Parking Utility

Agency Overview

Agency Mission

The mission of the Parking Utility is to provide safe, convenient and affordable parking to the City's residents and visitors, consistent with City transportation policies.

Agency Overview

The agency provides services across garage parking, lot parking, on street parking and parking operations. The goal of the agency is to provide continuous improvement for the customer experience and infrastructure improvements and replacements.

2018 Budget Highlights

The 2018 Adopted Budget:

- o Increases projected garage revenue based on current trends (\$800,000).
- Creates a Parking Maintenance Worker to maintain the Capitol East Parking Garage and assist with the maintenance of Parking Utility's other garages (\$63,650).
- o Increases the Parking Utility's salary and benefit expenses (\$395,000) to reflect the cost of the Parking Enforcement Officers (Police employees) enforcing the Residential Parking Permit Program and other time restriction parking regulations. These costs have historically been reflected in the Police Department's budget. To fully fund the program, including enforcement, by permit revenue the annual permit fee would need to increase from \$28 to \$105. Any increase would require an ordinance change adopted by the Common Council.
- o Increases the fine for one-hour and two-hour parking citations from \$35 to \$40 (estimated revenue to be recognized in the General Fund is \$85,000) and decreases the portion of Parking Enforcement Officers funded by the Parking Utility by \$85,000. These changes were added through Common Council Operating Budget Amendment #7.

Parking Utility

Budget Overview

Budget by Service (All Funds)

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	2	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue							
Garage Parking		(12,032,223)	(10,426,050)	(12,719,111)	(11,273,807)	(11,273,807)	(11,273,807)
Lot Parking		(1,141,978)	(1,068,504)	(1,331,388)	(1,148,800)	(1,148,800)	(1,148,800)
On Street Parking		(2,861,141)	(2,804,309)	(3,015,330)	(2,810,393)	(2,810,393)	(2,810,393)
Parking Operations		(10,866)	(116,000)	(7,950)	(6,000)	(6,000)	(6,000)
Total Revenue	\$	(16,046,208)	\$ (14,414,863)	\$ (17,073,780)	\$ (15,239,000)	\$ (15,239,000)	\$ (15,239,000)
Expense							
Garage Parking		12,660,754	5,179,681	6,093,724	6,710,627	6,721,237	6,721,237
Lot Parking		247,032	35,092	259,381	71,511	71,514	71,514
On Street Parking		998,544	946,511	1,533,894	1,480,160	1,480,788	1,395,788
Parking Operations		2,139,878	8,253,579	9,186,781	6,976,702	6,965,461	7,050,461

14,414,863 \$

17,073,780 \$

15,239,000 \$

15,239,000 \$

15,239,000

16,046,208 \$

\$

Function:

Public Works & Transportation

Budget by Fund & Major

Fund: Parking Utility

Total Expense

Net General Fund

	201	6 Actual	201	17 Adopted	201	17 Projected	20	18 Request	201	8 Executive	20)18 Adopted
Revenue												
Charges for Services	(:	12,811,090)		(12,116,285)		(14,588,643)		(12,915,000)		(12,915,000)		(12,915,000)
Licenses & Permits		(2,112,884)		(2,109,704)		(2,276,724)		(2,218,000)		(2,218,000)		(2,218,000)
Investments & Contributions		(199,744)		(110,000)		(199,744)		(100,000)		(100,000)		(100,000)
Misc Revenue		(8,809)		(6,000)		(5,188)		(6,000)		(6,000)		(6,000)
Other Finance Source		(913,682)		(72,874)		(3,480)		-		-		-
Total Revenue	\$ (:	16,046,208)	\$	(14,414,863)	\$	(17,073,780)	\$	(15,239,000)	\$	(15,239,000)	\$	(15,239,000)
Expense												
Salaries		4,245,649		4,760,119		4,342,999		4,982,521		4,982,521		4,897,521
Benefits		1,628,798		1,624,650		1,538,329		1,785,711		1,797,451		1,797,451
Supplies		292,298		341,250		239,646		430,250		430,250		430,250
Purchased Services		1,914,462		2,077,398		2,328,027		2,896,049		2,896,049		2,896,049
Debt & Other Financing		6,146,865		5,230,588		8,275,692		4,783,073		4,761,230		4,846,230
Inter Departmental Charges		339,213		380,858		349,087		361,396		371,499		371,499
Inter Departmental Billing		(906)		-		-		-		-		-
Transfer Out		1,479,830		-		-		-		-		-
Total Expense	\$:	16,046,208	\$	14,414,863	\$	17,073,780	\$	15,239,000	\$	15,239,000	\$	15,239,000
Net General Fund	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Parking Utility

