## Finance

## Agency Overview

## Agency Mission

The Agency's mission is to enhance the financial health of Madison and serve as the steward of the City's resources through financial information, advice and support to the public, employees, City agencies and policymakers.

## Agency Overview

The Agency is responsible for citywide financial services including general accounting, financial reporting, budgeting, internal audit, risk management, purchasing, payroll, treasury services, investment management, and debt management. The goal of the Finance Department is to provide quality services to City agencies and facilitate processes that contribute to the quality of financial information for internal and external stakeholders. The Finance Department will advance this goal by continuing to support full implementation of enterprise resources planning system modules, fulfilling the reporting requirements of updated Governmental Accounting Standards Board (GASB) standards, continuing transition to more transparency and equity in budget decision-making and resource allocation, strengthening internal audit and grants management procedures, mitigating citywide risk and ensuring employee safety, and assisting agencies with administrative support and document services needs.

## 2023 Budget Highlights

## Service: Accounting

o Increases the ambulance billing provider's transaction fee based on estimated ambulance revenues. (Increase: $\$ 40,700)$
o Adds funding for an Accounting Technician 2 position added in June 2022 in the Payroll section. (Increase: $\$ 58,000$ )

## Service: Administrative Support

o Budget maintains current level of service.

## Service: Budget \& Program Management

o Budget maintains current level of service.
Service: Internal Audit
o Moves the Grant Manager position from the Accounting Service and the Internal Audit Manager position from the Administrative Support service to the Internal Audit Service. (No net general fund impact)
o Adds a new Grant Writer position $(\$ 84,100)$, a new Grant Accountant position $(\$ 84,100)$ and related supplies $(\$ 10,000)$. The Grant Writer will assist city agencies with identifying and applying for federal, state and private grants. The Accountant will assist with grant accounting, reporting, single audit responsibilities and help perform internal audits consistent with the city's internal audit work plan. The positions will be funded by the Grants Special Revenue Fund. (No net general fund impact)

Service: Risk Management
o Budget maintains current level of service.
Service: Treasury
o Budget maintains current level of service.

| Finance |  |  | Function: | Administration |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Budget Overview |  |  |  |  |  |  |  |
| Agency Budget by Fund |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Fund | $\mathbf{2 0 2 1}$ Actual | 2022 Adopted | 2022 Projected | 2023 Request | 2023 Executive | 2023 Adopted |  |
| General | $3,733,504$ | $4,159,134$ | $4,170,540$ | $4,307,118$ | $4,515,132$ | $4,645,472$ |  |
| Other Grants | - | - | - | - | 178,200 | 178,200 |  |
| Total | $\mathbf{3 , 7 3 3 , 5 0 4}$ | $\mathbf{\$}$ | $\mathbf{4 , 1 5 9 , 1 3 4}$ | $\mathbf{\$}$ | $\mathbf{4 , 1 7 0 , 5 4 0}$ | $\mathbf{\$}$ | $\mathbf{4 , 3 0 7 , 1 1 8}$ |
|  | $\mathbf{\$}$ | $\mathbf{4 , 6 9 3 , 3 3 2}$ | $\mathbf{\$}$ | $\mathbf{4 , 8 2 3 , 6 7 2}$ |  |  |  |

Agency Budget by Service

| Service | 2021 Actual | 2022 Adopted | 2022 Projected | 2023 Request | 2023 Executive | 2023 Adopted |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Accounting | $2,084,260$ | $2,296,856$ | $2,423,629$ | $2,267,993$ | $2,385,458$ | $2,450,113$ |
| Administrative Support | 431,008 | 421,810 | 333,119 | 393,703 | 403,508 | 414,787 |
| Budget \& Prgm Mgmt | 494,532 | 639,044 | 570,209 | 714,782 | 693,743 | 723,036 |
| Internal Audit | - | 58,400 | 30,644 | 231,292 | 417,845 | 424,410 |
| Risk Mgmt | 2,382 | - | - | 0 | 0 | 0 |
| Treasury | 721,322 | 743,024 | 810,293 | 699,348 | 792,777 | 811,326 |
|  | $\mathbf{3 , 7 3 3 , 5 0 4}$ | $\mathbf{\$}$ | $\mathbf{4 , 1 5 9 , 1 3 4}$ | $\mathbf{\$}$ | $\mathbf{4 , 1 7 0 , 5 4 0}$ | $\mathbf{\$}$ |
|  | $\mathbf{4 , 3 0 7 , 1 1 8}$ | $\mathbf{\$}$ | $\mathbf{4 , 6 9 3 , 3 3 2}$ | $\mathbf{\$}$ | $\mathbf{4 , 8 2 3 , 6 7 2}$ |  |

