deteriorated pavement joints on South Park Street. The project limits are
Other		-	from Badger Road to the Union Pacific railroad (TID 38) and Olin Avenue to West Washington
			Avenue. The construction year is 2019.
	\$	-	

		<b>Pavement Management</b>	Project No. 10540
GO	\$	5,000,000	This project provides funding to resurface existing streets with new asphaltic pavement. The project
Other		959,370	is also used to repair deteriorated pavement joints in concrete streets, to seal cracks in asphaltic
			pavements, and to chip seal streets with curb and gutter. The program is an essential maintenance
	\$	5,959,370	program, in that it extends the life of existing streets, thereby postponing the need for expensive
			reconstruction. The 2016 CIP includes funding for the following projects: Crack Seal and Chip Seal
			(\$1.3 million), Bridge Road resurfacing (\$295,000), Cottage Grove-Lumberman to Thompson (\$1.36
			million), Fordem Avenue-Utility replacement (\$490,000), and Walter and Sargent Street resurfacing
			(\$515,000). The funding also includes \$1.44 million for the citywide resurfacing program and
			\$537,000 for resurfacing as part of Sewer and Stormwater projects. The GO borrowing includes
			reauthorizing \$700,000 from 2015 appropriation.

		<b>Pleasant View Road</b>	Project No. 10284
GO	\$	200,000	This project will reconstruct an existing two lane rural roadway to a four lane roadway with bike
Other		-	lanes and sidewalks. The adopted budget includes funding for street lighting infrastructure. A multi-
			use path will be constructed throughout the corridor. The project limits are USH 14 to Mineral Point
	\$	200,000	Road. The construction year is 2021 (Phase 1 USH 14 to Greenway Boulevard). The funding includes
			reauthorizing \$88,000 in GO borrowing from 2015 appropriations.

		<b>Railroad Crossings &amp; Quiet Zones</b>	Project No. 10218
GO	\$ 60,000	This project will repair deteriorated railroad crossings by funding crossing repair outside of the railroad's area of responsibility. The project also includes upgrades to railroad crossings to establish quiet zones. Projects planned for 2016 include: the crossing at Livingston and Brearly (\$400,000) and citywide railroad crossing projects (\$20,000). The funding includes \$360,000 in private contributions to support the Livingston and Brearly project. The funding also includes reauthorizing \$18,000 in GO borrowing from the 2015 appropriations.	
Other	360,000		
	<u>\$ 420,000</u>		

		<b>Reconstruction Streets</b>	Project No. 10226
GO	\$ 1,900,000	This project provides funding to replace deteriorated streets. Projects planned for 2016 include: Jenifer Street, Livingston to Few (\$1.43 million), and Woodrow Street (\$471,000). The funding also includes \$287,000 for citywide reconstruction program in 2016. The funding includes reauthorizing \$600,000 from 2015 appropriations; these funds are included in Jenifer Street project. Other funding is from special assessments.	
Other	284,520		
	<u>\$ 2,184,520</u>		

		<b>Royster Clark Development Phase 2</b>	Project No. 10250
GO	\$ -	This project will construct the street and sidewalk infrastructure required for the Royster Clark Development. Interior streets to the development were built in 2015. The project includes improvements to Cottage Grove Road that will include bike lanes in both directions, a grassed median, left turn lanes, and a parking lane on the north side. Cottage Grove Road will be resurfaced and include bike lanes from Monona Drive to Claire Street. Dempsey Road will be resurfaced from Anchor Drive to Cottage Grove Road. This project will be funded through a combination of TID 44 proceeds (\$612,000) and State sources (\$500,000). The funding includes reauthorizing \$2,658,000 in TID proceeds from 2015 appropriations.	
Other	3,770,000		
	<u>\$ 3,770,000</u>		

		<b>Rural To Urban Streets</b>	Project No. 10204
GO	\$ 2,800,000	This project provides funding to reconstruct streets with substandard pavement to City standards. This project is partially funded by assessments to adjacent property owners. The program also includes the City's share of constructing streets adjacent to parks and greenways in new subdivisions. Projects planned for 2016 include: Hillcrest Drive (\$2,290,000), Park Frontage (\$300,000), Portage Road, Hayes to Diloreto (\$146,250), and North Sherman Avenue-Golf Parkway North (\$675,000), Turner/Allis Avenue (\$1.40 million). In 2016, this project also includes installation of a temporary traffic signal at the intersection of Pleasant View Road and Blackhawk Road and new pavement and curb and gutter to allow for new turn lanes. Other funding for the Pleasant View project (\$50,000) is from the City of Middleton. Design and construction will occur in 2016. Full reconstruction is scheduled along the Pleasant View corridor in the approximate 2020-2022 timeframe. The signal will be replaced with permanent facilities at that time. The funding also includes \$160,000 for citywide Rural to Urban projects.	
Other	1,226,925		
	<u>\$ 4,026,925</u>		

		<b>University Avenue (Shorewood to University Bay)</b>	Project No. 11168
GO	\$ -	This project will reconstruct the roadway on University Avenue from Shorewood Boulevard to University Bay Drive. Bike lanes will be included in the proposed section. Planning efforts will begin in 2017, the construction year is 2022.	
Other	-		
	<u>\$ -</u>		

		<b>Washington Avenue, East Streetscape</b>	Project No.	11169
GO	\$	- This project will apply red epoxy marking to existing crosswalks on East Washington Avenue from		
Other		- Paterson Street to Portage Road. The construction year is 2021.		
		<u>                    </u>		
	\$	-		
		<u>                    </u>		

		<b>Washington Avenue, West (Regent to Bedford)</b>	Project No.	10259
GO	\$	- This project will replace the existing concrete pavement on West Washington Avenue from Regent		
Other		- Street to Bedford Street. The construction year is 2018.		
		<u>                    </u>		
	\$	-		
		<u>                    </u>		

		<b>Wilson/Williamson Street (Franklin to Blount)</b>	Project No.	11135
GO	\$	- This project will replace the existing pavement on Wilson/Williamson Street from Franklin Street to		
Other		- Blount Street. The project will also replace sidewalks as deemed necessary. The construction year is		
		2018.		
		<u>                    </u>		
	\$	-		
		<u>                    </u>		

**2016  
Capital Budget  
Summary**

Agency Name: Engineering - Major Streets

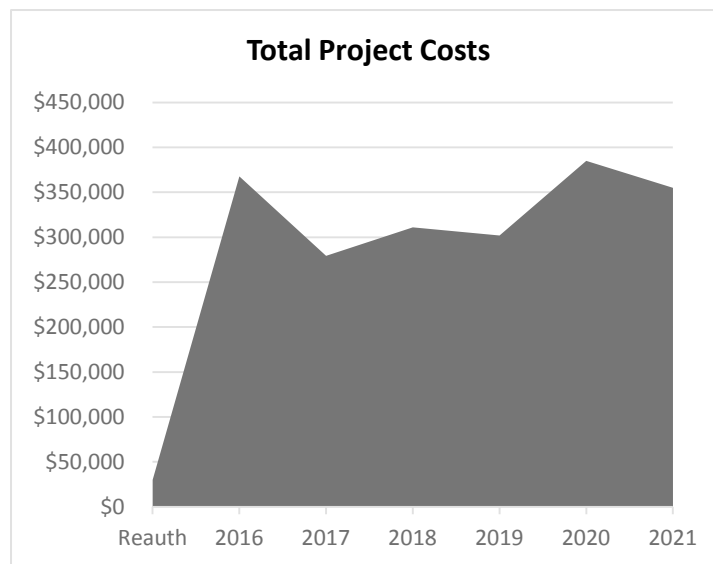
Agency No. 40

Project Name	Agency		Adopted		
	Request	Executive	GO Borrowing	Other Funding	Total
1 Anderson Street (Wright to Stoughton)	440,000	-	-	-	-
2 Atwood Ave (Fair Oaks to Cottage Grove)	210,000	217,500	217,500	-	217,500
3 Atwood Avenue (Schenks Corners)	-	-	-	-	-
4 Atwood Avenue (Utility Underground)	-	-	400,000	-	400,000
5 Bridge Repair	120,000	50,000	50,000	-	50,000
6 Buckeye Rd Improvements	165,000	165,000	82,500	82,500	165,000
7 Capitol Square Pavement Replacement	3,390,000	1,695,000	1,695,000	-	1,695,000
8 City View Drive	-	2,760,000	300,000	2,460,000	2,760,000
9 Cottage Grove Road	510,000	530,000	306,000	224,000	530,000
10 CTH M (CTH PD Area)	12,800,000	3,000,000	1,500,000	1,500,000	3,000,000
11 CTH M (Midtown Road Area)	10,600,000	3,000,000	3,000,000	-	3,000,000
12 Darbo Webb Connection	780,000	-	-	-	-
13 Gammon Road, North	-	-	-	-	-
14 Gammon Road, South	260,000	-	-	-	-
15 High Point Rd Bridge Over Beltline	1,000,000	1,150,000	1,000,000	150,000	1,150,000
16 Jeffy Trail	510,000	510,000	-	-	-
17 John Nolen Dr / Blair St Corridor Study	-	100,000	100,000	-	100,000
18 Johnson Street, East Reconstruction (Baldwin)	80,000	80,000	80,000	-	80,000
19 Johnson Street, East (Undergrounding Utilities)	750,000	750,000	-	750,000	750,000
20 Martin Luther King Jr Boulevard	-	-	-	-	-
21 McKee Road (CTH PD)	1,000,000	1,000,000	1,000,000	-	1,000,000
22 McKenna Boulevard Reconstruction	2,650,000	2,650,000	1,900,000	-	1,900,000
23 Mineral Point Road (Beltline to High Point)	130,000	130,000	130,000	-	130,000
24 Mineral Point Road (S Point to Pleasant View)	-	-	-	-	-
25 Monroe Street	925,000	200,000	150,000	-	150,000
26 Neighborhood Traffic Management	300,000	100,000	300,000	-	300,000
27 Outer Capitol Loop Southeast	-	-	-	-	-
28 Park Street, South (Olin to Railroad)	-	-	-	-	-
29 Park St, S (W Wash to Olin, RR to Badger)	-	-	-	-	-
30 Pavement Management	11,758,200	5,959,370	5,000,000	959,370	5,959,370
31 Pleasant View Road	200,000	200,000	200,000	-	200,000
32 Railroad Crossings & Quiet Zones	500,000	420,000	60,000	360,000	420,000
33 Reconstruction Streets	10,002,800	2,184,520	1,900,000	284,520	2,184,520
34 Royster Clark Development Phase 2	2,658,000	3,770,000	2,658,000	1,112,000	3,770,000
35 Rural To Urban Streets	6,886,750	2,676,925	2,800,000	1,226,925	4,026,925
36 University Ave (Shorewood to Univ Bay)	-	-	-	-	-
37 Washington Avenue, East Streetscape	-	-	-	-	-
38 Washington Ave, W (Regent to Bedford)	2,200,000	-	-	-	-
39 Wilson/Williamson St (Franklin to Blount)	-	-	-	-	-
<b>Total</b>	<b>\$ 70,825,750</b>	<b>\$ 33,298,315</b>	<b>\$ 24,829,000</b>	<b>\$ 9,109,315</b>	<b>\$ 33,938,315</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Engineering - Other Projects**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Aerial Photo / Orthophotos	-	80,000	-	50,000	-	50,000	-
2 Equipment and Vehicle Replacement	-	45,000	47,000	49,000	62,000	65,000	65,000
3 Public Drinking Fountains	25,000	38,000	40,000	42,000	42,000	46,000	46,000
4 Right of Way Landscape Tree	-	138,000	145,000	152,000	169,240	175,000	175,000
5 Service Building Improvements	-	11,700	12,300	13,000	13,700	14,000	14,000
6 Underground Storage Tanks	5,000	5,000	5,000	5,000	5,000	5,000	5,000
7 Warning Sirens	-	30,000	-	-	-	30,000	30,000
8 Waste Oil Collection Sites	-	20,000	30,000	-	10,000	-	20,000
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ 367,700</b>	<b>\$ 279,300</b>	<b>\$ 311,000</b>	<b>\$ 301,940</b>	<b>\$ 385,000</b>	<b>\$ 355,000</b>



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Engineering - Other Projects

Agency No. 40

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Building	-	11,700	12,300	13,000	13,700	14,000	14,000
Machinery and Equipment	-	75,000	47,000	49,000	62,000	95,000	95,000
Other	30,000	281,000	220,000	249,000	226,240	276,000	246,000
<b>Total Project Costs</b>	<b>\$ 30,000</b>	<b>\$ 367,700</b>	<b>\$ 279,300</b>	<b>\$ 311,000</b>	<b>\$ 301,940</b>	<b>\$ 385,000</b>	<b>\$ 355,000</b>

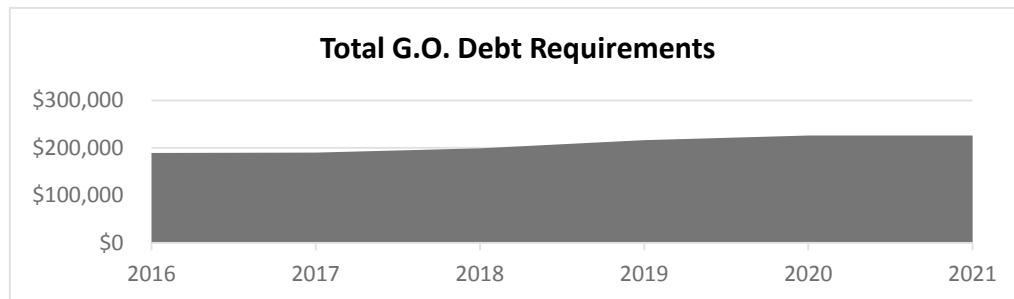
**Funding Sources:**

Transfer From General Fund	-	62,000	-	20,000	-	50,000	30,000
Landfill Remediation Fees	-	48,450	59,300	62,000	75,700	79,000	79,000
Transfer From Sewer Utility	-	36,000	30,000	10,000	10,000	10,000	20,000
Transfer From Stormwater Util	-	16,000	-	10,000	-	10,000	-
Transfer From Water Utility	-	16,000	-	10,000	-	10,000	-
<b>Total Other Sources</b>	<b>\$ 0</b>	<b>\$ 178,450</b>	<b>\$ 89,300</b>	<b>\$ 112,000</b>	<b>\$ 85,700</b>	<b>\$ 159,000</b>	<b>\$ 129,000</b>

GO Borrowing	30,000	189,250	190,000	199,000	216,240	226,000	226,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 30,000</b>	<b>\$ 189,250</b>	<b>\$ 190,000</b>	<b>\$ 199,000</b>	<b>\$ 216,240</b>	<b>\$ 226,000</b>	<b>\$ 226,000</b>

**Estimated Annual Debt Service**

G.O. General Fund	3,900	24,603	24,700	25,870	28,111	29,380	29,380
G.O. Non-General Fund	-	-	-	-	-	-	-





**2016  
Capital Budget**

**Agency Name: Engineering - Other Projects**

**Agency No. 40**

**Aerial Photo / Orthophotos**

Project No. 11086

GO	\$	-	This project updates the City's GIS base mapping of the aerial photography for the City and nearby adjacent areas into which the City may expand. Data and imagery provided by these mapping efforts supports ongoing City operations and planning efforts. Updates are planned for 2016, 2018, and 2020. The 2016 update will include LIDAR (a remote sensing technology) update as information is more than 10 years old.
Other		80,000	
		<u>80,000</u>	
	\$	<u>80,000</u>	

**Equipment and Vehicle Replacement**

Project No. 10576

GO	\$	8,250	This project purchases new and replacement vehicles and equipment used to monitor, maintain, repair and improve the City's closed landfill facilities, sanitary sewers and storm sewers. This project is jointly funded by the Sewer Utility, Stormwater Utility and Engineering-Other (General Fund and Landfill).
Other		36,750	
		<u>45,000</u>	
	\$	<u>45,000</u>	

**Public Drinking Fountains**

Project No. 11081

GO	\$	63,000	This project installs drinking fountains in public spaces. Potential projects must be approved by the Parks Division prior to installation. City Engineering prepares a design, contracts for construction, and administers the construction. Each installation costs up to \$25,000, depending on the site, and includes the fountain fixture. Locations may be in parks, along bikeways, or within right-of -ways, strategically chosen to optimize usage and benefit. This budget will accommodate one drinking fountain; however, two may be possible depending on site specifics. A priority list will be established by the City Engineering Department and Parks Division. A portion of funding within this project will be utilized for the installation of a drinking fountain at the portion of Brittingham Park located at John Nolen Drive and South Broom Street. The funding includes reauthorizing \$25,000 in GO borrowing from 2015 appropriations.
Other		-	
		<u>63,000</u>	
	\$	<u>63,000</u>	

**Right of Way Landscaping & Trees**

Project No. 11082

GO	\$	138,000	This project is intended to landscape boulevards and other areas within existing right of ways with a goal of reducing the impact of hard surfaces and infiltrating stormwater. The funds are used to replace existing landscaping where needed or to add new landscaping. The projects are coordinated with the efforts of neighborhood associations. Projects in which the neighborhood has agreed to provide maintenance assistance have priority. This project also installs or replaces trees and tree grates on arterial and collector streets where there is limited space for the pedestrian users and the streetscape.
Other		-	
		<u>138,000</u>	
	\$	<u>138,000</u>	

**Service Building Improvements**

Project No. 10192

GO	\$	-	This project is for replacement of existing mechanical equipment at the Engineering Services Building, which has outlived its useful life, and includes additions/upgrades to the facility. Funding for this project is split between Sewer Utility, Stormwater Utility, and Engineering-Other (Landfill).
Other		11,700	
		<u>11,700</u>	
	\$	<u>11,700</u>	

**Underground Storage Tanks**

Project No. 11084

GO \$ 10,000 - This project provides funding for the State-mandated removal and cleanup of underground storage tanks. The program covers all tanks owned by the City. This work involves the removal of underground tanks, soil testing, remediation of contaminated soils, consultant fees, installation of treatment systems, and tank integrity testing. The City currently has no known sites but should the need arise, funds from this project would be used. A portion of these costs may be eligible for reimbursement through the State's Petroleum Environmental Cleanup Fund Award Program (PECFA). The funding includes reauthorizing \$5,000 in GO borrowing from 2015 appropriations.

Other \_\_\_\_\_

\$ 10,000

**Warning Sirens**

Project No. 11087

GO \$ - - This project funds major upgrades and expansion of the City's emergency warning sirens. In 2016 the project will be funded by a direct appropriation to capital.

Other 30,000

\$ 30,000

**Waste Oil Collection Sites**

Project No. 11085

GO \$ - - This project provides funding for the necessary improvements to the City's four public waste oil collection facilities. 2016 funding will be used for any continuing capital improvements required to replace existing collection tanks with a dual tank system and bring the sites within code compliance (work began in 2014). Dual tanks greatly simplify operations for collection as one tank can be locked out for contamination testing while the other tank remains open. This item also anticipates other periodic improvements as needed.

Other 20,000

\$ 20,000

**2016  
Capital Budget  
Summary**

Agency Name: Engineering - Other Projects

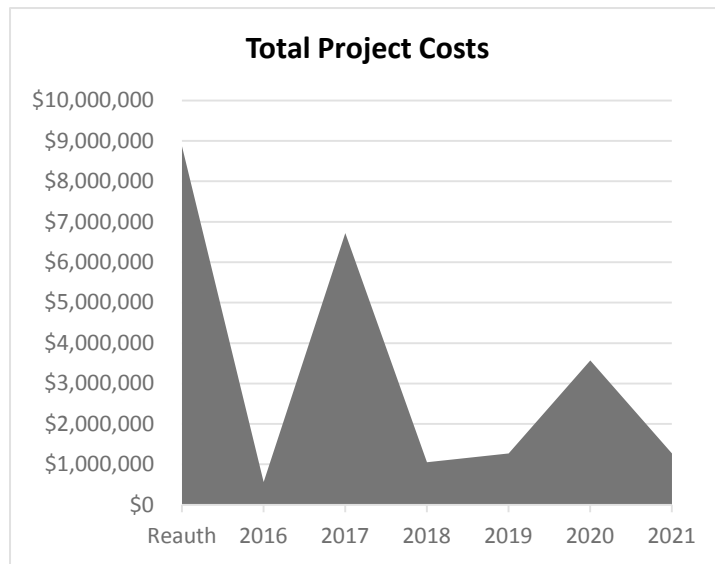
Agency No. 40

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Aerial Photo / Orthophotos	80,000	80,000	-	80,000	80,000
2 Equipment and Vehicle Replacement	45,000	45,000	8,250	36,750	45,000
3 Public Drinking Fountains	63,000	63,000	63,000	-	63,000
4 Right Of Way Landscape Tree	138,000	138,000	138,000	-	138,000
5 Service Building Improvements	11,700	11,700	-	11,700	11,700
6 Underground Storage Tanks	5,000	10,000	10,000	-	10,000
7 Warning Sirens	30,000	30,000	-	30,000	30,000
8 Waste Oil Collection Sites	35,000	20,000	-	20,000	20,000
<b>Total</b>	<u>\$ 407,700</u>	<u>\$ 397,700</u>	<u>\$ 219,250</u>	<u>\$ 178,450</u>	<u>\$ 397,700</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Fire Department**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Building Access System	-	-	-	-	30,000	-	-
2 Communications Equipment	300,000	239,900	293,100	400,000	150,000	500,000	150,000
3 Employee Development Center & EMS	-	-	5,500,000	-	-	-	-
4 Fire Administration/Fire Station No. 1	8,417,000	-	-	-	-	-	-
5 Fire Building Improvements	-	50,000	50,000	50,000	70,000	70,000	70,000
6 Fire Equipment	150,000	272,900	877,000	602,500	500,000	500,000	1,050,000
7 Fire Station-6W Badger Rd	-	-	-	-	500,000	2,500,000	-
8 Key Box Security System	-	-	-	-	20,000	-	-
<b>Total</b>	<b>\$ 8,867,000</b>	<b>\$ 562,800</b>	<b>\$ 6,720,100</b>	<b>\$ 1,052,500</b>	<b>\$ 1,270,000</b>	<b>\$ 3,570,000</b>	<b>\$ 1,270,000</b>

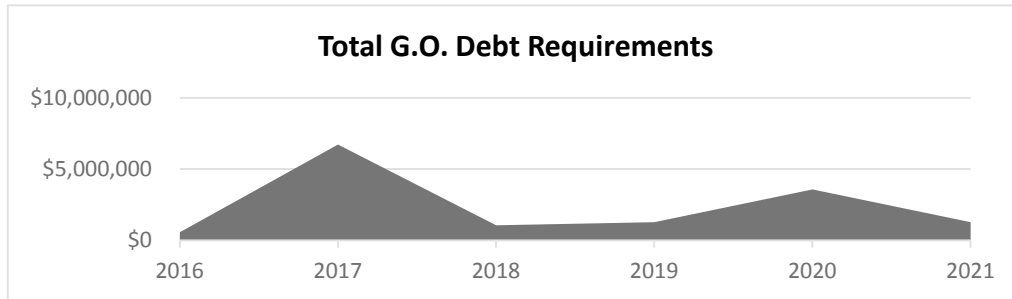


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Fire Department

Agency No. 30

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Building	8,417,000	50,000	5,550,000	50,000	570,000	2,570,000	70,000
Machinery and Equipment	450,000	512,800	1,170,100	1,002,500	700,000	1,000,000	1,200,000
<b>Total Project Costs</b>	<b>\$ 8,867,000</b>	<b>\$ 562,800</b>	<b>\$ 6,720,100</b>	<b>\$ 1,052,500</b>	<b>\$ 1,270,000</b>	<b>\$ 3,570,000</b>	<b>\$ 1,270,000</b>
<b>Funding Sources:</b>							
GO Borrowing	8,867,000	562,800	6,720,100	1,052,500	1,270,000	3,570,000	1,270,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 8,867,000</b>	<b>\$ 562,800</b>	<b>\$ 6,720,100</b>	<b>\$ 1,052,500</b>	<b>\$ 1,270,000</b>	<b>\$ 3,570,000</b>	<b>\$ 1,270,000</b>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	1,152,710	73,164	873,613	136,825	165,100	464,100	165,100
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Fire Department**

**Agency No. 30**

**Building Access System**

Project No. 17039

GO \$ - This project funds the installation of building access systems for all Fire buildings. This system logs  
 Other - the name, date and time that an individual uses their code to enter the building. All new or recently  
 remodeled stations have building access systems and security cameras are being added.  
 \$ -

**Communications Equipment**

Project No. 10376

GO \$ 539,900 This project funds the upgrade of portable and mobile radios, with accessories such as chargers and  
 Other - microphones, resulting from the upgrade to the city-wide radio system. In 2016, mobile radios in  
 new or refurbished apparatus will be replaced. Other radios will be purchased based on evaluation  
 with the Radio Shop. Accessories will be purchased as needed. Any changes at the 911 Center may  
 impact purchasing decisions. The funding includes reauthorizing \$300,000 in GO borrowing from the  
 2015 appropriation and \$239,900 in additional GO borrowing.  
 \$ 539,900

**Employee Development Center & EMS Unit**

Project No. 10410

GO \$ - This project is for the construction of an Employee Development Center and EMS Unit that will serve  
 Other - the neighborhoods in southeast Madison. Design and site preparation will begin in early 2017 with  
 construction completed in 2018. Medic services will continue to be provided out of this location until  
 a permanent location for Fire Station 14 can be constructed beyond 2022.  
 \$ -

**Fire Administration/Fire Station No. 1**

Project No. 10387

GO \$ 8,417,000 This project is for the construction of a new Fire Administration Building and remodel of Fire Station  
 Other - No. 1. It also includes equipping and furnishing both buildings. Construction of the project was  
 completed in late 2015. The recommended funding is a reauthorization from 2015 that will support  
 remaining costs associated with the project.  
 \$ 8,417,000

**Fire Building Improvements**

Project No. 10381

GO \$ 50,000 This project is for minor building improvements and repairs (less than \$25,000) to existing Fire  
 Other - stations. Changes are frequently needed at stations due to new companies being assigned (e.g., a  
 double company, special team or ambulance) and at administration to accommodate personnel  
 changes, technology changes and replacement/upgrade needs. The Department also has projects  
 such as apparatus floor coatings; cabling for data, phones and video teleconferencing; major  
 landscaping; and emergency projects such as repairs of leaks, apparatus floors and apparatus doors  
 and operators. In 2016, special assessments (which are used to fund half of the cost of Public Works  
 Projects that may involve locations of Fire buildings) and priority projects will be selected based on  
 whether other agencies are needed to provide support and have completed their upgrades, such as  
 fiber optics.  
 \$ 50,000

		<b>Fire Equipment</b>	Project No.	10373
GO	\$	422,900	This project is for the replacement of safety, rescue, and other operational equipment utilized by the	
Other		-	Fire Department. The adopted funding will meet annual requirements for fire hose replacement.	
			Other 2016 purchases may include extrication equipment and defibrillators. The funding includes	
			reauthorization of \$150,000 in GO borrowing from 2015 appropriations.	
		<u>\$ 422,900</u>		

		<b>Fire Station-6W Badger Road</b>	Project No.	17040
GO	\$	-	This project is to remodel Fire Station No. 6 to address technology and operational needs. The	
Other		-	remodel will seek to incorporate technological upgrades to increase the capacity of the existing	
			location. Design for the project is planned for 2019 with construction in 2020.	
		<u>\$ -</u>		

		<b>Key Box Security System</b>	Project No.	17038
GO	\$	-	This project is for a documented master key security system in emergency vehicles. The project is	
Other		-	planned for 2019.	
		<u>\$ -</u>		

**2016  
Capital Budget  
Summary**

Agency Name: Fire Department

Agency No. 30

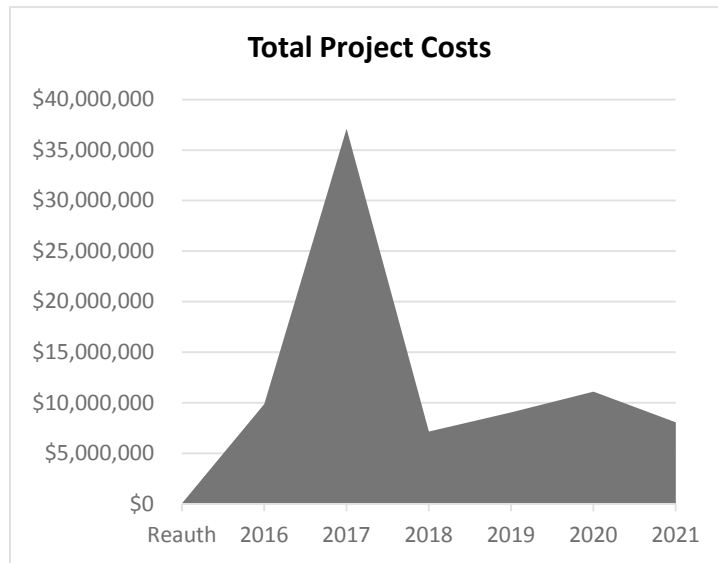
Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Building Access System	-	-	-	-	-
2 Communications Equipment	539,900	539,900	539,900	-	539,900
3 Employee Development Center & EMS	825,000	-	-	-	-
4 Fire Administration/Fire Station No. 1	8,417,000	8,417,000	8,417,000	-	8,417,000
5 Fire Building Improvements	50,000	50,000	50,000	-	50,000
6 Fire Equipment	422,900	422,900	422,900	-	422,900
7 Fire Station-6W Badger Rd	-	-	-	-	-
8 Key Box Security System	-	-	-	-	-
<b>Total</b>	<u>\$ 10,254,800</u>	<u>\$ 9,429,800</u>	<u>\$ 9,429,800</u>	<u>\$ -</u>	<u>\$ 9,429,800</u>



**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Fleet Service**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Building / Grounds Maintenance	-	100,000	-	-	75,000	-	-
2 Fire Apparatus / Rescue Vehicle	-	2,011,000	2,467,000	1,151,300	2,701,000	2,200,000	2,965,030
3 Fleet Equipment Replacement	-	5,400,000	6,000,000	6,000,000	6,000,000	8,900,000	5,100,000
4 Fleet Service Relocation	50,000	2,237,216	28,646,808	-	-	-	-
5 GPS/AVL	-	-	-	-	275,000	-	-
6 Police Squad Cars	-	124,470	-	-	-	-	-
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 9,872,686</b>	<b>\$ 37,113,808</b>	<b>\$ 7,151,300</b>	<b>\$ 9,051,000</b>	<b>\$ 11,100,000</b>	<b>\$ 8,065,030</b>



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

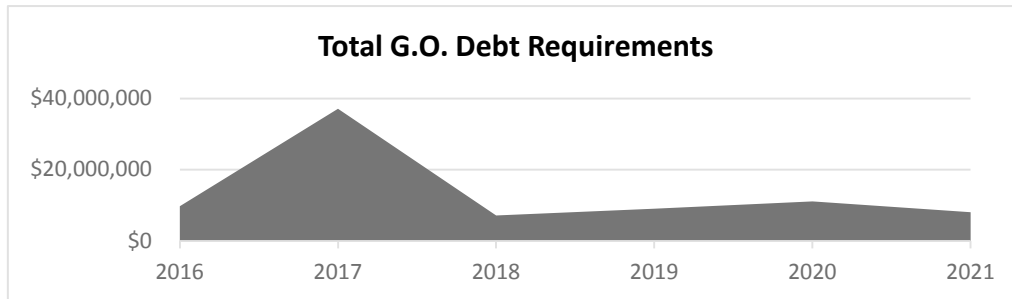
Agency Name: Fleet Service

Agency No. 41

	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>All Projects Expenditures:</b>							
Building	50,000	2,337,216	28,646,808	-	75,000	-	-
Machinery and Equipment	-	7,535,470	8,467,000	7,151,300	8,976,000	11,100,000	8,065,030
<b>Total Project Costs</b>	<u>\$ 50,000</u>	<u>\$ 9,872,686</u>	<u>\$ 37,113,808</u>	<u>\$ 7,151,300</u>	<u>\$ 9,051,000</u>	<u>\$ 11,100,000</u>	<u>\$ 8,065,030</u>

<b>Funding Sources:</b>							
Transfer From General Fund	-	124,470	-	-	-	-	-
<b>Total Other Sources</b>	<u>\$ 0</u>	<u>\$ 124,470</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
GO Borrowing	-	-	-	-	-	-	-
Non-GF GO	50,000	9,748,216	37,113,808	7,151,300	9,051,000	11,100,000	8,065,030
<b>Total G.O. Debt</b>	<u>\$ 50,000</u>	<u>\$ 9,748,216</u>	<u>\$ 37,113,808</u>	<u>\$ 7,151,300</u>	<u>\$ 9,051,000</u>	<u>\$ 11,100,000</u>	<u>\$ 8,065,030</u>

<b>Estimated Annual Debt Service</b>							
G.O. General Fund	-	-	-	-	-	-	-
G.O. Non-General Fund	6,500	1,267,268	4,824,795	929,669	1,176,630	1,443,000	1,048,454



**2016  
Capital Budget**

**Agency Name: Fleet Service**

**Agency No. 41**

**Building/Grounds Maintenance**

Project No. 12010

GO \$ 100,000 This project funds ongoing maintenance efforts at the existing Fleet Services location. Projects  
Other - planned for 2016 include: seal coating the parking lot, ongoing building maintenance, and fuel  
system maintenance.  
\$ 100,000

**Fire Apparatus/Rescue Vehicles**

Project No. 12009

GO \$ 2,011,000 This project provides funding to purchase Fire apparatus. Planned purchases for 2016 include: four  
Other - medic units, four engines, and a suburban.  
\$ 2,011,000

**Fleet Equipment Replacement**

Project No. 17060

GO \$ 5,400,000 This project is a continuing replacement program for the City's general fleet. This project seeks to  
Other - replace vehicles within the City's fleet in accordance with the master replacement schedule. The  
2016 funding level will purchase the replacement of approximately 75 vehicles in the City's fleet.  
\$ 5,400,000

