

# Streets Division

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## *Agency Overview*

### Agency Mission

The mission of the Streets Division is to provide a clean, safe, welcoming atmosphere for the City of Madison residents, businesses, and guests by providing high quality, cost-effective, and essential public works services.

### Agency Overview

The Agency is responsible for the City's recycling program, roadside clean up, snow and ice control, solid waste management, and street maintenance. The Agency's goal is to effectively provide these services for the City of Madison with an emphasis on customer service and reduced environmental impact.

### 2021 Budget Highlights

The 2021 Executive Budget includes funding for:

- An anticipated 9.9% increase to the Urban Forestry Special Charge The projected increase translates to approximately \$6 for the average customer (\$526,300). The UFSC was increased 18.2% in 2020 (\$10 for the average customer).
- Proposes \$428,000 (or 1.5%) in reductions to the Streets Division's budget. These reductions include:
  - Eliminating funding to conference travel (Reduction: \$5,000).
  - Reducing sealcoating of unimproved streets from \$100,000 to \$25,000 (Reduction: \$75,000).
  - Eliminating the mattress recycling program (Reduction: \$120,000).
  - Implementing an overnight shift schedule for snow and ice removal (Reduction: \$165,000).
  - Holding a vacant Administrative Clerk position open for all of 2021 (Reduction: \$63,000).
  - Reducing funding for hourly positions for leaf collection, drop off sites, and brush collection (Reduction: \$41,000).

**Streets****Function:****Public Works***Budget Overview*

## Agency Budget by Fund

|                    | 2019 Actual          | 2020 Adopted         | 2020 Projected       | 2021 Request         | 2021 Executive       |
|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| General            | 26,286,079           | 26,394,124           | 26,664,306           | 28,959,165           | 27,804,921           |
| Other Restricted   | 23,085               | 5,269,341            | 5,587,667            | 4,968,907            | 5,750,804            |
| Stormwater Utility | -                    | -                    | -                    | -                    | 2,391,703            |
| <b>TOTAL</b>       | <b>\$ 26,309,164</b> | <b>\$ 31,663,465</b> | <b>\$ 32,251,973</b> | <b>\$ 33,928,072</b> | <b>\$ 35,947,428</b> |

## Agency Budget by Service

|                             | 2019 Actual          | 2020 Adopted         | 2020 Projected       | 2021 Request         | 2021 Executive       |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Solid Waste Management      | 9,548,769            | 9,288,865            | 9,798,963            | 10,024,686           | 9,833,453            |
| Recycling                   | 7,588,256            | 8,060,864            | 7,464,727            | 8,780,920            | 8,531,578            |
| Snow & Ice Control          | 6,592,581            | 6,577,722            | 7,060,879            | 6,998,911            | 6,721,993            |
| Street Sweeping             | 366,918              | 138,576              | 304,358              | 123,441              | 2,638,327            |
| Street Repair & Maintenance | 1,738,036            | 1,963,964            | 1,767,057            | 2,059,217            | 2,045,659            |
| Roadside Cleanup            | 453,346              | 364,133              | 268,323              | 971,990              | 425,614              |
| Forestry                    | 21,258               | 5,269,341            | 5,587,667            | 4,968,907            | 5,750,804            |
| <b>TOTAL</b>                | <b>\$ 26,309,164</b> | <b>\$ 31,663,465</b> | <b>\$ 32,251,973</b> | <b>\$ 33,928,072</b> | <b>\$ 35,947,428</b> |

## Agency Budget by Major-Revenue

|                      | 2019 Actual           | 2020 Adopted          | 2020 Projected        | 2021 Request          | 2021 Executive        |
|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Intergov Revenues    | (225)                 | (5,000)               | (5,400)               | (5,000)               | (5,000)               |
| Charges For Services | (1,086,433)           | (1,146,000)           | (1,100,533)           | (1,025,000)           | (1,025,000)           |
| Misc Revenue         | (28,414)              | (25,000)              | (27,715)              | (25,000)              | (25,000)              |
| Transfer In          | (932,552)             | -                     | -                     | -                     | -                     |
| <b>TOTAL</b>         | <b>\$ (2,047,623)</b> | <b>\$ (1,176,000)</b> | <b>\$ (1,133,648)</b> | <b>\$ (1,055,000)</b> | <b>\$ (1,055,000)</b> |