Agency Budget by Major-Revenue

| Major Revenue |  | 21 Actual |  | 2022 Adopted |  | 2022 Projected |  | Request |  | 2023 Executive |  | Adopted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Misc Revenue |  | $(16,500)$ |  | $(31,500)$ |  | $(31,500)$ |  | $(33,000)$ |  | $(38,000)$ |  | $(38,000)$ |
| Transfer In |  | $(370,000)$ |  | $(370,000)$ |  | $(370,000)$ |  | $(370,000)$ |  | $(178,200)$ |  | $(178,200)$ |
| Total | \$ | $(386,500)$ | \$ | $(401,500)$ | \$ | $(401,500)$ | \$ | $(403,000)$ | \$ | $(216,200)$ | \$ | $(216,200)$ |

Agency Budget by Major-Expense

| Major Expense | 2021 Actual | 2022 Adopted | 2022 Projected | 2023 Request | 2023 Executive | 2023 Adopted |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Salaries | $3,219,175$ | $3,359,387$ | $3,273,346$ | $3,481,268$ | $3,776,064$ | $3,890,208$ |
| Benefits | $1,039,414$ | $1,001,673$ | $1,052,667$ | $1,001,468$ | $1,060,792$ | $1,076,988$ |
| Supplies | 120,584 | 123,675 | 130,444 | 131,610 | 141,610 | 141,610 |
| Purchased Services | 886,654 | $1,095,903$ | $1,135,587$ | $1,159,318$ | $1,178,996$ | $1,178,996$ |
| Inter Depart Charges | 9,511 | 9,511 | 9,511 | 2,795 | 10,211 | 10,211 |
| Inter Depart Billing | $(1,155,334)$ | $(1,029,515)$ | $(1,029,515)$ | $(1,066,341)$ | $(1,436,341)$ | $(1,436,341)$ |
| Transfer Out | - | - | - | - | 178,200 | 178,200 |
| Total | $\mathbf{4 , 1 2 0 , 0 0 4}$ | $\mathbf{\$}$ | $\mathbf{4 , 5 6 0 , 6 3 4}$ | $\mathbf{\$}$ | $\mathbf{4 , 5 7 2 , 0 4 0}$ | $\mathbf{\$}$ |
|  | $\mathbf{4 , 7 1 0 , 1 1 8}$ | $\mathbf{\$}$ | $\mathbf{4 , 9 0 9 , 5 3 2}$ | $\mathbf{\$}$ | $\mathbf{5 , 0 3 9 , 8 7 2}$ |  |

## Service:

Accounting

## Service Description

This service is responsible for the accounting, payroll, and procurement operations of the City of Madison. The service develops and maintains accounting-related internal controls, oversees the annual financial statement and audit preparation, and develops, coordinates and implements the City's accounting and financial reporting systems. The goal of the service is to mitigate risk for financial losses and to ensure adherence to Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board Statements (GASB).

## Activities Performed by this Service

- Accounting: Responsible for overseeing, approving, and processing financial transactions according to GAAP and GASB reporting standards. Prepares the Annual Comprehensive Financial Report and liaisons to external audit teams. Ensure debit and arbitrage compliance for the governmental funds including payments for debt service principal and interest. Administer Tyler MUNIS city-wide.
- Payroll Accounting: Process bi-weekly payroll, approve time entry batches for agency staff. Assist HR staff to administer benefits and annual enrollments Administer the Tyler MUNIS Employee Self Service portal.
- Procurement and Contracting: Assist city staff to procure and contract for goods and services. Administer the Vendor Self Service portal of the financial system.

Service Budget by Fund

|  | 2021 Actual | 2022 Adopted | 2022 Projected | 2023 Request | 2023 Executive | 2023 Adopted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General | 2,084,260 | 2,296,856 | 2,423,629 | 2,267,993 | 2,385,458 | 2,450,113 |
| Other-Expenditures | - - | - | - | - | - | - |
| Total | \$ 2,084,260 | 2,296,856 | 2,423,629 | 2,267,993 | 2,385,458 | 2,450,113 |