Service Overview

Service: Garage Parking

Service Description

This service operates five city garages including Capitol Square North Garage, Government East Garage, Overture Center Garage, State Street Campus Garage and State Street Capitol Garage. The goal of the service is to increase the availability of convenient, short-term parking, especially during special events.

Function:

Public Works & Transportation

2018 Planned Activities

- Continue operation and maintenance of parking garages and equipment.
- Continue monthly permits and long-term lease programs.
- Continued operation of the Government East Parking Garage, one of the highest demand facilities, with no loss of parking during construction of the replacement garage.
- Support the parking needs of the Capitol East district by providing convenient parking for visitors attending local events and helping to reduce neighborhood parking pressures through the operation of a new parking garage.
- Implement new technologies and equipment with the replacement of the Parking Access Revenue Control System which will offer greater flexibility, convenience, and equipment reliability for customers.

Service Budget by Account Type

	Ź	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue		(12,032,223)	(10,426,050)	(12,719,111)	(11,273,807)	(11,273,807)	(11,273,807)
Expense		12,660,754	5,179,681	6,093,724	6,710,627	6,721,237	6,721,237
Net Service Budget	\$	628,532	\$ (5,246,369)	\$ (6,625,388)	\$ (4,563,180)	\$ (4,552,570)	\$ (4,552,570)

Service: Lot Parking

Service Description

This service operates seven parking lots including Blair Lot, Brayton Lot, Buckeye Lot, Evergreen Lot, Lot 88, Wilson Lot and Wingra Lot, including hourly and monthly parking. The goals of the service are to continue to meet the unique parking demands that each surface lot serves, increase utilization during off-peak timeframes, and encourage the use of surface lots before using on-street parking to accommodate special event parking needs.

2018 Planned Activities

Continue to pursue relationships with event organizers to accommodate parking for large vehicles with limited parking options.

Service Budget by Account Type

	20	16 Actual	2017 Adopte	d 2	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue		(1,141,978)	(1,068,5	04)	(1,331,388)	(1,148,800)	(1,148,800)	(1,148,800)
Expense		247,032	35,0	92	259,381	71,511	71,514	71,514
Net Service Budget	\$	(894,947)	\$ (1,033,4	L2) \$	(1,072,007)	\$ (1,077,289)	\$ (1,077,286)	\$ (1,077,286)

Function: Public Works & Transportation

Service Overview

Service: On Street Parking

Service Description

This service operates on-street parking through meters in the downtown area and through a residential permit process in the nearby neighborhoods. The goals of this service are to provide short-term convenient parking for residents and visitors, serve the needs related to event and large-vehicle, moving vehicle, storage container, and construction parking, and to limit commuter parking impact in the Residential Parking Permit Program areas.

2018 Planned Activities

- Potential replacement of 500-650 coin-only meters with Smart Meters.
- Transition from the pilot phase of pay-by-cell to full implementation, pending required functionality from the vendor, anticipated for completion in fall of 2017.
- Potential expansion of enforcement hours for on-street meters in the downtown area.
- Full funding of the Residential Permit Parking Program enforcement costs.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(2,861,141)	(2,804,309)	(3,015,330)	(2,810,393)	(2,810,393)	(2,810,393)
Expense	998,544	946,511	1,533,894	1,480,160	1,480,788	1,395,788
Net Service Budget	\$ (1,862,597)	\$ (1,857,798)	\$ (1,481,436)	\$ (1,330,233)	\$ (1,329,605)	\$ (1,414,605)

Service: Parking Operations

Service Description

This service includes the overall management and supervision of maintenance, revenue, and administrative staff in the Parking Utility. The goals of this service are to improve resident and visitor experiences by identifying and implementing parking options, operate and maintain existing facilities, ensure the financial health of the Parking Utility, and generate reserves to fund future capital projects and replace facilities as they age.