**Fleet/Fire Maintenance/Radio Shop Facility**

Project No. 10305

GO \$ 2,287,216 This project is for the design and construction a new comprehensive Fleet facility at Nakoosa Trail.  
Other - The new facility will house the City's Central Garage, Fire Maintenance, and the Radio Shop. Design  
for the project will begin in 2016 and construction will take place in 2017 and 2018. The adopted  
funding level includes reauthorizing \$2.28 million from 2015 appropriations.  
\$ 2,287,216

**GPS/AVL**

Project No. 17061

GO \$ - This project will install Automatic Vehicle Location (AVL) and Global Positioning Systems (GPS) in the  
Other - Public Works fleet. This project is planned for 2019.  
\$ -

**Police Squad Cars**

Project No. 17459

GO \$ - This project will fund a portion of the marked and unmarked Police squad vehicles scheduled for  
Other 124,470 2016. Three marked squad cars will be purchased in 2016. The project will be funded through a  
direct appropriation from capital.  
\$ 124,470

**2016  
Capital Budget  
Summary**

**Agency Name: Fleet Service**

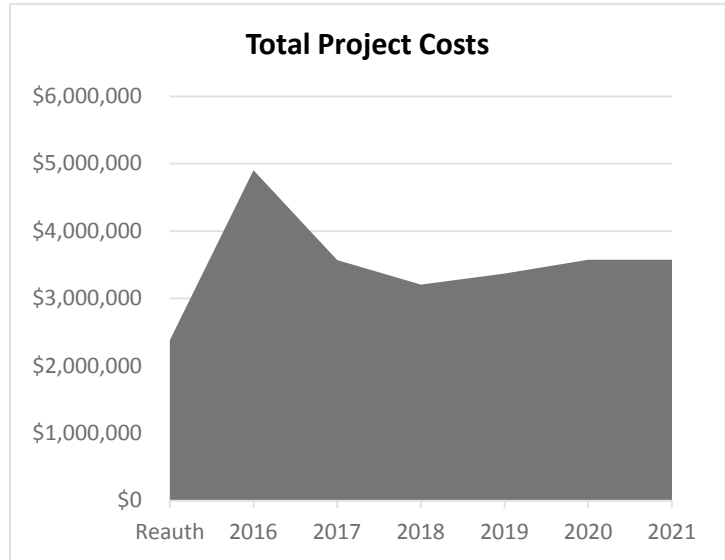
**Agency No. 41**

Project Name	Agency Request	Executive	Adopted		Total
			GO Borrowing	Other Funding	
1 Building / Grounds Maint	100,000	100,000	100,000	-	100,000
2 Fire Apparatus / Rescue Veh	2,011,000	2,011,000	2,011,000	-	2,011,000
3 Fleet Equipment Replacement	5,900,000	5,400,000	5,400,000	-	5,400,000
4 Fleet Service Relocation	9,670,000	50,000	2,287,216	-	2,287,216
5 GPS/AVL	-	-	-	-	-
6 Police Squad Cars	124,470	124,470	-	124,470	124,470
<b>Total</b>	<u>\$ 17,805,470</u>	<u>\$ 7,685,470</u>	<u>\$ 9,798,216</u>	<u>\$ 124,470</u>	<u>\$ 9,922,686</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Information Technology**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Asset Management System	-	200,000	-	-	-	-	-
2 Contract Management System	-	150,000	-	-	-	-	-
3 Enterprise Financial System	666,000	500,000	-	-	-	-	-
4 Expand Fiber And Wireless Network	-	255,000	220,000	220,000	220,000	230,000	230,000
5 Hardware/Software Upgrades	552,606	2,229,300	2,200,000	2,136,000	2,200,000	2,350,000	2,350,000
6 Madison Co-Op Internet Utility Study	100,000	250,000	-	-	-	-	-
7 Mobile Computing Laptops	-	200,000	200,000	200,000	200,000	220,000	220,000
8 Municipal Court System	-	254,000	-	-	-	-	-
9 Neighborhood Center Connectivity	200,000	-	-	-	-	-	-
10 Network Security	270,000	250,000	250,000	250,000	250,000	275,000	275,000
11 Property Assessment System	442,125	-	-	-	-	-	-
12 Purchased Software Enhancements	-	400,000	400,000	400,000	500,000	500,000	500,000
13 Residential Internet Access Assistance	150,000	215,000	-	-	-	-	-
14 Tax System Replacement	-	-	300,000	-	-	-	-
<b>Total</b>	<b>\$ 2,380,731</b>	<b>\$ 4,903,300</b>	<b>\$ 3,570,000</b>	<b>\$ 3,206,000</b>	<b>\$ 3,370,000</b>	<b>\$ 3,575,000</b>	<b>\$ 3,575,000</b>



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Information Technology

Agency No. 17

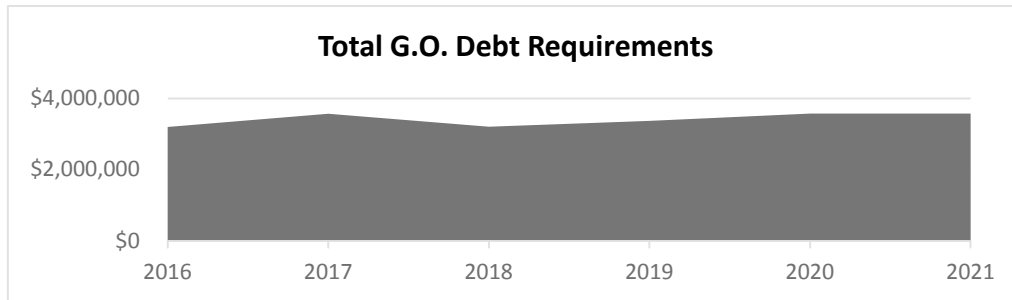
All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Fiber Network	200,000	470,000	220,000	220,000	220,000	230,000	230,000
Machinery and Equipment	270,000	50,000	2,450,000	2,386,000	2,450,000	275,000	2,625,000
Other	100,000	2,829,300	200,000	200,000	200,000	220,000	220,000
Software and Licenses	1,810,731	1,554,000	700,000	400,000	500,000	2,850,000	500,000
<b>Total Project Costs</b>	<b>\$ 2,380,731</b>	<b>\$ 4,903,300</b>	<b>\$ 3,570,000</b>	<b>\$ 3,206,000</b>	<b>\$ 3,370,000</b>	<b>\$ 3,575,000</b>	<b>\$ 3,575,000</b>

**Funding Sources:**

Transfer From General Fund	-	1,704,000	-	-	-	-	-
<b>Total Other Sources</b>	<b>\$ 0</b>	<b>\$ 1,704,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
GO Borrowing	2,380,731	3,199,300	3,570,000	3,206,000	3,370,000	3,575,000	3,575,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 2,380,731</b>	<b>\$ 3,199,300</b>	<b>\$ 3,570,000</b>	<b>\$ 3,206,000</b>	<b>\$ 3,370,000</b>	<b>\$ 3,575,000</b>	<b>\$ 3,575,000</b>

**Estimated Annual Debt Service**

G.O. General Fund	309,495	415,909	464,100	416,780	438,100	464,750	464,750
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Information Technology**

**Agency No. 17**

**Asset Management**

Project No. 17097

GO	\$	-	This project will develop a city-wide asset management program designed to manage city assets.
Other			This will include a software system where specific program area functions will be configured to meet the needs of Public Works including Engineering, Traffic Engineering, Water Utility and possibly other agencies. The project will be funded by a direct appropriation from the General Fund.
			200,000
			<u>\$ 200,000</u>

**Contract Management System**

Project No. 17108

GO	\$	-	This project funds the development of a comprehensive contract management system. The system will include contract compliance functions performed by Civil Rights and various Public Works agencies. The project will be funded by a direct appropriation from the General Fund.
Other			150,000
			<u>\$ 150,000</u>

**Enterprise Financial System**

Project No. 10042

GO	\$	1,166,000	This project funds the replacement of the City's financial, payroll and related systems. This system includes general ledger, payroll, human resource and related financial modules. This is a vendor supplied ERP (enterprise resource planning) system. This will fund remaining costs of Phases I and II and fund Phases III and IV. The funding includes reauthorizing \$666,000 from 2015 appropriations.
Other			-
			<u>\$ 1,166,000</u>

**Expand Fiber Wireless**

Project No. 17404

GO	\$	255,000	This project funds the installation of high-speed fiber optic cable or wireless connections to City facilities. The project allows the City to take advantage of comparatively low-cost wiring opportunities as they arise. Funds will also be used to provide electronics for lateral runs from the existing fiber network, to add additional capacity to areas of the network that are over-burdened and to provide wireless point-to-point connections in areas where fiber runs are not cost effective. These network facilities provide direct and indirect support for many public safety, Public Works, and other City functions.
Other			-
			<u>\$ 255,000</u>

**Hardware and Software Upgrades**

Project No. 17400

GO	\$	2,781,906	This project funds equipment and software upgrades and expansion of the City's data, voice and storage network infrastructure; including servers, PC workstations, laptops, printers, scanners, network routers and switches, enterprise storage, network operating systems, network management software, purchased office software suites and development software. The upgrades are required for improved network performance, improved reliability, ease of administration, and security. Infrastructure upgrades funded in this project will provide the capability for the implementation of additional E-Government services, document imaging, and mobile computing in City agencies. In addition, this project includes funds for on-going camera and equipment replacements and upgrades for the Media Team (City Channel) camera systems and related equipment, including equipment to improve amplification during various meetings. The funding includes reauthorizing \$552,606 from 2015 appropriations.
Other			-
			<u>\$ 2,781,906</u>

		<b>Madison Co-Op Internet Utility Study</b>	Project No. 10778
GO	\$ 100,000	This project provides funding to study the feasibility of a Madison cooperative internet utility to provide citywide internet services. The study must meet the objectives outlined within Wisconsin Statute §66.0422 to start a municipal internet utility, gather input from existing service providers on cooperative models of internet service, facilitate meetings among non-profit partners such as the University of Wisconsin-Madison and Madison Metropolitan School District, explore relevant business models, and index existing resources and infrastructure within the City of Madison to better serve the public beyond the Isthmus. The funding includes reauthorizing \$100,000 from 2015 appropriations. In 2016 this project will be funded by a direct appropriation from the General Fund.	
Other	250,000		
	<u>\$ 350,000</u>		

		<b>Mobile Computing Laptops</b>	Project No. 17402
GO	\$ -	- This project is for the regular replacement of outdated mobile data laptop computers installed in Public Safety vehicles and mobile devices used by other City agencies. The project will be funded by a direct appropriation from the General Fund.	
Other	200,000		
	<u>\$ 200,000</u>		

		<b>Municipal Court System</b>	Project No. 17109
GO	\$ -	- This project funds the purchase of a new computer system for the administration of Municipal Court and Attorney's Case Management functions. The project replaces an aging and limited system developed in the mid-1990's. The project will be funded by a direct appropriation from the General Fund.	
Other	254,000		
	<u>\$ 254,000</u>		

		<b>Neighborhood Center Connectivity</b>	Project No. 10703
GO	\$ 200,000	- This project provides fiber-optic or high-speed point-to-point radio connections to community and cultural centers. The connections will allow the centers to gain access to higher speeds of broadband for community member use. This project will provide a facility, in several low income neighborhoods, where citizens can go to get access to high-speed Internet service. The funding is a reauthorization of 2015 appropriations.	
Other	-		
	<u>\$ 200,000</u>		

		<b>Network Security</b>	Project No. 17401
GO	\$ 270,000	This project is an ongoing effort to maintain or improve the security posture of the City's computer network and the physical security of city-owned facilities and other physical security needs as identified by City agencies. Security improvements for desktop PC's; the City's fleet of mobile devices (which includes laptops, smartphones and tablets); network servers; access to the City network via City-owned wireless access points; and physical security of operation centers, wiring closets and other city-owned facilities. In addition to software and hardware purchases, this account is used to fund security assessments and consulting. The funding includes reauthorizing \$270,000 from 2015 appropriations. In 2016 the project will be funded through a direct appropriation from the General Fund.	
Other	250,000		
	<u>\$ 520,000</u>		



**Property Assessment System**

Project No. 10043

GO	\$	442,125	This project funds the purchase of a new computer system for the administration of property assessment functions, specifically property data management, sales analysis, and property valuation. This project replaces an obsolete system from the mid-1990's with a modern Computer-Aided-Mass-Appraisal (CAMA) system that combines all assessment functions into one integrated program. The funding is a reauthorization of 2015 appropriations.
Other		-	
		<u>\$ 442,125</u>	

**Purchased Software Enhancements**

Project No. 17403

GO	\$	-	This project will upgrade existing vendor supplied software and applications supporting City operations. City operations supported by this project include, but are not limited to, legislative tracking, electronic document management and staff scheduling. The project also supports the purchase of additional customer licenses when necessary. The project will be funded by a direct appropriation from the General Fund.
Other		400,000	
		<u>\$ 400,000</u>	

**Residential Internet Access Assistance**

Project No. 10399

GO	\$	365,000	This project provides funding for a pilot program to provide internet access assistance to low income neighborhoods and families. The bulk of the costs to close the "Digital Divide" will go to infrastructure. Other costs may include subsidized payments to commercial providers; cost sharing with other government agencies or social service providers; grant matching funds or in-kind costs; public outreach efforts; or program set up costs. 2016 plans involve expanding the project to the Allied Drive NRT area and to add 100 single family homes to the project. The locations of the single family homes will be determined by the Digital Technology Committee and may be located in multiple areas of the City.
Other		-	
		<u>\$ 365,000</u>	

**Tax System Replacement**

Project No. 17049

GO	\$	-	This project funds the purchase of a new computer system for the administration of the City's tax billing and collection processes. This replaces an aging and limited system developed in the mid-1990's on a non-standard platform. The project is planned for 2017.
Other		-	
		<u>\$ -</u>	

**2016  
Capital Budget  
Summary**

Agency Name: Information Technology

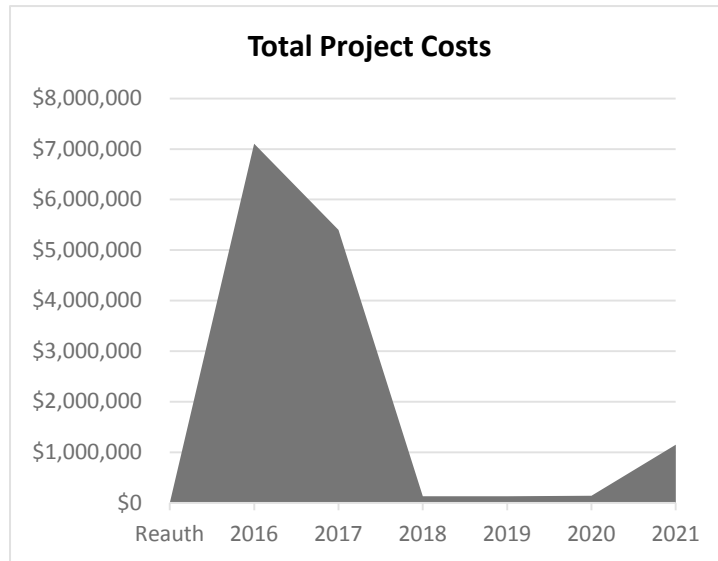
Agency No. 17

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Asset Management System	200,000	200,000	-	200,000	200,000
2 Contract Management System	200,000	150,000	-	150,000	150,000
3 Enterprise Financial System	1,166,000	1,166,000	1,166,000	-	1,166,000
4 Expand Fiber And Wireless Network	255,000	255,000	255,000	-	255,000
5 Hardware/Software Upgrades	2,781,906	2,781,906	2,781,906	-	2,781,906
6 Madison Co-Op Internet Utility Stdy	350,000	350,000	100,000	250,000	350,000
7 Mobile Computing Laptops	200,000	200,000	-	200,000	200,000
8 Municipal Court System	254,000	254,000	-	254,000	254,000
9 Neighborhood Center Connectivity	200,000	200,000	200,000	-	200,000
10 Network Security	520,000	520,000	270,000	250,000	520,000
11 Property Assessment System	442,125	442,125	442,125	-	442,125
12 Purchased Software Enhancements	400,000	400,000	-	400,000	400,000
13 Residential Internet Access Assistance	150,000	150,000	365,000	-	365,000
14 Tax System Replacement	-	-	-	-	-
<b>Total</b>	<u>\$ 7,119,031</u>	<u>\$ 7,069,031</u>	<u>\$ 5,580,031</u>	<u>\$ 1,704,000</u>	<u>\$ 7,284,031</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Library**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Central Library Improvements	-	-	-	-	-	-	1,000,000
2 Library Major Repairs/Replacements	-	100,000	130,000	130,000	130,000	140,000	150,000
3 Maintenance Support Center	-	1,750,000	250,000	-	-	-	-
4 Northeast Library Branch	-	-	-	-	-	-	-
5 Relocate Pinney Neighborhd Library	-	5,155,000	4,900,000	-	-	-	-
6 RFID at Lakeview/Ashman Library	-	100,000	-	-	-	-	-
7 RFID-Haw/Seq/Msb Library	-	-	120,000	-	-	-	-
<b>Total</b>	\$ 0	\$ 7,105,000	\$ 5,400,000	\$ 130,000	\$ 130,000	\$ 140,000	\$ 1,150,000



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

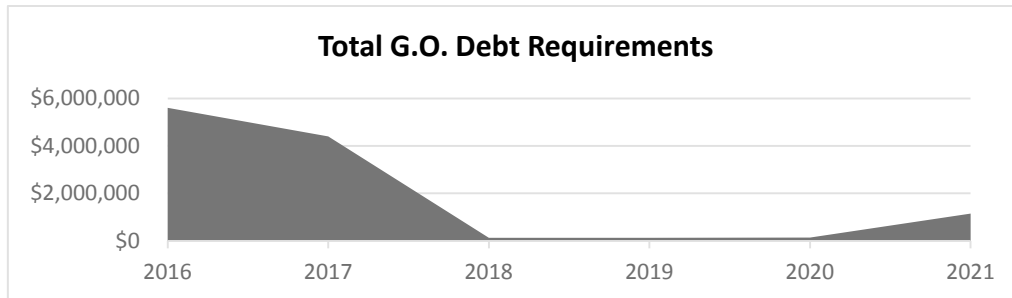
Agency Name: Library

Agency No. 50

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Building	-	2,850,000	5,280,000	130,000	130,000	140,000	150,000
Land	-	-	-	-	-	-	-
Machinery and Equipment	-	500,000	120,000	-	-	-	-
Other	-	3,755,000	-	-	-	-	1,000,000
<b>Total Project Costs</b>	<b>\$ 0</b>	<b>\$ 7,105,000</b>	<b>\$ 5,400,000</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 140,000</b>	<b>\$ 1,150,000</b>

Funding Sources:	Reauth	2016	2017	2018	2019	2020	2021
Private Contribution/Donation	-	1,500,000	1,000,000	-	-	-	-
<b>Total Other Sources</b>	<b>\$ 0</b>	<b>\$ 1,500,000</b>	<b>\$ 1,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
GO Borrowing	-	-	-	-	-	-	-
Non-GF GO	-	5,605,000	4,400,000	130,000	130,000	140,000	1,150,000
<b>Total G.O. Debt</b>	<b>\$ 0</b>	<b>\$ 5,605,000</b>	<b>\$ 4,400,000</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 140,000</b>	<b>\$ 1,150,000</b>

Estimated Annual Debt Service	Reauth	2016	2017	2018	2019	2020	2021
G.O. General Fund	-	-	-	-	-	-	-
G.O. Non-General Fund	-	728,650	572,000	16,900	16,900	18,200	149,500



**2016  
Capital Budget**

**Agency Name: Library**

**Agency No. 50**

**Central Library Improvements**

Project No. 17036

GO \$ - This project funds facility upgrades (new carpeting, painting, furnishings, etc.) to the Central Library  
Other - which opened to the public in 2013. The adopted CIP anticipates these updates.

\$ -

**Library Major Repairs/Replacements**

Project No. 17074

GO \$ 100,000 This project funds the expected repair and maintenance needs of existing library locations. The  
Other - adopted funding will support: two major HVAC issues, two major door issues, and two major carpet  
replacements which occur annually. Planned projects for 2016 include two new heating coils, new  
\$ 100,000 carpeting and painting. 2016 projects will also address HVAC replacement, the addition of a book  
drop, and a new door entry system at Monroe Street Library. Remaining funds will be used for the  
most emergent facility issues which arise during the year.

**Maintenance Support Center**

Project No. 10001

GO \$ 1,750,000 This project funds the complete renovation and equipping of a new library maintenance support  
Other - center. The scope of work includes repaving the parking lot, a new roof, construction of several  
offices and a conference room, a new HVAC system, upgrades to lighting, and equipment including a  
\$ 1,750,000 fork lift, delivery truck, and furniture. Construction is planned for 2016 and 2017.

**Northeast Library Branch**

Project No. 00000

GO \$ - This project calls on City staff to conduct a study analyzing the feasibility of a multi-purpose library  
Other - and community center for Madison's Northeast side. Staff will conduct a needs assessment of  
northeast communities in regards to recreational, community and library services. Staff will review  
\$ - operations of similar multi-function library/community centers in other jurisdictions. Based on  
prospective program designs and available data, staff will present a report and recommendation to  
the Common Council and Mayor by July 31, 2016. The proposed study will be coordinated by the  
Madison Public Library and Community Development Division.

**Relocate Pinney Neighborhood Library**

Project No. 10002

GO \$ 3,655,000 This project supports the construction of a new Pinney Neighborhood Library branch. The new  
Other 1,500,000 location will be Royster Commons Development (500 block Cottage Grove Road). The full cost of the  
project will be partially offset by developer contributions (\$1.5M) and fundraising efforts (\$1.08M).  
\$ 5,155,000 Design is scheduled for 2016, construction is anticipated to be completed in 2017. Estimated  
occupancy for the new location is Fall of 2017.

**RFID at Lakeview/Ashman Library**

Project No. 17082

GO \$ 100,000 This project funds the installation of radio frequency identification (RFID) check out equipment at  
Other - Lakeview and Alicia Ashman Libraries.

\$ 100,000

**RFID-Hawthorne/Sequoya/Monroe Street Libraries**

Project No. 17083

GO \$ - This project funds the installation of radio frequency identification (RFID) check out equipment at  
Other - Sequoia, Hawthorne, and Monroe Street Libraries. The project is planned for 2017.

\$ -

**2016  
Capital Budget  
Summary**

**Agency Name: Library**

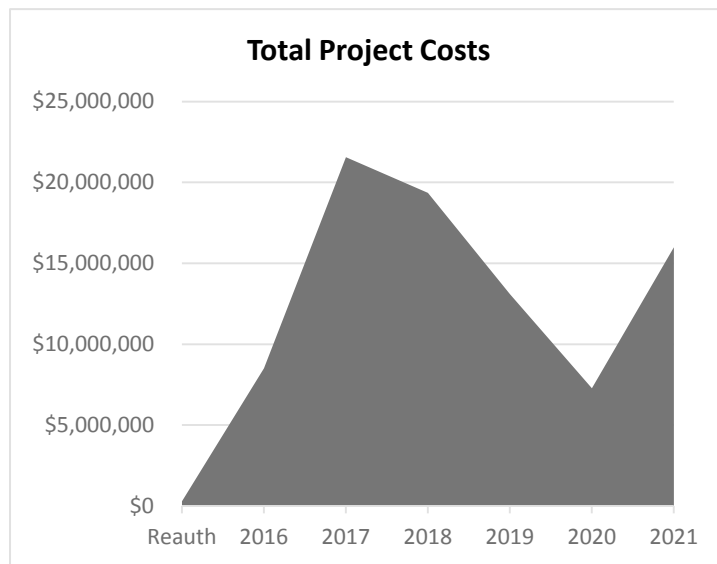
**Agency No. 50**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Central Library Improvements	-	-	-	-	-
2 Library Major Repairs/Replacements	115,000	-	100,000	-	100,000
3 Maintenance Support Center	1,750,000	1,750,000	1,750,000	-	1,750,000
4 Northeast Library Branch	-	-	-	-	-
5 Relocate Pinney Neighborhd Library	10,110,000	55,000	3,655,000	1,500,000	5,155,000
6 RFID At Lakeview/Ashman Library	100,000	100,000	100,000	-	100,000
7 RFID-Haw/Seq/Msb Library	-	-	-	-	-
<b>Total</b>	<u>\$ 12,075,000</u>	<u>\$ 1,905,000</u>	<u>\$ 5,605,000</u>	<u>\$ 1,500,000</u>	<u>\$ 7,105,000</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Metro Transit**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Facilities Repairs and Improvement	58,000	240,000	290,000	490,000	40,000	40,000	40,000
2 Metro Satellite Bus Facility	-	1,500,000	9,500,000	12,500,000	6,500,000	-	-
3 Transit Coaches	181,000	6,427,200	6,620,016	6,364,036	6,554,957	7,233,860	15,450,886
4 Transit System Upgrades	46,000	340,000	5,149,900	-	-	-	500,000
<b>Total</b>	<b>\$ 285,000</b>	<b>\$ 8,507,200</b>	<b>\$ 21,559,916</b>	<b>\$ 19,354,036</b>	<b>\$ 13,094,957</b>	<b>\$ 7,273,860</b>	<b>\$ 15,990,886</b>



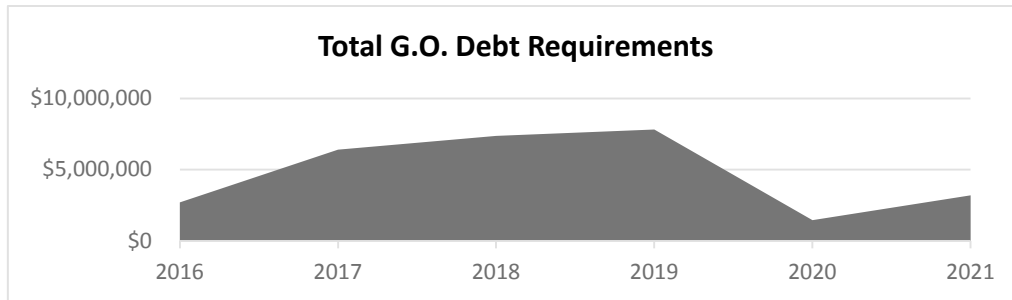


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Metro Transit

Agency No. 85

All Projects	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>Expenditures:</b>							
Building	58,000	1,740,000	9,790,000	12,990,000	6,540,000	40,000	40,000
Machinery and Equipment	227,000	6,567,200	7,269,916	6,364,036	6,554,957	7,233,860	15,650,886
Software and Licenses	-	200,000	4,500,000	-	-	-	300,000
<b>Total Project Costs</b>	<b>\$ 285,000</b>	<b>\$ 8,507,200</b>	<b>\$ 21,559,916</b>	<b>\$ 19,354,036</b>	<b>\$ 13,094,957</b>	<b>\$ 7,273,860</b>	<b>\$ 15,990,886</b>
<b>Funding Sources:</b>							
Federal Sources	-	5,054,760	15,155,933	11,983,229	5,275,966	5,819,088	12,792,709
Reserves Applied	-	750,000	-	-	-	-	-
<b>Total Other Sources</b>	<b>\$ 0</b>	<b>\$ 5,804,760</b>	<b>\$ 15,155,933</b>	<b>\$ 11,983,229</b>	<b>\$ 5,275,966</b>	<b>\$ 5,819,088</b>	<b>\$ 12,792,709</b>
GO Borrowing	-	-	-	-	-	-	-
Non-GF GO	285,000	2,702,440	6,403,983	7,370,807	7,818,991	1,454,772	3,198,177
<b>Total G.O. Debt</b>	<b>\$ 285,000</b>	<b>\$ 2,702,440</b>	<b>\$ 6,403,983</b>	<b>\$ 7,370,807</b>	<b>\$ 7,818,991</b>	<b>\$ 1,454,772</b>	<b>\$ 3,198,177</b>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	-	-	-	-	-	-	-
G.O. Non-General Fund	37,050	351,317	832,518	958,205	1,016,469	189,120	415,763



**2016  
Capital Budget**

**Agency Name: Metro Transit**

**Agency No. 85**

**Facility Repairs and Improvements**

Project No. 10086

GO	\$ 66,000	This project provides funding for major unanticipated building repairs or improvements that would meet the City's capitalization criteria. Funding includes 80% federal funding and 20% local funding (the 2016 amount includes a reauthorization of 2015 local share funds). The funding includes reauthorizing \$58,000 in GO borrowing from 2015 appropriations.
Other	232,000	
	\$ 298,000	

**Metro Satellite Bus Facility**

Project No. 10950

GO	\$ 750,000	This project is for the design and construction of a satellite bus facility located at Nakoosa Trail and Commercial Avenue. The satellite bus facility will include areas for bus storage, bus wash, maintenance, repairs, parts, operations and administration offices. The building will be approximately 165,000 square feet and will accommodate up to 70 40-foot standard buses. Site development will include approximately 5.75 acres of land. The adopted CIP anticipates 50% federal funding and 50% local funding. The anticipated federal funds include a possible TIGER grant that has not yet been awarded to the City. The 2016 adopted CIP includes funds for design. Construction is planned for 2017 and 2018.
Other	750,000	
	\$ 1,500,000	

**Transit Coaches**

Project No. 10080

GO	\$ 2,081,440	This project funds replacement of 15 transit coaches annually. All buses will meet both EPA Emissions Standards and Americans with Disabilities Act (ADA) requirements. Five buses will be funded by 50% federal funds and 50% local funds. Ten buses will be funded by 80% federal funds and 20% local funds.
Other	4,526,760	
	\$ 6,608,200	

**Transit System Upgrades**

Project No. 10088

GO	\$ 90,000	This project funds acquisitions of equipment and software to improve operations. In 2016 these projects include \$200,000 for Ivy Real Time software and \$20,000 for on-vehicle Rotor Lathe. Funding includes 80% federal funding and 20% local funding.
Other	296,000	
	\$ 386,000	

**2016  
Capital Budget  
Summary**

**Agency Name: Metro Transit**

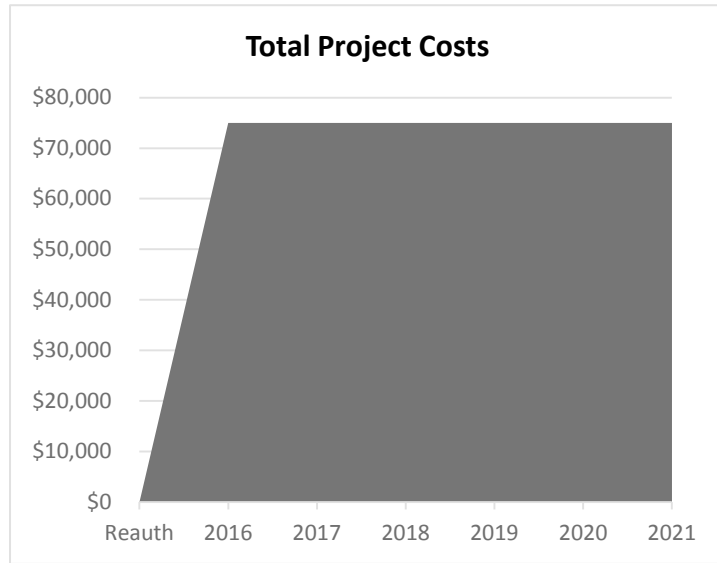
**Agency No. 85**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Facilities Repairs and Improvements	98,000	98,000	66,000	232,000	298,000
2 Metro Satellite Bus Facility	10,200,000	10,200,000	750,000	750,000	1,500,000
3 Transit Coaches	6,608,200	6,608,200	2,081,440	4,526,760	6,608,200
4 Transit System Upgrades	386,000	386,000	90,000	296,000	386,000
<b>Total</b>	<u>\$ 17,292,200</u>	<u>\$ 17,292,200</u>	<u>\$ 2,987,440</u>	<u>\$ 5,804,760</u>	<u>\$ 8,792,200</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Miscellaneous**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Henry Vilas Zoo	-	75,000	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	\$ 0	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

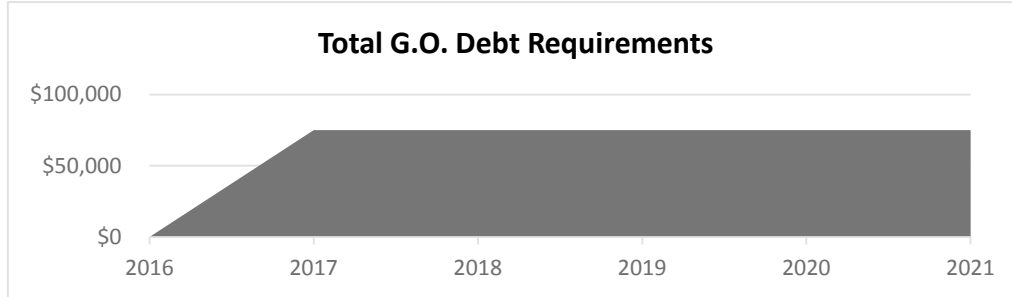


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Miscellaneous

Agency No. 15

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Other	-	75,000	75,000	75,000	75,000	75,000	75,000
<b>Total Project Costs</b>	<u>\$ 0</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>
<b>Funding Sources:</b>							
Transfer From General Fund	-	75,000	-	-	-	-	-
<b>Total Other Sources</b>	<u>\$ 0</u>	<u>\$ 75,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
GO Borrowing	-	-	75,000	75,000	75,000	75,000	75,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	-	-	9,750	9,750	9,750	9,750	9,750
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Miscellaneous**

**Agency No. 15**

**Henry Vilas Zoo**

Project No. 11215

GO	\$	-	This project provides funding for improvements to be made to the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on a 80/20 ratio, while capital costs are shared on a voluntary basis. Other funding is a direct appropriation from General Fund.
Other		75,000	
		<u>75,000</u>	
	\$	<u>75,000</u>	