Service Budget by Account Type

|  |  | 2021 Actual |  | 2022 Adopted |  | 2022 Projected |  | 2023 Request |  | 2023 Executive |  | 2023 Adopted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  | $(129,365)$ |  | $(144,365)$ |  | $(144,365)$ |  | $(145,865)$ |  | $(38,000)$ |  | $(38,000)$ |
| Personnel |  | 2,267,236 |  | 2,258,807 |  | 2,390,131 |  | 2,252,292 |  | 2,347,663 |  | 2,412,318 |
| Non-Personnel |  | 538,006 |  | 734,578 |  | 730,027 |  | 752,766 |  | 772,444 |  | 772,444 |
| Agency Charges |  | $(591,617)$ |  | $(552,164)$ |  | $(552,164)$ |  | $(591,200)$ |  | $(696,649)$ |  | $(696,649)$ |
| Total | \$ | 2,084,260 | \$ | 2,296,856 | \$ | 2,423,629 | \$ | 2,267,993 | \$ | 2,385,458 | \$ | 2,450,113 |

## Finance

Function:
Administration
Service Overview

## Service:

Administrative Support

## Service Description

This service provides clerical and office services to City agencies. In addition to the Administrative Support Team staff who are assigned to various City agencies to assist with both special projects and day-to-day operations, a centralized Document Services Unit provides confidential word processing services, as well as software support to City agencies, application conversion, website administration, and assistance with agency budget preparation. This Unit develops and prepares newsletters and brochures, complex financial schedules, database management, routine documents, and can provide Braille output of a variety of documents upon request.

Activities Performed by this Service

- Administrative Support Team: Centralized team that provides administrative support to City agencies upon request.
- Document Services: Provides assistance to City agencies in document presentation, database management, and website administration.

Service Budget by Fund


Service Budget by Account Type

|  | 2021 Actual | 2022 Adopted | 2022 Projected | 2023 Request | 2023 Executive | 2023 Adopted |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | - | - | - | - | - | 402,059 |
| Personnel | 412,638 | 398,032 | 318,955 | 392,254 | 413,338 |  |
| Non-Personnel | 31,141 | 27,367 | 17,754 | 23,367 | 23,367 |  |
| Agency Charges | $(12,771)$ | $(3,589)$ | $(3,589)$ | $(21,918)$ | $(21,918)$ |  |
| Total | $\mathbf{4}$ | $\mathbf{4 3 1 , 0 0 8}$ | $\mathbf{\$}$ | $\mathbf{4 2 1 , 8 1 0}$ | $\mathbf{\$}$ | $\mathbf{3 3 3 , 1 1 9}$ |
| $\mathbf{\$ 1}$ | $\mathbf{3 9 3 , 7 0 3}$ | $\mathbf{\$}$ | $\mathbf{4 0 3 , 5 0 8}$ | $\mathbf{\$}$ | $\mathbf{4 1 4 , 7 8 7}$ |  |

## Service: $\quad$ Budget \& Prgm Mgmt

## Service Description

This service is responsible for preparing the City's annual capital and operating budgets, as well as providing assistance to City agencies with budget development and analysis. The service performs financial, compliance and performance reviews of City agencies, and supports city-wide efforts to coordinate, manage and use data effectively in support of racial equity, social justice, and performance goals. The goal of the service is to continue to expand data visualization tools allowing policymakers and residents to interact with the budget, implement a new service structure for budget development, execute projects as part of the Data Management work plan, and execute data projects as part of an annual research agenda.

## Activities Performed by this Service

- Operating \& Capital Budget Development: Facilitate all phases of the budget planning and development process including: forecasting budget trends for the upcoming year, establishing processes for agency proposals, analyzing budget data to develop finance recommendations, and facilitating the legislative amendment process.
- Budget Monitoring: Conduct mid-year and year-end projections to monitor actual expenditures and revenues against the adopted budget. This work effort allows City policymakers and Managers to make necessary adjustments throughout the year based on actual budgetary trends. In addition to projections, review and approve budget amendments and transfers throughout the year to ensure agency compliance with the adopted budget and the State Expenditure Restraint program.
- Fiscal Analysis: Perform fiscal analysis on all legislation introduced to the Common Council.
- Data Governance: Serve as staff to the City's data governance team, lead efforts around citywide data visualization and collection, and convene data users from City departments.
- Ad Hoc Data Projects: Perform ad hoc research at the request of policy makers and agencies. Examples of projects include analyzing the City CARES program, eviction trends, and housing data.