## Agency Budget by Major-Expenses

|                        | 2019 Actual          | 2020 Adopted         | 2020 Projected       | 2021 Request         | 2021 Executive       |
|------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Salaries               | 10,274,821           | 12,778,349           | 12,264,585           | 13,075,934           | 14,830,400           |
| Benefits               | 3,783,967            | 4,482,342            | 4,480,002            | 4,501,823            | 5,421,602            |
| Supplies               | 1,382,048            | 1,833,975            | 1,792,218            | 1,844,975            | 1,844,975            |
| Purchased Services     | 4,971,204            | 5,165,690            | 5,301,592            | 5,223,770            | 5,019,305            |
| Debt & Other Financing | -                    | -                    | 968,113              | -                    | -                    |
| Inter Depart Charges   | 7,942,004            | 8,579,109            | 8,579,109            | 10,336,570           | 9,886,146            |
| Transfer Out           | 2,742                | -                    | -                    | -                    | -                    |
| <b>TOTAL</b>           | <b>\$ 28,356,787</b> | <b>\$ 32,839,465</b> | <b>\$ 33,385,620</b> | <b>\$ 34,983,072</b> | <b>\$ 37,002,428</b> |

# Streets

Function: Public Works

## Service Overview

**Service:** Solid Waste Management

**Citywide Element:** Culture and Character

### Service Description

This service is responsible for the collection and disposal of solid waste materials. The goal of this service is to collect all City refuse in accordance with the scheduled pick-up days throughout the City.

### Major Budget Changes

- Increased Fleet Service charges based on the projected 2021 rate (\$377,000).
- Eliminates the mattress recycling program, which recycles approximately 8,000 mattresses annually (\$120,000).

### Activities Performed by this Service

- Solid Waste Collection: Weekly refuse route service.
- Transfer Station Operations: Sort refuse for hauling to the appropriate location.
- Transfer Station Hauling: Remove refuse from the transfer station and bring it to the appropriate final destination.
- Large Item Collection: Collect large items from the curbside to be disposed of properly.

### Service Budget by Fund

|                    | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request         | 2021 Executive      |
|--------------------|---------------------|---------------------|---------------------|----------------------|---------------------|
| General            | 9,548,769           | 9,288,865           | 9,798,963           | 10,024,686           | 9,833,453           |
| Other-Expenditures | -                   | -                   | -                   | -                    | -                   |
| <b>TOTAL</b>       | <b>\$ 9,548,769</b> | <b>\$ 9,288,865</b> | <b>\$ 9,798,963</b> | <b>\$ 10,024,686</b> | <b>\$ 9,833,453</b> |

### Service Budget by Account Type

|                | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request         | 2021 Executive      |
|----------------|---------------------|---------------------|---------------------|----------------------|---------------------|
| Revenue        | (328,451)           | (340,000)           | (258,621)           | (340,000)            | (340,000)           |
| Personnel      | 4,358,236           | 4,085,166           | 4,412,850           | 4,279,994            | 4,334,297           |
| Non-Personnel  | 3,161,286           | 3,253,920           | 3,354,955           | 3,260,740            | 3,136,275           |
| Agency Charges | 2,357,698           | 2,289,779           | 2,289,779           | 2,823,952            | 2,702,881           |
| <b>TOTAL</b>   | <b>\$ 9,548,769</b> | <b>\$ 9,288,865</b> | <b>\$ 9,798,963</b> | <b>\$ 10,024,686</b> | <b>\$ 9,833,453</b> |

# Streets

Function: Public Works

## Service Overview

Service: Recycling

Citywide Element: Green and Resilient

### Service Description

This service is responsible for the City's recycling program. Specific functions of the service include: (1) bi-weekly curbside collection of recyclables, (2) curbside yard waste and leaf collection, (3) operating three City yard waste drop-off sites, and (4) curbside brush collection. The goal of this service is to collect recyclables and yard waste on a timely basis for City residents and promote processes that work towards achieving zero waste.

### Major Budget Changes

- Increases the budget for the City's external recycling provider based on current contract commitments (\$23,660).
- Decreases anticipated revenue from recycling based on actual trends (\$121,000).
- Increases Fleet Service charges based on the projected 2021 rate (\$330,000).
- Reduces the hourly funding for leaf collection, drop-off sites, and brush collection (\$41,000).

### Activities Performed by this Service

- Recycling collection: Bi-weekly curbside recycling collection.
- Drop Off Sites: Operation of three drop-off locations for residents to bring materials.
- Brush Collection: Curbside brush collection.
- Brush Processing: Brush processing at the Transfer Station.