**2016  
Capital Budget  
Summary**

**Agency Name: Miscellaneous**

**Agency No. 15**

**Project Name**

1 Henry Vilas Zoo

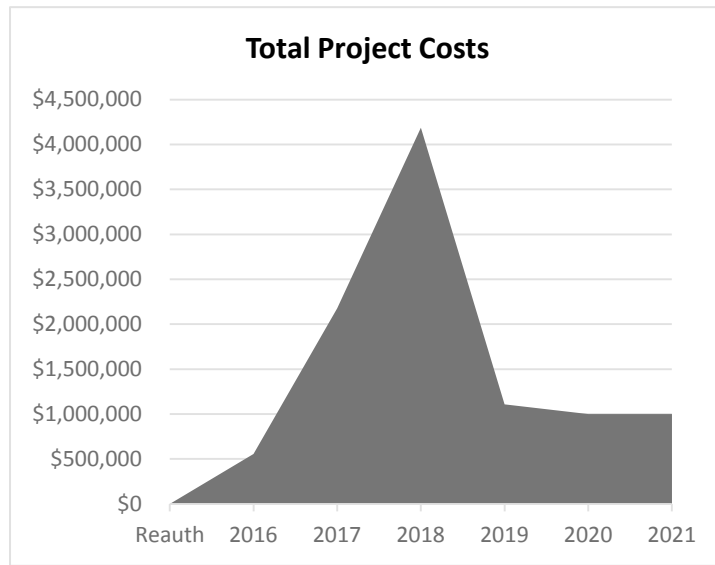
**Total**

		<b>Adopted</b>		
<b>Agency Request</b>	<b>Executive</b>	<b>GO Borrowing</b>	<b>Other Funding</b>	<b>Total</b>
75,000	75,000	-	75,000	75,000
<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 0</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Monona Terrace**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Building and Building Improvements	-	307,000	1,612,000	3,570,000	500,000	500,000	500,000
2 Machinery and Other Equipment	-	249,000	565,000	317,000	608,000	500,000	500,000
3 Monona Terrace Bike Path	-	-	-	300,000	-	-	-
<b>Total</b>	\$ 0	\$ 556,000	\$ 2,177,000	\$ 4,187,000	\$ 1,108,000	\$ 1,000,000	\$ 1,000,000





**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Monona Terrace

Agency No. 80

	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>All Projects</b>							
<b>Expenditures:</b>							
Building	-	195,000	1,612,000	3,570,000	500,000	500,000	500,000
Land Improvements	-	-	-	300,000	-	-	-
Machinery and Equipment	-	357,000	565,000	317,000	608,000	500,000	500,000
Software and Licenses	-	4,000	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 0</b>	<b>\$ 556,000</b>	<b>\$ 2,177,000</b>	<b>\$ 4,187,000</b>	<b>\$ 1,108,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b>Funding Sources:</b>							
Transfer From Room Tax	-	556,000	2,177,000	4,187,000	1,108,000	1,000,000	1,000,000
<b>Total Other Sources</b>	<b>\$ 0</b>	<b>\$ 556,000</b>	<b>\$ 2,177,000</b>	<b>\$ 4,187,000</b>	<b>\$ 1,108,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>

**2016  
Capital Budget**

**Agency Name: Monona Terrace**

**Agency No. 80**

**Building & Building Improvements**

Project No. 10031

GO	\$	-	- This project funds building improvements at the Monona Terrace Convention Center. Projects planned for 2016 include: elevator/escalator upgrades (\$40,000), exhibit hall floor improvements (\$60,000), rooftop chairs (\$12,000), interior tables (\$60,000), overhead doors/exterior (\$60,000), interior/exterior door replacement (\$60,000), and ceiling repairs to the fifth floor (\$15,000). Major projects planned for 2017 include upgrades to the heating system, light system, network, digital interior signage, and HVAC controls. Major projects planned for 2018 include a renovation to create junior ballrooms and airwall resurfacing.
Other		307,000	
	<u>\$</u>	<u>307,000</u>	

**Machinery and Other Equipment**

Project No. 10037

GO	\$	-	- This project funds machinery and equipment purchases at Monona Terrace. Purchases planned for 2016 include: an extractor (\$5,000), IVAC (motorized vacuum) (\$15,000), kitchen equipment (\$10,000), network upgrades (\$40,000), technology upgrades (\$50,000), and miscellaneous projects (e.g., replacement of security/door monitoring equipment) (\$129,000).
Other		249,000	
	<u>\$</u>	<u>249,000</u>	

**Monona Terrace Bike Path**

Project No. 17417

GO	\$	-	- This project funds resurfacing of the bike path where it has been damaged over time by the proximity to the lake, among other reasons. Construction of the bike path is planned for 2018.
Other		-	
	<u>\$</u>	<u>-</u>	

**2016  
Capital Budget  
Summary**

**Agency Name: Monona Terrace**

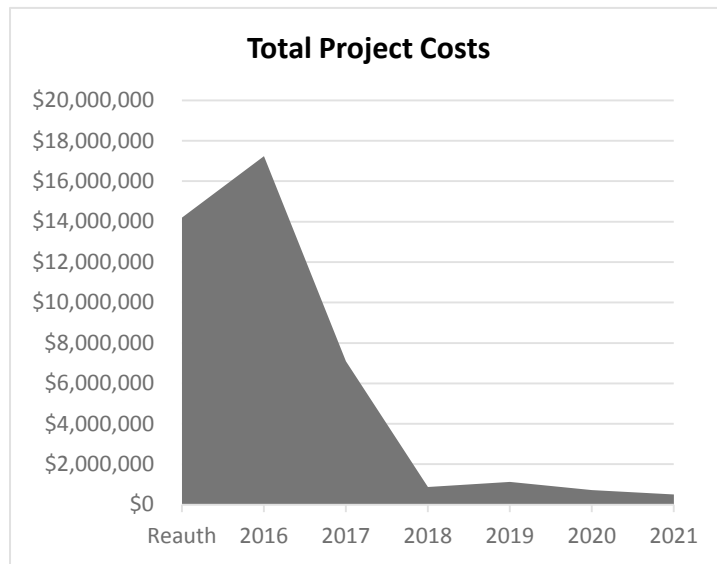
**Agency No. 80**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Building and Building Improvements	367,000	442,000	-	307,000	307,000
2 Machinery and Other Equipment	291,000	249,000	-	249,000	249,000
3 Monona Terrace Bike Path	-	-	-	-	-
<b>Total</b>	<u>\$ 658,000</u>	<u>\$ 691,000</u>	<u>\$ 0</u>	<u>\$ 556,000</u>	<u>\$ 556,000</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Parking Utility**

Project	Reauth	2016	2017	2018	2019	2020	2021	
1 Asset Management System	-	150,000	-	-	-	-	-	
2 Capitol East District Parking Structure	-	7,000,000	6,000,000	-	-	-	-	
3 Elevator Maintenance	200,000	-	-	-	-	-	-	
4 Garage Lighting Replacement	-	1,130,000	300,000	280,000	300,000	-	-	
5 Garage Wayfinding Signs	-	75,000	20,000	30,000	-	-	-	
6 Intelligent Transportation System	-	200,000	200,000	-	-	-	-	
7 Judge Doyle Square Garage	11,950,000	6,050,000	-	-	-	-	-	
8 License Plate Recognition Vehicle	-	65,000	-	-	-	-	-	
9 Overture Ctr Customer Service Ctr	-	300,000	-	-	-	-	-	
10 Parking Garage Repairs	-	909,000	488,000	554,500	635,500	651,000	495,000	
11 Revenue Equipment Replacement	2,050,000	1,050,000	-	-	-	-	-	
12 Sayle Street	-	10,000	10,000	10,000	190,500	70,500	10,000	
13 Single Space Meter Replacement	-	300,000	75,000	-	-	-	-	
<b>Total</b>		\$14,200,000	\$17,239,000	\$ 7,093,000	\$ 874,500	\$ 1,126,000	\$ 721,500	\$ 505,000



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Parking Utility

Agency No. 82

	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>All Projects</b>							
<b>Expenditures:</b>							
Building	12,150,000	15,099,000	6,798,000	844,500	1,126,000	721,500	505,000
Machinery and Equipment	2,050,000	1,725,000	95,000	30,000	-	-	-
Software and Licenses	-	415,000	200,000	-	-	-	-
<b>Total Project Costs</b>	<u>\$ 14,200,000</u>	<u>\$ 17,239,000</u>	<u>\$ 7,093,000</u>	<u>\$ 874,500</u>	<u>\$ 1,126,000</u>	<u>\$ 721,500</u>	<u>\$ 505,000</u>
<b>Funding Sources:</b>							
Transfer From TIF District	-	7,000,000	6,000,000	-	-	-	-
Reserves Applied	14,200,000	10,239,000	1,093,000	874,500	1,126,000	721,500	505,000
<b>Total Other Sources</b>	<u>\$ 14,200,000</u>	<u>\$ 17,239,000</u>	<u>\$ 7,093,000</u>	<u>\$ 874,500</u>	<u>\$ 1,126,000</u>	<u>\$ 721,500</u>	<u>\$ 505,000</u>

**2016  
Capital Budget**

**Agency Name: Parking Utility**

**Agency No. 82**

**Asset Management System**

Project No. 17097

GO	\$	-	This project will develop a city-wide asset management program designed to manage city assets.
Other			This will include a software system where specific program area functions will be configured to meet the needs of Public Works including Engineering, Traffic Engineering, Water Utility, Parking and possibly other agencies. This project will be funded through Parking Utility reserves.
			150,000
			<u>150,000</u>

**Capitol East District Parking Structure**

Project No. 1627

GO	\$	-	This project is for the construction of a new parking structure in the Government East District. The construction of this structure is in response to findings issued by the Parking Strategic Plan Committee in 2014. Once complete, this structure will provide 600 above grade stalls. Construction is planned to take place in 2016 and 2017. The project will be funded by proceeds from TIF 36.
Other			7,000,000
			<u>7,000,000</u>

**Elevator Maintenance**

Project No. 00000

GO	\$	-	This project modernizes the Overture Center garage elevator. The funding is a reauthorization of 2015 appropriations from Parking Utility reserves.
Other			200,000
			<u>200,000</u>

**Garage Lighting Replacement**

Project No. 1612

GO	\$	-	This project will replace all the existing overhead lighting fixtures in all parking garages operated by the Parking Utility. The project will upgrade existing high pressure sodium fixtures to energy efficient LED lights. The project will be funded through Parking Utility reserves.
Other			1,130,000
			<u>1,130,000</u>

**Garage Wayfinding Signs**

Project No. 1606

GO	\$	-	This project seeks to improve customer service within the parking garages by directing traffic to locations of available parking spaces within the structure. Signs will assist drivers exiting the facility by identifying which exit lanes accept specific types of payment. The project will be funded through Parking Utility reserves.
Other			75,000
			<u>75,000</u>

**Intelligent Transportation System**

Project No. 1601

GO	\$	-	This project will provide electronic displays of parking availability in the public parking facilities in Madison's downtown core. These electronic signs will display real-time garage space availability allowing drivers to utilize alternate parking arrangements if necessary. This project will be funded through Parking Utility reserves.
Other			200,000
			<u>200,000</u>

		<b>Judge Doyle Square Garage</b>	Project No.	10396
GO	\$	-	This project is for the reconstruction of the Government East parking structure. This project	
Other		18,000,000	envision a garage to be built on the current MMB/GE site with approximately 600 stalls financed by	
			the Parking Utility. It may be built in conjunction with a hotel, bike station and office/residential	
		<u>\$ 18,000,000</u>	tower and extend under Pinckney Street into the current Government East site. Planning will take	
			place in 2014/15, with construction in 2015/16. Phasing allows for the demolition of Government	
			East garage in 2015/16. The project will be funded through Parking Utility reserves, augmented by a	
			portion of the proceeds from the sale of land in the Judge Doyle Square development.	

		<b>License Plate Recognition Vehicle</b>	Project No.	1621
GO	\$	-	This project will purchase a new software package that will be mounted on a Parking Utility vehicle.	
Other		65,000	This vehicle will travel through various parking structures while the software collects data on	
			utilization and turnover rates. This data will be used to guide future decisions as the Parking Utility	
		<u>\$ 65,000</u>	continues to address issues of supply and demand. The project will be funded through Parking Utility	
			reserves.	

		<b>Overture Center Garage Customer Service Center</b>	Project No.	1604
GO	\$	-	This project will be the "pilot" location for the new "ambassador" role the Parking Utility Cashiering	
Other		300,000	Staff will provide in the Overture Center Garage. This project will improve the efficiency of the garage	
			by centralizing the cashiering personnel in one location from which to operate and cover the facility	
		<u>\$ 300,000</u>	to provide higher level customer service. The project will be funded through Parking Utility reserves.	

Upon completion of piloting the "ambassador" cashiering staffing model at the Overture Center Garage, Parking Utility staff shall prepare a comprehensive analysis regarding the outcome of the pilot. The findings of the study will be presented to the Transit and Parking Commission, Board of Estimates, and Common Council prior to expansion of the 'Ambassador' model.

		<b>Parking Garage Repairs</b>	Project No.	10394
GO	\$	-	This project is a continuing program that performs major repairs on garage sections, including: the	
Other		909,000	replacement of concrete and steel reinforcement, and installing a waterproof membrane system to	
			the wearing surface in select locations. The useful life of parking garages is 44 years. The funding	
		<u>\$ 909,000</u>	includes \$175,000 for the purchase of a garage deck and sidewalk scrubber. The project will be	
			funded through Parking Utility reserves.	

		<b>Revenue Equipment Replacement</b>	Project No.	10397
GO	\$	-	This project is a continuing program that replaces and modifies the payment and revenue control	
Other		3,100,000	(PARCS) equipment for off-street parking including parking lots and garages. This project seeks to	
			replace existing payment technology that is past its useful life. The project will be funded through	
		<u>\$ 3,100,000</u>	Parking Utility reserves.	

		<b>Sayle Street</b>	Project No.	10025
GO	\$	-	This project funds ongoing remediation and maintenance of the shared offices of the Parking Utility	
Other		10,000	and Traffic Engineering (TE) facility at 1120 Sayle Street facility. Planned projects in 2016 include	
			additional HVAC work, electrical upgrades, and building insulation. Projects which impact shared	
		<u>\$ 10,000</u>	space are typically funded at 25% Parking Utility and 75% TE. The project will be funded through	
			Parking Utility reserves.	

**Single Space Meter Replacement**

Project No. 1603

GO	\$	-	This project is for the replacement of the remaining "coin-only" single spaces meters in use
Other		300,000	throughout the city with state-of-the-art meters that allow payment from multiple sources including
			coins, credit cards, or smart-phones. The project will be funded through Parking Utility reserves.
		<u>300,000</u>	
	\$	<u>300,000</u>	



**2016  
Capital Budget  
Summary**

**Agency Name: Parking Utility**

**Agency No. 82**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Asset Management System	150,000	150,000	-	150,000	150,000
2 Capitol East District Parking Structure	7,000,000	7,000,000	-	7,000,000	7,000,000
3 Elevator Maintenance	200,000	200,000	-	200,000	200,000
4 Garage Lighting Replacement	1,130,000	1,130,000	-	1,130,000	1,130,000
5 Garage Wayfinding Signs	75,000	75,000	-	75,000	75,000
6 Intelligent Transportation System	200,000	200,000	-	200,000	200,000
7 Judge Doyle Square Garage	18,000,000	18,000,000	-	18,000,000	18,000,000
8 License Plate Recognition Vehicle	65,000	65,000	-	65,000	65,000
9 Overture Ctr Garage Customer Service Ctr	300,000	300,000	-	300,000	300,000
10 Parking Garage Repairs	909,000	909,000	-	909,000	909,000
11 Revenue Equipment Replacement	1,050,000	1,050,000	-	3,100,000	3,100,000
12 Sayle Street	10,000	10,000	-	10,000	10,000
13 Single Space Meter Replacement	300,000	300,000	-	300,000	300,000
<b>Total</b>	<b>\$ 29,389,000</b>	<b>\$ 29,389,000</b>	<b>\$ 0</b>	<b>\$ 31,439,000</b>	<b>\$ 31,439,000</b>

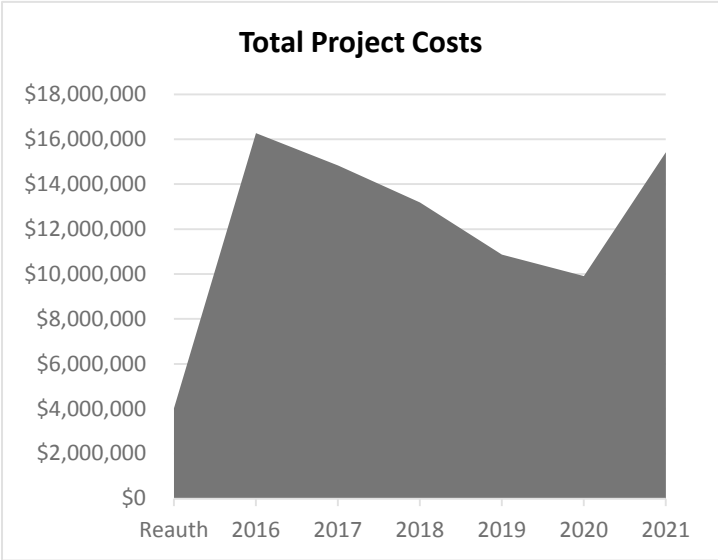
**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Parks Division**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Allied Drive Area Potential Park	140,000	-	-	-	-	-	-
2 Beach and Shoreline Improvements	120,000	646,000	200,000	130,000	125,000	625,000	125,000
3 Breese Stevens Improvements	-	-	750,000	480,000	-	-	-
4 Brittingham Park Improvements	-	565,000	-	-	800,000	-	-
5 Central Park Improvements	650,000	-	-	-	-	-	1,750,000
6 Conservation Park Improvements	-	175,000	280,000	360,000	290,000	485,000	340,000
7 Disc Golf Improvements	-	35,000	35,000	250,000	35,000	35,000	35,000
8 Dog Park Improvements	50,000	125,000	140,000	80,000	155,000	90,000	150,000
9 Elver Park Improvements	-	-	650,000	-	-	-	-
10 Emerald Ash Borer Mitigation	-	1,000,000	1,000,000	1,000,000	1,050,000	1,050,000	1,075,000
11 Esther Beach Improvements	-	250,000	-	-	-	-	-
12 Forest Hill Cemetery Improvements	-	-	115,000	200,000	-	-	-
13 Garver at Olbrich Botanical Complex	1,815,000	140,000	-	-	-	-	-
14 Highland Manor Shelter	117,000	-	-	-	-	-	-
15 Hoyt Park Improvements	-	-	160,000	-	-	-	-
16 James Madison Park Improvements	150,000	100,000	850,000	-	-	-	-
17 Land Acquisition	-	7,750,000	250,000	250,000	250,000	250,000	250,000
18 Odana Hills Golf Course Clubhouse	-	-	-	-	-	200,000	-
19 Olbrich Botanical Complex	-	-	5,000,000	5,000,000	-	-	-
20 Park Equipment	-	440,000	390,000	375,000	375,000	375,000	450,000
21 Park Facility Improvements	240,000	370,000	775,000	1,495,000	890,000	3,248,750	3,570,000
22 Park Land Improvements	220,000	1,456,000	1,470,000	1,542,000	1,650,000	1,625,000	2,038,000
23 Park Ridge Neighborhood	150,000	-	-	-	-	-	-
24 Penn Park Improvements	-	1,500,000	-	-	-	-	-
25 Playground/Accessibility Improvements	274,000	1,455,000	1,685,000	1,475,000	1,550,000	1,575,000	1,440,000
26 Reindahl Park Improvements	-	-	-	-	-	-	2,700,000
27 Street Tree Replacements	-	185,000	185,000	200,000	195,000	200,000	200,000
28 Tree Guards	-	80,000	-	-	-	-	-
29 Vilas Park Improvements	100,000	-	900,000	350,000	1,900,000	-	1,300,000
30 Warner Park Community Center	-	-	-	-	1,300,000	-	-
31 Yahara River Parkway Improvements	-	-	-	-	300,000	150,000	-
<b>Total</b>	<b>\$ 4,026,000</b>	<b>\$ 16,272,000</b>	<b>\$ 14,835,000</b>	<b>\$ 13,187,000</b>	<b>\$ 10,865,000</b>	<b>\$ 9,908,750</b>	<b>\$ 15,423,000</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Parks Division**



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Parks Division

Agency No. 51

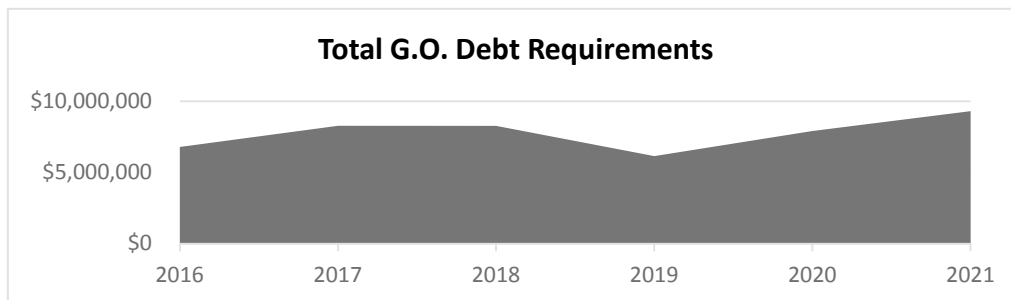
All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Building	50,000	638,600	720,000	-	450,000	-	-
Land	-	7,750,000	-	-	-	-	-
Land Improvements	3,976,000	5,279,250	12,785,000	11,987,000	9,170,000	8,658,750	14,148,000
Machinery and Equipment	-	1,366,950	111,500	-	-	-	-
Other	-	1,237,200	1,218,500	1,200,000	1,245,000	1,250,000	1,275,000
<b>Total Project Costs</b>	<b>\$ 4,026,000</b>	<b>\$ 16,272,000</b>	<b>\$ 14,835,000</b>	<b>\$ 13,187,000</b>	<b>\$ 10,865,000</b>	<b>\$ 9,908,750</b>	<b>\$ 15,423,000</b>

**Funding Sources:**

Transfer From General Fund	-	80,000	-	-	-	-	-
Private Contribution/Donation	200,000	30,000	3,400,000	2,650,000	1,540,000	420,000	3,215,000
Trade In Allowance	-	53,000	53,000	53,000	58,000	63,000	78,000
Transfer From Other Restricted	-	160,000	125,000	330,000	125,000	125,000	115,000
Transfer From Impact Fees	870,000	9,013,000	2,935,000	1,798,000	2,920,000	1,315,000	2,610,000
Federal Sources	-	15,000	20,000	60,000	48,000	55,000	75,000
Miscellaneous Revenue	-	100,000	-	-	-	-	-
Transfer From TIF District	-	30,000	25,000	25,000	25,000	20,000	25,000
<b>Total Other Sources</b>	<b>\$ 1,070,000</b>	<b>\$ 9,481,000</b>	<b>\$ 6,558,000</b>	<b>\$ 4,916,000</b>	<b>\$ 4,716,000</b>	<b>\$ 1,998,000</b>	<b>\$ 6,118,000</b>
GO Borrowing	2,956,000	6,791,000	8,277,000	8,271,000	6,149,000	7,910,750	9,305,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 2,956,000</b>	<b>\$ 6,791,000</b>	<b>\$ 8,277,000</b>	<b>\$ 8,271,000</b>	<b>\$ 6,149,000</b>	<b>\$ 7,910,750</b>	<b>\$ 9,305,000</b>

**Estimated Annual Debt Service**

G.O. General Fund	384,280	882,830	1,076,010	1,075,230	799,370	1,028,398	1,209,650
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Parks Division**

**Agency No. 51**

		<b>Allied Drive Area Potential Park</b>	Project No. 10543
GO	\$	90,000	This project will construct a full-length basketball court in the Allied Drive area, which is accessible to all and has been a high priority for the neighborhood. Fencing and other improvements may be included in the project scope. Other funding is from private contributions. The funding for this project is a reauthorization of 2015 appropriations.
Other		50,000	
		\$ 140,000	

		<b>Beach and Shoreline Improvements</b>	Project No. 10605
GO	\$	766,000	This project provides funding for the improvement of beaches, shorelines, and access to the water. Projects planned for 2016 include: improvements to the Warner Park boat launch and breakwater wall (\$550,000); improvements to canoe/kayak access locations (\$71,000); and various shoreline stabilization improvements (\$25,000). The funding for this project includes \$120,000 reauthorized from 2015.
Other		-	
		\$ 766,000	

		<b>Breese Stevens Improvements</b>	Project No. 17157
GO	\$	-	- This project provides funding for continued improvements to Breese Stevens. Projects planned for 2017 and 2018 include providing additional restroom and locker room facilities to increase the capacity of the facility and other needed repairs.
Other		-	
		\$ -	

		<b>Brittingham Park Improvements</b>	Project No. 17159
GO	\$	200,000	This project provides funding for continued improvements to Brittingham Park. The 2016 funding will support the reconstruction of the parking lot next to the shelter and development of a sidewalk along North Shore Drive from the railroad tracks to Bedford Street. Projects planned for 2019 include upgrading and/or replacing the beach house at Brittingham Park. Other funding is from Park Impact Fees.
Other		365,000	
		\$ 565,000	

		<b>Central Park Improvements</b>	Project No. 10469
GO	\$	150,000	This project provides funding for continued improvements to Central Park in accordance with the adopted Central Park Master Plan. The funding is a reauthorization of 2015 appropriations. Other funding is from the Citywide Parkland Impact Fee fund.
Other		500,000	
		\$ 650,000	

		<b>Conservation Park Improvements</b>	Project No. 17124
GO	\$	160,000	This project provides funding for environmental enhancements to the City's diverse native ecosystems. Projects within this program seek to remove exotic botanical species and implement restoration efforts in wooded and meadow areas of City parkland. Specific projects planned for 2016 include: continued land management practices (\$95,000); oak savanna, prairie/wetland restoration, and woodland management in Cherokee Marsh and Owen Conservation Park, including access improvements (\$80,000). Other funding includes \$15,000 from federal sources.
Other		15,000	
		\$ 175,000	

		<b>Disc Golf Improvements</b>	Project No. 17130
GO	\$	-	This project provides funding for improvements to disc golf courses. Projects include erosion control,
Other		35,000	turf and path improvements, tee box improvements, and registration kiosks. The funding is permit
			revenue. The CIP includes funding in 2018 for the construction of a new disc golf course in the
			system.
		<u>\$ 35,000</u>	

		<b>Dog Park Improvements</b>	Project No. 17122
GO	\$	50,000	This project provides funding for improvements at dog park facilities. Planned projects for 2016
Other		125,000	include improvements to existing dog parks as well as a potential new off-leash dog park in the City.
			Other funding is from the dog park permit revenues. The GO borrowing includes \$50,000
			reauthorized from 2015.
		<u>\$ 175,000</u>	

		<b>Elver Park Improvements</b>	Project No. 17190
GO	\$	-	This project provides funding for continued improvements to Elver Park. Funding for repaving the
Other		-	parking lots and paths is shown in 2017.
		<u>\$ -</u>	

		<b>Emerald Ash Borer Mitigation</b>	Project No. 17148
GO	\$	1,000,000	This project funds the City's Emerald Ash Borer mitigation efforts. The Emerald Ash Borer was first
Other		-	detected in Madison in November of 2013 near Warner Park. Funding will be used for the timely
			removal and replacement of both street and park trees while ensuring other Forestry services are
			not adversely impacted.
		<u>\$ 1,000,000</u>	

		<b>Esther Beach Improvements</b>	Project No. 17164
GO	\$	250,000	This project provides funding for improvements to Esther Beach Park in accordance with the adopted
Other		-	Esther Beach Park master plan.
		<u>\$ 250,000</u>	

		<b>Forest Hill Cemetery Improvements</b>	Project No. 17166
GO	\$	-	This project provides funding for replacement of the water system at Forest Hill Cemetery in 2017
Other		-	and reconstruction of the roadway system 2018.
		<u>\$ -</u>	

		<b>Garver at Olbrich Botanical Complex</b>	Project No. 17168
GO	\$	1,955,000	This project provides the City's contribution towards the rehabilitation and adaptive reuse of the
Other		-	historic Garver Feed Mill located in Olbrich Park. A portion of the funding (\$840,000) is identified to
			meet the cold storage, archival storage, and equipment storage needs of Olbrich Botanical Complex
			(OBC), estimated at 14,000 square feet in the OBC Facilities Master Plan and Schematic Design
			Section 4.2. \$1,815,000 of the funding is a reauthorization of a 2015 appropriation. \$140,000 of GO
			borrowing will be applied towards outfitting the cold storage building and to cover other costs
			(permits, testing, title reports, staff costs, etc.) based on the current negotiated agreement to move
			forward with the proposal recommended by the Garver Feed Mill Criteria and Selection Committee
			and adopted by the Common Council.
		<u>\$ 1,955,000</u>	

		<b>Highland Manor Shelter</b>	Project No. 10485
GO	\$ 117,000	This project provides funding for continued improvements to Highland Manor Park including the storm shelter. The funding is a reauthorization from a 2015 appropriation.	
Other	-		
	<u>\$ 117,000</u>		

		<b>Hoyt Park Improvements</b>	Project No. 17188
GO	\$ -	This project provides funding for continued improvements to Hoyt Park. Funding for the parking lot replacement is shown in 2017. The use of permeable pavement and other storm water management techniques will be explored as part of this effort.	
Other	-		
	<u>\$ -</u>		

		<b>James Madison Park Improvements</b>	Project No. 17170
GO	\$ 50,000	This project provides funding for improvements at James Madison Park located in Madison's downtown area. 2016 planned projects include: pathway improvements, additional seating, and a master plan update. Other funding for the project is generated through long-term lease proceeds from the Worden House, Ziegelman House, and Collins House and existing resources. Funding for the renovation/replacement of the shelter is included in 2017. Other funding includes \$150,000 reauthorized from 2015.	
Other	200,000		
	<u>\$ 250,000</u>		

		<b>Land Acquisition</b>	Project No. 17128
GO	\$ -	This project provides funding to meet the costs of research, appraisals, title work, negotiations, and acquisition of new parkland including new land for a Downtown Park. All acquisitions will be subject to final approval of the Common Council. 2016 funding includes \$7,500,000 for the potential acquisition of land for a Downtown Park. Funding for this project comes from the Citywide Parkland Impact Fee Fund (\$7,700,000) and lease revenues (\$50,000).	
Other	7,750,000		
	<u>\$ 7,750,000</u>		

		<b>Odana Hills Golf Course Clubhouse</b>	Project No. 17189
GO	\$ -	This project provides funding for the study and design of a new facility at Odana Hills Golf Course. An initial evaluation by Facilities Management has determined that renovation of the existing facility will not meet current and future use patterns and goals for sustainability. The new facility will be multi-purpose: a golf course clubhouse and winter operations facility as well as reservable meeting space. The intent is to implement as many sustainable techniques and energy efficiency elements in this project as practical. Funding for design development and preparation of construction drawings is in 2020, with construction of the building scheduled after 2021.	
Other	-		
	<u>\$ -</u>		

		<b>Olbrich Botanical Complex</b>	Project No. 17193
GO	\$ -	This project provides funding for the first phase of improvements to Olbrich Botanical Complex. The CIP includes \$2,500,000 of GO borrowing in 2017 and 2018 with an equal match from private donations in both years. The first phase will include the education wing, greenhouses, and modifying the atrium to create a library and orientation space for visitors.	
Other	-		
	<u>\$ -</u>		

		<b>Park Equipment</b>	Project No. 17202
GO	\$ 390,000	This project provides funding for the purchase of new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, and Planning and Development. Other funding is from the trade-in value of the equipment being replaced.	
Other	50,000		
	<u>\$ 440,000</u>		

		<b>Park Facility Improvements</b>	Project No. 17443
GO	\$ 607,000	This project is an annual program that maintains and improves existing park buildings and facilities. Projects planned for 2016 include: facility improvements to various parks (\$165,000), improvements to Warner Park Community Recreation Center (\$65,000), Goodman Pool improvements (\$60,000), continued improvements to Goodman Maintenance facility (\$75,000), Olbrich Botanical Complex (\$20,000), and improvements to seating and signage at various parks locations (\$35,000). Other funding is from the trade-in value of the equipment being replaced. The GO funding includes \$240,000 reauthorized from a 2015 appropriation.	
Other	3,000		
	<u>\$ 610,000</u>		

		<b>Park Land Improvements</b>	Project No. 17421
GO	\$ 916,000	This project provides funding for improvements to Madison's Community, Neighborhood and Mini Parks. Projects planned for 2016 include: improvements to Cardinal Glenn Park (\$300,000); park landscaping and land management (\$150,000); paving projects (\$370,000); annual basketball court improvements (\$140,000); fencing (\$30,000); tennis court improvements (\$53,000); sun shelters (\$300,000); lighting replacements (\$75,000); planning and preliminary development of new or existing parkland (\$105,000); a potential pickle ball complex (\$65,000); tennis court improvements at Reynolds Park (\$40,000); cricket field improvements at Reindahl Park (\$30,000); and replacement of damaged sidewalk sections within Orton Park (\$18,000). Other funding to support these projects includes Park Development Impact Fees (\$735,000), private donations (\$20,000) and other restricted funding sources (\$5,000). The funding includes \$140,000 of reauthorized GO and \$80,000 of reauthorized impact fees from 2015 appropriations.	
Other	760,000		
	<u>\$ 1,676,000</u>		

		<b>Park Ridge Neighborhood</b>	Project No. 17176
GO	\$ -	This project provides funding for the purchase of land and development of a neighborhood park in the Park Ridge Neighborhood. The funding is a reauthorization of Park Impact Fees (\$150,000) from 2015 appropriations.	
Other	150,000		
	<u>\$ 150,000</u>		

		<b>Penn Park</b>	Project No. 17178
GO	\$ 1,500,000	This project provides funding for the demolition and reconstruction of the park shelter at Penn Park. This project also includes funding for other park improvements.	
Other	-		
	<u>\$ 1,500,000</u>		