2018 Planned Activities

- The exploration of new capabilities of the computerized parking system, including the replacement of entry and exit stations, replacement and expansion of pay-on-foot stations, software upgrades, and new software, including a mobile application, that will allow field staff to monitor and respond to equipment issues with greater efficiency.
- Introduce a rate change proposal for mid-year 2018 implementation.
- Continue the "smartmeter" trial to determine the viability of replacing all remaining coin-only meters with single-space smart meters and replace remaining coin-only on-street meters, if the trial results are positive.

Service Budget by Account Type

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Revenue	(10,866)	(116,000)	(7,950)	(6,000)	(6,000)	(6,000)
Expense	2,139,878	8,253,579	9,186,781	6,976,702	6,965,461	7,050,461
Net Service Budget	\$ 2,129,012	\$ 8,137,579	\$ 9,178,831	\$ 6,970,702	\$ 6,959,461	\$ 7,044,461

Agency Primary Fund: Parking Utility

Charges for Service

Charges for Service												
	2	2016 Actual	2	017 Adopted	20	017 Projected	2	2018 Request	20	018 Executive	20	018 Adopted
Reimbursement Of Expense		(4,060)		-		(1,075)		-		-		-
Cashiered Revenue		(9,753,372)		(9,108,893)		(11,273,206)		(9,905,524)		(9,905,524)		(9,905,524
Metered Revenue		(3,053,658)		(3,007,392)		(3,314,362)		(3,009,476)		(3,009,476)		(3,009,476
TOTAL	\$	(12,811,090)	\$	(12,116,285)	\$	(14,588,643)	\$	(12,915,000)	\$	(12,915,000)	\$	(12,915,000)
Licenses & Permits												
	2	2016 Actual	2	017 Adopted	20	017 Projected	2	2018 Request	20	018 Executive	20	018 Adopted
Parking Permits		(2,094,434)		(2,095,704)		(2,238,474)		(2,204,000)		(2,204,000)		(2,204,000)
Other Permits		(18,450)		(14,000)		(38,250)		(14,000)		(14,000)		(14,000)
TOTAL	\$	(2,112,884)	\$	(2,109,704)	\$	(2,276,724)	\$	(2,218,000)	\$	(2,218,000)	\$	(2,218,000)
Investments & Contributions												
	2	2016 Actual	2	017 Adopted	20	017 Projected	2	2018 Request	20	018 Executive	20	018 Adopted
Interest		(199,744)		(110,000)		(199,744)		(100,000)		(100,000)		(100,000)
TOTAL	\$	(199,744)	\$	(110,000)	\$	(199,744)	\$	(100,000)	\$	(100,000)	\$	(100,000)
Misc Revenue												
	2	2016 Actual	2	017 Adopted	20	017 Projected	2	2018 Request	20	018 Executive	20	D18 Adopted
Easements		(399)	_	-	_	(399)	_	-	_	-	_	-
Miscellaneous Revenue		(8,410)		(6,000)		(4,789)		(6,000)		(6,000)		(6,000)
TOTAL	\$	(8,809)	\$	(6,000)	\$	(5,188)	\$	(6,000)	\$	(6,000)	\$	(6,000)
Other Finance Sources	•	, , ,	•	,,,,	•	, , ,	•	, , ,	•	, , ,	·	• • • •
	2	2016 Actual	2	017 Adopted	20	017 Projected	2	2018 Request	20)18 Executive	20	018 Adopted
Sale Of Assets		(3,582)		-		(3,480)		-		-		-
Capital Contributions		(910,099)		-		-		-		-		-
Fund Balance Applied		-		(72,874)		-		-		-		-
TOTAL	\$	(913,682)	\$	(72,874)	\$	(3,480)	\$	-	\$	-	\$	-
Salaries												
	2	2016 Actual	2	017 Adopted	20	017 Projected	2	2018 Request	20	018 Executive	20	018 Adopted
Permanent Wages		3,728,892		4,214,052		3,919,834		4,532,017		4,532,017		4,532,017
Salary Savings		-		(235,996)		-		(235,996)		(235,996)		(320,996)
Pending Personnel		-		34,333		-		-		-		-
Premium Pay		35,055		129,563		43,224		60,000		60,000		60,000
Workers Compensation Wages		3,149		-		2,985		-		-		-
Compensated Absence		122,546		238,500		47,227		238,500		238,500		238,500
Hourly Wages		304,259		336,667		307,385		345,000		345,000		345,000
Overtime Wages Permanent		51,674		40,000		21,898		40,000		40,000		40,000
Overtime Wages Hourly		70		3,000		-		3,000		3,000		3,000
Election Officials Wages		4		-		447		-		-		-
TOTAL	\$	4,245,649	\$	4,760,119	Ś	4,342,999	Ś	4,982,521	\$	4,982,521	Ś	4,897,521