### Service Budget by Fund

|                    | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| General            | 7,588,256           | 8,060,864           | 7,464,727           | 8,780,920           | 8,531,578           |
| Other-Expenditures | -                   | -                   | -                   | -                   | -                   |
| <b>TOTAL</b>       | <b>\$ 7,588,256</b> | <b>\$ 8,060,864</b> | <b>\$ 7,464,727</b> | <b>\$ 8,780,920</b> | <b>\$ 8,531,578</b> |

### Service Budget by Account Type

|                | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenue        | (783,638)           | (831,000)           | (862,116)           | (710,000)           | (710,000)           |
| Personnel      | 3,902,284           | 4,130,120           | 3,723,020           | 4,181,695           | 4,106,022           |
| Non-Personnel  | 1,338,727           | 1,488,600           | 1,330,679           | 1,510,810           | 1,508,310           |
| Agency Charges | 3,130,884           | 3,273,144           | 3,273,144           | 3,798,415           | 3,627,246           |
| <b>TOTAL</b>   | <b>\$ 7,588,256</b> | <b>\$ 8,060,864</b> | <b>\$ 7,464,727</b> | <b>\$ 8,780,920</b> | <b>\$ 8,531,578</b> |

# Streets

Function: Public Works

## Service Overview

Service: Snow & Ice Control

Citywide Element: Health and Safety

### Service Description

This service is responsible for the removal of snow and ice from all City streets and bicycle paths. The goal of the service is to maintain the desired response times for salting, sanding, and snow plowing through the Streets Division's use of 90 pieces of equipment and private contractors. This service provides community safety on the City's roadways and paths. The service budget funds staffing, contractors, supplies, and equipment costs for 5.5 general plow snow events of 3 inches or more.

### Major Budget Changes

- Increases the budget for snow removal contractors by 3% based on negotiated rates (\$14,250).
- Increased Fleet Service charges based on the projected 2021 rate (\$371,000).
- Anticipates savings on overtime for snow and ice removal by transitioning to an overnight schedule (\$165,000).

### Activities Performed by this Service

- Plowing & Spreading: Snow removal efforts during snow events, and salting, sanding, and brining streets.
- Crosswalks: Clearing crosswalks, sidewalks, and handicap-accessible areas.
- Sand Barrels: Placing sand strategically around the City for residents, including in piles in parks and sand barrels at intersections throughout the City.

### Service Budget by Fund

|                    | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| General            | 6,592,581           | 6,577,722           | 7,060,879           | 6,998,911           | 6,721,993           |
| Other-Expenditures | -                   | -                   | -                   | -                   | -                   |
| <b>TOTAL</b>       | <b>\$ 6,592,581</b> | <b>\$ 6,577,722</b> | <b>\$ 7,060,879</b> | <b>\$ 6,998,911</b> | <b>\$ 6,721,993</b> |

### Service Budget by Account Type

|                | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenue        | (6,941)             | -                   | (8,190)             | -                   | -                   |
| Personnel      | 3,581,763           | 3,396,180           | 3,752,900           | 3,334,253           | 3,141,456           |
| Non-Personnel  | 1,471,115           | 1,777,950           | 1,912,577           | 1,790,600           | 1,788,100           |
| Agency Charges | 1,546,645           | 1,403,592           | 1,403,592           | 1,874,058           | 1,792,437           |
| <b>TOTAL</b>   | <b>\$ 6,592,581</b> | <b>\$ 6,577,722</b> | <b>\$ 7,060,879</b> | <b>\$ 6,998,911</b> | <b>\$ 6,721,993</b> |

# Streets

Function: Public Works

## Service Overview

Service: Street Sweeping

Citywide Element: Green and Resilient

### Service Description

This service is responsible for removing leaves, refuse, and other debris from the City's streets by using the Streets Division's ten street sweepers. The goal of this service is to maintain a healthy environment for City stakeholders by minimizing the amount of pollutants entering the lakes and waterways. The Stormwater Utility funds the majority of the equipment and personnel costs associated with this service.

### Major Budget Changes

- This service has historically been funded through the Stormwater Utility. In previous budget presentations the Stormwater Utility portion of the service was shown in the Stormwater Operations service. Moving forward, the portion of this service funded by the Stormwater Utility will be shown in the Streets Division. This change is being made in order to show the full cost of providing the service. There is no proposed change in the overall funding for the service.

### Activities Performed by this Service

- Hand Sweeping: Removing excess sand, salt, debris, and leaves from medians to prevent these contaminants from entering the water supply.
- Street Sweeping & Leaf Collection: Conduct street sweeping and leaf collection.
- Leaf/Yard Waste Collection: Spring and fall curbside collection (expense shared 50-50 with Stormwater).