Service Budget by Fund

|  |  | Actual |  | 2022 Adopted |  | 2022 Projected |  | 2023 Request |  | 2023 Executive |  | 2023 Adopted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General |  | 494,532 |  | 639,044 |  | 570,209 |  | 714,782 |  | 693,743 |  | 723,036 |
| Other-Expenditures |  | - |  | - |  | - |  | - |  | - |  | - |
| Total | \$ | 494,532 | \$ | 639,044 | \$ | 570,209 | \$ | 714,782 | \$ | 693,743 | \$ | 723,036 |

Service Budget by Account Type

|  | 2021 Actual |  |  | 2022 Adopted |  | 2022 Projected |  | 2023 Request |  | 2023 Executive |  | 2023 Adopted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  | $(257,135)$ |  | $(257,135)$ |  | $(257,135)$ |  | $(257,135)$ |  |  |  |  |
| Personnel |  | 894,826 |  | 1,000,431 |  | 925,375 |  | 1,044,393 |  | 1,023,354 |  | 1,052,647 |
| Non-Personnel |  | 48,220 |  | 55,459 |  | 61,680 |  | 59,459 |  | 59,459 |  | 59,459 |
| Agency Charges |  | $(191,380)$ |  | $(159,711)$ |  | $(159,711)$ |  | $(131,935)$ |  | $(389,070)$ |  | $(389,070)$ |
| Total | \$ | 494,532 | \$ | 639,044 | \$ | 570,209 | \$ | 714,782 | \$ | 693,743 | \$ | 723,036 |

## Finance

Service Overview

## Service:

Internal Audit

## Service Description

This service is responsible for developing and administering the City's comprehensive internal audit program including internal control systems, program, performance accomplishments of city agencies, determining if agencies carried out policies directed or approved by the Common Council, and grant facilitation, oversight, accounting, auditing, reporting, and single audit preparation activities.

Activities Performed by this Service

- Internal Audit: Plan, supervise and perform internal audits to assess the effectiveness of the city's internal controls. Perform the internal audits in accordance with an annual audit work plan presented to and approved by the Finance Committee. Prepare audit risk assessment plans to ensure legal and procedural requirements are met to ensure the financial accountability of city departments, manage grants that support City operations, and confirm that programs are functioning as intended by the Common Council.

Service Budget by Fund

|  | 2021 Actual | 2022 Adopted | 2022 Projected | 2023 Request | 2023 Executive | 2023 Adopted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General | - | 58,400 | 30,644 | 231,292 | 239,645 | 246,210 |
| Other-Expenditures | - | - | - | - | 178,200 | 178,200 |
| Total | \$ | 58,400 | 30,644 | 231,292 | 417,845 | 424,410 |

Service Budget by Account Type

|  | 2021 Actual |  | 2022 Adopted |  |  | 2022 Projected |  | 2023 Request | 2023 Executive |  | 2023 Adopted |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  | - |  | - |  | - |  | - |  | $(178,200)$ |  | $(178,200)$ |
| Personnel |  | - |  | 58,400 |  | 30,644 |  | 226,292 |  | 402,845 |  | 409,410 |
| Non-Personnel |  | - |  | - |  | - |  | 5,000 |  | 193,200 |  | 193,200 |
| Total | \$ | - | \$ | 58,400 | \$ | 30,644 | \$ | 231,292 | \$ | 417,845 | \$ | 424,410 |

## Service:

Risk Mgmt

## Service Description

This service is responsible for administration of the City's general liability, auto liability, property and other miscellaneous insurance programs, and acts as the liaison between the City and the Wisconsin Municipal Mutual Insurance Company (WMMIC). Risk Management also monitors the insurance requirements of City contracts and investigates the appropriateness of claims against the City. Risk Management is also responsible for the implementation, administration and continued enhancement of the City Safety and Worker's Compensation programs.

Activities Performed by this Service

- Claim payment: Payment of City liability property and subrogation claims.
- Safety Program: Administer the City's Safety program focused on ensuring the City is providing a safe workspace for all employees.
- Workers Compensation \& Insurance Fund Administration: Administer funds including setting annual rates billed to agencies, and coordinate with insurers, agents, and outside providers.
- Risk Management Services: Contract review, employee trainings, policy development and other risk services.

Service Budget by Fund

|  | 2021 Actual |  | 2022 Adopted | 2022 Projected | 2023 Request | 2023 Executive | 2023 Adopted |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General | 2,382 | - | 2,646 | - | - |  |  |
| Other-Expenditures | - | - | - | - | - |  |  |
| Total | $\mathbf{\$}$ | $\mathbf{2 , 3 8 2}$ | $\mathbf{\$}$ | - | $\mathbf{\$}$ | $\mathbf{2 , 6 4 6}$ | $\mathbf{\$}$ |

Service Budget by Account Type

|  | 2021 Actual | 2022 Adopted | 2022 Projected | 2023 Request | 2023 Executive | 2023 Adopted |  |
| :--- | :---: | ---: | :--- | ---: | ---: | ---: | ---: |
| Revenue | - | - | - | - | - | - |  |
| Personnel | 243 | - | - | - | - |  |  |
| Non-Personnel | 2,139 | - | 2,646 | - | - |  |  |
| Total | $\mathbf{\$}$ | $\mathbf{2 , 3 8 2}$ | $\mathbf{\$}$ | - | $\mathbf{\$}$ | $\mathbf{2 , 6 4 6}$ | $\mathbf{\$}$ |