		<b>Playground/Accessibility Improvements</b>	Project No. 17436
GO	\$ 1,296,000	This project is an annual program that maintains and improves existing park playgrounds in addition to accessibility improvements. Madison has the highest number of playgrounds per capita in the U.S. and many of playgrounds are approaching the end of their useful life. This project will provide funding for ongoing improvements to meet current CPSC Public Playground Safety Handbook guidelines. In addition, this funding will be used to continue to improve accessibility in our parks to meet current Americans with Disabilities Act Accessibility Guidelines (ADAAG). Other funding is from Park Impact Fees. The funding includes \$134,000 of reauthorized GO and \$140,000 of reauthorized impact fees from 2015 appropriations.	
Other	433,000		
	<u>\$ 1,729,000</u>		

		<b>Reindahl Park Improvements</b>	Project No. 17192
GO	\$ -	This project provides funding for construction of a ball field complex at Reindahl Park in 2021.	
Other	-		
	<u>\$ -</u>		



		<b>Street Tree Replacements</b>	Project No. 17182
GO	\$ 150,000	This project provides funding for the replacement of street trees within the City in conjunction with EAB efforts. The other funding includes \$30,000 from various TIF districts for the replacement of street trees in the city's tax incremental financing districts. Funding is from the following TIF districts: TID 25 (\$4,000); TID 27 (\$1,000); TID 29 (\$1,000); TID 32 (\$9,000); TID 36 (\$4,000); TID 37 (\$2,000); TID 39 (\$2,000); TID 41 (\$1,000); TID 42 (\$1,000); TID 43 (\$2,000) TID 44 (\$3,000). Other funding of \$5,000 is from private donations.	
Other	35,000		
	<u>\$ 185,000</u>		

		<b>Tree Guards</b>	Project No. 17147
GO	\$ -	This project will support the purchase of tree guards in the downtown terrace. These guards will seek to prevent tree damage resulting from bikes chained to trees and snow plowing damage. Tree Guards will be used with newly planted trees and removed once the tree matures reaches a 6" diameter. This project will be funded through a direct appropriation from the General Fund.	
Other	80,000		
	<u>\$ 80,000</u>		

		<b>Vilas Park Improvements</b>	Project No. 17184
GO	\$ 100,000	This project provides funding to begin a series of improvements at Vilas Park. Funding for planning and lagoon hydrant replacement is included in 2016, with lagoon dredging and pedestrian bridge replacements in 2017 and 2018, the shelter replacement in 2019, and the reconstruction of the roadway and path system is scheduled for 2021. The funding includes a reauthorization of 2015 GO borrowing appropriation.	
Other	-		
	<u>\$ 100,000</u>		

		<b>Warner Park Community Center</b>	Project No. 17196
GO	\$ -	This project, formerly "Warner Splash Park", provides funding for the expansion of the Warner Park Community Center in 2019. Total project cost is estimated to be \$1.3 million, with \$450,000 for the project funded through fundraising efforts.	
Other	-		
	<u>\$ -</u>		

		<b>Yahara Parkway Improvements</b>	Project No. 17195
GO	\$ -	This project funds improvements to the Yahara River Parkway, in accordance with the master plan that was adopted in 2014. The CIP includes funds in 2019 and 2020 for the implementation of this plan. The projects will be funded through impact fees and private donations.	
Other	-		
	<u>\$ -</u>		

**2016  
Capital Budget  
Summary**

**Agency Name: Parks Division**

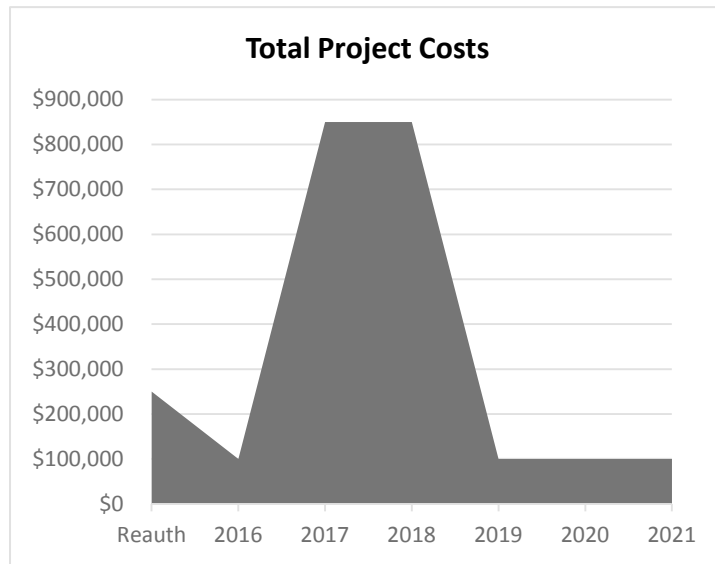
**Agency No. 51**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Allied Drive Area Potential Park	140,000	140,000	90,000	50,000	140,000
2 Beach and Shoreline Improvements	766,000	766,000	766,000	-	766,000
3 Breese Stevens Improvements	750,000	-	-	-	-
4 Brittingham Park Improvements	400,000	400,000	200,000	365,000	565,000
5 Central Park Improvements	650,000	650,000	150,000	500,000	650,000
6 Conservation Park Improvements	175,000	175,000	160,000	15,000	175,000
7 Disc Golf Improvements	35,000	35,000	-	35,000	35,000
8 Dog Park Improvements	175,000	175,000	50,000	125,000	175,000
9 Elver Park Improvements	-	-	-	-	-
10 Emerald Ash Borer Mitigation	1,000,000	1,000,000	1,000,000	-	1,000,000
11 Esther Beach Improvements	250,000	250,000	250,000	-	250,000
12 Forest Hill Cemetery Improvements	115,000	-	-	-	-
13 Garver at Olbrich Botanical Complex	1,815,000	1,815,000	1,955,000	-	1,955,000
14 Highland Manor Shelter	117,000	117,000	117,000	-	117,000
15 Hoyt Park Improvements	-	-	-	-	-
16 James Madison Park Improvements	250,000	250,000	50,000	200,000	250,000
17 Land Acquisition	250,000	250,000	-	7,750,000	7,750,000
18 Odana Hills Golf Course Clubhouse	-	-	-	-	-
19 Olbrich Botanical Complex	-	-	-	-	-
20 Park Equipment	440,000	440,000	390,000	50,000	440,000
21 Park Facility Improvements	610,000	610,000	607,000	3,000	610,000
22 Park Land Improvements	1,588,000	1,588,000	916,000	760,000	1,676,000
23 Park Ridge Neighborhood	150,000	150,000	-	150,000	150,000
24 Penn Park Improvements	1,500,000	1,500,000	1,500,000	-	1,500,000
25 Playground/Accessibility Improvements	1,729,000	1,729,000	1,296,000	433,000	1,729,000
26 Reindahl Park Improvements	-	-	-	-	-
27 Street Tree Replacements	185,000	185,000	150,000	35,000	185,000
28 Tree Guards	-	80,000	-	80,000	80,000
29 Vilas Park Improvements	100,000	100,000	100,000	-	100,000
30 Warner Park Community Center	-	-	-	-	-
31 Yahara River Parkway Improvements	-	-	-	-	-
<b>Total</b>	<b>\$ 13,190,000</b>	<b>\$ 12,405,000</b>	<b>\$ 9,747,000</b>	<b>\$ 10,551,000</b>	<b>\$ 20,298,000</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Planning Division**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Comprehensive Plan Update	250,000	-	250,000	-	-	-	-
2 Historic Preservation Plan	-	-	150,000	-	-	-	-
3 Inter-City Intermodal Bus Terminal	-	-	350,000	750,000	-	-	-
4 Municipal Art Fund	-	100,000	100,000	100,000	100,000	100,000	100,000
<b>Total</b>	<b>\$ 250,000</b>	<b>\$ 100,000</b>	<b>\$ 850,000</b>	<b>\$ 850,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

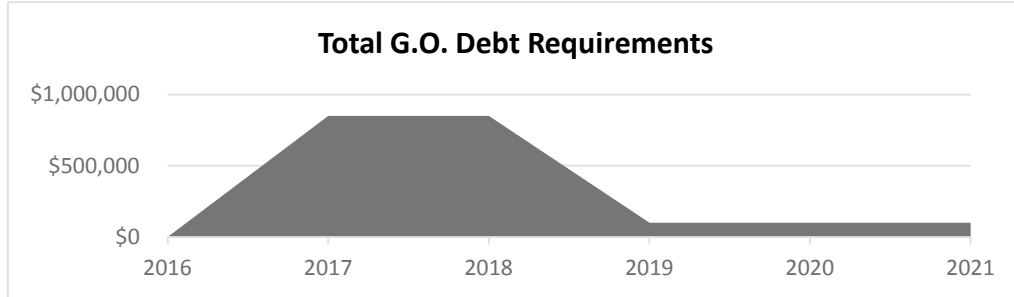


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Planning Division

Agency No. 65

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Other	250,000	100,000	850,000	850,000	100,000	100,000	100,000
<b>Total Project Costs</b>	<u>\$ 250,000</u>	<u>\$ 100,000</u>	<u>\$ 850,000</u>	<u>\$ 850,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>
<b>Funding Sources:</b>							
Transfer From General Fund	250,000	100,000	-	-	-	-	-
<b>Total Other Sources</b>	<u>\$ 250,000</u>	<u>\$ 100,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
GO Borrowing	-	-	850,000	850,000	100,000	100,000	100,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 850,000</u>	<u>\$ 850,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	-	-	110,500	110,500	13,000	13,000	13,000
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Planning Division**

**Agency No. 65**

**Comprehensive Plan Update**

Project No. 10780

GO \$ - This project provides funding to update the City's Comprehensive Plan in 2016. The project funding  
Other 250,000 will support consulting costs for planning, analysis, and public outreach strategies, as well as printing  
and other administrative costs for a project of this size and complexity. The funding is a  
reauthorization of 2015 appropriation that will be funded by a direct appropriation from the General  
Fund.  
\$ 250,000

**Historic Preservation Plan**

Project No. 10064

GO \$ - This project provides funding to update the City's Historic Preservation Plan. Any scope and Request  
Other - for Proposals for expenditure of these funds will be recommended by the Landmarks Commission  
before being submitted to the Common Council for approval. This project received funding of  
\$ - \$100,000 in 2015 from a direct appropriation from the General Fund. The funding is still available,  
and therefore, no additional amounts are requested in the 2016 capital budget.

**Inter-City Intermodal Bus Terminal**

Project No. 1707

GO \$ - This project will study the feasibility of developing an intercity, intermodal bus terminal in  
Other - conjunction with the reconstruction of the Lake Street parking ramp, and make the project shovel  
ready in advance of future funding opportunities at the federal level. The study is planned for 2017  
\$ -

**Municipal Art Fund**

Project No. 10056

GO \$ - This project is a continuing program, integrating art into public projects and the public realm.  
Other 100,000 Expenditures and projects related to the commissioning and purchase of artwork are defined in the  
Public Art Framework and Field Guide for Madison, Wisconsin (adopted 2002). In 2016 the project  
will be funded through a direct appropriation from the General Fund.  
\$ 100,000

**2016  
Capital Budget  
Summary**

**Agency Name: Planning Division**

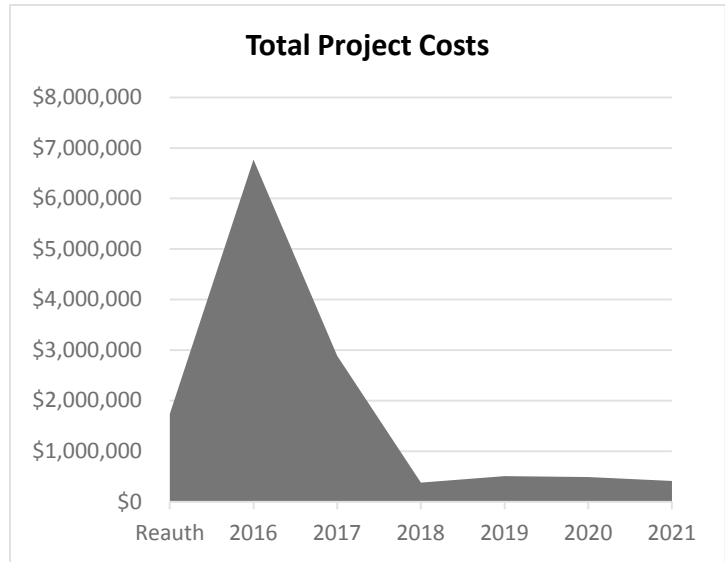
**Agency No. 65**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Comprehensive Plan Update	250,000	250,000	-	250,000	250,000
2 Historic Preservation Plan	-	-	-	-	-
3 Inter-City Intermodal Bus Terminal	-	-	-	-	-
4 Municipal Art Fund	125,000	100,000	-	100,000	100,000
<b>Total</b>	<u>\$ 375,000</u>	<u>\$ 350,000</u>	<u>\$ 0</u>	<u>\$ 350,000</u>	<u>\$ 350,000</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Police Department**

Project	Reauth	2016	2017	2018	2019	2020	2021	
1 Body Cameras	-	75,000	-	-	-	-	-	
2 Communication/Radio Improvements	-	850,000	991,500	-	-	-	-	
3 Digital Forensic Lab Replacement	-	-	60,000	-	-	-	-	
4 Forensic Server Replacement	-	-	-	75,000	-	-	-	
5 In Car Video Storage	-	-	-	30,000	-	-	-	
6 Investigative Software Upgrades	-	55,600	45,600	-	50,000	-	-	
7 Light Bar Replacement Project	-	-	45,000	45,000	45,000	-	-	
8 Midtown District Station	1,710,000	5,460,000	1,435,000	-	-	-	-	
9 Police Building Improvements	30,000	328,800	310,600	228,800	411,800	388,900	411,300	
10 Update Evidentiary Technology	-	-	-	-	-	100,000	-	
<b>Total</b>		<b>\$ 1,740,000</b>	<b>\$ 6,769,400</b>	<b>\$ 2,887,700</b>	<b>\$ 378,800</b>	<b>\$ 506,800</b>	<b>\$ 488,900</b>	<b>\$ 411,300</b>

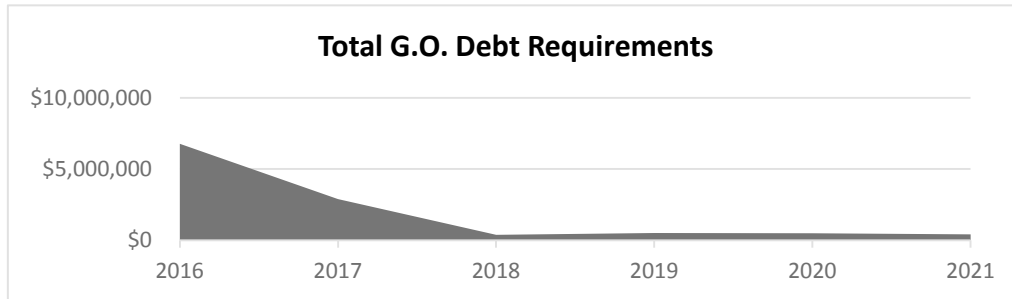


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Police Department

Agency No. 31

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Building	1,740,000	5,788,800	1,745,600	228,800	411,800	388,900	411,300
Machinery and Equipment	-	925,000	1,096,500	120,000	45,000	-	-
Other	-	-	-	30,000	-	-	-
Software and Licenses	-	55,600	45,600	-	50,000	100,000	-
<b>Total Project Costs</b>	<b>\$ 1,740,000</b>	<b>\$ 6,769,400</b>	<b>\$ 2,887,700</b>	<b>\$ 378,800</b>	<b>\$ 506,800</b>	<b>\$ 488,900</b>	<b>\$ 411,300</b>
<b>Funding Sources:</b>							
GO Borrowing	1,740,000	6,769,400	2,887,700	378,800	506,800	488,900	411,300
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 1,740,000</b>	<b>\$ 6,769,400</b>	<b>\$ 2,887,700</b>	<b>\$ 378,800</b>	<b>\$ 506,800</b>	<b>\$ 488,900</b>	<b>\$ 411,300</b>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	226,200	880,022	375,401	49,244	65,884	63,557	53,469
G.O. Non-General Fund	-	-	-	-	-	-	-





**2016  
Capital Budget**

**Agency Name: Police Department**

**Agency No. 31**

**Body Cameras**

Project No. 10777

GO \$ 75,000 This project is to examine for a potential body-worn camera program. Funding in 2016 will  
Other - implement a body worn camera pilot program in one Police district upon the adoption of a  
resolution by Common Council to proceed.  
\$ 75,000

**Communication/Radio Improvements**

Project No. 10405

GO \$ 850,000 This project will replace the Police Department handheld portable mobile squad radios. This is a  
Other - component of the larger public safety radio project managed by Traffic Engineering.  
\$ 850,000

**Digital Forensic Lab Replacement**

Project No. 17041

GO \$ - This project will replace digital imaging technology. It is anticipated the current system will be  
Other - obsolete within two years. This project is planned for 2017.  
\$ -

**Forensic Server Replacement**

Project No. 10958

GO \$ - This project provides funding to purchase a server for storage of digital evidence, particularly in the  
Other - area of computer crimes. This project is planned for 2018.  
\$ -

**In Car Video Storage**

Project No. 17042

GO \$ - The project will upgrade the Police Department in-car video storage system. The upgraded system  
Other - will be compliant with Wisconsin statutes requiring high-definition video. This project is planned for  
2018.  
\$ -

**Investigative Software Upgrades**

Project No. 10409

GO \$ 55,600 This is an ongoing capital project; specific 2016 purchases will be dependent on the Police  
Other - Department needs.  
\$ 55,600

**Light Bar Replacement Project**

Project No. 17045

GO \$ - This project will replace existing LED rotator light bars that have exceeded their useful life. The  
 Other - replacement will be phased in over three years, beginning in 2017.

\$ -

**Midtown District Station**

Project No. 10390

GO \$ 7,170,000 This project supports the construction of a Midtown District police station at 4016/18 Mineral Point  
 Other - Road. Construction of the facility will begin in 2016 and be completed in 2017. Operating costs  
 associated with the new location will begin in the 2017 operating budget and are estimated at  
\$ 7,170,000 \$411,500.

The adopted CIP calls for a comprehensive analysis reviewing staffing levels, district boundaries, and demand for police services in the City of Madison. This review will also examine policing levels in the City of Madison compared to comparable peer cities.

**Police Building Improvements**

Project No. 10945

GO \$ 358,800 This project provides funding for facility updates at existing Police Department facilities. Projects  
 Other - planned for 2016 include: air conditioning, boiler, carpet and roof replacement at various district  
 facilities and furniture purchases and paint. The GO borrowing includes reauthorizing \$30,000 in GO  
\$ 358,800 borrowing from 2015 appropriations.

**Update Evidentiary Technology**

Project No. 17043

GO \$ - This project will upgrade systems that may be used for investigating computer crime, editing video  
 Other - evidence, investigating cell phone evidence, and miscellaneous other equipment essential in  
 completing in-depth investigations. This project is planned for 2020.  
\$ -

**2016  
Capital Budget  
Summary**

**Agency Name: Police Department**

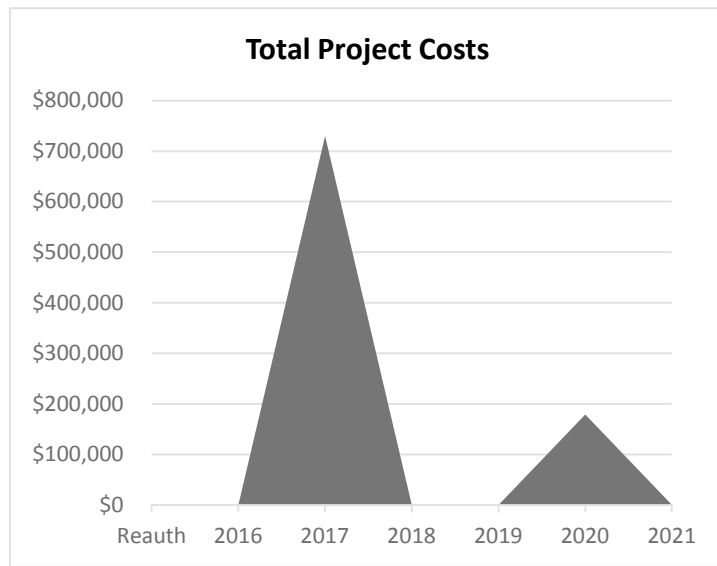
**Agency No. 31**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Body Cameras	75,000	75,000	75,000	-	75,000
2 Communication/Radio Improvements	850,000	850,000	850,000	-	850,000
3 Digital Forensic Lab Replacement	-	-	-	-	-
4 Forensic Server Replacement	-	-	-	-	-
5 In Car Video Storage	-	-	-	-	-
6 Investigative Software Upgrades	55,600	55,600	55,600	-	55,600
7 Light Bar Replacement Project	-	-	-	-	-
8 Midtown District Station	7,623,305	728,305	7,170,000	-	7,170,000
9 Police Building Improvements	358,800	358,800	358,800	-	358,800
10 Update Evidentiary Technology	-	-	-	-	-
<b>Total</b>	<b>\$ 8,962,705</b>	<b>\$ 2,067,705</b>	<b>\$ 8,509,400</b>	<b>\$ 0</b>	<b>\$ 8,509,400</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Public Health**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Remodel of Office Space	-	-	690,000	-	-	-	-
2 Replacement of Laboratory Equipment	-	-	40,000	-	-	179,000	-
<b>Total</b>	\$ 0	\$ 0	\$ 730,000	\$ 0	\$ 0	\$ 179,000	\$ 0



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

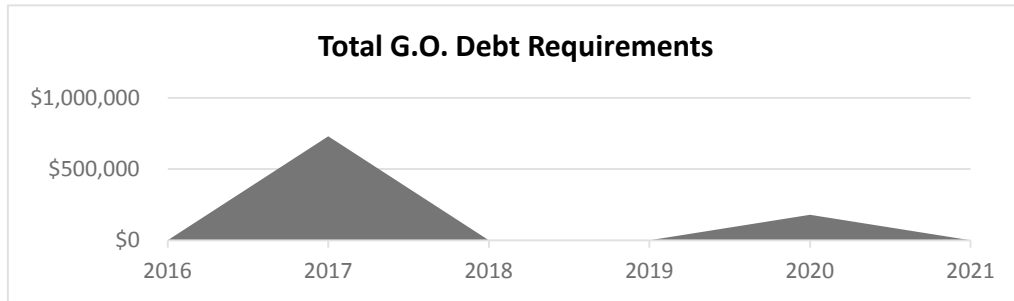
Agency Name: Public Health

Agency No. 32

	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>All Projects Expenditures:</b>							
Building	-	-	690,000	-	-	-	-
Machinery and Equipment	-	-	40,000	-	-	179,000	-
<b>Total Project Costs</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 730,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 179,000</u>	<u>\$ 0</u>

<b>Funding Sources:</b>							
GO Borrowing	-	-	-	-	-	-	-
Non-GF GO	-	-	730,000	-	-	179,000	-
<b>Total G.O. Debt</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 730,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 179,000</u>	<u>\$ 0</u>

<b>Estimated Annual Debt Service</b>							
G.O. General Fund	-	-	-	-	-	-	-
G.O. Non-General Fund	-	-	94,900	-	-	23,270	-



**2016  
Capital Budget**

**Agency Name: Public Health**

**Agency No. 32**

**Remodel of Office Space**

Project No. 17047

GO \$ - This project is for routine remodeling of Public Health offices and clinics. Improvements in 2017 will  
Other - include repairing the Atrium Clinic office space. This clinic houses immunizations and WIC services.  
Expenses will include repairs as needed to maintain public safety and a clean and professional  
presentation (e.g., carpet replacement and painting). 2017 improvements will also include  
remodeling of the CCB 5th floor office space. This office space has not been renovated and is  
significantly worn with outdated electrical wiring and HVAC. The space requires a full remodel to  
appropriately support the number of staff and effective department workflow.

**Replacement of Laboratory Equipment**

Project No. 17048

GO \$ - This project is for routine replacement of lab equipment. Replacements in 2017 will include  
Other - equipment for the PHMDC lab. The PHMDC lab uses the ion chromatograph daily for the analyses of  
anions in various water samples. It will replace the current instrument that was acquired in 2005  
and is already past its expected lifetime of seven years. It is used for landfill, Madison Water Utility,  
transient non-community (TNC) and private wells, non-storm water discharge and for monthly lake  
and storm water outfall testing. A complete failure of this equipment would force the lab to  
discontinue these testing programs. Replacements for 2020 will include inductively coupled plasma  
mass spectrometry (ICP-MS) equipment that allows PHMDC Lab to measure trace metals for Water  
Utility, Engineering and private customers.

**2016  
Capital Budget  
Summary**

**Agency Name: Public Health**

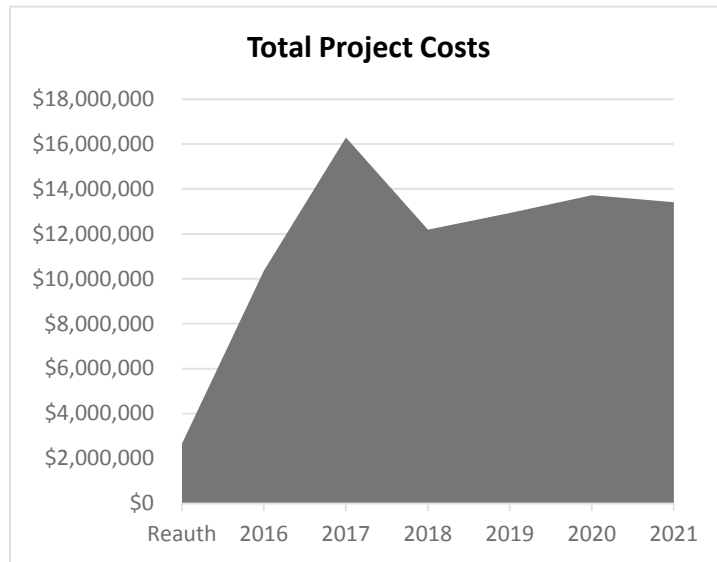
**Agency No. 32**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Remodel of Office Space	-	-	-	-	-
2 Replacement of Lab Equipment	-	-	-	-	-
<b>Total</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Sewer Utility**

Project	Reauth	2016	2017	2018	2019	2020	2021	
1 Asset Management System	-	200,000	-	-	-	-	-	
2 Capitol Square Pavement Replacement	-	467,000	-	-	-	-	-	
3 City View Drive	-	250,000	-	-	-	-	-	
4 Collection System Additions	-	150,000	150,000	111,000	117,000	122,000	122,000	
5 Darbo Webb Connection	-	-	-	-	146,000	-	-	
6 East Washington Sewer Rehabilitation	1,250,000	-	-	-	-	-	-	
7 Equipment and Vehicles	-	767,000	805,000	845,000	887,000	931,350	931,350	
8 Felland Area Sewer Impact Fee District	-	-	1,000,000	-	-	-	-	
9 Infiltration & Inflow Improvements	-	175,000	175,000	175,000	175,000	175,000	175,000	
10 Lift Station Rehabilitations	-	56,000	59,000	62,000	66,000	70,000	70,000	
11 Lower Badger Mill Creek	500,000	450,000	-	-	-	-	-	
12 Pavement Management	-	2,119,000	-	-	-	-	-	
13 Pumpkin Hollow Impact Fee District	-	-	525,000	-	-	-	-	
14 Reconstruction Streets	-	1,182,000	-	-	-	-	-	
15 Royster Clark Development Phase 2	-	735,000	-	-	-	-	-	
16 Rural to Urban Streets	-	984,000	-	-	-	-	-	
17 Service Building Improvements	-	69,500	73,000	76,600	80,400	84,420	84,420	
18 Sewer Access Improvements	-	105,000	111,000	117,000	123,000	130,000	130,000	
19 Sewer Reconstruction	-	1,118,600	11,933,450	9,273,000	9,730,400	10,210,000	10,210,000	
20 Trenchless Sewer Rehabilitation	915,000	1,390,000	1,460,000	1,530,000	1,606,500	1,686,825	1,686,825	
21 Verona Road Phase 2	-	150,000	-	-	-	-	-	
22 Washington Ave, W (Regent to Bedford)	-	-	-	-	-	313,000	-	
<b>Total</b>		\$ 2,665,000	\$ 10,368,100	\$ 16,291,450	\$ 12,189,600	\$ 12,931,300	\$ 13,722,595	\$ 13,409,595





**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Sewer Utility

Agency No. 83

	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>All Projects</b>							
<b>Expenditures:</b>							
Building	-	69,500	73,000	76,600	80,400	84,420	84,420
Land Improvements	-	105,000	111,000	117,000	123,000	130,000	130,000
Machinery and Equipment	-	967,000	805,000	845,000	887,000	931,350	931,350
Sanitary Sewer	2,665,000	9,226,600	15,302,450	11,151,000	11,840,900	12,576,825	12,263,825
<b>Total Project Costs</b>	<u>\$ 2,665,000</u>	<u>\$ 10,368,100</u>	<u>\$ 16,291,450</u>	<u>\$ 12,189,600</u>	<u>\$ 12,931,300</u>	<u>\$ 13,722,595</u>	<u>\$ 13,409,595</u>
<b>Funding Sources:</b>							
Transfer From Special Assessmt	500,000	528,600	150,000	111,000	118,700	123,500	122,000
Transfer From Impact Fees	-	450,000	1,525,000	-	-	-	-
Reserves Applied	2,165,000	2,097,060	2,562,345	2,355,900	2,479,690	2,611,753	2,580,453
Revenue Bonds - Capitalized	-	7,292,440	12,054,105	9,722,700	10,332,910	10,987,342	10,707,142
<b>Total Other Sources</b>	<u>\$ 2,665,000</u>	<u>\$ 10,368,100</u>	<u>\$ 16,291,450</u>	<u>\$ 12,189,600</u>	<u>\$ 12,931,300</u>	<u>\$ 13,722,595</u>	<u>\$ 13,409,595</u>

**2016  
Capital Budget**

**Agency Name: Sewer Utility**

**Agency No. 83**

		<b>Asset Management System</b>	Project No. 17097
GO	\$	-	This project will develop a city-wide comprehensive asset management program designed to
Other		200,000	manage city assets. This will include a software system where specific program area functions will
			be configured to meet the needs of Public Works including Sewer, Engineering, Traffic Engineering,
			Water Utility, and possibly other agencies. Other funding is from Sewer Utility reserves.
		\$ 200,000	

		<b>Capitol Square Pavement Replacement</b>	Project No. 10903
GO	\$	-	This project is the Sewer utility component to reconstruct the concrete pavement on the Capitol
Other		467,000	Square for all streets adjacent to the State Capitol. Other funding includes \$46,700 from Sewer
			Utility reserves, \$418,300 from revenue bonds, and \$2,000 from transfers from special
			assessments. Construction of the project is scheduled for 2016 and 2017. Full funding for the utility
		\$ 467,000	components of the project are included in 2016 to ensure the project is completed as scheduled.

		<b>City View Drive</b>	Project No. 10429
GO	\$	-	This project is for the sewer-related of the Major Streets construction project. This project will
Other		250,000	install a new road in accordance with the neighborhood plan. The project limits are Crossroads
			Drive to Lien Road. The construction year is 2016. Other funding is from transfers from special
			assessments.
		\$ 250,000	

		<b>Collection System Additions</b>	Project No. 10273
GO	\$	-	This project funds the construction of assessable sewer facilities for new development, including
Other		150,000	easement acquisition where applicable. The project locations and schedules are typically
			development driven and may arise with short notice. Other funding is from transfers from special
			assessments.
		\$ 150,000	

		<b>Darbo Webb Connection</b>	Project No. 10234
GO	\$	-	This project is for the sewer-related component of the Major Streets project. The project will
Other			construct a new street in accordance with the adopted Schenk Atwood Starkweather Worthington
			Park Neighborhood Plan from Darbo Drive to Webb Avenue. The project is planned for 2019.
		\$ -	

		<b>East Washington Sewer Rehabilitation</b>	Project No. 10290
GO	\$	-	This project will rehabilitate a major sewer interceptor located within East Washington Avenue,
Other		1,250,000	from Blount Street to the Yahara River. The existing sewer is 24" and 30" diameter, concrete sewer,
			installed in 1949. While structurally sound, the inside sewer lining has experienced chemical
			deterioration of the concrete, leaving portions of the structural steel exposed and subject to more
		\$ 1,250,000	rapid degradation. This project will rehabilitate the existing line, primarily using trenchless
			technology methods that will not be disruptive to the right of way surface. The work may be
			completed together with work planned by the Madison Metropolitan Sewerage District. The
			funding is a reauthorization of Sewer Utility reserves from 2015 appropriations.

**Equipment and Vehicles** Project No. 10576

GO \$ - This project funds the replacement of existing vehicles and equipment that have exceeded their  
 Other 767,000 useful life and for the addition of new vehicles and equipment used to monitor, maintain, repair  
 and improve the City's closed landfill facilities, sanitary sewers and storm sewers. This project is  
\$ 767,000 split between Sewer Utility, Stormwater Utility and Engineering-Other (General Fund and Landfill).  
 Other funding is from Sewer Utility reserves.

**Felland Area Sewer Impact Fee District** Project No. 11152

GO \$ - This project extends sanitary sewer service from the intersection of Burke Road and Felland Road,  
 Other - north to Nelson Road, in order to serve the Nelson Neighborhood. This project will also relieve the  
 Nelson Road lift station which is nearing capacity. In 2008, an impact fee district was established to  
\$ recover the costs of this project. The easement acquisitions have been completed and construction  
 is scheduled for 2017; however, the anticipated construction year may be revised if development  
 dictates.

**Infiltration and Inflow Improvements** Project No. 10276

GO \$ - This project continues the work on sewer inflow and infiltration problems in specific areas. In 2012,  
 Other 175,000 a staff study outlined major improvements required for an area in the near east that experiences  
 occasional sewer flooding problems. The problems are in the area of Johns Street and Cottage  
\$ 175,000 Grove Road and also Lake Edge Boulevard and Hegg Avenue. Improvements based on the study  
 began in 2013 and are planned to continue through 2021 (improvements budgeted separately).  
 Funding in 2016 includes further study of this area as well as study in the Truax area that has been  
 noted during large rain events. Other areas of emphasis are the Waunona Way area and the failure  
 of chimney seals in Sewer Access Structures (manholes). Other funding is from Sewer Utility  
 reserves.