Agency Primary Fund: Parking Utility

Benefits

benefits												
	2	016 Actual	20	017 Adopted	201	17 Projected	20)18 Request	201	18 Executive	20	18 Adopted
Comp Absence Escrow		26,941		69,435		-		69,435		69,435		69,435
Unemployment Benefits		1,346		-		255		-		-		-
Health Insurance Benefit		779,773		858,974		875,690		1,022,789		1,034,002		1,034,002
Wage Insurance Benefit		10,891		9,671		11,482		12,124		12,124		12,124
WRS		259,028		305,021		277,474		299,133		297,930		297,930
FICA Medicare Benefits		308,613		340,905		329,571		337,716		339,446		339,446
Post Employment Health Plans		-		40,644		43,857		44,514		44,514		44,514
Other Post Emplymnt Benefit		44,568		-		-		-		-		-
Pension Expense		197,638		-		-		-		-		-
TOTAL	\$	1,628,798	\$	1,624,650	\$	1,538,329	\$	1,785,711	\$	1,797,451	\$	1,797,451
Supplies												
	2016 Actual		2017 Adopted		2017 Projected		2018 Request		201	18 Executive	20	18 Adopted
Office Supplies		7,034		20,000		9,087		20,000		20,000		20,000
Copy Printing Supplies		25,503		18,000		12,120		18,000		18,000		18,000

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Office Supplies	7,034	20,000	9,087	20,000	20,000	20,000
Copy Printing Supplies	25,503	18,000	12,120	18,000	18,000	18,000
Furniture	3,514	25,000	4,000	50,000	50,000	50,000
Hardware Supplies	11,514	25,000	9,016	32,000	32,000	32,000
Software Lic & Supplies	206	5,000	11,130	5,000	5,000	5,000
Postage	8,743	6,000	5,300	6,000	6,000	6,000
Books & Subscriptions	148	750	750	750	750	750
Work Supplies	21,388	25,000	22,155	25,000	25,000	25,000
Janitorial Supplies	8,699	9,000	10,862	11,000	11,000	11,000
Medical Supplies	175	500	550	500	500	500
Safety Supplies	3,329	4,000	2,227	4,000	4,000	4,000
Snow Removal Supplies	2,511	10,000	3,700	10,000	10,000	10,000
Uniform Clothing Supplies	131	1,000	770	1,000	1,000	1,000
Building	53	25,000	10,000	25,000	25,000	25,000
Building Supplies	11,142	30,000	8,252	30,000	30,000	30,000
Electrical Supplies	7,784	10,000	12,583	10,000	10,000	10,000
HVAC Supplies	5,931	10,000	5,500	10,000	10,000	10,000
Plumbing Supplies	103	2,000	676	2,000	2,000	2,000
Machinery And Equipment	102,479	10,000	25,680	50,000	50,000	50,000
Equipment Supplies	71,912	105,000	85,288	120,000	120,000	120,000
TOTAL	\$ 292,298	\$ 341.250	\$ 239.646	\$ 430.250	\$ 430.250	\$ 430.250