## Service:

 Treasury
## Service Description

This service processes over one million payments per year with an increasing number of payments received through electronic payment channels which requires the development of new processes and procedures. The primary customers of this service are the general public and City agencies that rely on the service. The goals of this service are to enhance the ability of the taxpayer to avoid delinquency, while at the same time maximizing the collection of delinquent taxes by July 31st; and to meet or exceed the budget goal for interest earnings. The major initiatives planned for this service include the continued development and expansion of electronic payments.

Activities Performed by this Service

- Revenue Processing: Calculate and receipt all revenue including personal and real estate tax bills.
- Citywide Investments and Reconciliation: Oversee citywide investments, reconciliation of bank accounts and report of investment holdings and revenue earnings.
- Parking Revenue Processing: Receive and count all Parking Utility receipts.

Service Budget by Fund

|  |  | 2021 Actual |  | 2022 Adopted |  | 2022 Projected |  | 2023 Request |  | 2023 Executive |  | 2023 Adopted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General |  | 721,322 |  | 743,024 |  | 810,293 |  | 699,348 |  | 792,777 |  | 811,326 |
| Other-Expenditures |  | - |  | - |  | - |  | - |  | - |  | - |
| Total | \$ | 721,322 | \$ | 743,024 | \$ | 810,293 | \$ | 699,348 | \$ | 792,777 | \$ | 811,326 |

Service Budget by Account Type


| Finance |  |  |  |  | Function: |  | Administration |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line Item Detail |  |  |  |  |  |  |  |  |  |  |  |  |
| Agency Primary Fund: | General |  |  |  |  |  |  |  |  |  |  |  |
|  | 2021 Actual |  | 2022 Adopted |  | 2022 Projected |  | 2023 Request |  | 2023 Executive |  | 2023 Adopted |  |
| Misc Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| Miscellaneous Revenue |  | $(16,500)$ |  | $(31,500)$ |  | $(31,500)$ |  | $(33,000)$ |  | $(38,000)$ |  | $(38,000)$ |
| Misc Revenue Total | \$ | $(16,500)$ | \$ | $(31,500)$ | \$ | $(31,500)$ | \$ | $(33,000)$ | \$ | $(38,000)$ | \$ | $(38,000)$ |
| Transfer In |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfer In From Grants |  | - |  | - |  | - |  | - |  | $(178,200)$ |  | $(178,200)$ |
| Transfer In From Capital Proj |  | $(370,000)$ |  | $(370,000)$ |  | $(370,000)$ |  | $(370,000)$ |  | - |  | - |
| Transfer In Total | \$ | $(370,000)$ | \$ | $(370,000)$ | \$ | $(370,000)$ | \$ | $(370,000)$ | \$ | $(178,200)$ | \$ | $(178,200)$ |
| Salaries |  |  |  |  |  |  |  |  |  |  |  |  |
| Permanent Wages |  | 3,140,780 |  | 3,435,928 |  | 3,207,000 |  | 3,484,591 |  | 3,611,187 |  | 3,725,331 |
| Salary Savings |  | - |  | $(173,574)$ |  | - |  | $(294,192)$ |  | $(71,260)$ |  | $(71,260)$ |
| Pending Personnel |  | - |  | 58,400 |  | - |  | 234,869 |  | 180,137 |  | 180,137 |
| Premium Pay |  | 6 |  | 5,133 |  | 85 |  | - |  | - |  | - |
| Compensated Absence |  | 36,694 |  | - |  | 37,000 |  | 22,500 |  | 22,500 |  | 22,500 |
| Hourly Wages |  | 32,037 |  | 25,000 |  | 22,261 |  | 25,000 |  | 25,000 |  | 25,000 |
| Overtime Wages Permanent |  | 9,474 |  | 8,500 |  | 7,000 |  | 8,500 |  | 8,500 |  | 8,500 |
| Election Officials Wages |  | 184 |  | - |  | - |  | - |  | - |  | - |
| Salaries Total | \$ | 3,219,175 | \$ | 3,359,387 | \$ | 3,273,346 | \$ | 3,481,268 | \$ | 3,776,064 | \$ | 3,890,208 |
| Benefits |  |  |  |  |  |  |  |  |  |  |  |  |
| Comp Absence Escrow |  | 85,018 |  | - |  | 87,301 |  | - |  | - |  | - |
| Health Insurance Benefit |  | 471,321 |  | 500,113 |  | 476,606 |  | 488,339 |  | 519,764 |  | 519,764 |
| Wage Insurance Benefit |  | 13,760 |  | 12,732 |  | 15,000 |  | 14,835 |  | 15,163 |  | 15,163 |
| IATSE Health Benefit |  | 219 |  | - |  | - |  | - |  | - |  | - |
| WRS |  | 214,096 |  | 223,336 |  | 211,322 |  | 226,499 |  | 245,560 |  | 253,323 |
| FICA Medicare Benefits |  | 237,084 |  | 252,141 |  | 250,411 |  | 259,589 |  | 268,099 |  | 276,532 |
| Moving Expenses |  | 4,909 |  | - |  | - |  | - |  | - |  | - |
| Post Employment Health Plans |  | 13,008 |  | 13,351 |  | 12,026 |  | 12,207 |  | 12,207 |  | 12,207 |
| Benefits Total | \$ | 1,039,414 | \$ | 1,001,673 | \$ | 1,052,667 | \$ | 1,001,468 | \$ | 1,060,792 | \$ | 1,076,988 |
| Supplies |  |  |  |  |  |  |  |  |  |  |  |  |
| Office Supplies |  | 3,769 |  | 7,580 |  | 7,351 |  | 7,400 |  | 7,400 |  | 7,400 |
| Copy Printing Supplies |  | 15,503 |  | 12,375 |  | 16,117 |  | 19,375 |  | 19,375 |  | 19,375 |
| Furniture |  | 3,116 |  | 5,300 |  | 13,468 |  | 5,300 |  | 5,300 |  | 5,300 |
| Hardware Supplies |  | 3,172 |  | 3,745 |  | 633 |  | 6,845 |  | 16,845 |  | 16,845 |
| Software Lic \& Supplies |  | 725 |  | 600 |  | 452 |  | 1,100 |  | 1,100 |  | 1,100 |
| Postage |  | 93,014 |  | 86,105 |  | 86,105 |  | 86,105 |  | 86,105 |  | 86,105 |
| Books \& Subscriptions |  | 727 |  | 3,225 |  | 1,400 |  | 1,950 |  | 1,950 |  | 1,950 |
| Work Supplies |  | 558 |  | 4,745 |  | 4,918 |  | 3,535 |  | 3,535 |  | 3,535 |
| Supplies Total | \$ | 120,584 | \$ | 123,675 | \$ | 130,444 | \$ | 131,610 | \$ | 141,610 | \$ | 141,610 |