### Service Budget by Fund

|                    | 2019 Actual       | 2020 Adopted      | 2020 Projected    | 2021 Request      | 2021 Executive      |
|--------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| General            | 366,918           | 138,576           | 304,358           | 123,441           | 246,624             |
| Other-Expenditures | -                 | -                 | -                 | -                 | 2,391,703           |
| <b>TOTAL</b>       | <b>\$ 366,918</b> | <b>\$ 138,576</b> | <b>\$ 304,358</b> | <b>\$ 123,441</b> | <b>\$ 2,638,327</b> |

### Service Budget by Account Type

|                | 2019 Actual       | 2020 Adopted      | 2020 Projected    | 2021 Request      | 2021 Executive      |
|----------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Revenue        | (6,941)           | -                 | -                 | -                 | -                   |
| Personnel      | 252,989           | 26,391            | 192,172           | 16,778            | 2,534,457           |
| Non-Personnel  | 10,818            | -                 | 1                 | 100               | 100                 |
| Agency Charges | 103,110           | 112,185           | 112,185           | 106,563           | 103,770             |
| <b>TOTAL</b>   | <b>\$ 359,976</b> | <b>\$ 138,576</b> | <b>\$ 304,358</b> | <b>\$ 123,441</b> | <b>\$ 2,638,327</b> |

# Streets

Function: Public Works

## Service Overview

Service: Street Repair & Maintenance

Citywide Element: Land Use and Transportation

### Service Description

This service is responsible for routine street maintenance such as filling of potholes, replacing damaged pavement, and sealing cracks. The goal of this service is to provide safe roadways for commuters in the City and to extend the useful lives of the roadways.

### Major Budget Changes

- Reduces the sealcoating of unimproved streets from \$100,000 to \$25,000 (\$75,000 savings).

### Activities Performed by this Service

- Filling Potholes: Filling problematic potholes to maintain roadways and create safe roads for transportation.
- Sealcoating/Chip Sealing: Sealcoating unimproved streets on a rotating basis to maintain roadways and create safe roads for transportation.

### Service Budget by Fund

|                    | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| General            | 1,738,036           | 1,963,964           | 1,767,057           | 2,059,217           | 2,045,659           |
| Other-Expenditures | -                   | -                   | -                   | -                   | -                   |
| <b>TOTAL</b>       | <b>\$ 1,738,036</b> | <b>\$ 1,963,964</b> | <b>\$ 1,767,057</b> | <b>\$ 2,059,217</b> | <b>\$ 2,045,659</b> |

### Service Budget by Account Type

|                | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenue        | (156,313)           | -                   | -                   | -                   | -                   |
| Personnel      | 1,062,737           | 1,240,316           | 1,046,778           | 1,225,125           | 1,313,043           |
| Non-Personnel  | 291,230             | 184,805             | 181,436             | 184,005             | 109,005             |
| Agency Charges | 540,383             | 538,843             | 538,843             | 650,087             | 623,611             |
| <b>TOTAL</b>   | <b>\$ 1,738,036</b> | <b>\$ 1,963,964</b> | <b>\$ 1,767,057</b> | <b>\$ 2,059,217</b> | <b>\$ 2,045,659</b> |

# Streets

Function: Public Works

## Service Overview

Service: Roadside Cleanup

Citywide Element: Culture and Character

### Service Description

This service is responsible for the removal of noxious weeds, stump removal, and the eradication of graffiti. The goal of this service is to improve aesthetics and community safety in the City.

### Major Budget Changes

- The Executive Budget maintains the current level of service.

### Activities Performed by this Service

- Removal of Noxious Weeds: Remove weeds in violation of Madison General Ordinance 23.29 and Wisconsin State Statute 66.0517(3)(a).
- Eradication of Graffiti: Removal of graffiti from City, utility, and railroad property.

### Service Budget by Fund

|                    | 2019 Actual       | 2020 Adopted      | 2020 Projected    | 2021 Request      | 2021 Executive    |
|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| General            | 451,519           | 364,133           | 268,323           | 971,990           | 425,614           |
| Other-Expenditures | 1,827             | -                 | -                 | -                 | -                 |
| <b>TOTAL</b>       | <b>\$ 453,346</b> | <b>\$ 364,133</b> | <b>\$ 268,323</b> | <b>\$ 971,990</b> | <b>\$ 425,614</b> |

### Service Budget by Account Type

|                | 2019 Actual       | 2020 Adopted      | 2020 Projected    | 2021 Request      | 2021 Executive    |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Revenue        | (772,279)         | (5,000)           | (4,720)           | (5,000)           | (5,000)           |
| Personnel      | 879,532           | 315,094           | 204,334           | 922,428           | 378,470           |
| Non-Personnel  | 82,808            | 1,000             | 15,670            | 1,100             | 1,100             |
| Agency Charges | 263,284           | 53,039            | 53,039            | 53,462            | 51,044            |
| <b>TOTAL</b>   | <b>\$ 453,346</b> | <b>\$ 364,133</b> | <b>\$ 268,323</b> | <b>\$ 971,990</b> | <b>\$ 425,614</b> |



# Streets

Function: Public Works

## Service Overview

Service: Forestry

Citywide Element: Green and Resilient

### Service Description

This service is responsible for all forestry activities associated with maintaining Madison's urban forest. This service is new in 2020 and reflects transferring the Forestry team from the Parks Division to Streets and combining with the stump grubbing activities performed by Streets. The goal of the service is to maintain a vibrant and thriving urban forest.