Agency Primary Fund: Parking Utility

Purchased Services

	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Natural Gas	10,256	23,000	16,460	25,800	25,800	25,800
Electricity	186,984	250,000	204,065	294,000	294,000	294,000
Water	21,940	28,000	14,334	25,100	25,100	25,100
Stormwater	3,186	3,500	9,050	12,600	12,600	12,600
Telephone	6,047	12,484	5,000	10,000	10,000	10,000
Cellular Telephone	7,641	10,000	8,600	10,000	10,000	10,000
Systems Comm Internet	19,799	34,000	40,720	43,200	43,200	43,200
Building Improv Repair Maint	467,157	135,000	611,923	650,000	650,000	650,000
Elevator Repair	30,425	30,000	30,000	30,000	30,000	30,000
Facility Rental	7,118	30,000	30,000	30,000	30,000	30,000
Custodial Bldg Use Charges	8,473	-	8,473	10,000	10,000	10,000
Landfill	206	500	500	500	500	500
Landscaping	168	35,000	15,000	35,000	35,000	35,000
Snow Removal	96,402	250,000	140,000	250,000	250,000	250,000
Comm Device Mntc	68,271	15,000	75,500	50,000	50,000	50,000
Equipment Mntc	47,054	35,000	107,333	55,700	55,700	55,70
Rental Of Equipment	2,334	25,000	22,413	5,000	5,000	5,00
Sidewalk Mntc	14,678	6,000	6,000	17,000	17,000	17,00
Recruitment	516	3,000	500	3,000	3,000	3,000
Mileage	8,073	10,000	6,000	10,000	10,000	10,00
Conferences & Training	9,829	30,000	5,129	30,000	30,000	30,00
Memberships	1,994	2,000	2,000	2,000	2,000	2,00
Uniform Laundry	11,914	15,000	12,641	15,000	15,000	15,00
Arbitrator	-	500	-	500	500	50
Appraisal Services	-	2,500	-	2,500	2,500	2,50
Audit Services	7,649	7,649	7,649	7,649	7,649	7,64
Bank Services	13,599	11,765	12,000	15,000	15,000	15,00
Credit Card Services	506,262	520,000	497,000	555,000	555,000	555,000
Delivery Freight Charges	400	500	500	500	500	50
Consulting Services	47,170	200,000	61,300	200,000	200,000	200,00
Advertising Services	9,751	20,000	27,241	20,000	20,000	20,000
Engineering Services	-	-	-	94,000	94,000	94,00
Parking Towing Services	48,802	40,000	50,000	50,000	50,000	50,00
Security Services	215,569	245,000	245,000	290,000	290,000	290,000
Other Services & Expenses	18,166	6,000	14,696	6,000	6,000	6,00
Taxes & Special Assessments	15,723	40,000	40,000	40,000	40,000	40,000
Permits & Licenses	906	1,000	1,000	1,000	1,000	1,000
OTAL	\$ 1,914,462	\$ 2,077,398	\$ 2,328,027	\$ 2,896,049		\$ 2,896,049
Debt & Other Financing						
	2016 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
PILOT	-	1,763,096	1,763,096	1,815,989	1,815,989	1,815,989

	20	016 Actual	20	17 Adopted	2017	Projected	2018	Request	2018	Executive	201	8 Adopted
PILOT		-		1,763,096		1,763,096		1,815,989		1,815,989		1,815,989
Fund Balance Generated		6,146,865		3,467,492		6,512,596		2,967,084		2,945,241		3,030,241
TOTAL	Ś	6.146.865	Ś	5.230.588	\$ 8	3.275.692	\$ 4	.783.073	Ś	4.761.230	Ś	4.846.230