Agency Primary Fund: General

|  | 2021 Actual |  | 2022 Adopted |  | 2022 Projected |  | 2023 Request |  | 2023 Executive |  | 2023 Adopted |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Purchased Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Telephone |  | 4,126 |  | 3,150 |  | 3,150 |  | 1,600 |  | 1,600 |  | 1,600 |
| Custodial Bldg Use Charges |  | 98,539 |  | 118,180 |  | 118,180 |  | 118,180 |  | 118,180 |  | 118,180 |
| Comm Device Mntc |  | - |  | 1,221 |  | 1,221 |  | 555 |  | 555 |  | 555 |
| Equipment Mntc |  | - |  | 1,200 |  | 1,200 |  | 1,200 |  | 1,200 |  | 1,200 |
| System \& Software Mntc |  | 31,842 |  | 81,210 |  | 85,210 |  | 85,210 |  | 85,210 |  | 85,210 |
| Recruitment |  | 1,511 |  | 1,550 |  | 1,550 |  | 1,500 |  | 1,500 |  | 1,500 |
| Mileage |  | 278 |  | 300 |  | 200 |  | 100 |  | 100 |  | 100 |
| Conferences \& Training |  | 9,246 |  | 35,790 |  | 29,300 |  | 33,621 |  | 33,621 |  | 33,621 |
| Memberships |  | 8,768 |  | 5,133 |  | 3,826 |  | 3,533 |  | 3,533 |  | 3,533 |
| Financial Actuary Services |  | 9,250 |  | 5,000 |  | 4,150 |  | 10,000 |  | 10,000 |  | 10,000 |
| Audit Services |  | 77,755 |  | 104,570 |  | 94,570 |  | 104,570 |  | 104,570 |  | 104,570 |
| Bank Services |  | 89,992 |  | 85,000 |  | 85,000 |  | 95,000 |  | 95,000 |  | 95,000 |
| Credit Card Services |  | 147,616 |  | 120,000 |  | 120,000 |  | 155,000 |  | 155,000 |  | 155,000 |
| Collection Services |  | 79,109 |  | 90,000 |  | 97,000 |  | 90,000 |  | 90,000 |  | 90,000 |
| Armored Car Services |  | 9,360 |  | 8,000 |  | 12,992 |  | 8,000 |  | 8,000 |  | 8,000 |
| Delivery Freight Charges |  | - |  | 150 |  | - |  | - |  | - |  | - |
| Storage Services |  | 5,213 |  | 10,135 |  | 6,700 |  | 6,135 |  | 6,135 |  | 6,135 |
| Management Services |  | 269,143 |  | 364,000 |  | 364,000 |  | 385,000 |  | 404,678 |  | 404,678 |
| Consulting Services |  | 17,250 |  | 20,000 |  | 66,589 |  | 20,000 |  | 20,000 |  | 20,000 |
| Advertising Services |  | - |  | 200 |  | - |  | 200 |  | 200 |  | 200 |
| Printing Services |  | 21,398 |  | 38,520 |  | 38,400 |  | 38,520 |  | 38,520 |  | 38,520 |
| Other Services \& Expenses |  | 6,248 |  | 2,444 |  | 2,200 |  | 1,244 |  | 1,244 |  | 1,244 |
| Permits \& Licenses |  | 10 |  | 150 |  | 150 |  | 150 |  | 150 |  | 150 |
| Purchased Services Total | \$ | 886,654 | \$ | 1,095,903 | \$ | 1,135,587 | \$ | 1,159,318 | \$ | 1,178,996 | \$ | 1,178,996 |