**Lift Station Rehabilitations** Project No. 10268

GO \$ - This project funds capitalized repairs and rehabilitation of the Sewer Utility's 29 wastewater lift  
 Other 56,000 stations and force mains. This item also funds any unanticipated major repairs and equipment  
 replacement. Other funding is from Sewer Utility reserves.  
\$ 56,000

**Lower Badger Mill Creek** Project No. 10922

GO \$ - This project will continue the extension of sanitary sewer to serve the Lower Badger Mill Creek  
 Other 950,000 Watershed. Previously completed work includes a new lift station at Mid Town Road and the  
 extension of sanitary sewer from Mid Town Road to Valley View Road. The remaining work in this  
\$ 950,000 project includes the West Branch Sewer Extension from Valley View Road to Mineral Point Road,  
 scheduled for 2014, and the East Branch sewer extension from Valley View Road to the South Point  
 life station. Ultimately, the project will provide additional capacity for new development. Property  
 acquisitions for the West Branch were completed in 2012. The funding includes the reauthorization  
 of \$500,000 in Impact Fees from 2015 appropriations.

**Pavement Management** Project No. 10540

GO \$ - This project is for the sewer-related work in the overall Major Streets Pavement Management  
 Other 2,119,000 program. Other funding includes \$211,900 of Sewer Utility reserves, \$1,860,800 of revenue bonds,  
 and \$46,300 from transfers from special assessments.  
\$ 2,119,000

		<b>Pumpkin Hollow Impact Fee District</b>	Project No. 11153
GO	\$	-	This project will extend sanitary sewer service from the west side of the interstate highway south
Other		-	of Hoepker Road to the east side of the interstate and then northerly to Hoepker Road. This will
			allow for development of the Pumpkin Hollow Neighborhood. Easements have been obtained but
	\$	-	the impact fee district is not yet established. The project will proceed once there exists a
			resurgence in development interest. Construction is tentatively planned for 2017, however the
			anticipated construction year may be revised if development dictates.

		<b>Reconstruction Streets</b>	Project No. 10226
GO	\$	-	This project is for the sewer-related work in the overall Major Streets Reconstruction Streets
Other	1,182,000		program. Other funding includes \$118,200 from Sewer Utility Reserves, \$1,025,200 from revenue
			bonds, and \$38,600 from transfers from special assessments.
	\$		<u>1,182,000</u>

		<b>Royster Clark Development: Phase 2</b>	Project No. 10250
GO	\$	-	This project is for the sewer-related work in the Royster Clark Development. This project includes
Other	735,000		building the street and sidewalk infrastructure required for the Royster Clark Development. Other
			funding includes \$73,500 from Sewer Utility reserves, \$646,300 from revenue bonds, and \$15,200
	\$		<u>735,000</u>

		<b>Rural to Urban Streets</b>	Project No. 10204
GO	\$	-	This project is for the sewer-related work in the Major Streets Rural to Urban Streets program.
Other	984,000		Other funding includes \$98,400 from Sewer Utility reserves, \$860,000 from revenue bonds, and
			\$25,600 from transfers from special assessments.
	\$		<u>984,000</u>

		<b>Service Building Improvements</b>	Project No. 10192
GO	\$	-	This project is for replacement of existing mechanical equipment that has outlived its useful life and
Other	69,500		additions/upgrades to the Engineering Services Building. This project is split between Sewer Utility,
			Stormwater Utility and Engineering-Other (Landfill). Other funding is from Sewer Utility reserves.
	\$		<u>69,500</u>

		<b>Sewer Access Improvements</b>	Project No. 10437
GO	\$	-	This project will establish permanent sewer maintenance access roads, trails, or paths in areas
Other	105,000		where access was not well established with initial installation or where access has gradually
			declined due to numerous factors. This project covers surveys, extensive neighborhood
	\$		<u>105,000</u>
			coordination, tree removals as needed, constructing gravel road base, and restoration including
			some tree replacements. Known problem locations include: Dovetail Subdivision; Lien Road to
			Sycamore Avenue easement; Swanson siphon west of Grimm Street; Hayes Road and Portage Road
			easement to the Interstate; easement along the north line of Edna Taylor Park; and the Tree Lane
			stream crossing. Problem areas will be assessed and prioritized on an ongoing basis, along with
			other problem areas that are encountered. Other funding is from Sewer Utility reserves.



**2016  
Capital Budget  
Summary**

**Agency Name: Sewer Utility**

**Agency No. 83**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Asset Management System	200,000	200,000	-	200,000	200,000
2 Capitol Square Pavement Replacement	467,000	467,000	-	467,000	467,000
3 City View Drive	250,000	250,000	-	250,000	250,000
4 Collection System Additions	150,000	150,000	-	150,000	150,000
5 Darbo Webb Connection	146,000	-	-	-	-
6 East Washington Sewer Rehabilitation	1,250,000	1,250,000	-	1,250,000	1,250,000
7 Equipment and Vehicles	767,000	767,000	-	767,000	767,000
8 Felland Area Sewer Impact Fee District	-	-	-	-	-
9 Infiltration & Inflow Improvements	175,000	175,000	-	175,000	175,000
10 Lift Station Rehabilitations	56,000	56,000	-	56,000	56,000
11 Lower Badger Mill Creek	500,000	950,000	-	950,000	950,000
12 Pavement Management	2,237,000	2,119,000	-	2,119,000	2,119,000
13 Pumpkin Hollow Impact Fee District	-	-	-	-	-
14 Reconstruction Streets	3,570,000	1,182,000	-	1,182,000	1,182,000
15 Royster Clark Development Phase 2	735,000	735,000	-	735,000	735,000
16 Rural to Urban Streets	1,347,000	714,000	-	984,000	984,000
17 Service Building Improvements	69,500	69,500	-	69,500	69,500
18 Sewer Access Improvements	105,000	105,000	-	105,000	105,000
19 Sewer Reconstruction	78,600	1,118,600	-	1,118,600	1,118,600
20 Trenchless Sewer Rehabilitation	2,305,000	2,305,000	-	2,305,000	2,305,000
21 Verona Road Phase 2	150,000	150,000	-	150,000	150,000
22 Washington Ave, W (Regent to Bedford)	-	-	-	-	-
<b>Total</b>	<u>\$ 14,558,100</u>	<u>\$ 12,763,100</u>	<u>\$ 0</u>	<u>\$ 13,033,100</u>	<u>\$ 13,033,100</u>

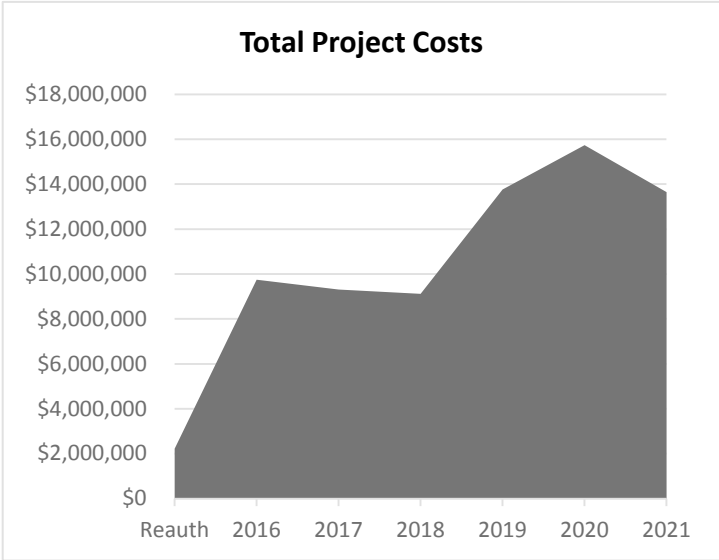
**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Stormwater Utility**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Asset Management System	-	200,000	-	-	-	-	-
2 Backyard Drainage Problems	-	50,000	50,000	50,000	50,000	50,000	50,000
3 Capitol Square Pavement Replacement	-	100,000	-	-	-	-	-
4 CIPP Lining Storm Sewer	-	200,000	200,000	200,000	200,000	200,000	200,000
5 City View Drive	-	462,500	-	-	-	-	-
6 Darbo Webb Connection	-	-	-	-	40,000	-	-
7 Dredging Projects	-	100,000	275,000	175,000	175,000	275,000	275,000
8 Equipment and Vehicles	-	405,000	425,000	450,000	475,000	500,000	500,000
9 Greenway Improvements	-	675,000	325,000	50,000	600,000	600,000	600,000
10 Inter-Municipal Stormwater Mgmt	675,300	500,000	625,000	625,000	575,000	575,000	575,000
11 Jeffy Trail Improvements	-	50,000	-	-	-	-	-
12 Lake Wingra Watershed Management	-	25,000	-	-	-	-	-
13 Local (Public) Drainage Problems	125,000	-	-	-	-	-	-
14 Lower Badger Mill Creek Watershed	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
15 Madison Beaches Water Quality Mgmt	-	25,000	-	-	-	150,000	150,000
16 Major Roadway Culvert Crossings	115,000	-	-	-	-	-	-
17 McKenna Boulevard Reconstruction	-	40,000	-	-	-	-	-
18 Pavement Management	-	1,019,500	-	-	-	-	-
19 Rain Gardens	-	95,000	80,000	80,000	80,000	80,000	80,000
20 Reconstruction Streets	-	40,000	-	-	-	-	-
21 Royster Clark Development Phase 2	-	64,000	-	-	-	-	-
22 Rural to Urban Streets	-	798,000	-	-	-	-	-
23 Service Building Improvements	900,000	34,700	36,500	38,300	40,000	42,000	42,000
24 Shorelines	-	600,000	175,000	275,000	225,000	450,000	450,000
25 Starkweather Creek Watershed	-	400,000	623,500	215,000	225,000	225,000	225,000
26 Storm Box Replacement	270,000	-	-	-	-	-	-
27 Storm Improvements Developing Areas	-	50,000	50,000	50,000	50,000	50,000	50,000
28 This project is for survey, design, permitting	-	108,500	3,790,000	3,700,000	3,800,000	3,900,000	3,900,000
29 Stormwater Basins	40,000	550,000	-	550,000	-	300,000	300,000
30 Stormwater Improvements On Streets	-	225,000	250,000	250,000	250,000	250,000	250,000
31 Street Cleaning Equipment	-	405,000	425,000	290,000	450,000	465,000	465,000
32 TMDL Compliance	50,000	1,060,000	660,000	650,000	650,000	650,000	650,000
33 Upper Badger Mill Creek Watershed	-	-	-	-	-	1,000,000	-
34 Urban Best Management Practices	50,000	360,000	295,000	295,000	280,000	285,000	285,000
35 Washington Ave, W (Regent To Bedford)	-	-	-	-	-	90,000	-
36 West Towne Path	-	105,000	-	-	-	-	-
37 Willow Creek Storm Sewer	-	-	-	150,000	4,000,000	4,400,000	4,400,000
38 Wingra Creek Corridor	-	-	25,000	25,000	600,000	200,000	200,000
<b>Total</b>	<b>\$ 2,225,300</b>	<b>\$ 9,747,200</b>	<b>\$ 9,310,000</b>	<b>\$ 9,118,300</b>	<b>\$ 13,765,000</b>	<b>\$ 15,737,000</b>	<b>\$ 13,647,000</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Stormwater Utility**





**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Stormwater Utility

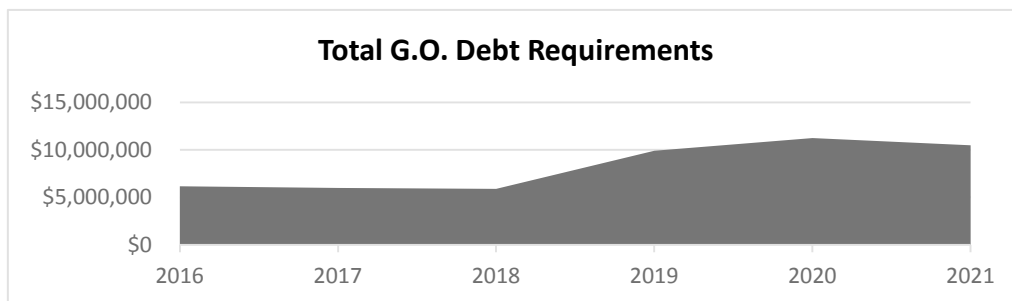
Agency No. 84

All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Building	900,000	34,700	36,500	38,300	40,000	42,000	42,000
Machinery and Equipment	-	1,010,000	850,000	740,000	925,000	965,000	965,000
Other	-	310,000	275,000	175,000	175,000	275,000	275,000
Stormwater Network	1,325,300	8,392,500	8,148,500	8,165,000	12,625,000	14,455,000	12,365,000
<b>Total Project Costs</b>	<b>\$ 2,225,300</b>	<b>\$ 9,747,200</b>	<b>\$ 9,310,000</b>	<b>\$ 9,118,300</b>	<b>\$ 13,765,000</b>	<b>\$ 15,737,000</b>	<b>\$ 13,647,000</b>

Funding Sources:		2016	2017	2018	2019	2020	2021
County Sources	375,000	15,000	-	-	-	-	-
Transfer From Special Assessmt	50,000	512,500	50,000	50,000	50,000	50,000	50,000
Transfer From Impact Fees	-	720,000	720,000	720,000	720,000	1,120,000	-
Reserves Applied	-	2,319,200	2,529,500	2,444,800	3,064,000	3,298,500	3,089,500
Sale Property/Capital Asset	-	20,000	25,000	15,000	30,000	30,000	30,000
<b>Total Other Sources</b>	<b>\$ 425,000</b>	<b>\$ 3,586,700</b>	<b>\$ 3,324,500</b>	<b>\$ 3,229,800</b>	<b>\$ 3,864,000</b>	<b>\$ 4,498,500</b>	<b>\$ 3,169,500</b>

GO Borrowing	-	-	-	-	-	-	-
Non-GF GO	1,800,300	6,160,500	5,985,500	5,888,500	9,901,000	11,238,500	10,477,500
<b>Total G.O. Debt</b>	<b>\$ 1,800,300</b>	<b>\$ 6,160,500</b>	<b>\$ 5,985,500</b>	<b>\$ 5,888,500</b>	<b>\$ 9,901,000</b>	<b>\$ 11,238,500</b>	<b>\$ 10,477,500</b>

Estimated Annual Debt Service		2016	2017	2018	2019	2020	2021
G.O. General Fund	-	-	-	-	-	-	-
G.O. Non-General Fund	234,039	800,865	778,115	765,505	1,287,130	1,461,005	1,362,075



**2016  
Capital Budget**

**Agency Name: Stormwater Utility**

**Agency No. 84**

**Asset Management System**

Project No. 17097

GO	\$	-	- This project will develop a city-wide asset management program designed to manage city assets.
Other		200,000	This will include a software system where specific program area functions will be configured to meet the needs of Public Works including Stormwater Utility, Engineering, Traffic Engineering, Water Utility and possibly other agencies.
		<u>200,000</u>	

**Backyard Drainage Problems**

Project No. 10307

GO	\$	45,000	This project makes improvements needed to solve drainage problems on private property which required work within the public right of way to solve. Work is done in accordance with approved policy by the Board of Public Works. This policy provides that work on private property (easements granted) is 50% Utility funded and 50% assessed to the property owner. Work performed in the right of way is 100% Utility funded. Potential projects for 2016 include 1331 Everett Street, and 2133 Chadbourne Avenue.
Other		5,000	
		<u>50,000</u>	

**Capitol Square Pavement Replacement**

Project No. 10903

GO	\$	90,000	This project is the Stormwater component of the Major Streets project to replace pavement in the Capitol Square. Construction of the project is scheduled for 2016 and 2017. Full funding for the utility components of the project are included in 2016 to ensure the project is completed as scheduled.
Other		10,000	
		<u>100,000</u>	

**CIPP Lining Storm Sewer**

Project No. 10558

GO	\$	180,000	This project will use cured-in-place pipe lining (CIPP) technology to line storm sewer pipes which are outside the limits of street reconstruction or resurfacing projects to extend the service life of the pipe. Other funding sources for the project are Stormwater reserves.
Other		20,000	
		<u>200,000</u>	

**City View Drive**

Project No. 10429

GO	\$	-	- This project will install a new road in accordance with the neighborhood plan. The project limits are Crossroads Drive to Lien Road. The funding level includes a transfer from Special Assessments. The construction year is 2016. Other funding is from transfers from assessments.
Other		462,500	
		<u>462,500</u>	

**Darbo Webb Connection**

Project No. 10234

GO	\$	-	- This project is the Stormwater component of the Major Streets project. The construction year is 2019.
Other		-	
		<u>-</u>	

		<b>Dredging Projects</b>	Project No. 10315
GO	\$ 90,000	This project dredges retention ponds and other stormwater features. Work in this project includes the design, permitting, dredging and disposal of material. The only project proposed for 2016 is the dredging of the Warner Park Lagoon Finger 1 of 2. Other funding sources include \$10,000 of Stormwater reserves.	
Other	10,000		
	<u>100,000</u>		
	<u>\$ 100,000</u>		

		<b>Equipment and Vehicles</b>	Project No. 10576
GO	\$ -	This project funds the replacement of existing vehicles and equipment that have exceeded their useful life as well as the addition of new vehicles. Equipment is used to monitor, maintain, repair and improve the City's closed landfill facilities, sanitary sewers and storm sewers. This project is jointly funded between Sewer Utility, Stormwater Utility and Engineering-Other (General Fund and Landfill).	
Other	405,000		
	<u>405,000</u>		
	<u>\$ 405,000</u>		

		<b>Greenway Improvements</b>	Project No. 10312
GO	\$ 607,500	This project will rehabilitate and repair drainage channels or greenways that are used to transport stormwater runoff. The project includes construction, restoration, landscaping and occasional land acquisition. Projects planned for design and construction in 2016 include: 1) Sauk Creek Greenway from Tree Lane to High Point Road (\$35,000 of Stormwater reserves, \$315,000 of GO). This greenway system accepts drainage from lands as far west as Mineral Point Road and Pleasant View. 2) Starkweather Creek Greenway from Milwaukee Street to Regas Road (\$30,000 of Stormwater reserves, \$270,000 of GO). This greenway was constructed in the early 1990's and has completely filled in with sediment from upstream discharges and is now resulting in upstream drainage problems. 3) Restoration Landscaping 2016 (\$2,500 of Stormwater reserves, \$22,500 of GO). Every season there are erosion problems, landscaping issues, tree removals and small repairs that are needed.	
Other	67,500		
	<u>675,000</u>		
	<u>\$ 675,000</u>		

		<b>Inter-Municipal Stormwater Management</b>	Project No. 10318
GO	\$ 750,300	This project funds cooperative projects with neighboring municipalities. The work is detailed in inter-governmental agreements, which establish the level of cost participation. Currently, there are two projects ongoing including: 1) UW Arboretum, agreements with the Arboretum require funding of \$500,000 per year for stormwater management improvements within the Arboretum and within watersheds draining to the Arboretum. The next project proposed as part of that agreement is the reconstruction of the Coyote Pond in the Curtis Prairie. And 2) Willow Creek / UW, which covers the construction of the treatment device. This portion of the project is partially funded by a grant from Dane County, work is done in accordance with the agreement of the UW on lands under their control. The funding includes reauthorizing \$300,300 in GO borrowing authority and \$375,000 from County Sources from 2015 appropriations.	
Other	425,000		
	<u>1,175,300</u>		
	<u>\$ 1,175,300</u>		

		<b>Jeffy Trail Improvements</b>	Project No. 10240
GO	\$ 45,000	This is the Stormwater component of the Major Streets project. Construction is planned for 2017.	
Other	5,000		
	<u>50,000</u>		
	<u>\$ 50,000</u>		

		<b>Lake Wingra Watershed Management</b>	Project No. 10960
GO	\$ -	<p>This project will continue the work begun in 2013 in cooperation with the Friends of Lake Wingra to develop and implement an integrated and comprehensive watershed management plan. The plan guides future stormwater improvement projects by the Stormwater Utility or other agencies. The project continues to implement a pilot study for leaf pickup. Both physical and notification methods are being tested to determine the most effective (at reducing runoff to the lakes) and efficient (staff and resident time) to complete this task.</p>	
Other	25,000		
	<u>\$ 25,000</u>		

		<b>Local Public Drainage Problems</b>	Project No. 10552
GO	\$ 125,000	<p>This project is an upgrade of the low point serving Cumberland Lane at Richland Street. Future projects include relief of the Silver Road low point and rerouting the storm sewer to Lake Monona. The funding includes reauthorizing \$125,000 in GO borrowing from 2015 appropriations.</p>	
Other	-		
	<u>\$ 125,000</u>		

		<b>Lower Badger Mill Creek Watershed</b>	Project No. 10948
GO	\$ 180,000	<p>This project provides for design, installation, and acquisition of lands to implement the regional storm water management plan for the Lower Badger Mill Creek Watershed, as required by the Urban Service Boundary Permit. Development within this watershed is contingent upon implementation of this plan. Full implementation is expected to occur over five to ten years, and will be primarily funded by impact fees to lands within the watershed, levied at the time of development and indexed for inflation. Approximately 12% of the cost associated with this project is the responsibility of the Stormwater Utility with the remainder recovered via impact fees and/or assessments. The schedule will be revised based on rate of development in the area. Projects for 2016 include survey, design and construction of a regional retention basin facility on land recently purchased in conjunction with the Parks Department immediately west of Hawks Landing abutting Pioneer Road. The funding for 2016 includes \$720,000 in impact fees and \$180,000 of GO borrowing.</p>	
Other	820,000		
	<u>\$ 1,000,000</u>		

		<b>Madison Beaches Water Quality Management</b>	Project No. 10961
GO	\$ -	<p>This project continues the City's efforts to maintain clean beaches. A full enclosure with sand filter and UV treatment has been in operation at Bernie's Beach for three seasons and deflectors were employed to isolate or move algae from the BB Clark and Warner Park Beaches. The reinstallation of these devices will be supported by the Stormwater Operating Budget in 2016. Funding for this project will replace the enclosure at Bernie's Beach. Funds included in 2020 are for design of a full permanent enclosure swimming system at Vilas Park Beach on Lake Wingra.</p>	
Other	25,000		
	<u>\$ 25,000</u>		

		<b>Major Roadway Culvert Crossings</b>	Project No. 10323
GO	\$ 115,000	<p>This project will construct major (larger size) stormwater culvert crossings under roadways in areas of new development or in areas impacted by new development. When the crossing is entirely within a newly platted street, the city funds the proportion of the total project cost that can be attributed to a culvert end area in excess of 64 square feet. The funding is a reauthorization of 2015 appropriation.</p>	
Other	-		
	<u>\$ 115,000</u>		

		<b>McKenna Blvd Reconstruction</b>	Project No. 10878
GO	\$ 36,000	This project is the Stormwater component of a Major Streets project. The construction year is 2016.	
Other	4,000		
	<u>\$ 40,000</u>		

		<b>Pavement Management</b>	Project No. 10540
GO	\$917,500	This project is the Stormwater component of Pavement Management projects with Major Streets. 2016 projects include the following: Fordem Avenue utility replacement with resurfacing (\$43,700 in Stormwater reserves, \$393,300 in GO); resurfacing with storm sewer (\$28,300 in Stormwater reserves, \$254,200 in GO); and Walter Street and Sargent Street resurfacing with the Water Utility (\$30,000 in Stormwater reserves, \$270,000 in GO).	
Other	102,000		
	<u>\$ 1,019,500</u>		

		<b>Rain Gardens</b>	Project No. 10555
GO	\$ -	The City of Madison promotes the construction of public and private rain gardens. The focus is to install gardens in areas that drain directly to lakes without other significant methods of stormwater treatment. In 2015, twelve street terrace rain gardens are being built, bringing the total to 101 rain gardens constructed in the public right of way or on lands owned by the City. Additionally, 478 private rain gardens are registered with the City, for a total of 579 rain gardens. This project funds rain gardens on projects associated with street reconstruction and resurfacing projects. Residents are required to pay \$400 towards the cost of a terrace rain garden with the remainder, typically \$1,500, being funded by the Stormwater Utility. Other funding is from Utility reserves. A grant from Dane County for 2015 and 2016 has further reduced residents costs to \$100 per garden. 2016 funds include \$15,000 from the County and \$80,000 from Stormwater reserves.	
Other	95,000		
	<u>\$ 95,000</u>		

		<b>Reconstruction Streets</b>	Project No. 10226
GO	\$ 36,000	This is the Stormwater component of the Major Streets project (\$4,000 in Stormwater reserves, \$36,000 in GO).	
Other	4,000		
	<u>\$ 40,000</u>		

		<b>Royster Clark Development Phase 2</b>	Project No. 10250
GO	\$ 57,600	This is the Stormwater component of the Major Streets project (\$6,400 in Stormwater reserves, \$57,600 in GO). The construction year is 2016.	
Other	6,400		
	<u>\$ 64,000</u>		

		<b>Rural to Urban Streets</b>	Project No. 10204
GO	\$ 713,800	This is the Stormwater component of the Major Streets project. 2016 projects include the following: Portage Road - Hayes to Diloreto (\$57,800 in Stormwater reserves, \$126,200 in GO); N Sherman Avenue - Golf Parkway North (\$13,200 in Stormwater reserves, \$118,800 in GO); and Turner/Allis Avenue reconstruction (\$13,200 in Stormwater reserves, \$118,800 in GO).	
Other	84,200		
	<u>\$ 798,000</u>		

		<b>Service Building Improvements (Engineering)</b>	Project No. 10192
GO	\$ 900,000	This project is for replacement of existing mechanical equipment, which has outlived its useful life, and additions/upgrades to the Engineering Services Building. Funding for this project is split between Sewer Utility, Stormwater Utility and Engineering-Other (Landfill). Design and bidding is expected to take place in 2015, but the construction will not occur until 2016. \$900,000 is included in the 2015 Stormwater capital budget for this project and have been reauthorized for 2016. Other funding is from Stormwater Reserves.	
Other	34,700		
	<u>\$ 934,700</u>		

		<b>Shorelines</b>	Project No. 10340
GO	\$ 540,000	This project supports the Shoreline Improvement Program that makes large-scale improvements to the public shoreline of lakes, creeks, and rivers. The annual action of lake ice requires periodic maintenance of shorelines. Projects scheduled for 2016 include 1) The Warner Park Boat Launch Breakwater, which has been deteriorating for a significant amount of time and requires repair annually (\$50,000 in Stormwater reserves, \$450,000 in GO); and 2) Monona Bay and John Nolen Causeway, which includes many areas around the south and west sides of the bay that are in need of limited shoreline repairs (\$10,000 in Stormwater reserves, \$90,000 in GO).	
Other	60,000		
	<u>\$ 600,000</u>		

		<b>Starkweather Creek Watershed</b>	Project No. 10334
GO	\$ 360,000	This project funds improvements to the Starkweather Creek drainage basin including ponds and channel restoration. The projects planned for 2016 include reconstruction of the East Towne Retention Basin.	
Other	40,000		
	<u>\$ 400,000</u>		

		<b>Storm Box Replacement</b>	Project No. 10317
GO	\$ 270,000	This is a continuing program to systematically replace aged and failing storm sewer box culverts. The funding is a reauthorization of 2015 appropriation.	
Other	-		
	<u>\$ 270,000</u>		

		<b>Storm Improvements Developing Areas</b>	Project No. 10557
GO	\$ -	This project funds additions to the stormwater management system, typically in developing areas. Storm sewers and stormwater facilities in newly developing areas are 100% assessable. In 2016, work is planned for the area near the intersection of Portage and Hayes Roads and includes the construction of Portage Road north of Hayes. This project will be funded through special assessment revenue. The funding includes reauthorizing \$50,000 in Special Assessments from 2015 appropriations.	
Other	100,000		
	<u>\$ 100,000</u>		

		<b>Storm Sewer with Streets Projects</b>	Project No. 10947
GO	\$ 97,600	This is a continuing program to provide mainline storm sewer improvements, replacements, and rehabilitation in conjunction with City streets being reconstructed and resurfaced. This project also consists of installing storm sewer to serve streets being converted from a rural to urban section.	
Other	10,900		
	<u>\$ 108,500</u>		

		<b>Stormwater Basins</b>	Project No. 10341
GO	\$ 535,000	This project funds repairs and constructs stormwater detention and retention basins. These basins are designed to reduce flooding and to capture sediment. By removing sediment from stormwater prior to discharge to the water body, phosphorus and other pollutants are also captured. Stormwater basins are the most cost effective way to remove sediment from urban storm water. Specific projects in 2016 include Wheeler Road Retention basin construction. This is one of the last untreated discharge points to Cherokee Marsh. Other funding for the project are Stormwater Reserves. The funding includes reauthorizing \$40,000 in GO borrowing from the 2015 appropriation.	
Other	55,000		
	<u>590,000</u>		
	<u>\$ 590,000</u>		

		<b>Stormwater Improvements On Streets</b>	Project No. 10556
GO	\$ -	This project funds smaller drainage repair and initial construction projects Citywide unrelated to street reconstruction projects. This work is typically too small to be effectively bid out in individual packages. This project will be funded through Stormwater Reserves.	
Other	225,000		
	<u>225,000</u>		
	<u>\$ 225,000</u>		

		<b>Street Cleaning Equipment</b>	Project No. 10554
GO	\$ -	This project funds replacements of existing street sweeping machines. Street sweepers require a high level of maintenance and are recommended for replacement on a five year cycle. Funding in 2016 is for the replacement of two mechanical street sweepers. Other funding is from the sale of the replaced units (\$20,000) and Utility reserves (\$385,000).	
Other	405,000		
	<u>405,000</u>		
	<u>\$ 405,000</u>		

		<b>TMDL Compliance</b>	Project No. 10343
GO	\$ 765,000	This project funds work specifically related to compliance with the WDNR/EPA Total Maximum Daily Load (TMDL) mandate for discharges to the Rock River Watershed. The work in 2016 includes: 1) funding for participation in the Adaptive Management Program led by the Madison Metropolitan Sewerage District (MMSD). This project was approved by the Common Council in 2012 to test a pilot means for TMDL compliance. 2) funding for investigation of other methods of compliance with the TMDL including a leaf collection study (with the US Geological Survey and the Wisconsin Department of Natural Resources). 3) funding for design, land acquisition and construction of an alum treatment system proposed for the current private quarry pond behind the Swiss Colony lands on Milwaukee Street. This project will be funded through GO borrowing (\$765,000) and Stormwater reserves (\$295,000).	
Other	295,000		
	<u>1,060,000</u>		
	<u>\$ 1,060,000</u>		

		<b>Upper Badger Mill Creek Watershed</b>	Project No. 10949
GO	\$ -	This project is for survey, design, permitting, acquisition of lands, and construction of a regional storm water management system consisting of greenways and retention ponds. No work is scheduled for 2016. Future work includes a new culvert crossing at Raymond Road, a new culvert crossing at CTH M, and a pond between Mid Town Road and Raymond Road. The Utility's portion of the cost of the work is estimated at 60%, since the existing development within the watershed benefits from the improvements. The remaining costs will be recovered from impact fees and special assessments. The next large project is construction of a retention pond on the "Marty" property, scheduled in 2020.	
Other	-		
	<u>-</u>		
	<u>\$ -</u>		

		<b>Urban Best Management Practices</b>	Project No. 10344
GO	\$ 410,000	This project constructs stormwater treatment devices designed to improve stormwater quality being discharged to the waters of the state. The devices constructed by this project remove sediment from the stormwater and the associated phosphorus. These devices are normally installed in conjunction with street reconstruction and resurfacing projects and are targeted toward critical areas that drain directly to Lake Monona, Lake Mendota and Lake Wingra. All TP and TSS reductions associated with these projects are counted toward TMDL mandated reductions. The funding includes reauthorizing \$50,000 in GO borrowing from 2015 appropriations.	
Other			
	<u>\$ 410,000</u>		

		<b>Washington Avenue, West (Regent to Bedford)</b>	Project No. 10259
GO	\$ -	This is the Stormwater component of the Major Streets project. Construction is planned for 2020.	
Other	-		
	<u>\$ -</u>		

		<b>West Towne Path</b>	Project No. 10165
GO	\$ 94,500	This is the Stormwater component of the Bicycle and Pedestrian project. This project is a bike and pedestrian path that connects the existing West Towne Path at Struck Street to the Age Junction Path at S. Junction Road. The project will increase bike and pedestrian mobility on the west side of Madison and make a vital connection to a major north-south bike path extending from Verona to north of Mineral Point Road and roughly paralleling CTH M. The Stormwater component is funded by GO borrowing (\$94,500) and Stormwater reserves (\$10,500).	
Other	10,500		
	<u>\$ 105,000</u>		

		<b>Willow Creek Storm Sewer</b>	Project No. 10959
GO	\$ -	This is a continuing project to reduce storm water flooding on the University Avenue corridor from Highland Avenue to Shorewood Boulevard. Previous phases constructed a relief sewer from the outlet at the Willow Creek to the University Avenue and Grand Avenue intersection. No work is planned for 2016. Future phases will extend the sewer westerly along University Avenue from Grand Avenue (current terminus) to Farley Avenue/University Bay.	
Other	-		
	<u>\$ -</u>		

		<b>Wingra Creek Storm Sewer</b>	Project No. 10553
GO	\$ -	This project will provide funding for shoreline and embankment work in the Wingra Creek corridor to enhance stormwater conveyance and water quality, and to provide a more enhanced corridor for public usage. Planning, design, and permitting began in 2003, with implementation phases proposed over several years. The most recent phase was completed in spring of 2015. Future projects will include the last section from Olin Ave to Lake Monona in years 2017 - 2021.	
Other	-		
	<u>\$ -</u>		