Agency Primary Fund: Parking Utility

Inter-Departmental Charges

	20	16 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Charge From Information Tec		42,420	38,784	38,784	38,784	38,784	38,784
ID Charge From Treasurer		-	10,051	-	-	-	-
ID Charge From Engineering		37,269	37,269	37,269	37,269	37,269	37,269
ID Charge From Fleet Services		102,033	71,058	71,058	81,367	81,367	81,367
ID Charge From Streets		-	2,000	-	2,000	2,000	2,000
ID Charge From Traffic Eng		45,485	57,771	57,771	57,771	57,771	57,771
ID Charge From Com Dev Blk Gnt		-	19,720	-	-	-	-
ID Charge From Insurance		53,178	71,126	71,126	71,126	77,630	77,630
ID Charge From Workers Comp		58,828	73,079	73,079	73,079	76,678	76,678
TOTAL	\$	339,213	\$ 380,858	\$ 349,087	\$ 361,396	\$ 371,499	\$ 371,499
Inter-Departmental Billings							
	20	16 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
ID Billing To Human Resources		(208)	-	-	-	-	-
ID Billing To Community Dev		(698)	-	-	-	_	-
TOTAL	\$	(906)	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer Out							
	20	16 Actual	2017 Adopted	2017 Projected	2018 Request	2018 Executive	2018 Adopted
Transfer Out To General		1,479,830	-	-	-	-	-
TOTAL	\$	1,479,830	\$ -	\$ -	\$ -	\$ -	\$ -

Position Summary

	2017				2018				
		Budget		Request		Executive		Adopted	
	CG	FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST	20	3.00	154,755	3.00	168,715	3.00	168,715	3.00	168,715
ASST PKG UTIL MGR	18	1.00	83,613	1.00	102,973	1.00	102,973	1.00	102,973
CUSTODIAL WKR	16	1.00	54,324	1.00	55,403	1.00	55,403	1.00	55,403
ENGINEER	18	1.00	95,636	1.00	98,589	1.00	98,589	1.00	98,589
ENGR PROG SPEC	16	1.00	63,939	1.00	67,894	1.00	67,894	1.00	67,894
INFORMATION CLERK	20	2.55	116,026	2.55	118,198	2.55	118,198	2.55	118,198
MAINT ELECTR	16	1.00	63,314	1.00	64,571	1.00	64,571	1.00	64,571
PKG ANALYST	18	1.00	74,176	1.00	69,786	1.00	69,786	1.00	69,786
PKG CASHIER	16	31.20	1,333,953	31.20	1,339,128	31.20	1,339,128	31.20	1,339,128
PKG EQUIP MECH	16	3.00	167,834	3.00	175,707	3.00	175,707	3.00	175,707
PKG EQUIP TECH	16	1.00	58,327	1.00	60,338	1.00	60,338	1.00	60,338
PKG MAINT SUPV	18	1.00	73,781	1.00	75,255	1.00	75,255	1.00	75,255
PKG MAINT WKR	16	6.00	331,644	7.00	390,559	7.00	390,559	7.00	390,559
PKG OPER ASST	20	1.00	66,842	1.00	68,169	1.00	68,169	1.00	68,169
PKG OPER SUPV	18	1.00	84,667	1.00	86,358	1.00	86,358	1.00	86,358
PKG REVENUE CLK	20	1.00	49,919	1.00	51,144	1.00	51,144	1.00	51,144
PKG REVENUE LDWKR	16	3.90	225,134	3.90	234,198	3.90	234,198	3.90	234,198
PKG REVENUE SUPV	18	1.00	70,710	1.00	75,255	1.00	75,255	1.00	75,255
PKG SERVICE WKR	16	4.00	223,849	4.00	228,901	4.00	228,901	4.00	228,901
PKG TECH AIDE	16	2.00	107,397	2.00	114,063	2.00	114,063	2.00	114,063
PROG ASST	17	1.00	48,864	1.00	51,544	1.00	51,544	1.00	51,544
PROG ASST	20	1.00	56,216	1.00	57,770	1.00	57,770	1.00	57,770
TOTAL	•	69.65	\$ 3,604,920	70.65	\$ 3,754,518	70.65	\$ 3,754,518	70.65	\$ 3,754,518

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.