| Inter Depart Charges |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ID Charge From Insurance | 7,384 |  | 7,384 |  | 7,384 |  | 644 |  | 8,060 |  | 8,060 |
| ID Charge From Workers Comp | 2,127 |  | 2,127 |  | 2,127 |  | 2,151 |  | 2,151 |  | 2,151 |
| Inter Depart Charges Total \$ | 9,511 | \$ | 9,511 | \$ | 9,511 | \$ | 2,795 | \$ | 10,211 | \$ | 10,211 |


| Inter Depart Billing |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ID Billing to Capital |  | - |  | - |  | - |  | - |  | $(370,000)$ |  | $(370,000)$ |
| ID Billing To Landfill |  | $(13,738)$ |  | $(10,240)$ |  | $(10,240)$ |  | $(9,994)$ |  | $(9,994)$ |  | $(9,994)$ |
| ID Billing To Monona Terrace |  | $(71,753)$ |  | $(59,417)$ |  | $(59,417)$ |  | $(63,664)$ |  | $(63,664)$ |  | $(63,664)$ |
| ID Billing To Golf Courses |  | $(35,403)$ |  | $(42,994)$ |  | $(42,994)$ |  | $(40,676)$ |  | $(40,676)$ |  | $(40,676)$ |
| ID Billing To Parking |  | $(265,252)$ |  | $(215,903)$ |  | $(215,903)$ |  | $(257,150)$ |  | $(257,150)$ |  | $(257,150)$ |
| ID Billing To Sewer |  | $(148,315)$ |  | $(136,686)$ |  | $(136,686)$ |  | $(116,633)$ |  | $(116,633)$ |  | $(116,633)$ |
| ID Billing To Stormwater |  | $(146,762)$ |  | $(128,296)$ |  | $(128,296)$ |  | $(99,533)$ |  | $(99,533)$ |  | $(99,533)$ |
| ID Billing To Transit |  | $(237,027)$ |  | $(210,024)$ |  | $(210,024)$ |  | $(248,889)$ |  | $(248,889)$ |  | $(248,889)$ |
| ID Billing To Water |  | $(237,084)$ |  | $(225,955)$ |  | $(225,955)$ |  | $(229,802)$ |  | $(229,802)$ |  | $(229,802)$ |
| Inter Depart Billing Total | \$ | $(1,155,334)$ | \$ | $(1,029,515)$ | \$ | (1,029,515) | \$ | $(1,066,341)$ | \$ | $(1,436,341)$ | \$ | $(1,436,341)$ |