**2016  
Capital Budget  
Summary**

**Agency Name: Stormwater Utility**

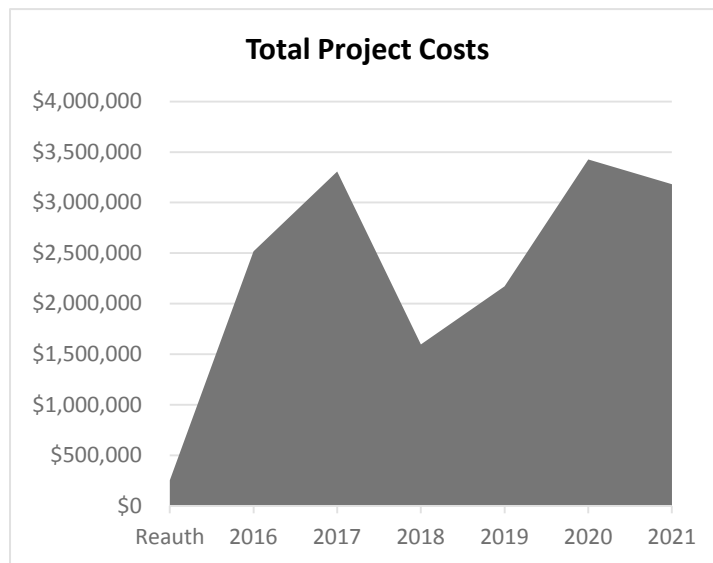
**Agency No. 84**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Asset Management System	200,000	200,000	-	200,000	200,000
2 Backyard Drainage Problems	145,000	50,000	45,000	5,000	50,000
3 Capitol Square Pavement Replacement	100,000	100,000	90,000	10,000	100,000
4 CIPP Lining Storm Sewer	200,000	200,000	180,000	20,000	200,000
5 City View Drive	462,500	462,500	-	462,500	462,500
6 Darbo Webb Connection	40,000	-	-	-	-
7 Dredging Projects	100,000	100,000	90,000	10,000	100,000
8 Equipment and Vehicles	405,000	405,000	-	405,000	405,000
9 Greenway Improvements	675,000	675,000	607,500	67,500	675,000
10 Inter-Municipal Stormwater Mgmt	1,175,300	1,175,300	750,300	425,000	1,175,300
11 Jeffy Trail Improvements	50,000	50,000	45,000	5,000	50,000
12 Lake Wingra Watershed Management	25,000	25,000	-	25,000	25,000
13 Local (Public) Drainage Problems	125,000	125,000	125,000	-	125,000
14 Lower Badger Mill Creek Watershed	1,000,000	1,000,000	180,000	820,000	1,000,000
15 Madison Beaches Water Quality Management	25,000	25,000	-	25,000	25,000
16 Major Roadway Culvert Crossings	115,000	115,000	115,000	-	115,000
17 McKenna Boulevard Reconstruction	40,000	40,000	36,000	4,000	40,000
18 Pavement Management	1,294,900	1,019,500	917,500	102,000	1,019,500
19 Rain Gardens	95,000	95,000	-	95,000	95,000
20 Reconstruction Streets	692,000	40,000	36,000	4,000	40,000
21 Royster Clark Development Phase 2	64,000	64,000	57,600	6,400	64,000
22 Rural to Urban Streets	1,236,000	448,000	713,800	84,200	798,000
23 Service Building Improvements	34,700	34,700	900,000	34,700	934,700
24 Shorelines	600,000	600,000	540,000	60,000	600,000
25 Starkweather Creek Watershed	850,000	400,000	360,000	40,000	400,000
26 Storm Box Replacement	270,000	270,000	270,000	-	270,000
27 Storm Improvements Developing Areas	100,000	100,000	-	100,000	100,000
28 Storm Sewer With Streets Projects	108,500	108,500	97,600	10,900	108,500
29 Stormwater Basins	890,000	590,000	535,000	55,000	590,000
30 Stormwater Improvements On Streets	225,000	225,000	-	225,000	225,000
31 Street Cleaning Equipment	405,000	405,000	-	405,000	405,000
32 TMDL Compliance	2,035,000	1,060,000	765,000	295,000	1,060,000
33 Upper Badger Mill Creek Watershed	-	-	-	-	-
34 Urban Best Management Practices	410,000	410,000	410,000	-	410,000
35 Washington Ave, W (Regent To Bedford)	90,000	-	-	-	-
36 West Towne Path	105,000	105,000	94,500	10,500	105,000
37 Willow Creek Storm Sewer	125,000	-	-	-	-
38 Wingra Creek Corridor	-	-	-	-	-
<b>Total</b>	<b>\$ 14,512,900</b>	<b>\$ 10,722,500</b>	<b>\$ 7,960,800</b>	<b>\$ 4,011,700</b>	<b>\$ 11,972,500</b>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Streets Division**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Streets Biodigester	35,885	-	-	-	-	-	-
2 Streets Emerald Ash Borer	-	786,333	2,599,806	1,278,805	1,278,805	1,278,805	1,406,686
3 Streets Equipment	217,092	691,000	410,000	167,000	245,000	1,563,000	1,280,000
4 Streets Minor Building Imp Rep	-	385,325	109,000	151,000	193,000	310,000	120,000
5 Streets Paving Bowman Field	-	30,000	-	-	-	-	-
6 Streets Yard Improvements	-	625,000	188,600	-	454,900	275,000	375,000
<b>Total</b>	<b>\$ 252,977</b>	<b>\$ 2,517,658</b>	<b>\$ 3,307,406</b>	<b>\$ 1,596,805</b>	<b>\$ 2,171,705</b>	<b>\$ 3,426,805</b>	<b>\$ 3,181,686</b>

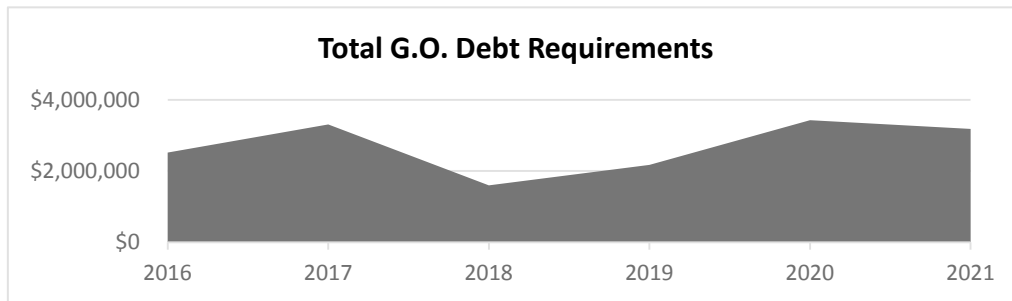


**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Streets Division

Agency No. 44

	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>All Projects Expenditures:</b>							
Building	35,885	385,325	109,000	151,000	193,000	310,000	120,000
Land Improvements	-	1,441,333	2,788,406	1,278,805	1,733,705	1,553,805	1,781,686
Machinery and Equipment	217,092	691,000	410,000	167,000	245,000	1,563,000	1,280,000
<b>Total Project Costs</b>	<b>\$ 252,977</b>	<b>\$ 2,517,658</b>	<b>\$ 3,307,406</b>	<b>\$ 1,596,805</b>	<b>\$ 2,171,705</b>	<b>\$ 3,426,805</b>	<b>\$ 3,181,686</b>
<b>Funding Sources:</b>							
GO Borrowing	252,977	2,517,658	3,307,406	1,596,805	2,171,705	3,426,805	3,181,686
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 252,977</b>	<b>\$ 2,517,658</b>	<b>\$ 3,307,406</b>	<b>\$ 1,596,805</b>	<b>\$ 2,171,705</b>	<b>\$ 3,426,805</b>	<b>\$ 3,181,686</b>
<b>Estimated Annual Debt Service</b>							
G.O. General Fund	32,887	327,296	429,963	207,585	282,322	445,485	413,619
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Streets Division**

**Agency No. 44**

		<b>Streets Biodigester</b>	Project No. 11007
GO	\$	35,885	This project will support continued analysis regarding the feasibility of a biodigester in Madison in conjunction with local partners. The digester will convert organic material into biogas and compost. The biogas would be used to power electrical generators. The generators would supply electricity, heat, and cooling for City buildings that would be built in conjunction with the digester. The biogas will also provide some fuel for City vehicles. The 2016 CIP does not include funding for a biodigester. The GO borrowing is a reauthorization of 2015 appropriations.
Other		-	
		\$ 35,885	
		<b>Streets Emerald Ash Borer (EAB)</b>	Project No. 11008
GO	\$	786,333	This project funds the Streets portion of the City's EAB mitigation efforts. 2016 funds will be used to purchase on-street chippers and a large brush processor. The adopted funding also supports the cost of two stump grubbing crews.
Other		-	
		\$ 786,333	
		<b>Streets Equipment</b>	Project No. 11002
GO	\$	908,092	This project provides funds to replace existing Streets equipment. Purchases planned for 2016 include patrol trucks, loaders, tractors, Toolcat work machines, and Kubota tractors. The funding includes reauthorizing \$217,092 in GO borrowing from 2015 appropriations.
Other		-	
		\$ 908,092	
		<b>Streets Minor Building Improvements and Repairs</b>	Project No. 11001
GO	\$	385,325	This is a continuing project to fund the replacement and upgrade of facility and grounds components at the Streets Division's vehicle bays, office and storage sites. Work is performed to replace or improve components that are damaged, have aged beyond their useful life, or for other reasons detract from effective and efficient delivery of service. This project funds upgrades and maintenance efforts at the existing Streets Division facility. Projects planned for 2016 include improvements/repairs to the wash bays, cameras, overhead doors, pole barn, salt shed, locks/keys, and the security system.
Other		-	
		\$ 385,325	
		<b>Streets Paving Bowman Field</b>	Project No. 17431
GO	\$	30,000	The project includes funding for the Streets portion of resurfacing the parking lot at Bowman Field. The Streets Division uses Bowman Field for Driver Training and snow dumping during the winter months.
Other		-	
		\$ 30,000	
		<b>Streets Yard Improvements</b>	Project No. 11005
GO	\$	625,000	This project is a continuing program to maintain and improve all of the Streets Division drop off sites. Projects planned for 2016 include improvements to pavement and to a material storage bunker on Sycamore Avenue.
Other		-	
		\$ 625,000	

**2016  
Capital Budget  
Summary**

**Agency Name: Streets Division**

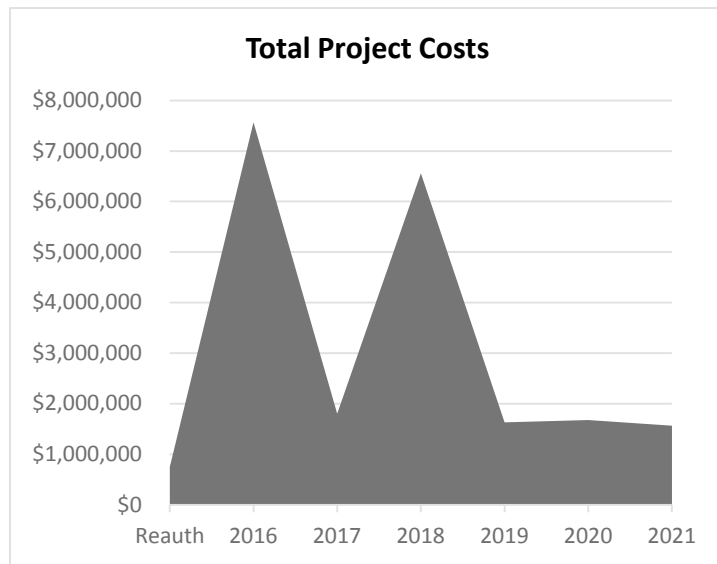
**Agency No. 44**

<b>Project Name</b>	<b>Agency Request</b>	<b>Executive</b>	<b>Adopted</b>		
			<b>GO Borrowing</b>	<b>Other Funding</b>	<b>Total</b>
1 Streets Biodigester	312,385	35,885	35,885	-	35,885
2 Streets Emerald Ash Borer	786,333	786,333	786,333	-	786,333
3 Streets Equipment	908,092	908,092	908,092	-	908,092
4 Streets Minor Building Imp Rep	385,325	385,325	385,325	-	385,325
5 Streets Paving Bowman Field	-	-	30,000	-	30,000
6 Streets Yard Improvements	625,000	625,000	625,000	-	625,000
<b>Total</b>	<u>\$ 3,017,135</u>	<u>\$ 2,740,635</u>	<u>\$ 2,770,635</u>	<u>\$ 0</u>	<u>\$ 2,770,635</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Traffic Engineering**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 New TE Vehicle	-	40,000	-	-	-	-	-
2 Public Safety Radio System	450,000	6,000,000	450,000	5,000,000	50,000	50,000	50,000
3 Sign Bridge Inspection	-	60,000	-	-	-	-	-
4 Street Light Installation	100,000	500,000	594,000	615,000	625,000	640,000	655,000
5 Traffic Safety Infrastructure	50,000	100,000	100,000	100,000	100,000	100,000	100,000
6 Traffic Signal Installation	150,000	510,000	542,000	718,160	720,000	740,000	760,000
7 URD/URC Install	-	108,000	116,700	126,000	136,100	147,000	-
8 Wayfinding Signage	-	250,000	-	-	-	-	-
<b>Total</b>	<b>\$ 750,000</b>	<b>\$ 7,568,000</b>	<b>\$ 1,802,700</b>	<b>\$ 6,559,160</b>	<b>\$ 1,631,100</b>	<b>\$ 1,677,000</b>	<b>\$ 1,565,000</b>



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Traffic Engineering

Agency No. 45

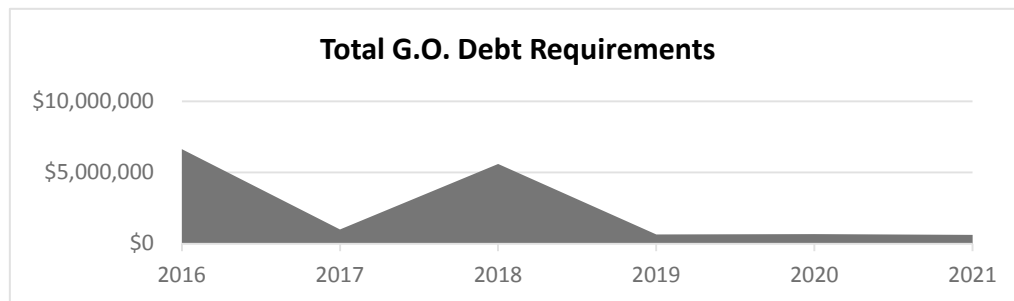
All Projects Expenditures:	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
Bridge	-	60,000	-	-	-	-	-
Land Improvements	50,000	100,000	100,000	100,000	100,000	100,000	100,000
Machinery and Equipment	450,000	6,040,000	450,000	5,000,000	50,000	50,000	50,000
Streetlighting	100,000	608,000	710,700	741,000	761,100	787,000	655,000
Traffic Signals	150,000	760,000	542,000	718,160	720,000	740,000	760,000
<b>Total Project Costs</b>	<b>\$ 750,000</b>	<b>\$ 7,568,000</b>	<b>\$ 1,802,700</b>	<b>\$ 6,559,160</b>	<b>\$ 1,631,100</b>	<b>\$ 1,677,000</b>	<b>\$ 1,565,000</b>

**Funding Sources:**

Transfer From General Fund	-	60,000	-	-	-	-	-
State Sources	-	110,000	120,000	120,000	120,000	120,000	180,000
County Sources	-	110,000	110,000	110,000	110,000	110,000	30,000
Other Govt Pmt For Services	-	50,000	50,000	50,000	75,000	50,000	70,000
Awards & Damages	-	55,000	55,000	55,000	390,000	55,000	55,000
Transfer From Cap Proj Fund	-	435,000	350,000	500,000	150,000	520,000	610,000
Transfer From Special Assessmt	-	108,000	116,700	126,000	136,100	147,000	-
<b>Total Other Sources</b>	<b>\$ 0</b>	<b>\$ 928,000</b>	<b>\$ 801,700</b>	<b>\$ 961,000</b>	<b>\$ 981,100</b>	<b>\$ 1,002,000</b>	<b>\$ 945,000</b>
GO Borrowing	750,000	6,640,000	1,001,000	5,598,160	650,000	675,000	620,000
Non-GF GO	-	-	-	-	-	-	-
<b>Total G.O. Debt</b>	<b>\$ 750,000</b>	<b>\$ 6,640,000</b>	<b>\$ 1,001,000</b>	<b>\$ 5,598,160</b>	<b>\$ 650,000</b>	<b>\$ 675,000</b>	<b>\$ 620,000</b>

**Estimated Annual Debt Service**

G.O. General Fund	97,500	863,200	130,130	727,761	84,500	87,750	80,600
G.O. Non-General Fund	-	-	-	-	-	-	-



**2016  
Capital Budget**

**Agency Name: Traffic Engineering**

**Agency No. 45**

**New TE Vehicle**

Project No. 17070

GO	\$ 40,000	This project will provide funding to purchase a vehicle that will be utilized for traffic incident investigations, general maintenance during painting season, and back up.
Other	-	
	\$ 40,000	

**Public Safety Radio System**

Project No. 10420

GO	\$ 6,450,000	This project provides continued funding for the purchase of upgraded digital emergency communication equipment to be compliant with the Dane County Emergency communication system. Purchases scheduled for 2016 include a logging recorder and replacement of user radios and radio service monitors. The plan prioritizes the system's essential needs and gives the City the flexibility to spread out the costs over four years (2014 to 2018). All other components of the City's radio emergency system will be under factory support until 2018. The funding includes reauthorizing \$450,000 in GO borrowing from 2015 appropriations.
Other	-	
	\$ 6,450,000	

**Street Light Installation**

Project No. 10418

GO	\$ 150,000	This project provides funding for the upgrade/replacement of older street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. Other funding sources are from City capital projects or state, county, other municipalities and private contributions for street light infrastructure installed at locations outside or adjacent to the City's jurisdiction. The funding includes reauthorizing \$100,000 in GO Borrowing authority from 2015 appropriations.
Other	450,000	
	\$ 600,000	

**Sign Bridge Inspection**

Project No. 1

GO	\$ -	This project replaces the "Traffic Counting Program" project. This project provides funding to support a sign bridge inspection to be carried out by Traffic Engineering. The project will be funded by a direct appropriation to capital.
Other	60,000	
	\$ 60,000	

**Traffic Safety Infrastructure**

Project No. 10428

GO	\$ 150,000	This program improves traffic safety and accessibility for pedestrians, bicyclists, motorists and transit users. Specific initiatives includes geometric improvements such as realignments, construction and reconstruction of corner radii, traffic islands, median breaks, turn lanes, guardrails, and safety and other traffic control devices. This project also includes the design and local share of State Highway Hazard Elimination program funded projects, signs, in-street pedestrian signs and traffic safety studies. The funding includes reauthorizing \$50,000 in GO borrowing from 2015 appropriations.
Other	-	
	\$ 150,000	



		<b>Traffic Signal Installation</b>	Project No. 10427
GO	\$ 350,000	This project is a continuing program to replace and modernize Madison’s traffic signal network. Major initiatives will include upgrades to existing signals, controllers, system master controllers, signal coordination, conflict monitors, light emitting diode (LED) signals, signal heads, cable and other signal equipment. Other funding is provided from state, county, other municipalities and private contributions for traffic signal infrastructure installed at locations outside of or adjacent to the City's jurisdiction. The funding includes reauthorizing \$150,000 in GO borrowing from 2015 appropriations.	
Other	310,000		
	<u>\$ 660,000</u>		

		<b>URD/URC Install</b>	Project No. 10419
GO	\$ -	This is a continuing project to install street lighting in newly developed and reconstructed areas where electrical power lines are underground. The actual costs are related to the amount of new residential or commercial development. Costs are assessed directly to the property owners and funds are placed in a segregated revolving fund. No levy supported funds are used in this program.	
Other	108,000		
	<u>\$ 108,000</u>		

		<b>Wayfinding Signage</b>	Project No. 17071
GO	\$ 250,000	This project is a continuing program to replace and modernize Madison’s traffic signal network. Major initiatives will include upgrades to existing signals, controllers, system master controllers, signal coordination, conflict monitors, light emitting diode (LED) signals, signal heads, cable and other signal equipment. Other funding is provided from other capital budget sources or state, county, other municipalities and private contributions for traffic signal infrastructure installed at locations outside of or adjacent to the City's jurisdiction. The funding includes reauthorizing \$150,000 in GO borrowing from 2015 appropriations.	
Other	-		
	<u>\$ 250,000</u>		

**2016  
Capital Budget  
Summary**

Agency Name: Traffic Engineering

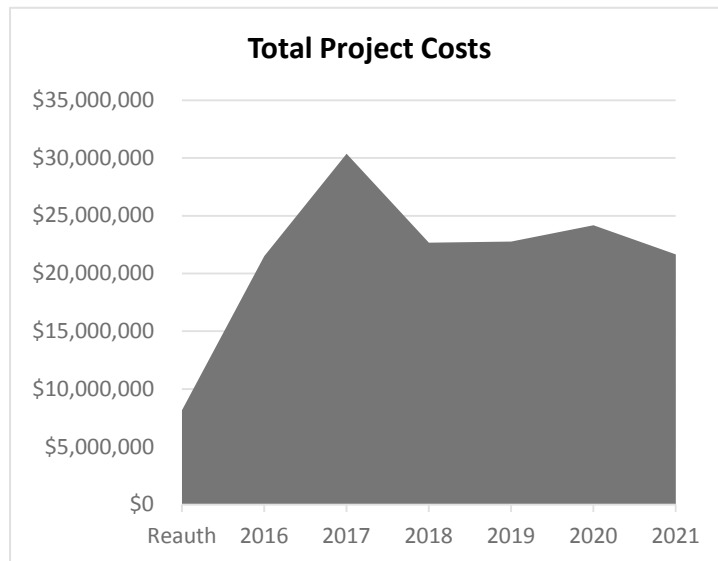
Agency No. 45

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 New TE Vehicle	40,000	40,000	40,000	-	40,000
2 Public Safety Radio System	6,450,000	6,450,000	6,450,000	-	6,450,000
3 Sign Bridge Inspection	60,000	60,000	-	60,000	60,000
4 Street Light Installation	600,000	600,000	150,000	450,000	600,000
5 Traffic Safety Infrastructure	150,000	150,000	150,000	-	150,000
6 Traffic Signal Installation	660,000	660,000	350,000	310,000	660,000
7 URD/URC Install	108,000	108,000	-	108,000	108,000
8 Wayfinding Signage	250,000	250,000	250,000	-	250,000
<b>Total</b>	<u>\$ 8,318,000</u>	<u>\$ 8,318,000</u>	<u>\$ 7,390,000</u>	<u>\$ 928,000</u>	<u>\$ 8,318,000</u>

**2016  
Capital Budget  
Capital Improvement Program**

**Agency Name: Water Utility**

Project	Reauth	2016	2017	2018	2019	2020	2021
1 Arbor Hills Fire Flow Supply	642,000	-	-	-	-	-	-
2 Asset Management System	-	200,000	-	-	-	-	-
3 Booster Station #106 Reconstruction	-	981,000	-	-	1,429,000	-	-
4 Far West Elevated Reservoir	-	284,000	2,761,000	1,899,000	-	736,000	-
5 Hillcrest Drive	-	520,000	-	-	-	-	-
6 Lakeview Reservoir Reconstruction	2,080,000	1,380,000	826,000	1,695,000	-	-	-
7 Paterson St Operations Center Remodel	4,444,000	1,795,000	2,845,000	400,000	-	-	-
8 Pump Station Improvements	-	448,000	862,000	561,000	967,000	616,000	168,000
9 Unit Well No. 8 Reconstruction	20,000	50,000	5,000	110,000	55,000	758,000	2,770,000
10 Voc Air Stripper at Well 18	-	-	10,000	260,000	1,660,000	2,400,000	-
11 Water Mains - New	-	1,350,000	1,451,000	1,560,000	1,677,000	1,803,000	1,803,000
12 Water Mains Replace Rehab Improve	-	11,719,000	12,655,000	13,525,000	14,466,000	15,484,000	14,782,000
13 Water Utility Facility Improvements	-	1,307,000	1,496,000	1,605,000	1,722,000	1,838,000	1,028,800
14 Well 12 Conversion	631,000	919,000	-	-	-	-	-
15 Well 19 Iron/Manganese Filter	100,000	485,000	3,531,000	-	-	-	-
16 Well 29 Filter Capacity Expansion	-	-	-	504,000	-	-	-
17 Zone 4 Fire Flow Supply Augment	250,000	70,000	3,925,000	550,000	744,000	-	-
18 Zones 7 & 8 Supply: Whitney Way	-	-	-	-	45,000	541,000	1,102,000
<b>Total</b>	<b>\$ 8,167,000</b>	<b>\$ 21,508,000</b>	<b>\$ 30,367,000</b>	<b>\$ 22,669,000</b>	<b>\$ 22,765,000</b>	<b>\$ 24,176,000</b>	<b>\$ 21,653,800</b>



**2016  
Capital Budget  
Expenditure Categories and Funding Sources**

Agency Name: Water Utility

Agency No. 86

	Capital Budget	Future Year Estimates					
	Reauth	2016	2017	2018	2019	2020	2021
<b>All Projects Expenditures:</b>							
Building	7,525,000	6,069,000	14,523,000	4,589,000	2,219,000	2,842,000	4,681,800
Land	-	-	-	-	-	321,000	-
Machinery and Equipment	-	580,000	942,000	1,791,000	2,230,000	2,990,000	387,000
Street	-	520,000	-	-	-	-	-
Water Network	642,000	14,339,000	14,902,000	16,289,000	18,316,000	18,023,000	16,585,000
<b>Total Project Costs</b>	<u>\$ 8,167,000</u>	<u>\$ 21,508,000</u>	<u>\$ 30,367,000</u>	<u>\$ 22,669,000</u>	<u>\$ 22,765,000</u>	<u>\$ 24,176,000</u>	<u>\$ 21,653,800</u>
<b>Funding Sources:</b>							
Reserves Applied	-	200,000	-	-	-	-	-
Revenue Bonds - Capitalized	8,167,000	21,308,000	30,367,000	22,669,000	22,765,000	24,176,000	21,653,800
<b>Total Other Sources</b>	<u>\$ 8,167,000</u>	<u>\$ 21,508,000</u>	<u>\$ 30,367,000</u>	<u>\$ 22,669,000</u>	<u>\$ 22,765,000</u>	<u>\$ 24,176,000</u>	<u>\$ 21,653,800</u>

**2016  
Capital Budget**

**Agency Name: Water Utility**

**Agency No. 86**

		<b>Arbor Hills Fire Flow Supply</b>	Project No. 10435
GO	\$ -	This project is the final phase of the booster pump station 118 project that began in 2012. This project supports the fourth and final stage with the construction of the cannonball pipeline. The funding source is reauthorized revenue bonds from 2015 appropriations.	
Other	642,000		
	<u>\$ 642,000</u>		

		<b>Asset Management System</b>	Project No. 17097
GO	\$ -	This project will develop a city-wide asset management program designed to manage city assets. This will include a software system where specific program area functions will be configured to meet the needs of Public Works including Stormwater Utility, Engineering, Traffic Engineering, Water Utility and possibly other agencies.	
Other	200,000		
	<u>\$ 200,000</u>		

		<b>Booster Station #106 Reconstruction</b>	Project No. 10444
GO	\$ -	This project will provide hydraulic capacity improvements at booster pump station 106. The project will be funded with revenue bonds.	
Other	981,000		
	<u>\$ 981,000</u>		

		<b>Far West Elevated Reservoir</b>	Project No. 10445
GO	\$ -	This project combines 2014 capital projects #14 (zone 11 Blackhawk elevated reservoir) and #23 into one. The intent is to combine pressure zones 10 and 11, and construct a single far west side 1 million gallon elevated reservoir to hydraulically balance the two zones and supplement the storage at High Point Road. The 250,000 gallon High Point Road reservoir is reaching its capacity and does not provide sufficient emergency reserve capacity. Providing minimum fire flow requirements to this area of the distribution system is necessary to meet minimum utility standards. The project also provides a second feed to the area by using booster station 128, improving reliability. This 2006 Water Master Plan identified two elevated reservoirs for the far west side and this project will combine those two projects. Other funding is from revenue bonds.	
Other	284,000		
	<u>\$ 284,000</u>		

		<b>Hillcrest Drive</b>	Project No. 11091
GO	\$ -	This project is the Water Utility's portion of the Major Streets Hillcrest Drive project (Rural to Urban Streets). The project includes replacement of water main. Construction is planned for 2016.	
Other	520,000		
	<u>\$ 520,000</u>		

		<b>Lakeview Reservoir Reconstruction</b>	Project No. 10439
GO	\$ -	This project will continue reconstruction efforts at Lakeview Reservoir. The funding includes \$2,080,000 in reauthorized revenue bonds from 2015 appropriations.	
Other	3,460,000		
	<u>\$ 3,460,000</u>		

		<b>Paterson Street Operations Center Remodel</b>	Project No. 10442
GO	\$ -	This project funds rebuilding of the Water Utility operations center at Paterson Street. Construction began in 2015 and will be completed in 2017. The reconstructed space will address existing space limitations and improve employee safety. The funding includes \$4,444,000 in reauthorized revenue bonds from 2015 appropriations.	
Other	6,239,000		
	<u>\$ 6,239,000</u>		

		<b>Pump Station Improvements</b>	Project No.	10446
GO	\$	-	This project includes improvements to pump station, pressure reducing valve (PRV) stations, well	
Other		448,000	improvements and tasks recommended by the Water Utility Master Plan. Water Utility reserves will	
			pay for 2016 improvements.	
		<u>\$ 448,000</u>		
		<b>Unit Well No. 8 Reconstruction</b>	Project No.	10944
GO	\$	-	The project upgrades and replaces well 8. The project scope includes installation of a filter for iron	
Other		70,000	and manganese to address current water quality issues at well 8. The funding includes reauthorizing	
			\$20,000 in revenue bonds from 2015 appropriations.	
		<u>\$ 70,000</u>		
		<b>VOC Air Stripper at Well 18</b>	Project No.	12016
GO	\$	-	This project will construct a volatile organic compound (VOC) air stripper at well 18. Recent water	
Other		-	quality analysis has shown increasing VOC levels in the water supply in the well area. The adopted	
			CIP anticipates construction in 2019, with the location being fully operational in 2019.	
		<u>\$ -</u>		
		<b>Water Mains - New</b>	Project No.	10856
GO	\$	-	This project installs new water mains to help strengthen the existing distribution system, improve	
Other		1,350,000	pressures, improve fire protection, allow transfer of water from pressure zone to pressure zone, and	
			serve the growing Madison area. Newly installed mains will include hydraulic improvements	
		<u>\$ 1,350,000</u>	consistent with the Water Utility Master Plan. 2016 marks the beginning of an increased investment	
			in hydraulic investments that will span over the next fifteen years. Other funding is from revenue	
			bonds.	
		<b>Water Mains Replace Rehab Improvements</b>	Project No.	10432
GO	\$	-	This project supports the replacement and upgrade of water mains. Assessment of an aging	
Other		11,719,000	infrastructure indicates the Utility must replace or rehabilitate over 400 miles of pipe in	
			approximately a 40 year period to renew and maintain the system. The adopted CIP continues the	
		<u>\$ 11,719,000</u>	effort to accomplish this goal by 2050. Other funding is from revenue bonds.	
		<b>Water Utility Facility Improvements</b>	Project No.	10440
GO	\$	-	This project provides for miscellaneous project repair, improvements to Utility facilities, and security	
Other		1,307,000	improvements. Projects planned for 2016 include: meter program (\$208,000), Olin administration	
			office maintenance (\$51,000), Paterson office and shop maintenance (\$25,000), Paterson vehicle	
		<u>\$ 1,307,000</u>	storage building maintenance (\$58,000), safety additions and modifications to wells (\$72,000), Scada	
			maintenance and six year upgrade (\$100,000), well video system upgrades (\$43,000), and other	
			improvements. This project is funded by revenue bonds.	
		<b>Well 12 Conversion</b>	Project No.	10452
GO	\$	-	This project converts well 12 to a two-zone well. The converted well will provide improved	
Other		1,550,000	operational flexibility and reliability to Madison's west side.	
		<u>\$ 1,550,000</u>		
		<b>Well 19 Iron/Manganese Filter</b>	Project No.	10448
GO	\$	-	This project constructs an iron and manganese filter at well 19 to address existing water quality	
Other		585,000	issues. This well is located in the west UW-Madison campus area. The funding includes reauthorizing	
			\$100,000 in revenue bonds from 2015 appropriations.	
		<u>\$ 585,000</u>		

		<b>Well 29 Conversion</b>	Project No.	10451
GO	\$	-	This project increases the filtration capacity of well 29. The well was originally constructed with a	
Other		-	filtration system that meets 50% of the well's full capacity. Construction is scheduled for 2018.	
		<u>\$</u>		<u>-</u>

		<b>Zone 4 Fire Flow Supply Augment</b>	Project No.	10434
GO	\$	-	This project will construct unit well 31. The well 31 project will correct a significant system deficiency	
Other		320,000	in the southeast corner of the system identified by the Water Utility Master Plan. Construction began	
		<u>\$</u>		<u>320,000</u>
			in 2015 with the construction of a site ground reservoir. The well house, filter, and booster pump	
			station will be constructed in 2017. The well will be finished and fully operational in 2018. The	
			funding includes reauthorizing \$250,000 in revenue bonds from 2015 appropriations.	

		<b>Zones 7 and 8 Supply: Whitney Way</b>	Project No.	10438
GO	\$	-	This project constructs an additional well to serve Madison's west side. Construction of the new	
Other		-	location is in anticipation of continued growth to Madison's west side. Planning and design is	
		<u>\$</u>		<u>-</u>
			scheduled to begin in 2019, with the new well being functional in 2024.	