### Major Budget Changes

- The Streets operating proposal reflects increasing the share of existing positions charged to the Urban Forestry Special Charge (\$377,000).

### Activities Performed by this Service

- Stump Removal: Removal of tree stumps from City property.
- Forestry Activities: Terrace tree planting, maintenance, and storm clean-up
- Emerald Ash Borer Eradication: Combats the Emerald Ash Borer through tree treatment activities.

### Service Budget by Fund

|                    | 2019 Actual      | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|--------------------|------------------|---------------------|---------------------|---------------------|---------------------|
| General            | -                | -                   | -                   | -                   | -                   |
| Other-Expenditures | 21,258           | 5,269,341           | 5,587,667           | 4,968,907           | 5,750,804           |
| <b>TOTAL</b>       | <b>\$ 21,258</b> | <b>\$ 5,269,341</b> | <b>\$ 5,587,667</b> | <b>\$ 4,968,907</b> | <b>\$ 5,750,804</b> |

### Service Budget by Account Type

|                | 2019 Actual      | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|----------------|------------------|---------------------|---------------------|---------------------|---------------------|
| Revenue        | -                | -                   | -                   | -                   | -                   |
| Personnel      | 21,247           | 4,067,424           | 3,412,534           | 3,617,484           | 4,444,257           |
| Non-Personnel  | 10               | 293,390             | 1,266,606           | 321,390             | 321,390             |
| Agency Charges | -                | 908,527             | 908,527             | 1,030,033           | 985,157             |
| <b>TOTAL</b>   | <b>\$ 21,258</b> | <b>\$ 5,269,341</b> | <b>\$ 5,587,667</b> | <b>\$ 4,968,907</b> | <b>\$ 5,750,804</b> |

**Streets**Function: **Public Works***Line Item Detail*Agency Primary Fund: **General**

## Intergovernmental Revenue

|                          | 2019 Actual     | 2020 Adopted      | 2020 Projected    | 2021 Request      | 2021 Executive    |
|--------------------------|-----------------|-------------------|-------------------|-------------------|-------------------|
| Local Revenues Operating | (225)           | -                 | (400)             | -                 | -                 |
| Other Unit of Gov Rev Op | -               | (5,000)           | (5,000)           | (5,000)           | (5,000)           |
| <b>TOTAL</b>             | <b>\$ (225)</b> | <b>\$ (5,000)</b> | <b>\$ (5,400)</b> | <b>\$ (5,000)</b> | <b>\$ (5,000)</b> |

## Charges for Service

|                          | 2019 Actual           | 2020 Adopted          | 2020 Projected        | 2021 Request          | 2021 Executive        |
|--------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Misc Charges for Service | (2,749)               | -                     | (8,190)               | -                     | -                     |
| Appliance Collection     | (268,954)             | (245,000)             | (216,787)             | (245,000)             | (245,000)             |
| Refuse Collection        | (264,938)             | (260,000)             | (234,866)             | (260,000)             | (260,000)             |
| Sale Of Recyclables      | (548,752)             | (636,000)             | (636,000)             | (515,000)             | (515,000)             |
| Graffiti Removal         | (1,040)               | (5,000)               | (4,720)               | (5,000)               | (5,000)               |
| Reimbursement Of Expense | -                     | -                     | 30                    | -                     | -                     |
| <b>TOTAL</b>             | <b>\$ (1,086,433)</b> | <b>\$ (1,146,000)</b> | <b>\$ (1,100,533)</b> | <b>\$ (1,025,000)</b> | <b>\$ (1,025,000)</b> |

## Misc Revenue

|                       | 2019 Actual        | 2020 Adopted       | 2020 Projected     | 2021 Request       | 2021 Executive     |
|-----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Miscellaneous Revenue | (28,414)           | (25,000)           | (27,715)           | (25,000)           | (25,000)           |
| <b>TOTAL</b>          | <b>\$ (28,414)</b> | <b>\$ (25,000)</b> | <b>\$ (27,715)</b> | <b>\$ (25,000)</b> | <b>\$ (25,000)</b> |

## Transfer In

|                                 | 2019 Actual         | 2020 Adopted | 2020 Projected | 2021 Request | 2021 Executive |
|---------------------------------|---------------------|--------------|----------------|--------------|----------------|
| Transfer In From Grants         | (156,313)           | -            | -              | -            | -              |
| Transfer In From Other Restrict | (771,239)           | -            | -              | -            | -              |
| Transfer In From Insurance      | (5,000)             | -            | -              | -            | -              |
| <b>TOTAL</b>                    | <b>\$ (932,552)</b> | <b>\$ -</b>  | <b>\$ -</b>    | <b>\$ -</b>  | <b>\$ -</b>    |