| Classification | CG | $\begin{aligned} & 2022 \text { Budget } \\ & \text { Adopted } \end{aligned}$ |  | Request |  | 2023 Budget |  | Adopted |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Exec |  |  |  |
|  |  | FTEs | Amount |  |  | FTEs | Amount | FTEs | Amount | FTEs | Amount |
| ACCOUNTANT 2-18 | 18 | 2.00 | 147,395 | 2.00 | 151,842 | 3.00 | 218,823 | 3.00 | 223,623 |
| ACCOUNTANT 3-18 | 18 | 5.00 | 375,938 | 5.00 | 403,462 | 5.00 | 403,462 | 5.00 | 416,214 |
| ACCOUNTANT 4-18 | 18 | 6.00 | 529,187 | 6.00 | 555,253 | 6.00 | 555,253 | 6.00 | 572,803 |
| ACCT CLERK 3-20 | 20 | 3.00 | 182,018 | 2.00 | 107,957 | 2.00 | 107,957 | 2.00 | 111,369 |
| ACCT SERVICES MGR-18 | 18 | 1.00 | 133,924 | 1.00 | 137,062 | 1.00 | 137,062 | 1.00 | 141,395 |
| ACCT TECH 3-20 | 20 | 3.00 | 206,682 | 5.00 | 326,541 | 5.00 | 326,541 | 5.00 | 336,862 |
| ADMIN ANAL 3-18 | 18 | 1.00 | 77,120 | 1.00 | 81,082 | 1.00 | 81,082 | 1.00 | 83,645 |
| ADMIN ANAL 4-18 | 18 | 2.00 | 192,915 | 2.00 | 194,857 | 2.00 | 194,857 | 2.00 | 201,016 |
| ADMIN ASST-20 | 20 | 1.00 | 66,018 | 1.00 | 67,599 | 1.00 | 67,599 | 1.00 | 69,736 |
| ADMIN CLK 1-20 | 20 | 2.00 | 98,422 | 2.00 | 100,610 | 2.00 | 100,610 | 2.00 | 103,790 |
| ADMIN SUPPORT CLK 2-20 | 20 | 2.00 | 110,521 | 2.00 | 105,694 | 2.00 | 105,694 | 2.00 | 109,035 |
| BUDGET/PROG EVAL MGR-18 | 18 | 1.00 | 101,879 | 1.00 | 117,965 | 1.00 | 117,965 | 1.00 | 121,693 |
| BUYER 2-16 | 16 | 3.00 | 213,673 | 2.00 | 139,361 | 2.00 | 139,361 | 2.00 | 143,766 |
| buyer 3-16 | 16 | - | - | 1.00 | 83,218 | 1.00 | 83,218 | 1.00 | 85,849 |
| DATA ANALYST 3 | 18 | 2.00 | 147,604 | 2.00 | 132,390 | 2.00 | 132,390 | 2.00 | 136,575 |
| DATA ANALYST 4 | 18 | 1.00 | 97,400 | 1.00 | 97,887 | 1.00 | 97,887 | 1.00 | 100,981 |
| DOC SERVS LDWKR-20 | 20 | 1.00 | 68,207 | 1.00 | 68,548 | 1.00 | 68,548 | 1.00 | 70,714 |
| DOC SERVS SPEC 2-20 | 20 | 1.00 | 62,326 | 1.00 | 53,348 | 1.00 | 53,348 | 1.00 | 55,034 |
| FIN OPER LDWKR-20 | 20 | 1.00 | 66,322 | 1.00 | 66,653 | 1.00 | 66,653 | 1.00 | 68,759 |
| FINANCE DIR-21 | 21 | 1.00 | 180,226 | 1.00 | 182,079 | 1.00 | 182,079 | 1.00 | 187,834 |
| GRANT WRITER | 18 | - | - | - | - | 1.00 | 66,981 | 1.00 | 66,981 |
| INTERNAL AUDIT MANAGER | 18 | 1.00 | 99,050 | 1.00 | 93,396 | 1.00 | 93,396 | 1.00 | 96,348 |
| PRINCIPAL ACCOUNTANT-18 | 18 | 3.00 | 312,068 | 3.00 | 334,178 | 3.00 | 334,178 | 3.00 | 344,741 |
| PRogram Asst 1-20 | 20 | 2.00 | 116,918 | 2.00 | 114,402 | 2.00 | 114,402 | 2.00 | 118,018 |
| RISK MANAGER-18 | 18 | 1.00 | 119,725 | 1.00 | 121,448 | 1.00 | 121,448 | 1.00 | 125,286 |
| SAFETY COORDINATOR-18 | 18 | 1.00 | 70,728 | 1.00 | 74,170 | 1.00 | 74,170 | 1.00 | 76,514 |
| TREASURY REV MGR-18 | 18 | 1.00 | 130,290 | 1.00 | 132,121 | 1.00 | 132,121 | 1.00 | 136,297 |
| TOTAL |  | 48.00 | 3,906,556 | 49.00 | 4,043,121 | 51.00 | 4,177,083 | 51.00 | 4,304,878 |

 projects, grants, etc.) or inter-agency services are not reflected in this summary page.