**2016  
Capital Budget  
Summary**

**Agency Name: Water Utility**

**Agency No. 86**

Project Name	Agency Request	Executive	Adopted		
			GO Borrowing	Other Funding	Total
1 Arbor Hills Fire Flow Supply	642,000	642,000	-	642,000	642,000
2 Asset Management System	200,000	200,000	-	200,000	200,000
3 Booster Station #106 Reconstruction	981,000	981,000	-	981,000	981,000
4 Far West Elevated Reservoir	284,000	284,000	-	284,000	284,000
5 Hillcrest Drive	-	-	-	520,000	520,000
6 Lakeview Reservoir Reconstruction	3,460,000	3,460,000	-	3,460,000	3,460,000
7 Paterson St Operations Center Remodel	6,239,000	6,239,000	-	6,239,000	6,239,000
8 Pump Station Improvements	448,000	448,000	-	448,000	448,000
9 Unit Well No. 8 Reconstruction	70,000	70,000	-	70,000	70,000
10 Voc Air Stripper at Well 18	-	-	-	-	-
11 Water Mains - New	1,350,000	1,350,000	-	1,350,000	1,350,000
12 Water Mains Replace Rehab Improve	11,719,000	11,719,000	-	11,719,000	11,719,000
13 Water Utility Facility Improvements	1,307,000	1,307,000	-	1,307,000	1,307,000
14 Well 12 Conversion	1,550,000	1,550,000	-	1,550,000	1,550,000
15 Well 19 Iron/Manganese Filter	585,000	585,000	-	585,000	585,000
16 Well 29 Filter Capacity Expansion	-	-	-	-	-
17 Zone 4 Fire Flow Supply Augment	320,000	320,000	-	320,000	320,000
18 Zones 7 & 8 Supply: Whitney Way	-	-	-	-	-
<b>Total</b>	<u>\$ 29,155,000</u>	<u>\$ 29,155,000</u>	<u>\$ -</u>	<u>\$ 29,675,000</u>	<u>\$ 29,675,000</u>





## **TAX INCREMENTAL FINANCING (TIF) DISTRICTS**

### **CASH FLOW STATEMENTS**

---

The TIF information attached is provided for informational and convenience purposes only, and is not intended to be adopted as part of the Capital Budget.

**Tax Incremental Financing  
Citywide Summary - All Active TIDs  
2016 Adopted Budget**

<u>No.</u>	<u>Name</u>	<u>Year of Inception</u>	<u>Base Value</u>	<u>2015 Value</u>	<u>Accumulated TIF Increment Change July 29, 2015</u>	<u>2015 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (excluding borrowing)</u>	<u>Dec. 31, 2016 Projected Cash Balance</u>	<u>Dec. 31, 2016 Balance of Unrecovered Costs (Fav.)</u>	<u>2016 Capital Budget Adopted</u>
25	Wilson Street	1995	\$38,606,700	\$191,267,100	395%	12%	\$791,278	\$4,089,098	\$35,393,500
27	West Broadway	1998	4,545,600	27,269,400	500%	0%	1,236,126	(1,236,125)	1,001,000
29	Allied Terrace	2000	41,741,400	57,736,100	38%	186%	(2,962,178)	3,894,578	1,000
32	State Street	2003	409,445,200	730,400,100	78%	16%	9,437,791	(5,717,547)	1,938,700
33	Monroe Street	2004	1,327,300	24,593,400	1753%	4%	112,828	(112,831)	500,000
35	Todd Drive	2005	25,800,600	57,077,400	121%	38%	1,986,235	(1,426,235)	500,000
36	Capitol Gateway	2005	76,120,800	131,614,500	73%	76%	2,829,326	23,110,083	14,639,000
37	Union Corners	2006	43,466,900	57,004,600	31%	147%	(3,508,807)	5,487,703	432,000
38	Badger/Ann/Park	2008	54,203,700	51,850,400	-4%	N/A	(3,930,775)	5,128,071	-
39	Stoughton Road	2008	263,256,500	267,469,600	2%	328%	(288,150)	2,154,247	534,000
40	Northside	2009	165,175,300	159,607,900	-3%	9%	(243,020)	280,517	-
41	University/Whitney	2011	18,703,300	52,211,900	179%	66%	771,307	2,243,231	1,000
42	Wingra	2012	50,866,200	68,002,200	34%	N/A	210,243	2,744,914	31,000
43	Park/Drake	2013	25,870,100	47,433,500	83%	N/A	768,981	(69,073)	302,000
44	Royster Clark	2013	30,448,400	34,860,300	14%	N/A	1,158,247	3,316,394	3,000
x	West Beltline	N/A	N/A		N/A	N/A	-	-	-
45	Capitol Square West	N/A	N/A		N/A	N/A	(9,925,280)	17,335,280	3,747,500
46	Research Park	N/A	N/A		N/A	N/A	2,500,000	-	-
	Unallocated	N/A	N/A		N/A	N/A	-	-	545,000
							\$ 944,153	\$ 61,222,304	\$ 59,568,700

**Tax Incremental Financing  
Citywide Summary - All Active TIDs  
2016 Adopted Budget**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 28,711,321	\$ 24,399,779	\$ 28,135,860	\$ 22,984,035
<b>Project Inflows:</b>				
Incremental Revenues	11,939,533	13,739,613	13,759,034	17,880,789
Computer Reimbursement	569,847	302,583	530,588	557,276
Payment on Advance				
Interest Income	239,698	327,129	249,299	284,987
Proceeds from Borrowing	8,097,134	23,717,000	5,000,000	25,245,000
Developer Capital Funding	2,693,526	450,000	450,000	450,000
Application Fees	51,737			
Transfer in from TID 35				500,000
Blocks 88 and 105 Land Sale Proceeds				4,200,000
Other	3,142,021			1,400,000
<b>Total Inflows:</b>	<u>\$ 26,733,496</u>	<u>\$ 38,536,325</u>	<u>\$ 19,988,921</u>	<u>\$ 50,518,051</u>
<b>Project Outflows:</b>				
Engineering: Ped. Bike	-	650,000	150,000	500,000
Engineering: Major Streets	5,849,142	2,075,000	1,325,000	6,215,000
Engineering: Storm Water	15,129			
Engineering: Sewer Utility				
Parks	1,004,131	65,000	63,000	32,000
PCED: Neighborhood Center -- Payments to Developers				500,000
PCED: Payments to Developers	7,762,000	17,817,000	13,317,000	12,550,000
PCED: Planning Studies				40,000
PCED: Affordable Hsg. - Payments to Developers				500,000
PCED: Affordable Hsg. Set Aside				500,000
PCED: Other	95,780	6,415,000	1,015,000	1,315,000
Engineering: Other				
Traffic Engineering				4,700
Judge Doyle Square -- Private Accessory Parking Ramp				20,800,000
Judge Doyle Square -- Return of Equity Grant to Project				13,937,000
Judge Doyle Square -- Parking Utility Ramp at Judge Doyle Square				400,000
Debt Service-Principal	5,979,640	6,746,328	6,745,268	7,613,436
Debt Service-Interest	1,145,632	1,202,549	1,173,976	1,281,030
Pay Advances-Principal				
Pay Advances-Interest	45,161	53,557	53,557	44,122
Capital Lease-Principal	3,385,000	555,000	555,000	625,000
Capital Lease-Interest	445,748	469,495	469,495	430,645
Refund to Overlying Districts				
Transfer to TID 38				500,000
Staff Costs	410,956	250,000	251,200	250,000
Audit Costs	33,500	20,000	22,050	20,000
Other: Parking Utility	81,234		200	7,000,000
<b>Total Outflows:</b>	<u>\$ 26,253,053</u>	<u>\$ 36,318,928</u>	<u>\$ 25,140,746</u>	<u>\$ 75,057,933</u>
<b>Annual Net Cash Flow</b>	<u>\$ 480,443</u>	<u>\$ 2,217,397</u>	<u>\$ (5,151,824)</u>	<u>\$ (24,539,882)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 29,191,763</u>	<u>\$ 26,617,175</u>	<u>\$ 22,984,035</u>	<u>\$ (1,555,847)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 19,324,302	\$ 36,648,761	\$ 22,175,859	\$ 63,722,304

**Tax Incremental Financing**  
**TID #25 - Wilson Street Corridor**  
 Inception 1995

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 22,806,643	\$ 23,401,519	\$ 25,542,899	\$ 28,546,211
<b>Project Inflows:</b>				
Incremental Revenues	3,767,151	3,693,123	3,711,160	3,831,283
Computer Reimbursement	35,211	45,105	45,105	45,105
Payment on Advance	-	-	-	-
Interest Income	151,529	234,015	178,800	199,823
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	2,693,526	450,000	450,000	450,000
Application Fees	-	-	-	-
Blocks 88 and 105 Land Sale Proceeds	-	-	-	4,200,000
Other	36	-	-	-
<b>Total Inflows:</b>	<u>\$ 6,647,453</u>	<u>\$ 4,422,243</u>	<u>\$ 4,385,065</u>	<u>\$ 8,726,212</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	4,000	4,000	4,000
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	2,500
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	4,863	320,000	320,000	250,000
Engineering: Other	-	-	-	-
Judge Doyle Square -- Private Accessory Parking Ramp	-	-	-	20,800,000
Judge Doyle Square -- Return of Equity Grant to Project	-	-	-	13,937,000
Judge Doyle Square -- Parking Utility Ramp at Judge Doyle Square	-	-	-	400,000
Debt Service-Principal	1,210	-	1,210	-
Debt Service-Interest	48	-	48	-
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	3,385,000	555,000	555,000	625,000
Capital Lease-Interest	445,748	469,495	469,495	430,645
Refund to Overlying Districts	-	-	-	-
Staff Costs	63,594	30,000	30,000	30,000
Audit Costs	2,025	2,000	2,000	2,000
Other	8,709	-	-	-
<b>Total Outflows:</b>	<u>\$ 3,911,197</u>	<u>\$ 1,380,495</u>	<u>\$ 1,381,753</u>	<u>\$ 36,481,145</u>
<b>Annual Net Cash Flow</b>	<u>\$ 2,736,256</u>	<u>\$ 3,041,748</u>	<u>\$ 3,003,312</u>	<u>\$ (27,754,933)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 25,542,899</u>	<u>\$ 26,443,267</u>	<u>\$ 28,546,211</u>	<u>\$ 791,278</u>
<b>Memo: Unrecovered Costs (Fav.)*</b>	\$ (19,481,313)	\$ (20,936,685)	\$ (23,040,835)	\$ 4,089,098

Includes 2016 amounts as follows:

Parks Street Tree Replacements	Cash	4,000
PCED-Downtown Retail Study	Cash	2,500
Judge Doyle Square -- Private Accessory Parking Ramp	Cash	20,800,000
Judge Doyle Square -- Return of Equity Grant to Project	Cash	13,937,000
Judge Doyle Square -- Parking Utility Ramp at Judge Doyle Square	Cash	400,000
PCED Project No. 12 - South Capitol TOD (Judge Doyle Sq.)	Cash	250,000
		<u>\$ 35,393,500</u>

**Tax Incremental Financing  
TID #27 - West Broadway  
Inception 1998**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 636,133	\$ 1,116,548	\$ 1,120,518	\$ 1,659,540
<b>Project Inflows:</b>				
Incremental Revenues	570,333	563,185	562,674	570,294
Computer Reimbursement	7,676	7,970	7,573	7,675
Payment on Advance	-	-	-	-
Interest Income	6,523	11,165	7,844	11,617
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 584,532</u>	<u>\$ 582,320</u>	<u>\$ 578,091</u>	<u>\$ 589,586</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	1,000	1,000	1,000
PCED: Neighborhood Center -- Payments to Developers	-	-	-	500,000
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. - Payments to Developers	-	-	-	500,000
PCED: Other	-	-	-	-
Engineering: Other	-	-	-	-
Debt Service-Principal	77,238	25,433	25,433	-
Debt Service-Interest	3,280	636	636	-
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	17,727	10,000	10,000	10,000
Audit Costs	1,600	2,000	2,000	2,000
Other:	302	-	-	-
<b>Total Outflows:</b>	<u>\$ 100,147</u>	<u>\$ 39,069</u>	<u>\$ 39,069</u>	<u>\$ 1,013,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 484,385</u>	<u>\$ 543,251</u>	<u>\$ 539,022</u>	<u>\$ (423,414)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,120,518</u>	<u>\$ 1,659,799</u>	<u>\$ 1,659,540</u>	<u>\$ 1,236,126</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ (1,095,084)	\$ (2,228,223)	\$ (1,659,539)	\$ (1,236,125)
Includes 2016 amounts as follows:				
PCED, Affordable Housing			Cash	500,000
PCED, Neighborhood Center			Cash	500,000
Parks, Project #17453, Street Tree Replacements			Cash	1,000
				<u>\$ 1,001,000</u>

**Tax Incremental Financing**  
**TID #29 - Allied Terrace**  
 Inception 2000

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (1,288,964)	\$ (1,846,693)	\$ (1,834,712)	\$ (2,579,219)
<b>Project Inflows:</b>				
Incremental Revenues	492,704	306,514	272,722	400,051
Computer Reimbursement	6,654	6,718	3,683	5,403
Payment on Advance	-	-	-	-
Interest Income	-	-	-	-
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	8,267	-	-	-
<b>Total Inflows:</b>	<u>\$ 507,625</u>	<u>\$ 313,232</u>	<u>\$ 276,405</u>	<u>\$ 405,454</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	1,000	1,000	1,000
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	-	-	-
Engineering: Other	-	-	-	-
Debt Service-Principal	884,891	884,964	884,964	683,297
Debt Service-Interest	143,232	95,686	95,686	64,854
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	7,262	7,262	7,262	7,262
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	14,343	30,000	30,000	30,000
Audit Costs	3,225	2,000	2,000	2,000
Other	420	-	-	-
<b>Total Outflows:</b>	<u>\$ 1,053,373</u>	<u>\$ 1,020,912</u>	<u>\$ 1,020,912</u>	<u>\$ 788,413</u>
<b>Annual Net Cash Flow</b>	<u>\$ (545,748)</u>	<u>\$ (707,680)</u>	<u>\$ (744,507)</u>	<u>\$ (382,959)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (1,834,712)</u>	<u>\$ (2,554,373)</u>	<u>\$ (2,579,219)</u>	<u>\$ (2,962,178)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 4,335,373	\$ 4,116,319	\$ 4,194,916	\$ 3,894,578

Note: Not included in the operating statement is a note due from Gorman Companies regarding Avalon Village for \$1M plus accrued interest, due 10/5/22.

Includes 2016 amounts as follows:

Parks, Project #17453, Street Tree Replacements	Cash	<u>1,000</u>
		<u>\$ 1,000</u>



**Tax Incremental Financing**  
**TID #32 - State Street**  
Inception 2003

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 8,358,414	\$ 3,142,061	\$ 1,869,689	\$ 4,476,212
<b>Project Inflows:</b>				
Incremental Revenues	3,844,733	4,413,792	4,435,349	8,054,932
Computer Reimbursement	82,583	19,729	95,269	173,016
Payment on Advance	-	-	-	-
Interest Income	48,699	31,421	13,088	31,333
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	-	-	-	-
Application Fees	1,100	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 3,977,115</u>	<u>\$ 4,464,942</u>	<u>\$ 4,543,706</u>	<u>\$ 8,259,281</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	650,000	150,000	500,000
Engineering: Major Streets	5,830,441	900,000	150,000	850,000
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	44,000	44,000	9,000
PCED: Payments to Developers	3,195,000	-	-	-
PCED: Planning Studies	-	-	-	35,000
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	870,000	200,000	540,000
Engineering: Other	-	-	-	-
Traffic Engineering	-	-	-	4,700
Debt Service-Principal	1,159,335	1,170,542	1,170,542	1,168,563
Debt Service-Interest	226,132	190,641	190,641	158,439
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	52,605	30,000	30,000	30,000
Audit Costs	2,025	2,000	2,000	2,000
Other	302	-	-	-
<b>Total Outflows:</b>	<u>\$ 10,465,840</u>	<u>\$ 3,857,183</u>	<u>\$ 1,937,183</u>	<u>\$ 3,297,702</u>
<b>Annual Net Cash Flow</b>	<u>\$ (6,488,725)</u>	<u>\$ 607,759</u>	<u>\$ 2,606,523</u>	<u>\$ 4,961,579</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,869,689</u>	<u>\$ 3,749,820</u>	<u>\$ 4,476,212</u>	<u>\$ 9,437,791</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 4,189,660	\$ 1,138,988	\$ 412,596	\$ (5,717,547)
Includes 2016 amounts as follows:				
Parks Street Tree Replacements			Cash	9,000
PCED Upper State Street Grant Programs			Cash	540,000
PCED Downtown Retail Study			Cash	35,000
Traffic Engineering-Mansion Hill Signs			Cash	4,700
Eng. - Major Streets Johnson Street St. East			Cash	850,000
Eng. - Bicycle and Ped., State St. 700/800 Blocks			Cash	500,000
				<u>\$ 1,938,700</u>

**Tax Incremental Financing**  
**TID #33 - Monroe Harrison**  
 Inception 2004

	2014 <u>Actual</u>	2015 <u>Budget</u>	2015 <u>Projected</u>	2016 <u>Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (505,257)	\$ (219,918)	\$ (222,364)	\$ 50,717
<b>Project Inflows:</b>				
Incremental Revenues	566,964	541,532	544,177	583,904
Computer Reimbursement	675	-	648	695
Payment on Advance	-	-	-	-
Interest Income	-	-	-	355
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other (Developer Guarantee)	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 567,639</u>	<u>\$ 541,532</u>	<u>\$ 544,825</u>	<u>\$ 584,954</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	-	-	-
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	500,000
PCED: Other	-	-	-	-
Engineering: Other	-	-	-	-
Debt Service-Principal	253,485	253,485	253,485	19,803
Debt Service-Interest	24,279	12,717	12,717	1,040
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	3,558	2,118	2,118	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	1,192	-	1,200	-
Audit Costs	2,025	2,000	2,025	2,000
Other	207	-	200	-
<b>Total Outflows:</b>	<u>\$ 284,746</u>	<u>\$ 270,320</u>	<u>\$ 271,744</u>	<u>\$ 522,843</u>
<b>Annual Net Cash Flow</b>	<u>\$ 282,893</u>	<u>\$ 271,212</u>	<u>\$ 273,081</u>	<u>\$ 62,111</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (222,364)</u>	<u>\$ 51,294</u>	<u>\$ 50,717</u>	<u>\$ 112,828</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 495,648	\$ (31,710)	\$ (30,917)	\$ (112,831)

Includes 2016 amounts as follows:

PCED, Affordable Housing	Cash	500,000
		<u>\$ 500,000</u>

This TID is projected to have recovered its costs and will be kept open for an additional year of increment in support of Affordable Housing projects Citywide, as permitted under State law.

**Tax Incremental Financing**  
**TID #35 - Todd Drive / West Beltline**  
 Inception 2005

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 1,271,854	\$ 1,219,642	\$ 1,568,940	\$ 2,008,015
<b>Project Inflows:</b>				
Incremental Revenues	774,084	756,381	760,075	784,947
Computer Reimbursement	27,556	30,472	27,057	27,057
Payment on Advance	-	-	-	-
Interest Income	9,493	12,196	10,983	14,056
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	-	-	-	-
Application Fees	750	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 811,883</u>	<u>\$ 799,049</u>	<u>\$ 798,115</u>	<u>\$ 826,060</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	-	-	-
PCED: Payments to Developers	150,000	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	-	-	-
Engineering: Other	-	-	-	-
Debt Service-Principal	280,000	280,000	280,000	280,000
Debt Service-Interest	57,540	47,040	47,040	35,840
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Transfer to TID 38	-	-	-	500,000
Staff Costs	24,377	30,000	30,000	30,000
Audit Costs	2,025	2,000	2,000	2,000
Other	855	-	-	-
<b>Total Outflows:</b>	<u>\$ 514,797</u>	<u>\$ 359,040</u>	<u>\$ 359,040</u>	<u>\$ 847,840</u>
<b>Annual Net Cash Flow</b>	<u>\$ 297,086</u>	<u>\$ 440,009</u>	<u>\$ 439,075</u>	<u>\$ (21,780)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,568,940</u>	<u>\$ 1,659,651</u>	<u>\$ 2,008,015</u>	<u>\$ 1,986,235</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ (448,940)	\$ (819,652)	\$ (1,168,015)	\$ (1,426,235)

Includes 2016 amounts as follows:

Transfer to TID 38	Cash	500,000
		<u>\$ 500,000</u>

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID 35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000.

**Tax Incremental Financing**  
**TID #36 - Capitol Gateway Corridor**  
 Inception 2005

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 1,651,269	\$ 4,081,534	\$ 4,110,578	\$ 2,303,435
<b>Project Inflows:</b>				
Incremental Revenues	815,939	1,661,715	1,669,831	1,392,713
Computer Reimbursement	74,933	78,242	78,242	78,242
Payment on Advance	-	-	-	-
Interest Income	14,810	40,815	28,774	23,034
Proceeds from Borrowing	5,653,664	3,310,000	-	14,500,000
Developer Capital Funding	-	-	-	-
Application Fees	19,887	-	-	-
Other	3,112,501	-	-	1,400,000
<b>Total Inflows:</b>	<u>\$ 9,691,734</u>	<u>\$ 5,090,772</u>	<u>\$ 1,776,847</u>	<u>\$ 17,393,989</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	5,461	1,175,000	1,175,000	-
Engineering: Storm Water	5,848	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	1,000,861	4,000	4,000	4,000
PCED: Payments to Developers	4,417,000	2,000,000	-	7,500,000
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	87,790	135,000	135,000	135,000
Engineering: Other	-	-	-	-
Debt Service-Principal	1,275,601	1,837,301	1,837,815	1,837,700
Debt Service-Interest	281,384	426,421	400,175	359,398
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	1,367	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	123,713	30,000	30,000	30,000
Audit Costs	2,025	2,000	2,000	2,000
Other-Parking Utility	31,375	-	-	7,000,000
<b>Total Outflows:</b>	<u>\$ 7,232,425</u>	<u>\$ 5,609,722</u>	<u>\$ 3,583,990</u>	<u>\$ 16,868,098</u>
<b>Annual Net Cash Flow</b>	<u>\$ 2,459,309</u>	<u>\$ (518,950)</u>	<u>\$ (1,807,143)</u>	<u>\$ 525,891</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 4,110,578</u>	<u>\$ 3,562,584</u>	<u>\$ 2,303,435</u>	<u>\$ 2,829,326</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 11,004,346	\$ 13,025,038	\$ 10,973,674	\$ 23,110,083

Includes 2016 amounts as follows:

PCED, Project Capitol Gateway Corridor	Cash	135,000
PCED 800 Block E. Wash. Ave. (Galaxie Phase 2)	Borrow	1,500,000
PCED Starting Block	Borrow	1,500,000
PCED 1000 North Block of E Washington Ave	Borrow	4,500,000
Parks Street Tree Replacements	Cash	4,000
Parking Utility, Cap East Parking Ramp (project plan amendment)	Borrow	7,000,000
	<u>\$</u>	<u>14,639,000</u>

**Tax Incremental Financing**  
**TID #37 - Union Corners**  
 Inception 2006

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Requested Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (2,646,174)	\$ (2,973,557)	\$ (2,927,940)	\$ (3,280,111)
<b>Project Inflows:</b>				
Incremental Revenues	214,432	226,692	227,799	339,753
Computer Reimbursement	7,678	8,602	8,602	8,602
Payment on Advance	-	-	-	-
Interest Income	-	-	-	-
Proceeds from Borrowing	30,000	30,000	-	400,000
Developer Capital Funding	-	-	-	-
Application Fees	30,000	-	-	-
Other	7,500	-	-	-
<b>Total Inflows:</b>	<u>\$ 289,610</u>	<u>\$ 265,294</u>	<u>\$ 236,401</u>	<u>\$ 748,355</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	400,000
Engineering: Storm Water	3,187	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	102	2,000	2,000	2,000
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	3,127	30,000	30,000	30,000
Engineering: Other	-	-	-	-
Debt Service-Principal	428,883	431,883	431,885	430,705
Debt Service-Interest	75,726	69,591	69,681	59,340
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	12,564	23,006	23,006	23,006
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	42,496	30,000	30,000	30,000
Audit Costs	2,025	2,000	2,000	2,000
Other	3,266	-	-	-
<b>Total Outflows:</b>	<u>\$ 571,376</u>	<u>\$ 588,480</u>	<u>\$ 588,572</u>	<u>\$ 977,051</u>
<b>Annual Net Cash Flow</b>	<u>\$ (281,766)</u>	<u>\$ (323,186)</u>	<u>\$ (352,171)</u>	<u>\$ (228,696)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (2,927,940)</u>	<u>\$ (3,296,743)</u>	<u>\$ (3,280,111)</u>	<u>\$ (3,508,807)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 5,369,426	\$ 5,326,163	\$ 5,289,712	\$ 5,487,703

Includes 2016 amounts as follows:

Eng: Major Streets, Atwood Ave-Utility Undergrounding	Borrowing	400,000
Parks, Project #10, Street Tree Replacements	Cash	2,000
PCED, Project #16, Union Corners	Cash	30,000
		<u>\$ 432,000</u>

**Tax Incremental Financing**  
**TID #39 - Stoughton Road**  
 Inception 2008

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (4,952)	\$ (212,426)	\$ 203,856	\$ (10,811)
<b>Project Inflows:</b>				
Incremental Revenues	-	-	-	-
Computer Reimbursement	158,664	-	158,664	105,735
Payment on Advance	-	-	-	-
Interest Income	1,726	(2,124)	1,427	(108)
Proceeds from Borrowing	400,000	530,000	-	530,000
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	13,717	-	-	-
<b>Total Inflows:</b>	<u>\$ 574,107</u>	<u>\$ 527,876</u>	<u>\$ 160,091</u>	<u>\$ 635,627</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	5,769	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	4,000	4,000	4,000
PCED: Payments to Developers	-	-	-	500,000
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	530,000	-	30,000
Engineering: Other	-	-	-	-
Debt Service-Principal	253,870	293,993	294,028	293,989
Debt Service-Interest	56,321	43,531	44,730	52,977
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	60	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	21,472	30,000	30,000	30,000
Audit Costs	2,025	2,000	2,000	2,000
Other	25,782	-	-	-
<b>Total Outflows:</b>	<u>\$ 365,299</u>	<u>\$ 903,524</u>	<u>\$ 374,758</u>	<u>\$ 912,966</u>
<b>Annual Net Cash Flow</b>	<u>\$ 208,808</u>	<u>\$ (375,648)</u>	<u>\$ (214,667)</u>	<u>\$ (277,339)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 203,856</u>	<u>\$ (588,074)</u>	<u>\$ (10,811)</u>	<u>\$ (288,150)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 1,720,258	\$ 2,748,194	\$ 1,640,897	\$ 2,154,247

Includes 2016 amounts as follows:

Parks Street Tree Replacements	Cash	4,000
PCED Other	Borrow	30,000
PCED Stoughton Road-Business Expansion Project	Borrow	500,000
		<u>\$ 534,000</u>

**Tax Incremental Financing**  
**TID #38 - Badger / Ann / Park Street**  
Inception 2008

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (2,895,968)	\$ (3,421,279)	\$ (3,406,179)	\$ (3,928,110)
<b>Project Inflows:</b>				
Incremental Revenues	-	-	-	-
Computer Reimbursement	3,253	2,831	2,831	2,831
Payment on Advance	-	-	-	-
Interest Income	-	-	-	-
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Transfer In from TID 35	-	-	-	500,000
Other - Land Sales	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 3,253</u>	<u>\$ 2,831</u>	<u>\$ 2,831</u>	<u>\$ 502,831</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	61	-	-	-
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	-	-	-
Engineering: Other	-	-	-	-
Debt Service-Principal	400,085	400,085	400,085	400,085
Debt Service-Interest	82,202	71,505	71,505	59,557
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	18,322	21,171	21,171	13,854
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	10,561	30,000	30,000	30,000
Audit Costs	2,025	2,000	2,000	2,000
Other	208	-	-	-
<b>Total Outflows:</b>	<u>\$ 513,464</u>	<u>\$ 524,761</u>	<u>\$ 524,761</u>	<u>\$ 505,496</u>
<b>Annual Net Cash Flow</b>	<u>\$ (510,211)</u>	<u>\$ (521,930)</u>	<u>\$ (521,930)</u>	<u>\$ (2,665)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (3,406,179)</u>	<u>\$ (3,943,209)</u>	<u>\$ (3,928,110)</u>	<u>\$ (3,930,775)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 5,403,646	\$ 5,533,274	\$ 5,525,491	\$ 5,128,071

Includes 2016 amounts as follows:  
(none)

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID 35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000.	<u>\$ -</u>
---	-------------

**Tax Incremental Financing**  
**TID #40 - Northside**  
 Inception 2009

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (538,476)	\$ (447,911)	\$ (427,249)	\$ (336,335)
<b>Project Inflows:</b>				
Incremental Revenues	-	-	-	-
Computer Reimbursement	138,285	102,914	102,914	102,914
Payment on Advance	-	-	-	-
Interest Income	-	-	-	-
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 138,285</u>	<u>\$ 102,914</u>	<u>\$ 102,914</u>	<u>\$ 102,914</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	2,888	-	-	-
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	-	-	-
Engineering: Other	-	-	-	-
Debt Service-Principal	7,499	7,499	7,499	7,499
Debt Service-Interest	2,850	2,475	2,475	2,100
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	2,782	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	8,807	-	-	-
Audit Costs	2,025	-	2,025	-
Other	207	-	-	-
<b>Total Outflows:</b>	<u>\$ 27,058</u>	<u>\$ 9,974</u>	<u>\$ 11,999</u>	<u>\$ 9,599</u>
<b>Annual Net Cash Flow</b>	<u>\$ 111,227</u>	<u>\$ 92,940</u>	<u>\$ 90,915</u>	<u>\$ 93,315</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (427,249)</u>	<u>\$ (354,971)</u>	<u>\$ (336,335)</u>	<u>\$ (243,020)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 479,745	\$ 399,968	\$ 381,331	\$ 280,517



**Tax Incremental Financing**  
**TID #41 - University - Whitney (UW Clinic Project)**  
 Inception 2011

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (57,181)	\$ (35,858)	\$ (40,373)	\$ 487,551
<b>Project Inflows:</b>				
Incremental Revenues	600,550	1,098,489	1,097,492	840,958
Computer Reimbursement	815	-	-	-
Payment on Advance	-	-	-	-
Interest Income	731	(359)	3,388	4,876
Proceeds from Borrowing	-	-	-	-
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 602,096</u>	<u>\$ 1,098,131</u>	<u>\$ 1,100,880</u>	<u>\$ 845,833</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	3,086	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	1,000	1,000	1,000
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	-	-	-
Engineering: Other	-	-	-	-
Debt Service-Principal	481,916	481,916	481,916	480,496
Debt Service-Interest	96,170	90,040	90,040	80,581
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	(754)	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	2,638	-	-	-
Audit Costs	2,025	-	-	-
Other	207	-	-	-
<b>Total Outflows:</b>	<u>\$ 585,288</u>	<u>\$ 572,956</u>	<u>\$ 572,956</u>	<u>\$ 562,077</u>
<b>Annual Net Cash Flow</b>	<u>\$ 16,808</u>	<u>\$ 525,175</u>	<u>\$ 527,924</u>	<u>\$ 283,756</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (40,373)</u>	<u>\$ 489,317</u>	<u>\$ 487,551</u>	<u>\$ 771,307</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 4,017,323	\$ 3,005,716	\$ 3,007,483	\$ 2,243,231

Includes 2016 amounts as follows:

Parks, Project #17453, Street Tree Replacements	Cash	1,000
		<u>\$ 1,000</u>

**Tax Incremental Financing**  
**TID #42 - Wingra (Wingra Clinic Project)**  
Inception 2012

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 969,180	\$ 697,220	\$ 713,652	\$ 369,536
<b>Project Inflows:</b>				
Incremental Revenues	292,643	248,927	248,701	430,058
Computer Reimbursement	25,864	-	-	-
Payment on Advance	-	-	-	-
Interest Income	6,187	-	4,996	-
Proceeds from Borrowing	-	30,000	-	-
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 324,694</u>	<u>\$ 278,927</u>	<u>\$ 253,697</u>	<u>\$ 430,058</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	325	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	141	1,000	1,000	1,000
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	30,000	30,000	30,000
Engineering: Other	-	-	-	-
Debt Service-Principal	475,627	478,627	475,627	475,627
Debt Service-Interest	96,468	92,086	91,186	82,724
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	4,986	-	-	-
Audit Costs	2,025	-	-	-
Other	650	-	-	-
<b>Total Outflows:</b>	<u>\$ 580,222</u>	<u>\$ 601,713</u>	<u>\$ 597,813</u>	<u>\$ 589,351</u>
<b>Annual Net Cash Flow</b>	<u>\$ (255,528)</u>	<u>\$ (322,786)</u>	<u>\$ (344,116)</u>	<u>\$ (159,292)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 713,652</u>	<u>\$ 374,434</u>	<u>\$ 369,536</u>	<u>\$ 210,243</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 3,192,759	\$ 3,113,350	\$ 3,061,248	\$ 2,744,914

Includes 2016 amounts as follows:

Parks, Project #10, Street Tree Replacements	Cash	1,000
PCED, Project #21, Wingra	Cash	30,000
		<u>\$ 31,000</u>

**Tax Incremental Financing**  
**TID #43 - Park/Drake**  
Inception 2013

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (59,604)	\$ (59,604)	\$ 423,090	\$ 290,476
<b>Project Inflows:</b>				
Incremental Revenues	-	229,262	229,054	541,172
Computer Reimbursement	-	-	-	-
Payment on Advance	-	-	-	-
Interest Income	-	-	-	-
Proceeds from Borrowing	504,150	-	-	300,000
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 504,150</u>	<u>\$ 729,262</u>	<u>\$ 229,054</u>	<u>\$ 841,172</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	78	2,000	-	2,000
P & D: Payments to Developers	-	-	-	-
P & D: Planning Studies	-	-	-	-
P & D: Affordable Hsg. Set Aside	-	-	-	-
P & D: Other	-	500,000	300,000	300,000
Engineering: Other	-	-	-	-
Debt Service-Principal	-	50,000	50,046	50,046
Debt Service-Interest	-	15,000	11,622	10,621
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	12,386	-	-	-
Audit Costs	3,200	-	-	-
Other	5,792	-	-	-
<b>Total Outflows:</b>	<u>\$ 21,456</u>	<u>\$ 567,000</u>	<u>\$ 361,668</u>	<u>\$ 362,667</u>
<b>Annual Net Cash Flow</b>	<u>\$ 482,694</u>	<u>\$ 162,262</u>	<u>\$ (132,614)</u>	<u>\$ 478,505</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 423,090</u>	<u>\$ 102,658</u>	<u>\$ 290,476</u>	<u>\$ 768,981</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 76,910	\$ 847,342	\$ 159,478	\$ (69,073)