## Salaries

|                            | 2019 Actual          | 2020 Adopted        | 2020 Projected      | 2021 Request         | 2021 Executive      |
|----------------------------|----------------------|---------------------|---------------------|----------------------|---------------------|
| Permanent Wages            | 8,910,377            | 9,001,410           | 8,851,851           | 9,659,168            | 9,357,897           |
| Salary Savings             | -                    | (523,000)           | -                   | (523,000)            | (586,000)           |
| Pending Personnel          | -                    | 65,000              | -                   | -                    | -                   |
| Premium Pay                | 27,732               | 30,526              | 54,193              | 30,526               | 30,526              |
| Workers Compensation Wages | 48,828               | -                   | 34,995              | -                    | -                   |
| Compensated Absence        | 141,957              | 200,000             | 17,163              | 200,000              | 200,000             |
| Hourly Wages               | 284,340              | 326,557             | 99,555              | 326,557              | 285,557             |
| Overtime Wages Permanent   | 825,512              | 708,584             | 684,723             | 708,584              | 543,584             |
| Overtime Wages Hourly      | 15,433               | -                   | 15                  | -                    | -                   |
| Election Officials Wages   | 455                  | -                   | 1,565               | -                    | -                   |
| <b>TOTAL</b>               | <b>\$ 10,254,635</b> | <b>\$ 9,809,077</b> | <b>\$ 9,744,060</b> | <b>\$ 10,401,835</b> | <b>\$ 9,831,564</b> |

## Benefits

|                              | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Comp Absence Escrow          | 346,030             | -                   | 126,902             | -                   | -                   |
| Health Insurance Benefit     | 1,798,583           | 1,787,218           | 1,912,752           | 1,920,700           | 2,000,724           |
| Wage Insurance Benefit       | 34,712              | 30,754              | 34,569              | 35,122              | 36,296              |
| WRS                          | 653,979             | 646,893             | 607,581             | 651,957             | 631,558             |
| FICA Medicare Benefits       | 755,021             | 720,682             | 734,184             | 752,016             | 717,257             |
| Licenses & Certifications    | 365                 | -                   | -                   | -                   | -                   |
| Post Employment Health Plans | 192,390             | 198,643             | 172,007             | 198,643             | 198,643             |
| <b>TOTAL</b>                 | <b>\$ 3,781,079</b> | <b>\$ 3,384,190</b> | <b>\$ 3,587,993</b> | <b>\$ 3,558,438</b> | <b>\$ 3,584,478</b> |

**Streets****Function: Public Works***Line Item Detail***Agency Primary Fund: General**

## Supplies

|                           | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Office Supplies           | 7,917               | 7,500               | 5,193               | 7,500               | 7,500               |
| Copy Printing Supplies    | 20,530              | 15,000              | 9,422               | 15,000              | 15,000              |
| Furniture                 | 1,167               | 2,500               | -                   | 2,500               | 2,500               |
| Hardware Supplies         | 2,754               | 3,000               | 578                 | 3,000               | 3,000               |
| Software Lic & Supplies   | 267                 | -                   | 137                 | -                   | -                   |
| Postage                   | 8,227               | 5,000               | 3,025               | 5,000               | 5,000               |
| Work Supplies             | 373,511             | 283,000             | 256,320             | 283,000             | 283,000             |
| Asphalt Repair Materials  | 24,490              | 55,000              | 55,000              | 55,000              | 55,000              |
| Janitorial Supplies       | 17,671              | 15,000              | 10,146              | 15,000              | 15,000              |
| Medical Supplies          | 1,328               | 1,775               | 5,878               | 1,775               | 1,775               |
| Safety Supplies           | 18,193              | 15,000              | 10,726              | 15,000              | 15,000              |
| Snow Removal Supplies     | 782,915             | 1,012,000           | 983,390             | 1,012,000           | 1,012,000           |
| Uniform Clothing Supplies | 18,744              | 25,000              | 17,395              | 25,000              | 25,000              |
| Building Supplies         | 9,183               | 10,000              | 14,026              | 10,000              | 10,000              |
| Machinery And Equipment   | 294                 | -                   | -                   | -                   | -                   |
| Equipment Supplies        | 94,856              | 110,000             | 146,618             | 110,000             | 110,000             |
| <b>TOTAL</b>              | <b>\$ 1,382,048</b> | <b>\$ 1,559,775</b> | <b>\$ 1,517,854</b> | <b>\$ 1,559,775</b> | <b>\$ 1,559,775</b> |

