PSYCHOLOGICAL SAFETY

"THE FREEDOM TO BRING YOUR AUTHENTIC SELF TO WORK"



When members of a team feel comfortable to share ideas, opinions and ask for help without blame, judgement, or rejection - that team experiences a psychological safe work environment.

When teams are Psychologically Safe, members:

- Feel accepted
- Feel respected
- Feel like they belong

Steps to Create Psychological Safety

• Set Clear Expectations

Share what is expected to reduce unpredictability. Encourage teams to view mistakes as learning opportunities to create a climate where employees feel comfortable asking for help and admitting areas for improvement.

Repair

Communicate apologies when safety has been disrupted. Share what you will do differently next time.

Pause and Think Before Acting

Prior to offering critical feedback, pause. Reflect on the impact of your message and how to best communicate it.

• Encourage and Appreciate Expression

Encourage/Acknowledge when team members share their thoughts and feelings.

Responsibility

Take responsibility for your actions while identifying continued growth areas.



Inclusive vs. Exclusive Behaviors

Examples of Inclusive Behaviors

- Roll out your welcome mat, invite employees in.
- Show curiosity, and genuine concern.
- Work to integrate inclusive decisions.
- Lean into discomfort with the aim to understand and solve problems.
- Examine critical assumptions. Seek to understand to learn.
- Stand up for team members.
- Demonstrate vulnerability and empathy.
- Ask about team's needs and tailor actions accordingly.
- Build space for different ideas and encourage greater participation.

Examples of Exclusive Behaviors

- Excluding members from meetings and conversations.
- Interrupting or cutting others off while speaking.
- Minimizing and downplaying the value of member's contributions.
- Criticizing someone's ideas.
- Dominating the conversation during team meetings.
- Failing to acknowledge ideas or opinions expressed.
- Having a condescending attitude towards others.



Employee Assistance Program

2300 S. Park St., Suite 111 Madison, WI 53713

Phone: (608) 266-6561 | Fax: (608) 243-0189 eap@cityofmadison.com | cityofmadison.com/eap