Includes 2015 amounts as follows:

Parks, Project #10, Street Tree Replacements	Cash	2,000
PCED, Project #34, TID 43 - Park/Drake	Borrowing	300,000
		<u>\$ 302,000</u>

**Tax Incremental Financing**  
**TID #44 - Royster Clark**  
 Inception 2013

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (41,500)	\$ (41,500)	\$ 1,441,455	\$ 1,243,928
<b>Project Inflows:</b>				
Incremental Revenues	-	-	-	110,724
Computer Reimbursement	-	-	-	-
Payment on Advance	-	-	-	-
Interest Income	-	-	-	-
Proceeds from Borrowing	1,509,320	-	-	3,270,000
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 1,509,320</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,380,724</u>
<b>Project Outflows:</b>				
Engineering: Ped Bike	-	-	-	-
Engineering: Major Streets	10,154	-	-	3,270,000
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	1,000	1,000	3,000
PCED: Payments to Developers	-	-	-	-
PCED: Planning Studies	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-
PCED: Other	-	-	-	-
Engineering: Other	-	-	-	-
Debt Service-Principal	-	150,600	150,733	150,626
Debt Service-Interest	-	45,180	45,794	42,779
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	10,059	-	-	-
Audit Costs	3,200	-	-	-
Other	2,952	-	-	-
<b>Total Outflows:</b>	<u>\$ 26,365</u>	<u>\$ 196,780</u>	<u>\$ 197,527</u>	<u>\$ 3,466,405</u>
<b>Annual Net Cash Flow</b>	<u>\$ 1,482,955</u>	<u>\$ (196,780)</u>	<u>\$ (197,527)</u>	<u>\$ (85,681)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,441,455</u>	<u>\$ (238,280)</u>	<u>\$ 1,243,928</u>	<u>\$ 1,158,247</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 64,545	\$ 1,593,680	\$ 111,339	\$ 3,316,394

Includes 2016 amounts as follows:

Parks, Project #17453, Street Tree Replacements	Cash	3,000
Major Streets, Royster Clark Development: Phase 2	Borrowing	3,270,000
		<u>\$ 3,273,000</u>

**Tax Incremental Financing  
TID #45 - Capitol Square West  
Inception June 2015**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ (8,317,000)
<b>Project Inflows:</b>				
Incremental Revenues	-	-	-	-
Computer Reimbursement	-	-	-	-
Payment on Advance	-	-	-	-
Interest Income	-	-	-	-
Proceeds from Borrowing	-	13,317,000	5,000,000	3,745,000
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ 13,317,000</u>	<u>\$ 5,000,000</u>	<u>\$ 3,745,000</u>
<b>Project Outflows:</b>				
Transfer Out to Buildings	-	-	-	-
Engineering: Major Streets	-	-	-	1,695,000
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	-	-	-
P & D: Payments to Developers	-	13,317,000	13,317,000	2,050,000
P & D: Planning Studies	-	-	-	2,500
P & D: Affordable Hsg. Set Aside	-	-	-	-
P & D: Other	-	-	-	-
State Street - Capitol Square	-	-	-	-
Debt Service-Principal	-	-	-	1,335,000
Debt Service-Interest	-	-	-	270,780
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	-	-	-	-
Audit Costs	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ 13,317,000</u>	<u>\$ 13,317,000</u>	<u>\$ 5,353,280</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (8,317,000)</u>	<u>\$ (1,608,280)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (8,317,000)</u>	<u>\$ (9,925,280)</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ -	\$ 13,317,000	\$ 13,317,000	\$ 17,335,280

Includes 2016 amounts as follows:

Eng: Mjr Streets, #10903, Capital Square Pavement Replacement	Borrowing	1,695,000
PCED, Downtown Retail Study	Cash	2,500
PCED, ATT Building	Borrowing	2,050,000
		<u>\$ 3,747,500</u>

**Tax Incremental Financing**  
**TID #46 - Research Park**  
Inception September 2015

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ -
<b>Project Inflows:</b>				
Incremental Revenues	-	-	-	-
Computer Reimbursement	-	-	-	-
Payment on Advance	-	-	-	-
Interest Income	-	-	-	-
Proceeds from Borrowing	-	2,500,000	-	2,500,000
Developer Capital Funding	-	-	-	-
Application Fees	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ 2,500,000</u>	<u>\$ -</u>	<u>\$ 2,500,000</u>
<b>Project Outflows:</b>				
Transfer Out to Buildings	-	-	-	-
Engineering: Major Streets	-	-	-	-
Engineering: Storm Water	-	-	-	-
Engineering: Sewer Utility	-	-	-	-
Parks	-	-	-	-
P & D: Payments to Developers	-	2,500,000	-	2,500,000
P & D: Planning Studies	-	-	-	-
P & D: Affordable Hsg. Set Aside	-	-	-	-
P & D: Other	-	-	-	-
State Street - Capitol Square	-	-	-	-
Debt Service-Principal	-	-	-	-
Debt Service-Interest	-	-	-	-
Pay Advances-Principal	-	-	-	-
Pay Advances-Interest	-	-	-	-
Capital Lease-Principal	-	-	-	-
Capital Lease-Interest	-	-	-	-
Refund to Overlying Districts	-	-	-	-
Staff Costs	-	-	-	-
Audit Costs	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ 2,500,000</u>	<u>\$ -</u>	<u>\$ 2,500,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000
Includes 2016 amounts as follows:				
PCED, Project #39, Research Park				2,500,000
				<u>\$ 2,500,000</u>



**IMPACT FEES**  
**CASH FLOW STATEMENTS**

---



**Impact Fees  
Citywide Summary - All Active Impact Fee Funds  
2016 Adopted Budget**

	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projected</b>	<b>2016 Budget</b>
<b>Cash Balance (Deficit), January 1</b>	\$ 3,629,175	\$ 3,340,625	\$ 6,069,605	\$ 5,509,113
<b>Fund Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	59,225	42,375	42,110	41,315
Revenue - Impact Fees	452,839	180,500	299,330	300,500
Park Dev. / Impact Fees	2,494,752	2,449,450	3,647,000	2,625,000
General Obligation Debt	852,700	500,000	500,000	1,170,000
Revenue Bonds	-	-	-	-
Other	107,775	-	7,339	6,301
<b>Total Inflows:</b>	<u>\$ 3,967,291</u>	<u>\$ 3,172,325</u>	<u>\$ 4,495,779</u>	<u>\$ 4,143,116</u>
<b>Fund Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	26,401	22,400	26,150	24,900
Land and Land Improvements	765,279	2,430,000	2,980,000	9,883,000
Major Streets	-	-	-	-
Storm Utility	(84,569)	-	450,000	720,000
Sewer Utility	214,365	500,000	1,000,000	450,000
Debt Service - Principal	251,027	335,968	336,336	336,254
Debt Service - Interest	72,123	82,051	83,785	75,550
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	32,236	30,000	180,000	-
Other	250,000	-	-	-
<b>Total Outflows:</b>	<u>\$ 1,526,861</u>	<u>\$ 3,400,419</u>	<u>\$ 5,056,271</u>	<u>\$ 11,489,704</u>
<b>Annual Net Cash Flow</b>	<u>\$ 2,440,430</u>	<u>\$ (228,094)</u>	<u>\$ (560,492)</u>	<u>\$ (7,346,588)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 6,069,605</u>	<u>\$ 3,112,531</u>	<u>\$ 5,509,113</u>	<u>\$ (1,837,475)</u>

**Impact Fees  
Parks Subtotal**

	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projected</b>	<b>2016 Budget</b>
<b>Cash Balance (Deficit), January 1</b>	\$ 8,124,497	\$ 7,900,332	\$ 9,849,082	\$ 10,276,192
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	58,454	42,300	40,960	41,315
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	2,494,752	2,449,450	3,647,000	2,625,000
General Obligation Debt	200,000	-	-	-
Revenue Bonds	-	-	-	-
Other	104,909	-	4,251	3,570
<b>Total Inflows:</b>	<b>\$ 2,858,115</b>	<b>\$ 2,491,750</b>	<b>\$ 3,692,211</b>	<b>\$ 2,669,885</b>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	868	-	-	-
Land and Land Improvements	765,279	2,430,000	2,980,000	9,883,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	70,032	89,968	89,985	89,966
Debt Service - Interest	15,115	11,316	15,116	13,351
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	32,236	30,000	180,000	-
Other	250,000	-	-	-
<b>Total Outflows:</b>	<b>\$ 1,133,531</b>	<b>\$ 2,561,284</b>	<b>\$ 3,265,101</b>	<b>\$ 9,986,316</b>
<b>Annual Net Cash Flow</b>	<b>\$ 1,724,584</b>	<b>\$ (69,534)</b>	<b>\$ 427,110</b>	<b>\$ (7,316,431)</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 9,849,082</b>	<b>\$ 7,830,798</b>	<b>\$ 10,276,192</b>	<b>\$ 2,959,761</b>

**Impact Fees**  
**12405101 Parks - Warner**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ (45,000)	\$ (346)	\$ 19,654
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	1,031	20,000	20,000	15,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 1,031</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 15,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	1,378	-	-	10,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 1,378</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 10,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ (346)</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 5,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (346)</u>	<u>\$ (25,000)</u>	<u>\$ 19,654</u>	<u>\$ 24,654</u>

Includes 2016 amounts as follows:

Project #25, Playground/Accessibility Improvements, Playgrounds Group 3	cash	\$ 10,000
		<u>\$ 10,000</u>

**Impact Fees**  
**12405102 Parks - Reindahl**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 50,548	\$ 50,548	\$ 2,230	\$ 42,630
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	62	600	400	200
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	1,620	12,750	40,000	15,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 1,682</u>	<u>\$ 13,350</u>	<u>\$ 40,400</u>	<u>\$ 15,200</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	-	-	-	35,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	50,000	-	-	-
<b>Total Outflows:</b>	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 35,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ (48,318)</u>	<u>\$ 13,350</u>	<u>\$ 40,400</u>	<u>\$ (19,800)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 2,230</u>	<u>\$ 63,898</u>	<u>\$ 42,630</u>	<u>\$ 22,830</u>

Includes 2016 amounts as follows:

Project #25, Playground/Accessibility Improvements, Playgrounds Group 2	cash	<u>\$ 35,000</u>
		<u>\$ 35,000</u>

**Impact Fees**  
**12405103 Parks - Door Creek**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (27,056)	\$ 42,979	\$ 31,079	\$ 69,966
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	329	500	120	500
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	138,043	10,000	128,000	50,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Federal Grants	4,909	-	4,251	3,570
<b>Total Inflows:</b>	<u>\$ 143,282</u>	<u>\$ 10,500</u>	<u>\$ 132,371</u>	<u>\$ 54,070</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	-	15,000	15,000	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	70,032	69,968	69,968	69,968
Debt Service - Interest	15,115	8,516	8,516	7,152
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 85,147</u>	<u>\$ 93,484</u>	<u>\$ 93,484</u>	<u>\$ 77,119</u>
<b>Annual Net Cash Flow</b>	<u>\$ 58,135</u>	<u>\$ (82,984)</u>	<u>\$ 38,887</u>	<u>\$ (23,049)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 31,079</u>	<u>\$ (40,005)</u>	<u>\$ 69,966</u>	<u>\$ 46,917</u>

Includes 2015 amounts as follows:

Project #5, Neighborhood Park Imp. (Patriot Park)	cash	<u>\$ 15,000</u>
		<u>\$ 15,000</u>

**Impact Fees**  
**12405104 Parks - Yahara Hills**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 367,045	\$ 77,045	\$ 255,987	\$ 36,987
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	2,303	-	1,000	-
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	29,907	17,500	30,000	20,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 32,210</u>	<u>\$ 17,500</u>	<u>\$ 31,000</u>	<u>\$ 20,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	142,543	100,000	100,000	65,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	725	-	150,000	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 143,268</u>	<u>\$ 100,000</u>	<u>\$ 250,000</u>	<u>\$ 65,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ (111,058)</u>	<u>\$ (82,500)</u>	<u>\$ (219,000)</u>	<u>\$ (45,000)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 255,987</u>	<u>\$ (5,455)</u>	<u>\$ 36,987</u>	<u>\$ (8,013)</u>

Includes 2015 amounts as follows:

Project #5, Neighborhood Park Imp. (Owl Creek Park)	cash	<u>\$ 100,000</u>
		<u>\$ 100,000</u>

Includes 2016 amounts as follows:

Project #22, Park Land Improvements, Shelters Junction Owl Worthington	cash	<u>\$ 65,000</u>
		<u>\$ 65,000</u>

**Impact Fees**  
**12405105 Parks - Olbrich**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (13,898)	\$ (13,698)	\$ (10,657)	\$ 44,343
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	3,315	-	55,000	10,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 3,315</u>	<u>\$ -</u>	<u>\$ 55,000</u>	<u>\$ 10,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	73	-	-	-
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 73</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 3,242</u>	<u>\$ -</u>	<u>\$ 55,000</u>	<u>\$ 10,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (10,657)</u>	<u>\$ (13,698)</u>	<u>\$ 44,343</u>	<u>\$ 54,343</u>

**Impact Fees**  
**12405106 Parks - Law - Tenney**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (234,098)	\$ (333,898)	\$ (147,572)	\$ (269,189)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	94	750	-	-
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	88,504	225,000	190,000	275,000
General Obligation Debt	200,000	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 288,598</u>	<u>\$ 225,750</u>	<u>\$ 190,000</u>	<u>\$ 275,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	795	-	-	-
Land and Land Improvements	201,277	295,000	285,000	110,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	20,000	20,017	19,998
Debt Service - Interest	-	2,800	6,600	6,199
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 202,073</u>	<u>\$ 317,800</u>	<u>\$ 311,617</u>	<u>\$ 136,197</u>
<b>Annual Net Cash Flow</b>	<u>\$ 86,526</u>	<u>\$ (92,050)</u>	<u>\$ (121,617)</u>	<u>\$ 138,803</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (147,572)</u>	<u>\$ (425,948)</u>	<u>\$ (269,189)</u>	<u>\$ (130,386)</u>

Includes 2015 amounts as follows:

Project #1, Beach and Shoreline Improvements (Tenney Park)	cash	\$ 100,000
Project #5, Neighborhood Park Improvements (Reynolds Field)	cash	10,000
Project #8, Playground and Accessibility Imp. (Tenney Beach)	cash	30,000
Project #8, Playground and Accessibility Imp. (Demetral Park)	cash	50,000
Project #23, Central Park	cash	105,000
		<u>\$ 295,000</u>

Includes 2016 amounts as follows:

Project #22, Park Land Improvements, Paving Bowman Burr Jones Park	cash	70,000
Project #22, Park Land Improvements, Reynolds Park	cash	40,000
		<u>\$ 110,000</u>



**Impact Fees**  
**12405107 Parks - Vilas - Brittingham**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 1,057,931	\$ 840,931	\$ 1,202,189	\$ 1,207,189
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	6,960	5,000	5,000	5,025
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	172,993	200,000	325,000	200,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 179,953</u>	<u>\$ 205,000</u>	<u>\$ 330,000</u>	<u>\$ 205,025</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	4,184	450,000	310,000	618,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	31,511	15,000	15,000	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 35,696</u>	<u>\$ 465,000</u>	<u>\$ 325,000</u>	<u>\$ 618,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 144,257</u>	<u>\$ (260,000)</u>	<u>\$ 5,000</u>	<u>\$ (412,975)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,202,189</u>	<u>\$ 580,931</u>	<u>\$ 1,207,189</u>	<u>\$ 794,214</u>

Includes 2015 amounts as follows:

Project #7, Park Facility Improvements (Brittingham Park)	cash	\$ 15,000
Project #8, Playground and Accessibility (Brittingham Park)	cash	230,000
Project #8, Playground and Accessibility (Stevens St. Park)	cash	220,000
		<u>\$ 465,000</u>

Includes 2016 amounts as follows:

Project #25, Playground and Accessibility (Brittingham Park) (Reauthorized)	cash	\$ 140,000
Project #4, Brittingham Park Improvements 2016	cash	200,000
Project #4, Brittingham Park Improvements, Sidewalk	cash	165,000
Project #25, Playground/Accessibility Improvements, Playgrounds Brittingham	cash	113,000
		<u>\$ 618,000</u>

**Impact Fees**  
**12405108 Parks Olin - Turville**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 51,576	\$ 52,976	\$ 56,106	\$ 31,346
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	331	600	240	600
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	4,199	24,700	5,000	10,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 4,530</u>	<u>\$ 25,300</u>	<u>\$ 5,240</u>	<u>\$ 10,600</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	-	30,000	30,000	60,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>\$ 60,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 4,530</u>	<u>\$ (4,700)</u>	<u>\$ (24,760)</u>	<u>\$ (49,400)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 56,106</u>	<u>\$ 48,276</u>	<u>\$ 31,346</u>	<u>\$ (18,054)</u>

Includes 2015 amounts as follows:

Project #8, Playground and Accessibility Imp. (Bernie's Beach)	cash	\$ 15,000
Project #29, Quann Park Tennis Courts (Quann Park)	cash	15,000
		<u>\$ 30,000</u>

Includes 2016 amounts as follows:

Project # 25, Playground/Accessibility Improvements, Playgrounds Group 1	cash	<u>\$ 60,000</u>
		<u>\$ 60,000</u>

**Impact Fees**  
**12405109 Parks - Garner**

	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projected</b>	<b>2016 Budget</b>
<b>Cash Balance (Deficit), January 1</b>	\$ 85,707	\$ 31,707	\$ 73,362	\$ 56,662
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	648	350	300	350
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	39,151	6,000	3,000	5,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 39,799</b>	<b>\$ 6,350</b>	<b>\$ 3,300</b>	<b>\$ 5,350</b>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	52,145	5,000	5,000	55,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	15,000	15,000	-
Other	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 52,145</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 55,000</b>
<b>Annual Net Cash Flow</b>	<b>\$ (12,346)</b>	<b>\$ (13,650)</b>	<b>\$ (16,700)</b>	<b>\$ (49,650)</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 73,362</b>	<b>\$ 18,057</b>	<b>\$ 56,662</b>	<b>\$ 7,012</b>

Includes 2015 amounts as follows:

Project #5, Neighborhood Park Imp. (Woodland Hills Park)	cash	\$ 5,000
Project #7, Park Facility Improvements (Garner Park)	cash	15,000
		<u>\$ 20,000</u>

Includes 2016 amounts as follows:

Project #22, Park Land Improvements, Paths Quarry Tenney Westmorland	cash	\$ 25,000
Project #22, Park Land Improvements, Pickleball Complex	cash	20,000
Project #22, Park Land Improvements, Fencing Demetral Hoyt	cash	10,000
		<u>\$ 55,000</u>

**Impact Fees**  
**12405110 Parks - Far West**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 492,486	\$ 214,486	\$ 337,517	\$ 350,017
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	3,050	2,500	2,500	2,500
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	21,657	26,500	140,000	25,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 24,706</u>	<u>\$ 29,000</u>	<u>\$ 142,500</u>	<u>\$ 27,500</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	179,676	210,000	130,000	175,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 179,676</u>	<u>\$ 210,000</u>	<u>\$ 130,000</u>	<u>\$ 175,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ (154,970)</u>	<u>\$ (181,000)</u>	<u>\$ 12,500</u>	<u>\$ (147,500)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 337,517</u>	<u>\$ 33,486</u>	<u>\$ 350,017</u>	<u>\$ 202,517</u>

Includes 2015 amounts as follows:

Project #2, Community Park Improvements (Turf and Land)	cash	\$ 15,000
Project #5, Neighborhood Park Imp. (Junction Ridge Park)	cash	105,000
Project #8, Playground and Accessibility (Junction Ridge Park)	cash	90,000
		<u>\$ 210,000</u>

Includes 2016 amounts as follows:

Project #5, Neighborhood Park Improvements (Junction Ridge Park) (Reauthorized)	cash	\$ 80,000
Project #22, Park Land Improvements, Shelters Junction Owl Worthington	cash	75,000
Project #22, Park Land Improvements, Land Management	cash	20,000
		<u>\$ 175,000</u>

**Impact Fees**  
**12405111 Parks - Elver**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 883,294	\$ 596,294	\$ 816,373	\$ 550,773
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	5,142	4,000	3,400	4,000
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	312,014	107,000	156,000	100,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 317,156</u>	<u>\$ 111,000</u>	<u>\$ 159,400</u>	<u>\$ 104,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	184,076	575,000	425,000	555,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	200,000	-	-	-
<b>Total Outflows:</b>	<u>\$ 384,076</u>	<u>\$ 575,000</u>	<u>\$ 425,000</u>	<u>\$ 555,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ (66,921)</u>	<u>\$ (464,000)</u>	<u>\$ (265,600)</u>	<u>\$ (451,000)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 816,373</u>	<u>\$ 132,294</u>	<u>\$ 550,773</u>	<u>\$ 99,773</u>

Includes 2015 amounts as follows:

Project #2, Community Park Improvements (Turf and Land)	cash	\$ 10,000
Project #5, Neighborhood Park Improvements (Waltham Park)	cash	50,000
Project #5, Neighborhood Park Imp. (Westhaven Trails)	cash	15,000
Project #8, Playground and Accessibility Imp. (High Point Park)	cash	95,000
Project #8, Playground and Accessibility Imp. (Flad Park)	cash	95,000
Project #8, Playground and Accessibility Imp. (Waltham Park)	cash	80,000
Project #8, Playground and Accessibility Imp. (Sunridge Park)	cash	80,000
Project #12, Park Ridge Neighborhood (Park Ridge Neigh. Park)	cash	150,000
		<u>\$ 575,000</u>

Includes 2016 amounts as follows:

Project #12, Park Ridge Neighborhood (Park Ridge Neigh. Park) (Reauthorized)	cash	\$ 150,000
Project #22, Park Land Improvements, Cardinal Glenn Improvements	cash	300,000
Project #22, Park Land Improvements, Planning Development	cash	20,000
Project #22, Park Land Improvements, Tennis Bordner Britt Hueg Tenney	cash	10,000
Project #25, Playground/Accessibility Improvements, Playgrounds Group 1	cash	75,000
		<u>\$ 555,000</u>

**Impact Fees**  
**12405112 Parks - Citywide Parkland Fee**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 5,410,962	\$ 6,385,962	\$ 7,232,815	\$ 8,135,815
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	39,535	28,000	28,000	28,140
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	1,682,318	1,800,000	2,555,000	1,900,000
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
State Grant	100,000	-	-	-
<b>Total Inflows:</b>	<u>\$ 1,821,853</u>	<u>\$ 1,828,000</u>	<u>\$ 2,583,000</u>	<u>\$ 1,928,140</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	-	750,000	1,680,000	8,200,000
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ 750,000</u>	<u>\$ 1,680,000</u>	<u>\$ 8,200,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 1,821,853</u>	<u>\$ 1,078,000</u>	<u>\$ 903,000</u>	<u>\$ (6,271,860)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 7,232,815</u>	<u>\$ 7,463,962</u>	<u>\$ 8,135,815</u>	<u>\$ 1,863,955</u>

Includes 2015 amounts as follows:

Project #4, Parkland Acquisition - General	cash	\$ 250,000
Project #23, Central Park	cash	500,000
		<u>\$ 750,000</u>

Includes 2016 amounts as follows:

Project #23, Central Park (Reauthorization)	cash	\$ 500,000
Project #17, Land Acquisition, Land Acquisition Project 2	cash	100,000
Project #17, Land Acquisition, Land Acquisition Project 1	cash	100,000
Project #17, Land Acquisition, Downtown Park	cash	7,500,000
		<u>\$ 8,200,000</u>

**Impact Fees  
Engineering Subtotal**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (4,508,358)	\$ (4,578,817)	\$ (3,820,008)	\$ (4,819,560)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	621	-	1,000	-
Revenue - Impact Fees	425,494	175,000	287,530	300,500
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	652,700	500,000	500,000	1,170,000
Revenue Bonds	-	-	-	-
Other	2,866	-	3,088	2,731
<b>Total Inflows:</b>	<u>\$ 1,081,680</u>	<u>\$ 675,000</u>	<u>\$ 791,618</u>	<u>\$ 1,473,231</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	25,532	22,400	26,150	24,900
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	(84,569)	-	450,000	720,000
Sewer Utility	214,365	500,000	1,000,000	450,000
Debt Service - Principal	180,994	246,000	246,351	246,288
Debt Service - Interest	57,008	70,735	68,669	62,200
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 393,330</u>	<u>\$ 839,135</u>	<u>\$ 1,791,170</u>	<u>\$ 1,503,388</u>
<b>Annual Net Cash Flow</b>	<u>\$ 688,350</u>	<u>\$ (164,135)</u>	<u>\$ (999,552)</u>	<u>\$ (30,157)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (3,820,008)</u>	<u>\$ (4,742,952)</u>	<u>\$ (4,819,560)</u>	<u>\$ (4,849,717)</u>

**Impact Fees**  
**12404020 Engr. - Door Creek North Phase 2**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (946,539)	\$ (915,239)	\$ (889,215)	\$ (814,215)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	62,819	45,000	80,000	65,000
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 62,819</u>	<u>\$ 45,000</u>	<u>\$ 80,000</u>	<u>\$ 65,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	5,495	4,200	5,000	4,500
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 5,495</u>	<u>\$ 4,200</u>	<u>\$ 5,000</u>	<u>\$ 4,500</u>
<b>Annual Net Cash Flow</b>	<u>\$ 57,324</u>	<u>\$ 40,800</u>	<u>\$ 75,000</u>	<u>\$ 60,500</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (889,215)</u>	<u>\$ (874,439)</u>	<u>\$ (814,215)</u>	<u>\$ (753,715)</u>



**Impact Fees**  
**12404021 Engr. - Valley View Road**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (588,924)	\$ (617,279)	\$ (616,308)	\$ (633,951)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	1,628	-	9,000	7,500
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Federal Grants	1,236	-	1,332	1,178
<b>Total Inflows:</b>	<u>\$ 2,864</u>	<u>\$ -</u>	<u>\$ 10,332</u>	<u>\$ 8,678</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	3,576	3,000	3,500	3,500
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	21,987	22,000	22,000	22,000
Debt Service - Interest	4,685	2,475	2,475	2,188
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 30,248</u>	<u>\$ 27,475</u>	<u>\$ 27,975</u>	<u>\$ 27,688</u>
<b>Annual Net Cash Flow</b>	<u>\$ (27,384)</u>	<u>\$ (27,475)</u>	<u>\$ (17,643)</u>	<u>\$ (19,010)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (616,308)</u>	<u>\$ (644,754)</u>	<u>\$ (633,951)</u>	<u>\$ (652,961)</u>

**Impact Fees**  
**12404022 Engr. - Upper Badger Mill Creek**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (125,201)	\$ (120,831)	\$ (112,394)	\$ (102,044)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	13,519	5,000	11,000	8,000
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 13,519</u>	<u>\$ 5,000</u>	<u>\$ 11,000</u>	<u>\$ 8,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	712	600	650	600
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 712</u>	<u>\$ 600</u>	<u>\$ 650</u>	<u>\$ 600</u>
<b>Annual Net Cash Flow</b>	<u>\$ 12,807</u>	<u>\$ 4,400</u>	<u>\$ 10,350</u>	<u>\$ 7,400</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (112,394)</u>	<u>\$ (116,431)</u>	<u>\$ (102,044)</u>	<u>\$ (94,644)</u>

**Impact Fees**  
**12404023 Engr. - Felland Road Impact Fee**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (1,682,525)	\$ (1,691,050)	\$ (1,692,603)	\$ (1,702,603)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	-	-	-	40,000
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 40,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	10,077	8,500	10,000	10,000
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 10,077</u>	<u>\$ 8,500</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ (10,077)</u>	<u>\$ (8,500)</u>	<u>\$ (10,000)</u>	<u>\$ 30,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (1,692,603)</u>	<u>\$ (1,699,550)</u>	<u>\$ (1,702,603)</u>	<u>\$ (1,672,603)</u>

**Impact Fees**  
**12404024 Engr. - Elderberry Neighborhood**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (276,646)	\$ (257,996)	\$ (258,052)	\$ (229,252)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	20,160	20,000	30,000	30,000
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 20,160</u>	<u>\$ 20,000</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	1,566	1,300	1,200	1,000
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 1,566</u>	<u>\$ 1,300</u>	<u>\$ 1,200</u>	<u>\$ 1,000</u>
<b>Annual Net Cash Flow</b>	<u>\$ 18,594</u>	<u>\$ 18,700</u>	<u>\$ 28,800</u>	<u>\$ 29,000</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (258,052)</u>	<u>\$ (239,296)</u>	<u>\$ (229,252)</u>	<u>\$ (200,252)</u>

**Impact Fees**  
**12404025 Engr. - Northeast Neighborhood**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (448,588)	\$ (484,288)	\$ (484,870)	\$ (517,644)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	-	-	530	-
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Federal Grants	1,630	-	1,756	1,553
<b>Total Inflows:</b>	<u>\$ 1,630</u>	<u>\$ -</u>	<u>\$ 2,286</u>	<u>\$ 1,553</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	2,752	2,300	2,800	2,800
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	28,983	29,000	29,000	29,000
Debt Service - Interest	6,176	3,260	3,260	2,884
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 37,911</u>	<u>\$ 34,560</u>	<u>\$ 35,060</u>	<u>\$ 34,684</u>
<b>Annual Net Cash Flow</b>	<u>\$ (36,282)</u>	<u>\$ (34,560)</u>	<u>\$ (32,774)</u>	<u>\$ (33,131)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (484,870)</u>	<u>\$ (518,848)</u>	<u>\$ (517,644)</u>	<u>\$ (550,775)</u>

**Impact Fees**  
**12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (357,395)	\$ (454,595)	\$ 250,962	\$ (829,323)
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	621	-	1,000	-
Revenue - Impact Fees	261,760	80,000	130,000	150,000
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	652,700	500,000	500,000	1,170,000
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 915,080</u>	<u>\$ 580,000</u>	<u>\$ 631,000</u>	<u>\$ 1,320,000</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	1,354	2,500	3,000	2,500
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	(84,569)	-	450,000	720,000
Sewer Utility	213,769	500,000	1,000,000	450,000
Debt Service - Principal	130,025	195,000	195,351	195,288
Debt Service - Interest	46,146	65,000	62,934	57,128
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 306,723</u>	<u>\$ 762,500</u>	<u>\$ 1,711,285</u>	<u>\$ 1,424,916</u>
<b>Annual Net Cash Flow</b>	<u>\$ 608,357</u>	<u>\$ (182,500)</u>	<u>\$ (1,080,285)</u>	<u>\$ (104,916)</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 250,962</u>	<u>\$ (637,095)</u>	<u>\$ (829,323)</u>	<u>\$ (934,239)</u>

Includes 2015 amounts as follows:

Sewer Utility, Project #9, Lower Badger Mill Creek	borrow	\$ 500,000
		<u>\$ 500,000</u>

Includes 2016 amounts as follows:

Sewer Utility Project #11, Lower Badger Mill Creek	borrow	\$ 450,000
Stormwater Utility Project #14, Lower Badger Mill Creek	borrow	\$ 720,000
		<u>\$ 1,170,000</u>

**Impact Fees**  
**12404027 Engr. - Pumpkin Hollow**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ -	\$ -	\$ -	\$ -
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**Impact Fees**  
**12404028 Engr. - Jeffy Trail**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (82,539)	\$ (37,539)	\$ (17,527)	\$ 9,473
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	-	-	-	-
Revenue - Impact Fees	65,609	25,000	27,000	-
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 65,609</u>	<u>\$ 25,000</u>	<u>\$ 27,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	597	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 597</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 65,012</u>	<u>\$ 25,000</u>	<u>\$ 27,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (17,527)</u>	<u>\$ (12,539)</u>	<u>\$ 9,473</u>	<u>\$ 9,473</u>



**Impact Fees  
Traffic Engineering Subtotal**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 13,035	\$ 19,110	\$ 40,531	\$ 52,481
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	150	75	150	-
Revenue - Impact Fees	27,346	5,500	11,800	-
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 27,496</u>	<u>\$ 5,575</u>	<u>\$ 11,950</u>	<u>\$ -</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 27,496</u>	<u>\$ 5,575</u>	<u>\$ 11,950</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 40,531</u>	<u>\$ 24,685</u>	<u>\$ 52,481</u>	<u>\$ 52,481</u>

**Impact Fees**  
**12404540 TE - Hawks Woods**

	<u>2014 Actual</u>	<u>2015 Budget</u>	<u>2015 Projected</u>	<u>2016 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 13,035	\$ 19,110	\$ 40,531	\$ 52,481
<b>Project Inflows:</b>				
County Grants	-	-	-	-
Interest on Investments	150	75	150	-
Revenue - Impact Fees	27,346	5,500	11,800	-
Park Dev. / Impact Fees	-	-	-	-
General Obligation Debt	-	-	-	-
Revenue Bonds	-	-	-	-
Other	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 27,496</u>	<u>\$ 5,575</u>	<u>\$ 11,950</u>	<u>\$ -</u>
<b>Project Outflows:</b>				
Advances - Principal	-	-	-	-
Advances - Interest	-	-	-	-
Land and Land Improvements	-	-	-	-
Major Streets	-	-	-	-
Storm Utility	-	-	-	-
Sewer Utility	-	-	-	-
Debt Service - Principal	-	-	-	-
Debt Service - Interest	-	-	-	-
Development and Plan	-	-	-	-
Equipment	-	-	-	-
Buildings	-	-	-	-
Other	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 27,496</u>	<u>\$ 5,575</u>	<u>\$ 11,950</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 40,531</u>	<u>\$ 24,685</u>	<u>\$ 52,481</u>	<u>\$ 52,481</u>