## Purchased Services

|                              | 2019 Actual         | 2020 Adopted        | 2020 Projected      | 2021 Request        | 2021 Executive      |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Natural Gas                  | 50,381              | 75,000              | 56,913              | 75,000              | 75,000              |
| Electricity                  | 82,195              | 100,000             | 98,630              | 100,000             | 100,000             |
| Water                        | 52,231              | 60,000              | 47,746              | 60,000              | 60,000              |
| Stormwater                   | 7,681               | 10,000              | 6,670               | 10,000              | 10,000              |
| Telephone                    | 4,035               | 7,000               | 11,052              | 10,170              | 5,705               |
| Cellular Telephone           | 10,239              | 12,000              | 8,951               | 12,000              | 12,000              |
| Systems Comm Internet        | 3,250               | 5,000               | 1,166               | 5,000               | 5,000               |
| Building Improv Repair Maint | 25,038              | 36,000              | 32,852              | 36,000              | 36,000              |
| Waste Disposal               | 187,644             | 165,000             | 171,400             | 165,000             | 165,000             |
| Pest Control                 | 2,544               | 2,500               | 1,567               | 2,500               | 2,500               |
| Elevator Repair              | 1,676               | -                   | -                   | -                   | -                   |
| Landfill                     | 2,603,869           | 2,708,000           | 2,708,000           | 2,708,000           | 2,708,000           |
| Process Fees Recyclables     | 894,148             | 910,000             | 910,000             | 933,660             | 933,660             |
| Resource Recovery            | 301,400             | 384,000             | 344,400             | 384,000             | 264,000             |
| Grounds Improv Repair Maint  | 114,753             | 100,000             | 99,796              | 100,000             | 25,000              |
| Snow Removal                 | 526,295             | 475,000             | 702,391             | 489,250             | 489,250             |
| Equipment Mntc               | 21,752              | 25,000              | 10,253              | 25,000              | 25,000              |
| System & Software Mntc       | 3,451               | -                   | 1,636               | -                   | -                   |
| Rental Of Equipment          | 1,382               | -                   | 277                 | -                   | -                   |
| Street Mntc                  | 1,715               | -                   | -                   | -                   | -                   |
| Recruitment                  | 294                 | -                   | 364                 | -                   | -                   |
| Conferences & Training       | 16,056              | 11,000              | 1,951               | 11,000              | 6,000               |
| Memberships                  | 61                  | -                   | 234                 | -                   | -                   |
| Uniform Laundry              | 5,922               | 7,500               | 6,045               | 7,500               | 7,500               |
| Consulting Services          | 285                 | 6,000               | 570                 | 6,000               | 6,000               |
| Advertising Services         | 23,707              | 25,000              | 24,388              | 25,000              | 25,000              |
| Other Services & Expenses    | 21,369              | 15,000              | 22,479              | 15,000              | 15,000              |
| Permits & Licenses           | 7,821               | 7,500               | 7,730               | 7,500               | 7,500               |
| <b>TOTAL</b>                 | <b>\$ 4,971,194</b> | <b>\$ 5,146,500</b> | <b>\$ 5,277,464</b> | <b>\$ 5,187,580</b> | <b>\$ 4,983,115</b> |

**Streets****Function: Public Works***Line Item Detail***Agency Primary Fund: General**

## Inter-Departmental Charges

|                               | <b>2019 Actual</b>  | <b>2020 Adopted</b> | <b>2020 Projected</b> | <b>2021 Request</b> | <b>2021 Executive</b> |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|-----------------------|
| ID Charge From Engineering    | 55,153              | 55,153              | 55,153                | 55,153              | 55,153                |
| ID Charge From Fleet Services | 7,202,545           | 7,057,675           | 7,057,675             | 8,594,524           | 8,188,976             |
| ID Charge From Traffic Eng    | 53,731              | 46,874              | 46,874                | 46,874              | 46,874                |
| ID Charge From Insurance      | 109,550             | 131,372             | 131,372               | 170,181             | 170,181               |
| ID Charge From Workers Comp   | 521,025             | 379,508             | 379,508               | 439,805             | 439,805               |
| <b>TOTAL</b>                  | <b>\$ 7,942,004</b> | <b>\$ 7,670,582</b> | <b>\$ 7,670,582</b>   | <b>\$ 9,306,537</b> | <b>\$ 8,900,989</b>   |

## Transfer Out

|                        | <b>2019 Actual</b> | <b>2020 Adopted</b> | <b>2020 Projected</b> | <b>2021 Request</b> | <b>2021 Executive</b> |
|------------------------|--------------------|---------------------|-----------------------|---------------------|-----------------------|
| Transfer Out To Grants | 2,742              | -                   | -                     | -                   | -                     |
| <b>TOTAL</b>           | <b>\$ 2,742</b>    | <b>\$ -</b>         | <b>\$ -</b>           | <b>\$ -</b>         | <b>\$ -</b>           |

# Streets Division

Function: Public Works

## Position Summary

| Classification         | CG | 2020 Adopted Budget |                   | 2021 Budget   |                   |               |                   |
|------------------------|----|---------------------|-------------------|---------------|-------------------|---------------|-------------------|
|                        |    | Adopted             |                   | Request       |                   | Executive     |                   |
|                        |    | FTEs                | Amount            | FTEs          | Amount            | FTEs          | Amount            |
| ACCT TECH 2-20         | 20 | 1.00                | 66,775            | 1.00          | 67,442            | 1.00          | 67,442            |
| ADMIN CLK 1-20         | 20 | 2.00                | 87,218            | 2.00          | 88,091            | 2.00          | 88,089            |
| ARBORIST 1-16          | 16 | 17.00               | 1,038,840         | 19.00         | 1,161,674         | 19.00         | 1,161,674         |
| ARBORIST 2-16          | 16 | 7.00                | 460,824           | 7.00          | 465,428           | 7.00          | 465,428           |
| ASST STREETS SUPER-18  | 18 | 1.00                | 123,794           | 1.00          | 125,031           | 1.00          | 125,031           |
| CITY FORESTER-18       | 18 | 1.00                | 101,899           | 1.00          | 102,917           | 1.00          | 102,917           |
| EQPT OPR 3-16          | 16 | 3.00                | 203,194           | 3.00          | 205,224           | 3.00          | 205,224           |
| FORESTRY OPR SUPV-18   | 18 | 1.00                | 86,072            | 1.00          | 86,932            | 1.00          | 86,932            |
| FORESTRY SPEC-16       | 16 | 3.00                | 216,447           | 3.00          | 218,611           | 3.00          | 218,611           |
| MAINT MECH 1-15        | 15 | 2.00                | 141,790           | 2.00          | 143,202           | 2.00          | 143,202           |
| MAINT/REPR COORD-18    | 18 | 2.00                | 175,977           | 2.00          | 177,733           | 2.00          | 177,733           |
| OPERATING ASST-15      | 15 | 1.00                | 72,056            | 1.00          | 72,779            | 1.00          | 72,779            |
| OPERATING MAINT WKR-15 | 15 | 6.00                | 395,547           | 6.00          | 399,491           | 6.00          | 399,489           |
| OPERATIONS CLERK-16    | 16 | 2.00                | 116,151           | 2.00          | 117,311           | 2.00          | 117,310           |
| PROCESS PLANT SUPV-18  | 18 | 1.00                | 89,260            | 1.00          | 90,152            | 1.00          | 90,152            |
| PROGRAM ASST 1-20      | 20 | 1.00                | 58,691            | 1.00          | 59,277            | 1.00          | 59,277            |
| PUB WKS FORE-18        | 18 | 4.00                | 288,279           | 4.00          | 291,159           | 4.00          | 291,160           |
| PUB WKS GEN SUPV-18    | 18 | 2.00                | 195,384           | 2.00          | 197,335           | 2.00          | 197,337           |
| SECRETARY 2-ADMIN-17   | 17 | 1.00                | 57,048            | 1.00          | 57,620            | 1.00          | 57,619            |
| SMO 1-15               | 15 | 91.00               | 4,993,538         | 91.00         | 5,043,510         | 91.00         | 5,043,507         |
| SMO 2-15               | 15 | 27.00               | 1,618,511         | 27.00         | 1,634,691         | 27.00         | 1,634,688         |
| SMO 3-15               | 15 | 30.00               | 1,960,248         | 30.00         | 1,997,983         | 30.00         | 1,997,984         |
| SSMW 1-15              | 15 | 4.00                | 208,671           | 4.00          | 210,752           | 4.00          | 210,753           |
| SSMW 2-15              | 15 | 6.00                | 372,706           | 6.00          | 376,426           | 6.00          | 376,426           |
| STREETS GEN SUPV-18    | 18 | 6.00                | 516,798           | 6.00          | 521,964           | 6.00          | 521,964           |
| STREETS SUPT-21        | 21 | 1.00                | 131,356           | 1.00          | 132,669           | 1.00          | 132,669           |
| STS OPER ANAL-18       | 18 | 1.00                | 90,244            | 1.00          | 91,146            | 1.00          | 91,146            |
| STS/PW SIC-18          | 18 | 1.00                | 92,873            | 1.00          | 93,801            | 1.00          | 93,801            |
| TREE TRIMMER FORE-18   | 18 | 2.00                | 155,805           | 2.00          | 157,362           | 2.00          | 157,362           |
| <b>TOTAL</b>           |    | <b>227.00</b>       | <b>14,115,996</b> | <b>229.00</b> | <b>14,387,713</b> | <b>229.00</b> | <b>14,387,706</b> |

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.